

Date: 27th November 2025

The Secretary
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street
Mumbai – 400 001
[Scrip Code: 517146]

The Manager
National Stock Exchange of India Ltd
Exchange Plaza, 5th Floor,
Plot No. C/1, G Block,
Bandra Kurla Complex, Bandra
Mumbai – 400 051
[Symbol: USHAMART]

Societe de la Bourse de
Luxembourg
35A Boulevard Joseph II
L-1840, Luxembourg
[Scrip Code: US9173002042]

Dear Sir/Madam,

Sub.: Investor Presentation

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed Investor Presentation – November 2025.

The said presentation is also being made available on the website of the Company i.e. www.ushamartin.com

This is for your information and records.

Thanking you,

Yours faithfully,

For Usha Martin Limited

**MANISH
AGARWAL** Digitally signed by
MANISH AGARWAL
Date: 2025.11.27
15:57:22 +05'30'

Manish Agarwal
Company Secretary & Compliance Officer

Enclosed: As above



INVESTOR PRESENTATION

Specialty wire rope and engineering solutions provider

November 2025



Disclaimer

This presentation and the accompanying slides (the “Presentation”), which have been prepared by Usha Martin Ltd. (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this presentation may contain forward looking statements concerning the Company’s future business prospects and business profitability. Such forward-looking statements are not guarantees of future performance and are subject to a number of risks and uncertainties that are difficult to predict. These risks and uncertainties include, but are not limited to, the Company’s ability to manage growth, the fluctuations in earnings, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, the Company’s ability to manage its international operations, Government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the Company.



Contents

- 1) Company Overview**
- 2) Competitive Edge**
- 3) One Usha Martin Initiative**
- 4) Financial Overview**
- 5) Summary**
- 6) ESG**
- 7) Annexure**

COMPANY OVERVIEW

Leading global and India's no.1 specialty steel wire rope solutions provider...

OFFERING WIDE RANGE OF:

- Specialty wire ropes
- High quality wires
- Low relaxation prestressed concrete steel strand (LRPC)
- Bespoke and end-fitments, related services

~65 yrs.

Rich Legacy

06

Continents

~3,100

Worldwide Employees

06

Manufacturing
Facilities

₹ 3,474 Cr.

Consolidated Revenue

₹ ~30,000

EBITDA per tonne

₹ 406 Cr.

Consolidated PAT

19.3%

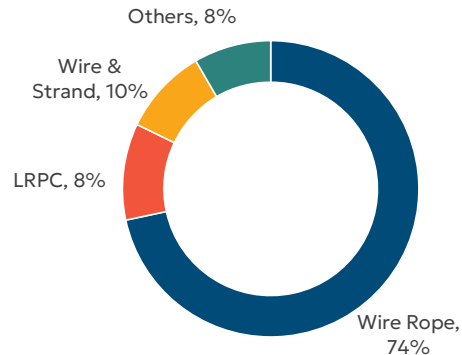
ROCE

...with diversified presence across geographies and end-industries

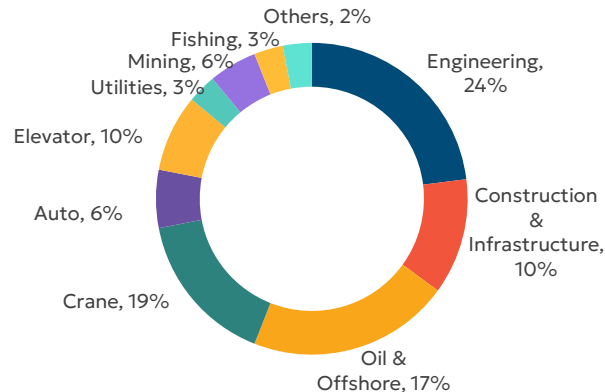
- **State-of-the-art manufacturing facilities:** Ranchi, Hoshiarpur, Dubai, Bangkok, UK and Silvassa
- **Global Development Center (GDC) at Italy:** Engaged in using proprietary design software to develop best in class products
- **Worldwide network:** Extensive and dedicated network spread across the globe enabling proximity to international market
- **SKUs:** Highly customized offerings has led to a broad SKU portfolio serving critical applications across diverse industries

Consolidated Revenue Break-up¹

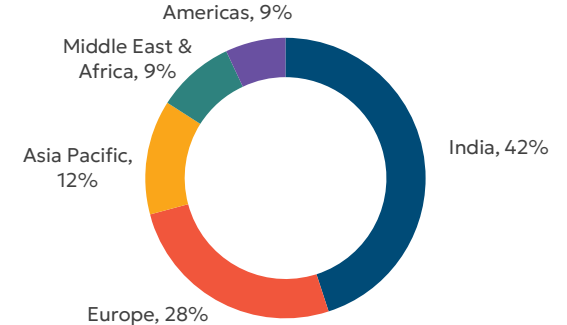
Product Segmentation



End Industry Segmentation²



Geographic Segmentation²



Usha Martin's strategic transformation



TURNAROUND

Deleveraging, steel divestment



CONSOLIDATION

Focus on value mix, organization alignment, ESG integration



GROWTH

Capex-led growth, digital integration, One Usha Martin initiatives

FY19 – FY21

Divestment of steel business resulting in:

- Sharp deleveraging
- Reshaped balance sheet

FY22 – FY25

- Renewed focus on high-value specialty wire rope business
- Initiation of One Usha Martin program to unify global operations and leadership alignment in FY25
- Strengthened governance and ESG integration across geographies

FY26 onwards

- Value-accretive capex onstream
- Broadening specialty portfolio across critical applications to enhance margin resilience
- Increase geographical reach and customer penetration in strategic markets
- Full-scale realization of “One Usha Martin” benefits, driving sustainable growth and efficiency

An aerial view of a large offshore supply vessel, likely a heavy-lift ship, operating at sea during sunset. The ship has a red hull and a white upper section. It features two prominent derrick cranes on the deck, one of which is in the process of lifting a large, lattice-structured tower section. The ship is illuminated by its own deck lights, and the sky is a mix of orange, yellow, and blue. The ocean is dark with some whitecaps.

COMPETITIVE EDGE

In an industry with high entry barriers...



Critical Component Of End-product

High-end applications of wire ropes are a mission critical component of end-product, making safety an absolute priority



Close Customer Engagement

Long cycles for new customer and OEM approvals foster deep, sticky relationships



High Customer Switching Costs

Customers have little incentive to switch once a product is entrenched in their ecosystem because of requalification effort, performance uncertainty, and downtime risks



Technical Know-how

Years of niche design, research & development, and application experience are required to compete

...Usha Martin holds a competitive edge to fuel growth



**Brand value
established over
60 years**



**Comprehensive product
portfolio across diverse
critical applications**



**Focus on services –
offering total
solutions to clients**



**Global 'close-
to-consumer'
footprint**



**Robust R&D
and innovation
capabilities**



**Strong financial
position**

Brand value established over 60 years



Foundation of a wire rope plant in Ranchi (India) in collaboration with Martin Black (UK)



Acquisition of European Management & Marine Corp in Scotland

Setting up the distribution center in the USA

Incorporation of UM Cables at Silvassa



Setting up the distribution center in Indonesia

JV with Tesac Wire Ropes Co. Ltd of Japan

Set up of GDC – Global Development Center in Italy

Setting up a new facility for Oceanmax at Brunton Shaw

1960s

1990s

2010s

1970s – 80s

2000s

2020s



Incorporation of Usha Siam in Bangkok



Acquisition of Brunton Shaw UK

Setting up the distribution center in Singapore

Incorporation of Brunton Wolf Wire Ropes in UAE

Acquisition of the Hoshiarpur factory

Setting up the distribution center in Australia

JV with Joh Pengg Austria in Ranchi

Acquisition of De Ruiter Staalkabel in the Netherlands

Setting up the distribution center in Vietnam



Acquisition of remaining stake in Brunton Wire Ropes

Setting up a subsidiary in Saudi Arabia

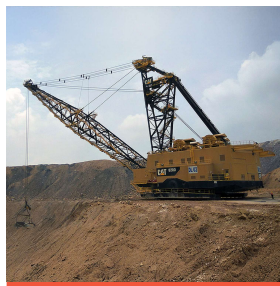
Acquisition of the remaining 50% stake in TESAC Usha to form Usha Siam Specialty Wire Rope

Setting up the Usha Martin Learning Academy (UMLA) in Ranchi

Comprehensive product portfolio across diverse critical applications



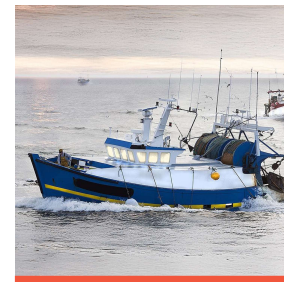
Oil & offshore ropes



Surface mining:
45 days - 150 days
Dragline dump:
7 days - 14 days



Underground mining:
1.5 - 3 years



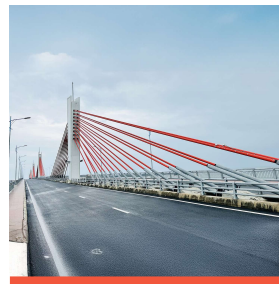
Fishing:
6 months - 12 months



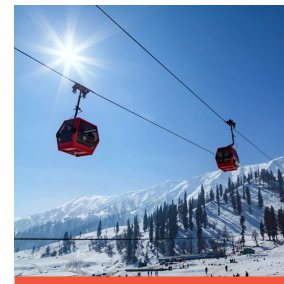
Elevator ropes:
8 years - 10 years



Crane wire ropes:
6 months - 18 months
Piling: 60 piles - 120 piles



**Cable supported bridges
& structures**



Aerial transportation:
2 years - 3 years

Focus on services – offering total solutions to clients



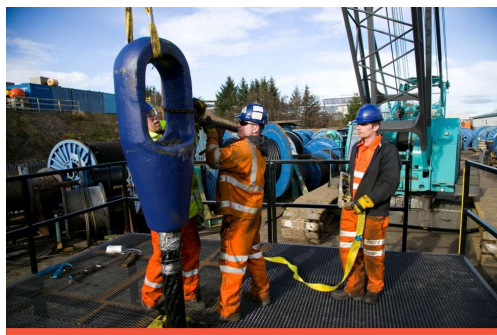
Spooling & Cutting of Heavy Reels



Mechanical Splicing



Testing & Site Inspection Services



Socking

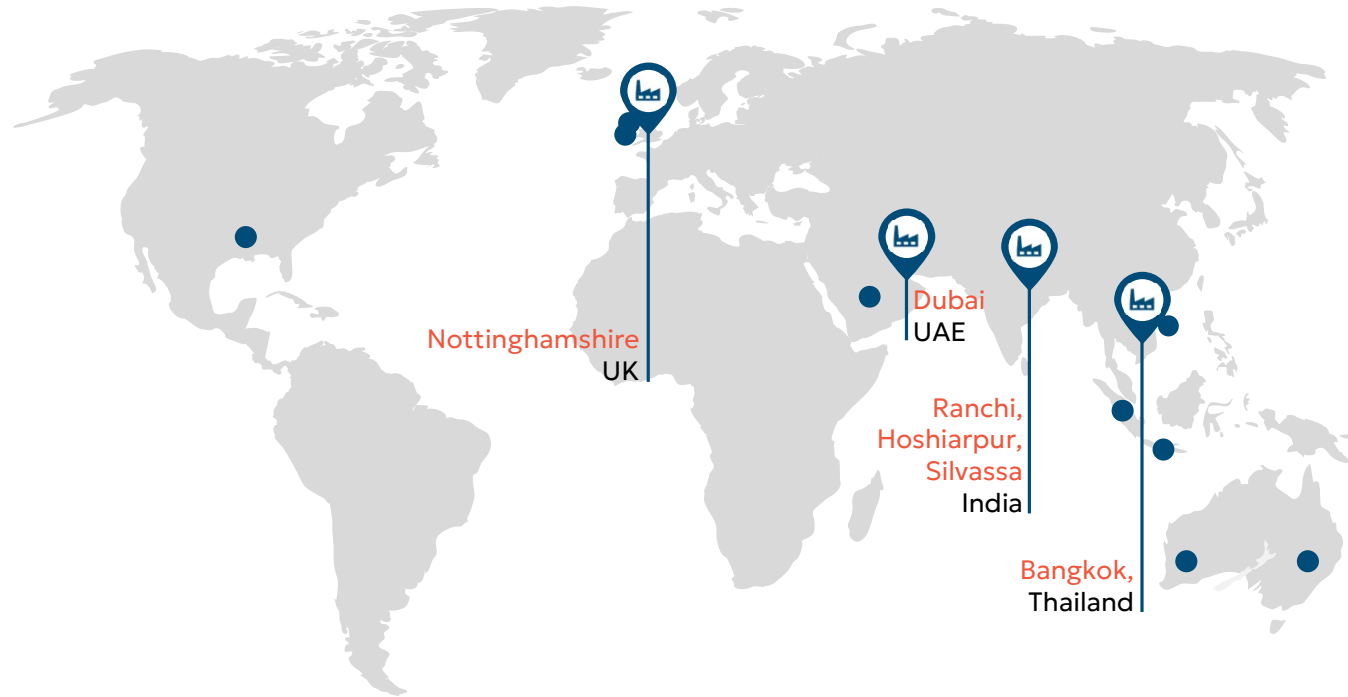


Long Splicing



2000-tons Capacity Test Bench Facility

Global 'close-to-consumer' footprint



Distribution Centre / Rigging Facilities:

- Aberdeen, UK
- Ho Chi Minh City, Vietnam
- Houston, USA
- Al Khobar, Saudi Arabia
- Jakarta, Indonesia
- Rotterdam, Netherlands
- Singapore, Singapore
- Perth, Australia
- Sydney, Australia

R&D Centres:

- Concesio City, Italy
- Ranchi, India

6

Manufacturing facilities



6

Continents presence

9

Distribution centres / rigging facilities /



6

Sales offices in India

Robust R&D and innovation capabilities – (I)



Global Development Centre – Usha Martin Italia

- GDC has >40 years experience in rope design and application engineering
- Actively engaged in designing of wire ropes with a proprietary design software
- Responsible for technical guidance on product development, conducting training for customers about rope properties, and managing specialized tests
- Project management and quality assurance for critical supplies
- Close co-operation with customers, universities and research institutes
- Active part of the most important international committees (CEN, IMCA, OIPEEC, OITAF, IABSE)



Robust R&D and innovation capabilities – (II)

In-house machine manufacturing capability driving operational excellence

- Integrated in-house machinery design and manufacturing unit
- Deep engineering expertise
- End-to-end integration
- Accelerated modernization cycles
- Sustained reliability and uptime advantage
- Strategic differentiator





ne

USHA MARTIN

One Usha Martin – Transforming into a unified global enterprise

Building a lean, agile and integrated organization to drive long-term growth

- Enterprise-wide program bringing together people, operations, and geographies into a single, unified organization
- Designed to break down silos and create agility, alignment, and transparency across the global business
- Embeds a culture of accountability, collaboration, and future-readiness through common systems and leadership practices
- Strategic focus on customer centricity, cost optimization and working capital efficiency

Core Pillars of Transformation:



Pillar-wise initiatives & execution progress

TRANSFORMATION PILLAR	KEY INITIATIVES	BENEFITS
 ONE TECHNOLOGY	- Digital platforms are being rolled out globally - SAP S/4 HANA for core operations, Salesforce for CRM, and SuccessFactors for HR and talent development - Real-time dashboards and analytics being created a single source of truth for performance tracking	Global process integration, improved transparency and data-driven decision-making
 ONE BUSINESS	<i>Operations</i> have been streamlined by establishing a shared service center in India to transition certain support functions from overseas teams and refocus them on customer growth <i>Processes</i> have been harmonized by sharing best practices globally e.g., in procurement - strengthening vendor negotiations and unlocking economies of scale <i>Manufacturing</i> has been integrated e.g., Brunton Shaw UK with India operations – rope production for certain segments has shifted to Ranchi while UK retains specialized segments <i>Policies</i> such as transparent inter-company pricing to ensure closer collaboration, efficiency, and compliance	Significant cost savings, improved competitiveness, strong controls and governance
 ONE LEADERSHIP	- A unified reporting structure has improved collaboration and transparency across geographies and functions - A global performance management scheme has linked incentives and KPIs to group-wide priorities - The Employee Stock Option Plan (ESOP) has empowered the workforce as long-term stakeholders - Succession planning and training through common platforms like the Usha Martin Learning Academy	Improved organization alignment, accountable workforce, future-ready organization
 ONE MARKET	- Brand identity harmonized across geographies, presenting a consistent global face - Cross-functional global teams have been created for key segments such as elevators, ports, mining, and oil & offshore, combining commercial, technical, and operational expertise	Consistent global presence and deeper application expertise to capture growth across critical segments
 ONE LOGISTICS	A unified global logistics team has been created to centralize planning, negotiations, and shipment tracking	Optimized freight costs, enhanced visibility, and timely, reliable deliveries

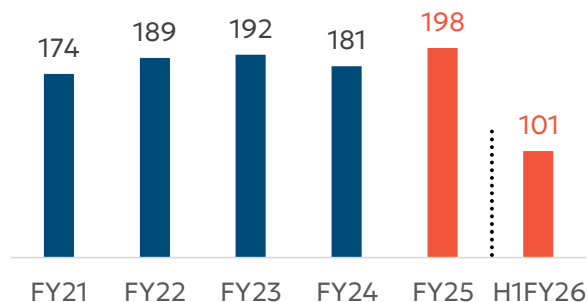
FINANCIAL OVERVIEW



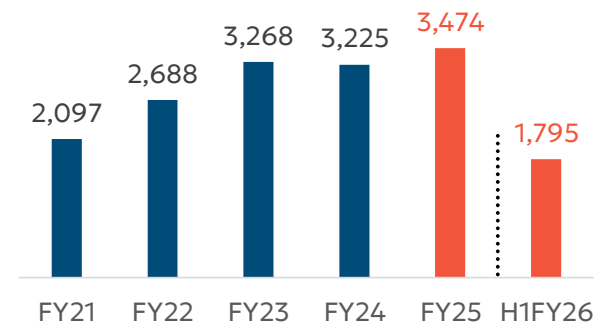
Strategic initiatives have strengthened Usha Martin's consolidated operational and financial performance

- Volume growth to be further supported by capacity expansion and debottlenecking initiatives
- Greater focus on high value offerings to continue driving margins and overall growth
- Ongoing cost optimization initiatives driving operating leverage and efficiency gains

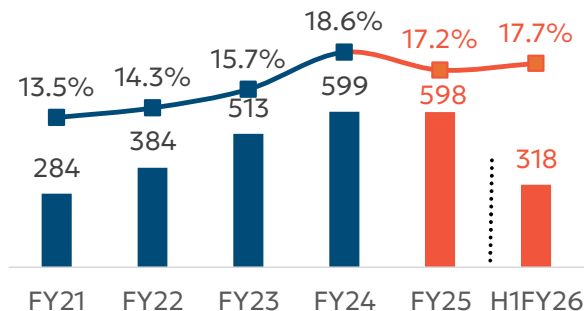
Delivery Volumes ('000 MT)



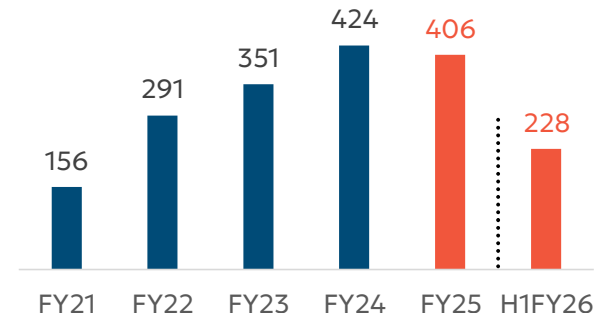
Revenue (in Rs. crore)



EBITDA¹ (in Rs cr) & Margin(%)



PAT^{2,3} (in Rs. crore)



Note 1: EBITDA calculated without other income

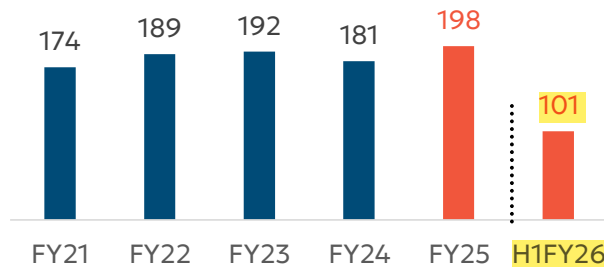
Note 2: PAT from continuing operations adjusted for normalized tax for FY20; FY22 PAT includes exceptional income of Rs. 31 crore

Note 3: PAT for FY22 includes Rs. 20 crore of deferred tax credit; H1FY26 PAT is from continuing operations

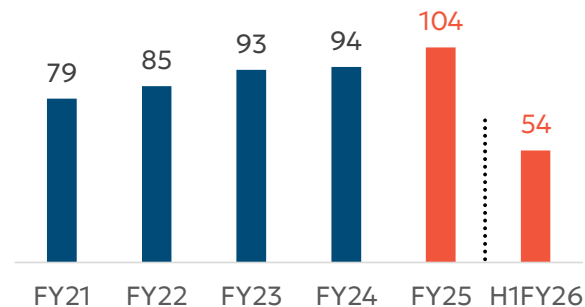
Key operational highlights

- Overall sales volumes registering stable growth, reflecting steady demand across key segments
- Wire rope and wire segments contributing strongly to the overall increase in volumes
- Segment-wise contribution to overall volumes (H1 FY26):
 - Wire Rope – 54%
 - Wire – 23%
 - LRPC – 23%

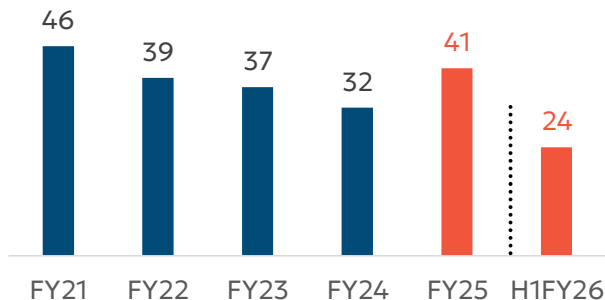
Sales Volumes¹ ('000 MT)



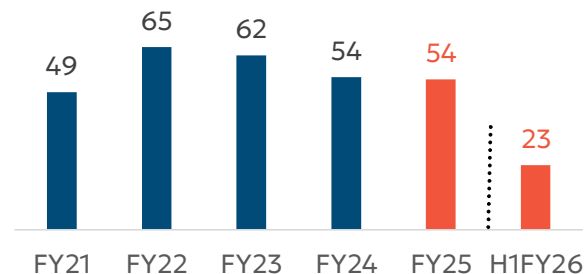
Wire Rope Sales Volumes ('000 MT)



Wire & Strand Sales Volumes ('000 MT)



LRPC Sales Volumes ('000 MT)

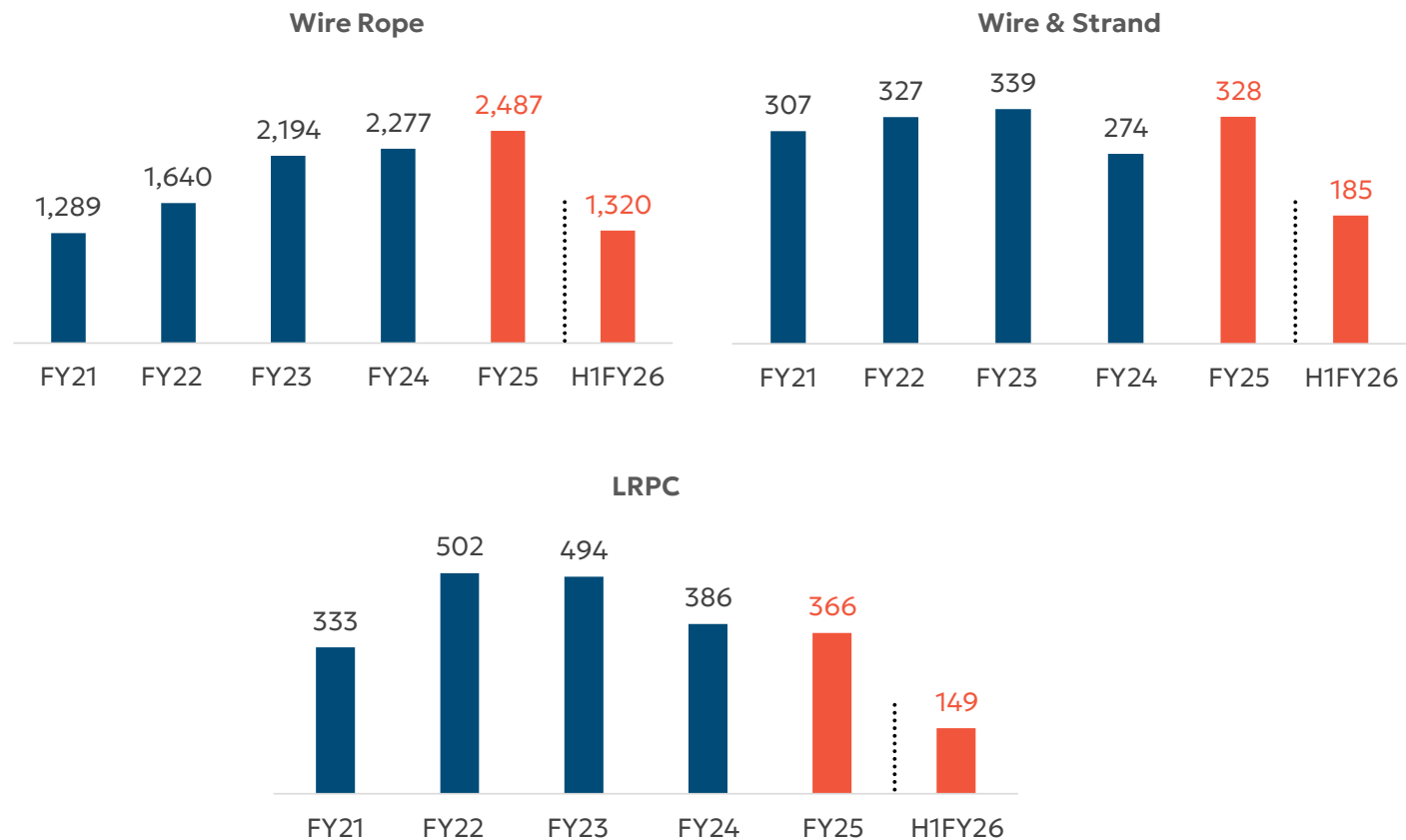


Note 1: For all product segments

Note 2: All figures mentioned in the slide are consolidated volumes

Segmental revenue overview

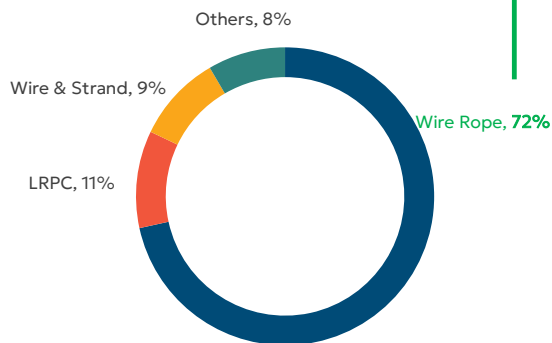
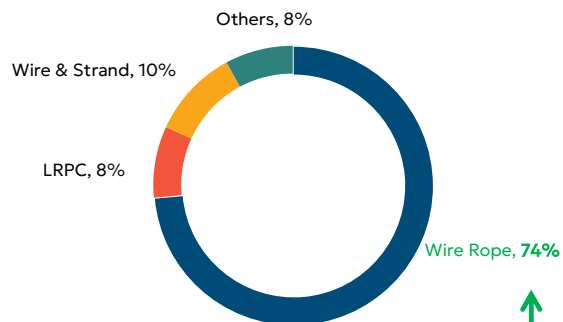
- Core wire rope segment revenues increased by 5.1% Y-o-Y in H1 FY26
- Wire segment revenues increased by 22.7% and LRPC segment registered a 14.6% Y-o-Y decline
- Segment-wise contribution to overall sales (H1 FY26):
 - Wire Rope – 74%
 - Wire – 10%
 - LRPC – 8%



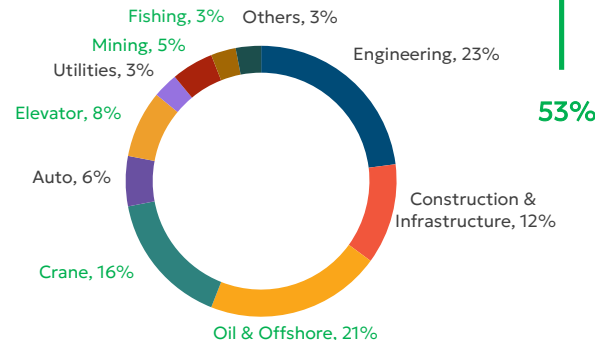
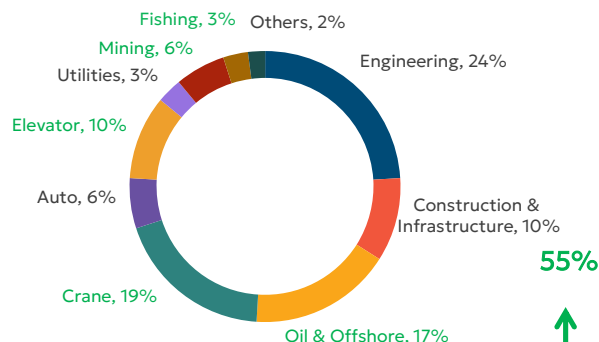
Continuing shift towards value accretive products, applications and geographies

Consolidated Revenue Break-up¹

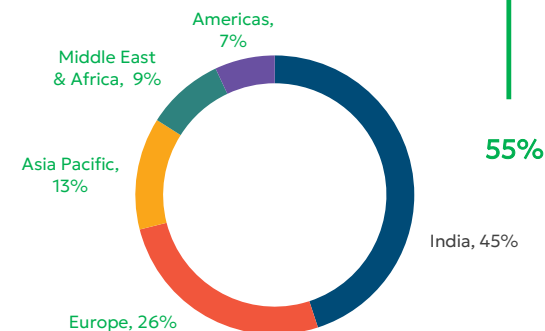
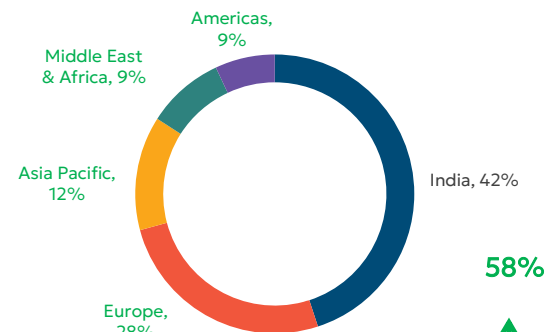
PRODUCT SEGMENTATION



END INDUSTRY SEGMENTATION²



GEOGRAPHY WISE BREAK UP³



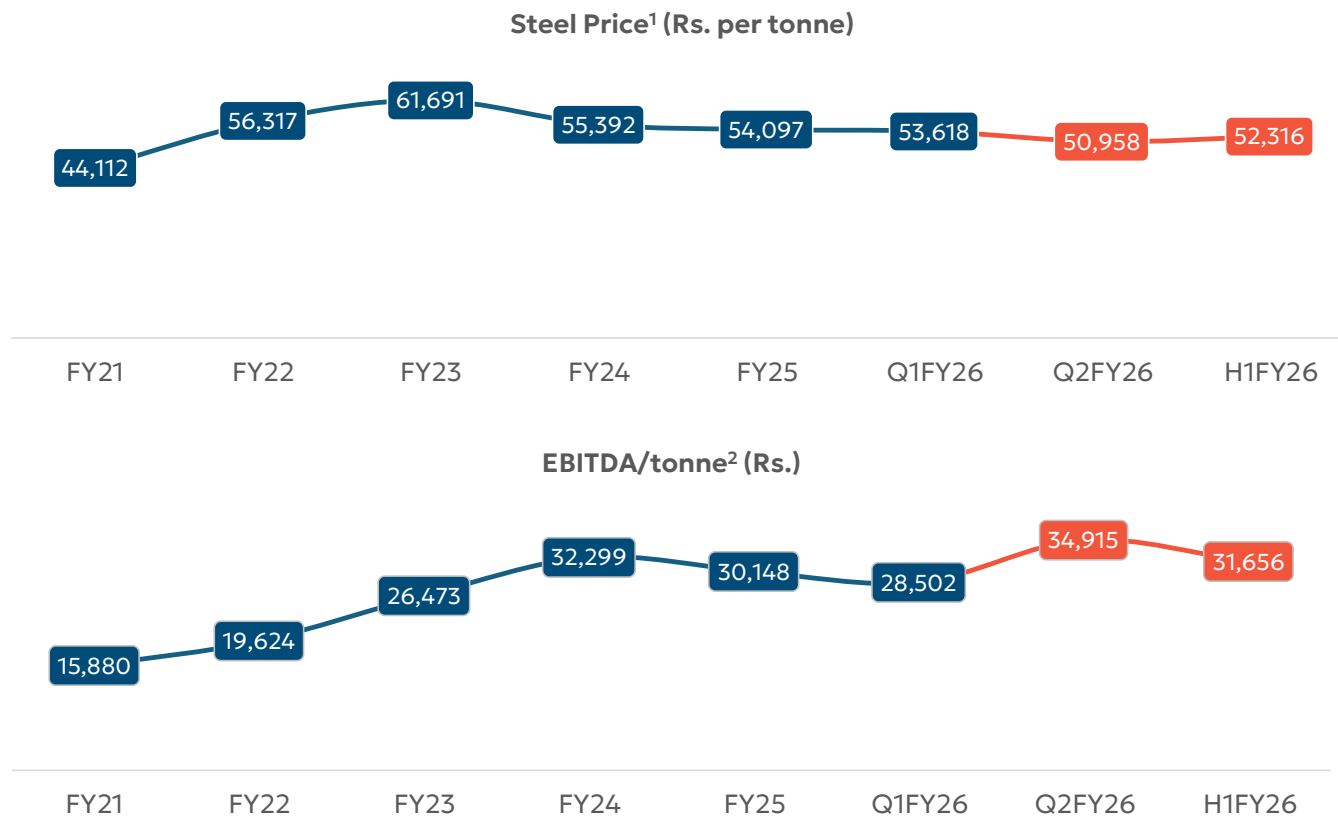
Note 1: For all product segments and excluding intra-group sales

Note 2: The data label highlighted in green represents value-added segments

Note 3: Data labels in green represents international operations

Resilient business model insulated from raw material volatility

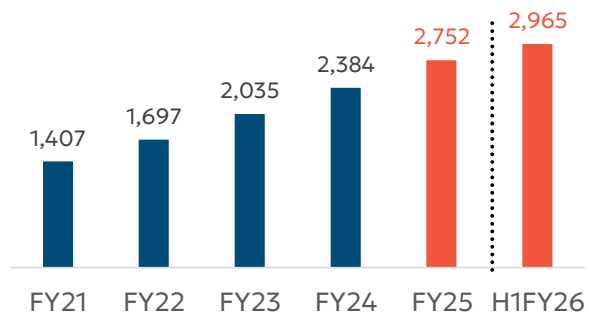
- Effective management of input cost volatility has supported consistent EBITDA/ton delivery



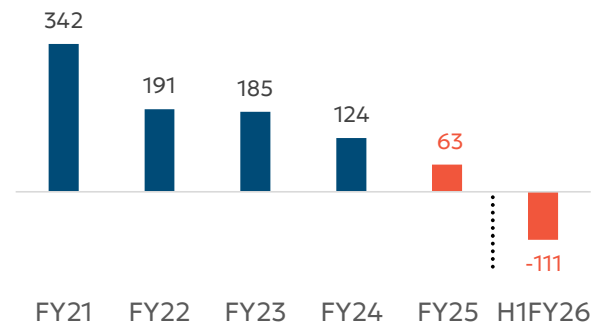
Healthy balance sheet to support growth initiatives

- Sustained working capital efficiencies and improved cash flows continue to enable consistent, self-funded investments
- Continued focus on prudent capital allocation to fund expansion while preserving balance sheet resilience
- One Usha Martin initiatives to drive operational integration and improved working capital discipline across global operations

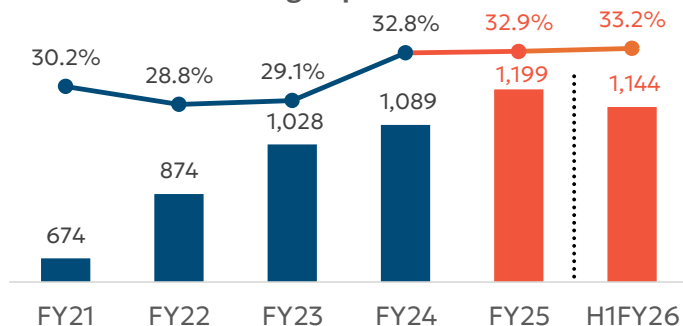
Net worth (in Rs. crore)



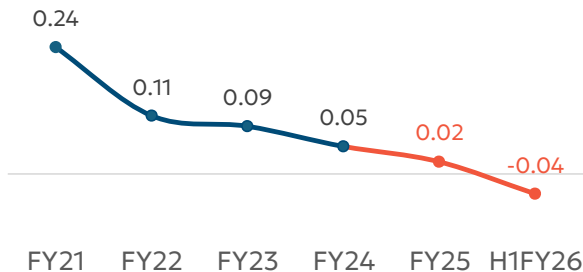
Net Debt (in Rs. crore)



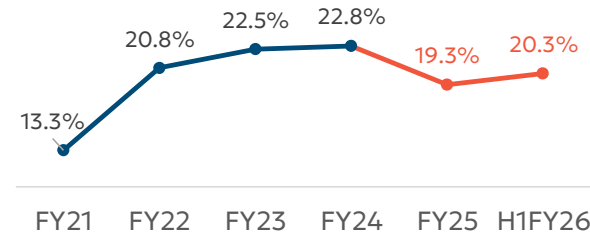
Net Working Capital (% of Revenue)



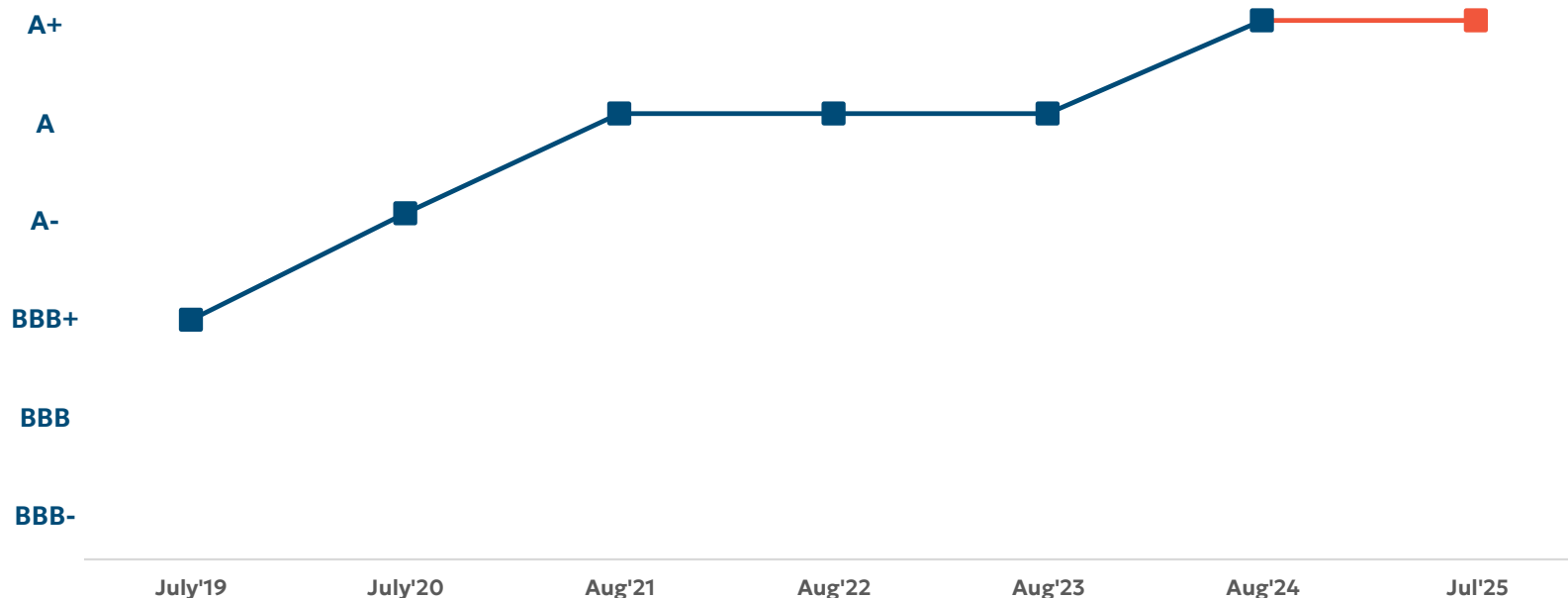
Net Debt to Equity



ROCE



Long term issuer rating at 'IND A+' / Outlook: Stable



- India Ratings and Research Pvt. Ltd. recently reaffirmed Usha Martin Ltd.'s ratings at "IND A+/Stable" for Long Term Credit Facilities and "IND A1+" for Short-Term Credit Facilities

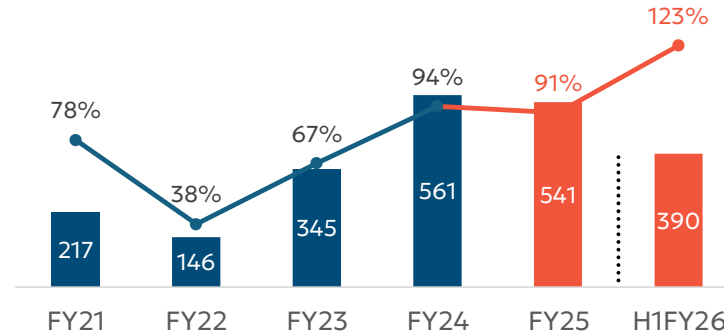
**India Ratings
& Research**
A Fitch Group Company

Current Rating	A+
Outlook	Stable
Last Review	July'25

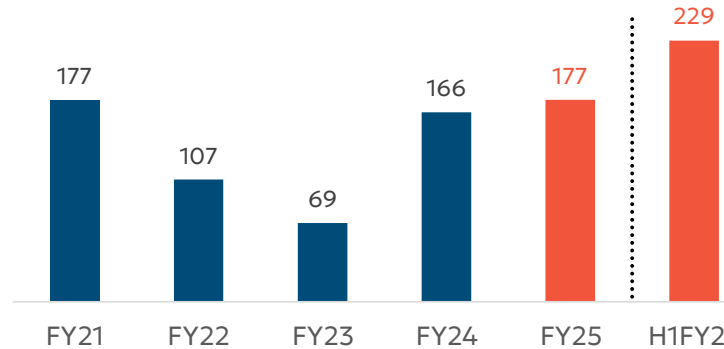
Robust cash flows

- OCF to EBITDA during H1FY26 at 123%, Effective working capital management continue to strengthen free cash flow generation
- Healthy free cash flows reflect prudent capital allocation and strong cash conversion, providing sufficient headroom for future growth initiatives

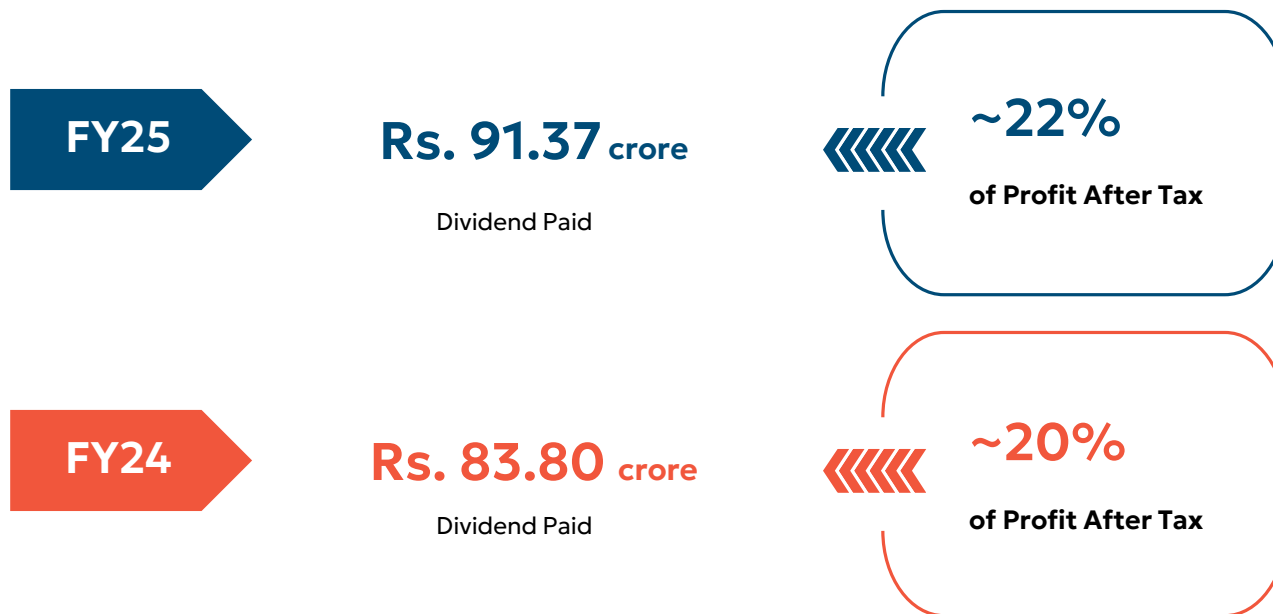
Operating Cash Flow (% of EBITDA)



Free Cash Flow



Focus on enhancing shareholder value



Dividend Payout Policy

- Dividend distribution policy ([Link](#))
- Aspires to maintain healthy dividend payout

SUMMARY

Resilient. Global. Future-Ready



Global Leadership

Among the world's top 5-speciality wire rope manufacturers with presence across 6 continents



Diversified Business Model

Balanced portfolio across mining, elevators, oil & offshore, infrastructure and industrial applications



Innovation & Value Migration

Focused capex, R&D and product upgrades (e.g., Galstar, Plasticated LRPC, Ocean Fibre) to support and drive higher-margin growth



Strategic Transformation

“One Usha Martin” driving operational efficiency, global integration, increased competitiveness and enhanced governance



Financial Strength

Net-debt-free, strong cash generation and disciplined capital allocation enabling self-funded growth

SUSTAINABILITY

ESG strategy - Key focus areas

Care for Environment



- Climate stewardship
- Air emissions management
- Water stewardship
- Waste management and circular economy
- Biodiversity management

Product Stewardship



- Sustainable product design & innovation
- Operational efficiency and resource optimization
- Ethical and transparent labelling

Care for People



- Retention and development of diverse talent
- Ensuring employee health and wellbeing
- Upholding and protecting human rights
- Creating diversity and inclusivity
- Fostering safe work environment

Sustainable Partnerships



- Community engagement
- Customer centricity
- Responsible sourcing

Ethical Business



- Corporate governance
- Code of conduct
- Regulatory compliance
- Data privacy and security

RESHAPING THE INDUSTRY WITH RESPONSIBILITY

ESG achievements and targets

Accelerating sustainability impact through targeted initiatives

Achievements FY25

Targets



Care For Environment

- Water audits conducted for Ranchi and Hoshiarpur
- Energy audit conducted for Ranchi and Hoshiarpur
- 1.22 tCO₂e/MT GHG emission intensity (scope 1 & 2)

- Achieve a 10% reduction in energy intensity in manufacturing operations by FY 2029–30 from baseline FY 2024–25
- Achieve a 50% reduction in water withdrawal by FY 2029–30 from baseline FY 2024–25



Care For People

- Zero Accidents
- 29% increase in female workforce
- 4.3/5 People Pulse Survey Score
- 43.9% increase in average training hours per employee/worker

- Achieve and maintain an annual 'Zero Harm' status
- Provide 16 + hours of training to each employee (Officer grade) annually.
- Maintain at least 25% female representation in new officer level hires each year



Product Stewardship

- Life Cycle Assessment (LCA) three products
- Ongoing EPD certification
- Zero non-compliance regarding product and services, health and safety impact of product

- Obtain Environmental Product Declaration (EPD) certification for 10 products by FY 2029-30



Sustainable Partnerships

- 66% of critical suppliers assessed for ESG performance
- 89/100 Customer Satisfaction Index
- 21,262 lives impacted through CSR initiatives compared to 18,445 in FY 2023-24

- Conduct ESG assessment for top 50 critical suppliers by FY 2029-30



Ethical Business

- Manufacturing units are ISO 9001, 14001 & 45001 certified
- 4 Independent Directors and 3 Whole Time Directors on the Board
- 97% Average attendance of directors

- Ensure 100% annual compliance with Human Rights and Anti-Corruption policies and Code of Business Ethics across all operations while dealing with suppliers and customers

ESG action highlights

Accelerating sustainability through focused initiatives



- Decarbonization roadmap in progress, anchored on renewable energy adoption, alternate fuels substitution, and energy efficiency enhancement
- 4 MWp Rooftop solar capacity under installation
- Fuel switching initiatives to reduce Scope 1 emissions
- Optimizing water utilization through treatment and reuse



- Regular safety training programs across manufacturing units
- Ongoing health and safety training to all employees /workers
- Continued focus on diversity and inclusion in new hiring



- Board-level ESG oversight through a dedicated ESG Committee and clear reporting mechanisms
- Strengthened disclosures and stakeholder engagement
- Alignment with global sustainability reporting standards
- Strict adherence to policies and code of conduct



- Lifecycle Assessments (LCAs) conducted for key product lines
- Strengthened responsible sourcing and packaging initiatives
- Responsible and transparent market communication



- Supplier assessments initiated to strengthen ESG compliance
- Enhanced customer engagement on sustainable solutions
- Expanded community development programs focusing on education, healthcare, women empowerment and livelihood initiatives
- 66% of suppliers (by procurement value) evaluated on ESG criteria, - Environment, Labour, H&S, Ethics, and Human Rights

Corporate Social Responsibility (CSR) Initiatives



Natural Resource Management

Addressing waterbody restoration, adoption of productive agricultural methods, soil preservation & social forestry.

Health, Nutrition & Sanitation

Addressing preventive care through mobile camps, health counselling in schools, nutrition promotion, and cataract operations.

Education & Learning

Providing support in operating a school for the underprivileged including repairs & maintenance, conducting yoga classes, introducing Smart Learning, adopting Ekal Vidyalaya and building awareness of the environment.

Livelihood & Financial Inclusion

Supporting skill development courses like electrician, plumbing, tribal artwork, solar panel, jute and paper bag making, beautician, F&B, two-wheeler motor servicing & other vocational training.

Sport & Infrastructure Development

Promoting sports activities in school, solar light installation, access to safe drinking water, repairing of village library, distributing sports kits & Anganwadi, etc.

Empowering Differently Abled

Capacity building of disabled on life skill education, caregivers, distribution of aids & appliances.

21,262 TOTAL BENEFICIARIES

2,912

Natural Resource Management

11,359

Health & Sanitation

2,097

Skill Development & Training

2,198

Education and Learning

385

Livelihood & Entrepreneur

2311

Infrastructure, Sports & Others

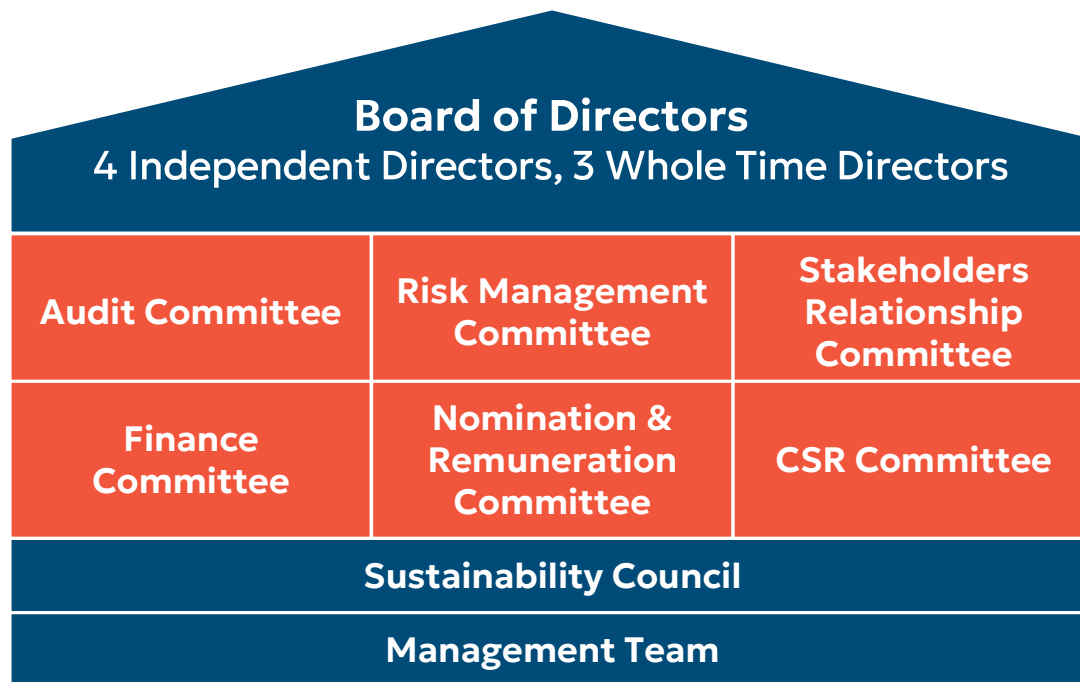
Governance structure in place to drive transparency, accountability and sustainability

Governance Framework:

- Three-tier governance structure: Board → Strategic → Operational levels for sustainability and risk oversight.
- The Board of Directors provides overall ESG and strategic guidance through the Sustainability Council.
- Sustainability Council monitors ESG progress and reviews key environmental and social initiatives.
- Sustainability performance is reported to the Board half-yearly, ensuring accountability and performance tracking.

Ethics & Compliance:

- Zero-tolerance approach to corruption, bribery, and human rights violations.
- All employees trained under anti-bribery and ethical conduct programs.





ANNEXURE

Usha Martin's new visual identity

Mother brand				
Manufacturing Units				
Service Centres				
Other Divisions				
Corporate Initiatives				

Wire rope production process

2



Surface treatment (Descaling)

Descaling wire rod eliminates rust and scales, while surface coating facilitates drawing.

1

1st stage of Drawing

The descaled and surface-coated wire rod undergoes the initial drawing process to achieve the required diameter and mechanical properties for further processing or for the intended application.

4



Patenting

Heat treatment is applied to transform the wire into the necessary microstructure and to facilitate further drawing.

2nd Stage of Drawing (Final Drawing)

Following the initial wire drawing and patenting, the final drawing process is carried out to achieve required diameter and mechanical properties for the intended application.

6



Drawn Wire Stranding (with Twisting)

Wires are positioned helically over a central member, forming the structure of the strand.

7



Closing

Strands are positioned around the core, completing the construction of the wire rope.



Wire Rod (Rolled Product)

Steel wire products begin with wire rod supplied by steel mills, produced via hot rolling from billet.

Manufacturing set-up - India



Ranchi Facility: Spread across an area of more than 100 acres, this facility is one of the world's largest wire rope manufacturing facility



Hoshiarpur Plant: Set up in 1974 in Punjab, India, spread over 8 hectare is the largest wire & wire rope unit in Northern India



UM Cables Plant, Silvassa: A dedicated manufacturer and exporter of high-quality telecommunication cables, fiber reinforced plastic rods (FRP)



Ismal Unit, Ranchi: Well-equipped facility with over 3 decades of experience in manufacturing and supply of pre-stressing machines & accessories



Pengg - Usha Plant, Ranchi: Pengg Usha is a JV between Usha Martin and Joh Pengg AG of Austria to produce oil tempered wire, required by the automotive industry

Manufacturing set-up - International



UAE

Located at Jebel Ali Free Zone in Dubai (UAE), this facility was set up in the year 2003. Apart from the Middle East market, Brunton Wire Ropes also caters to 33 countries, which includes Europe, North America, South America, North Asia, Australia, Africa and Southeast Asia.



UK

Located in Nottinghamshire, UK, the company manufactures high-quality wire ropes for a wide range of applications. Its state-of-the-art production facility is one of the most modern in Europe, allowing to produce single-length wire ropes of up to 400 tons.



THAILAND

Usha Siam has been operating in Bangkok, Thailand, since the early 1980s. As the largest wire rope manufacturer in the country, it produces a wide range of products, including steel wire ropes, auto cables, fine ropes, strands, and specialty wires catering to the domestic and international markets.

Marquee projects



New Pamban Bridge, Rameswaram - operating with structural wire ropes



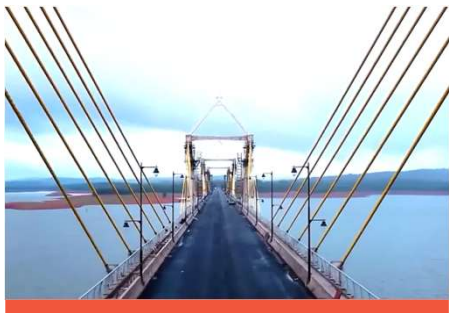
Chenab Bridge (World's highest railway arch bridge) - Cable cranes with locked coil ropes lifted all bridge segments.



World's longest hanging bridge for adventure tourism in Italy - Cables with special end connection



Disneyland, Shanghai, China - Full locked coil, supporting cables



Ambargodlu - Kalasavalli Bridge, Karnataka (India's second-longest cable-stayed bridge) - PE Coated LRPC



Anchor Mooring Ropes delivered to one of the largest rigs in the world located in China



Lions Gate Vancouver, Canada - Supporting locked coil



Reliance Sasan Coal Mine (one of the world's largest dragline - Caterpillar) - Hoist & drag rope

Globally recognized certifications and licenses

ISO 45001: 2018 Occupational Health & Safety



ISO 14001: 2015 Environmental management systems



Certificate of Authority issued by American petroleum institute



ISO 9001: 2015 Quality management Systems



DGMS Approval



Manufacturing Assessment issued by ABS



NABL Testing



CEN Certification for Cableways



Approved Manufacturer of Steel Wire Rope issued by Lloyd's



Commitment to global sustainability standards



- Assessed by EcoVadis, a global sustainability rating platform
- Received Bronze Medal for sustainability performance
- Evaluation covers Environment, Labor & Human Rights, Ethics, and Sustainable Procurement
- Continuous improvement plan in place to achieve higher rating tiers

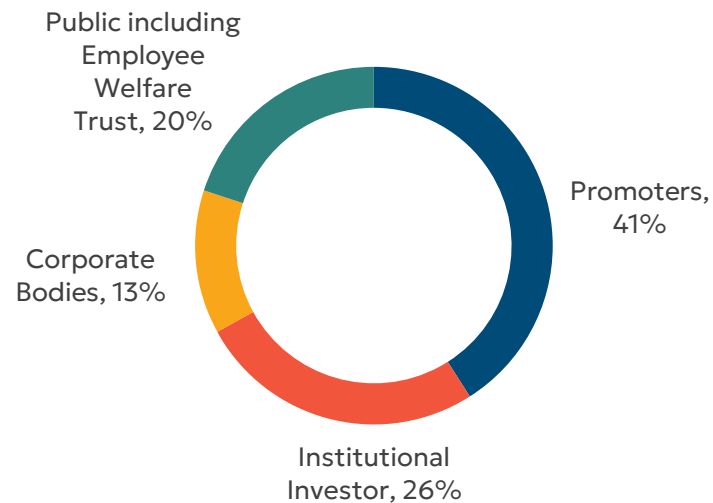


- Signatory to the UNGC in July 2025, aligning business strategy with the 10 Principles on Human Rights, Labour, Environment, and Anti-Corruption
- Initiating first Communication on Progress (CoP) to demonstrate transparency and accountability in sustainability practices
- Demonstrates commitment to the UN Sustainable Development Goals (SDGs)

Market snapshot

Key Market Statistics	As on 30 th September 2025
BSE/NSE Ticker	517146 / USHAMART
CMP (Rs.)	460.30
Market Cap (Rs. Crore)	14,027.27
Number of outstanding shares (Crore)	30.47
Face Value	1.00
52-week High / Low (Rs.)	481.10 / 278.80

Shareholding pattern as on 30th September 2025



Contact us

About Us:

Established in the year 1960, Usha Martin is a leading global and India's No. 1 specialty steel wire rope solutions provider. The Company is also engaged in the manufacturing of high-quality wires, low relaxation prestressed concrete steel strand (LRPC), bespoke end-fittings, accessories and related services.

Usha Martin's wire rope manufacturing facilities in Ranchi, Hoshiarpur, Dubai, Bangkok and UK produce the widest range of wire ropes that find application in various industries across the world. All of the company's facilities are equipped with the latest state-of-the-art high-capacity machines to manufacture world-class products.

Usha Martin's global R&D center located in Italy is actively engaged in designing of wire ropes and uses proprietary design software to develop products that are the best in class. The Company also has a comprehensive R&D facility in its manufacturing unit at Ranchi, India. Usha Martin has an extensive and dedicated network of distribution centers located across the globe.

Corporate Identification No: L31400WB1986PLC091621

Regd. Office: 2A, Shakespeare Sarani, Kolkata – 700 071, India

Usha Martin Limited

Tel: +033 – 71006 511 / 320

Email: investor@ushamartin.co.in

Anoop Poojari / Devrishi Singh

CDR India

Tel: +91 98330 90434/ + 91 98205 30918

Email: anoop@cdr-india.com
devrishi@cdr-india.com



THANK YOU

USHA MARTIN LIMITED