

KIRLOSKAR BROTHERS LIMITED
A Kirloskar Group Company



Enriching Lives

SEC/ F:26

May 14, 2026

BSE Limited

Corporate Relationship Department,
2nd Floor, New Trading Ring,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai-400 001.

National Stock Exchange of India Ltd.

5th Floor, Exchange Plaza,
Bandra (East),
Mumbai – 400 051.

(BSE Scrip Code – 500241)

(NSE Symbol - KIRLOSBROS)

Dear Sir/Madam,

Sub: Investor Presentation - Conference Call with Analysts scheduled on May 15, 2026

Ref: Regulation 30 read with Schedule III, Part A Para A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

In terms of the subject referred regulations, please find enclosed the Investor Presentation in relation to the Audited Financial Results of the Company for the quarter and financial year ended on March 31, 2026.

Please note that the above will be uploaded on the Company's website www.kirloskarpumps.com as well.

You are requested to take the same on records.

Thanking you,

Yours faithfully,

For **KIRLOSKAR BROTHERS LIMITED**

Devang
B Trivedi

Digitally signed by Devang B
Trivedi
DN: cn=Devang B Trivedi, o=K
irloskar
Reason: I am approving this
document
Location:
Date: 2026-05-14 14:53:05.30

Devang Trivedi
Company Secretary

Encl.: As above.

Safe Harbor



Enriching Lives

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KBL's Transformation: Unleashing our True Potential



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At KBL Transformation is not a destination but a continuous journey of evolution and reinvention.

Our Ongoing Transformation Journey

- **Transformation = Culture at KBL**
 - Not just change, but a deep-rooted mindset of growth, resilience, and excellence.
- **External Adaptation + Internal Reinvention**
 - Responding to market shifts while evolving from within.
- **Future-Ready through Innovation**
 - Embracing Industry 4.0
 - Leveraging automation, smart monitoring & data analytics
 - Driving efficiency and superior customer experience
- **Technology-Driven, People-Led**
 - Our empowered teams are the real force behind innovation and progress.
- **Guided by Legacy, Fueled by Purpose**
 - A century of engineering excellence shapes our mission to make India self-reliant in fluid management.
- **Sustainable & Inclusive Outlook**
 - Building a smarter future—sustainable, inclusive, and impactful for all stakeholders.



Enriching Lives

Q4 & FY26 Highlights



Q4 & FY26 Consolidated Highlights



Enriching Lives

Q4 FY26

REVENUE FROM OPERATIONS
₹ 14,151 Mn

EBITDA
₹ 2,093 Mn Margin 14.8%

PROFIT AFTER TAX
₹ 1,121 Mn

FY 2026

REVENUE FROM OPERATIONS
₹ 45,380 Mn

EBITDA
₹ 6,213 Mn Margin 13.7%

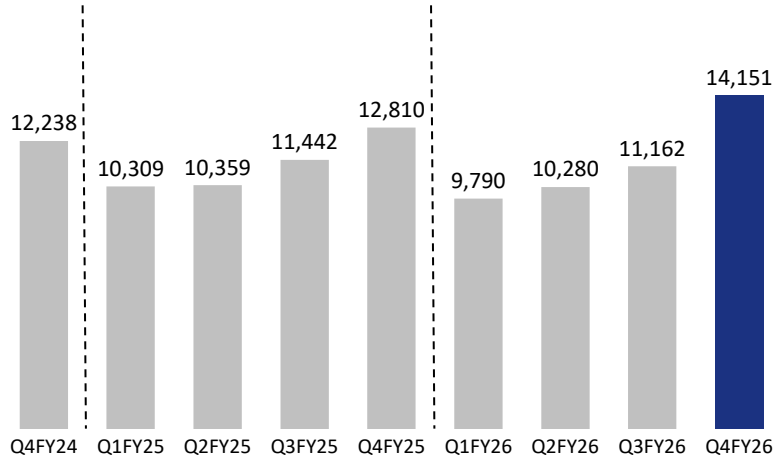
PROFIT AFTER TAX
₹ 3,772 Mn

Consolidated Financial Trend

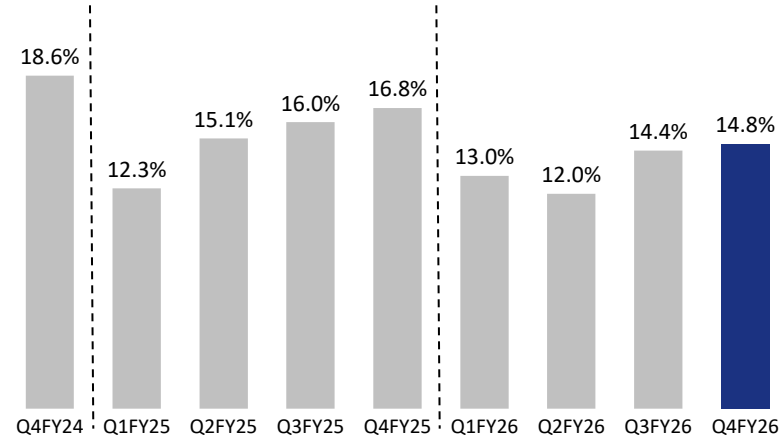


Enriching Lives

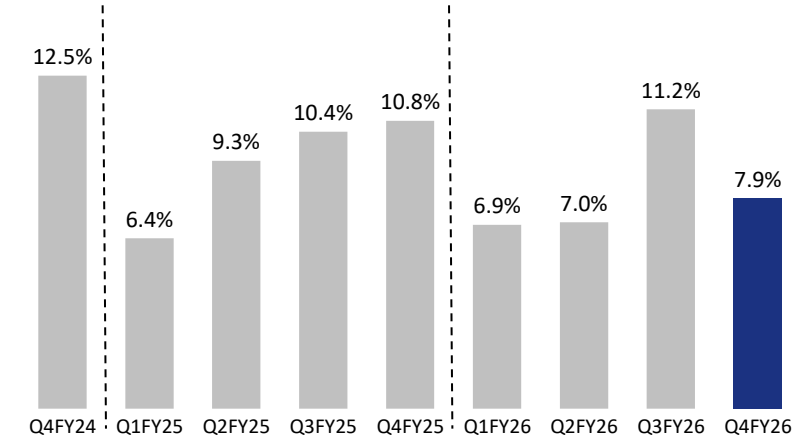
Revenue (Rs.in Mn.)



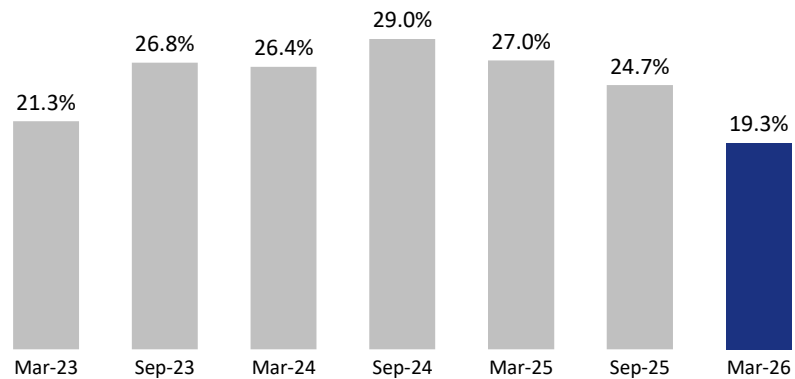
EBITDA Margin (%)



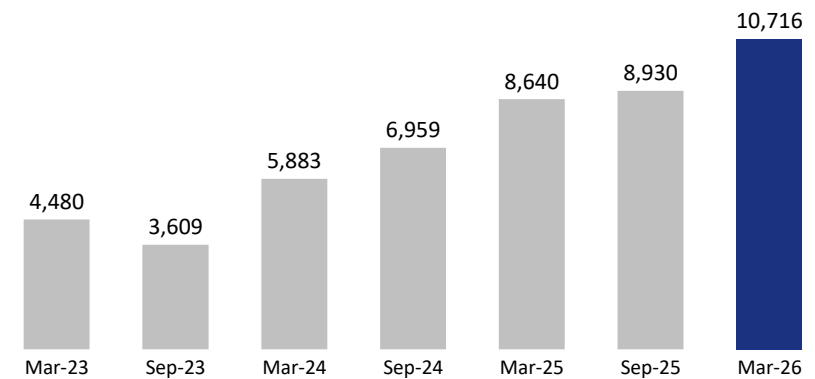
PAT Margin (%)



ROCE % (Annualised)



Investments* (Rs.in Mn.)



* incl. cash & cash equivalents and long term investments other than in group companies

Consolidated Profit & Loss Statement



Enriching Lives

Particulars (Rs. Mn)	Q4 FY26	Q4 FY25	YoY	FY26	FY25	YoY
Net Revenue from Operations (Net of Excise)	14,151	12,813	10.4%	45,380	44,922	1.0%
Other Income	271	255		772	719	
COGS	7,179	6,221		22,408	21,978	
Gross Profit	7,243	6,847	5.8%	23,744	23,663	0.3%
Gross Margin (%)	51.2%	53.4%	-220 bps	52.3%	52.7%	-40 bps
Employee Expenses	2,156	1,894		7,792	7,079	
Other Expenses	2,994	2,803		9,739	9,773	
EBITDA	2,093	2,150	-2.7%	6,213	6,811	-8.8%
EBITDA Margin (%)¹	14.8%	16.8%	-200 bps	13.7%	15.2%	-150 bps
Finance Cost	88	58		301	248	
Depreciation	282	236		1,001	894	
Profit before Tax & Exceptional Items	1,723	1,856	-7.2%	4,911	5,669	-13.4%
Exceptional Item*	258	18		389	78	
Profit before Tax	1,465	1,838	-20%	4,522	5,591	-19%
Tax Charge / (Credit)	422	602		910	1,557	
Share in Profit of Joint Venture Company	78	142		160	153	
Reported PAT	1,121	1,378	-18.6%	3,772	4,187	-9.9%
PAT Margin (%)¹	7.9%	10.8%	-290 bps	8.3%	9.3%	-100 bps
Earnings Per Share (EPS) (in Rs.)	14.0	17.3		47.1	52.3	

¹ EBITDA & Reported PAT margin is % to Net Revenue from Operations

* Exceptional Item relates to one-time impact due to Labour Code changes

Consolidated Balance Sheet Statement



Enriching Lives

Particulars (Rs.in Mn.)	31 st Mar 26	31 st Mar 25
Non Current assets		
Property, Plant and Equipment	6,161	5,908
Capital work in progress	585	337
Intangible assets	103	79
Right to use assets	667	476
Goodwill	86	84
Investment Property	5	5
Financial Assets		
(i) Investments	3,094	2,680
(iii) Trade Receivables	912	875
(iv) Others	139	120
Deferred Tax Assets (net)	367	367
Other non-current assets	635	588
Total Non Current Assets	12,754	11,519
Current Assets		
Inventories	8,724	8,537
Financial Assets		
(i) Trade receivables	6,627	4,925
(ii) Cash and Cash Equivalents	4,010	3,231
(iii) Other Bank balances	43	256
(iv) Investments	4,489	3,508
Current Tax Assets(Net)	293	74
Other financial assets incl. Loans	1,508	1,148
Other current assets	5,621	3,456
Total Current Assets	31,315	25,135
Total Assets	44,069	36,654

Particulars (Rs.in Mn.)	31 st Mar 26	31 st Mar 25
Equity		
Equity Share capital	159	159
Other Equity	24,481	20,770
Non Controlling Interest	119	85
Total Equity	24,759	21,014
Financial liabilities		
(i) Borrowings	554	692
(ii) Other Financial liabilities	36	44
(iii) Trade Payables	85	83
Other non current Liability	1,223	935
Provisions	308	311
Total Non Current Liabilities	2,206	2,065
Financial liabilities		
(i) Borrowings	1,317	618
(ii) Trade Payables	7,843	6,037
(iii) Other financial liabilities	1,739	1,844
Provisions	1,302	830
Other current liabilities	4,901	4,155
Current tax liabilities (Net)	2	91
Total Current Liabilities	17,104	13,575
Total Equity and Liabilities	44,069	36,654

Consolidated Cash Flow Statement



Enriching Lives

Particulars (Rs. Mn)	31 st Mar 26	31 st Mar 25
Profit Before Taxes	4,522	5,591
Changes in working capital	119	-100
Cash generated from operations	4,641	5,491
Direct taxes paid (net of refund)	1,331	1,602
Net Cash from Operating Activities	3,310	3,889
Net Cash from Investing Activities	-2,092	-2,398
Net Cash from Financing Activities	-439	-919
Net Increase in cash and cash equivalents	779	572
Add: Cash & Cash equivalents at the beginning of the period	3,231	2,659
Cash & Cash equivalents at the end of the period	4,010	3,231

Q4 & FY26 Key Financials Performance



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Companies (Rs. Mn)	KBL (Rs.in Mn.)		KCPL (Rs.in Mn.)		KPML (Rs.in Mn.)*		KBIBV (Rs.in Mn.)		Elimination		Total	
	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25
Revenue	9,091	8,854	153	140	2,269	1,662	4,699	3,766	-2,061	-1,609	14,151	12,813
EBITDA	1,617	1,517	29	31	242	173	179	400	26	29	2,093	2,150
EBITDA %	17.8%	17.1%	18.6%	21.7%	10.7%	10.4%	3.8%	10.6%	-1.5%	-1.6%	14.8%	16.8%

Companies (Rs. Mn)	KBL (Rs.in Mn.)		KCPL (Rs.in Mn.)		KPML (Rs.in Mn.)*		KBIBV (Rs.in Mn.)		Elimination		Total	
	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25
Revenue	28,281	29,014	677	601	6,872	6,019	16,284	15,260	-6,734	-5,972	45,380	44,922
EBITDA	4,356	4,001	153	143	721	710	1,491	1,871	-508	86	6,213	6,811
EBITDA %	15.4%	13.8%	22.7%	23.7%	10.5%	11.8%	9.2%	12.3%	7.5%	-1.4%	13.7%	15.2%

* KPML includes TKSL (wholly owned subsidiary) from Q3FY25 onwards

Q4 & FY26 KBIBV Group Financials



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Companies (Rs. Mn)	SPP UK		SPP Inc (USA)		Dutch Entities		KBTL		SPP Mena		South Africa Entities		KBIBV Standalone		Elimination		KBIBV Group	
	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25	Q4FY26	Q4FY25
Revenue	2,781	2,181	1,249	1,099	181	112	287	360	22	6	220	135	0	0	-41	-126	4,699	3,766
EBITDA	153	220	138	249	-49	-23	-34	6	6	0	30	28	-53	296	-12	-376	179	400
EBITDA %	5.5%	10.1%	11.0%	22.7%	-27.1%	-20.6%	-11.8%	1.7%	27.8%	0.0%	13.6%	20.8%	-	-	29.3%	298.2%	3.8%	10.6%

Companies (Rs. Mn)	SPP UK		SPP Inc (USA)		Dutch Entities		KBTL		SPP Mena		South Africa Entities		KBIBV Standalone		Elimination		KBIBV Group	
	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25	FY26	FY25
Revenue	7,854	7,744	5,402	5,145	1,243	808	1,292	1,350	61	46	732	502	0	0	-299	-335	16,284	15,260
EBITDA	581	950	720	759	66	18	72	38	13	5	138	129	-135	543	36	-570	1,491	1,871
EBITDA %	7.4%	12.3%	13.3%	14.8%	5.3%	2.2%	5.6%	2.8%	21.1%	9.8%	18.9%	25.6%	-	-	-12.0%	170.1%	9.2%	12.3%

Domestic & Overseas Orderbook Position



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Robust Orderbook Implying Strong Revenue Visibility

Orderbook and Pending Order Position (In Rs. Mn)

KBL & Domestic Subsidiaries	Q4 FY25	Q1 FY26	Q2 FY26	Q3 FY26	Q4 FY26
Orders received	10,074	9,326	8,346	9,728	11,534
Pending Orderbook (A+B)	19,098	20,772	22,748	24,381	24,680
KBL Standalone (A)*	18,045	19,291	21,267	22,025	22,801
Domestic Subsidiaries (B)	1,053	1,481	1,481	2,356	1,879

Overseas Subsidiaries	Q4 FY25	Q1 FY26	Q2 FY26	Q3 FY26	Q4 FY26
Orders Received	4,663	4,036	3,846	4,764	6,645
Pending Orderbook	12,079	12,678	12,889	12,889	14,808

Total	Q4 FY25	Q1 FY26	Q2 FY26	Q3 FY26	Q4 FY26
Orders Received	14,737	13,362	12,192	14,492	18,179
Pending Orderbook	31,176	33,450	35,637	37,271	39,488

* Pending Orderbook does not include orders for small pump business as this is a made to stock business. Small pump business orders received and executed in the same month from stock

Standalone Pending Order book (In Rs. Mn)

Sector^	Q4 FY25	Q1 FY26	Q2 FY26	Q3 FY26	Q4 FY26
Irrigation + Water Resource Mgmt.	8,520	9,142	9,281	9,739	9,990
Power	4,569	4,610	4,953	4,949	6,194
Oil & Gas	480	571	2,094	1,693	1,303
Marine & Defence	313	614	690	755	725
Industry	1,677	1,616	1,402	1,388	1,390
Building & Construction	1,355	1,408	1,513	1,950	2,049
Customer Support & ESD	721	996	993	1,184	810
Valves	410	335	340	367	340
Total	18,045	19,291	21,267	22,025	22,801

^ Sectoral orderbook is only for standalone business. KBL consolidated Orderbook includes orderbook of all domestic as well as its International companies



Enriching Lives

About Us



Company at Glance



Enriching Lives

Presence Since 138+ Years

One of the 1st AtmaNirbhar organization. India's 1st & largest pump manufacturer. Made some of India's 1st engineering products including Iron Plough, Centrifugal Pumps, Diesel Engines, Motors and Air Compressors

Inherent Strength Built Over Time

Manufacturing Facilities 10 Domestic & 7 International

Strategically located across various trading blocks – Expanding geographic presence with reduced turnaround time, cost-efficiency with adherence to National and International standards and sourcing norms

Product Offering

250+

SKUs

100,000+

Increasing the mix of value-added products, end-to-end solutions and new product launches by leveraging technological advances like 3-D Printing, IoT, AI, AR and VR

Diversified Product Portfolio Catering to Wider Applications

Diversified Application

20+ Sectors

Active Customer Base

2,500+

Growing presence in fast growing ASEAN region. Strong presence in sunrise sectors like chemicals, petrochemicals, waste-water management & renewable energy

Catering to
6 Continents &
120+ Countries

Serving Millions of farmers,
households and industries
everyday

Providing drinking water to
over 35% of India's
population

Providing cutting-edge,
energy-efficient and
environmentally
sustainable innovations

India's 1st and leading
manufacturer of critical
pumps for nuclear power
plants

Strong Brand Portfolio



BRAYBAR PUMPS (PTY) LTD
Republic of South Africa



KARAD PROJECTS AND MOTORS LIMITED
India



KIRLOSAR BROTHERS (THAILAND) LIMITED
Thailand



KIRLOSAR CORROCOAT PRIVATE LIMITED
India



KIRLOSAR EBARA PUMPS LIMITED
India



RODELTA PUMPS INTERNATIONAL B.V.
The Netherlands



SPP PUMPS LIMITED
United Kingdom



SYNCRIFOLO, INC.
U.S.A.

Legacy of 138+ Years



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IDEATE

1888-1958

Establishment & Restructuring Phase

- **1888** : Establishment of Kirloskar Brothers
- **1920** : Incorporation of KBL
- **1941** : Divested machine tool business to form The Mysore Kirloskar Ltd.
- **1946** : Divested electrical business to form Kirloskar Electric Co. Ltd & internal combustion engine business to form Kirloskar Oil Engines Ltd.
- **1958** : Divested air compressors business to form Kirloskar Pneumatic Co. Ltd.

INNOVATE

1988-2009

Acquisition Phase

- **1988** : Established Kirloskar Ebara Pumps Ltd. & Acquired Hematic Motors Pvt. Ltd.
- **2003** : Acquired SPP Pumps Ltd (UK)
- **2004** : Incorporation of SPP Pumps Inc. (USA)
- **2006** : JV with Corrocoat Ltd, UK to form Kirloskar Corrocoat Pvt Ltd
- **2007** : Acquired The Kolhapur Steel Limited & Incorporation of Kirloskar Brothers International B.V. (The Netherlands)
- **2008** : Incorporation of Kirloskar Pompen B.V. (The Netherlands) & Incorporation of Kirloskar Brothers (Thailand) Ltd.

2010-2020

Strategic & Technology Expansion

- **2010** : Acquired Braybar Pumps (Pty) Ltd. (South Africa)
- **2014** : Acquired SyncroFlo Inc. (USA)
- **2015** : Acquired Rodelta Pumps International B.V. (The Netherlands)
- Investment in Data Analytics , Remote Monitoring of Pumps Additive Manufacturing, Virtual Reality, Artificial Intelligence & Augmented Reality

IMPLEMENT

2021 Onwards

Monetise

- Monetize data and insights for customers
- Leverage technology to gain market share
- Deepen geographic presence
- Debottleneck the capacities
- Cost Optimization
- Value Added Products

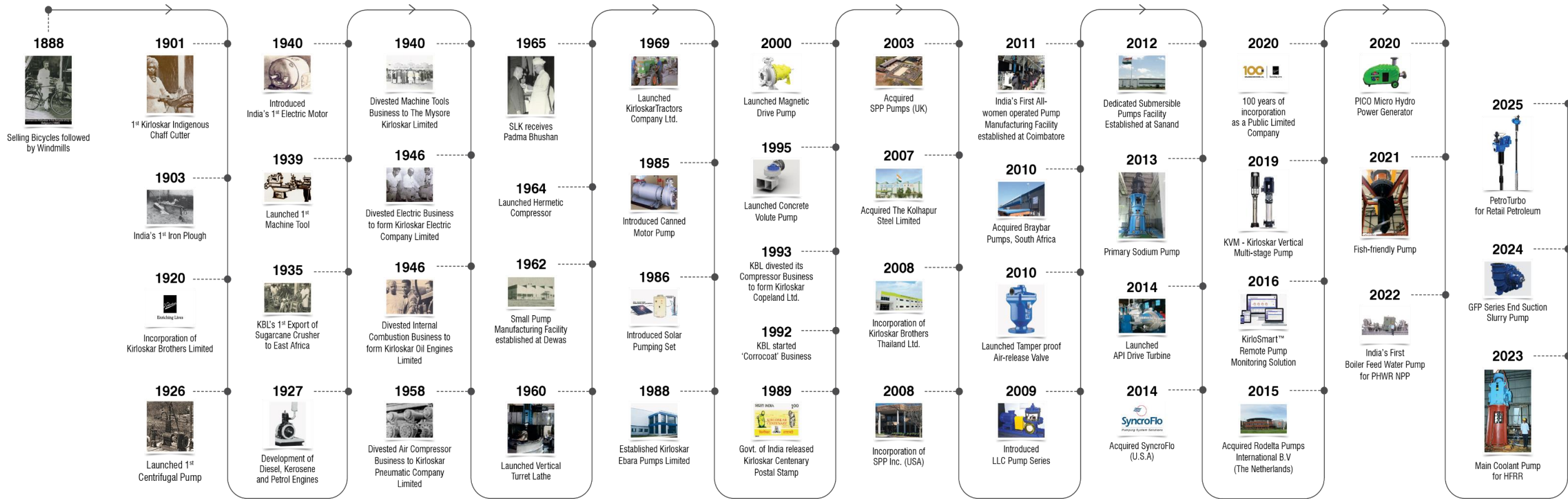
The Timeless Journey of Unmatched Excellence



Manufacturing Pumps Since 1926
A Century Strong. Infinite Motion.



Enriching Lives



Our Business & Product line

Our Presence

- 75+ Types of Pumps
- Flow up to 120,000 m³/hr. (529,000 US GPM)
- Pumps ranging from 0.3 KW to 30 MW
- Pump Head up to 3,200 m (4,539 psi)
- 30+ Types of Valves
- Valves with diameter 6 mm to 5000 mm
- Low Tension (LT) induction motors up to 315 frame
- PICO and Mini Hydel Turbines (3kW-10MW)
- EPC Capabilities
- Lowest Life Cycle Cost LLC™ pumps world-wide

Our Business

Large & Medium pumping solutions for complex fluid management system

Valves for industrial and large-scale applications

Small pumps for day-to-day use at households and farms

Hydel turbines

Application

Oil & Gas



Marine & Defence



Bldg. & Const.



Small Pumps



Water Resource



Irrigation



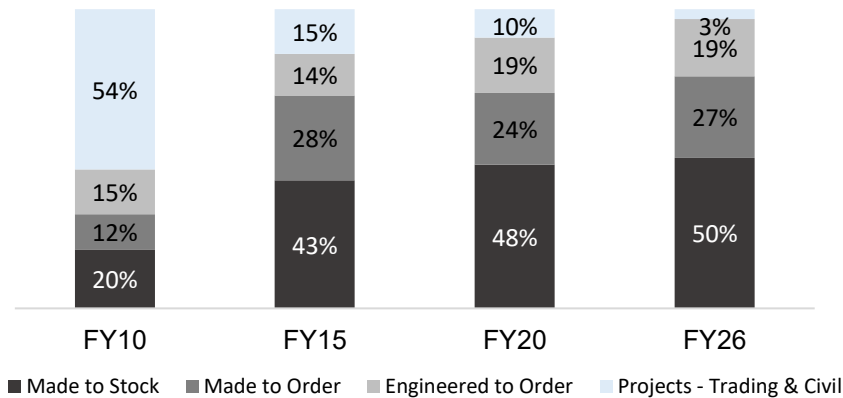
Industry



Power



Improving Product Mix



Note: Pumps installed in Projects jobs are included in Engineered to Order

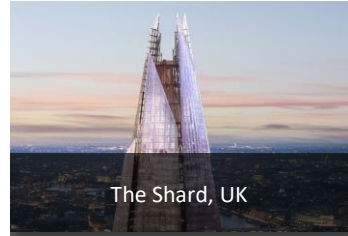
Only KBL (Standalone) has a presence in EPC/Projects Business. No international subsidiaries are present in EPC/Projects.

Exemplary Endeavors: Charting Our Path of Impact



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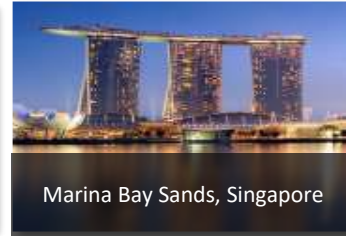
Building & Construction



The Shard, UK



Hong Kong–Zhuhai–Macau Bridge



Marina Bay Sands, Singapore



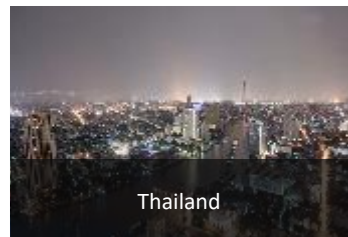
Atal Tunnel, India



Statue of Unity, India

KBL's pumping solutions are operational in many of the world's iconic buildings

Municipal Water



Thailand



South Africa



Uttar Pradesh, India



Mumbai, India

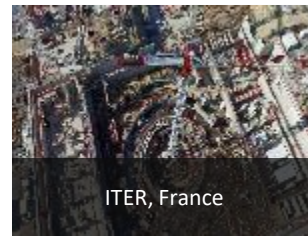


Thames River, UK



Gwari Culvert, India

Power



ITER, France



CGPL Mundhra, India



Bhavini Fast Breeder Reactor, India



EGAT, Thailand



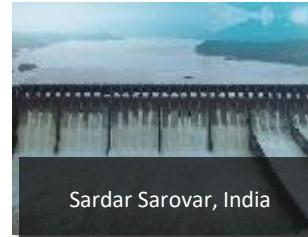
NTPC, India



Prairie State Energy, Illinois, US

KBL is first & leading manufacturer of critical pumps for nuclear power in India. Supplied primary & secondary sodium pump to Bhavini and specialised pump sets for International Thermonuclear Experimental Reactor project in France, world's largest magnetic confinement plasma physics experiment

Irrigation



Sardar Sarovar, India



Senegal



Laos

KBL's irrigation solutions are operational across the world



Egypt



EDIA, Portugal



Bheema, India

State-Of-The-Art Manufacturing Facilities



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KIRLOSARVADI, Est. in 1910



KBL's 1st plant, with facilities starting from foundry to machining, manufacturing, assembly, & testing of various pumps ranging from 5 kW to 30MW

DEWAS, Est. in 1962



Our 2nd largest plant with well-equipped facility for various pumps for agriculture, domestic water supply, dewatering, and industrial utility applications up to 0.5kw to 50 kw

KANIYUR, Est in 2011



Dedicated for domestic pumps. World's 1st & only pump plant to deploy 100% women workforce. Equipped with computerized testing setup and semi-mechanized assembly setup for pump manufacturing

SANAND, Est. in 2012



Factory exclusively for borewell submersible pumps. End-to-end capabilities from designing and manufacturing to testing and packing of pumps for all categories like agriculture, domestic & industry segment

SHIRWAL, Est. in 2014



Dedicated pump assembly facility for HYPN systems and IoT-enabled panels. Well-equipped with latest state-of-the-art technologies necessary for ensuring assured precision and superior inspection standards

Our Innovative Solutions



Manufacturing Pumps Since 1926
A Century Strong. Infinite Motion.



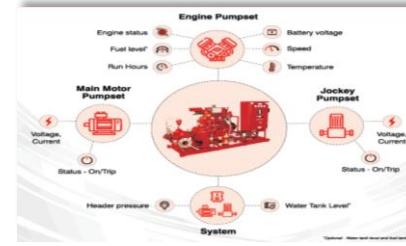
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Solar Pumping System



Concrete Volute Pump



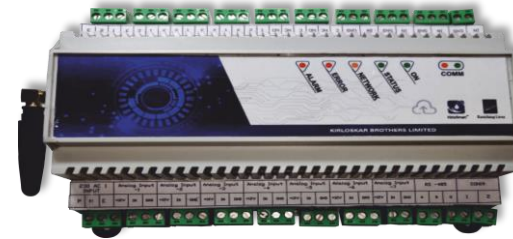
KirloSmart Fire



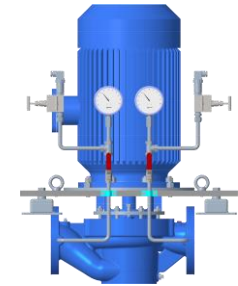
Lowest Life-Cycle Cost (LLC)™ Pump



Primary Cooling Pump (PCP) for Pressurized Heavy Water Reactor (PHWR)



IoT based remote monitoring solution KirloSmart



INM Pump Series



Augmented Reality Mobile Training



Additive Manufacturing 3D Printer



Petro Turbo

Global Footprint Through Local Presence



Enriching Lives

Registered Office and Global Headquarter

- 1 Pune, India

Overseas Presence

- 2 Atlanta, US (Manufacturing)
- 3 Coleford, UK (Manufacturing)
- 4 Almelo, The Netherlands (Manufacturing)
- 5 Johannesburg, South Africa (Manufacturing)
- 6 Jebel Ali, UAE (Assembly and warehousing)
- 7 Cairo, Egypt (Assembly, testing and services)
- 8 Bangkok, Thailand (Assembly, testing and services)
- 9 Aberdeen (Service centre)
- 10 Hyde, Manchester (Service centre)
- 11 Theale, Reading (Office)



Manufacturing Plants in India

- 12 **Kirloskarvadi**
 - Location: Maharashtra
 - Products: Various types of pumps ranging from 5 kW to 30 MW and valves ranging from 25 mm – 5 m
 - 13 **Shirwal**
 - Location: Maharashtra
 - Products: Hydro-pneumatic Systems and IOT Panels
 - 14 **Sanand**
 - Location: Gujarat
 - Products: Submersible pumps ranging from 0.37 kW to 44 kW
 - 15 **Kaniyur**
 - Location: Tamil Nadu
 - Products: Domestic mini pumps ranging from 0.37 kW to 1.1 kW
 - 16 **Dewas**
 - Location: Madhya Pradesh
 - Products: Industry and domestic pumps ranging from 0.37 kW to 22 kW
- Location: 📍 Products manufactured: ⚙️

Domestic Subsidiaries and Associate companies

- 17 Karad Projects and Motors Limited, Karad
- 18 The Kolhapur Steel Limited, Kolhapur
- 19 Kirloskar Corrocoat Private Limited, Kirloskarvadi
- 20 Kirloskar Ebara Pumps Limited, Kirloskarvadi

Regional Offices

- 21 New Delhi
- 22 Chennai
- 23 Kolkata
- 24 Mumbai
- 25 Ahmedabad
- 26 Bengaluru
- 27 Hyderabad

Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

Highly Qualified Management Team



Enriching Lives



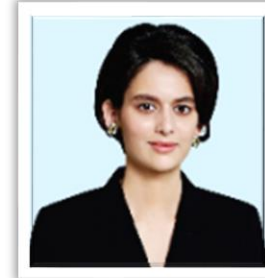
Mr. Sanjay Kirloskar
Chairman & Managing Director

- Holds Bachelor's in Science degree in Mechanical Engineering from the Illinois Institute of Technology in Chicago, USA.
- On Boards of DCM Shriram Industries Ltd., Kirloskar Ebara Pumps Ltd., Kirloskar Brothers International B.V., The Netherlands and SPP Pumps Limited, UK.



Mr. Alok Kirloskar
Director – KBL
Managing Director – SPP UK
CEO – KBI B.V.

- Bachelor in Business Administration with concentration in finance from Carnegie Mellon University, Pittsburgh. He has the honour to be on the deans list for this academic excellence.
- Worked in a start-up from 2006 as Business Development manager at Sonasoft Inc (Microsoft CSP)
- Headed industry sector in KBL and on board since July 18th 2012. MD of SPP Pumps Ltd since January 2012 and CEO of Kirloskar Brothers International BV since January 2015.



Ms. Rama Kirloskar
Joint Managing Director- KBL
Managing Director – KEPL

- Double major in Mathematics and Biology from Bryn Mawr College, USA.
- Served as a GM and Head of Product Portfolio Management at KBL. Prior to KBL, worked with Polaris Partners, Boston based VC firm as well as Visterra Inc., an MIT biotech start-up company.
- Also on the Board of Karad Projects and Motors Limited, Prakar Investments Pvt Ltd. And as an Independent Director of KPT Industries Limited (earlier known as Kulkarni Power Tools Limited) , DCM Shriram Fine Chemicals Limited



Mr. Bhavesh Chheda
Chief Financial Officer

- Mr. Chheda, 49 years, is a qualified Chartered Accountant and has completed Executive Postgraduate Diploma in Business Management from Symbiosis Institute of Management.
- He brings with him 23 years of experience in finance planning and analysis, risk management, treasury management, merger & acquisition, ERP implementation and international subsidiary operations.
- Worked with various reputed organizations, prior to joining the Company.

Board of Directors



Enriching Lives



Mr. M. S. Unnikrishnan
Non-Executive and Non-Independent Director

- Former MD & CEO of Thermax Group
- Graduate in Mechanical Engineering from VNIT, Nagpur, Advanced Management Program from the Harvard Business School, Boston, USA
- CEO of IITB-Monash Research Academy
- Currently on the Board of KEC Int. Ltd., Greaves Cotton Ltd.



Mr. Shrinivas V. Dempo
Independent Director

- M.Sc. in Industrial Administration & Finance from Carnegie Mellon University, USA
- Chairman Goa-based Dempo Group, with diversified interests in industries like shipbuilding, food processing, real estate and newspaper publishing



Mr. Shobinder Duggal
Independent Director

- Bachelors in Economics (Hons.) from St. Stephens College, Delhi University and member of ICAI
- 35 years of work experience with the Nestle group in India and Switzerland.
- Currently on the Board of PI Industries, Sanofi Consumers, ABB India Ltd.



Ms. Ramni Nirula
Independent Director

- Holds Bachelor's Degree in Economic and Master's degree in Business Administration from Delhi University
- Retired Senior General Manager of ICICI Bank Ltd.
- >4 decades of experience in financial services sector. Currently Ms. Nirula is on the Boards of HEG Ltd., Usha Martin Ltd.



Ms. Rekha Sethi
Independent Director

- An alumnus of St Stephens College, Delhi University. Director General of the All-India Management Association (AIMA), the apex body for management in India.
- Serving on the Boards of some leading Indian companies as an Independent Director



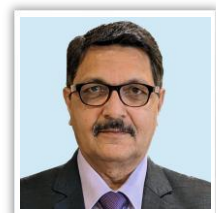
Mr. Vivek Pendharkar
Independent Director

- SEP, Business Admin from Stanford University Graduate School of Business
- Technology executive with 30+ years of experience in Silicon Valley
- Held CEO roles for the past 15 years
- Worked across Fortune 500 companies and early-stage venture-backed startups
- Led initiatives in successive breakthrough technologies



Mr. Vinayak Deshpande
Independent Director

- Graduate in Chemical Engineering from IIT, Kharagpur & 42+ years of experience in industrial domain
- Served as a Managing Director at Tata Honeywell in 2000, then at Tata Teleservices, HCC and Tata Projects
- Serves as a Board member for few of the leading Indian companies such as Voltas Ltd., Praj Industries Ltd., etc



Mr. Pradyumna Vyas
Independent Director

- Prof. Pradyumna Vyas is a former Director of National Institute of Design (NID), India's premier design institute.
- He is currently the senior Advisor for Design Promotion and Innovation at the Confederation of Indian Industry (CII), and President-elect of the World Design Organization (WDO).



Mr. Harsh Vardhan Shringla
Independent Director

- Mr. Shringla, is a former Foreign Secretary (2020-22) of India. He has been Ambassador of India to the USA, Bangladesh & Thailand. Multilateral diplomat having experience & expertise in areas of geopolitics, international relations & conflict prevention.
- Mr. Shringla is a B.A. from St. Stephen's College, Delhi. He has been awarded a D. Litt (doctorate) honoris causa from ICFAI University, Sikkim. He is Strategic Advisor to a few leading corporates.



Mr. Brij Bhushan Nagpal
Independent Director

- Corporate leader with 5 decades experience in Management, Corporate Finance, Legal Affairs, and Governance.
- Postgraduate in Commerce, Law graduate from Delhi University, and Fellow of the Institute of Company Secretaries of India. Mr. Nagpal is known for his strategic acumen in business transformation, M&A, private equity, digital initiatives, and financial controls etc.

Long Standing Relationships with Marquee Clientele..



Enriching Lives





Enriching Lives

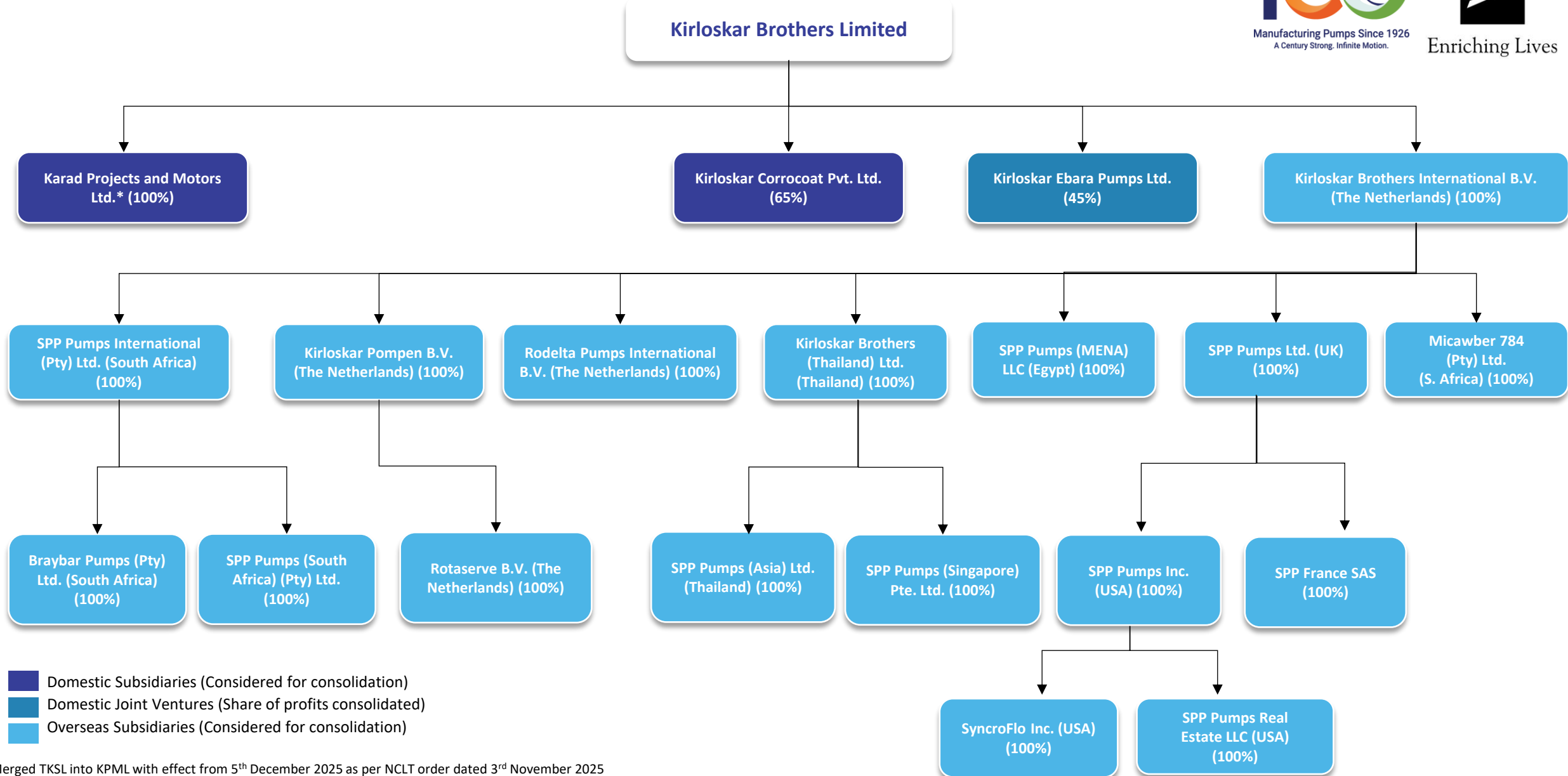
Our Joint Ventures & Subsidiaries



Group Structure



Enriching Lives



- Domestic Subsidiaries (Considered for consolidation)
- Domestic Joint Ventures (Share of profits consolidated)
- Overseas Subsidiaries (Considered for consolidation)

* Merged TKSL into KPML with effect from 5th December 2025 as per NCLT order dated 3rd November 2025

KBL is leveraging the localised global presence through cost-synergies, duty-free access and local sourcing norms



Cost Synergies

- Reduction in turnaround time
- Lower freight costs
- Subsidiaries do local value addition in terms of components, repair, maintenance and services, etc.



Duty-free Access & preference to Local Manufacturers

- Duty-free access to fast-growing ASEAN region through value addition done in Thailand. (20%-30% depending on product)
- Local manufacturers preference especially in Thailand & South Africa
- SPP Inc. USA is compliant with the new 'Buy American' program and meets the criteria



Local Sourcing Norms and Regulations

- Presence in South Africa through a local subsidiary to comply with Broad-Based Black Economic Empowerment Program
- Other subsidiaries in the US, UK and Netherland to adhere to local sourcing norms

Kirloskar Brothers International B.V.*, The Netherlands



Enriching Lives

Genesis

- Wholly owned subsidiary of Kirloskar Brothers Limited
- SPV established as an Investment Company for all international businesses

Product Profile

- Bi-directional Axial Flow pumps
- Chemical pumps
- Containerized pump sets
- Electro-submersible pumps
- Transformer oil pumps
- Fire fighting pumps & Products
- Plumbing & HVAC Systems
- Pre-packaged Pumping Systems
- Water supply pumps

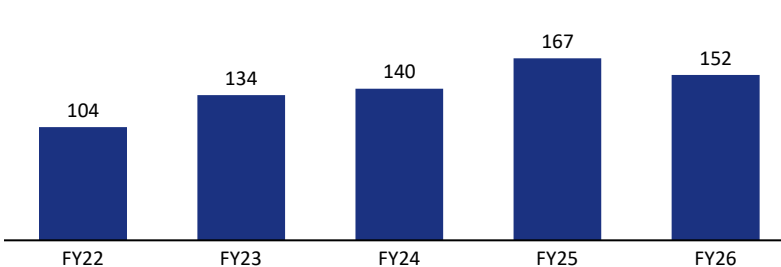
Industries Catered

- Chemicals
- Commercial Building Services
- District Heating
- Dry Dock
- Fire
- Municipal Water Supply
- Oil & Gas
- Water treatment & supply
- Pulp & Paper
- Flood Control
- HVAC
- Industrials
- Irrigation
- Mining
- Transformer
- Power

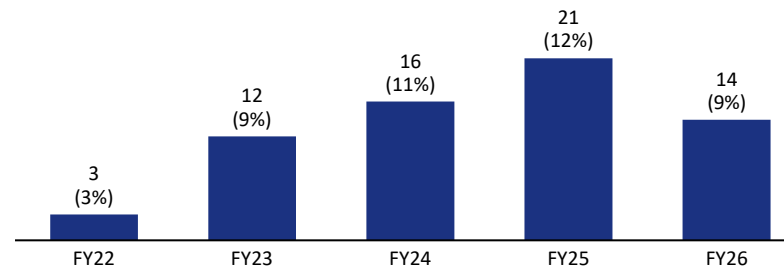
Geographies Catered

- Cambodia
- China
- Egypt
- France
- Iraq
- Italy
- Vietnam
- Laos
- USA
- Vietnam
- Malaysia
- Philippines
- Poland
- Singapore
- South Africa
- South-East Asia
- Thailand
- Turkey
- UAE
- UK

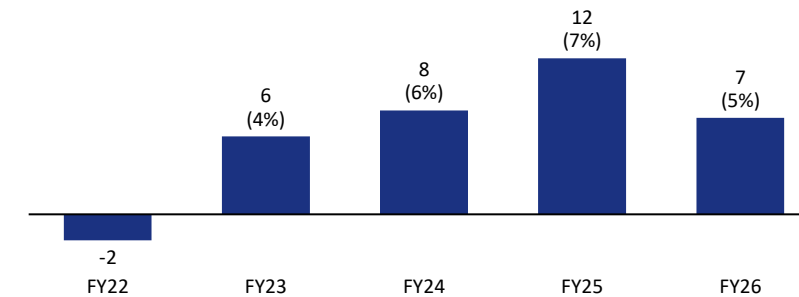
Revenue (€ Mn.)



EBITDA (€ Mn.) & EBITDA Margin (%)



PAT (€ Mn.) & PAT Margin (%)



* Holding company of all international businesses

SPP Pumps Limited



Enriching Lives



Genesis

- 145+ years of heritage with R&D, manufacturing and test facilities in the UK
- 1st in the world to offer a Factory Mutual approved MSMO pumps for efficient and cost-effective fire protection in high-rise buildings
- Highest market share in fire pump packages business
- **Current Orderbook: £ 101 million for SPP Group**

Product Profile

- Lowest Life Cycle Pumps for water
- Supply and industrial
- Firefighting pumps
- Transformer oil pumps
- Containerized pump sets
- Electro-submersible pumps
- Vertical Line shaft pumps
- Multi-Stage, Multi-Outlet pumps
- Framework & AMC Services contracts

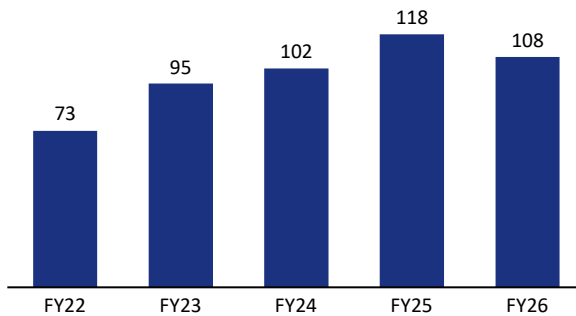
Industries Catered

- Commercial Building
- Data Centers
- Transformer
- Oil & Gas
- Waste-Water Mgt
- Chemicals
- Flood Control
- Fire
- Power
- Municipal Water Supply
- Spares & Services

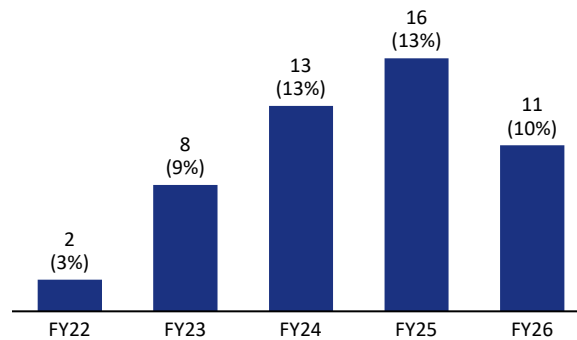
Geographies Catered

- Italy
- UK
- USA
- France
- Egypt
- UAE
- Singapore
- South Africa
- Poland
- South-East Asia

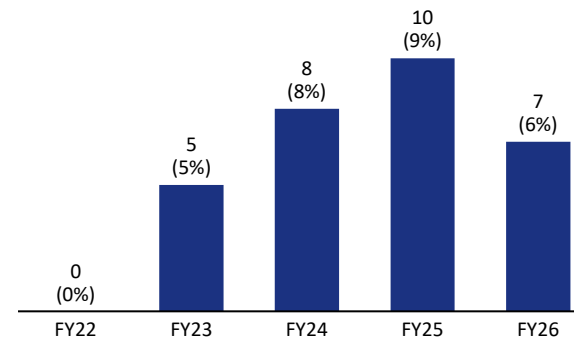
Revenue (£ Mn.)



EBITDA (£ Mn.) & EBITDA Margin (%)



PAT (£ Mn.) & PAT Margin (%)



Strategy

- Leading digital & innovative initiatives for KBL Group
- Pushing the maintenance services business which started in 2016.
- Diversifying the product profile
- Focus on the service business with large number of framework contracts

Note: Including SPP Inc., SyncroFlo Inc. and SPP France

Dutch Entities Consolidated



Enriching Lives



Genesis

- Established by Sulzer in 1946, acquired by KBL in June 2015 is a leading manufacturer of API and Non-API pumps
- R&D, manufacturing and test facilities in Almelo, Netherlands
- **Current Orderbook: € 7 million**

Product Profile

- API Pumps conforming to API-610 standards, 12th edition
- Pumps for Municipal Water Supply complying to EU Standards
- Pre-fabricated Concrete Volute Pumps, Bi-directional Axial Flow Pumps
- After-sales & services for upgradation of pumps and pump stations in the Benelux region

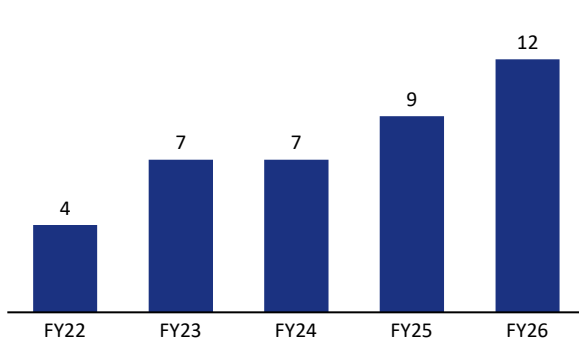
Industries Catered

- Oil & Gas Midstream
- Waste-Water
- Oil & Gas Upstream
- Chemicals
- Pulp & Paper
- Water
- Power
- Dry Dock
- Irrigation
- Flood Control
- District Heating

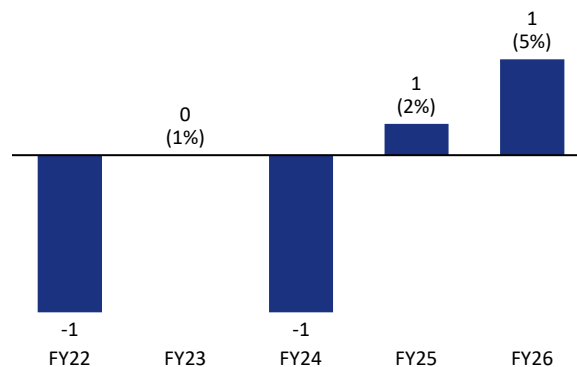
Geographies Catered

- China
- Benelux
- Iraq
- South-East Asia
- Turkey
- UAE
- UK

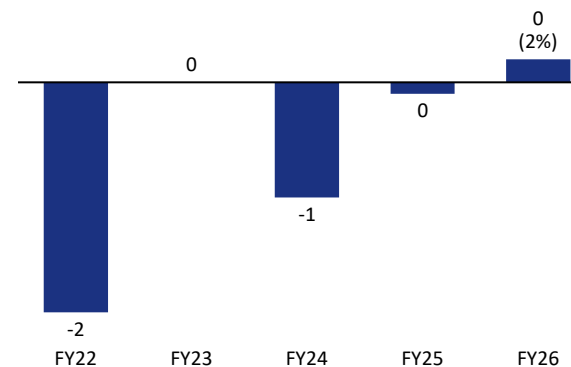
Revenue (€ Mn.)



EBITDA (€ Mn.) & EBITDA Margin (%)



PAT (€ Mn.) & PAT Margin (%)



Strategy

- Niche product launches – fish-friendly pumps; and OH5 pumps for Hydrogen Production
- Turnaround & improve profitability through a specialized product profile
- Leverage the brand profile and expand the geographic presence

Note: Including KPBV, Rotaserve and Rodelta Pumps

Kirloskar Brothers (Thailand) Limited, Thailand



Enriching Lives



Genesis

- FM approved Assembly and packaging for sales of centrifugal pump-sets in South-East Asia
- Provides duty-free access to fast-growing ASEAN region through value addition done in Thailand.
- **Current Orderbook: Thb 404 million**

Product Profile

- Fire fighting pumps
- Chemical pumps
- Water supply pumps
- Waste water pumps
- Services (Field service and service centers)

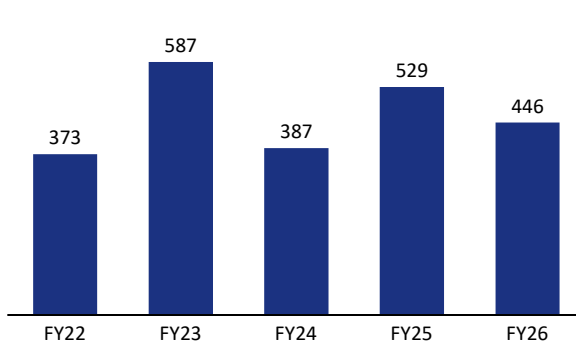
Industries Catered

- Chemicals
- Mining
- Municipal Water Supply
- Power
- Commercial Building Services (Fire & HVAC)

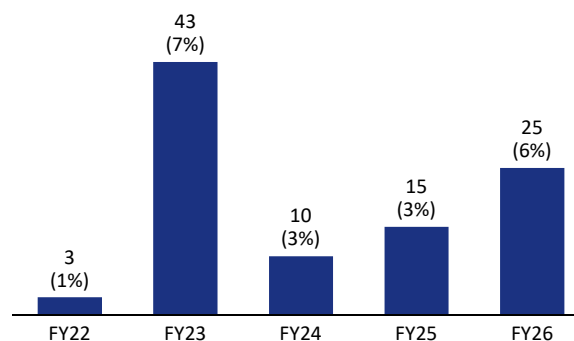
Geographies Catered

- Thailand
- Singapore
- Malaysia
- Cambodia
- Laos
- Philippines
- Vietnam

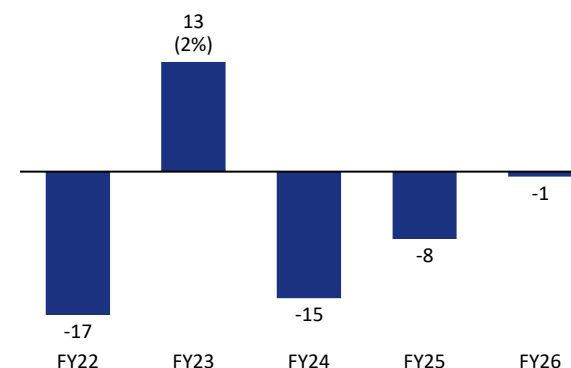
Revenue (TBH Mn.)



EBITDA (TBH Mn.) & EBITDA Margin (%)



PAT (TBH Mn.) & PAT Margin (%)



Note : Including SPP Asia and SPP Singapore

Strategy

- Access ASEAN region duty-free through value addition in Thailand
- Brand Development and distribution network expansion in ASEAN region
- Continue to reduce the lumpiness of the cashflows by focusing to build a standard and engineered daily business
- FM/UL certification at Thailand facility will enable rigorous testing for Fire pumps product portfolio

South Africa Entities Consolidated



Enriching Lives



Genesis

- Manufacturing and sales of high head multi-stage pumps, rubber lined slurry pumps and white metal lined bearings
- Successfully overcome BBBEE regulations and turned around the business by changing the business mix over the last three years.
- **Current Orderbook: ZAR 57 million**

Product Profile

- Fire fighting pumps
- Mine de-watering pumps
- Chemical pumps
- Water supply pumps
- Re-engineering services for all pumps
- Services (Field service and service centers)

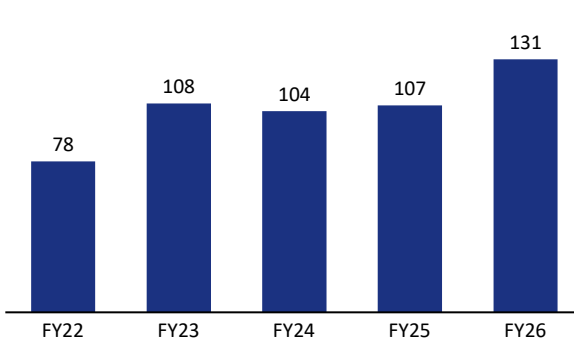
Industries Catered

- Mining (Copper, Gold, Uranium)
- Water supply
- Chemicals
- Commercial Building Services (Fire & HVAC)

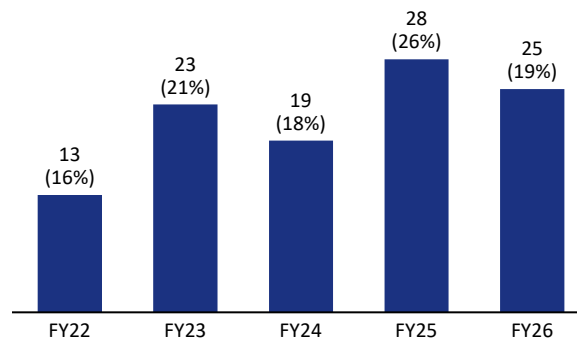
Geographies Catered

- South Africa
- Zambia
- Botswana
- Angola
- Mozambique
- Kenya
- Uganda
- Tanzania

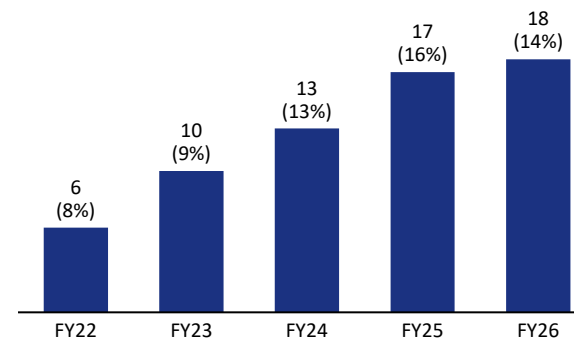
Revenue (ZAR Mn.)



EBITDA (ZAR Mn.) & EBITDA Margin (%)



PAT (ZAR Mn.) & PAT Margin (%)



Strategy

- Improve product mix
- Maintain profitability
- Focus on the service business

Note: Including Braybar Pumps , SPP International, SPP SA and Micawber

Karad Projects And Motors Limited (KPML)



Enriching Lives



Genesis

- KPML is a wholly owned subsidiary of KBL.
- 4 manufacturing plants located at Karad and Kolhapur, Maharashtra, India.
- Expertise in manufacturing Electrical Stampings, Stators, Rotors, Shaft, Rotor fitted shafts, AC rotating machines, Mini water handling pumps, Connecting Rods, Drive Units and Steel castings (weight range of 300 kg-10 tonne single piece casting)
- **Current Orderbook: Rs. 1,280 Mn. (excl. make to stock)**

Product Profile

- **Stamping:** Electrical Stampings, Core packs, Wound Stators, Die Cast Rotors, Copper Brazed Rotors, Rotor Fitted Shafts, etc.
- **Motors:** 3 Phase AC induction Motors (incl. IE4, IE5), Elevator Motors, Submersible Pump - Stators-Rotor fitted shaft, Stators, Domestic water handling pumps, etc.
- **Components:** Drive Units for Pumps & Connecting Rods for ACR industry, Components for auto priming system (Priming tank & Coalescer)
- **High Grade Steel Alloy Castings:** Pumps Steel Turbines Hydro Turbines, Steam Turbines, Turbo Gensets, Valves, General Engineering

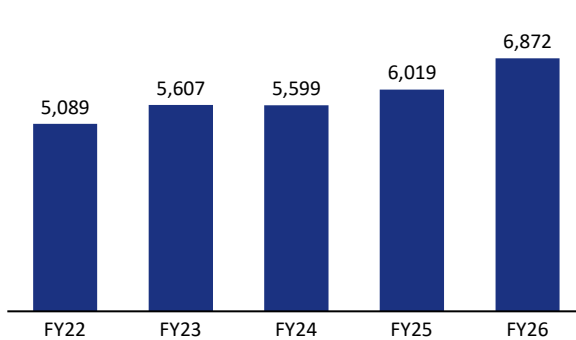
Industries Catered

- Pumps
- Hermetic Compressors
- Healthcare
- Electric Mobility (EV)
- Elevator
- Turbomachines
- Shipping & Heavy Engineering
- Earthmoving
- Mining
- Power

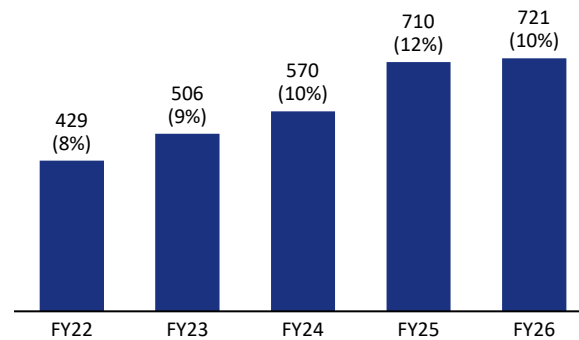
Geographies Catered

- India
- Austria
- Germany
- France
- USA
- Mexico
- China
- Spain
- UK
- South Korea
- Middle East

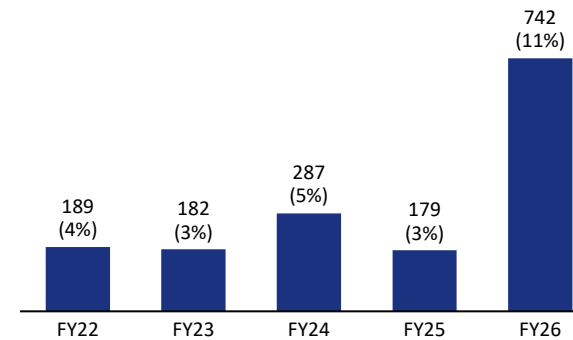
Revenue (Rs. Mn..)



EBITDA (Rs. Mn.) & EBITDA Margin (%)



PAT (Rs. Mn.) & PAT Margin (%)



Strategy

- Cost Leadership through Backward Integration
- Product expansion – Electronics, Smart Systems and Products

* Merged TKSL into KPML with effect from 5th December 2025 as per NCLT order dated 3rd November 2025

Kirloskar Ebara Pumps Limited



Enriching Lives



Genesis

- JV in 1988 between KBL and Ebara Corporation to manufacture and supply rotary equipment like process pumps, boiler feed water pumps, steam turbines for mechanical drive and steam turbine generators, etc. required for critical applications in hydrocarbon processing industries and power projects
- **Current Orderbook: Rs. 3,030 Mn.**

Product Profile

- **Pumps:** Centrifugal pumps as per API 610, Multistage Boiler feedwater pumps
- **Turbines:** API 611 Steam turbines, Non-API Saturated Steam Turbine, Hydraulic Power Recovery Turbine (HPRT)

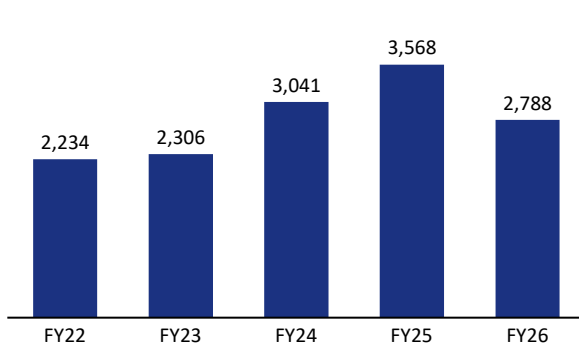
Industries Catered

- Oil & Gas (Downstream – Refinery, Pipelines and Depots)
- LPG and LNG Bottling Plants
- Floating Production Storage and Offloading platforms (FPSOs)
- Biorefineries
- Fertilizers
- Power
- Nuclear Energy
- Cogen Power Plants

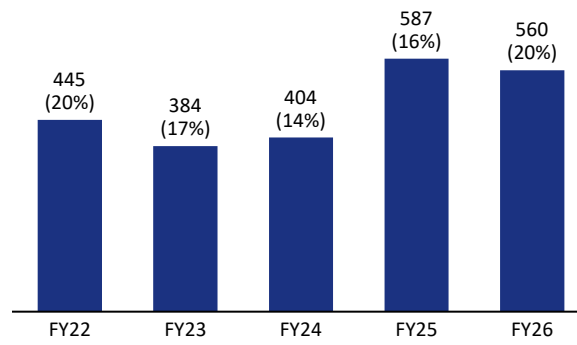
Geographies Catered

- Indian Subcontinent
- Europe
- CIS Countries
- South-East Asia
- Middle-East
- North America
- South America
- Africa

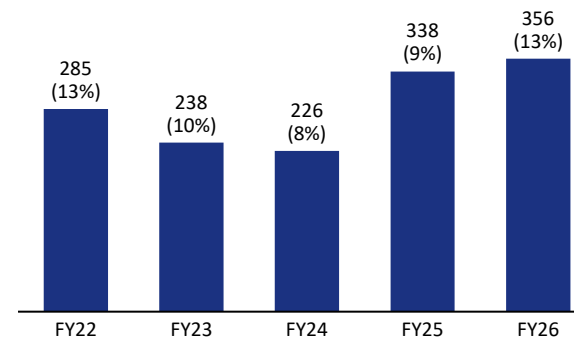
Revenue (Rs. Mn.)



EBITDA (Rs. Mn.) & EBITDA Margin (%)



PAT (Rs. Mn.) & PAT Margin (%)



Strategy

- Expand Services offering across the geographies catered
- Leverage proven track record and approvals with customers to increase the market share
- Improve margin profile and profitability through cost leadership
- Maintain the robust order book trajectory

Kirloskar Corrocoat Private Limited



Enriching Lives



Genesis

- JV between KBL and Corrocoat Ltd. U.K. Company manufactures glass flake polymer coatings at its state-of-the-art plant at Kirloskarvadi, Maharashtra.
- Undertakes turnkey projects for supply and application of energy enhancing and anti-corrosion and anti-erosion coatings on pumps, valves, pipelines and other equipment
- **Current Orderbook: Rs. 601 Mn.**

Product Profile

Anti Corrosion Coating Materials :

Corroglass - High performance engineering glass flake filled composites

Corrocoat - A range of tailor-made, high performance polymeric solutions for critical service applications

Plasmet - High performance, abrasion-resistant protective coatings and surface-tolerant primers.

Fluiglide - Energy efficiency coatings

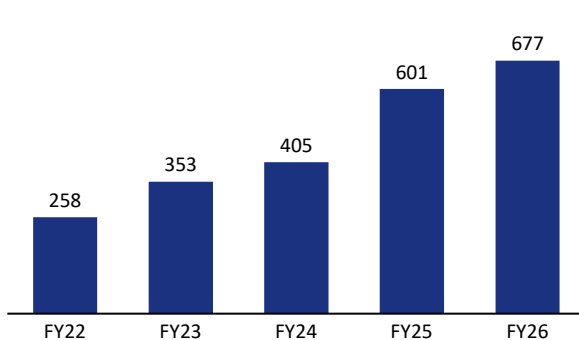
Industries Catered

- Oil & Gas
- Petrochemicals
- Power
- Steel
- Water
- Waste Management

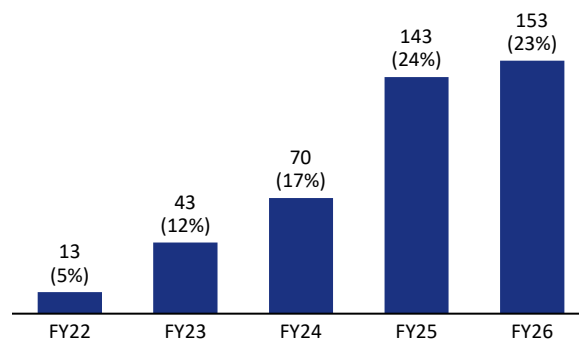
Geographies Catered

- India

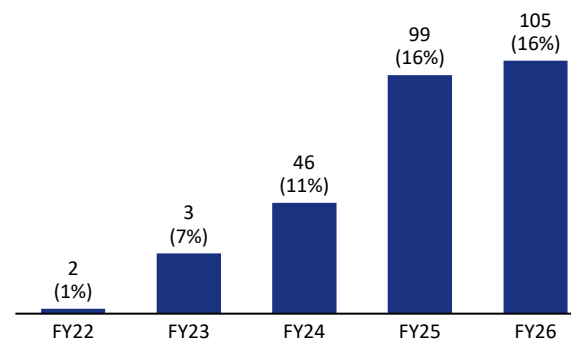
Revenue (Rs. Mn.)



EBITDA (Rs. Mn.) & EBITDA Margin (%)



PAT (Rs. Mn.) & PAT Margin (%)



Strategy

- Product Differentiation – Provide innovative solutions to the customers to enhance efficiency and life of pumps valves and pipelines
- Developed unique solution to remain ahead of the curve- Innovative product range for Power Sector supported by FGD Regulation and marine anti-corrosion applications



Enriching Lives

Strategic Focus



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A Unique Value Proposition



Enriching Lives

- From Conceptualization to Manufacturing to Implementation has resulted into offering complete basket of solutions to the customers across multiple industries across multiple geographies.

Global Presence – Leveraging Brand Value & Domain Expertise

- KBL is a global company with local presence across all major trading blocks.
- Manufacturing locations spread across 4 continents in 5 countries and serving 6 continents & 120+ countries ensures cost efficiency, reduced turnaround time and adherence to local content for meeting certificate of origin requirements

End to end offering – One Stop Solution

Diversified Proposition – Unimpacted by Cyclicity

- KBL has a diversified presence across multiple segments and multiple business models
- **Multiple Segments Catered** : B2B, B2C and B2G
- **Diverse Business Models** : Made to Stock, Made to Order, Engineered to Order, EPC and Services.

Driving Synergies through Innovation & Complementary Offerings

- Leveraging innovations and product/ service offerings across subsidiaries to synergize the value proposition like
 - KEPL focuses on **downstream Oil and Gas solutions**, SPP Pumps focuses on **upstream Oil and Gas solutions** and Rodelta focuses on **midstream Oil and Gas solutions**
 - 3-D printing at Kirloskarvadi is used to reduce turnaround time for SPP Pumps Service Business and new product development

Staying Ahead of the Curve through Digital Initiatives



Enriching Lives

- Over a decade, KBL has strategically invested in various strategic digital initiatives
- Provides Technological Advantage and additional revenue streams in services business
- Salesforce (SFDC) and SAP-S4 HANA for Automation and ERP Solutions



3D Printing

- **World's Largest 3-D printer for foundries** installed in 2013 at Kirloskarvadi Plant
- Contributes significantly towards faster turnaround time in preparing the molds and cores for casting of pump components. Pumps are used for domestic and export applications.
- **Flexible and Universal** - Supports customer's pumps and products for retro-fitment and reengineering



AR/ VR

- Used for training the employees and customers
- Consistent service delivery by documenting knowledge of service engineers over a decade & ensuring this knowledge is the IP of KBL



AI-ML

- Dolphin – Proprietary Machine Learning Algorithm
- Analysis automation based on historical and live data – Higher uptime and reliability



IoT

- Remote multiple pump monitoring and diagnostics tool – Accessible through smartphones and computers, helps in spare parts management
- IoT enables manufacturing across domestic plants
- Launched KirloSmart™ 2.0 and Kirlo Smart™ 2.1 advanced version of IoT-based solution

Leading digital transformation in India's Pump Industry

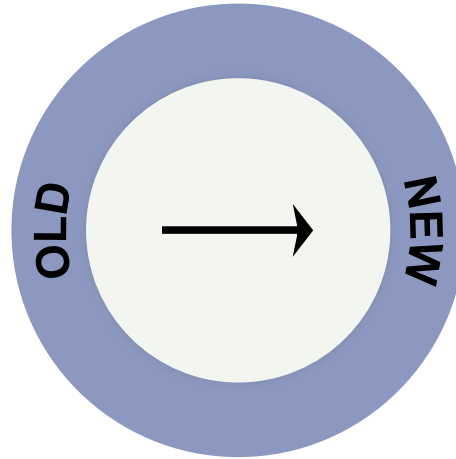
Subscription Platform - Creating Market Opportunity



Enriching Lives

Traditional Solution

- Manage customer site, refurbish, repair & upgrade all pumps in phased manner
- Periodic site visits resulting to higher manpower required
- Difficult to scale-up the offering
- Higher turnaround time



KBL's Innovative Solution - Subscription Platform

- Proprietary Innovative Solution by KBL
- Remote failure prediction analytics, troubleshooting and monitoring
- Lower turnaround time
- No periodic site visits required.
- Higher uptime, lower spare part inventory carrying costs to the customer
- Highly scalable with less manpower requirement

Leading to New Market Opportunities

➤ Scalable & Universal:

- The proprietary algorithm keeps on improving on a live basis
- With easy scalability, product can be scaled across geographies

➤ Multiple Revenue Streams:

- **Subscription fees** (recurring service revenue without additional costs) and product revenue on repairs, upgrades and maintenance.
- **Potential to convert all the existing** AMC and Framework contracts into subscription platform



Way Ahead....



Enriching Lives

Strategy Going Forward

Focus on Value-Added Products & Services



Increase share of **value-added products** across geographies and **subscription services** in key international subsidiaries

Monetize IPs



Out of **28 patents** applied, **20 patents** awarded (**2 USA valid patents**) **Monetize digital IP** acquired over years by expanding contribution from services business & value-added products

Leverage Global Presence



Expand & deepen geographic presence by leveraging presence of international subsidiaries while complying to local sourcing norms

Debottlenecking & Cost Optimisation



Debottlenecking at key domestic subsidiaries
Cost optimization across subsidiaries

Strong Thrust on Quality & Product Innovation



R&D Centers experts having rich industry experience
8 new products have earned the India Design Mark in last 5 years

Change in Strategy

Reduced EPC business exposure and increased contribution from Services & Value-Added Products

- Reduced exposure in low margin, lumpy and WC intensive EPC orders since 2008
- Share of EPC to the revenue has come down drastically (**10% in FY20 to 3% in FY26**)
- Taking selective exposure in profitable contracts
- Very few old projects orders remain unexecuted
- Presence in Water, Power & Irrigation sectors without taking EPC exposure

Higher margins & profitability

Improved working capital cycle, lower lumpiness

Improved Cash Flows and Profitability, Consistent Revenue



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Historical Performance

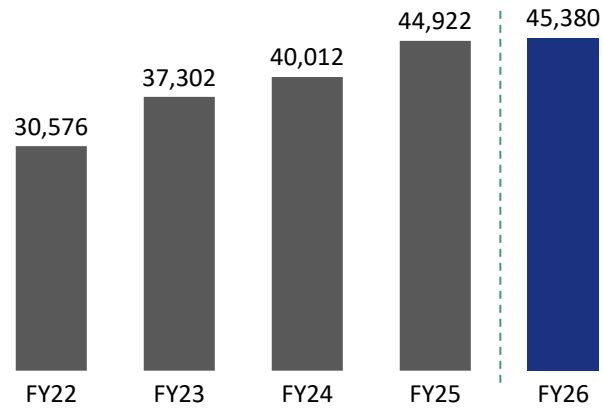


Historical Financial Performance - Consolidated

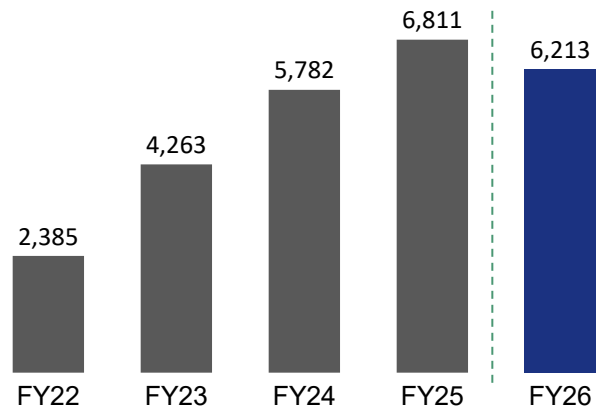


Enriching Lives

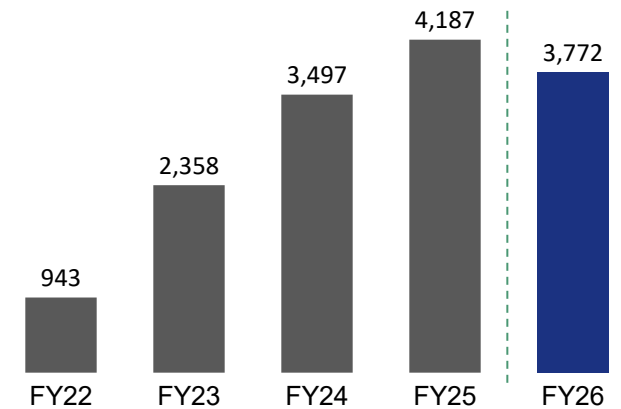
Revenue (Rs. Mn)



EBITDA (Rs. Mn)



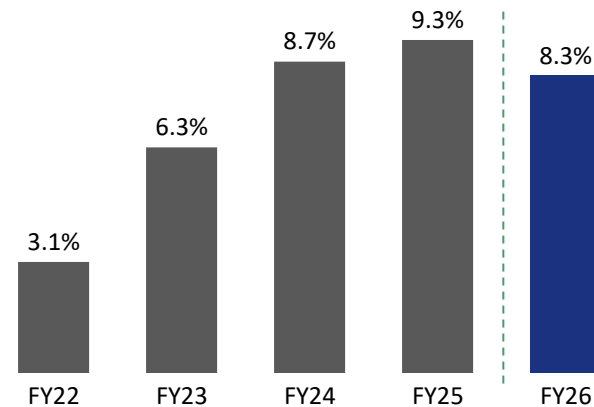
PAT (Rs. Mn)



EBITDA Margin (%)



PAT Margin (%)

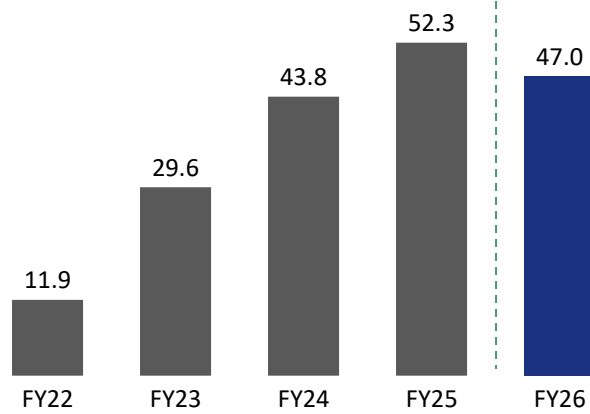


Historical Financial Performance - Consolidated

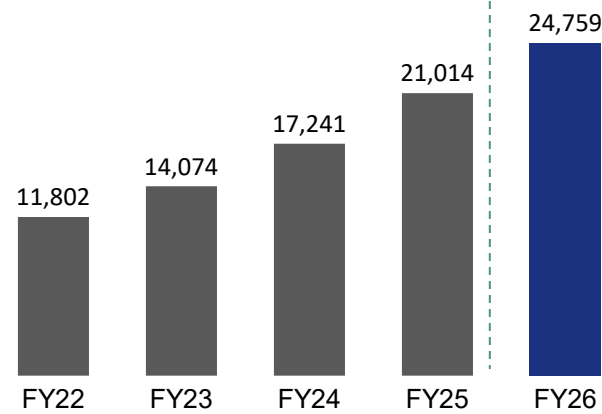


Enriching Lives

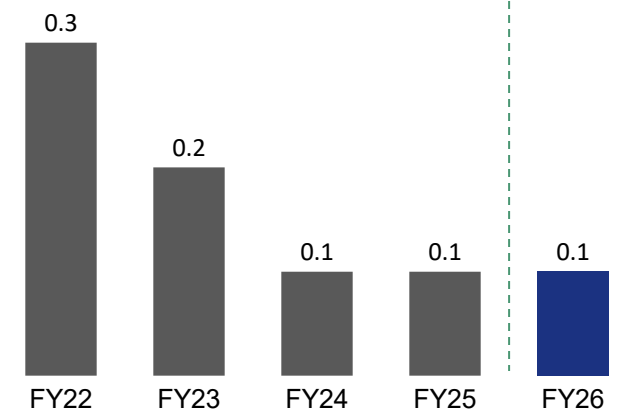
EPS (in Rs.)



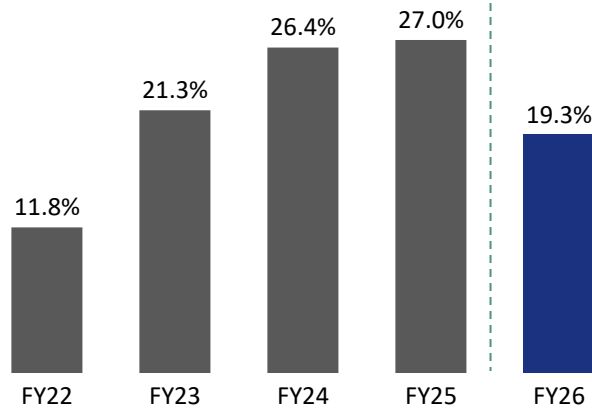
Net Worth (Rs. Mn)



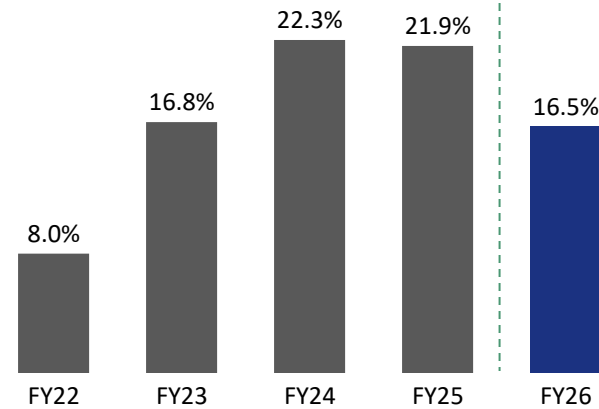
Leverage (X)



RoCE (%)



RoE (%)



Consolidated Profit & Loss Statement



Enriching Lives

Particulars (Rs. Mn)	FY22	FY23	FY24	FY25	FY26
Net Revenue from Operations (Net of Excise)	30,576	37,302	40,012	44,922	45,380
Other Income	324	273	586	719	772
Materials Consumed	16,803	19,547	19,830	21,978	22,408
Employee Expenses	5,015	5,652	6,727	7,079	7,792
Other Expenses	6,697	8,113	8,259	9,773	9,739
EBITDA	2,385	4,263	5,782	6,811	6,213
EBITDA Margin (%)¹	7.8%	11.4%	14.5%	15.2%	13.7%
Finance Costs	335	354	258	248	301
Depreciation	695	686	784	894	1,001
Exceptional Item	0	42	-66	78	389
Profit Before Tax (PBT)	1,355	3,181	4,806	5,591	4,522
Taxes	540	930	1,410	1,557	910
Profit After Tax (PAT)	815	2,251	3,396	4,034	3,612
Share in profit of joint venture company	128	107	101	153	160
PAT after profit of joint venture company	943	2,358	3,497	4,187	3,772
PAT Margin (%)¹	3.1%	6.3%	8.7%	9.3%	8.3%
Earnings Per Share (EPS)	11.9	29.6	43.8	52.3	47.0

¹ EBITDA & Reported PAT margin is % to Net Revenue from Operations

* Exceptional Item relates to one-time impact due to Labour Code changes

Consolidated Balance Sheet Statement



Enriching Lives

Particulars (Rs. Mn)	FY22	FY23	FY24	FY25	FY26
Non Current assets					
Property, Plant and Equipment	4,870	4,814	5,787	5,908	6,161
Capital work in progress	267	813	320	337	585
Intangible assets	37	48	41	79	103
Right to use assets	274	306	366	476	667
Goodwill	139	144	144	84	86
Investment Property	2	7	5	5	5
Financial Assets					
(i) Investments	797	885	1,115	2,680	3,094
(ii) Trade Receivables	390	574	608	875	912
(iii) Others	254	167	117	120	139
Deferred Tax Assets (net)	418	408	277	367	367
Other non-current assets	1,037	724	542	588	635
Total Non Current Assets	8,485	8,890	9,322	11,519	12,754
Current Assets					
Inventories	6,435	7,140	8,523	8,537	8,724
Financial Assets					
(i) Trade receivables	5,152	4,885	5,244	4,925	6,627
(ii) Cash and Cash Equivalentents	1,341	2,213	2,659	3,231	4,010
(iii) Other Bank balances	298	316	269	256	43
(iv) Investments	2,534	2,267	2,983	3,508	4,489
Current Tax Assets(Net)	93	57	53	74	293
Other financial assets incl. Loans	867	1,035	1,021	1,148	1,508
Other current assets	3,418	3,355	3,173	3,456	5,621
Total Current Assets	20,138	21,268	23,925	25,135	31,315
Total Assets	28,623	30,158	33,247	36,654	44,069

Particulars (Rs. Mn)	FY22	FY23	FY24	FY25	FY26
Equity					
Equity Share capital	159	159	159	159	159
Other Equity	11,615	13,881	17,031	20,770	24,481
Non Controlling Interest	26	34	51	85	119
Total Equity	11,800	14,074	17,241	21,014	24,759
Financial liabilities					
(i) Borrowings	1,364	1,109	646	692	554
(ii) Other Financial liabilities	151	37	55	44	36
(iii) Trade Payables	75	80	83	83	85
Other non current Liability	688	852	805	935	1,223
Provisions	259	448	370	311	308
Total Non Current Liabilities	2,537	2,526	1,959	2,065	2,206
Financial liabilities					
(i) Borrowings	2,388	1,418	903	618	1,317
(ii) Trade Payables	5,911	6,018	6,631	6,037	7,843
(iii) Other financial liabilities	1,550	1,641	1,666	1,844	1,739
Provisions	740	839	776	830	1,302
Other current liabilities	3,697	3,582	4,019	4,155	4,901
Current tax liabilities (Net)	0	60	52	91	2
Total Current Liabilities	14,286	13,558	14,047	13,575	17,104
Total Equity and Liabilities	28,623	30,158	33,247	36,654	44,069

Consolidated Cash Flow Statement



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Particulars (Rs. Mn)	FY22	FY23	FY24	FY25	FY26
Profit Before Taxes	1,355	3,181	4,806	5,591	4,522
Changes in working capital	188	813	204	-100	119
Cash generated from operations	1,543	3,994	5,010	5,491	4,641
Direct taxes paid (net of refund)	414	674	1,264	1,602	1,331
Net Cash from Operating Activities	1,129	3,320	3,746	3,889	3,310
Net Cash from Investing Activities	-1,819	-756	-1,708	-2,398	-2,092
Net Cash from Financing Activities	298	-1,694	-1,592	-919	-439
Net Increase in cash and cash equivalents	-392	870	447	572	7790
Add: Cash & Cash equivalents at the beginning of the period	1,735	1,343	2,213	2,659	3,231
Cash & Cash equivalents at the end of the period	1,343	2,213	2,660	3,231	4,010

New Product Launch



KirloSmart™

KirloSmart™ NANO

NEXT-GEN IoT PLATFORM FOR PUMPING SOLUTIONS



Manufacturing Pumps Since 1926
A Century Strong. Infinite Motion.



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IOT BASED REMOTE PUMPING SYSTEM HEALTH MONITORING SOLUTION

Cloud | Data Analytics | Alerts

FEATURES AND BENEFITS



Remote Monitoring



Predictive Maintenance/ Spares Management



Historical Data/ Trends



Alarms & Warnings



Application Performance

APPLICATIONS

- Fire Engine Set
- Submersible Pump
- Small Pump
- HYPN (Pressure Boosting) System



Awards & Accolades



Manufacturing Pumps Since 1926
A Century Strong. Infinite Motion.



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Received the prestigious TPM excellence award from JIPM



Manufacturer of the Year Winner
SPP PUMPS

SPP Pumps was awarded the “Manufacturer of the Year” title for the 4th consecutive year



4th Facility of KBL and SPP Pumps to be accredited
with
FM/UL Certification

Awards & Accolades



Manufacturing Pumps Since 1926
A Century Strong. Infinite Motion.



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Kirloskar Brothers Limited Wins National Energy Conservation Award 2025 for KOSi-135 Openwell Submersible Pump



KBL's Pump Testing Laboratory Accredited by the Hydraulic Institute, Setting a New Benchmark in India's Pump Industry



KEPL awarded the NSCI Safety Award 2025 for excellence in Work Safety



KPML Receives Patent for IE5-Class 3-Phase Induction Motors



Golden Peacock Award for Environment Management



Kirloskar Brothers Limited Honoured with the Prestigious Golden Peacock Award for Sustainability



Pump Testing Laboratory at Hydrolic Reasearch Centre situated at Kirloskarvadi achieved NABL accreditation

ESG Initiatives



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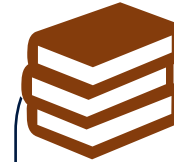
Environmental

- Enhancement of renewable energy- power purchase agreement for 13.5 Kwh open access solar
- Enhanced energy performance of 437 pumps with BEE 4-star and 5-star rating
- 41% Water recycled
- Use recycled products as raw material inputs, negligible plastic consumption and plastic waste
- Scope 1,2 3 inventorisation
- 35% reduction in Scope 1 emissions
- Dewas plant achieved "Approaching to Zero Waste to Landfill" certification from CII whereas Sanand plant achieved "Aspiring to Zero Waste to Landfill" certification from CII
- Suppliers engagement with on environmental issues
- Mass tree plantation drives



Social

- Vikas Charitable Trust established in 1994
- CSR activities revolves around Education, Employment, Healthcare, Animal Welfare, Re-skilling War Veterans and Women Empowerment
- Improve lives of community where we operate
- Social impact initiatives are measured by a third party
- Employee Welfare: Multi-pronged approach towards employee development.
- Focused on all aspects of diversity in workforce be it Gender, Regional or through Affirmative actions. No discrimination made during hiring process irrespective of the position's location, level or type of work
- 43% sustainable sourcing
- 62.93% Business spend of value chain partners covered under ESG assessment



Governance

- Sustainability reporting since 2009-10 and integrated reporting since 2018-19
- Corporate sustainability committee drive ESG initiatives across KBL Group of Companies
- Mandatory Code of ethics examination taken by all the employees every year.
- The Board has an optimum combination of Executive and Non-Executive directors and gender diversification
- Risk Management Governance
- ESG policies
- Regular review and updation of policies in response to the changing requirements
- GDPR Compliant

Examples of our CSR activities in India

- Supporting creation of clean water source for underprivileged school kids
- Health-check, eye-check camps and Vaccination camps
- Tree Plantation
- Self-employment awareness campaign amongst unemployed youths
- Provision & Up-gradation of education facilities for underprivileged school kids
- Provided support to HIV prevention program
- Provided support to Forest Rangers Wildlife Trust of India
- Save girl-child campaigns and Sponsoring foods for orphaned kids
- Awareness campaign for young farmers relating cultivating & cattle breeding best practices

Examples of our CSR activities outside India

- SPP Pumps recognized as one of UK's best Apprenticeship Employers in the regional final of the National Apprenticeship Awards 2013
- Listed in England's top 100 apprenticeship employers by City & Guilds and the National Apprenticeship service
- Working with hospice and foodbanks in the UK around our manufacturing facilities to ensure food availability throughout the year
- Work with the Hero's First Foundation in the USA to raise money for war veterans of the Iraq and Afghanistan campaigns which is donated to hospitals and skill building institutions
- Sponsor skill building programs in the Republic of South Africa

Shaping Tomorrow: A Commitment to CSR



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All-women operated manufacturing facility in Kaniyur & 35% women workforce in Sanand factory is testimony towards gender equality and women empowerment



KBL conducts an array of activities and campaigns throughout the year. The company focuses on three areas for its CSR contributions Education, Healthcare, and Environment through the Vikas Charitable trust and Sou. Radhabai Trust



Solar Panel Installation at Vagaraiyampalyam PHC



E- Learning Setup at Nausarbad Aanganwadi



Ultrasound Sonography Machine installed at Cancer Hospital at Miraj



37 no. Solar Lights installed at Kirloskarvadi



Thank you

Company



Enriching Lives

KIRLOSKAR BROTHERS LIMITED

Established 1888

A Kirloskar Group Company

CIN: L29113PN1920PLC000670

Mr. Bhavesh Chheda

Email: bhavesh.chheda@kbl.co.in

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Investor Relations Advisor

SGA Strategic Growth Advisors

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