

WLL/SEC/2025

November 12, 2025

BSE Limited Department of Corporate Services, SP. J. Towers, Dalal Street, Mumbai – 400 001 (Scrip Code-514162)	National Stock Exchange of India Limited Listing Compliance Department Exchange Plaza, Bandra-Kurla Complex, Bandra (E), Mumbai – 400 051 (Symbol: WELSPUNLIV)
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Dear Sirs/Madam,

Subject: Disclosure of information pursuant to Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In compliance with Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Company's Code of Practices and Procedure for Fair Disclosure of Unpublished Price Sensitive Information, kindly find attached Earnings Presentation, inter alia, on unaudited financial results of the Company for the quarter ended September 30, 2025.

Please take the same on record.

Thank you,

For Welspun Living Limited
(Formerly known as Welspun India Limited)

Dipali Goenka
Managing Director & CEO
DIN: 00007199

Enclosed: Earnings Presentation as mentioned above

Welspun Living Limited (Formerly known as Welspun India Limited)

Welspun House, 6th Floor, Kamala City, Senapati Bapat Marg, Lower Parel (W), Mumbai 400013. India

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E-mail: companysecretary_wil@welspun.com | Website: www.welspunliving.com

Registered Address: Welspun City, Village Versamedi, Taluka Anjar, District Kutch, Gujarat 370 110. India

T: +91 28 3666 1111 | F: +91 28 3627 9010

Works: Survey No. 76, Village Morai, Vapi, District Valsad, Gujarat 396 191. India

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Corporate Identity Number: L17110GJ1985PLC033271

Earnings Presentation

Welspun Living Limited

Home Textile | Advance Textile | Flooring

Q2 FY26

12th November, 2025



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WELSPUN LIVING - GLOBAL HOME TEXTILES LEADER



Diversified Brand & License Portfolio



Strong Emerging Businesses:

- Flooring Solutions disrupting the world of flooring
- Advanced Textiles dealing with strategic shift towards value addition



Thought leader

Tamper-proof Blockchain platform for state-of-the-art transparency for All Fibers & All Product Categories



WEL-TRAK^{2.0}
BLOCKCHAIN
BY WELSPUN



A certified
**woman owned
business**
with 28% women
in a 24,000+
strong workforce

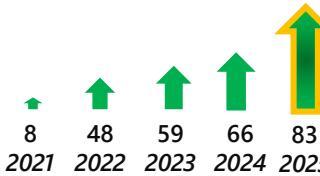
Global leader in Home solutions

- Highest export across the globe from India (Texprocil)
- Market leadership - Rank 1 in Towels and Bath rugs and Top 2 in sheets.



ESG Focused

83 / 100
Global Rank Top 4
India: Rank 1



Well-defined principles, roadmap and targets



Welspun Living Ltd (WLL), part of \$3.6 bn Welspun Group, is a global leader in the Home Textiles landscape. With a strong global distribution network and world-class vertically-integrated manufacturing facilities located in India, Welspun is strategic partners with top global retailers.

WLL is differentiated by its strategy based on **Branding, Innovation and Sustainability**.

MANAGEMENT COMMENTARY



"Q2FY26 remained challenging with continued tariff overhang in the US market, further dampening sentiment and retailer offtake. Consolidated revenue declined 16.4% YoY, as all business segments witnessed moderation on a high base, though sequentially improved by 7.3%. Margins came under pressure, with EBITDA slipping to single digits due to tariff impact, adverse mix and operating deleverage.

Our domestic business declined by 3.7% YoY. We continue to focus on brand strength and witnessed continued traction in flooring and institutional channel.

While the external environment remains uncertain, we continue to strengthen cost discipline, sharpen operational efficiencies, and drive agility across value chains. Our strategic focus on innovation, brand-led growth, diversification and emerging businesses positions us well to capture recovery when market conditions stabilize.

Our sustainability journey remains on track, with steady progress toward our 2030 goals of 100% renewable energy and 100% sustainable cotton.

Ms. Dipali Goenka
Managing Director & CEO , Welspun Living Limited



AWARDS & RECOGNITION



Welspun Living's
Recognized among the Top
50 Best Workplaces for
Women 2025



Welspun Flooring Limited
received the award for
Innovator in Digital
Technology Integration at
the ET Supply Chain
Awards

Feathers in our cap



Welspun Living ranks 10th in India's Best Companies to Work For 2025
Along with other three categories: Best Workplaces Building a Culture of
Innovation by AI, India's Best Workplaces in Manufacturing and, India's Best
Workplaces in Textiles & Textile Products.



Ms. Dipali Goenka was
featured among the Most
Powerful Women and was a
panellist for a special
segment titled "Woman as
Climate Warrior" by Fortune
India for 2025

STRONG GLOBAL PRESENCE



Over 60 Countries

Presence

KEY CUSTOMER PARTNERSHIP

North America



UK & Europe



India



KEY HIGHLIGHTS



Brands



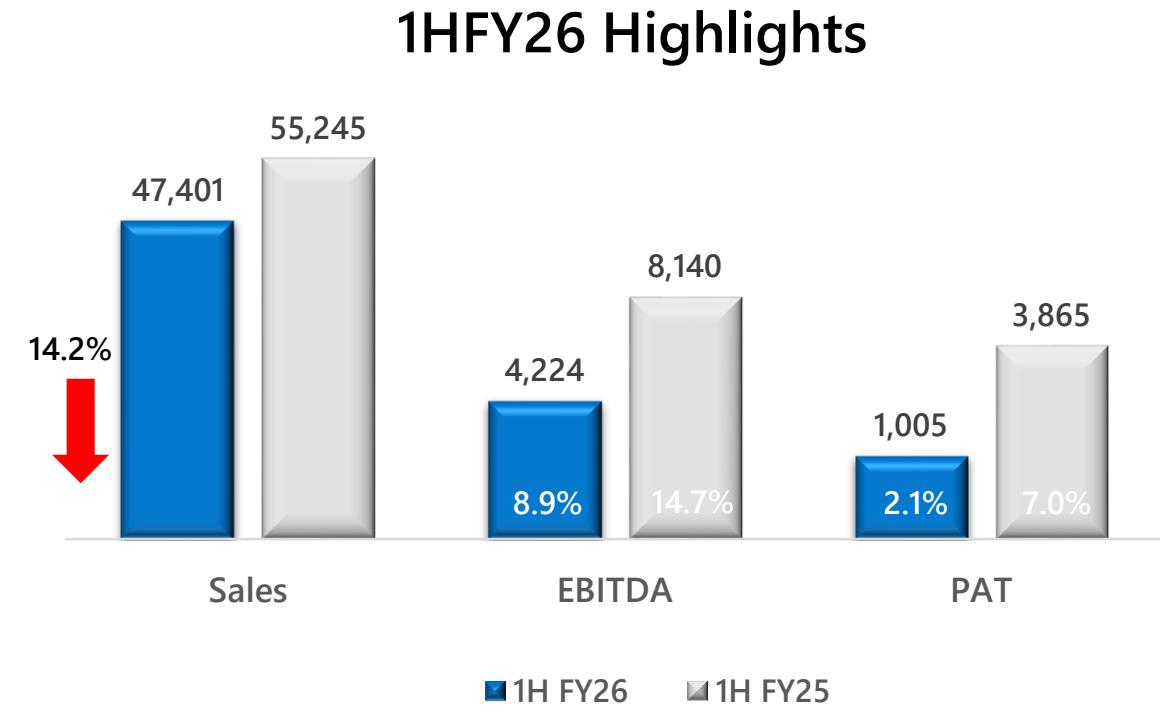
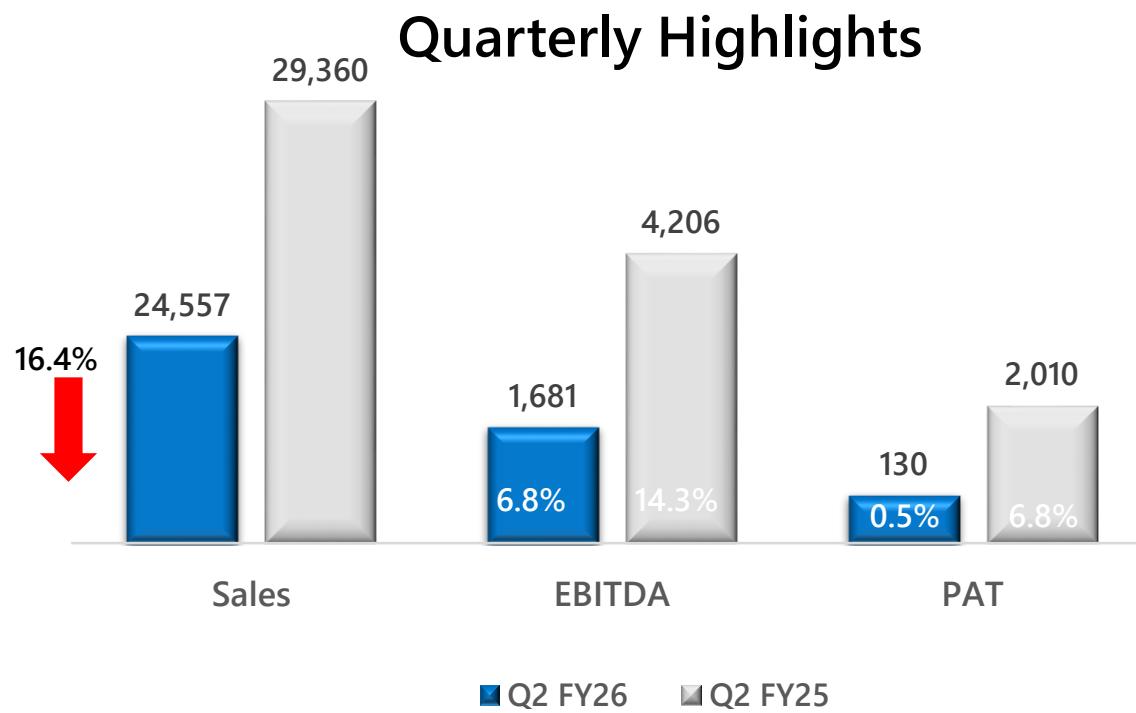
ESG

Click the Icons to know more

<ul style="list-style-type: none">➤ Total Income in Q2 FY26 is ₹ 24,557 mn declined by 16.4% YoY➤ Home Textile Exports Business declined 15.4% YoY in Q2FY26 with EBITDA margin of 7.8%➤ Advance Textile Business declined by 19% YoY➤ Domestic Consumer Business declined by 3.7% YoY in Q2FY26 led by –<ul style="list-style-type: none">▪ Domestic Home Textile declined 9% YoY▪ Domestic Flooring grew by 14.3% YoY	<ul style="list-style-type: none">➤ EBIDTA Q2FY26 → ₹ 1,681 mn @ 60% down 748 bps➤ Overall Flooring Business in Q2 FY26 recorded revenue of ₹ 1,813 mn➤ EBITDA of Flooring Business is ₹ 38 Mn➤ Net Debt stood at ₹ 15,703 mn vs. ₹18,323 mn (Sep 24)
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(₹ Million)



QUARTERLY HIGHLIGHTS



(₹ Million)

Particulars	30-Sep-25	30-Jun-25	30-Sep-24
Net Worth	48,265	50,042	45,575
Short Term Loans	13,730	13,469	18,642
Long Term Loans	10,139	10,130	10,144
Gross Debt	23,869	23,599	28,786
Cash & Cash Equiv.	8,165	9,588	10,463
Net Debt	15,703	14,010	18,323
Total Assets	1,03,278	1,03,742	1,04,205



SALES HIGHLIGHTS – CHANNEL WISE

(₹ Million)

Revenue	B2B			Branded [#]			
	Global*		Domestic	Global*		Domestic	
	Innovation	Others		Online	Offline	Online	Offline
Q2 FY26	4,390	12,265	1,165	898	1,978	20	1,416
<i>Sales Contribution (%)</i>	<i>20%</i>	<i>55%</i>	<i>5%</i>	<i>4%</i>	<i>9%</i>	<i>0%</i>	<i>6%</i>
Q1 FY26	5,494	9,917	1,201	629	1,742	41	1,188
<i>Sales Contribution (%)</i>	<i>27%</i>	<i>49%</i>	<i>6%</i>	<i>3%</i>	<i>9%</i>	<i>0%</i>	<i>6%</i>
Q2 FY25	5,997	13,118	1,560	780	3,049	56	1,378
<i>Sales Contribution (%)</i>	<i>23%</i>	<i>51%</i>	<i>6%</i>	<i>3%</i>	<i>12%</i>	<i>0%</i>	<i>5%</i>
<i>Growth YoY (%)</i>	<i>(27)%</i>	<i>(6)%</i>	<i>(25)%</i>	<i>15%</i>	<i>(35)%</i>	<i>(64)%</i>	<i>3%</i>
1H FY26	9,884	22,183	2,366	1,526	3,720	61	2,604
<i>Sales Contribution (%)</i>	<i>23%</i>	<i>52%</i>	<i>6%</i>	<i>4%</i>	<i>8%</i>	<i>0%</i>	<i>6%</i>
1H FY25	12,398	24,557	3,065	1,245	5,007	85	2,459
<i>Sales Contribution (%)</i>	<i>25%</i>	<i>50%</i>	<i>6%</i>	<i>3%</i>	<i>10%</i>	<i>0%</i>	<i>5%</i>
<i>Growth YoY (%)</i>	<i>(20)%</i>	<i>(10)%</i>	<i>(23)%</i>	<i>23%</i>	<i>(26)%</i>	<i>(28)%</i>	<i>6%</i>

Note:

*Non-Domestic

#Includes Innovation

Revenue excludes Other Operating Income

~20%
Innovation Business
Contribution in Q2FY26

~13%
Global Branded Business
Contribution in 2QFY26

SALES HIGHLIGHTS – BUSINESS WISE



(₹ Million)

Revenue	Home Textile Business				Flooring Business	
	HT - B2B	HT – Branded	HT - E-Com	Advanced Textiles	Flooring – B2B	Flooring – Branded
Q2 FY26	15,528	3,009	918	1,126	1,166	385
<i>Sales Contribution (%)</i>	<i>70%</i>	<i>14%</i>	<i>4%</i>	<i>5%</i>	<i>5%</i>	<i>2%</i>
Q1 FY26	14,133	2,555	670	1,034	1,446	375
<i>Sales Contribution (%)</i>	<i>70%</i>	<i>13%</i>	<i>3%</i>	<i>5%</i>	<i>7%</i>	<i>2%</i>
Q2 FY25	17,486	4,067	835	1,316	1,872	360
<i>Sales Contribution (%)</i>	<i>67%</i>	<i>16%</i>	<i>3%</i>	<i>5%</i>	<i>7%</i>	<i>1%</i>
<i>Growth YoY (%)</i>	<i>(11)%</i>	<i>(26)%</i>	<i>10%</i>	<i>(14)%</i>	<i>(38)%</i>	<i>7%</i>
1H FY26	29,661	5,563	1,588	2,159	2,612	760
<i>Sales Contribution (%)</i>	<i>70%</i>	<i>13%</i>	<i>4%</i>	<i>5%</i>	<i>6%</i>	<i>2%</i>
1H FY25	33,940	6,794	1,330	2,480	3,599	672
<i>Sales Contribution (%)</i>	<i>70%</i>	<i>14%</i>	<i>3%</i>	<i>5%</i>	<i>7%</i>	<i>1%</i>
<i>Growth YoY (%)</i>	<i>(13)%</i>	<i>(18)%</i>	<i>19%</i>	<i>(13)%</i>	<i>(27)%</i>	<i>13%</i>

Note:
HT - Home Textile

HT-Branded includes sales from licensed brands
Revenue excludes Other Operating Income

30%

Emerging Business
Contribution in 2QFY26

OPERATIONAL HIGHLIGHTS

Manufacturing Capacity & Utilization

	Particulars	UOM	Annual Capacity	Q2FY26	Utilization (%)		Q1FY26	Utilization (%)	Q2FY25	Utilization (%)
					Q2FY26	Utilization (%)				
Home Textile	Bath Linen	MT	96,400*	18,334	76%	19,706	88%	21,676	96%	
	Bed Linen	Mn mtrs	108	20.2	75%	18.1	67%	25.7	95%	
	Rugs & Carpets	Mn sq mtrs	12	2.4	78%	2.4	81%	3.0	100%	
	Advanced Textile									
	Spunlace	MT	27,729	4,019	58%	4,145	60%	4,308	62%	
	Needle Punch	MT	3,026	387	51%	373	49%	395	52%	
	Wet Wipes	Mn Packs	100	4.4	18%	5.9	24%	6.4	26%	
Flooring	Particulars	UOM	Annual Capacity		Q2FY26	Utilisation (%)	Q1FY26	Utilisation (%)	Q2FY25	Utilisation (%)
			Installed	Effective						
	Flooring	Mn sq mtrs	27	18	1.6	36%	1.9	43%	2.8	63%
Pillow, Ohio (USA)	Particulars	UOM	Annual Capacity		Q2FY26	Utilisation (%)	Q1FY26	Utilisation (%)	Q2FY25	Utilisation (%)
			Installed	Effective						
	Pillow	Mn Pcs	13.5	4.7	0.5	47%	0.6	47%	-	-

* Capacity increased by 6400 MT from July '25

OPERATIONAL HIGHLIGHTS

Manufacturing Capacity & Utilization

	Particulars	UOM	Annual Capacity	H1FY26	Utilisation (%)	H1FY25	Utilization (%)
Home Textile	Bath Linen	MT	96,400*	38,040	79%	42,731	95%
	Bed Linen	Mn mtrs	108	38.3	71%	44.3	82%
	Rugs & Carpets	Mn sq mtrs	12.0	4.8	80%	5.6	93%
	Advanced Textile						
	Spunlace	MT	27,729	8,164	59%	8,920	64%
	Needle Punch	MT	3,026	760	50%	771	51%
	Wet Wipes	Mn Packs	100	10.3	21%	11	23%
Flooring	Particulars	UOM	Annual Capacity		H1FY26	Utilisation (%)	H1FY25
			Installed	Effective			
Pillow, Ohio (USA)	Flooring	Mn sq mtrs	27	18	3.6	40%	5.7
	Particulars	UOM	Annual Capacity		H1FY26	Utilisation (%)	H1FY25
	Pillow	Mn Pcs	13.5	4.7	1.1	46%	-

* Capacity increased by 6400 MT from July '25



QUARTERLY PROFIT & LOSS

(₹ Million)

Particulars	Q2FY26	Q2FY25	YoY Change	Q1FY26	QoQ Change
Total Income	24,557	29,360	(16.4%)	22,895	7.3%
EBITDA	1,681	4,206	(60.0%)	2,543	(33.9%)
EBITDA Margin (%)	6.8%	14.3%	(748 bps)	11.1%	(426 bps)
Finance Cost	434	549	(21.0%)	425	2.1%
Depreciation	1,009	856	18.0%	879	14.8%
PBT	238	2,802	(91.5%)	1,240	(80.8%)
PAT (After Minority Interest)	130	2,010	(93.5%)	876	(85.2%)
PAT Margin	0.5%	6.8%	(632 bps)	3.8%	(330 bps)
Cash Profit^	1,100	3,041	(63.8%)	1,721	(36.0%)
EPS (₹) (Not Annualised)	0.13	2.10	(93.8%)	0.92	(85.9%)

Note:

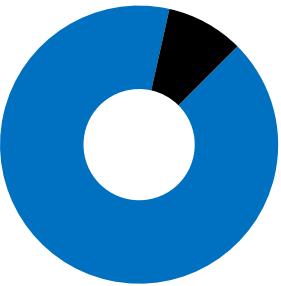
1. ^Cash Profit = PBDT less Current Tax

QUARTERLY SEGMENT RESULTS

Particulars	Q2 FY26	Q2 FY25	YoY Change	Q1 FY26	QoQ Change	1H FY26	1H FY25	YoY Change	(₹ Million)
Home Textile									
Revenue	23,216	27,128	(14.4%)	21,235	9.3%	44,451	51,001	(12.8%)	
EBITDA	1523	3742	(59.3%)	2232	(31.8%)	3754	7226	(48.0%)	
EBITDA Margin (%)	6.6%	13.8%	(724 bps)	10.5%	(395 bps)	8.4%	14.2%	(572 bps)	92.8% 7.2%
Flooring									
Revenue	1813	2498	(27.4%)	1935	(6.3%)	3,748	4776	(21.5%)	
EBITDA	38	220	(82.9%)	162	(76.8%)	199	430	(53.6%)	
EBITDA Margin (%)	2.1%	8.8%	(674 bps)	8.4%	(630 bps)	5.3%	9.0%	(369 bps)	92.2% 7.8%

Revenue Segmentation (%)

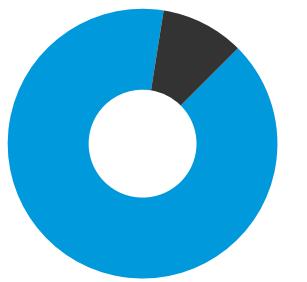
Q2 FY26



92.8%

7.2%

1H FY26



92.2%

7.8%





Welspun Experience Centre, Hyderabad

Summary of Financial Statements



PROFIT & LOSS SUMMARY

(₹ Million)

Particulars	FY21	FY22	FY 23	FY 24	FY25	H1 FY26
Total Income	74,080	93,773	82,151	98,251	1,06,972	47,401
Growth YoY* %	8.4%	26.6%	(11.4%)	19.6%	8.9%	(14.2%)
EBITDA	14,198	14,246	8,739	15,147	14,507	4,224
EBITDA Margin	19.2%	15.2%	10.6%	15.4%	13.6%	8.9%
Depreciation	4,536	4,205	4,421	3,945	3,734	1,888
Finance cost	1,975	1,313	1,299	1,534	2,175	858
PBT	7,686	8,728	3,019	9,668	8,598	1,478
PAT (After Minority Interest)	5,397	6,012	1,988	6,811	6,392	1,005
Cash Profit^	10,197	10,703	6,760	12,398	10,624	2,821
EPS (₹) (Not Annualised)	5.37	6.06	2.02	7.06	6.70	1.05

Note:

* FY 22 numbers adjusted for ROSCTL of Q4 FY 21 of Rs.1050 Mn

^ Cash Profit = PBDT less Current Tax



BALANCE SHEET SUMMARY

(₹ Million)

Particulars	31-Mar-21	31-Mar-22	31-Mar-23	31-Mar-24	31-Mar-25	30-Sep-25
Net Worth	36,447	39,717	40,878	45,158	48,211	48,265
Short Term Loans	17,452	19,742	12,342	15,665	14,552	13,730
Long Term Loans	10,962	12,142	11,162	9,540	10,134	10,139
Gross Debt	28,414	31,884	23,504	25,205	24,686	23,869
Cash & Cash Equiv.	5,087	9,595	8,161	11,663	8,661	8,165
Net Debt	23,327	22,289	15,343	13,542	16,025	15,703
Capital Employed*	71,305	79,053	72,389	80,767	86,037	84,716
Net Fixed Assets (incl CWIP)^	38,042	39,881	37,777	36,737	42,110	42,264
Net Current Assets	24,536	24,839	23,135	27,450	29,393	27,342
Total Assets	86,778	94,368	86,501	95,500	1,03,071	1,03,278

Net Debt reduced by ~50% in last 5 Years

Note:

*Capital Employed = Net worth + Gross Debt + Other long term liabilities | ^Net current assets does not include Cash & cash equivalents

RATIOS SUMMARY

		FY21	FY22	FY23	FY24	FY25	H1 FY26
Solvency ratios	Net Debt/Equity	0.64	0.56	0.38	0.30	0.33	0.33
	Net Debt/EBITDA	1.64	1.56	1.76	0.90	1.10	1.48
	EBIT/Interest	4.89	7.65	3.32	7.30	4.95	3.31
Operational ratios	Current ratio	1.33	1.37	1.66	1.72	1.68	1.61
	Fixed asset turnover	1.93	2.33	2.14	2.63	2.50	2.33
	Total asset turnover	0.85	0.99	0.94	1.01	1.02	0.95
	Inventory days	88	78	89	78	76	77
	Debtor days	59	39	43	47	57	55
	Payable days	54	36	39	34	39	44
Return ratios	Cash conversion cycle	93	80	93	91	94	88
	ROE	16.3%	15.8%	4.9%	15.8%	13.7%	7.3%
	ROCE (Pre-tax) (TTM)	13.8%	13.4%	5.7%	14.6%	12.9%	8.0%

Note:

- ROCE = EBIT / Average Capital Employed & ROE = Net Profit / Average Net worth
- Total asset turnover = Sales/ (Fixed assets + Gross current assets)

WELSPUN ESG WAY: ENCOMPASSING ALL STAKEHOLDERS



Welspun is going through a major transformation where we are embedding sustainability and circularity in every realm of our value chain.

We are striving to be the absolute benchmark and global leader in the use of ESG framework and compliance to sustainable practices. Our social and philanthropic initiatives are run through Welspun Foundation and are centered around 3E's – Environment & Health, Education, Empowerment.

We have built a roadmap on Sustainability for WLL that enlists our goals under Sustainability till 2030.



Transparent Reporting of Welspun Living's performance across 170+ ESG (Environmental, Social & Governance) parameters

 Click here for more details



Environmental

- ◆ Implemented ISO 14001 Environmental Management Systems at four manufacturing sites
- ◆ WLL's GHG Emission reduction Target has been approved by SBTi. WLL commits to achieve Net zero by 2040 across value chain.
- ◆ Flagship facility is fresh water positive: 30 MLD sewage treatment plant enables use of treated sewage
- ◆ Utilizing Waste heat recovery for steam generation for process steam requirement, reduced 50% of emission associated with Steam
- ◆ 30 MW solar plant at Anjar, 18 MW solar plant at Vapi, 8.1MW and 4.6MW solar plant at HYD commissioned
- ◆ Received CII national award for excellence in water management. (Nov 24)
- ◆ WLL has been recognized as "ESG champions of India 2025" by Dun & Bradstreet in "Natural resource conservation" category in June 25



Social

- ◆ Engaged with Cotton Farmers to grow sustainable Cotton (Better Cotton Initiative and Organic Cotton) in an initiative spread over 390+ villages, impacting 24,500+ farmers.
- ◆ 27% women diversity in workforce, 38% board Diversity
- ◆ Focus on inclusion and gender diversity – large segment of women workers in Cut-&-Sew operations
- ◆ "SPUN" initiative: empowering women in rural communities earn livelihood by making handicraft goods from Factory textile scrap
- ◆ In FY 25, reached over 11 lacs community members



Governance

- ◆ Board Committee on ESG
- ◆ Executive remuneration linked to ESG goals
- ◆ Initiated a broad Enterprise Risk Management framework
- ◆ ACCESS module in SAP to enable access of relevant data to authorized users
- ◆ ESG performance monitoring and reporting through an IT platform – 'Credibl'
- ◆ ESG performance data assured by third party for 3 consecutive years
- ◆ Robust Ethics framework in place
- ◆ Compliance management tool in place
- ◆ Innovation & intellectual property oriented culture reflected in 47 patents filed globally

SUSTAINABILITY INITIATIVES – GROWING BUSINESS RESPONSIBLY



IVEY

Welspun Living's Sustainability case study is now a part of a curriculum across universities in US, Canada, France, Europe and Taiwan."

DJSI ratings

MEMBER OF
Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM

Score improved from 59 to 66 to 83 (Feb'25)

Rank 1 in India in Textile, Apparel & Luxury goods.
4th Rank Globally

Sustainalytics



Rated as "Low Risk" Company in Textile & apparels sector

Eco Vadis



Score 44 to 74 (Oct'25)
Wins Silver Badge
Among Top 9 percentile

Crisil ratings



ESG rating Improved from "D" to "B"

Q2 FY26 – Environmental Impact



1,84,345+ acres

Landbank of sustainable cotton farming



1095 Million Litres

Liters of recycled water used in process



25,896 GJ Energy

Saved through energy conservation



1431 tons

Recycled cotton reused in process

Q2 FY26 – Social Impact



♦ Students reached ~1,03,728+



♦ Livelihood Impact beneficiaries ~ 2,204+



♦ Health Impact beneficiaries ~25,122+



♦ Elevating farming practices and optimizing yields, ~1,20,316 beneficiaries

SUSTAINABILITY – PROGRESS AGAINST TARGETS

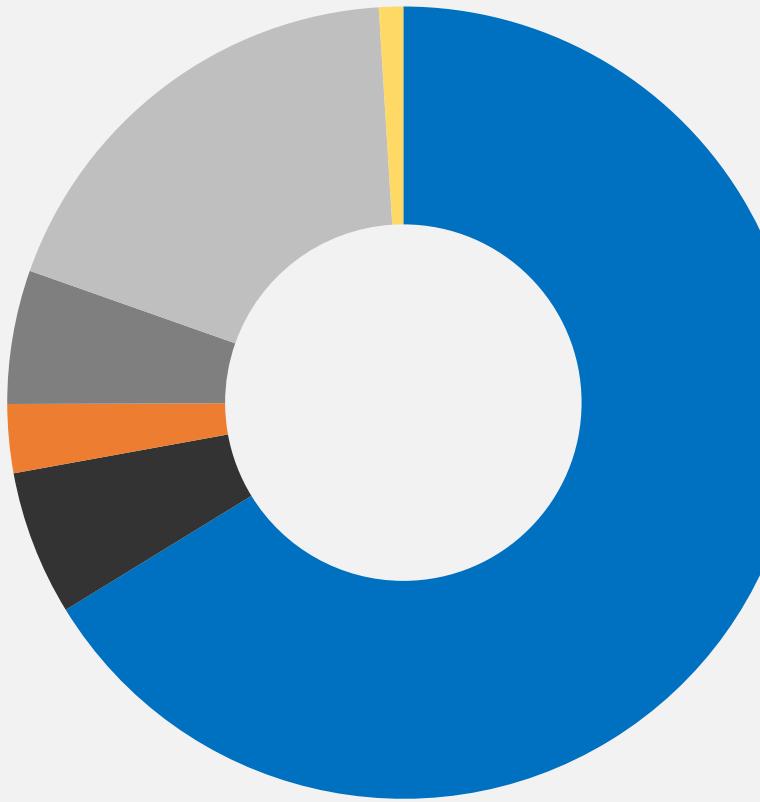
Aspects	FY25	Q2 FY26	Goal 2025	Goal 2030
Carbon Neutral (measured as % RE)	30%	21%	20%	100%
100% Sustainable Cotton	76%	97%	50%	100%
Fresh Water (+) in Production operations (KL/MT)	11.3	12.3	5	0
Zero hazardous waste to Landfill (MT)	66.1	16.4	0	0
Impacting 1 million lives in CSV (cumulative)	11,16,232	3,68,970	5,00,000	10,00,000
Farmers in Welspun sustainable farming project (cumulative)	29,528	24,566	20,000	50,000



SHAREHOLDING SUMMARY



Shareholding Pattern (Sep 2025)



Promoter Group	66.2%
FPIs	5.0%
Mutual Funds	2.6%
Insurance Co's	6.0%
Public	19.8%
Other	0.4%

Top Institutional Shareholders

SBI LIFE Insurance Co

LIC of INDIA

Quant Mutual Fund

Vanguard

HSBC Mutual Fund



DISCLAIMER

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