DREDGING CORPORATION OF INDIA LIMITED
CIN No.: L29222DL1976PLC008129 GST NO.: 37AAACD6021B1ZB
Head Office: "DREDGE HOUSE", H.B.Colony Main Road,
Seethammadhara, Visakhapatnam- 530001
Phone: 0891-2523250, Fax: 0891-2560581/ 2565920
Website: www.dredge-india.com
Regd. Office: Core-2, First Floor, Scope Minar, Laxminagar District Centre, Delhi- 110092

DCI/CS/E.1/2026-27 01.09.2026

Listing Compliance Bombay Stock Exchange Limited Floor 1, Phiroze Jeejeebhoy Towers, Fort, Mumbai -400001 **Scrip Code : 523618**
Listing Compliance The National Stock Exchange of India Ltd. Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (E) , Mumbai – 400051 **Symbol : DREDGECORP**

Dear Sir,

Sub : Submission of Annual Report for the year 2025-26- Reg.

Please find enclosed Annual Report of the Company for the year 2025-26 pursuant to Regulation 34 (1) of the Listing Regulations.

Thanking you,

Yours faithfully,
For Dredging Corporation of India Limited

P. Chandra

(P. Chandra Kalabhinetri)
Company Secretary

DREDGING CORPORATION OF INDIA LIMITED
ड्रेजिंग कॉरपोरेशन ऑफ इंडिया लिमिटेड
డ్రెడ్జింగ్ కార్పొరేషన్ ఆఫ్ ఇండియా లిమిటెడ్

Forging New Depths of Progress

50 Years Strong.
Future Ready.

Annual Report 2025-26

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Scan QR code to see this annual report online

To know more about us visit our website: http://www.dredge-india.com

For five decades, we have moved in step with India's maritime journey—shaping navigable channels, supporting ports and enabling the infrastructure that keeps trade and connectivity flowing. From our beginnings as a specialised dredging organisation, we have evolved into a comprehensive dredging and allied marine services provider, building capabilities that serve the changing needs of India's maritime landscape.

Our Golden Jubilee marks more than a milestone. It is a moment to reflect on the strength of our legacy and look ahead with renewed purpose. The maritime sector is entering a new era, shaped by expanding trade, modern ports, deeper waterways, technological advancement and growing expectations for efficiency and resilience.

Forging New Depths of Progress captures this journey. It reflects our commitment to build on what we have achieved, deepen our capabilities and venture into new frontiers of opportunity. **50 Years Strong. Future Ready.** Together, these ideas express who we are today and the ambition with which we are shaping tomorrow.

As we move forward, we remain anchored in experience, driven by innovation and ready to create new depths of progress for India's maritime future.

Forward-looking statements

Some information in this report may contain forward-looking statements which include statements regarding Company's expected financial position and results of operations, business plans and prospects etc. and are generally identified by forward-looking words such as "believe," "plan," "anticipate," "continue," "estimate," "expect," "may," "will" or other similar words. Forward-looking statements are dependent on assumptions or basis underlying such statements. We have chosen these assumptions or basis in good faith, and we believe that they are reasonable in all material respects. However, we caution that actual results, performances or achievements could differ materially from those expressed or implied in such forward-looking statements. We undertake no obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

About us

Established in **March 1976**, Dredging Corporation of India Limited (DCI) has been an integral part of India's maritime infrastructure journey for five decades. From its early role in meeting the dredging requirements of major ports, we have evolved into a comprehensive provider of **integrated dredging and allied marine services**, supporting the development, expansion and efficient functioning of India's maritime infrastructure.

Our services extend across **maintenance and capital dredging, land reclamation, beach nourishment, inland and shallow water dredging and project management consultancy.** We serve a diverse range of customers, including **major and non-major ports, the Indian Navy, shipyards, fishing harbours and other maritime organisations.** During FY2025 26, we undertook projects across key maritime locations such as Kolkata, Paradip, Visakhapatnam, Cochin, Mumbai, Jawaharlal Nehru Port and Deendayal Port, while also expanding our presence across inland waterways.

Our operational strength is supported by a specialised dredging fleet comprising **10 Trailer Suction Hopper Dredgers, one Cutter Suction Dredger, one Back Hoe Dredger and one Inland Cutter Suction Dredger,** along with ancillary marine craft. This fleet, combined with our technical capabilities and experienced workforce, enables us to undertake diverse dredging requirements across varying depths, geographies and operating conditions.

A significant milestone in our journey came in **March 2019**, when the Government of India disinvested **73.48% of its equity shareholding, along with management control,** in favour of a consortium comprising Visakhapatnam Port Authority, Jawaharlal Nehru Port Authority, Paradip Port Authority and Deendayal Port Authority. This strategic disinvestment established a new institutional framework for DCI and strengthened its association with the country's major port ecosystem.

FY2025 26 marked our Golden Jubilee, commemorating 50 years of service to India's maritime sector. Today, we undertake nearly **80% of India's maintenance dredging operations,** reflecting the scale of our presence and capabilities in the sector. As we enter the next phase of our journey, we remain focused on delivering reliable, efficient and technologically advanced dredging and allied marine services while supporting the development of India's ports, waterways and broader maritime infrastructure.

Vision

To become a global player in integrated dredging services by maintaining high professional standards with specialist knowledge of environment-friendly dredging techniques, an innovative approach and focus on health, safety and cost efficiency.

Mission

To provide value addition to our stakeholders through holistic, innovative and environmentally sustainable solutions in the fields of:

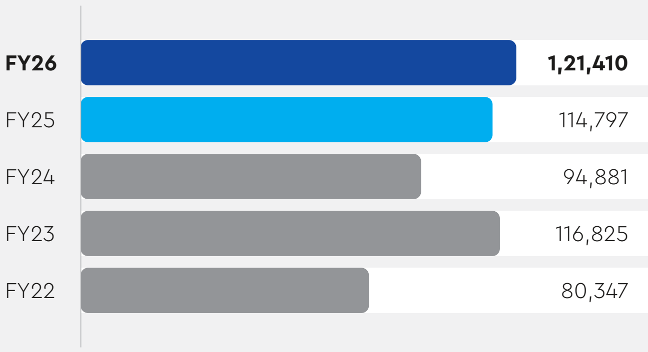
- Dredging and reclamation
- Marine Construction
- Marine services
- Shallow water/ inland dredging
- Underwater mining
- Project consultancy

Objectives

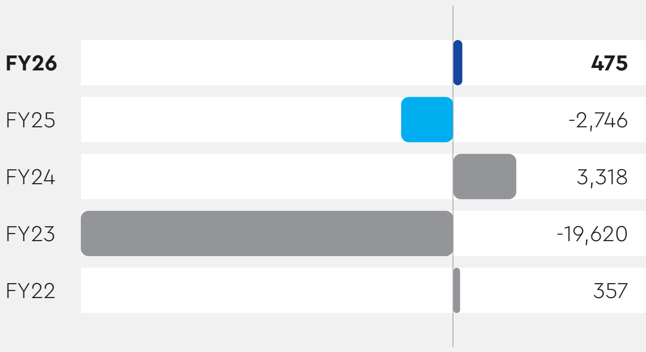
- To establish ourselves as a comprehensive provider of holistic dredging solutions for the country's ports, including project management consultancy
- To set up Joint Venture Companies/forging strategic alliances with Indian/international companies, to carve out a niche in the maritime world
- To generate on a continuous basis reliable geotechnical data with in-house expertise and/or tie up with premier institutes to build and maintain optimised navigation channels to the ports
- To make forays into the inland and shallow water dredging and underwater mining
- To work towards sustainability, innovation and collaboration to ensure the satisfaction of all stakeholders by conducting business with the highest personal and professional, ethical and moral standards through the implementation of e-governance and in accordance with all applicable laws, rules, regulations and procedures

Financial Highlights

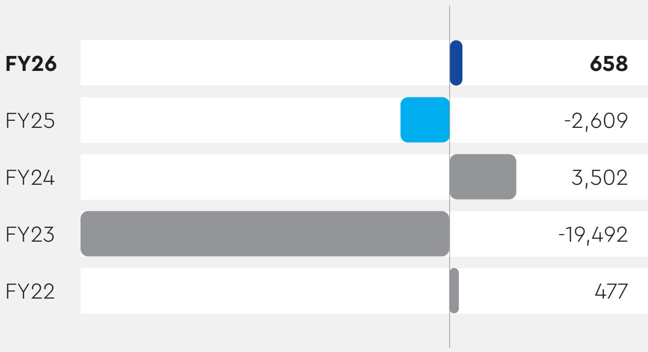
Total Income (INR Lakhs)



Profit After Tax (INR Lakhs)

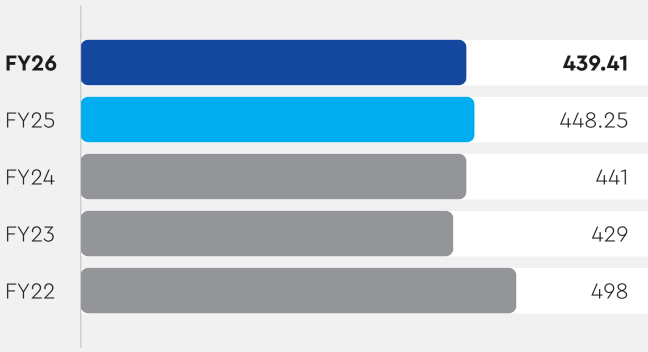


Profit Before Tax (INR Lakhs)

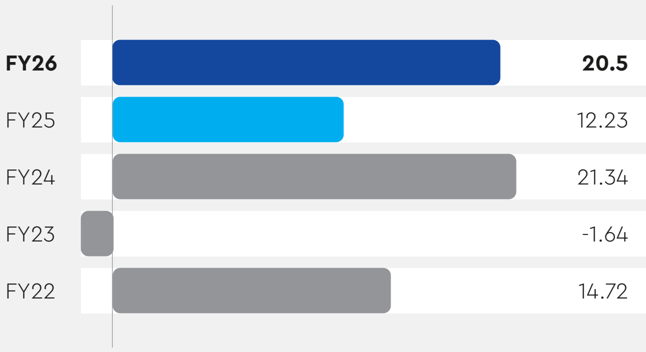


Gross Block (INR Lakhs)

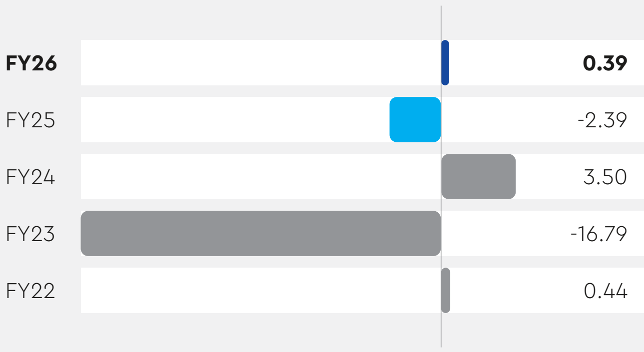
Book Value per Share (₹)



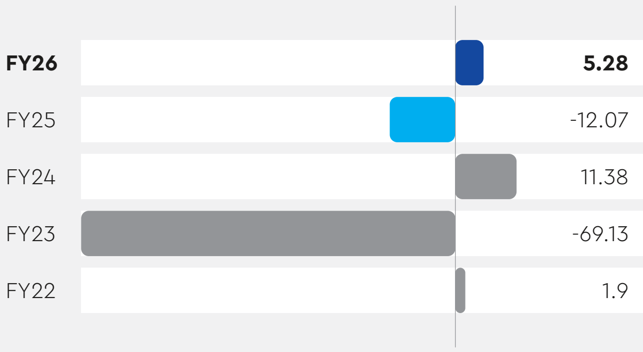
Operating Profit Margin (%)



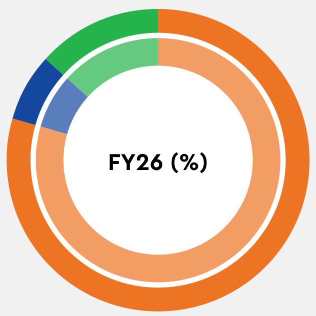
Net Profit Margin (%)



Earnings per Share (₹)

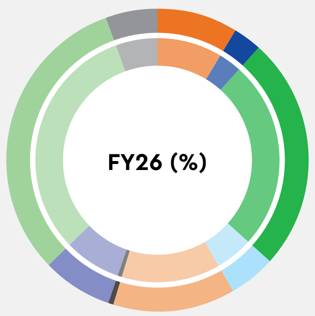


Turnover vs Expenses (%)



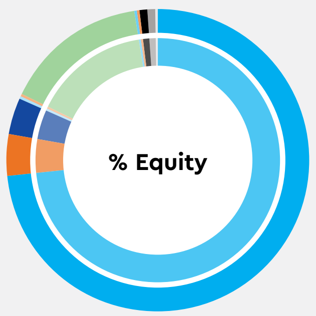
Operating Expenses	79.55
Interest Expenses	7.37
Depreciation	13.08

Expenditure Breakup (%)



Salaries & Wages	8.88
Repairs & Maintenance	2.89
Power & Fuel	24.95
Spares & Stores	5.08
Depreciation	13.08
Insurance	0.56
Interest	7.36
Sub Contract Expense	31.66
Other Expenses	5.54

Shareholding Pattern (%)



Promoter Trust	73.47
Mutual Funds	4.54
Qualified Institutional Buyer	3.77
NBFC	0.00
Foreign Portfolio – Corp	0.34
Foreign Portfolio – Corp	0.03
Bodies Corporates	0.04
IEPF Authority	0.04
Resident Individuals	15.39
Employees	0.02
Non Resident Indian Non Repatriable	0.25
Non Resident Indian Repatriable	0.37
Bodies Corporates	0.82
HUF	0.77
Trusts	0.14

Chairman's Message

Forging New Depths of Progress
50 Years Strong.
Future Ready.

Shri Jasmeet Singh Bindra

Chairman,
Dredging Corporation of India Limited

Dear Stakeholders,

Fifty years ago, Dredging Corporation of India Limited set out with a clear purpose: to build and maintain the maritime infrastructure that keeps India moving. Today, as we mark our Golden Jubilee, I see more than a milestone. I see five decades of experience shaped by the changing needs of the nation, the evolution of our maritime sector and the dedication of the people who have made DCI what it is today. Since our establishment in 1976, we have played a vital role in maintaining navigable waterways, supporting ports and enabling the movement of cargo that fuels India's trade and economic activity.

Our theme for the year, 'Forging New Depths of Progress. 50 Years Strong. Future Ready.', reflects both where we have come from and where we are headed. The real strength of these five decades is not measured only by the assets we have built, but by the knowledge we have accumulated, the expertise we have developed and the trust we have earned. As India's maritime ambitions reach new depths, I believe our opportunity is equally significant: to draw on this foundation, sharpen our capabilities and build a DCI that is ready to serve the nation's evolving needs with greater scale, agility and confidence.

The Golden Jubilee, which we celebrated on 29 March 2026, therefore feels less like a culmination and more like a point of departure. We have fifty years behind us. The more exciting question is what we will build from here.

Turning Resilience into Momentum

Revenue from operations stood at ₹1,208.33 crore, while total income was ₹1,214.10 crore. More importantly, we moved from a loss of ₹27.46 crore in the previous year to a profit after tax of ₹4.75 crore, while our operating profit margin improved from 12.33% to 16.84%.

These numbers matter because they reflect a business that is regaining momentum. Behind them is the work of our teams at Mumbai Harbour, Jawaharlal Nehru Port, Deendayal Port, the Hooghly Estuary, Visakhapatnam and Cochin, among other locations. In the North Eastern Region, we completed the first year of our three-year contract to develop and maintain a 32-metre fairway. Each assignment has reinforced our belief that operational strength is built through consistency, technical rigour and the ability to respond to the needs of our customers.

The five-year maintenance dredging contract for Mumbai Harbour and JN Port channels added further depth to our operating base. These engagements give us a strong platform from which to serve established requirements while pursuing opportunities emerging in India's rapidly evolving maritime landscape.

Preparing for Deeper Waters and Bigger Ambitions

I see a significant opportunity ahead for DCI. India's maritime sector is entering a period of transformation, with growing port capacity, deeper navigation channels, rising cargo volumes and greater emphasis on inland waterways. These developments will demand dredging capabilities that are larger, more specialised and more responsive.

Our existing fleet has served us well, but some vessels are ageing and dry-docking requirements can affect availability and utilisation. At the same time, deeper channels and larger vessels are raising the bar for dredging capacity and deeper-draft capability. Our response, therefore, cannot be limited to adding vessels. We need to build the right fleet for the opportunities we see emerging.

We have initiated a programme to acquire 11 new dredgers over the next five years, covering different vessel types and capacities for port and inland-waterway applications. The programme represents an indicative investment of ₹3,560 crore, to be funded through a combination of equity and debt and DCI vision for 10 years is drawn in line with NITI Aayog in two phases by 2035.

We are approaching this investment with a clear business lens. Fleet expansion must be matched by visibility of work, sound utilisation and disciplined capital allocation. In line with the Ministry's direction, we are examining longer-duration dredging contracts that can create stronger alignment between capacity planning, business visibility and investment in assets.

Building India's Maritime Capability

Fleet renewal is about more than replacing older vessels. It is about equipping DCI for the next generation of India's maritime infrastructure. A key milestone is DCI Dredge Godavari, a 12,000 m³ Trailer Suction Hopper Dredger being constructed at Cochin Shipyard Limited under the Atmanirbhar Bharat initiative, with technical collaboration from Royal IHC. Launched in October 2025, the vessel is expected to join our fleet during FY 2026-27. Designed for Indian maritime conditions, it will add higher-capacity dredging capability and enable us to undertake larger and more demanding assignments including Capital Dredging.

The broader fleet programme follows the same principle. Building future dredgers in India will strengthen our capacity while supporting domestic shipbuilding and deepening India's maritime capabilities.

Turning Capacity into Opportunity

A stronger fleet needs a strong business pipeline. During India Maritime Week 2025, we signed 22 MoUs with 16 organisations, including major ports, shipyards and technology centres. With an aggregate value of approximately ₹17,645 crore and durations ranging from two to five years, these engagements provide greater visibility for future capacity planning.

The Ministry's direction to examine 5-10 year dredging contracts is an important step in this regard. Longer-duration engagements can create the visibility needed to support investment in specialised dredging assets.

We are therefore bringing customer requirements, contract duration, fleet deployment and capital investment in close alignment. At the same time, we are assessing opportunities in inland waterways, reservoir and dam desiltation, marine construction, offshore installations and subsea cable trenching.

Responsible by Design

Our responsibility extends beyond delivering projects. It includes protecting the waters and ecosystems in which we operate. Our vessels operate within the applicable MARPOL framework, with systems addressing sewage, ballast water, emissions, oil pollution and vessel-generated waste. IMO-approved sewage treatment systems and holding tanks are used to ensure compliant handling of sewage from vessels.

Safety is equally fundamental to responsible operations. During FY 2025-26, we recorded nil LTIFR, nil recordable work-related injuries and nil fatalities among employees. Our safety management system covers risk assessment, hazard identification, safety training, PPE, inspections and mechanisms for reporting workplace hazards.

Charting a Digital Course

As the nature of dredging evolves, technology will play a greater role in vessel development. maintenance and operations. Our digital capability-building efforts during the year included monitoring systems, real time monitoring through ICC, PMS and SCAD upgradation, inventory through RFID etc., advanced dredging practices, vessel maintenance and specialised marine project execution.

As we add new-generation vessels, we will pair them with practical technologies that improve vessel availability, operational control and resource efficiency.

Financial Resilience and Strategic Capital Allocation

Our return to profitability gives us a stronger base for the investments ahead. With a significant fleet programme underway, disciplined capital allocation will be critical. During FY 2025–26, we issued secured, unrated, unlisted and redeemable non-convertible debentures of ₹111.48 crore to Cochin Shipyard Limited. We are also deliberating a rights issue of approximately ₹1,000 crore to support capacity expansion and the acquisition of high-capacity vessels.

Strengthening the Fleet Around the Fleet

Building the fleet of tomorrow also means making the fleet we have today work harder.

We are therefore looking beyond vessel acquisition to the infrastructure that keeps our assets productive. We are exploring dry-docking and ship-repair facilities with shipyards and greenfield ports to reduce turnaround time. Discussions with Hindustan Shipyard Limited and Mazagon Dock Shipbuilders Limited are also underway to explore potential collaboration.

Investing in Maritime Talent

Our vessels and technology can only deliver their full potential when backed by skilled people. Dredging demands specialised marine and operational expertise and the transition to new-generation vessels and new business areas calls for new capabilities alongside established experience.

During FY 2025–26, we strengthened technical training, marine skills and operational safety, with focus on advanced dredging, vessel maintenance, digital monitoring and specialised marine project execution.

Trust as the Foundation of Growth

As we enter our next phase, strong governance will be an important part of how we grow. Our operations are supported by established systems covering maritime safety and security, quality, environment and occupational health and safety. Our vessels maintain applicable Safety Management and International Ship Security certifications, while our management systems operate within relevant ISO frameworks.

For us, governance is ultimately about trust. It means being transparent in our decisions, accountable for our actions and responsible towards everyone who has a stake in DCI, from promoter ports and government stakeholders to customers, employees, business partners and shareholders. As our ambitions grow, these principles will guide how we create value and safeguard the institution we have built over five decades.

From 50 Years of Strength to Future Readiness

Fifty years have given us a deep understanding of India's maritime requirements. The next chapter calls us to apply that experience with a greater scale, sharper focus and renewed ambition.

Our priorities are clear. We will build the right fleet, secure greater business visibility, improve vessel availability and utilisation, develop the skills required for new capabilities and pursue opportunities emerging across India's maritime ecosystem. These priorities reinforce one another. A stronger business pipeline supports investment. The right assets strengthen execution. Skilled people unlock the value of those assets. Disciplined governance ensures that growth creates lasting value.

Deepening Our Commitment to the Nation

For five decades, DCI has helped keep India's maritime channels navigable and supported the ports and waterways that connect the nation with the world. This responsibility has shaped who we are and it will guide where we go next.

As India builds a larger, more capable and more connected maritime infrastructure, we are ready to play a bigger role. We will strengthen our capabilities, support domestic maritime capacity and pursue growth with discipline and responsibility.

We extend our sincere appreciation to the Ministry of Ports, Shipping and Waterways, our promoter ports, customers and business partners for their support. We also recognise the dedication of our employees, crew members and teams across our shore and floating divisions, whose commitment has carried DCI through five decades. To our shareholders, we are grateful for the trust and confidence placed in us.

Fifty years have given us the strength to move forward. The future calls on us to go deeper, reach further and forge new depths of progress.

Shri Jasmeet Singh Bindra

Chairman

Dredging Corporation of India Limited

Key Offerings

At Dredging Corporation of India Limited (DCI), we offer a comprehensive portfolio of dredging and allied marine services. Our capabilities extend from maintaining navigation channels to supporting capital dredging, reclamation and inland waterway development.

Comprehensive Service Offerings

Maintenance Dredging

We undertake regular maintenance dredging to manage siltation and maintain navigable depths across ports, channels and basins. During FY2025–26, we executed maintenance dredging assignments across key maritime locations, including the Hooghly Estuary Shipping Channel, Paradip, Visakhapatnam, Cochin, Mumbai Harbour, Jawaharlal Nehru Port and Deendayal Port.

Capital Dredging

We undertake capital dredging to create or deepen navigation channels and port areas. During the year, we carried out capital grab dredging works at various locations within the port dock areas of Paradip Port Authority.

Land Reclamation

We support land development through the controlled placement of dredged material, enabling land creation for infrastructure and other development requirements.

Beach Nourishment

Our dredging capabilities can support coastal management through the placement of suitable dredged material for beach restoration and nourishment.

Inland Waterways

We undertake dredging and de-siltation across inland and national waterways to support navigability and water-based connectivity. During FY2025–26, we completed the first year of a three-year project to develop and maintain a 32-metre fairway in the North Eastern Region. We also undertook dredging at the approach channel of the Multi Modal IWT Terminal at Haldia.

Project Management Consultancy

We provide project management consultancy for dredging and de-siltation projects, supporting clients across planning, execution, monitoring and related technical requirements.

Serving a Diverse Maritime Ecosystem

- Major Ports
- Minor Ports
- Indian Navy
- Shipyards
- Fishing Harbours
- Maritime Organisations

A Versatile Fleet

9
Trailer Suction Hopper Dredgers

1
Cutter Suction Dredger

1
Back Hoe Dredger

1
Inland Cutter Suction Dredger

Ancillary
Marine Craft

50 Years of Dredging Excellence

FY2025–26 marked a landmark chapter in our journey as we celebrated **50 years of Dredging Corporation of India.** Since our establishment in 1976, we have grown alongside India's maritime ecosystem, shaping and supporting the development of ports, navigable channels and waterways across the country.

Five decades of experience have strengthened our capabilities, deepened our expertise and established us as a trusted partner in India's maritime infrastructure. Our operations have supported the efficient functioning of major ports and the wider maritime economy. Today, we undertake nearly **80% of India's maintenance dredging operations,** reflecting our scale, experience and leadership in the sector.

Our Golden Jubilee year marked the beginning of a new phase of growth and transformation. We unveiled a long-term roadmap to enhance dredging capacity, induct new dredgers, enter emerging maritime sectors and expand our global footprint. By building on our legacy while embracing new opportunities, we are preparing to forge new depths of progress and meet the evolving needs of India's maritime infrastructure.

1976
Established to serve India's dredging requirements

50 Years
Of experience in dredging and allied marine services

~80%
Of India's maintenance dredging operations undertaken by DCI

7,500 km
India's coastline supported by maritime infrastructure development

12,000 m³
Capacity of the new TSHD under construction

Strengthening Our Dredging Capabilities

India's maritime infrastructure is entering a new phase of growth, creating greater demand for dredging capacity, deeper navigation channels and efficient port and waterway infrastructure. During FY2025-26, we took significant steps to strengthen our capabilities and prepare for emerging opportunities across the maritime sector.

Our participation in India Maritime Week 2025 marked a significant milestone. We signed 22 Memoranda of Understanding (MoUs) with 16 organisations, representing a potential business value of approximately ₹17,645 crore. The partnerships span dredging services, fleet modernisation, dredger construction and repair, indigenous manufacturing of dredging equipment, technical collaboration and operational support. Together, they create avenues to expand our capabilities and participate in a broader range of maritime opportunities.

Fleet modernisation remained a key priority. The first 12,000 m^3 Trailer Suction Hopper Dredger, being constructed at Cochin Shipyard Limited under the Atmanirbhar Bharat programme, was launched on 18 October 2025. Its first phase of sea trials was completed during FY2025-26. The vessel marks an important step in strengthening our capacity to undertake larger and more demanding dredging assignments.

The Government also announced a ₹4,000 crore investment for the modernisation of DCI, covering fleet modernisation, acquisition of advanced dredgers, technological upgradation and enhanced capabilities across maintenance dredging, capital dredging and inland waterway development.

Government reviews during the year further emphasised the need to expand our dredger capacity, develop dry-docking facilities in collaboration with shipyards and ports, and build future dredgers in India under the Atmanirbhar Bharat initiative. These measures will strengthen our ability to respond to the evolving needs of ports and waterways.

Together, these initiatives mark a new phase in our journey. We are building on 50 years of strength to deepen our capabilities, broaden our presence and prepare for the opportunities ahead. As we move forward, we remain focused on forging new depths of progress across maintenance and capital dredging, inland waterways and emerging areas of the maritime sector.

₹4,000 crore
Government-announced investment for DCI modernisation

₹17,645 crore
Potential business value of the MoUs

22
MoUs signed at India Maritime Week 2025

16
Organisations covered through the MoUs

Board of Directors

Shri. Jasmeet Singh Bindra, IRTS

Chairman
Promoter – Non-Executive,
Non-Independent
Date of appointment: 09.06.2026

Dr. Madhaiyaan Angamuthu, IAS

Chairman
Promoter – Non-Executive,
Non-Independent
Date of appointment: 19.05.2023
Upto: 19.05.2026

Capt. S Divakar

Executive Director, MD & CEO
Date of appointment: 16.10.2025

Shri. Durgesh Kumar Dubey, IRTS

Executive Director, MD & CEO (A/c)
Date of appointment: 16.04.2024
Upto: 15.10.2025

Shri. Gaurav Dayal, IAS

Promoter – Non-Executive,
Non-Independent
Date of appointment: 07.11.2025

Shri. Unmesh Sharad Wagh, IRS

Promoter – Non-Executive,
Non-Independent
Date of appointment: 17.01.2024
Upto: 06.11.2025

Shri. Haranadh Lakshmi Polamraju, IRTS

Promoter – Non-Executive,
Non-Independent
Date of appointment: 23.10.2021

Shri. Sushil Kumar Singh, IRSME

Promoter – Non-Executive,
Non-Independent
Date of appointment: 05.07.2024

Shri. Vinod Kumar Pipersenia, IAS (Retd.)

Non-Executive,
Independent Director
Date of appointment: 02.07.2025

Shri. Rajiv Jalota, IAS (Retd.)

Non-Executive,
Independent Director
Date of appointment: 11.07.2025

Shri. Sanjay Pant, IRS (Retd.)

Non-Executive,
Independent Director
Date of appointment: 03.07.2025

Shri. Devendra Kumar Pathak, IPS (Retd.)

Non-Executive,
Independent Director
Date of appointment: 18.03.2026

Smt. Krishna Das

Non-Executive,
Independent Director
Date of appointment: 09.03.2026

Smt. Nutan Guha Biswas, IAS (Retd.)

Non-Executive,
Independent Director
Date of appointment: 22.12.2020
Upto: 21.12.2025

Shri. Arun Kumar Gupta

Non-Executive,
Independent Director
Date of appointment: 04.07.2022
Upto: 03.07.2025

Shri. Rajat Sachar, IES (Retd.)

Non-Executive,
Independent Director
Date of appointment: 26.05.2022
Upto: 25.05.2025

Shri.Lov Verma, IAS (Retd.)

Non-Executive,
Independent Director
Date of appointment: 28.02.2023
Upto: 27.02.2026

- Audit Committee
- Nomination and Remuneration Committee
- Stakeholders Relationship Committee
- Risk Management Committee
- Corporate Social Responsibility Committee
- Independent Directors Meeting

C Chairman
M Member

Corporate Information

Registered Office

Core-2, 1st Floor, "SCOPE MINAR"
Plot No. 2A & 2B, Laxminagar District
Centre, Delhi – 110 092
Phone: 011 22448528; Fax: 011 22448527
CIN NO. L29222DL1976PLC008129
GST No. 37AAACD6021B1ZB
e-mail: kalabhinetri@dcil.co.in
Website: www.dredge-india.com

Head Office

"DREDGE HOUSE",
H.B. Colony Main Road,
Seethammadhara,
Visakhapatnam – 530 022
Phone: 0891 2523250;
Fax: 0891 2560581

Registered and Share Transfer Agent

M/s. KFin Technologies Limited
Selenium Building, Tower-B,
Plot No 31 & 32, Financial
District, Nanakramguda,
Serilingampally, Hyderabad,
Rangareddy, Telangana,
India – 500 032
email: einward.ris@kfintech.com

Secretarial Auditors

M/s. Agarwal S. & Associates
Company Secretaries
D-427, 2nd Floor, Palam Extn.,
Ramphal Chowk, Sector 7, Dwarka,
New Delhi – 110075

Bankers

Canara Bank
State Bank of India
Union Bank of India
Deutsche Bank
ICICI Bank
Indian Bank
Bank of Baroda
Sagarmala Finance Corporation Limited (NBFC)

Chief Financial Officer

Mrs. P Uma Gandhi
w.e.f 25.03.2025
umagandhi@dcil.co.in

Company Secretary, Compliance Officer and KMP

Mrs P.Chandra Kalabhinetri
kalabhinetri@dcil.co.in

Statutory Auditors

M/s Grandhy & Co
Chartered Accountants
MIG-36, D.No: 4-68-1/4
Lawsons Bay Colony,
Visakhapatnam-530017
Andhra Pradesh

Decade at a Glance

Operational Statistics (Rs. in Crores)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2023-24 (Restated)	2025-26
Operating Earnings (A)	665.86	585.87	591.87	691.74	749.69	763.76	801.03	1,165.02	945.50	1,127.32	1,208.32
Interest Income	9.53	8.32	4.47	4.16	3.31	2.45	1.98	1.69	1.59	2.27	3.37
Other Income	5.79	5.50	15.78	2.62	2.29	0.71	0.46	1.54	1.72	3.56	2.40
Total Income (B)	681.18	599.69	612.12	698.52	755.29	766.92	803.47	1,168.25	948.81	1,133.15	1,214.09
Operating Expenses (C)	536.21	468.88	456.94	524.69	610.84	798.13	683.09	1,184.14	743.70	987.61	960.65
Interest Expenses	17.61	18.94	20.23	17.54	13.91	19.92	12.10	29.36	28.48	38.09	88.96
Depreciation	93.31	99.60	113.18	112.91	117.13	119.30	120.20	149.68	140.82	151.59	157.91
Exceptional items	-11.10	–	–	–	–	–	-16.69	–	0.80	-18.05	–
Total Expenses	636.03	587.42	590.35	655.14	741.88	937.35	798.70	1,363.17	913.79	1,159.24	1,207.52
Profit Before Tax	45.15	12.27	21.77	43.38	13.41	-170.43	4.77	-194.92	35.02	-26.09	6.57
Tax Liability	3.23	4.87	4.63	5.35	7.90	1.82	1.20	1.28	1.84	1.37	1.82
Profit after Tax (D)	41.92	7.40	17.14	38.03	5.51	-172.25	3.57	-196.20	33.18	-27.46	4.75
Other Comprehensive income (OCI) (E)	1.59	-0.28	-0.50	–	–	4.29	1.74	2.63	-1.32	-6.34	10.03
Total Comprehensive income for the perod (OCI) (D+E) (F)	**43.50**	**7.11**	**16.64**	**38.03**	**5.51**	**-167.97**	**5.31**	**-193.57**	**31.86**	**-33.80**	**14.78**
Operating Expenses Vs. Operating Earnings	81%	80%	77%	76%	81%	104%	85%	102%	79%	88%	80%
Operating Profit [A-C] (G)	129.65	116.99	134.93	167.05	138.85	-34.37	117.93	-19.12	201.80	139.71	247.67
Operating Profit Margin [G/A]	19.47%	19.97%	22.80%	24.15%	18.52%	-4.50%	14.72%	-1.64%	21.34%	12.23%	20.50%
Net Profit Margin [F/B]	6.15%	1.23%	2.80%	5.44%	0.73%	-22.46%	0.44%	-16.79%	3.50%	-2.39%	1.22%
Financial Highlights:											
	424.60	**428.25**	**431.90**	**435.55**	**439.21**	**442.86**	**446.51**	**450.16**	**453.82**	**457.47**	**460.22**
What The Company Owned	–	–	–	–	–	–	–	–	–	–	–
Fixed Assets	–	–	–	–	–	–	–	–	–	–	–
Gross Block	3,200.80	3,177.61	3,253.55	3,268.41	3,321.27	3,388.43	3,387.46	3,487.62	3,536.05	3,600.42	3,622.45
Less:Depreciation(Cum)	1,273.17	1,370.08	1,436.94	1,549.85	–	1,779.32	1,807.10	1,956.77	2,097.60	2,257.68	2,415.59
Net Block	1,927.63	1,807.53	1,816.62	1,718.56	3,321.27	1,609.12	1,580.36	1,530.85	1,438.45	1,342.73	1,206.86
Capital Working Progress	38.36	26.00	42.84	7.75	8.28	12.19	29.40	4.71	344.30	583.51	894.76
Working Capital	548.51	504.14	499.11	511.00	476.83	226.22	96.20	-209.48	-178.59	-12.62	-41.80
Finacial Assets (Investments, other Finacial assets)	10.87	9.07	9.21	4.14	0.47	0.51	0.51	115.97	0.52	0.52	0.52
	2,525.37	**2,346.73**	**2,367.78**	**2,241.45**	**3,806.87**	**1,848.02**	**1,706.47**	**1,442.05**	**1,604.68**	**1,913.62**	**2,059.82**
What The Company Owed	–	–	–	–	–	–	–	–	–	–	–
Long term Funds:	–	–	–	–	–	–	–	–	–	–	–
Secured Loans	1,013.28	817.78	809.48	652.02	552.10	426.58	272.83	185.54	311.62	669.40	864.79
Unsecured Loans & Other Non-current liabilities	10.26	8.33	14.20	14.57	17.53	26.26	29.26	27.27	29.46	23.25	14.30
	2,525.37	**826.11**	**823.68**	**666.59**	**569.63**	**452.84**	**302.10**	**212.81**	**341.08**	**692.65**	**879.09**
Net Worth of The Company	–	–	–	–	–	–	–	–	–	–	–
Share Capital	28.00	28.00	28.00	28.00	28.00	28.00	28.00	28.00	28.00	28.00	28.00
Reserves & Surplus	1,473.83	1,492.62	1,516.10	1,546.86	1,542.24	1,367.19	1,394.81	1,201.24	1,235.60	1,193.49	1,202.35
	1,501.83	**1,520.62**	**1,544.10**	**1,574.86**	**1,570.24**	**1,395.19**	**1,422.81**	**1,229.24**	**1,263.60**	**1,221.49**	**1,230.35**
Short term Borrowings					40.66	9.15	97.33	144.48	250.15	250.58	222.72
Total Borrowings	1,013.28	817.78	809.48	652.02	592.76	435.73	370.16	330.02	561.77	919.98	1,087.51
Capital Employed (Net block+working capital)	2,476.14	2,311.67	2,315.73	2,229.56	3,798.11	1,835.33	1,676.56	1,321.37	1,259.86	1,330.12	1,165.06
Debt/Equity Ratio	0.67:1	0.54:1	0.52:1	0.41:1	0.38:1	0.31:1	0.26:1	0.27:1	0.44:1	0.75:1	0.88:1
Interest Coverage Ratio	7.36	6.18	6.67	9.52	9.98	-1.73	9.75	-0.65	7.09	3.67	2.78
Earnings per Share [PAT/2.8 crore (no. of shares)]	14.97	2.54	5.94	13.58	1.97	-59.99	1.90	-69.13	11.38	-12.07	5.28

NOTICE

Dredging Corporation of India Limited

CIN No – L29222DL1976PLC008129

Regd. Office : CORE-2, FIRST FLOOR, SCOPE MINAR,PLOT NO. 2A & 2B, LAXMI NAGAR DISTRICT CENTRE, DELHI – 110091. PH: 01122448528

Corp Office: "DREDGE HOUSE", H.B. Colony Main Road, Seethammadhara, Visakhapatnam– 530022

Tel. No.: 0891 2523250, Fax No. 0891 2560581/ 2565920

Website: www.dredge-india.com, Email: hodci@dcil.co.in

NOTICE is hereby given that the 50th Annual General Meeting ("AGM") of the members of "Dredging Corporation of India Limited" will be held at 11:00 Hrs. on Thursday, the 24th September, 2026 through Video conferencing ("VC") / Other Audio- Visual Means ("OAVM") to seek the consent of the shareholders of the Company ("Members"), on the agenda herein below through remote electronic voting ("E-voting"):-

ORDINARY BUSINESS:

Adoption of Financial Statements

1. To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended **March 31, 2026** together with the reports of the Board of Directors and Auditors thereon and comments thereon of the Comptroller & Auditor General of India and in this regard, to consider and if thought fit, to pass, with or without modifications(s) the following resolution as an **Ordinary Resolution**:-

"RESOLVED THAT the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026 together with the reports of the Board of Directors and Auditors and comments thereon of the Comptroller & Auditor General of India thereon as circulated to the Members, be and are hereby received, considered and adopted."

Appointment of Director retire by Rotation

2. To re-appoint **Shri. Sushil Kumar Singh (DIN: 09817935)** who retires by rotation as a Director at this meeting and being eligible, offers himself for re-appointment to consider and if thought fit, to pass, with or without modifications(s) the following resolution as an **Ordinary Resolution**: –

"**RESOLVED THAT** pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, **Shri. Sushil Kumar Singh (DIN: 09817935)**, who retires by rotation at this meeting and being eligible, has offered himself for re- appointment, be and is hereby re-appointed as Director of the Company."

Fixing of Remuneration of Statutory Auditors of the Company

3. To consider and if thought fit, to pass with or without modification(s), the following resolution to fix remuneration of the Statutory Auditors for the Financial Year 2026-27 as an **Ordinary Resolution**: –

"**RESOLVED THAT** Board of Directors of the Company be and are hereby authorised to fix the remuneration payable to the Statutory Auditor(s) as may be appointed by Comptroller and Auditor General of India for the **Financial Year 2026-27** in accordance with the provisions of the Companies Act, 2013, SEBI (LODR) Regulations and all other applicable provisions."

By Order of the Board of Directors

-sd-

Place: Visakhapatnam
Date: 04.08.2026

(**P. Chandra Kalabhinetri)**
Company Secretary

NOTES

1. The Ministry of Corporate Affairs, Government of India (the "MCA") vide its General Circular No. 03/2025 dated September 22, 2025, read together with General Circular No. 09/2024 dated September 19, 2024, General Circular No. 20/2020 dated May 5, 2020, General Circular No. 17/2020 dated April 13, 2020 General Circular No. 14/2020 dated April 8, 2020 and other circulars issued in this regard (collectively referred to as "MCA Circulars") and Securities Exchange Board of India, through relevant circulars ("SEBI Circulars") , has permitted the holding of the Annual General Meeting (AGM) through Video Conferencing ('VC')/Other Audio Visual Means ('OAVM'), without the physical presence of the Members at a common venue. Accordingly, in compliance with the MCA and SEBI Circulars and in compliance with the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, AGM of the Company is being held through VC/OAVM.

2. The Register of Members and Share Transfer Books of the Company shall remain closed from **18th September, 2026 to 24th September, 2026** (both days inclusive), for annual closing (for AGM). The Company's Registrar and Transfer Agents for its Share Registry Work (Physical and Electronic) are M/s. KFIn Technologies Limited, Hyderabad having their office at Selenium Building B, Plot No. 31–32, Gachibowli, Financial District, Nanakramguda, Hyderabad – 500 032, Telangana State.

3. Though there is no special business requiring an explanatory statement under Section 102 of the Companies Act, 2013, additional explanatory information pursuant to regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard-2 on General Meetings, in respect of item no 2 Ordinary Business to be transacted at the AGM is annexed hereto.

4. In accordance with the Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India ("ICSI") read with Clarification / Guidance on applicability of Secretarial Standards-1 and 2 dated 13th April, 2020 issued by the ICSI, the proceedings of the AGM shall be deemed to be conducted at the Registered Office of the Company which shall be the deemed venue of the AGM. Hence the deemed venue for the AGM shall be the Registered Office of the Company at Core-2, First Floor, "Scope Minar", Plot No. 2A & 2B, Laxmi Nagar District Centre, Delhi– 110091, India.

5. This AGM Notice along with the Annual Report for financial year ("FY") 2025- 2026 is being sent by electronic mode to those Members whose email address is registered and; whose names appear in the Register of Members / List of Beneficial Owners as received from Registrar & Share Transfer Agent ("RTA")/ National Securities Depository Limited ("NSDL") / Central Depository Services (India) Limited ("CDSL") as on date. Additionally, the Company will also send a letter to shareholders through post providing the web-link and QR code for accessing the Annual Report to those Members who have not registered their email address with the Company or RTA or Depositories. [Regulation 36(1) of the SEBI Listing Regulations].

   In compliance with the MCA Circulars and SEBI Circular, Members may note that the AGM Notice will also be available on the Company's website www.dredge-india.com, websites of the Stock Exchanges i.e. BSE (www.bseindia.com) and NSE (www.nseindia.com) respectively. **and on the website of Company's Registrar and Transfer Agent, KFin Technologies Limited ("KFinTech") at** https://evoting.kfintech.com. Hard copy of full annual report will be given to those shareholders, who request for the same. For any communication, the Members may also send a request to the Company at einward.ris@kfintech.com; kalabhinetri@dcil.co.in,.

6. Pursuant to the provisions of Section 105 of the Companies Act, a Member entitled to attend and vote at the AGM is entitled to appoint a Proxy to attend and vote on his/her behalf and the Proxy need not be a Member of the Company. However, since this AGM is being held through VC/OAVM, pursuant to the applicable MCA Circulars and SEBI Circulars, physical attendance of Members has been dispensed with, so the facility for appointment of Proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this AGM Notice.

7. Pursuant to the provisions of Section 108 of the Companies Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of the Listing Regulations and the MCA Circulars, the Company is providing the facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. The facility of casting votes by a Member using remote e-voting system as well as e-voting during the AGM will be assisted by M/s. KFIn Technologies Limited.

8. Since the AGM will be held through VC/OAVM, the route map is not annexed to this AGM Notice.

9. The Board of the Directors of the Company has appointed CS Sachin Agarwal (Membership No. F5774) and in his absence, CS Shweta Jain, (Membership No. F7152), of M/s. Agarwal S & Associates, Practicing Company Secretaries as a Scrutinizer to scrutinize the remote e-voting process in a fair and transparent manner. The Scrutiniser have communicated their willingness to be appointed for the said purpose

10. Corporate/Institutional Members (i.e. other than Individuals, HUF, NRIs, etc.) are required to send a scanned certified true copy (PDF Format) of the Board Resolution/ Authority Letter, etc., authorizing their representative to attend the AGM through VC/OAVM on their behalf and to vote through remote e-voting or during the AGM. The said Resolution/Authorization shall be sent

to the Scrutinizer by e-mail through its registered email address to asacs2022@gmail.com, with a copy marked to kalabhinetri@dcil.co.in and einward.ris@kfintech.com

11. The Member's login to the Video Conferencing platform using the remote e-voting credentials shall be considered for record of attendance at the AGM and such Member attending the Meeting will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act.

12. In case of Joint holders attending the meeting, only such joint holders who is higher in the order of names will be entitled to vote at the meeting.

13. AGM THROUGH VC/OAVM:

In compliance with the MCA Circulars and SEBI Circulars, Notice of the AGM along with Annual Report is being sent through electronic mode. Members will be provided with a facility to attend the AGM through video conferencing platform provided by NSDL / CDSL / M/s. KFIN Technologies Limited. Members can join the AGM 15 minutes before and after the scheduled time of commencement of the AGM. The facility of participation at the AGM through VC/OAVM will be made available to at least 1000 Members on first come first serve basis, in accordance with the MCA Circulars. However, the said restriction on account of first come first served principle shall not be applicable on large shareholders (shareholders holding 2% or more shareholding), promoters, institutional investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, etc. Instructions for Members for attending the AGM through VC/OAVM are as under:

i. Attending the AGM: Members will be provided with a facility to attend the AGM through video conferencing platform provided by NSDL / CDSL / M/s. KFin Technologies Limited.

ii. Please note that Members who do not have the User ID and Password for e-voting or have forgotten the User ID and Password may retrieve the same by following the instructions provided in notes below.

iii. Members may join the Meeting through Laptops, Smartphones, Tablets and iPads for better experience. Further, Members will be required to use Internet with a good speed to avoid any disturbance during the Meeting. Members will need the latest version of Chrome, Safari, Internet Explorer 11, MS Edge or Firefox. Please note that participants connecting from Mobile Devices or Tablets or through Laptops connecting via mobile hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any glitches.

iv. Members who need assistance before or during the AGM may contact the Registrar and Share Transfer Agent (RTA) or send an email request at the email id as follows:-

Registered Address :	01, The Centrium, 3rd Floor, 57, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai, 400 070, Maharashtra.
CIN :	L72400MH2017PLC444072
Address for Correspondence / Operations Centre	Selenium Building, Tower-B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India – 500 032.
Email ID	einward.ris@kfintech.com
Toll Free / Phone Number	1800 309 4001
WhatsApp Number	(91) 910 009 4099
Investor Support Centre	https://kprism.kfintech.com/
KFINTECH Corporate Website	https://www.kfintech.com
RTA Website	https://ris.kfintech.com
KPRISM (Mobile Application)	https://kprism.kfintech.com/signup
RTA Search	https://www.registrarsassociation.com/search

14. PROCEDURE FOR INSPECTION OF DOCUMENTS: The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Act, and the relevant documents referred to in the Notice will be available electronically for inspection by the members during the AGM. All documents referred to in the Notice will also be available electronically for inspection without any fee by the members from the date of circulation of this Notice upto the date of AGM. Members seeking to inspect such documents can send an email to kalabhinetri@dcil.co.in. Relevant documents referred to in the accompanying notice are open for inspection by the members at the Registered Office of the Company on all working days i.e. Monday to Friday, between 10:30 A.M. to 05:00 P.M. upto the date of the Annual General Meeting (AGM).

15. IEPF RELATED INFORMATION: Information containing the names and the last known addresses of the persons entitled to receive the unclaimed dividend amount lying in the account as referred to in Section 125 (2) of the Act, nature of the amount, the amount to which each person is entitled, due date for transfer to IEPF, etc. is provided by the Company on its website www.dredge-india.com and on the website of the IEPF Authority. The concerned members are requested to verify the details of their unclaimed dividend, if any, from the said websites and lodge their claim with the RTA of the Company, before the unclaimed dividends are transferred to the IEPF Account. Details of unpaid and unclaimed dividends are also uploaded on the website of the IEPF Authority and can be accessed through the link: www.iepf.gov.in.

The dividend for the financial year 2017-18 and thereafter, which remains unpaid or unclaimed for a period of 7 years would be transferred to the IEPF on respective due dates as given in the statement below. The members, who have not encashed their dividend warrant so far, for the financial years as under may write to the RTA, M/s. KFIn Technologies Limited, Hyderabad, or to the Company for the procedure for claiming the unpaid dividend.

Financial Year	Date of Declaration	Unclaimed Dividend Cases	Unclaimed Dividend (amount ₹)	Due for transfer to IEPF
2018-19	08/08/2019	1649	181119	September 2026
2019-20	No Dividend Declared			
2020-21	No Dividend Declared			
2021-22	No Dividend Declared			
2022-23	No Dividend Declared			
2023-24	No Dividend Declared			
2024-25	No Dividend Declared			
2025-26	No Dividend Declared			

16. Adhering to the various requirements set out in the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended, the Company has, transferred to the IEPF Authority all dividend and shares in respect of which dividend (upto and including the dividend declared for financial year 2015-16) had remained unpaid or unclaimed for seven consecutive years or more. Details of shares so far transferred to the IEPF Authority are available on the website of the Company and the same can be accessed through the website of the company. The said details have also been uploaded on the website of the IEPF Authority and can be accessed through the link www.iepf.gov.in. Members may note that shares as well as unclaimed dividends transferred to IEPF Authority can be claimed back from the IEPF Authority. The Members whose unclaimed dividend(s) and/or share(s) have been transferred to IEPF, may contact the Company or RTA and submit the required documents for issuance of Entitlement Letter. The Members can attach the Entitlement Letter and other required documents and file web Form IEPF-5 available on www.mca.gov.in for claiming the dividend(s) and/or share(s).The concerned members/investors can also visit the web link of the IEPF Authority http://iepf.gov.in/IEPF/refund.html, or contact M/s. KFIN Technologies Limited to know detailed procedure..

17. As per Regulation 40 of SEBI Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from, April 1, 2019, except in case of request received for transmission or transposition of securities. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Accordingly, the Company / M/s. KFIn Technologies Limited has stopped accepting any fresh lodgement of transfer of shares in physical form. Members holding shares in physical form are advised to avail of the facility of dematerialisation. SEBI has mandated the listed companies to process service requests (Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition) for issue of securities in dematerialized form only, subject to folio being KYC compliant. Accordingly, Members are requested to submit duly filled and signed Form ISR-4. Members can contact the Company or Company's Registrar and Transfer Agent M/s. Kfln Technologies Limited for assistance in this regard.

18. Share transfer documents and all correspondence relating thereto, should be addressed to the Registrar and Transfer Agent (RTA), M/s. KFIn Technologies Limited , Selenium Building, Tower-B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032. or send an email request at the email id:einward.ris@kfintech.com.

    1. Members may send the requests for inclusion / change / updation of Address, Bank A/c details, ECS mandate, Email address, Nominations:

        i) For shares held in dematerialized form-to the respective Depository Participant.

        ii) For shares held in physical form - to the RTA, M/s. Kfin Technologies Limited or to the Company.

    2. Non-Resident Indian members are requested to inform the RTA, M/s. Kfin Technologies Limited immediately about:

i. Change in the residential status on return to India for permanent settlement.

ii. Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier.

3. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market failing which the demat account / folio no. would be suspended for trading. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company or its RTA.

The facility for making nomination is available for the Members in respect of the shares held by them. Members holding shares in physical form and who have not yet registered their nomination are requested to register the same by submitting Form SH-13 with the RTA. If a Member desires to opt out or cancel the earlier nomination and record a fresh nomination, the Members may submit the same in Form ISR-3 or SH-14 as the case may be. The said Forms can be downloaded from the website of the RTA. Members holding shares in dematerialized form are requested to register their nomination details with their DPs.

19. SEBI has launched its new Investor website at https://investor.sebi.gov.in/. The said website contains information on personal finance and investment useful for existing and new investors. It also includes videos prepared by MIIs related to securities market process education and awareness messages. The SEBI Investor website promotes confident and informed participation by investors in the securities market.

20. SEBI has made available an online dispute resolution mechanism through the SMART ODR Portal for the investors to raise disputes arising in the Indian Securities Market. After exhausting the options to resolve their grievances directly with the Company/RTA and through the SCORES platform, investors can initiate dispute resolution through the SMART ODR Portal. [SEBI Master Circular No. HO/38/13(4)2026-MIRSD-POD/I/4298/2026 dated February 6, 2026.]

21. Members are advised to exercise diligence and obtain statement of holdings periodically from the concerned Depository Participant and verify the holdings from time to time.

22. **Special Window for lodgement of physical share transfer requests:-** A special window, as per mandate of SEBI, is available till February 4, 2027, to facilitate lodgement of transfer requests executed before April 1, 2019 but were either not lodged for transfer or were lodged and subsequently rejected, returned or not attended due to deficiency in the documents. Eligible shareholders are requested to submit the requisite documents before February 4, 2027 to Company/RTA. Securities transferred through this mechanism shall be credited only in dematerialized form and will remain under a one-year lock-in, during which they cannot be transferred, lien-marked, or pledged. [SEBI Master Circular No. HO/38/13/(4)2026-MIRSD-POD I/4298/2026 dated February 6, 2026]

23. SEBI has introduced DigiLocker as a Digital Public Infrastructure to reduce unclaimed securities in the Indian Securities Market. DigiLocker is digital documents wallet of Government of India facilitating investors to securely store and access Issued Documents, demat holdings etc., along with a facility to appoint a nominee to their DigiLocker account. In the event of the investor's demise, such nominee(s) will be provided access to the digital information of the deceased investor to initiate the process of transmission of deceased investor's financial assets or to pass the information to surviving joint holder or to legal heirs. [SEBI Circular No. SEBI/HO/OIAE/OIAE_IAD-3/P/CIR/2025/32 dated March 19, 2025]

24. PROCEDURE FOR REMOTE E-VOTING:

i. PROCEDURE FOR REMOTE E-VOTING

In compliance with the provisions of Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time, Regulation 44 of the SEBI Listing Regulations and in terms of SEBI vide circular no. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated December 9, 2020 in relation to e-Voting Facility Provided by Listed Entities, the Members are provided with the facility to cast their vote electronically, through the e-Voting services provided by NSDL/CDSL/ KFintech, on all the resolutions set forth in this Notice. The instructions for e-Voting are given herein below.

ii. In pursuant to SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on "e-Voting facility provided by Listed Companies", e-Voting process has been enabled to all the individual demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / DPs in order to increase the efficiency of the voting process.

iii. Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-Voting process. Shareholders are advised to update their mobile number and e-mail ID with their DPs to access e-Voting facility.

iv. The remote e-Voting period commences on Monday 21st September, 2026 at 9:00 A.M. and ends on Wednesday 23rd September, 2026 at 5:00 P.M.

v. The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut-off date.

vi. Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date, may obtain the login ID and password by sending a request at evoting@Kfintech.com. However, if he / she is already registered with KFintech for remote e-Voting then he /she can use his / her existing User ID and password for casting the vote.

vii. In case of Individual Shareholders holding securities in demat mode and who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date may follow steps mentioned below under "Login method for remote e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode."

viii. The details of the process and manner for remote e-Voting in e-AGM and vote at the e-AGM are explained herein below:

a. Step 1 : Access to Depositories e-Voting system in case of individual shareholders holding shares in demat mode.

b. Step 2 : Access to KFintech e-Voting system in case of shareholders holding shares in physical and non-individual shareholders in demat mode.

c. Step 3 : Access to join virtual meetings(e-AGM) of the Company on KFin system to participate e-AGM and vote at the AGM.

Details on Step 1 are mentioned below:

I) Login method for remote e-Voting for Individual shareholders holding securities in demat mode.

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL	**1. User already registered for IDeAS facility:** I Visit URL: https://eservices.nsdl.com II. Click on the "Beneficial Owner" icon under "Login" under 'IDeAS' section. III. On the new page, enter User ID and Password. Post successful authentication, click on "Access to e-Voting" iv. Click on company name or e-Voting service provider and you will be re-directed to e-Voting service provider website for casting the vote during the remote e-Voting period. **2. User not registered for IDeAS e-Services** I. To register click on link : https://eservices.nsdl.com II. Select "Register Online for IDeAS" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp III. Proceed with completing the required fields. IV. Follow steps given in points 1 **3. Alternatively by directly accessing the e-Voting website of NSDL** I. Open URL: https://www.evoting.nsdl.com/ II. Click on the icon "Login" which is available under 'Shareholder/Member' section. III. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password / OTP and a Verification Code as shown on the screen. IV. Post successful authentication, you will requested to select the name of the company and the e-Voting Service Provider name, i.e. KFintech. V On successful selection, you will be redirected to KFintech e-Voting page for casting your vote during the remote e-Voting period.

<table>
<tr><th>Type of shareholders</th><th>Login Method</th></tr>
<tr><td>Individual Shareholders holding securities in demat mode with CDSL</td><td>1. Existing user who have opted for Easi / Easiest
I. Visit URL: https://web.cdslindia.com/myeasitoken/home/login or URL: www.cdslindia.com
II. Click on New System Myeasi
III. Login with your registered user id and password.
IV. The user will see the e-Voting Menu. The Menu will have links of ESP i.e. KFintech e-Voting portal.
V. Click on e-Voting service provider name to cast your vote.
2. User not registered for Easi/Easiest
I. Option to register is available at https://web.cdslindia.com/myeasitoken/home/login
II. Proceed with completing the required fields.
III. Follow the steps given in point 1
3. Alternatively, by directly accessing the e-Voting website of CDSL
I. Visit URL: www.cdslindia.com
II. Provide your demat Account Number and PAN No.
III. System will authenticate user by sending OTP on registered Mobile & Email as recorded in the demat Account.
IV. After successful authentication, user will be provided links for the respective ESP, i.e KFintech where the e- Voting is in progress.</td></tr>
<tr><td>Individual Shareholder login through their demat accounts / Website of Depository Participant</td><td>You can also login using the login credentials of your demat account through your DP registered with NSDL /CDSL for e-Voting facility.
Once logged-in, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL / CDSL Depository site after successful authentication, wherein you can see e-Voting feature.
Click on options available against company name or e-Voting service provider – Kfintech and you will be redirected to e-Voting website of KFintech for casting your vote during the remote e-Voting period without any further authentication.</td></tr>
</table>

Important note: Members who are unable to retrieve User ID / Password are advised to use Forgot user ID and Forgot Password option available at respective websites.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Please contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at toll free no.: **1800 102 0990**
Individual Shareholders holding securities in Demat mode with **CDSL**	Please contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at toll free no.: **1800 102 0990**

Details on Step 2 are mentioned below:

II) Login method for e-Voting for shareholders other than Individual's shareholders holding securities in demat mode and shareholders holding securities in physical mode.

(A) Members whose email IDs are registered with the Company/ Depository Participants (s), will receive an email from KFintech which will include details of E-Voting Event Number (EVEN), USER ID and password. They will have to follow the following process:

i. Launch internet browser by typing the URL: https://evoting.kfintech.com/

ii. Enter the login credentials (i.e. User ID and password). In case of physical folio, User ID will be EVEN (E-Voting Event Number) xxxx, followed by folio number. In case of Demat account, User ID will be your DP ID and Client ID. However, if you are already registered with KFintech for e-voting, you can use your existing User ID and password for casting the vote.

iii. After entering these details appropriately, click on "LOGIN".

iv. You will now reach password change Menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A- Z), one lower case (a-z), one numeric value (0–9) and a special character (@,#,$, etc.,). The system will prompt you to change your password and update your contact details like mobile number, email ID etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.

v. You need to login again with the new credentials.

vi. On successful login, the system will prompt you to select the "EVEN" i.e., 'Dredging Corporation of India Limited – AGM" and click on "Submit"

vii. On the voting page, enter the number of shares (which represents the number of votes) as on the Cut-off Date under "FOR/AGAINST" or alternatively, you may partially enter any number in "FOR" and partially "AGAINST" but the total number in "FOR/AGAINST" taken together shall not exceed your total shareholding as mentioned herein above. You may also choose the option ABSTAIN. If the Member does not indicate either "FOR" or "AGAINST" it will be treated as "ABSTAIN" and the shares held will not be counted under either head.

viii. Members holding multiple folios/demat accounts shall choose the voting process separately for each folio/ demat accounts.

ix. Voting has to be done for each item of the notice separately. In case you do not desire to cast your vote on any specific item, it will be treated as abstained.

x. You may then cast your vote by selecting an appropriate option and click on "Submit".

xi. A confirmation box will be displayed. Click "OK" to confirm else "CANCEL" to modify. Once you have voted on the resolution (s), you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution(s).

xii. Corporate/Institutional Members (i.e. other than Individuals, HUF, NRI etc.) are also required to send scanned certified true copy (PDF Format) of the Board Resolution/Authority Letter etc., authorizing its representative to attend the AGM through VC / OAVM on its behalf and to cast its vote through remote e-voting. Together with attested specimen signature(s) of the duly authorised representative(s), to the Scrutinizer at email id asacs2022@gmail.com, with a copy marked to kalabhinetri@dcil.co.in and evoting@kfintech.com. The scanned image of the above-mentioned documents should be in the naming format "Corporate Name_Even No."

(B) Members whose email IDs are not registered with the Company/Depository Participants(s), and consequently the Annual Report, Notice of AGM and e-voting instructions cannot be serviced, will have to follow the following process:

Procedure for Registration of email and Mobile: securities in physical mode

Physical shareholders are hereby notified that based ion SEBI Circular number: SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37, dated March 16th, 2023, All holders of physical securities in listed companies shall register the postal address with PIN for their corresponding folio numbers. It shall be mandatory for the security holders to provide mobile number. Moreover, to avail online services, the security holders can register e-mail ID. Holder can register/update the contact details through submitting the requisite ISR 1 form along with the supporting documents.

ISR 1 Form can be obtained by following the link: https://ris.kfintech.com/clientservices/isc/default.aspx

ISR Form(s) and the supporting documents can be provided by any one of the following modes.

a) Through 'In Person Verification' (IPV): the authorized person of the RTA shall verify the original documents furnished by the investor and retain copy(ies) with IPV stamping with date and initials; or

b) Through hard copies which are self-attested, which can be shared on the address below; or

Name	KFIN Technologies Limited
Address	Selenium Building, Tower-B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana India – 500 032.

c) Through electronic mode with e-sign by following the link: https://ris.kfintech.com/clientservices/isc/default.aspx#

Detailed FAQ can be found on the link: https://ris.kfintech.com/faq.html

For more information on updating the email and Mobile details for securities held in electronic mode, please reach out to the respective DP(s), where the DEMAT a/c is being held.

iii. After receiving the e-voting instructions, please follow all steps above to cast your vote by electronic means.

Details on Step 3 are mentioned below:

III) Instructions for all the shareholders, including Individual, other than Individual and Physical, for attending the AGM of the Company through VC/ OAVM and e-Voting during the meeting.

I. Member will be provided with a facility to attend the AGM through **VC / OAVM** platform provided by KFintech. Members may access the same at https://emeetings.kfintech.com/ by using the e-voting login credentials provided in the email received from the Company/KFintech. After logging in, click on the Video Conference tab and select the EVEN of the Company. Click on the video symbol and accept the meeting etiquettes to join the meeting. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned above.

II. Facility for joining AGM though VC/ OAVM shall open atleast 15 minutes before the commencement of the Meeting.

III. Members are encouraged to join the Meeting through Laptops/ Desktops with Google Chrome (preferred browser), Safari, Internet Explorer, Microsoft Edge, Mozilla Firefox 22.

IV. Members will be required to grant access to the webcam to enable VC / OAVM. Further, Members connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

V. As the AGM is being conducted through VC / OAVM, for the smooth conduct of proceedings of the AGM, Members are encouraged to express their views / send their queries in advance mentioning their name, demat account number / folio number, email id. Questions /queries received by the Company from Monday 21st September, 2026 at 9:00 A.M. to Tuesday 22nd September, 2026 at 5:00 P.M).shall only be considered and responded during the AGM.

VI. The Members who have not cast their vote through remote e-voting shall be eligible to cast their vote through e-voting system available during the AGM. E-voting during the AGM is integrated with the VC / OAVM platform. The Members may click on the voting icon displayed on the screen to cast their votes.

VII. A Member can opt for only single mode of voting i.e., through Remote e-voting or voting at the AGM. If a Member casts votes by both modes, then voting done through Remote e-voting shall prevail and vote at the AGM shall be treated as invalid.

VIII. Facility of joining the AGM through VC / OAVM shall be available for atleast 2000 members on first come first served basis.

IX. Institutional Members are encouraged to attend and vote at the AGM through VC / OAVM.

OTHER INSTRUCTIONS

I. Speaker Registration: The Members who wish to speak during the meeting may register themselves as speakers for the AGM to express their views. They can visit https://emeetings.kfintech.com and login through the user id and password provided in the mail received from Kfintech. On successful login, select 'Speaker Registration' which will opened from 9:00 A.M. (IST) on Monday, 21st September 2026 to 5:00 P.M. (IST) on Tuesday, 22nd September 2026. Members shall be provided a 'queue number' before the meeting. The Company reserves the right to restrict the speakers at the AGM to only those Members who have registered themselves, depending on the availability of time for the AGM.

II. Post your Question: The Members who wish to post their questions prior to the meeting can do the same by visiting https://emeetings.kfintech.com. Please login through the user id and password provided in the mail received from Kfintech. On successful login, select 'Post Your Question' option which will opened from 9:00 A.M.

(IST) on Monday, 21st September 2026 to 5:00 P.M. (IST) on Tuesday, 22nd September 2026

III. In case of any query and/or grievance, in respect of voting by electronic means, Members may refer to the Help & Frequently Asked Questions (FAQs) and E-voting user manual available at the download section of https://evoting.kfintech.com (KFintech Website) or contact Ms. C Shobha Anand, at evoting@kfintech.com or call KFintech's toll free No. 1-800-309-4001 for any further clarifications.

IV. The Members, whose names appear in the Register of Members / list of Beneficial Owners as on Thursday, September 17, 2026, being the cut-off date, are entitled to vote on the Resolutions set forth in this Notice. A person who is not a Member as on the cut-off date should treat this Notice for information purposes only. Once the vote on a resolution(s) is cast by the Member, the Member shall not be allowed to change it subsequently.

V. In case a person has become a Member of the Company after dispatch of AGM Notice but on or before the cut-off date for E-voting, he/she may obtain the User ID and Password in the manner as mentioned below:

   If e-mail address or mobile number of the member is registered against Folio No. / DP ID Client ID, then on the home page of https://evoting.kfintech.com/ , the member may click "Forgot Password" and enter Folio No. or DP ID Client ID and PAN to generate a password.

   i. Members who may require any technical assistance or support before or during the AGM are requested to contact KFintech at toll free number 1-800-309-4001 or write to them at evoting@kfintech.com.

vi. The results of the electronic voting shall be declared to the Stock Exchanges after the AGM. The results along with the Scrutinizer's Report, shall also be placed on the website of the Company.

ATTENTION MEMBERS

Online application for Investor Query:

Members are hereby notified that our RTA , KFin Technologies Limited (Formerly known as KFin Technologies Private Limited), basis the SEBI Circular (SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/72) dated Jun 08, 2023, have launched an online application which can be accessed at https://ris.kfintech.com > Investor Services > Investor Support.

Members are requested to register / sign up, using the Name, PAN, Mobile and email ID. Post registration, user can login via OTP and execute activities like, raising Service Request, Query, Complaints, check for status, KYC details, Dividend , Interest , Redemptions, e-Meeting and e-Voting details.

Quick link to access the signup page: https://kprism.kfintech.com/signup

Senior Citizens – Investor Support

As part of the initiative, our RTA, in order to enhance the investor experience for Senior Citizens, a Senior Citizens investor cell has been newly formed to assist exclusively the Senior Citizens in redressing their grievances, complaints and queries. The special cell closely monitors the complaints coming from Senior Citizens through this channel and handholds them at every stage of the service request till closure of the grievance.

Senior Citizens wishing to avail this service can send the communication with the below details to the email id, senior.citizen@kfintech.com . Senior Citizens (above 60 years of age) have to provide the following details:

1. ID proof showing Date of Birth
2. Folio Number
3. Company Name
4. Nature of Grievance

A dedicated Toll-free number for Senior Citizens can also be accessed at 1-800-309-4006 for any queries or information

Write up on attending AGM via KPRISM Mobile Application:

Continuous innovation is a hallmark of KFIN Technologies Limited. As a responsible partner committed to enhancing user experience, the company has introduced a new feature that allows shareholders to attend the Annual General Meeting (AGM) through the KPRISM mobile application.

Registered users can log in to the KPRISM app and access the live streaming of the AGM hosted on the KFINTECH platform. After logging in, simply tap the three-line menu icon at the top left corner and scroll to **Live Streaming**.

By clicking on the **Live Streaming** option, users will be directed to the event selection page. Shareholders listed on the record date can then choose the company whose AGM they wish to join and participate seamlessly in the proceedings

https://ris.kfintech.com/

KFintech | eMeetings

https://karisma.kfintech.com/

https://www.kfintech.com/

https://www.kfintech.com/

https://kprism.kfintech.com/

https://evoting.kfintech.com/

Doing away with requirement of issuance of LOC & to effect direct credit of securities in demat account of the investor

On 30 January 2026, SEBI issued a circular eliminating the need for a "Letter of Confirmation (LOC)" and mandating that securities be directly credited to investors' demat accounts through depository-enabled workflows. This SEBI circular is a major investor-friendly reform. If you hold physical shares or need services like transmission or duplicate certificates, you will now see securities directly credited to your demat account without the LOC step. This reduces friction, speeds up processes, and enhances investor protection.

Key Highlights:

Circular Reference: HO/38/13/3)2026-IRSD-POD/I/3763/2026

Effective Date: 02 April 2026

Main Reform: Removal of the Letter of Confirmation (LOC) requirement.

Scope: Duplicate share certificates, Transmission/transposition of shares, Claims from unclaimed suspense accounts, Certain corporate actions (e.g., bonus, rights issues)

New Process:

Registrars & Transfer Agents (RTAs) and issuer companies will directly credit securities into investors' demat accounts. This is done via a depository-enabled workflow after prescribed due diligence.

Upon receipt of the requisite documents (Client Master Copy & Demat Conversion/Request Form authorized by your DP) , RTA will initiate the demat conversion and credit the shares into your account within 30 days of receipt of the aforesaid documents for enabling to send an intimation/LINK to your mail id and through SMS to your mobile by your DP.

You will be required to access your demat account and confirm the transaction displayed therein through a process of OTP generation and confirmation within 21 days of the receipt of the LINK.

Benefits for Investors:

Faster Access: Investors receive securities directly in their demat accounts without waiting for LOC issuance.

Reduced Paperwork: Eliminates physical documentation and manual confirmation steps.

Transparency & Security: Direct credit ensures fewer intermediaries, reducing risks of delays or errors.

Ease of Doing Investment: Aligns with SEBI's broader agenda to simplify and digitize securities of market processes.

By Order of the Board of Directors

-sd-
(P. Chandra Kalabhinetri)
Company Secretary

Place: Visakhapatnam
Date: 04.08.2026

ANNEXURE TO NOTICE

Details of Director seeking re-appointment at this AGM

(Pursuant to Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard-2 on General Meetings).

ITEM No. 2 – To Appoint Shri. Sushil Kumar Singh (DIN: 09817935) as Director.

Shri. Sushil Kumar Singh, director is retiring by rotation and eligible for re- appointment.

DIN No.	09817935
Date of Birth	09.01.1967
Education Qualification	Shri Sushil Kumar Singh studied B.E (Mechanical), M. Tech. (Design Engineering)
Professional qualification	
Nature of employment	Chairman, Deendayal Port Authority;
Experience	Has served as Joint Secretary (Ports/PPP/PHRD) in Ministry of Ports, Shipping & Waterways (Government of India). Accountable for Port modernization, Port automation, Green Ports initiative, Smart Ports initiative, Mechanization of Port Infrastructure and PPP etc. in all the 12 Major Ports under Government of India. Major Ports include Mumbai Port, Chennai Port, Jawahar Lal Nehru Port, Paradip Port, Deendayal (Kandla) Port, Syama Prasad Mookerjee (Kolkata) Port, Vishakhapatnam Port, Kamarajar Port, VOC Chidambaranar Port, Cochin Port, New Managalore Port, Mormugao (Goa) Port. Handling Capacity augmentation and Efficiency improvement projects in Major Ports as envisioned in MIV-2030 (Maritime India Vision-2030). Implementing policy and technology initiatives for improving Ease of Doing Business and improving visibility of Supply Chain. In Indian Railways, has handled train Operations, Rolling Stock Maintenance, Rolling Stock Design & Manufacturing projects for Ministry of Railways (Government of India). Possesses domain knowledge in locomotive Design, testing & validation, Manufacturing and Supply Chain development. Has also handled Research Coordination for railway R&D projects executed through joint collaboration with Academia, Industry and National & International Railway Research Organizations including KRRI/Korea, RTRI/Japan and VNIIZHT (Russian Railway Research) organizations. Has handled technology assignments with countries including USA, Hungary, Spain, Republic of Korea, Japan, Bangladesh, Srilanka, Myanmar etc.
No. of Share held in DCI	Nil

Directorship/ Membership/ Chairmanship in the Committee of other Companies (Audit Committee and Stakeholder Relationship committee Considered)	Name of the Company	Position Held	Name of the Committee	Member/ Chairman
	Mumbai Port Sustainability Foundation	Director	–	–
	Bharat Hydrogen Research & Innovation Council	Nominee Director	–	–
	National Shipbuilding and Heavy Industries Park(Gujarat) Limited	Director	–	–

No sitting fees will be paid to Shri Sushil Kumar Singh for attending the meeting of the Board or Committees thereof. The Company will reimburse/arrange for the travel, hotel and other incidental expenses as the case may for the performance of the role and duties as Director.

Shri Sushil Kumar Singh is liable to retire by rotation.

Shri Sushil Kumar Singh is not disqualified from being appointed as Director in terms of Section 164 of the Companies Act, 2013.

None of the Directors and Key Managerial Personnel or their relatives, except the appointee himself, is in any way concerned or interested, financially or otherwise in the resolution.

Shri Sushil Kumar Singh is interested in the resolution to the extent of his appointment as Director.

The Board commends the resolution for approval of the members as ordinary resolution.

BOARD's REPORT

FOR FY 2025-26

To
The Members,

Your Directors are pleased to present the 50th Annual Report together with the Audited financial statements of the Company for the year ended 31st March, 2026.

1. FINANCIAL RESULTS AND STATE OF THE COMPANY'S AFFAIRS:

The Company's financial performance for the year under review along with previous year's figures is given hereunder:

(₹ in lakhs)

PARTICULARS	2025-26	2024-25
(I) INCOME		
Revenue from Operations	120832.53	112732.42
Others	577.31	583.43
TOTAL INCOME	**121409.84**	**113315.85**
(II) EXPENDITURE		
i) Employees Benefit Expense	10735.03	10076.32
ii) Finance costs	8896.23	3808.70
iii) Depreciation and amortization expense	15791.71	15159.44
iv) Sub contract Expenses	38232.34	33335.22
v) Other Expenses	47096.7	55349.84
TOTAL EXPENDITURE	**120752.01**	**117729.52**
Profit before exceptional items and Tax	**657.84**	**-4413.67**
Exceptional expense(Income)	0.00	-1805.10
Profit before Tax	**657.84**	-2608.57
Tax Expenses :	182.48	137.10
i) Current Tax		
Profit After Tax	**475.35**	**-2745.67**
Basic Earnings per share (in ₹)	**5.28**	**-12.07**
Diluted Earnings per share (in ₹)	**5.28**	**-12.07**

2. ACQUISITION OF NEW DREDGER

As informed in previous year's Board's Reports we are happy to give you update on procurement of 12000 m3 TSHD dredgers by DCI being constructed at M/s Cochin Shipyard Limited under the Atma Nirbhar Program. The agreement between Dredging Corporation of India and Cochin Shipyard Limited was signed on 17/03/2022 and tripartite agreement between DCI-CSL-IHC was signed on 13/04/2022. The Cost of the dredger is 104.59 million EUROs. The first dredger was already launched on 18.10.2025, and the process of Commissionimng & Trials of Major equipment is underway. All the installments / payments due under the said agreement in the financial year 2025-2026 were paid by DCI within time limit. Yard is expediting to complete the Sea Trails and initiate the Protocols of delivery by October 2026.

DCI envisions fleet modernization and capacity building, by acquisitoin of Higher capacity THSDs, CSDs, Inland Cutter Dredgers ranging from 350-650 m3 , Water Injection Dredger over the next Five years, This strategic investment would boost DCI's capacity to meet the dredging requirements at Indian Major Ports as outlined in the Maritime Vision 2030 and Amrit Kaal Bharat 2047. Realizing this vision, process for acquisition of 2nd 12,000m3 TSHD is underway and we are committed to place Order in FY 2026-27.

3. CAPACITY UTILIZATION

The capacity utilization in number of days and quantity dredged as against the targets during the year is as under:-

Dredger	Operational Days		Quantity Dredged in LCuM	
	Target	Actual	Target	Actual
TSHD VIII	228.00	130.17	79.00	45.28
TSHD XII	305.00	294.33	17.13	24.02
TSHD XIV	285.00	314.68	15.99	23.27
TSHD XV	278.00	248.19	87.67	81.35
TSHD XVI	304.00	251.99	88.26	98.59

Dredger	Operational Days		Quantity Dredged in LCuM	
	Target	Actual	Target	Actual
TSHD XVII	291.00	221.37	49.47	50.40
TSHD XIX	306.00	169.45	31.55	33.27
TSHD XX	284.00	302.55	109.42	126.13
TSHD XXI	308.00	265.27	34.01	25.91
Backhoe-I	204.00	134.00	-	1.35
Total	**2793.00**	**2332.00**	**512.50**	**508.23**
% Capacity Utilization	**83.49%**		**99.17%**	

The lower capacity utilization is mainly because of dry-docking and ageing of dredgers.

4. DCI FLEET

The Company has, 10 Trailer Suction Hopper Dredgers (TSHDs), one Cutter Suction Dredger (CSD), one Back Hoe Dredger and one Inland Cutter Suction Dredger apart from other ancillary crafts. Fleet details are as under:

Craft	Year of Built	Type of Vessel	Max. Dredging Depth (m)	LOA (m)	Dredging Draft (m)	Hopper Capacity (Cu.M)	Pumping Capacity (Cu.M/hr)	Net Tonnage
DCI Dredge VIII	1977	Self-Propelled TSHD	25	124	8.5	6500	-	4437
DCI Dredge XI	1986	Self-Propelled TSHD	25	103	7.5	4500	-	1551
DCI Dredge XII	1990	Self-Propelled TSHD	20	115	6.5	4500	-	1906
DCI Dredge XIV	1991	Self-Propelled TSHD	20	115	6.5	4500	-	1906
DCI Dredge XV	1999	Self-Propelled TSHD	25	122	8.5	7400	-	2421
DCI Dredge XVI	2000	Self-Propelled TSHD	25	122	8.5	7400	-	2414
DCI Dredge XVII	2001	Self-Propelled TSHD	25	122	8.5	7400	-	2414
DCI Dredge XIX	2012	Self-Propelled TSHD	25	114	6.5	5500	-	2091
DCI Dredge XX	2013	Self-Propelled TSHD	25	114	6.5	5500	-	2091
DCI Dredge XXI	2013	Self-Propelled TSHD	25	114	6.5	5500	-	2091
DCI Dredge-XVIII	2009	Non-propelled CSD	25	88	3	-	2000	607
DCI Dredge-BH1	2011	Non-propelled BH	21.5	55.7	2.5	-	-	293
DCI ID Ganga	2016	Non-propelled ID	14	28.5	1.5	-	500	39
Survey Launch-I	1999	Self-Propelled	-	12.5	1.85	-	-	18 (GT)
Survey Launch-II	2009	Self-Propelled	-	16	1.45	-	-	41 (GT)
Survey Launch-III	2009	Self-Propelled	-	16	1.45	-	-	41 (GT)
DCI Multicat-I	2015	Self-Propelled	NA	32	4	-	-	408 (GT)

5. DREDGING OPERATIONS

A) Important contracts completed during the year: 2025-26

i) Maintenance Dredging in the Hooghly Estuary Shipping Channel of Syama Prasad Mookerjee Port, Kolkata – The Company successfully completed the first year of the five-year maintenance dredging contract for the period from 01.08.2024 to 31.07.2025 during FY 2025-26..

ii) Undertaking Dredging at Approach Channel of Multi Model IWT Terminal, Haldia (3 years) – Completed for 1st year from 12.08.2025 to 20.03.2026.

iii) Maintenance dredging of 8.5 Million CuM from Approach Channel, Entrance Channel, Turning Circle and Docks of Paradip Port Authority for the year 2025-26.

iv) Capital (Grab) dredging works at different locations in the Port Dock Areas of Paradip Port Authority from 07.09.2025 to 02.12.2025.

v) Maintenance Dredging at the New Sand Trap (NST), its approaches, and other designated areas of Visakhapatnam Port Authority for FY 2024-25 – The Company successfully completed the maintenance dredging works during FY 2025-26Dredging for Maintenance of Channels and Basins at Cochin Port for FY 2024-25 – The Company successfully completed the maintenance dredging works for channels and basins at Cochin Port during FY 2025-26.

vi) Dredging of Ernakulam channel and Wharf in connection with docking & undocking of INS VIKRAMADITYA (Phase-II) for Cochin Shipyard Limited from 23.10.2024 to 05.05.2025.

vii) Post Monsoon Maintenance Dredging at New Mangalore Port for the year 2025-26.

viii) Maintenance Dredging of Mumbai Harbour Channel and JN Port Channel for FY 2024–25 – The Company successfully completed the maintenance dredging works in the Mumbai Harbour Channel and the channel of Jawaharlal Nehru Port Authority during FY 2025–26.

ix) Dredging in the Navigational Channel, Kandla Creek, and alongside Cargo Berths/ Oil Jetties at Deendayal Port Authority for the period 2024–27 – The Company successfully completed the first year of the contract, covering the period from 09.08.2024 to 08.08.2025, during FY 2025–2

x) Development and Maintenance of a 32-metre Fairway Width in North Eastern Region (NER) Waters through dredging, bandalling, channel marking, river training, and allied works for a period of three years (2024–25 to 2026–27) – The Company successfully completed the first year of the contract during the FY 2025–26 .

xi) Chartering of DCI BH-1 to M/s. RKEC Projects Limited for dredging operations at Visakhapatnam.

xii) Chartering of DCI BH-1 to M/s. JP Offshores for dredging operations at Visakhapatnam.

B) New Contracts taken up during the year: 2025–26

i) Maintenance dredging of Mumbai harbour channel and JN Port channel for 5 years from 2025–25 to 2029–30.

ii) Dredging for maintenance of channels and basins at Cochin Port for the year 2025–26.

iii) Annual Maintenance dredging at New Sand Trap (NST), its Approaches and other areas of VPA i.e. OHTB,OB-I, OB-II, VCTPL, IC and IHTB etc. and to pump the dredged material ashore for 3 years period i.e.2025-26,2026–27 and 2027–28.

iv) Dredging in front of existing WQ-1, WQ-2, WQ-3 Berths in the Northern Arm of Inner Harbour up to (-)15.50mDredging Depth of Visakhapatnam Port Authority.

v) Removal of spillage and loose materials / disturbed seabed in the Inner Harbour basin & approach channel at VOC Port by engaging Backhoe Dredger through M/s.DCI Ltd.

6. SAFETY MANAGEMENT SYSTEM (ISM)

(a) DCI DR-XII, DR-XIV, DR-XV, DR-XVI, DR-XVII, DR-XIX, DR-XX, DR-XXI (hold valid Safety Management Certificate (SMC).

(b) DCI Dredge VIII hold valid Indian Coastal Vessel Safety Certificate.

(c) DCI holds a Document of Compliance (DOC) valid till 24.06.2027. The same is being endorsed every year after annual verification audit by DG Shipping.

Ship Security System (ISPS):

(a) DCI DR-XII, DR-XIV, DR-XV, DR-XVI, DR-XVII, DR-XIX, DR-XX, DR-XXI hold valid International Ship Security Certificate (ISSC).

(b) DCI Dredge VIII, DCI Dredge XI and DCI Multicat-1 ensure compliance with regard to Ship Security measures as defined in Annex -11 of the Notification for Indian Coastal Vessels.

Quality Management System (ISO 9001:2015):

The QMS (Quality Management System) Renewal Audit was held in March 2025 and the audit team recommended for issuance of certificate. ISO 9001:2015 certificate, valid for next 3 years was issued.

Environmental Management System (ISO 14001:2015):

The EMS Renewal Audit was held in March 2025 and the audit team recommended for issuance of certificate. ISO 14001:2015 certificate, valid for next 3 years was issued.

Maritime Labour Convention (MLC) -2006

All dredgers of DCI, except dumb vessel DCI Dredge XVIII, currently hold valid MLC-2006 certificates.

OCCUPATIONAL HEALTH AND SAFETY MANAGEMENT SYSTEM (OHSMS) (ISO 45001:2018):

OHSMS Stage –I & Stage –II audits held in February 2026 and the audit term recommended for issuance of certificate. A draft ISO 45001:2018, certificate, valid for the next 3 years was issued. The original certificate is awaited.

7. MEMBERS/ INVESTOR SERVICES

The shares of the Company are listed on BSE Limited (BSE) and National Stock Exchange of India Limited (NSE). The shares of the Company are dematerialized with both the depositories, NSDL and CDSL. M/s. KFin Technologies Limited, Hyderabad are the R&T Agents of the Company.

8. CHANGE IN NATURE OF BUSINESS:

The Company has not changed its nature of business during the relevant financial Year 2025–26.

9. HIGHLIGHTS OF PERFORMANCE OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURE COMPANIES AND THEIR CONTRIBUTION TO THE OVERALL PERFORMANCE OF THE COMPANY DURING THE PERIOD UNDER REPORT

The Company did not have any subsidiary, associate, or joint venture company during the Financial Year 2025–26. Accordingly, the preparation of Consolidated Financial Statements was not required and, therefore, no Consolidated Financial Statements have been prepared for the Financial Year.

10. CAPITAL AND DEBT STRUCTURE

A. Any changes in the Capital Structure of the Company during the year including the following:

i. CHANGES IN SUBSCRIBED, ISSUED, PAID-UP SHARE CAPITAL:

During the year under review, there is no changes in subscribed, issued, paid-up share capital .

ii. CHANGES IN AUTHORIZED SHARE CAPITAL:

During the Financial Year 2025-26, Company has increased its Authorized share capital from ₹ 30,00,00,000 (Rupees Thirty Crore only) divided into 3,00,00,000 Equity Shares of ₹ 10 each to, ₹ 60,00,00,000 (Rupees Sixty Crore only) divided into 6,00,00,000 Equity Shares of Rs 10 each by creation of additional 3,00,00,000 Equity Shares of ₹ 10 each ranking pari passu in all respects with the existing Equity Shares of the Company.

iii. RECLASSIFICATION OR SUBDIVISION OF AUTHORIZED SHARE CAPITAL:

There were no reclassifications or subdivision of Authorized share capital during the year under review.

iv. REDUCTION OF SHARE CAPITAL:

There was no Reduction of share capital during the year under review.

v. BUYBACK OF SHARES:

There was no buyback of share capital during the year under review.

vi. CHANGES IN CAPITAL STRUCTURE RESULTING FROM RESTRUCTURING:

There was no restructuring of capital during the year under review.

vii CHANGES IN SHARE TRANSFER AND SHARE TRANSMISSION:

There were no transfer and transmission of securities during the year under review.

B. ISSUE OF EQUITY SHARES WITH DIFFERENTIAL RIGHTS:

There was no issue of Equity Shares with Differential Rights during the year under review.

C. ISSUE OF SWEAT EQUITY SHARES:

There was no issue of Sweat Equity Shares during the year under review.

D. DETAILS OF EMPLOYEE STOCK OPTIONS:

There were no shares issued under Employee stock options during the year under review.

E. SHARES HELD IN TRUST FOR THE BENEFIT OF EMPLOYEES WHERE THE VOTING RIGHTS ARE NOT EXERCISED DIRECTLY BY THE EMPLOYEES:

There were no shares held in trust for the benefit of employees where the voting rights are not exercised directly by the employees during the year under review.

F. ISSUE OF DEBENTURES, BONDS OR ANY NON-CONVERTIBLE SECURITIES:

During the Financial Year 2025-26 Company has issued, secured, unrated, unlisted and redeemable Non-Cconvertible Debentures to M/s Cochin Shipyard Limited. Size of the issue was ₹ 111,48,00,000/-.

G. ISSUE OF WARRANTS:

There was no Issue of warrants during the year under review.

H Securities of the Company are not suspended from trading during the year under review.

I. During the year under review, statement of deviation in the use of proceeds from the objects stated in the offer document or explanatory statement to the notice for the general meeting for public issue, rights issue, preferential issue in pursuance to Regulation 32(4) of the SEBI(LODR), 2015 is not applicable on the Company.

J. The Audit Committee accorded approval and recommended the Related Party Transactions for the Financial Year 2026-27 to the Board for its approval. Accordingly, the Board accorded approval to the recommendations of the Audit Committee. The same was subsequently approved by the shareholders through Postal Ballot.

PARTICULARS PURSUANT TO SECTION 134 (3) OF THE COMPANIES ACT 2013 ARE AS UNDER:-

11. The Annual Return pursuant to Section 92(3) read with Section 134(3)(a) of the Companies Act, 2013, and rule 12(1) of the Company (Management & Administration) Rules, 2014 for the Financial Year ended 31st March 2026 is available on the Company's website and can be accessed at https://dredge-india.com/files/MGT-7.pdf.

12. Eight meetings of the Board of Directors were held during the year. The particulars of the meetings held and attendance of each Director are detailed in the Corporate Governance Report. The Company has duly constituted Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee, Corporate Social Responsibility Committee and Risk Management Committee and the details of the same including their constitution, Number of meetings etc., are included in the Corporate Governance Report.

13. Directors' Responsibility Statement:- Pursuant to the provisions of Section 134(3)(c) & 134 (5) of the Companies Act, 2013 your Directors state that:

i) in the preparation of the Annual Accounts for the year ended March 31, 2026, the applicable accounting standards had been followed along with a proper explanation relating to material departures;

ii) the Directors had selected such accounting policies, applied them consistently and made judgements and estimates that are reasonable and prudent to present a true and fair view of the state of affairs of the Company at the end of the financial year and its profit or loss for that period;

iii) the Directors had taken proper and sufficient care to maintain adequate accounting records in accordance with the provisions of the Act, ensuring the safeguarding of the Company's assets and for the prevention and detention of fraud and other irregularities;

iv) the Directors had prepared the Annual Accounts on a going concern basis;

v) the Directors, had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and operating effectively;

vii) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that these systems were adequate and operating effectively.

14. DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SUB-SECTION (12) OF SECTION 143 OTHER THAN THOSE WHICH ARE REPORTABLE TO THE CENTRAL GOVERNMENT

No fraud was reported by Auditors to the Audit Committee or the Board as per section 143(12) of the Companies Act, 2013.

15. During the year, all the Independent Directors have met the requirements specified under Section 149(6) of the Companies Act, 2013 for holding the position of 'Independent Director' and necessary declaration from each Independent Director under Section 149 (7) of the Companies Act, 2013 was received and also, they have registered their names in the Independent Director's Databank.

16. The Independent directors are paid a sitting fee of ₹ 20,000/-(Rupees Twenty Thousand Only) for attending each meeting of the Board or its committees and they do not receive any other remuneration. Non-Independent Directors are not paid any remuneration or sitting fees by the Company. The Company has constituted a Nomination and Remuneration committee as per Section 178, comprising three Independent Directors, which consider different criteria for recommendation of person as directors like qualifications, positive attributes, independence etc of a director. Terms and conditions for appointment of Director is available on website of the company https://www.dredge-india.com/investors/terms-and-conditions-for-the-appointment-of-independent-directors. Remuneration policy is available on website of the company https://www.dredge-india.com/investors/remuneration-policy

17. Explanations or comments by the Board on every qualification, reservation or adverse remark or disclaimer made.

MANAGEMENT COMMENTS ON STATUTORY AUDITORS' REPORT

The Chartered Accountant firm M/s. Grandhy & Co., Chartered Accountants, Hyderabad was appointed by the Comptroller and Auditor General of India as Statutory Auditors for auditing the accounts of the Company and compliance with applicable laws, regulations, and accounting standards for the financial year 2025-26. Pursuant to Section 142 (1) of the Companies Act, 2013 the remuneration of the Auditors has to be approved by the Members at the Annual General Meeting (AGM). In the previous AGM the Board of Directors of the Company was authorized to fix the fees payable to the Statutory Auditors. It was recommended to authorize the Board of Directors of the Company for fixation of remuneration for statutory auditors for FY 2026-27.

The Statutory Auditors of the Company have given a report on the accounts of the Company for the financial year 2025-26. They have drawn attention under 'Emphasis of Matter' to the following notes of the Financial Statements:

A. Note No. 29(19) relating to assets classified as held for sale - DCI Dredger XI - The board accorded approval for declaration of Dredger XI as Scrap and authorized disposal of the asset through tendering process. Accordingly, as the asset has been identified for disposal and the disposal process has been initiated, the carrying value of DR XI amounting to ₹ 54,65,123/- as on 31.03.2026 has been reclassified under "Assets Classified as Held for Sale" and disclosed under Current Assets in the financial statements.

The issues have been adequately explained in the respective Notes referred to by the Auditors.

REVIEW OF ACCOUNTS BY COMPTROLLER & AUDITOR GENERAL OF INDIA (C&AG)

Review and comments of the **C&AG** on financial statements for the FY 2025-26 form part of the financial Statements of the Company. The Management's comments on same are being placed with the report of Statutory Auditors of your Company elsewhere in this Annual Report.

MANAGEMENT COMMENTS ON SECRETARIAL AUDIT REPORT

The "Secretarial Audit Report" from the secretarial auditor in Form MR-3 as required under Section 204 of the Companies Act, 2013 read with rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 forms part of this report. The Management's Response on the qualification in the Secretarial Auditor Report is mentioned below:

Regulation 17 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015:-

(i) Company has not appointed one independent woman director, which is non-compliance of First Proviso to Regulation 17(1)(a) of SEBI (LODR) Regulations, 2015 and second proviso to Section 149(1) of the Companies Act, 2013 from 23.12.2025 to 08.03.2026

(ii) Chairperson is related to promoter but at least half of the board of directors of the Company was not consist of independent directors which is non-compliance of Regulation 17(1)(b) of SEBI (LODR) Regulations, 2015 from 27.05.2025 to 10.07.2025 then from 23.12.2025 to 17.03.2026. The Company was also not in compliance with the requirements of Section 149(4) of the Companies Act, 2013.

(iii) Company's two Independent Directors tenure completed on 26.05.2025 and tenure of women Independent Director completed on 22.12.2025, which leads to non-compliance of Regulation 17 (1) of SEBI (LODR) Regulations, 2015, which is also non-compliance of Regulation 17(IE) of SEBI (LODR) Regulations, 2015 as by the time tenure was completed company did not fill respective vacancy.

(i) The observation regarding non-appointment of an Independent Woman Director for the period from 23 December 2025 to 8 March 2026 is noted.

The vacancy arose consequent upon the cessation of Ms. Nutan Guha Biswas, Independent Woman Director, on 22 December 2025. Immediately upon such cessation, the Company initiated the process of identifying a suitable candidate. However, considering the requirement of appointing a qualified professional possessing the requisite expertise and satisfying the criteria of independence prescribed under the applicable laws, the process involved careful evaluation and completion of necessary formalities.

Subsequently, the Company appointed Ms. Krishna Das as an Independent Woman Director with effect from 9 March 2026, thereby ensuring compliance with the provisions of Regulation 17(1)(a) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the second proviso to Section 149(1) of the Companies Act, 2013.

(ii) The observation regarding non-compliance with Regulation 17(1)(b) of the SEBI (LODR) Regulations, 2015 and Section 149(4) of the Companies Act, 2013, relating to the composition of the Board, is acknowledged.

The temporary non-compliance occurred during the periods from 27 May 2025 to 10 July 2025 and from 23 December 2025 to 17 March 2026 due to cessation of Independent Directors and the time involved in identifying and appointing suitable replacements.

The Company had initiated the process for identification and selection of suitable Independent Directors well in advance. However, owing to the requirement of identifying individuals possessing appropriate skills, experience, integrity and fulfilling the statutory criteria of independence, the appointments could not be finalised immediately upon the occurrence of the vacancies.

Thereafter, the Company strengthened the composition of the Board through the following appointments:

- Shri Vinod Kumar Pipersenia – appointed on 2 July 2025;
- Shri Sanjay Pant – appointed on 3 July 2025;
- Shri Rajiv Jalota – appointed on 11 July 2025; and
- Shri Devendra Kumar Pathak – appointed on 18 March 2026.

With these appointments, the Company restored compliance with Regulation 17(1)(b) of the SEBI (LODR) Regulations, 2015 and Section 149(4) of the Companies Act, 2013 at the earliest possible opportunity.

(iii) It is noted that the tenure of two Independent Directors was completed on 26 May 2025 and the tenure of the Independent Woman Director ceased on 22 December 2025, resulting in non-compliance with Regulation 17(1) and Regulation 17(1E) of the SEBI (LODR) Regulations, 2015.

The Company had initiated the process for identification and appointment of suitable Independent Directors well in advance. However, due to the requirement of identifying eligible individuals possessing the requisite qualifications, expertise and fulfilling the criteria of independence, the vacancies could not be filled on the date of cessation.

	Subsequently, the Company appointed Shri Vinod Kumar Pipersenia on 2 July 2025, Shri Sanjay Pant on 3 July 2025, Shri Rajiv Jalota on 11 July 2025 and Ms. Krishna Das as Independent Woman Director on 9 March 2026 after completion of the necessary approval process. The Company submits that all vacancies were filled at the earliest possible opportunity while ensuring compliance with the statutory requirements relating to independence, expertise and integrity of the appointees. Further, all changes in the composition of the Board during the financial year were duly approved by the Board and disclosed to the Stock Exchanges within the prescribed timelines. The Company remains committed to maintaining the highest standards of corporate governance and has strengthened its internal processes to ensure timely compliance and to avoid recurrence of such instances in future.
Regulation 23(1) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015:- The company has approved the Policy on Related Party Transaction in September 2016 and placed on the website of the company but not reviewed thereafter. Likewise various other policies and codes are not periodically reviewed.	The existing RPT Policy, last updated in 2016, continued to be followed by the Company. However, the same was not formally reviewed and updated within the stipulated timeline. The Company will initiate steps to revise and update the RPT Policy in line with the latest regulatory amendments. The updated policy will be placed before the Board for approval and thereafter uploaded on the Company's website.
Regulation 23(9) and 33(3) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015:- The Company did not submit financial results and the Related Party Transactions for the quarter and half year ended 30.9.2025 in XBRL mode with BSE Limited within prescribed timeline. There was delay in submission for which penalty was imposed by the Stock Exchange.	It is submitted that the delay occurred due to certain technical and procedural challenges faced during the preparation and validation of XBRL files, including issues in system compatibility and data validation checks. These challenges led to an unintended delay in uploading the filings within the prescribed timelines.
SEBI Circular no SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/93 dated 26.06.2025 on Industry Standards provide for minimum information to be provided for review of the audit committee and shareholders for approval of a related party transaction. It has been observed that while taking shareholders approval in Annual General Meeting, the norms of minimum information to be provided for review of the audit committee and shareholders for approval of a related party transactions has not been followed.	It is submitted that all relevant details and necessary information pertaining to the proposed RPTs were placed before the Audit Committee for its review and approval. The Audit Committee had duly considered the transactions based on the information made available to it. However, it is acknowledged that the minutes of the Audit Committee meetings did not explicitly capture all the minimum information as prescribed under the said Circular. The same was primarily on account of the transition to the revised disclosure requirements and the evolving nature of documentation practices. The Company submits that this was a procedural/documentation gap, and not a substantive lapse in the review or approval process by the Audit Committee. The Company remains committed to maintaining robust corporate governance standards and ensuring full compliance with regulatory requirements.
Under SEBI (Prohibition of Insider Trading) Regulations, 2015, it is observed that the intimation for closure of trading window for the quarter and half year ended as on 30.09.2025 was made to all designated persons and stock exchanges on 06.10.2025.	It is submitted that the trading window for dealing in securities of the Company was duly closed from the end of the quarter i.e., September 30, 2025, in compliance with the provisions of the Code of Conduct for Prevention of Insider Trading adopted by the Company. However, the delay in filing the intimation with the Stock Exchanges occurred inadvertently. The Company confirms that the delay was only in the filing of the disclosure and not in the actual closure of the trading window. The Company has taken necessary steps to strengthen its internal compliance mechanisms, including implementation of stricter timelines and monitoring controls, to ensure timely dissemination of such intimations to the Stock Exchanges going forward.

18. PARTICULARS OF LOANS, INVESTMENTS, GUARANTEES AND SECURITIES UNDER SECTION 186

Pursuant to the provisions of Section 186 of the Companies Act, 2013, the Company has not made any investments, provided any loans, given any guarantees, or provided any securities during the Financial Year 2025-26.

19. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION &FOREIGN EXCHANGE EARNINGS AND OUTGO:

The Particulars relating to conservation of energy, technology absorption, foreign exchange earnings and outgo as required to be disclosed under Section 134(3)(m) of the Companies Act 2013 read with Companies (Accounts) Rules 2014 are provided in Annexure -1 to this report.

20. CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

Details of contracts/arrangements/transactions with related parties which are required to be reported in Form No. AOC-2 in terms of Section 134(3)(h) read with Section 188 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014 are provided in Annexure -3 to this Report.

21. TRANSFER TO RESERVES

The details of amount transferred to reserves are given in note no. 12 of the Notes forming part of the financial statements.

22. DIVIDEND

Your Directors did not recommend any dividend for the financial year 2025-26. The Dividend Distribution Policy, in terms of Regulation 43A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), is available on the Company's website https://dredge-india.com/files/dciddp.pdf

23. MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAVE OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR OF THE COMPANY TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

There have been no material changes and commitments, which affect the financial position of the company which have occurred between the end of the financial year to which the financial statements relate and the date of this Report.

24. RISK MANAGEMENT POLICY

Risk Management is the process of identification, assessment and prioritization of risks followed by coordinated efforts to minimize, monitor and mitigate/control the probability and/or impact of unfortunate events or to maximize the realization of opportunities. The Company has laid down a comprehensive Risk Assessment and Minimization Procedure which is reviewed from time to time. These procedures are reviewed to ensure that executive management controls risk through means of a properly defined framework. The major risks have been identified by the Company and its mitigation process/measures have been formulated in the areas such as business, project execution, event, financial, human, environment and statutory compliance. Further key risks identified and their mitigations are covered in Management Discussion and Analysis Report, which forms part of this Annual Report. Weblink of the Risk Management Policy of the Company is https://dredge-india.com/files/riskmanagementpolicy.pdf

25. CORPORATE SOCIAL RESPONSIBILITIES (CSR)

The Company firmly believes that the commitment towards playing a defining role in the development of its stakeholders extends to uplifting lives of the weaker segments of the society living in and around its areas of operation. The principles of Corporate Social Responsibility (CSR) are deeply imbibed in your Company's corporate culture. The provisions of section 135 towards the Corporate Social Responsibility are applicable on the Company.

In pursuant to the provisions of Section 135 and Schedule VII of the Companies Act, 2013, the Board of Directors of the Company had duly constituted the Corporate Social Responsibility (CSR) Committee.

The details of the members of the CSR Committee and the details of the meeting of CSR Committee along with their attendance held during the year are given in **Corporate Governance Report**

Mr. Rajiv Jalota (DIN : 00152021) is the Chairman of the Corporate Social Responsibility Committee as on 31.03.2026.

The Company has a duly approved Corporate Social Responsibility (CSR) Policy. There has been no change in the development and implementation of the Company's CSR Policy during the year. A brief outline of the Company's CSR Policy and the web link thereto, in pursuance of Section 134(3)(o) of the Companies Act, 2013, are provided below.

The Corporate Social Responsibility Committee has been entrusted with the responsibility of recommending to the Board the activities/projects/programs to be undertaken by the Company as per its Corporate Social Responsibility Policy. The terms of reference of the CSR Committee include the matters specified in Section 135 of the Act. Weblink of the CSR Policy is https://www.dredge-india.com/left-related-links/corporate-social-responsiblities

Further, pursuant to Rule 8(1) of the Companies (CSR Policy) Rules, 2014, The Annual Report on CSR activities is annexed and marked as Annexure -2 to this Report.

26. ANNUAL EVALUATION OF THE PERFORMANCE OF THE BOARD, ITS COMMITTEES AND OF INDIVIDUAL DIRECTORS

The Board implemented a formal procedure to assess its performance, along with its Committees and Individual Directors, including the Chairman. This evaluation involved a structured process covering various aspects of the Board's functioning, such as composition, Committee effectiveness, experience, competencies, fulfilment of specific duties and obligations, contribution to meetings, and overall governance issues.

The evaluation of Independent Directors was conducted by the entire Board, excluding the Independent Director under evaluation.

27. STATEMENT REGARDING OPINION OF THE BOARD WITH REGARD TO INTEGRITY, EXPERTISE AND EXPERIENCE (INCLUDING THE PROFICIENCY) OF THE INDEPENDENT DIRECTORS APPOINTED DURING THE YEAR

During the Financial Year 2025-2026, the following independent directors were appointed.

1. Shri Vinod Kumar Pipersenia, IAS (Retd.) w.e.f 02.07.2025
2. Shri Sanjay pant, IRS (Retd.,) w.e.f 03.07.2025
3. Shri Rajiv Jalota, IAS (Retd.) w.e.f 11.07.2025
4. Smt Krishna Das w.e.f 09.03.2026
5. Shri Devendra Kumar Pathak, w.e.f 18.03.2026

In the opinion of the Board, all the Independent Directors possess requisite expertise, integrity, experience and proficiency.

28. COMPANIES/BODIES CORPORATE WHICH BECAME OR CEASED TO BE SUBSIDIARY, JOINT VENTURE OR ASSOCIATE AS PER THE PROVISIONS OF THE COMPANIES ACT, 2013:

During the Financial Year 2025-2026, the Company did not have any subsidiaries or material subsidiary, joint ventures or associate companies. Hence statement containing salient features of the financial statement of Subsidiaries/associates companies/joint venture are not provided in AOC -1.

29. DETAILS RELATING TO DEPOSITS, COVERED UNDER CHAPTER V OF THE COMPANIES ACT, 2013

The Company does not have any deposits which are in compliance with the requirements of or are covered under Chapter V of the Act.

30. DETAILS OF DEPOSITS WHICH ARE NOT IN COMPLIANCE WITH THE REQUIREMENTS OF CHAPTER V OF THE ACT

The Company does not have any deposits which are not in compliance with the requirements of Chapter V of the Act.

31 DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE

There were no significant and material order passed by the Regulators / Courts / Tribunals which impacts the going concern status and company's operations in future.

32. INTERNAL FINANCIAL CONTROL

The Company's internal control systems are commensurate with the nature of its business, the size and complexity of its operations and such internal financial controls with reference to the financial statements are adequate. During the year, such controls were tested and no reportable material weakness in the design or operation was observed.

33. COST AUDITOR AND COST RECORDS

Maintenance of cost records and requirement of cost audit as prescribed under the provisions of Section 148(1) of the Act are not applicable for the business activities carried out by the Company.

34 VIGIL MECHANISM AND WHISTLE BLOWER POLICY

The Company has in place a robust vigil mechanism and Whistle Blower Policy for reporting genuine concerns. All cases reported as part of whistleblower mechanism are taken to their logical conclusion within a reasonable timeframe. The Whistle-Blower Policy is available on the Company's website at https://dredge-india.com/files/DCI-Whistle-Blower-Policy.pdf.

35. DETAILS OF APPLICATION MADE OR PROCEEDING PENDING UNDER INSOLVENCY AND BANKRUPTCY CODE 2016

No application has been made under the Insolvency and Bankruptcy Code by your Company. Hence, the requirement to disclose the details of the application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 during the year along with their status as at the end of the financial year is not applicable.

36. THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

During the year under review, there has been no instance of one-time settlement of loans taken from bank and financial institutions.

37. INSURANCE

The Company has taken appropriate insurance for its assets.

38. DISCLOSURE AS PER SECTION 197 OF THE COMPANIES ACT AND THE REQUIREMENTS OF COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES 2014.

Pursuant to provisions of Section 197 of the Companies Act, 2013, read with the Rule 5 of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the names and other particulars of employees along with the ratio of remuneration of each Director to the median employee's remuneration and such other details forms part of Directors' Report and is Annexedto this Report.

39. VENDOR DEVELOPMENT

This is a continuous process and DCI procures Spares, stores, Fuel & Lubes and services on a regular basis from suppliers spread all over the world. DCI is updating the supplier-base on regular basis by onboarding them post due process of scrutiny & review. DCI has adopted e-procurement and GeM process, as per Govt. of India guidelines, where emphasis was given to facilitate and enable the vendors by way of training support and hand holding support to participate in the e-procurement processes of the Company. Tenders are published in DCI official website along with Central Public Procurement Portal and GeM portal for wider publicity so that MSMEs can also participate. In view that out of the total annual procurement, a major portion is fuel, lubes and OEM spares which cannot be procured from MSME Vendors and further that since most of dredgers of DCI have been built at Netherlands and therefore most of the spare need to be imported from OEMs abroad, the Company has represented for relaxation for implementation of the Public Procurement Policy wherein mandatory provision of 20% procurement was required from MSMEs. However, DCIL incorporate the clause in tenders as public procurement policy and following the same.

40. R&D ACTIVITIES

DCI Dredge Aquarius was fitted with an indigenously developed Programmable Logic Controller (PLC) in place of existing PLC system which was imported and giving frequent problems because of non-availability of spare parts/ services of the Original Equipment Manufacturer abroad. The newly installed PLC has been found to be cost effective and working satisfactorily.

41. CORPORATE GOVERNANCE AND MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Pursuant to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI (LODR) Regulations, 2015) Management Discussion and Analysis Report, Corporate Governance Report, Secretarial Audit Report, and Certificate from the Company Secretary in practice regarding compliance of conditions of Corporate Governance, Certificate of Non-Disqualification of Directors, Compliance Certificate under Regulation 17(8) of SEBI (LODR) Regulations, 2015 are attached, forming part of this Report.

42. MAN POWER:

The total number of employees (both Shore and Floating) in the Company, as on March 31, 2026 was as under:

Shore (Permanent 160 & Other than Permanent 8)	168
Floating (Regular 56 & Contract 312)	368
Total	536

Number of employees as on the closure of financial year	
Female	32
Male	504
Transgender	0

43. INDUSTRIAL RELATIONS:

The industrial relations in the Company continued to be cordial throughout the year under report.

44. EMPLOYMENT OF VARIOUS RESERVED CATEGORIES:

The manpower position with regard to various reserved categories is as indicated hereunder:

A EMPLOYMENT OF SC/ST CANDIDATES

The Company continued its efforts to fulfill its obligation in providing employment opportunities to SC/ST candidates, in accordance with the Government Policy. The overall representation of SC/STs in the Company (both Shore and Floating Establishments, but excluding MPWs) as on March 31, 2026.

Sl. No.	Shore Establishment	Total Strength	SC	Percentage	ST	Percentage	Prescribed Percentage	
							SC	ST
1.	Shore Est.	160	33	19.88	9	5.63	16.66	7.5

B. EMPLOYMENT OF EX-SERVICEMEN

The representation of ex-servicemen (shore based employees) in Group `C' and `D' categories in the Corporation was Nil and Nil against the percentage of 14.5% and 24.5% respectively prescribed by the Government.

C. EMPLOYMENT OF PHYSICALLY CHALLENGED:

The number of Physically Challenged employees in the Company as on 31st March, 2026 is 02 (Two). The group-wise break-up A, B, C, D Categories in Shore Establishment, is as furnished hereunder :

Sl. No	Group	Total Strength	No. of persons with Disabilities actually Employed	Percentage
(1)	(2)	(3)	(4)	(5)
1.	Group 'A'	103	01	0.97
2.	Group 'B'	31	01	3.23
3.	Group 'C'	22	-	
4.	Group 'D'	04	-	-
	Total	**160**	**02**	**1.25**

D. THE EXISTING SCHEMES AND THE POLICY ON WOMEN EMPLOYEES IN DCI:

The number of women employees	Executives	13
on Rolls as on 31.03.2026	Non-Executives	18
Total		31

45. COMPLIANCE WITH GOVERNMENT'S POLICY ON WOMEN— PREVENTION OF SEXUAL HARASSMENT COMMITTEE (POSH):

Basing on the Supreme Court's judgment and keeping in view the Government instructions on sexual harassment of women at work places, a Complaints Committee/ Internal Committee headed by a woman officer is in place to inquire into the complaints of sexual harassment at work places. A complaints register is also being maintained. Training/workshop is also being conducted for the employees for the purpose. The Company has in place a robust Policy on Prevention, Prohibition and Redressal of Sexual Harassment of Women at Workplace in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013. The weblink of the policy is – https://www.dredge-india.com/investors/prevention-of-sexual-harassment-posh-policy

DCI is a Life Member of the Forum for Women in Public Sector and one woman representative from DCI has been nominated to the above forum. Apart from the Trade Unions, the problems, if any relating particularly to women employees are looked into as and when the same are brought to the notice of the Management.

The company has complied with provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of woman at workplace (Prevention, Prohibition and Redressal) Act, 2013.

The Complaints Committee/Internal Committee have following members which are nominated by the employer, namely:

S. No.	Name	Designation	Position in Committee
1.	Smt. Y A Sailaja	Jt. General Manager (HR)	Chairman
2.	Shri A K Das Gupta	Jt. General Manager (HR)	Member
3.	Smt. S Sujatha	Asst. Manager (OL)	Member
4.	Smt. Namala Parvathi Devi	Sr.Hyd. Surveyor	Member
5.	Smt. Lakshmibai	Outside women member of Women Forum from VPA	Member

Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 with respect to FY 2025-26 is as under:

a.	No. of complaints pending at the beginning of the financial year	0
b.	No. of complaints filed during the financial year	0
c.	No. of complaints disposed-off during the financial year	0
d.	No. of complaints pending at the end of the financial year	0
	Number of Sexual Harassment Complaints pending beyond 90 days.	0

46 EXISTING BENEFITS AND WELFARE MEASURES FOR THE WOMEN EMPLOYEES:

a) The women employees of the Company, with less than two surviving children are entitled for 26 weeks of Maternity Leave.

b) Special casual leave not exceeding 14 working days is sanctioned to regular women employees of the Company to undergo non-puerperal sterilisation.

c) One day special casual leave is allowed to the regular women employees of the Company who had ICUD insertions.

d) As per the Apex Court judgement and basing on the Government instructions, a Complaints Committee headed by a Woman Officer was constituted to inquire into the complaints of Sexual Harassment at work places. A Complaints Register is also being maintained.

e) Apart from the Trade Unions, the problems, if any, relating particularly to women employees are looked into as and when the same are brought to the notice of the Management.

f) A Recreation Room has been provided exclusively for the women employees in the Company.

g) Working uniforms are provided to Group 'D' employees, as per the scales prescribed in the Rules.

h) Provisions of the Maternity Benefit Act 1961 are implemented in the Company.

47. OTHER BENEFITS:

Paternity leave of 15 days is allowed to a regular male employee having less than two children, during confinement of his wife, as per Leave Rules of the Corporation.

48. WAGE SETTLEMENTS:

A. SHORE ESTABLISHMENT:

i) Pay revision of Executive Employees is implemented w.e.f. 01.01.2017.

ii) The wage revision of Non-Executive employees in the Shore Establishment is implemented w.e.f. 01.01.2017.

B. FLOATING ESTABLISHMENT :

i) New Wage Agreements in respect of Officers is implemented w.e.f. 01.01.2024.

ii) New Wage Agreements in respect of Floating Petty Officers is implemented w.e.f. 01.01.2024.

iii) New Wage Agreements in respect of Floating crew is implemented w.e.f. 01.01.2024.

49. HUMAN RESOURCES DEVELOPMENT:

The Company is making sincere and concerted efforts for the overall development of Human Resources. During the year 2025-26, 97 Executives and 464 Non-Executives were imparted with various training Programs.

50. IMPLEMENTATION OF THE RIGHT TO INFORMATION ACT, 2005:

As per the Directives of the Government of India, your company implemented the Right to Information Act, 2005 w.e.f. 12.10.2005. All necessary infrastructural arrangements have been made, including the appointment of Public Information Officers, Asst. Public Information Officers and Appellate Authority. Additionally, procedures have been established for the submission of periodic reports on the Act's implementation progress. A register is being maintained for monitoring the requests from public seeking information and the replies by the concerned are also being coordinated. Required periodical reports on the implementation of RTI/ Status of RTI replies are being furnished to the CIC from time to time.

51. ACTIVITIES OF PUBLIC GRIEVANCES AND COMPLAINTS CELL:

A Public Grievance Cell has been functioning in the Company since 1988 to look into the Grievances/ Complaints received from the Public. The Company Secretary is the officer in charge for Public Grievances. As per the Ministry's guidelines, a status report is being submitted for the information to the Board of Directors at the Board meetings and a quarterly status report is forwarded to the Ministry. In line with the Ministry's direction, a Public Grievance Redressal and Monitoring System (PGRAMS) software was installed in the Computer Network in the Company, which works in a collaborative 'hand-shake' mode between the Ministry and the Company.

52. WELFARE MEASURES PROVIDED FOR THE EMPLOYEES AND THEIR FAMILY MEMBERS:

The Company continued various welfare schemes viz., Family Pension Scheme, Gratuity Scheme, Personal

Accident Insurance Coverage, Group Savings Linked Insurance Scheme, Contributory Provident Fund, Maternity Leave, Paternity Leave, Payment of ex-gratia to legal heirs/members of the family of deceased employees, Canteen for project employees, Medical Attendance, Merit Scholarships for the children of SC/ST employees, Pension Scheme and DCI Retired Employees Medical Trust/Scheme, family carriage facility for fleet personnel etc. Other welfare measures such as Special Casual Leave for maternity/ paternity are extended to the employees.

53. ACTIVITIES AND ACHIEVEMENTS OF VIGILANCE DEPARTMENT DURING THE YEAR 2025–2026

Vigilance Department is playing a proactive role for continuous simplification and improvements in systems and procedures and facilitating faster and effective decision making in transparent manner.

1) The Vigilance Awareness Week (VAW) 2025

The Vigilance Awareness Week 2025 was observed at the Corporate Headquarters and at various Regional / Project Offices of Dredging Corporation of India Ltd. from 27th October 2025 to 2nd November 2025, under the auspices of Central Vigilance Commission (CVC) to spread awareness against corruption. CVC's theme for the year 2025 was "Vigilance: Our Shared Responsibility" with emphasis on spreading awareness in fight against corruption to all sections of Society. In line with the letter and spirit of the theme and guidelines of CVC, several activities were organized covering a wide spectrum of society, with the aim of spreading awareness and sensitizing the public about ways and means to fight corrupt practices.

During the VAW-2025, outreach activities were conducted at schools and colleges like essay writing, elocution and painting etc. We could achieve this with the help of support of the print media and Social media, which gave wide publicity to our activities.

2) Preventive Vigilance

As a measure of preventive vigilance, 06 Periodic, 09 Surprise and 3 CTE type inspections have been taken up during the year. The lapses/ irregularities noticed in this regard have been communicated for taking remedial/ corrective actions

3) Systemic Improvements undertaken:

During the year, various Systemic improvement measures were suggested by the Vigilance Department for implementation.

i) To ensure that suitability / inspection of the dredgers / crafts offered by the party were carried out as per tender conditions without deviating and thereby evaluate the bids.

ii) To verify the documents pertaining to qualifications and experiences from the issuing authorities in respect of all future recruitments at the time of issuing the appointment orders or at least before declaration of probation period.

iii) HR FS Department shall ensure that all the P-Files were updated on a time bound manner and suggested to digitalize the records immediately.

iv) Expedite in clearing the long pending probationary declaration cases as well as promotion cases of floating employees.

4) Implementation of Online Confidential Reports (CRs) for crew and officers working onboard dredgers for timely declaration of probationary period.

5) Training Programmes conducted:

As a part of Vigilance Awareness Week campaign, multiple training programmes were conducted to the employees on following thematic areas.

a) Investigation and Report

b) Framing of Charge sheets

c) Conducting CTE type Intensive Examinations

d) Training programme on i-GOT topics Ethics, Conduct Rules, Integrity, Attitudinal change, Cyber Hygiene, Public Procurement.

There about 73 employees have attended the above mentioned training programmes.

54. INFORMATION TECHNOLOGY DEPARTMENT – ACTIVITIES DURING 2025–26

DEVELOPMENT / IMPROVEMENT IN ERP

Automation of invoice (E invoice and e way bill)
Development of project wise Profit and loss report
Balance sheet
Corporate profit and loss
Budget implementation

1. Implementation of Integrated Command and Control centre at Head Office and Vessels placed on M/s Railtel and work is under progress.

2. Planned Maintenance System issued to M/s Danaos management, Greece and work in progress.

55. BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT (BRSR)

The Business Responsibility Report for the year ended 31st March, 2026 as required under the SEBI regulations is annexed to the Directors Report. The Website link is https://dredge-india.com/files/BRSR25.pdf

56. DIRECTORS & KEY MANAGERIAL PERSONNEL:

The changes in composition of the Board during the Financial Year 2025–2026 are given in detail in Corporate Governance Report. The Directors recommend for approval of the Members the appointments/re-appointment of the Director as proposed in the Notice to the AGM.

57. COMPLIANCE OF THE SECRETARIAL STANDARDS

Your directors state that proper systems have been devised to ensure compliance with the applicable laws. Pursuant to the provisions of Section 118 of the Act, during FY 2025–26, the Company has generally adhered with the applicable provisions of the Secretarial Standards (SS-1 and SS-2) relating to 'Meetings of the Board of Directors' and 'General Meetings' issued by the ICSI and approved by the Central Government under Section 118 (10) of the Act.

58. COMPLIANCE WITH MATERNITY BENEFIT ACT, 1961

The Company is compliant with the applicable provisions of the Maternity Benefit Act, 1961 and has policies, systems and processes in place to ensure ongoing compliance.

59. FAMILIARIZATION PROGRAM FOR INDEPENDENT DIRECTORS

Pursuant to the provisions of Regulation 25(7) of the SEBI Listing Regulations read with Schedule IV of the Act, the Company has in place a Familiarization Program for its Independent Directors to acquaint them with the Company, their roles and responsibilities, the business model, operational aspects and governance framework of the Company.

Through this program, the Independent Directors are provided with relevant information and insights to enable them to gain a comprehensive understanding of the Company's business and to contribute effectively to the Board and its Committees.

Details of the Familiarization Program for Independent Directors are also disclosed on the Company's website https://dredge-india.com/files/familirisationPgm.pdf

60. CREDIT RATING

List of all credit ratings obtained by the entity along with any revisions thereto during the relevant financial year, for all debt instruments:

Sl.No	Name of the Credit Rating Agency	Rating obtained
1	M/s. India rating & Agency	IND BBB+/Positive
2	M/s. Care Edge	CARE BBB+; Stable

61. INDIA MARITIME WEEK (IMW) 2025

Dredging Corporation of India Limited (DCI) actively participated in India Maritime Week (IMW) 2025, held from 27th October 2025 to 31st October 2025 at the Bombay Exhibition Centre, Mumbai. The event was organized under the aegis of the Ministry of Ports, Shipping and Waterways and served as a premier platform for showcasing India's maritime capabilities, fostering industry collaboration, and promoting investment opportunities in the maritime sector. During the event, DCI achieved a major milestone by entering into 22 Memoranda of Understanding (MoUs) with 16 organizations, having a potential business value of approximately ₹17,645 crore. These agreements were executed with major ports, shipyards, technology partners, and other maritime stakeholders for dredging services, fleet modernization, dredger construction and repair, indigenous manufacturing of dredging equipment, technical collaboration, and operational support.

The participation reinforced DCI's strategic role in supporting the Government of India's Maritime Amrit Kaal Vision 2047 and strengthening the country's maritime infrastructure through sustainable and efficient dredging solutions. The MoUs are expected to enhance DCI's business prospects, operational capabilities, and long-term growth in the maritime sector.

During the inauguration of India Maritime Week (IMW) 2025, Prime Minister Narendra Modi announced a ₹4,000 crore investment for the modernization of Dredging Corporation of India Limited (DCIL) under the Maritime Amrit Kaal Vision. The announcement was aimed at enhancing DCIL's dredging capacity, operational efficiency, and global competitiveness through fleet modernization, acquisition of advanced dredgers, technological upgradation, and adoption of sustainable dredging practices.

The modernization programme envisages the procurement of new dredgers and strengthening of DCIL's capabilities in maintenance dredging, capital dredging, and inland waterway development, thereby supporting India's maritime infrastructure growth and the vision of becoming a global maritime leader

62 GOLDEN JUBILEE CELEBRATION – 50 YEARS OF DREDGING EXCELLENCE (1976–2026)

Dredging Corporation of India Limited (DCIL) celebrated its Golden Jubilee on 29 March 2026, marking 50 years of dedicated service to India's maritime sector since its incorporation on 29 March 1976. The celebrations were held at Visakhapatnam in the presence of employees, former employees, stakeholders, customers, and representatives from the Ministry of Ports, Shipping and Waterways.

On the occasion, Union Minister for Ports, Shipping and Waterways Shri Sarbananda Sonowal and Minister of State Shri Shantanu Thakur conveyed their congratulations and appreciated DCIL's significant contribution towards strengthening India's port infrastructure, cargo movement, and blue economy.

Over the last five decades, DCIL has emerged as the country's premier dredging organization and currently undertakes nearly 80% of India's maintenance dredging operations, playing a pivotal role in maintaining navigable channels and supporting the growth of major ports across the nation.

As part of the Golden Jubilee celebrations, DCIL unveiled its long-term growth and modernization roadmap, targeting enhanced dredging capacity, induction of new dredgers, diversification into emerging maritime sectors, and expansion of its global footprint. The Company also reaffirmed its vision of becoming a globally recognized leader in dredging services by 2047.

To commemorate the occasion, India Post released a special "My Stamp" celebrating DCIL's contribution to India's maritime infrastructure and nation-building.

63. ACKNOWLEDGEMENTS:

The Directors place on record their sincere appreciation and gratitude to the Hon'ble Union Minister of Ports, Shipping and Waterways, the Hon'ble Minister of State for Ports, Shipping and Waterways, the Hon'ble Secretary, Ministry of Ports, Shipping and Waterways, and other officials of the Ministry for the valuable help, assistance, guidance and support extended to the Company from time to time. The Directors thank all other Ministries for the help and co-operation extended by them. The Board is grateful to the Comptroller & Auditor General of India, the Member, Audit Board and the Statutory Auditors for their co-operation. The Board also thanks the Bankers of the Company for their valuable services. The Board expresses its gratitude to the valued customers for their continued patronage. The Directors place on record their appreciation of the services rendered by all the employees of the Company.

For and on behalf of the Board of Directors

Place: Visakhapatnam
Date: 04.08.2026

-sd-
Jasmeet Singh Bindra, IRTS

The Particulars of annexures forming part of this report are as under :

Particulars	Annexure
Conservation of Energy, Technology Absorption &Foreign Exchange Earnings and Outgo	1
Annual Report on Corporate Social Responsibility (CSR) activities for FY 2025 -26	2
Disclosure of Related Party Transactions in Form AOC -2	3
Disclosure as per requirements of Section 197 of the Companies Act and Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014	4
Business Responsibility & Sustainability Report for the financial year 2025–2026	5
Secretarial Audit Report in Form MR – 3	6

Annexure 1 to Boards' Report

Conservation of Energy, Technology Absorption &Foreign Exchange Earnings and Outgo

Information on conservation of Energy, Technology absorption, Foreign Exchange earnings and outgo required to be disclosed under Section 134 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014 are provided hereunder:

Particulars	Remarks
A. Conservation of Energy	
i. The steps taken or impact on conservation of energy;	Nil
ii The steps taken by the company for utilizing alternate sources of energy;	
iii The capital investment on energy conservation equipment;	
B. Technology Absorption	
i. The efforts made towards technology absorption;	DCI has transition to Low Sulphur Diesel & LSF, DCI has shifted to low sulphur fuel for vessels in compliance with IMO norms
ii. The benefits derived like product improvement, cost reduction, product development or import substitution;	Provision of shore-based electricity to vessels during idle periods in dock & Timely overhaul to maintain fuel efficiency of marine engines
iii. In case of imported technology (imported during the last three years reckoned from the beginning of the financial year)- a. the details of technology imported; b. the year of import; c. whether the technology been fully absorbed; d. if not fully absorbed, areas where absorption has not taken place, and the reasons thereof;	The acquisition of new dredgers will help in several energy conservation and technology absorption.
iv. The expenditure incurred on Research and Development	Nil
C. Foreign Exchange Earnings and Outgo:	
i. Foreign Exchange Earning	Nil
ii. Foreign Exchange Outgo	Nil

Annexure 2 to Boards' Report

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES FOR THE FINANCIAL YEAR 2025-26

1. Brief outline on CSR Policy of the Company:

DCI's Corporate Social Responsibility Policy (CSR Policy) aims to integrate its Corporate Mission with the Social responsibility by complementing the efforts of the Government in the nation-building process by contributing to basics of life in harmony with nature in a socially, economically and environmentally sustainable manner at all times. As per the CSR and Sustainability Policy of the Company, the CSR activities would primarily focus on initiatives such as education, health, environment, women empowerment, livelihood promotion, sanitation, slum improvement and disaster management. The initiatives of State Governments as well as Central Government departments /agencies could be synergized with CSR activities of the company. The activities should come within the scope those listed in the Companies Act and Rules made hereunder. The CSR activities of the Company are uploaded on the Company's website - at https://www.dredge-india.com/left-related-links/corporate-social-responsiblities

2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Shri. Rajiv Jalota*	Chairperson	1	0
2	Shri. Sanjay pant*	Member	1	1
3	Shri. Vinod Kumar Pipersenia	Member	1	1
4	Capt S Divakar*	Member	1	0
5	Shri Arun Kumar Gupta***	Chairperson	1	0
6	Shri Lov Verma**	Member	1	1
7	Shri Durgesh Kumar Dubey****	Member	1	1
8	Smt Nutan Guha Biswas***	Member	1	0

* Shri. Rajiv Jalota and Capt S Divakar appointed in CSR Committee w.e.f 22.12.2025, Shri Sanjay pant appointed in CSR Committee w.e.f 04.07.2025

** Shri Lov Verma ceased to be member w.e.f. 28.02.2026

*** Shri Arun Kumar Gupta and Smt Nutan Guha Biswas ceased to be member w.e.f. 04.07.2025

**** Shri Durgesh Kumar Dubey ceased to be member w.e.f.16.10.2025

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company:

The composition of the CSR committee, CSR Policy and CSR projects approved by the board is available on our website, at http://dredge-india.com/files/CSR%20Policy.pdf.

4. Provide the executive summary along with web link(s) of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable:

Not Applicable

5. (a) Average net profit of the company as per sub-section (5) of section 135: **₹ (6199.64) Lakhs**

(b) Two percent of average net profit of the company as per sub-section (5) of section 135: **-123.99 Lakhs**

(c) Surplus arising out of the CSR Projects or programmes or activities of the previous financial years: **Nil**

(d) Amount required to be set-off for the financial year, if any: **₹ NIL**

(e) Total CSR obligation for the financial year [(b)+ (c)- (d)]: 0.00

6. (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project): **Nil**

(b) Amount spent in Administrative Overheads: **Nil**

(c) Amount spent on Impact Assessment, if applicable: **Not applicable**

(d) Total amount spent for the Financial Year [(a)+(b)+(c)]: **Nil**

(e) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per subsection (6) of section 135		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount.	Date of transfer.	Name of the Fund	Amount.	Date of transfer.
0	Nil	**NA**	NA	Nil	NA

(f) Excess amount for set-off, if any: **NIL**

Sl.No.	Particular	Amount (₹ in Lakhs)
(i)	Two percent of average net profit of the company as per sub-section (5) of section 135	0.00
(ii)	Total amount spent for the Financial Year	0.00
(iii)	Excess amount spent for the financial year[(ii)-(i)]	0.00
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	0.00
(v)	Amount available for set off in succeeding financial years[(iii)-(iv)]	0.00

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years: Nil

1	2	3	4	5	6.		7	8
Sl. No.	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under subsection (6) of section 135 (in ₹)	Balance Amount in Unspent CSR Account under subsection (6) of section 135 (in ₹)	Amount Spent in the Financial Year (in Rs)	Amount transferred to a Fund as specified under Schedule VII as per second proviso to subsection (5) of section 135, if any		Amount remaining to be spent in succeeding Financial Years (in Rs)	Deficiency, if any
					Amount (in Rs)	Date of Transfer		
1	FY 2024–25	Nil	Nil	Nil	Nil	Nil	Nil	Nil
2	FY 2023–24	Nil	Nil	Nil	Nil	Nil	Nil	Nil
3	FY 2022–23	Nil	Nil	Nil	Nil	Nil	Nil	Nil

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year (Yes/ No): No

If Yes, enter the number of Capital assets created/ acquired: Not Applicable

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No.	Short particulars of the property or asset(s) [including complete address and location of the property	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
(1)	(2)	(3)	(4)	(5)	(6)		
					CSR Registration Number, if applicable	Name	Registered address
Not Applicable							

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135: Not Applicable

-sd-
Managing Director & CEO

-sd-
Chairman CSR Committee

Annexure 3 to Boards' Report

Disclosure of Related Party Transactions

FORM NO. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under fourth proviso thereto:

S No.		Particulars	Amount (₹)
1		Details of contracts or arrangements or transactions not at arm's length basis	
	(a)	**Corporate identity number (CIN) or any other registration number, foreign company registration number (FCRN) or Limited Liability Partnership number (LLPIN) or Foreign Limited Liability Partnership number (FLLPIN) or Permanent Account Number (PAN)/Passport for individuals or any other registration number**	NA
	(b)	Name(s) of the related party and nature of relationship	NA
	(c)	Nature of contracts /arrangements / transactions	NA
	(d)	Duration of the contracts /arrangements /transactions	NA
	(e)	Salient terms of the contracts or arrangements or transactions including actual/expected contracted amount	NA
	(f)	Justification for entering into such contracts or arrangements or transactions	NA
	(g)	Date(s) of approval by the Board	NA
	(h)	Amount paid as advances, if any:	NA
	(i)	**Date on which the resolution was passed in general meeting as required under first proviso to section 188 (DD/MM/YYYY**	NA
	(j)	SRN of MGT-14	NA
2		Details of material contracts or arrangement or transactions at arm's length basis	
	(a)	**Corporate identity number (CIN) or any other registration number, foreign company registration number (FCRN) or Limited Liability Partnership number (LLPIN) or Foreign Limited Liability Partnership number (FLLPIN) or Permanent Account Number (PAN)/Passport for individuals or any other registration number**	**1.** Visakhapatnam Port Authority – **AAALV0035C** **2.** Paradip Port Authority – **AAALP0055A** **3.** Jawarlalal Nehru Port Authority – **AAALJ0036D** **4.** Deendayal Port Authority – **AAALK0046N**

S No.	Particulars		Amount (₹)
	(b)	Name(s) of the related party and nature of relationship	**Names of Related parties:** 1. Visakhapatnam Port Authority 2. Paradip Port Authority 3. Jawarlalal Nehru Port Authority 4. Deendayal Port Authority **Nature of Relationship:** Significant influence
	(c)	Nature of contracts/arrangements/ transactions	Dredging Contract
	(d)	Duration of the contracts /arrangements /transactions	Different periods as per the Contracts.
	(e)	Salient terms of the contracts or arrangements or transactions including actual / expected contractual amount	Largest Single transactions during the year 2025-26: 1 Visakhapatnam Port Authority: ₹742.59 Lakhs 2 Paradip Port Authority: ₹1797.60 Lakhs 3 Jawaharlal Nehru Port Authority: ₹5695.08Lakhs 4 Deendayal Port Authority: ₹2502.52 Lakhs
	(f)	**Date of approval by the Board (DD/MM/YYYY)**	NA
	(g)	Amount paid as advances, if any:	Amount not paid as advance. During the year 2025-26, DCI received amount against running bills.

For **Dredging Corporation of India Limited**

-sd-

Capt S Divakar

Managing Director & CEO

Place: Visakhapatnam

Date: 04.08.2026

Annexure 4 to Board' Report

DISCLOSURE AS PER THE REQUIREMENTS OF SECTION 197 OF THE COMPANIES ACT AND COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES 2014.

(i) The ratio of the remuneration of each functional director (for 2025-26) to the median remuneration of the employees of the Company for the financial year is given below. Other Directors are not paid any remuneration by the Company. Independent Directors are paid only the sitting fees for attending each meeting of the Board or Committee thereof.

S.No	Name and Designation	Ratio
1	Dr. Madhaiyaan Angamuthu, Chairman	NA
2	Capt.S.Divakar,Managing Director and CEO w.e.f 16.10.2025	4.90:1
3	Shri Durgesh Kumar Dubey Managing Director and CEO (A/c) - upto 16.10.2025	NA
4	Smt. P Uma Gandhi , Chief Financial Officer	3.08:1
5	Smt. P Chandra Kalabhinetri, Company Secretary	2.42:1

(ii) The percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year:

S.No	Name and Designation	Percentage
1	Capt. S. Divakar, Managing Director and CEO w.e.f 16.10.2025	Non Comparable
2	Shri Durgesh Kumar Dubey Managing Director and CEO (A/c) - Upto 16.04.2025	Non Comparable
3	Smt. P Uma Gandhi, Chief Financial Officer - w.e.f 25.03.2025	Non Comparable
4	Smt. P Chandra Kalabhinetri, Company Secretary	11.45%

As per the policy of the Company, the annual increment in basic pay of the employees of the company is 3%. The Dearness Allowance is increased as per Government Rules. Further Performance Related Payments are paid as per the applicable Rules depending on the performance of the Company and the individual during the relevant year.

(iii) The percentage increase in the median remuneration of employees in the financial year:

	Current Year (In Lakhs)	Previous Year (In Lakhs)	Percentage
Median Remuneration	9.39L	9.86L	(5.00)%

(iv) The number of permanent employees on the rolls of the Company: The total number of employees on the rolls of the Company as on 31st March, 2026 was 536.

(v) Average percentile increases already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: Average percentage increases in remuneration including Key Managerial Personnel during the Financial Year has been in the range of 0-1%.

(vi There is no variable component in the remuneration availed by the directors.

(vii) Affirmation that the remuneration is as per the remuneration policy of the Company: The Company affirms that remuneration to all the employees is as per the remuneration policy of the Company.

(viii) The particulars of employees for the year 2025-26 as required to be disclosed under Rule 5 (2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is "NIL" as no employee had earning beyond the limits prescribed therein.

Business Responsibility & Sustainability Reporting

Annexure 5 to Board' Report

[pursuant to Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements)

Second Amendment Regulation, 2021]

SECTION A: GENERAL DISCLOSURES

I. DETAIL OF LISTED ENTITY

1	CORPORATE IDENTITY NUMBER (CIN) OF THE LISTED ENTITY	L29222DL1976PLC008129
2	NAME OF LISTED ENTITY	Dredging Corporation of India Limited
3	YEAR OF INCORPORATION	1976
4	REGISTERED OFFICE ADDRESS	Core-2, First Floor, Scope Minar, Plot No. 2A & 2B, Laxmi Nagar District Centre, Delhi- 110091
5	CORPORATE ADDRESS	Dredge House, HB Colony Main Road, Seethammadhara, Visakhapatnam- 530022
6	E-MAIL	kalabhinetri@dcil.co.in
7	TELEPHONE	0891-2871298
8	WEBSITE	https://www.dredge-india.com/
9	FINANCIAL YEAR FOR WHICH REPORTING IS BEING DONE	2025-26
10	NAME OF THE STOCK EXCHANGE(S) WHERE SHARES ARE LISTED	a) BSE Limited; b) National Stock Exchange of India Limited.
11	PAID-UP CAPITAL	₹ 28 Crores
12	NAME AND CONTACT DETAILS (TELEPHONE, EMAIL ADDRESS) OF THE PERSON WHO MAY BE CONTACTED IN CASE OF ANY QUERIES ON THE BRSR REPORT	Capt S Divakar, Managing Director & CEO 0891-2871327, dredging@dcil.co.in;
13	REPORTING BOUNDARY - ARE THE DISCLOSURES UNDER THIS REPORT MADE ON A STANDALONE BASIS (I.E., ONLY FOR THE ENTITY) OR ON A CONSOLIDATED BASIS (I.E., FOR THE ENTITY AND ALL THE ENTITIES WHICH FORM A PART OF ITS CONSOLIDATED FINANCIAL STATEMENTS, TAKEN TOGETHER)	On a standalone basis, as there are no holdings, subsidiaries, or associate companies.
14	Name of assurance provider	NA
15	Type of assurance obtained	NA

II. PRODUCTS/ SERVICES

16. DETAILS OF BUSINESS ACTIVITIES (ACCOUNTING FOR 90% OF THE TURNOVER)

S. No.	DESCRIPTION OF MAIN ACTIVITY	DESCRIPTION OF BUSINESS ACTIVITY	% OF TURNOVER OF THE ENTITY
1	Dredging	Dredging	100%

17. PRODUCT/SERVICES SOLD BY THE ENTITY (ACCOUNTING FOR 90% OF THE ENTITY'S TURNOVER):

S. NO.	PRODUCT/SERVICE	NIC CODE	% OF TOTAL TURNOVER CONTRIBUTED
1	Dredging	63012	100%

III. OPERATIONS

18. NUMBER OF LOCATIONS WHERE PLANTS AND/OR OPERATIONS/OFFICES OF THE ENTITY ARE SITUATED:

LOCATION	NUMBER OF PLANTS	NUMBER OF OFFICES	TOTAL
NATIONAL	Not Applicable	12	12
INTERNATIONAL*	Not Applicable	Nil	Nil

The company has its headquarters in Visakhapatnam and 11 Regional/Branch offices in India. The Company does not have any international offices.

19. MARKETS SERVED BY THE ENTITY:

a. NUMBER OF LOCATIONS

LOCATIONS	NUMBER
National (No. of States)	11
International (No. of Countries)	-

b. WHAT IS THE CONTRIBUTION OF EXPORTS AS A PERCENTAGE OF THE TOTAL TURNOVER OF THE ENTITY?

Nil

c. A BRIEF ON TYPES OF CUSTOMERS

We at Dredging Corporation of India Limited ("DCI") provide dredging services to the major ports across the country. DCI is a pioneering organization in the field of dredging and maritime development. Our client base encompasses with various ministries, departments, and institutions under the Government of India for domestic operations.

The primary business activity of the Company involves maintaining the minimum depths in the shipping channels of both major and minor ports, as well as the Indian Navy, fishing harbours, and other maritime organisations. Additionally, DCI contributes to the nation in various capacities, including capital dredging for the creation of new harbours, deepening existing harbours, and maintenance dredging to uphold the required depths of multiple ports along India's 7,500-kilometre coastline.

IV. EMPLOYEES

20. DETAILS AT THE END OF THE FINANCIAL YEAR: 2025–26

a. EMPLOYEES AND WORKERS (INCLUDING DIFFERENTLY ABLED):

S. NO.	PARTICULARS	TOTAL (A)	MALE		FEMALE	
			NO. (B)	% (B/A)	NO. (C)	% (C/A)
	EMPLOYEES (Shore)					
1	Permanent (D)	160	129	80.63	31	19.38
2	Other than Permanent (E)	8	8	100	0	0.00
	Total Employees (D+E)	**168**	**137**	**81.55**	**31**	**18.45**
	EMPLOYEES (Floating)					
1	Permanent (F)	56	56	100	0	0
2	Other than Permanent (G)	312	311	99.68	1	.032
3	**Total employees (F+G)**	**368**	**367**	99.73	**1**	**0.27**
	WORKERS					
1	Permanent (H)	0	0	0	0	0
2	Other than Permanent (I)	58	50	86.21	8	13.79
	Total Employees (H+I)	**58**	**50**	**56.21**	**8**	**13.79**

b. DIFFERENTLY ABLED EMPLOYEES AND WORKERS:

S. NO.	PARTICULARS	TOTAL (A)	MALE		FEMALE	
			NO. (B)	% (B/A)	NO. (C)	% (C/A)
	DIFFERENTLY ABLED EMPLOYEES (Shore)					
1	Permanent (D)	2	2	100	0	0
2	Other than Permanent (E)	0	0	0	0	0
	Total differently abled employees (D + E)	**2**	**2**	**100**	**0**	**0**
	DIFFERENTLY ABLED WORKERS (Floating)					
1	Permanent (F)	0	0	0	0	0
2	Other than permanent (G)	0	0	0	0	0
	Total of differently abled workers (F + G)	**0**	**0**	0	**0**	**0**
	DIFFERENTLY ABLED WORKERS (Workers)					
1	Permanent (F)	0	0	0	0	0
2	Other than permanent (G)	0	0	0	0	0
	Total of differently abled workers (F + G)	**0**	**0**	**0**	**0**	**0**

21. PARTICIPATION/INCLUSION/REPRESENTATION OF WOMEN

	TOTAL (A)	NO. AND THE PERCENTAGE OF FEMALES	
		NO. (B)	% (B/A)
Board of Directors	10	1	10
Key Managerial Personnel*	3	2	66.67

*Key Management Personnel (KMP) are Managing Director (MD), Whole Time Director, Chief Financial Officer (CFO), and Company Secretary (CS) as per Section 203 of the Companies Act, 2013.

22. Turnover rate for permanent employees and workers

(Disclose trends of past 3 years)

	FY- 2025-26			FY- 2024-25			FY- 2023-24		
	MALE	FEMALE	TOTAL	MALE	FEMALE	TOTAL	MALE	FEMALE	TOTAL
PERMANENT EMPLOYEES (Shore)	3.68	0	3.68	3.55	0	3.55	7.64	0	7.64
PERMANENT EMPLOYEES (Floating)	6.31	0	6.31	8.22	0	8.22	11.84	0	11.84
PERMANENT WORKERS	0	0	0	0	0	0	0	0	0

V. HOLDING, SUBSIDIARY, AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

23. a. Names of holding/subsidiary/associate companies / joint ventures*

S.NO.	NAME OF THE HOLDING/ SUBSIDIARY/ ASSOCIATE COMPANIES/ JOINT VENTURES (A)	INDICATE WHETHER HOLDING/ SUBSIDIARY/ ASSOCIATE/ JOINT VENTURE	NO. OF SHARES HELD BY THE LISTED ENTITY	DOES THE ENTITY INDICATED AT COLUMN A PARTICIPATE IN THE BUSINESS RESPONSIBILITY INITIATIVES OF THE LISTED ENTITY? (YES/NO)
-	NA	NA	NA	NA

VI. CSR Details

24. (i) Whether CSR is applicable as per Section 135 of the Companies Act, 2013.

Yes, CSR is applicable to the Company.

(ii) Turnover (in ₹) ₹ 12140967000/-

(iii) Net Worth (in ₹) ₹ 12303521000/-

VII. TRANSPARENCY AND DISCLOSURE COMPLIANCES

25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct:

STAKEHOLDERS GROUP FROM WHOM COMPLAINT IS RECEIVED	GRIEVANCE REDRESSAL MECHANISM IN PLACE (YES/ NO)	FY- 2025-26 CURRENT FINANCIAL YEAR			FY-2024-25 PREVIOUS FINANCIAL YEAR		
		NUMBER OF COMPLAINTS FILED DURING THE YEAR	NUMBER OF COMPLAINTS PENDING RESOLUTION AT THE CLOSE OF THE YEAR	REMARKS	NUMBER OF COMPLAINTS FILED DURING THE YEAR	NUMBER OF COMPLAINTS PENDING RESOLUTION AT THE CLOSE OF THE YEAR	REMARKS
COMMUNITIES	Yes, the Company has both formal and informal channels for community engagement. All community grievances are received through the CPGRAMS portal and are appropriately addressed by corporate leadership teams. https://pgportal.gov.in/	18	0	These complaints were tracked through CPGRAMS portal.	8	1	These complaints were tracked through CPGRAMS portal.
INVESTORS (OTHER THAN SHAREHOLDERS)	Yes https://www.dredge-india.com/ https://scores.sebi.gov.in/	1	0	-	2	0	-
SHAREHOLDERS	Yes, for shareholders to enable them to raise their grievances https://www.dredge-india.com/	Nil	Nil	NA	Nil	Nil	NA
EMPLOYEES & WORKERS	Yes, all employee grievances are appropriately addressed through various channels. http://dredge-india.com/files/DCI-Whistle-Blower-Policy.pdf	Nil	Nil	NA	Nil	Nil	NA
CUSTOMERS	Yes, https://www.dredge-india.com/	Nil	Nil	NA	Nil	Nil	NA
VALUE CHAIN PARTNERS	Yes, https://www.dredge-india.com/	Nil	Nil	NA	Nil	Nil	NA
OTHER (PLEASE SPECIFY)	-	-	-	-	-	-	-

At DCI, we are firmly committed to delivering exemplary customer service and ensuring utmost satisfaction. We proactively diminish complaints by providing effective service and establishing transparent grievance procedures that facilitate prompt resolution. Our formal grievance redressal system, adhering to a strict 'Zero Tolerance' policy towards non-compliance, exemplifies our dedication to accountability and transparent communication. We uphold the highest ethical standards in all interactions and foster equitable, respectful workplace practices across all levels.

26. Overview of the entity's material responsible business conduct issues–

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same approach to adapt or mitigate the risk, along with its financial implications, as per the following format.

S. NO.	MATERIAL ISSUES IDENTIFIED	INDICATE WHETHER RISK OR OPPORTUNITY (R/O)	RATIONALE FOR IDENTIFYING THE RISK/ OPPORTUNITY	IN CASE OF RISK, THE APPROACH TO ADOPT OR MITIGATE	FINANCIAL IMPLICATIONS OF THE RISK OR OPPORTUNITY (INDICATE POSITIVE OR NEGATIVE IMPLICATIONS)
1.	Governance, Ethics & Transparency	Risk	The dredging industry and the Indian maritime sector are poised for substantial growth owing to the escalating demand within the oil and gas sector. These industries are engaged in exploration, extraction, refining, and transportation operations. Dredging plays an indispensable role in maintaining navigable waterways, constructing and managing offshore infrastructure, and facilitating the efficient transportation of goods. The accumulation of waste and high tide levels elevate the risk of ship movement disruptions, which could ultimately adversely affect transportation activities.	Product innovation is increasingly recognized as a pivotal trend within the dredging industry, with leading corporations emphasizing the advancement of state-of-the-art solutions. Customized options are meticulously designed to meet the specific requirements of individual dredging projects. Dredging pumps, which are specialized for extracting sediments, debris, and materials from aquatic environments, are essential components in dredging activities and significantly contribute to mitigating environmental impacts.	**Positive:** Compliance with pertinent regulatory requirements demonstrates the Company's dedication to responsible business practices. **Negative:** Negative Financial Implication.
2.	Human Resources	Risk/ Opportunity	Culture, organizational structure, recruitment, performance management, remuneration, learning and development, retention, along with supporting systems, processes, and procedures, are indispensable components.	Ongoing efforts are being undertaken to comprehend the cultural and organizational structures. Learning and development programs are arranged regularly.	**Positive/ Negative** Financial Implications
3.	Material	Risk/ Opportunity	Procurement processes, internal and external logistics and transportation, quality controls, outsourcing, and vendor relationships are integral components of the company's operational activities.	The dredging pump, engineered with wear-resistant components and an efficient impeller, enables more rapid and convenient operations in regions with diverse water depths. Fundamental infrastructure developments such as channel deepening, mechanisation, and the expansion of berth facilities are expected to generate increased demand within the dredging industry. Additionally, the establishment of new greenfield ports is poised to further stimulate demand for dredging services in the domestic market.	**Positive/ Negative** Financial Implications
4.	Technology	Opportunity	Dry dock planning, maintaining the health of the Dredgers.	Advanced technology is essential for the evolution of dredging operations. Adopting advanced dredging technologies and equipment would enhance efficiency and facilitate the handling of greater cargo by accommodating larger vessels.	**Positive:** Financial Implications.

S. NO.	MATERIAL ISSUES IDENTIFIED	INDICATE WHETHER RISK OR OPPORTUNITY (R/O)	RATIONALE FOR IDENTIFYING THE RISK/ OPPORTUNITY	IN CASE OF RISK, THE APPROACH TO ADOPT OR MITIGATE	FINANCIAL IMPLICATIONS OF THE RISK OR OPPORTUNITY (INDICATE POSITIVE OR NEGATIVE IMPLICATIONS)
5.	Project Management	Opportunity	Planning, organizing, and managing resources to achieve the successful completion of specific project goals are important.	The Sagarmala Project and the National Waterways Project have generated substantial opportunities for the dredging sector. The Unnati Project, recognized as a global benchmark, has been adopted to enhance the key performance indicators (KPIs) for efficiency and productivity in twelve major ports. Approximately 116 initiatives have been identified across these ports to unlock over 100 million tonnes per annum (MTPA) of capacity solely through efficiency improvements. Of these, 93 initiatives have been successfully implemented, resulting in the unlocking of more than 80 million tonnes per annum (MTPA) of capacity. Additionally, master plans have been finalized for all twelve major ports.	**Positive:** Financial Implications
6	Maritime Sector	Opportunity	The Indian dredging industry is predominantly propelled by the demand for dredging services from both major and minor ports. The enhancement of fundamental infrastructure will, in turn, stimulate demand within the dredging sector.	In pursuit of advancing India to a leading position in the global maritime sector, the Ministry of Ports, Shipping, and Waterways has formulated the Maritime India Vision 2030 (MIV 2030). This strategic blueprint is designed to facilitate the coordinated and expedited development of India's maritime industry over the next decade. MIV 2030 outlines more than 150 initiatives organized across 10 thematic areas, encompassing all facets of the Indian maritime sector, thereby exemplifying a comprehensive endeavor to outline and achieve national maritime objectives.	Positive Financial Implications
7	Marketing/ Tendering, Contract Management	Opportunity	Generally, Indian dredging firms are limited to the maintenance dredging sector. This market is highly congested, with trailer suction dredgers of various types, sizes, and origins all competing for the same share. Competition is extremely fierce, and the ensuing price wars are likely to result in eventual losers.	The dredging industry is expected to be a direct beneficiary of recent initiatives aimed at enhancing domestic manufacturing, alongside the government's focus on advancing the Indian maritime sector. Indian ports are preparing to manage increased cargo volumes by accommodating larger vessels and are striving to meet international standards in port infrastructure to achieve economies of scale.	Positive Financial Implications
8	Information Technology/ Security.	Risk/ Opportunity	IT risk encompasses issues such as IT strategy, networks, support systems, interfaces, data reliability, access controls, and disaster recovery. It also includes risks associated with cybersecurity, data loss, fraud, system outages, breaches of confidentiality, legal and regulatory violations, as well as data integrity.	The Company regularly conducts Privacy Impact analyses across all its business operations. The measures implemented by the Company include a strategic approach to ensure comprehensive security integration within its operations.	**Positive/ Negative** Financial Implications

S. NO.	MATERIAL ISSUES IDENTIFIED	INDICATE WHETHER RISK OR OPPORTUNITY (R/O)	RATIONALE FOR IDENTIFYING THE RISK/ OPPORTUNITY	IN CASE OF RISK, THE APPROACH TO ADOPT OR MITIGATE	FINANCIAL IMPLICATIONS OF THE RISK OR OPPORTUNITY (INDICATE POSITIVE OR NEGATIVE IMPLICATIONS)
9	Finance	Opportunity	Prompt and effective management of capital structuring, capital allocation, revenue financial management, debtor oversight, foreign exchange operations, hedging strategies, and the preparation of financial statements confer a noteworthy advantage.	Robust financial performance facilitates revenue expansion, enhances access to capital, and provides a competitive advantage within the market.	Positive financial implications.
10	Regulatory issues and compliance	Risk	Regulatory compliance constitutes the fundamental basis upon which the Company's reputation is built. It is imperative for the Company to maintain adherence to regulatory standards in order to foster confidence among its stakeholder groups and ensure that its operations align with pertinent legal requirements, thus preventing legal violations.	The Company has adopted a comprehensive compliance management framework supported by digital tools. Senior management assures effective control and efficient oversight by assigning responsibility matrices to all employees engaged in relevant activities. The Company's Code of Conduct, training programs, and commitment to achieving full compliance, coupled with continuous monitoring, have established a resilient, digitally supported compliance infrastructure.	
11.	Oil spills pose a serious environmental threat in the shipping industry.	Risk	Oil spills can cause serious financial and reputational damage to shipping companies. They can also greatly harm marine ecosystems.	Our fleet is managed in compliance with both international and local regulations. Preventing spills constitutes a key focus within the Environmental Management System. This particular risk is also systematically identified and overseen through the Risk Management System, in accordance with the Safety Management System. Additionally, the Company maintains insurance policies to mitigate this risk.	Shipping companies may be liable for cleanup expenses and financial damages, potentially amounting to millions of US dollars. This liability is predominantly mitigated through insurance coverage.
12.	Sewage, garbage and Air Pollution pose a serious environmental threat in the shipping industry	Risk	Generally, ships produce blackwater (human waste) and greywater (from sinks, showers, etc.) while navigating at sea. When discharged untreated, this sewage introduces pathogens, nutrients, and chemicals into marine ecosystems. It results in eutrophication, which causes algal blooms that deplete oxygen levels and adversely affect aquatic life. Coastal communities may subsequently encounter health risks and contaminated seafood.	DCI has installed the IMO-approved Sewage Treatment Plants (STPs): These systems treat blackwater to meet effluent standards (e.g., ≤100 fecal coliforms/100 mL) before discharge. Further, DCI is also using the Holding Tanks: For ships without STPs, holding tanks allow storage of sewage until it can be safely discharged at port reception facilities. In compliance with MARPOL regulations, DCI vessels are equipped with comminuting and disinfecting systems that process sewage, enabling environmentally compliant discharge beyond 3 nautical miles from the nearest land	Negative Financial Impact

S. NO.	MATERIAL ISSUES IDENTIFIED	INDICATE WHETHER RISK OR OPPORTUNITY (R/O)	RATIONALE FOR IDENTIFYING THE RISK/ OPPORTUNITY	IN CASE OF RISK, THE APPROACH TO ADOPT OR MITIGATE	FINANCIAL IMPLICATIONS OF THE RISK OR OPPORTUNITY (INDICATE POSITIVE OR NEGATIVE IMPLICATIONS)
13.	Garbage Pollution	Risk	• Ships discard plastics, packaging, food waste, and other refuse. • Plastics persist for decades, breaking into microplastics that enter the food chain. • Marine animals ingest or become entangled in debris, leading to injury or death. • Garbage also degrades tourism and fisheries, impacting coastal economies	MARPOL Annex V prohibits dumping plastics and restricts other garbage types, but illegal dumping remains a concern	Negative Financial Impact
14.	Air Pollution	Risk	• Ships burn heavy fuel oil, emitting sulphur oxides (SOx), nitrogen oxides (NOx), carbon dioxide (CO_2), and particulate matter. • These pollutants contribute to acid rain, climate change, and respiratory illnesses in port cities. • The shipping industry accounts for nearly 3% of global CO_2 emissions and 8% of SO_2 emissions. • Emissions from just 16 of the largest ships can exceed those from all the world's cars.	MARPOL Annex VI sets emission limits and promotes cleaner fuels and technologies like scrubbers and LNG propulsion	Negative Financial Impact

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section aims to help businesses demonstrate the structures, policies, and processes they have implemented to adopt the NGRBC Principles and Core Elements.

S.NO.	CORE ELEMENT	PRINCIPLES
P1	ETHICS & TRANSPARENCY	BUSINESSES SHOULD CONDUCT AND GOVERN THEMSELVES WITH INTEGRITY IN A MANNER THAT IS ETHICAL, TRANSPARENT, AND ACCOUNTABLE.
P2	PRODUCT RESPONSIBILITY	BUSINESSES SHOULD PROVIDE GOODS AND SERVICES IN A MANNER THAT IS SUSTAINABLE AND SAFE.
P3	HUMAN RESOURCES	BUSINESSES SHOULD RESPECT AND PROMOTE THE WELL-BEING OF ALL EMPLOYEES, INCLUDING THOSE IN THEIR VALUE CHAINS.
P4	RESPONSIVENESS TO THE STAKEHOLDERS	BUSINESSES SHOULD RESPECT THE INTERESTS OF AND BE RESPONSIVE TOWARDS ALL THEIR STAKEHOLDERS
P5	RESPECT FOR HUMAN RIGHTS	BUSINESSES SHOULD RESPECT AND PROMOTE HUMAN RIGHTS
P6	RESPECT & PROTECT THE ENVIRONMENT	BUSINESSES SHOULD RESPECT & MAKE EFFORTS TO PROTECT AND RESTORE THE ENVIRONMENT.
P7	PUBLIC POLICY ADVOCACY	BUSINESSES, WHEN ENGAGING IN INFLUENCING PUBLIC AND REGULATORY POLICY, SHOULD DO SO IN A MANNER THAT IS RESPONSIBLE AND TRANSPARENT.
P8	INCLUSIVE GROWTH	BUSINESSES SHOULD PROMOTE INCLUSIVE GROWTH AND EQUITABLE DEVELOPMENT
P9	CUSTOMER ENGAGEMENT	BUSINESSES SHOULD ENGAGE WITH AND PROVIDE VALUE TO THEIR CONSUMERS IN A RESPONSIBLE MANNER.

	DISCLOSURE QUESTIONS	P1	P2	P3	P4	P5	P6	P7	P8	P9
1(a)	Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
(b)	Has the policy been approved by the Board? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
(c)	*Web Link of the Policies, if available	The corporate policies of the company are available at https://dredge-india.com/. Some of the company's policies are accessible solely to employees and other internal stakeholders.								
2	Whether the entity has translated the policy into procedures. (Yes / No)	Yes, the majority of policies are implemented through procedures that are either integrated into the policies themselves or accessible as separate documents, standard operating procedures (SOPs), or processes.								
3	Do the enlisted policies extend to your value chain partners? (Yes/No)	Yes, the Code of Conduct for the supply chain partners encompasses key aspects of the Company's policies applicable to the value chain partners. Furthermore, some other Company policies, such as the Whistleblowing Policy for Vendor and Channel partners, as relevant, are also extended to the supply chain partners.								
4	Name of the national and international codes / certifications/ labels/ standards (e.g., SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	Some of the standards, certifications, and codes adopted by the Company are as follows: – P1: ISM, ISPS, ISO-9001, ISO-14001. P2: ISO-9001. P3: ISM, MLC-2006. P4: ISO-9001, ISO-14001, ISPS. P5: NA P6: ISO-14001. P7: ISO-9001, ISO-14001. P8: NA P9: ISO-9001, ISO-14001.								

DISCLOSURE QUESTIONS		P1	P2	P3	P4	P5	P6	P7	P8	P9
5	Specific commitments, goals, and targets set by the entity with defined timelines, if any.	**P3: Employees:** - Continue to have Zero Incidents - Continue to have Employees Turnover: < 5 % Voluntary Attrition - 18% of women in the workforce by 2027. **P4: Stakeholders Engagement:** - Employee satisfaction Rate of 3.80/5 by 2025; - Supplier Satisfaction Rate = N.A. - Customer Satisfaction Rate of 4.75 / 5 by 2025 **Marine pollution:** - As per MARPOL regulations enforced on board vessels adhering to IOPP &IAPP requirements of the class.								
6	Performance of the entity against the specific commitments, goals, and targets, along with reasons in case the same are not met.	**P3: Employees:** Number of fatalities in FY 2023-2024 = NIL Number of LTI = NIL Voluntary attrition rate = NIL 18% of women workforce as of FY 2023-2024 **P4 : Stakeholders Engagement:** - Employee Satisfaction Rate of 3.95/ 5 by 2025 - Supplier Satisfaction Rate = N.A. - Customer Satisfaction Rate = 4.2/5.								

GOVERNANCE, LEADERSHIP, AND OVERSIGHT

7 **STATEMENT BY THE DIRECTOR RESPONSIBLE FOR THE BUSINESS RESPONSIBILITY REPORT, HIGHLIGHTING ESG-RELATED CHALLENGES, TARGETS, AND ACHIEVEMENTS.**

It is with great pleasure that I unveil the Company's Business Responsibility and Sustainability Report (BRSR) for the fiscal year 2025-26, prepared under the framework established by SEBI, emphasizing its unwavering commitment to environmental, social, and governance (ESG) principles and the progress achieved in addressing sustainability challenges. We regard our responsibility to lead in sustainable development not merely as a duty to society but also as an opportunity to succeed through ethical and responsible practices.

Over the past year, we've faced several ESG challenges that have shaped our commitment to responsible business practices. We recognize our responsibility to minimize the environmental impact and social effects of our shipping activities. Moreover, prioritizing the safety, well-being, and professional development of our staff, while promoting transparency, diversity, and inclusion internally and externally, remains a top focus for our organization.

To tackle these issues, we have introduced ESG initiatives that reinforce our commitment to sustainable shipping and foster a culture of diversity and inclusion within our organization.

Environmental Protection: The Company complies with the International Maritime Organisation (IMO) MARPOL Convention and has implemented appropriate measures concerning emissions, ballast water treatment, domestic discharges, and oil pollution prevention. These initiatives enable us to make a meaningful contribution to global efforts in combating climate change and promoting cleaner oceans.

Waste Management: Waste produced during routine maritime operations is managed under the vessel's garbage management plan and disposed of at certified facilities. The discharge of oil, solid waste, and sewage from ships is strictly prohibited under MARPOL regulations.

Workforce Development: Numerous training programs, primarily centered on diverse principles including Leadership, Soft Skills, health and wellness, Industrial Skills, and Building Infrastructure for a Viksit Bharat, were implemented to facilitate the professional development and well-being of the workforce. These initiatives also aimed to promote a diverse and inclusive work environment.

At DCI, sustainability is a core part of our corporate culture. We view ESG as the foundation for generating long-term value and making a positive impact in the world. Through teamwork and strong dedication, we are committed to developing sustainable shipping solutions.

DISCLOSURE QUESTIONS	P1	P2	P3	P4	P5	P6	P7	P8	P9

8 **DETAILS OF THE HIGHEST AUTHORITY RESPONSIBLE FOR IMPLEMENTATION AND OVERSIGHT OF THE BUSINESS RESPONSIBILITY POLICY (IES): –**

(a) Details of the Director(s) responsible for the implementation of the Business Responsibility Policy (ies)

The Managing Director and CEO, along with the Board, are the highest authorities for implementing and overseeing the Business Responsibility policy(ies).

S. No.	Particulars	Detail
1	DIN Number, if applicable	09675405
2	Name	Capt S Divakar
3	Designation	Managing Director & CEO
4	Telephone No.	0891-2523200
5	E-Mail ID	dredging@dcil.co.in

9 **DOES THE ENTITY HAVE A SPECIFIED COMMITTEE OF THE BOARD/DIRECTORS RESPONSIBLE FOR DECISION-MAKING ON SUSTAINABILITY-RELATED ISSUES? (YES / NO). IF YES, PROVIDE DETAILS:**

The Board's Corporate Social Responsibility, Safety, and Sustainability Committee ("CSRSSC") is tasked with making decisions concerning sustainability-related issues. For further information about the CSRSSC, please refer to the Corporate Governance Report included in this Integrated Annual Report.

The CSRSSC plays a pivotal role in directing the Company's sustainability strategy, providing oversight and supporting informed decision-making on environmental, social, and governance (ESG) matters. Details regarding the Committee's mandate, composition, and activities are accessible in the Corporate Governance Report, which constitutes part of this Integrated Annual Report.

10. DETAILS OF REVIEW OF NGRBCs BY THE COMPANY: –

SUBJECT FOR REVIEW	INDICATE WHETHER THE REVIEW WAS UNDERTAKEN BY THE DIRECTOR/ COMMITTEE OF THE BOARD/ ANY OTHER COMMITTEE									FREQUENCY (ANNUALLY/HALF YEARLY/ QUARTERLY/ ANY OTHER-PLEASE SPECIFY)
	P 1	P 2	P3	P 4	P 5	P 6	P 7	P 8	P 9	P 1 P 2 P3 P 4 P 5 P 6 P 7 P 8 P 9
Performance against the above policies follow-up action	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes, the Company's NGRBC performance is reported annually to the board's executive committee.
Compliance with statutory requirements of relevance to the principles and rectification of any non-compliance	The Board requires the Committee to ensure compliance with all applicable regulations and obtain a statutory compliance certificate for relevant laws.									The compliance report, covering all statutory requirements, is submitted to the Directors and the Audit Committee on a quarterly basis.

11 Questions	P 1	P 2	P3	P 4	P 5	P 6	P 7	P 8	P 9
Has the entity carried out an independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide the name of the agency.	The Company periodically conducts a thorough internal audit of our policies and assesses and monitors any gaps in their implementation.								

12. If the answer to question (1) above is "No," i.e., not all Principles are covered by a policy, reasons to be stated: –

Questions	P 1	P 2	P3	P 4	P 5	P 6	P 7	P 8	P 9
The entity does not consider the principles material to its business (Yes/No)	Not Applicable								
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)									
The entity does not have the financial or/human and technical resources available for the task (Yes/No)									
It is planned to be done in the next financial year (Yes/No)									
Any other reason (please specify)									

SECTION C: PRINCIPLE-WISE PERFORMANCE DISCLOSURE

This section aims to assist entities in demonstrating how well they have integrated the Principles and Core Elements into essential procedures and decisions. The information sought is divided into "Essential" and "Leadership" categories. While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities that aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1:

BUSINESSES SHOULD CONDUCT AND GOVERN THEMSELVES WITH INTEGRITY AND IN A MANNER THAT IS ETHICAL, TRANSPARENT, AND ACCOUNTABLE.

Essential Indicators

1. PERCENTAGE COVERAGE BY TRAINING AND AWARENESS PROGRAMME ON ANY OF THE PRINCIPLES DURING THE FINANCIAL YEAR:

SEGMENT	TOPICS/ PRINCIPLES COVERED UNDER TRAINING AND ITS IMPACT	TOPICS/PRINCIPLES COVERED UNDER TRAINING AND ITS IMPACT	% OF PERSON IN RESPECTIVE CATEGORIES COVERED BY THE AWARENESS PROGRAMME
Board of Directors	1	Business, strategy, risk, Induction, ESG, visit to site/operative plants, and update of laws	10
Key Managerial Personnel	3	Business, strategy, risk, regulatory discussions, ESG, visit to site/ operative plants, and update of laws	66.67
Employees other than BOD and KMP	36	The Company organizes a variety of online and offline training sessions throughout the year, facilitated by both internal and external instructors and experts. These sessions focus on pivotal subjects, including safety, code of conduct, prevention of sexual harassment, cybersecurity, diversity and inclusion, and sustainability, tailored for employees across the organization. Additionally, the Company provides targeted training based on individual roles and needs, encompassing areas such as behavioral competencies, leadership development, and project management. ✓ Training Topics:- Time Management ✓ Health & Safety ✓ Anti-Corruption and Anti-Bribery Policy ✓ Human Rights Skill Upgradation.	96.45
Workers	8	✓ Health & Safety ✓ Skill Upgradation.	100

2. DETAILS OF FINES / PENALTIES /PUNISHMENT/ AWARD/ COMPOUNDING FEES/ SETTLEMENT AMOUNT PAID IN PROCEEDINGS (BY THE ENTITY OR BY DIRECTORS / KMPS) WITH REGULATORS/ LAW ENFORCEMENT AGENCIES/ JUDICIAL INSTITUTIONS, IN THE FINANCIAL YEAR, IN THE FOLLOWING FORMAT (NOTE: THE ENTITY SHALL MAKE DISCLOSURES ON THE BASIS OF MATERIALITY AS SPECIFIED IN REGULATION 30 OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE OBLIGATIONS) REGULATIONS, 2015 AND AS DISCLOSED ON THE ENTITY'S WEBSITE): –

MONETARY					
	NGRBC PRINCIPLE	NAME OF THE REGULATORY/ ENFORCEMENT AGENCIES/ JUDICIAL INSTITUTIONS	AMOUNT (IN RS.)	BRIEF OF THE CASE	HAS AN APPEAL BEEN PREFERRED (YES/NO)
Penalty/Fine	Principle 1	National Stock Exchange of India Limited			
Settlement	Principle 1	NIL	-	-	-
Compounding Fee	-	-	-	-	-

MONETARY					
	NGRBC PRINCIPLE	NAME OF THE REGULATORY/ ENFORCEMENT AGENCIES/ JUDICIAL INSTITUTIONS	AMOUNT (IN RS.)	BRIEF OF THE CASE	HAS AN APPEAL BEEN PREFERRED (YES/NO)
Imprisonment	-	-	-	-	-
Punishment	-	-	-	-	-

3. OF THE INSTANCES DISCLOSED IN QUESTION 2 ABOVE, DETAILS OF THE APPEAL/ REVISION ARE PREFERRED IN CASES WHERE MONETARY OR NON-MONETARY ACTION HAS BEEN APPEALED.

CASE DETAIL	NAME OF REGULATORY/ ENFORCEMENT AGENCY/ JUDICIAL INSTITUTION
Not Applicable	Not Applicable
Not Applicable	Not Applicable

4. DOES THE ENTITY HAVE AN ANTI-CORRUPTION OR ANTI-BRIBERY POLICY? IF YES, PROVIDE DETAILS IN BRIEF, AND IF AVAILABLE, PROVIDE A WEB LINK TO THE POLICY.

DCI is committed to upholding the highest standards of integrity and transparency by aligning its practices with the guidelines issued by the Central Vigilance Commission (CVC). These guidelines provide a foundational framework for promoting ethical conduct, preventing corruption, and enhancing accountability in public administration.

The CVC's directives support DCI across several critical areas, including preventive vigilance, whistleblower protection, proactive disclosure, investigation processes, and prosecution mechanisms. In addition to adhering to these national standards, DCI has instituted a comprehensive suite of internal policies—such as the Fraud Prevention and Detection Policy, the Whistleblower Policy, and a Code of Conduct—applicable to all employees, reinforcing a culture of ethics and transparency at every level of the organization.

These initiatives are further supported by a robust internal control system and oversight from dedicated Board-level Committees, which regularly monitor, evaluate, and enhance governance practices.

Weblink to the policy https://www.dredge-india.com/

5. NUMBER OF DIRECTORS/KMPS/EMPLOYEES/WORKERS AGAINST WHOM DISCIPLINARY ACTION WAS TAKEN BY ANY LAW ENFORCEMENT AGENCY FOR THE CHARGES OF BRIBERY/ CORRUPTION:

	FY-2025-26 Current Financial Year	FY-2024-25 Previous Financial Year
Director	NIL	NIL
KMP	NIL	NIL
Employees	NIL	NIL
Workers	NIL	NIL

6. DETAILS OF COMPLAINTS ABOUT CONFLICT OF INTEREST:

	FY-2025-26 Current Financial Year		FY-2024-25 Previous Financial Year	
	Number	Remark	Number	Remark
Number of complaints received about issues of Conflict of Interest of the Directors	NIL	NA	NIL	NA
Number of complaints received about issues of conflict of interest for the KMPs.	NIL	NA	NIL	NA

7. **PROVIDE DETAILS OF ANY CORRECTIVE ACTION TAKEN OR UNDERWAY ON ISSUES RELATED TO FINES / PENALTIES / ACTION TAKEN BY REGULATORS/ LAW ENFORCEMENT AGENCIES/ JUDICIAL INSTITUTIONS ON CASES OF CORRUPTION AND CONFLICTS OF INTEREST.**

No cases of corruption or conflicts of interest were reported that required action from regulators, law enforcement, or judicial bodies during the reporting period.

8. **NUMBER OF DAYS OF ACCOUNTS PAYABLES ((ACCOUNTS PAYABLE *365) / COST OF GOODS/SERVICES PROCURED) IN THE FOLLOWING FORMAT:**

	FY-2025-26 Current Financial Year	FY-2024-25 Previous Financial Year
Number of days of accounts payable	69	81

9. **OPENNESS OF BUSINESS**

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties, along with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	FY-2025-26 Current Financial Year	FY-2024-25 Previous Financial Year
Concentration of Purchases	a. Purchases from Trading houses as % of total purchases b. Number of Trading houses where purchases are made from c. Purchases from Top 10 trading houses as % of total Purchases from trading house	Not Applicable	Not Applicable
Concentration of Sales	a. Sales to dealers/ distributors as % of total sales. b. Number of dealers/distributors to whom sales are made c. Sales to top 10 dealers/ distributors as % of total sales to dealers/ distributors	Not Applicable	Not Applicable
Shares of RPTs in	a. Purchases (Purchases with related parties/ Total Purchases	Nil	Nil
	b. Sales (Sales to related parties/Total Sales)	37,388.20 Lakhs	55,242.20 Lakhs
	c. Loans & Advances (Loans & Advances given to related parties/ Total Loans & Advances)	Nil	20,500.00 Lakhs
	d. Investments (Investments in related parties/Total Investments made)	Nil	Nil

Leadership Indicators

1. **Awareness programme conducted for value chain partners on any of the principles during the financial year:**

TOTAL NUMBER OF AWARENESS PROGRAMMES HELD	TOPIC/PRINCIPLE COVERED UNDER THE TRAINING	% OF VALUE CHAIN PARTNERS COVERED (BY VALUE OF BUSINESS DONE WITH SUCH PARTNER) UNDER THE AWARENESS PROGRAMME
1	0%	40%

DCI persistently collaborates with its value chain partners to highlight key developments and priorities within the dredging and maritime sectors. These include the adoption of advanced dredging technologies, enhancing operational efficiency to reduce environmental impact, and undertaking both capital and maintenance dredging projects.

Furthermore, emphasis is placed on fortifying the Indian maritime sector through initiatives such as the deployment of Trailer Suction Hopper Dredgers, development of basic port infrastructure—including channel deepening, mechanization, and the creation of additional berths—as well as the establishment of new greenfield ports. These efforts are systematically communicated to stakeholders to ensure alignment and foster collaboration across the value chain.

2 **DOES THE ENTITY HAVE PROCESSES IN PLACE TO AVOID/ MANAGE CONFLICT OF INTEREST INVOLVING MEMBERS OF THE BOARD? (YES/NO) IF YES, PROVIDE DETAILS OF THE SAME.**

Yes, DCI has established a conflict of interest clause to ensure that Board Members and Senior Management act in the best interests of the organization. Furthermore, during the year under review, there were no potential conflicts of interest related to the Company as a whole.

DCI maintains a well-defined conflict of interest policy to ensure that all decisions made by the Board and Senior Management are guided solely by the best interests of the Company. This policy constitutes a fundamental component of the Company's governance framework, fostering transparency, ethical conduct, and accountability at the highest levels.

During the reporting period, no instances of actual or potential conflicts of interest were identified that could have adversely affected the interests of the Company or its stakeholders.

1. Each director discloses their concerns or interests in any Company or Companies, or bodies corporate, firms, or other associations of individuals, including any changes therein, such as shareholdings, in accordance with Section 184 of the Companies Act, 2013, and the applicable rules.
2. The Board of Directors affirms compliance with the Code of Conduct, obtaining affirmation to prevent conducting the Company's business with a relative or with a business entity in which a Director's relative holds a significant role.
3. Every director discloses their material interest, whether direct or indirect, or on behalf of third parties, in any transaction or matter directly affecting the Company at the commencement of each fiscal year.

PRINCIPLE 2:

BUSINESSES SHOULD PROVIDE GOODS AND SERVICES IN A MANNER THAT IS SUSTAINABLE AND SAFE

Essential Indicators

1. **PERCENTAGE OF R&D AND CAPITAL EXPENDITURE (CAPEX) INVESTMENTS IN SPECIFIC TECHNOLOGIES TO IMPROVE THE ENVIRONMENTAL AND SOCIAL IMPACTS OF PRODUCTS AND PROCESSES TO TOTAL R&D AND CAPEX INVESTMENTS MADE BY THE ENTITY, RESPECTIVELY.**

	CURRENT FINANCIAL YEAR	PREVIOUS FINANCIAL YEAR	DETAILS OF IMPROVEMENTS IN ENVIRONMENTAL AND SOCIAL IMPACTS
R&D	NIL	NIL	NIL
CAPEX	81.21%	90.20%	Notes: The company has undertaken CAPEX in previous as well as current financial years to adopt the latest technologies on its ships to improve environmental sustainability by: – ✓ The Company is committed to lowering NOx and SOx emissions from its vessels to improve air quality and reduce its carbon footprint, in line with MARPOL regulations. ✓ Discharging oil, solid waste, sewage, and other pollutants from its ships is strictly prohibited, ensuring full compliance with MARPOL regulations. ✓ Refrigerants used in onboard air conditioning systems are environmentally friendly, serving as a safeguard against ozone layer depletion. ✓ Use of asbestos-free products onboard. ✓ Prevention of the utilization of Single Use Plastics (SUP) onboard vessels in compliance with DGS orders. ✓ Compliance requirement for carrying hazardous materials onboard, following the administration circular regarding the transportation and handling of hazardous and noxious liquid substances in bulk on Indian-flagged offshore support vessels. ✓ Using tin-free and Cybutryne-free anti-fouling paints on ship hulls helps protect marine ecosystems. ✓ Processes like underwater hull cleaning, propeller polishing, and regular hull coating during dry-docks are used to decrease total resistance, which helps lower fuel use and carbon emissions.

*Based on the recommendation of the Expert Committee, the Ministry has granted approval for the procurement of 12000 m^3 TSHD dredgers. The first dredger was acquired in 2021, the second in 2023, and the procurement of the third dredger will be contingent upon the performance analysis of the two preceding dredgers.

2. a. DOES THE ENTITY HAVE PROCEDURES IN PLACE FOR SUSTAINABLE SOURCING? (YES/NO)

No, the Company is engaged in the dredging business, which does not entail sourcing raw materials as inputs for manufacturing any final products.

Most of the Company's supplies to vessels consist of finished products, such as engine spares obtained from manufacturers or licensees, consumables supplied by reputable oil companies, as well as paint and chemicals sourced from manufacturers, which are delivered as general stores to ships. The ship handlers, responsible for procuring various line items from the market, consolidate these supplies and deliver them onboard. As a result, the Company does not acquire any raw materials as inputs for its operational activities.

However, the Company considers the following criteria when selecting vendors for potential business opportunities.

1. Sourcing from Original Engine Manufacturers /reputable suppliers known in the industry.
2. Vendors are required to maintain registration under local or regional laws.
3. Vendors maintain management systems under ISO 9001 and 14001 or any other equivalent system, wherever applicable.

Notably, the company sources bunker fuel for its ships, which has a sulphur content of less than 0.1% for ECA areas and not more than 0.5% for other areas, as per the prevailing IMO regulations effective from January 1, 2020. 100% of Marine Bunker fuel is sourced in compliance with IMO regulations.

b. If yes, what percentage of inputs were sourced sustainably?

As part of our sustainable sourcing efforts, approximately 90% of our input materials are sourced locally.

3 Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life for (a) Plastics (including packaging), (b) E-waste, (c) Hazardous waste and (d) Other waste- –

(a) Plastics (including packaging) - For shore, quantity is very limited & totally avoided on ships.

(b) E-waste – E-waste is disposed of according to the procedure outlined in the IMS manual. It is either done through a buyback from the supplier or via an auction on the MSTC portal by the Material department. MSTC identifies e-waste recyclers and disposers.

(c) Hazardous waste: - The hazardous waste generated is disposed of through registered recyclers or disposers authorised by the State Pollution Control Boards.

(d) Other waste – Garbage disposal from Dredgers is being done through agencies registered with the respective ports. The mechanism plan is being implemented on board ships.

The company fully complies with MARPOL regulations by prohibiting the discharge of oil, solid waste, sewage, and other pollutants from its ships. Old or expired batteries and pyrotechnics are safely disposed of or recycled through authorised vendors. Sludge remaining on ships is handed over to Port Authorities for recycling or recrystallisation. Scrap generated during dry dock or layup repairs is given to repairers or yards for recycling. For e-waste from shore offices, the company partners with an approved local recycler.

4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (YES/NO). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted To Pollution Control Boards? If not, provide steps taken to address the same.

Yes, Extended Producer Responsibility (EPR) applies to the Company.

In 2022, the Ministry of Environment, Forest and Climate Change (MoEFCC) revised the EPR Rules concerning plastic waste, e-waste, and battery waste, extending the scope of these regulations to encompass importers. To ensure compliance with the EPR Rules and strengthen the waste management framework, the Company has enhanced its procedures, including implementing awareness programs and providing support to meet regulatory compliance standards.

Leadership Indicators

1. HAS THE ENTITY CONDUCTED LIFE CYCLE PERSPECTIVE / ASSESSMENTS (LCA) FOR ANY OF ITS PRODUCTS (FOR THE MANUFACTURING INDUSTRY) OR FOR ITS SERVICES (FOR SERVICE INDUSTRY)? IF YES, PROVIDE DETAILS IN THE FOLLOWING FORMAT?

NIC CODE	NAME OF PRODUCT/ SERVICE	% OF TOTAL TURNOVER CONTRIBUTED	BOUNDARY FOR WHICH THE LIFE CYCLE PERSPECTIVE/ ASSESSMENT WAS CONDUCTED	WHETHER CONDUCTED BY INDEPENDENT EXTERNAL AGENCY (YES/NO)	RESULTS COMMUNICATED IN PUBLIC DOMAIN (YES/ NO) IF YES, PROVIDE THE WEB LINK
-	-	-	-	-	-

2. IF THERE ARE ANY SIGNIFICANT SOCIAL OR ENVIRONMENTAL CONCERNS AND/OR RISKS ARISING FROM PRODUCTION OR DISPOSAL OF YOUR PRODUCTS / SERVICES, AS IDENTIFIED IN THE LIFE CYCLE PERSPECTIVE / ASSESSMENTS (LCA) OR THROUGH ANY OTHER MEANS, BRIEFLY DESCRIBE THE SAME ALONG WITH ACTION TAKEN TO MITIGATE THE SAME.

NAME OF PRODUCT/ SERVICE	DESCRIPTION OF RISK/CONCERN	ACTION TAKEN
Shipping	Emission	In an effort to mitigate emissions, the Company has implemented or undertaken the following initiatives: – 1. The Company has worked to reduce SOx emissions from its vessels to improve air quality and lower its carbon footprint. It has fully complied with IMO's regulation on 0.5% Sulphur fuel, which came into effect in January 2020, by supplying all vessels with low-sulfur fuel oil from that date. This decrease in SOx emissions will provide significant health and environmental benefits worldwide, especially for coastal communities and port residents. Although the Company could have chosen to use abatement technologies such as Exhaust Gas Cleaning Systems or scrubbers as alternatives to low-sulfur fuel to meet IMO standards, it decided to employ low-sulfur fuel oil on all its vessels. 2. For the reduction of NOx emissions, all engines comply with NOx Tier I/ Tier II requirements under Regulation 13 of MARPOL Annex VI. 3. The Company's list of emission reduction measures includes the installation of LED lighting, regular hull cleaning, propeller cleaning/ polishing, etc. 4. The Company has finalized the preparation and approval of EEXI technical files and plans to fully comply with the new MARPOL regulation effective from 01.01.2023. This will be achieved through a combination of engine power limitation (EPL), additional energy-saving devices, and eventually the use of zero or low-carbon fuels. Additionally, the Company is investigating other fuel optimization technologies to support EEXI compliance. All vessels constructed after 2013 hold Energy Efficiency Design Index (EEDI) certificates. 5. The Company has estimated the Carbon Intensity Indicator (CII) ratings for its fleet, which helps monitor the vessel's CII rating, and an appropriate action plan can be formulated accordingly to improve the CII (with a 2% annual improvement in CII from 2023 to 2026). 6. The Company is exploring investments in alternative technologies and fuel. 7. All the Company's vessels are complying with Regulation 12 of IMO MARPOL Annex VI on Ozone Depleting Substances (ODS).

NAME OF PRODUCT/ SERVICE	DESCRIPTION OF RISK/CONCERN	ACTION TAKEN
Shipping	Water	Untreated ballast water poses serious ecological risks because ships can transfer organisms across oceans. Various treatment methods are used, such as filtration (physical), chemical disinfection with oxidizing or non-oxidizing biocides, ultraviolet light, de-oxygenation, heat treatment, and magnetic field application. Usually, onboard ballast water systems combine two or more of these technologies to meet IMO standards.
Shipping	Domestic Sewage Discharge	The regulations outlined in Annex IV of MARPOL prohibit the discharge of sewage into the sea within a specified distance from the nearest land, unless explicitly permitted otherwise. All vessels operated by the Company are equipped with approved Sewage Treatment Plants in accordance with the requirements set forth by IMO's MARPOL Annex IV.
Shipping	Oil Pollution	DCI maintains a strict zero-tolerance policy regarding oil pollution from ships. The discharge of oil or oily mixtures into the sea is explicitly prohibited for ships in accordance with Annex 1 of MARPOL. All vessels are constructed in compliance with MARPOL regulations. Each vessel is equipped with approved oil-filtering equipment, and all tankers are fitted with approved oil-discharge monitoring and control systems. Additionally, the cargo tanks and pump rooms in tankers are constructed with double hulls to minimize the risk of oil pollution.

3. PERCENTAGE OF RECYCLED OR REUSED INPUT MATERIAL TO TOTAL MATERIAL (BY VALUE) USED IN PRODUCTION (FOR MANUFACTURING INDUSTRY) OR PROVIDING SERVICES (FOR SERVICE INDUSTRY).

INDICATE INPUT MATERIAL	RECYCLED OR REUSED INPUT MATERIAL TO TOTAL MATERIAL	
	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
NA	NA	NA

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tons) reused, recycled, and safely disposed, as per the following format:

	FY-2025-26 CURRENT FINANCIAL YEAR			FY-2024-25 PREVIOUS FINANCIAL YEAR		
	RE-USED	RE-CYCLED	SAFELY DISPOSAL	RE-USED	RE-CYCLED	SAFELY DISPOSAL
Plastic (including packaging)	-	-	-	-	-	-
E-Waste	20 Numbers PCs, 43 Nos Monitors 11 Nos Printers cum Scanners 1 (Nos Plotter, 5 Nos UPS, 2 Nos Batteries	NIL	NIL	5 Numbers of PCs upgraded and donated to GPTW (Government Polytechnic Women's College- Bhimeli)	NIL	NIL
Hazardous Waste	Nil	NIL	NIL	Nil	NIL	NIL
Other Waste	NIL	NIL	Nil	NIL	NIL	NIL

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category.

INDICATE THE PRODUCT CATEGORY	
Nil	Nil

PRINCIPLE 3:

BUSINESSES SHOULD RESPECT AND PROMOTE THE WELL-BEING OF ALL EMPLOYEES, INCLUDING THOSE IN THEIR VALUE CHAINS

Essential Indicators

1. a. DETAILS OF MEASURES FOR THE WELL-BEING OF EMPLOYEES:

Category	Total (A)	% of Employees Covered									
		Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits*		Daycare Facilities*	
		Number (B)	% (B/A)	Number (c)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
PERMANENT EMPLOYEES											
Male	185	NA	NA	129	100	NA	NA	129	69.72	NA	NA
Female	31	NA	NA	31	100	31	100	0	0	NA	NA
Total	**216**	**NA**	**NA**	**160**	**100**	**31**	**100**	**129**	**69.72**	**NA**	**NA**
OTHER THAN PERMANENT EMPLOYEES											
Male	361	361	100	361	100	NA	NA	0	0	-	-
Female	9	9	100	9	100	0	0	0	0	-	-
Total	**370**	**370**	**100%**	**370**	**100%**	**0**	**0**	**0**	**0**	**-**	**-**

*Inpatient treatment is extended to all DCI employees through the Empanelled hospitals.

b. Details of measures for the well-being of workers

Category	Total (A)	% OF WORKERS COVERED									
		Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits*		Daycare Facilities*	
		Number (B)	% (B/A)	Number (c)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
PERMANENT WORKERS											
Male	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL
Female	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL
Total	**NIL**	**NIL**	**NIL**	**NIL**	**NIL**	**NIL**	**NIL**	**NIL**	**NIL**	**NIL**	**NIL**
OTHER THAN PERMANENT WORKERS											
Male	50	50	100	50	100	0	0	0	0	NA	NA
Female	8	8	100	8	100	0	0	0	0	NA	NA
Total	**58**	**58**	**100**	**58**	**100**	**0**	**0**	**0**	**0**	**NA**	**NA**

c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format –

	FY-2025-26 Current Financial Year	FY-2024-25 Previous Financial Year
Cost incurred on well-being measures as a % of the total revenue of the company.	0.00008	0.010

*Well-being measures considered are expenditure towards life insurance, health insurance, medical insurance, workmen's compensation, maternity leave, paternity leave, and staff welfare. The Company spends a considerable amount on protective gear and safety-related items; however, this is not currently estimated separately.

2. DETAILS OF RETIREMENT BENEFITS FOR CURRENT FY AND PREVIOUS FINANCIAL YEAR.

BENEFITS	FY-2025-26 CURRENT FINANCIAL YEAR			FY-2024-25 PREVIOUS FINANCIAL YEAR		
	NO. OF EMPLOYEES COVERED AS A % OF TOTAL EMPLOYEES	NO. OF WORKERS COVERED AS A % OF TOTAL WORKERS	DEDUCTED AND DEPOSITED WITH THE AUTHORITY (Y/N/N.A.)	NO. OF EMPLOYEES COVERED AS A % OF TOTAL EMPLOYEES	NO. OF WORKERS COVERED AS A % OF TOTAL WORKERS	DEDUCTED AND DEPOSITED WITH THE AUTHORITY (Y/N/N.A.)
PF	100%	100%	Y	100%	100%	Y
GRATUITY*	100%	100%	Y	100%	100%	Y
ESI	-	100%	Y	-	100%	Y
OTHERS – PLEASE SPECIFY Leave Encashment	100%	-	Y	100%	-	Y

*Gratuity is paid to all eligible employees.

3. ACCESSIBILITY OF WORKPLACES –

Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Yes, the premises and offices of the entity are accessible to differently abled employees and workers, in accordance with the requirements of the Rights of Persons with Disabilities Act, 2016. The majority of the Company's permanent premises are designed to be accessible to differently abled individuals, incorporating facilities such as wheelchair-accessible ramps, toilets, and lifts. The Company is actively undertaking initiatives to further enhance infrastructure, ensuring that all remaining premises are equipped to meet the accessibility needs of individuals with disabilities.

4. DOES THE ENTITY HAVE AN EQUAL OPPORTUNITY POLICY AS PER THE RIGHTS OF PERSONS WITH DISABILITIES ACT, 2016? IF SO, PROVIDE A WEB LINK TO THE POLICY.

The Company adheres to the guidelines issued by the Government of India and is steadfastly committed to providing equal employment opportunities while cultivating an inclusive and diverse work environment. The company's policy explicitly delineates the guiding principles that motivate us to ensure fairness, equity, and inclusiveness across all personnel practices.

Furthermore, it reaffirms our commitment to upholding the highest standards of ethics, integrity, and governance in all aspects of workforce management and decision-making.

5. RETURN TO WORK AND RETENTION RATES OF PERMANENT EMPLOYEES AND WORKERS THAT TOOKPARENTAL LEAVE.

GENDER	PERMANENT EMPLOYEES		PERMANENT WORKERS	
	RETURN TO WORK RATE	RETENTION RATE	RETURN TO WORK RATE	RETENTION RATE
MALE	100%	100%	NIL	NIL
FEMALE	100%	100%	NIL	NIL
TOTAL	**100%**	**100%**	**NIL**	**NIL**

6. IS THERE A MECHANISM AVAILABLE TO RECEIVE AND REDRESS GRIEVANCES FOR THE FOLLOWING CATEGORIES OF EMPLOYEES AND WORKERS? IF YES, GIVE DETAILS OF THE MECHANISM IN BRIEF

	Yes/No (if yes, give details of the mechanism in brief.)
Permanent Workers	Yes, DCI maintains a grievance redressal mechanism applicable to all its shore-based employees and floating (over the sail) employees, including staff and officers. The primary aim of this procedure is to facilitate the prompt resolution of grievances by providing accessible channels for their settlement.
Other than Permanent Workers	
Permanent Employees	Additionally, the website link for the Centralised Public Grievance Redress and Monitoring System (CPGRAMS), an online platform designed for citizens to submit grievances to public authorities, is also provided on the DCI website.
Other than Permanent Employees	

Additionally, our Anti-Sexual Harassment Policy is in place to effectively handle and resolve any grievances related to such issues. It has zero tolerance for any non-compliance with these principles.

7. MEMBERSHIP OF EMPLOYEES AND WORKER IN ASSOCIATION(S) OR UNIONS RECOGNIZED BY THE LISTED ENTITY:

CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR			FY-2024-25 PREVIOUS FINANCIAL YEAR		
	TOTAL EMPLOYEES / WORKERS IN RESPECTIVE CATEGORY (A)	NO. OF EMPLOYEES / WORKERS IN RESPECTIVE CATEGORY, WHO ARE PART OF ASSOCIATION (S) OR UNION (B)	% (B/A)	TOTAL EMPLOYEES / WORKERS IN RESPECTIVE CATEGORY (A)	NO. OF EMPLOYEES / WORKERS IN RESPECTIVE CATEGORY, WHO ARE PART OF ASSOCIATION (S) OR UNION (B)	% (B/A)
(Shore & Floating)						
TOTAL PERMANENT EMPLOYEES	**216**	**216**	**100**	**236**	**236**	**100**
MALE	185	185	100	205	205	100
FEMALE	31	31	100	31	31	100
OTHER THAN PERMANENT EMPLOYEES	**370**	**370**	**100**	**333**	**333**	**100**
MALE	361	361	100	330	330	100
FEMALE	9	9	100	3	3	100
TOTAL PERMANENT WORKERS	**NA**	**NA**	**NA**	**NA**	**NA**	**NA**
MALE	-	-	-	-	-	-
FEMALE	-	-	-	-	-	-
OTHER THAN PERMANENT WORKERS	**58**	**58**	**100**	**64**	**64**	**100**
MALE	50	50	100	55	55	100
FEMALE	8	8	100	9	9	100

8. DETAILS OF TRAINING GIVEN TO EMPLOYEES AND WORKERS:

Particulars	FY-2025-26 CURRENT FINANCIAL YEAR					FY-2024-25 PREVIOUS FINANCIAL YEAR				
	TOTAL (A)	ON HEALTH & SAFETY MEASURES		ON SKILL UPGRADATION		TOTAL (D)	ON HEALTH & SAFETY MEASURES		ON SKILL UPGRADATION	
		NO. (B)	% (B/A)	NO. (C)	% (C/A)		NO. (E)	% (E/D)	NO. (F)	% (F/D)
Employees (Permanent)										
Male	185	73	39.46	93	50.27	205	41	20.00	64	31.21
Female	31	18	58.06	26	83.87	31	17	54.84	22	70.97
Total	**216**	**91**	**42.13**	**119**	**55.09**	**236**	**58**	**24.57**	**86**	**36.44**
Employees (other than Permanent)										
Male	361	95	26.32	95	26.32	330	71	21.52	71	21.52
Female	9	8	88.89	8	88.89	3	0	0.00	0	0.00
Total	**370**	**103**	**27.84**	**103**	**28.53**	**333**	**71**	**21.32**	**71**	**21.32**
Workers										
Male	50	31	62	31	62	55	34	61.82	14	25.45
Female	36	8	22.22	8	22.22	9	8	88.89	7	77.78
Total	**86**	**39**	**45.35**	**39**	**67.24**	**64**	**42**	**65.62**	**21**	**32.81**

9. DETAILS OF PERFORMANCE AND CAREER DEVELOPMENT REVIEWS OF EMPLOYEES AND WORKERS

CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR			FINANCIAL YEAR 2024-25 PREVIOUS FINANCIAL YEAR		
	TOTAL (A)	NO. (B)	% (B/A)	TOTAL (C)	NO. (D)	% (D/C)
PERMANENT EMPLOYEES (SHORES)						
MALE	129	129	100	135	0	0
FEMALE	31	31	100	31	0	0
TOTAL	**160**	**160**	**100**	**166**	**0**	**0**
PERMANENT EMPLOYEES (FLOATING)						
MALE	56	56	100	70	6	8.57
FEMALE	0	0	0	0	0	0
TOTAL	**70**	**6**	**8.57**	**70**	**6**	**8.57**

CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR			FINANCIAL YEAR 2024-25 PREVIOUS FINANCIAL YEAR		
	TOTAL (A)	NO. (B)	% (B/A)	TOTAL (C)	NO. (D)	% (D/C)
WORKERS						
MALE	NA	NA	NA	NA	NA	NA
FEMALE	NA	NA	NA	NA	NA	NA
TOTAL	**NA**	**NA**	**NA**	**NA**	**NA**	**NA**

10. HEALTH AND SAFETY MANAGEMENT SYSTEM:

a. **Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage such system?**

Yes, International Safety Management (ISM) is being followed on Board the vessel.

b. **What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?**

Yes, SMS (Safety Management System) is being followed, which encompasses RA in all areas of work.

Hazard Identification & Risk Assessment (HIRA) and the Aspect Impact Register (AIR) are kept up-to-date for all departments to manage all risks.

c **Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Y/N)**

Yes, the Company has processes for workers to report the work-related hazards and to remove themselves from such risks.

d. **Do the employees/workers of the entity have access to non-occupational medical and healthcare services? (Yes/ No)**

Indeed, the Company offers access to non-occupational medical and healthcare services for its employees and workers. These services encompass routine health assessments, wellness initiatives, mental health support, and access to medical consultations unrelated to work-related illnesses or injuries. Through providing these benefits, the Company affirms its dedication to the holistic well-being of its workforce, thereby fostering a healthier and more productive work environment.

11. DETAILS OF SAFETY-RELATED INCIDENTS, IN THE FOLLOWING FORMAT:

SAFETY INCIDENTS/NUMBERS	CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
Lost Time Injury Frequency Rate (LTIFR) (per one-million-person hours worked)	Employee	NIL	NIL
	Worker	NIL	-
Total recordable work-related injuries	Employee	NIL	0
	Worker	NIL	-
No. of Fatalities	Employee	NIL	NIL
	Worker	NIL	-
High consequences of work-related injury or ill-health (excluding fatalities)	Employee	NIL	NIL
	Worker	NIL	-

12. DESCRIBE THE MEASURES TAKEN BY THE ENTITY TO ENSURE A SAFE AND HEALTHY WORKPLACE.

DCI emphasizes the safety and health of its employees through a comprehensive array of initiatives. These measures encompass extensive safety training, obligatory use of personal protective equipment (PPE), routine safety assessments, and rigorous enforcement of safety regulations. An independent safety officer conducts inspections periodically, while routine maintenance procedures assist in identifying and mitigating potential hazards. Furthermore, DCI promotes employee engagement in safety practices and encourages reporting of safety concerns, complemented by health and wellness programs designed to improve overall well-being. Additionally, employees are granted access to non-occupational medical services, including reimbursement for treatment, alongside medical advancements and leave options contingent upon the severity of illness. Ensuring compliance with regulatory standards remains a priority, as DCI strives to foster a safety-oriented organizational culture by adhering to the ISM code.

13. NUMBER OF COMPLAINTS ON THE FOLLOWING MADE BY EMPLOYEES AND WORKERS:

CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR			FINANCIAL YEAR 2024-25 PREVIOUS FINANCIAL YEAR		
	FILED DURING THE YEAR	PENDING RESOLUTION AT THE END OF THE YEAR	REMARKS	FILED DURING THE YEAR	PENDING RESOLUTION AT THE END OF THE YEAR	REMARKS
WORKING CONDITIONS	Nil	Nil	Nil	Nil	Nil	Nil
HEALTH AND SAFETY	Nil	Nil	Nil	Nil	Nil	Nil

14. ASSESSMENTS FOR THE YEAR:

	% OF YOUR PLANTS AND OFFICES THAT WERE ASSESSED (BY ENTITY OR STATUTORY AUTHORITIES OR THIRD PARTIES)
Health & Safety Practices	100 % of the plants were assessed by the Company
Working Conditions	100 % of the plants were assessed by the Company

15. PROVIDE DETAILS OF ANY CORRECTIVE ACTION TAKEN OR UNDERWAY TO ADDRESS SAFETY-RELATED INCIDENTS (IF ANY) AND ON SIGNIFICANT RISKS / CONCERNS ARISING FROM ASSESSMENTS OF HEALTH & SAFETY PRACTICES AND WORKING CONDITIONS.

All on-board incidents at DCI are thoroughly investigated in line with the Company's Safety Guidelines and the provisions of the International Safety Management (ISM) Code on Incident Reporting and Investigation. The objective is not only to determine root causes but also to promote a culture of continuous learning and improvement.

Insights and lessons learned from each incident are consistently shared across operational sites to prevent similar events from happening again. Additionally, employees are actively encouraged to report unsafe acts and conditions, which allows for proactive incident analysis and thorough risk assessments. This strategy enhances preventive measures and reinforces DCI's commitment to maintaining a safe and responsible work environment.

Leadership Indicators

1. DOES THE ENTITY EXTEND ANY LIFE INSURANCE OR ANY COMPENSATORY PACKAGE IN THE EVENT OF DEATH OF

(A) EMPLOYEES (Y/N) (B) WORKERS (Y/N)	Yes, the Company has implemented a comprehensive Protection and Indemnity (P&I) Insurance policy that provides life insurance coverage for employees during their employment tenure. This policy ensures financial protection for the employee's family in the unfortunate event of death, regardless of the cause, whether work-related or otherwise. The primary objective of the policy is to safeguard the financial well-being of the bereaved family by compensating for the loss of earning capacity. This initiative reflects the Company's strong commitment to employee welfare, social responsibility, and compassionate support for families during times of hardship.

2. PROVIDE THE MEASURES UNDERTAKEN BY THE ENTITY TO ENSURE THAT STATUTORY DUES HAVE BEEN DEDUCTED AND DEPOSITED BY THE VALUE PARTNERS.

The Company maintains a comprehensive compliance monitoring framework for its value chain partners. Administrative teams at each location are responsible for uploading verified and applicable compliance documents into the Company's centralized compliance tracking system on a monthly basis. This facilitates effective oversight and centralized monitoring of all critical compliance activities.

Furthermore, the Supply Chain Management team plays an essential role in ensuring that contractors meet their statutory obligations, including the prompt remittance of dues to authorities such as the Provident Fund (PF) and Employees' State Insurance (ESI). Contractors are mandated to periodically submit proof of compliance, thereby reinforcing accountability and adherence to regulatory standards throughout the supply chain.

3. **PROVIDE THE NUMBER OF EMPLOYEES / WORKERS HAVING SUFFERED HIGH CONSEQUENCE WORK-RELATED INJURY / ILL-HEALTH / FATALITIES (AS REPORTED IN Q11 OF ESSENTIAL INDICATORS ABOVE), WHO HAVE BEEN REHABILITATED AND PLACED IN SUITABLE EMPLOYMENT OR WHOSE FAMILY MEMBERS HAVE BEEN PLACED IN SUITABLE EMPLOYMENT:**

CATEGORY	TOTAL NO. OF AFFECTED EMPLOYEES AND WORKERS		NO. OF EMPLOYEES AND WORKERS THAT ARE REHABILITATED AND PLACED IN SUITABLE EMPLOYMENT OR WHOSE FAMILY MEMBERS HAVE BEEN PLACED IN SUITABLE EMPLOYMENT	
	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
EMPLOYEES	Nil	Nil	Nil	Nil
WORKERS	Nil	Nil	Nil	Nil

4. **DOES THE ENTITY PROVIDE TRANSITION ASSISTANCE PROGRAMS TO FACILITATE CONTINUED EMPLOYABILITY AND THE MANAGEMENT OF CAREER ENDINGS RESULTING FROM RETIREMENT OR TERMINATION OF EMPLOYMENT? (YES/ NO)**

Yes, subject to requirements, some of the highly qualified employees are retained as advisors after retirement. During employment, several skill-upgradation programs are imparted to employees to facilitate continued employability.

5. **DETAILS ON ASSESSMENT OF VALUE CHAIN PARTNERS:**

	% of value chain partners (by the value of Business done with such partners) that were assessed
HEALTH & SAFETY PRACTICES	All of the Company's strategic and preferred value chain partners have been comprehensively evaluated. In addition to the aforementioned strategic partners, the Company has also assessed 100% of its contractual partners in accordance with the applicable Mandatory Safety Standards ('MSS'), which are ensured by the Service Provider at the dry docks.
WORKING CONDITIONS	

6. **PROVIDE DETAILS OF ANY CORRECTIVE ACTIONS TAKEN OR UNDERWAY TO ADDRESS SIGNIFICANT RISKS / CONCERNS ARISING FROM ASSESSMENTS OF HEALTH AND SAFETY PRACTICES AND WORKING CONDITIONS OF VALUE CHAIN PARTNERS.**

The Company's Value Chain Partners receive thorough internal training on health and safety from our dedicated team, guaranteeing comprehensive coverage. We maintain a safe work environment that allows them to focus on their responsibilities and achieve career satisfaction. Additionally, they are trained in sexual harassment prevention to ensure full coverage.

PRINCIPLE 4:

BUSINESSES SHOULD RESPECT THE INTERESTS OF AND BE RESPONSIVE TO ALL ITS STAKEHOLDERS

Essential Indicators

1. **DESCRIBE THE PROCESSES FOR IDENTIFYING KEY STAKEHOLDER GROUPS OF THE ENTITY.**

As a leading player in the dredging industry, DCI is committed to creating long-term value by balancing the needs, interests, and expectations of its diverse stakeholders alongside core business objectives. Stakeholders are defined as individuals, groups, or organizations that can influence—or are influenced by—DCI's operations, services, and overall performance.

Key stakeholder groups include customers, employees, investors and shareholders, suppliers, regulators, government authorities, local communities, NGOs, media, and market analysts.

To ensure systematic engagement, DCI undertakes a structured stakeholder identification, mapping, and prioritization process on a periodic basis as part of its materiality assessment. This process involves:

- **Identifying** individuals or groups with a direct or indirect interest in or impact on the Company's activities.
- **Mapping** stakeholders based on influence, relevance, and level of engagement.
- **Prioritizing** stakeholders by assessing their expectations, concerns, and the significance of their impact on DCI's operations.
- **Integrating insights** into strategic planning, decision-making, and sustainability reporting.

This approach enables DCI to better understand stakeholder perspectives, address material issues, and design appropriate responses and communication strategies that foster transparency, trust, and long-term collaboration.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

STAKEHOLDERS GROUP	WHETHER IDENTIFIED AS VULNERABLE & MARGINALIZED GROUP (YES/ NO)	CHANNEL OF COMMUNICATION (EMAIL, SMS, NEWSPAPER, PAMPHLETS, ADVERTISEMENT, COMMUNITY MEETINGS, NOTICE BOARD, WEBSITE,) OTHER	FREQUENCY OF ENGAGEMENT (ANNUALLY/ HALF YEARLY/ QUARTERLY/ OTHERS – PLEASE SPECIFY)	PURPOSE AND SCOPE OF ENGAGEMENT INCLUDING KEY TOPICS AND CONCERNS RAISED DURING SUCH ENGAGEMENT
Customers	No	The website, distributor, retailer, direct customers, achievers meetings, visits, helpdesk, conferences, emails, customer surveys, reports, brochures, feedback mechanisms, and customer support cells.	Quarterly, annually, as, and when required.	• In surveys, customers' shipping lines are requested to disclose their environmental and health safety management systems and certifications, as well as their targets concerning carbon reduction, waste management, water efficiency, and human rights practices. • Service quality. • Responsiveness to need.
Employees	No	Online surveys, magazines, emails, intranet platforms, reports, websites, online grievance mechanisms, one-on-one interactions, brochures, HR communications, wellness initiatives, and workshops.	Continuous, weekly, monthly, quarterly and annually.	• Career and performance discussions. • Training and awareness programs. • Identifying and reporting human rights issues, along with fostering awareness of various means to report any abuse. • Enhancing operational efficiency. • Implementing health, safety, and employee engagement initiatives.
Investors & Shareholders	No	Press releases and press conferences, email advisories, in-person meetings, investor conferences, non-deal roadshows, and conference calls.	Quarterly, annually, as, and when required.	• Educating the investor community regarding TCS's integrated value creation model and long-term business strategy. • Assisting investors in articulating their concerns pertaining to company policies, reporting practices, strategic initiatives, and related matters. • Gaining insights into shareholder expectations.
Suppliers	No	Prequalification and vetting processes, communication and partnership meetings, Memoranda of Understanding (MoU) and framework agreements, online surveys, electronic mails, ESG assessments, vendor meetings, online grievance mechanisms, site visits, one-on-one interactions, reporting, website management, and workshops.	Monthly, Quarterly, annually, as, and when required.	• Quality and sustainable supply. • Timely delivery and payments. • Consideration of ESG factors (sustainability, safety, compliance audits, human rights, ISO, and OHSAS standards). • Opportunities for collaboration and digitalization.
Communities & NGO	Yes	Community visits and projects, partnerships with local charities, volunteerism, seminars/ conferences, assessments and surveys, focused group discussions, one-to-one interactions, media, website, online grievance mechanism, and field visits.	Monthly, quarterly, annually, as, and when required.	• Identifying and prioritising the interventions necessary for the communities. • Impact assessments of various community development projects are conducted by third parties for CSR interventions undertaken. • Assessments related to human rights. • CSR activities. • Awareness programmes.

STAKEHOLDERS GROUP	WHETHER IDENTIFIED AS VULNERABLE & MARGINALIZED GROUP (YES/ NO)	CHANNEL OF COMMUNICATION (EMAIL, SMS, NEWSPAPER, PAMPHLETS, ADVERTISEMENT, COMMUNITY MEETINGS, NOTICE BOARD, WEBSITE,) OTHER	FREQUENCY OF ENGAGEMENT (ANNUALLY/ HALF YEARLY/ QUARTERLY/ OTHERS – PLEASE SPECIFY)	PURPOSE AND SCOPE OF ENGAGEMENT INCLUDING KEY TOPICS AND CONCERNS RAISED DURING SUCH ENGAGEMENT
Regulatory Authorities	No	Reports, websites, online applications, presentations, one-on-one interactions, events, emails, letters, and meetings.	Annually, as needed and when required.	• Regulatory and compliance requirements. • Support and feedback regarding business performance. • Sustainability topics of concern.

Leadership Indicators

1. **PROVIDE THE PROCESSES FOR CONSULTATION BETWEEN STAKEHOLDERS AND THE BOARD ON ECONOMIC, ENVIRONMENTAL, AND SOCIAL TOPICS OR IF CONSULTATION IS DELEGATED, HOW IS FEEDBACK FROM SUCH CONSULTATIONS PROVIDED TO THE BOARD.**

   The Company engages stakeholders to develop policies reflecting diverse perspectives, strengthening trust and collaboration. These interactions help co-create sustainable solutions to mitigate ESG risks. To embed sustainability, the Company has a three-tiered governance framework: the Board, corporate, and unit levels. The Board reviews performance, sets strategy, and guides committees, ensuring initiatives are integrated across all levels. Guided by ethics, integrity, and transparency, the Board oversees the Company's Sustainability strategy and Climate Action Plan.

   An ESG organisational framework, including risks and opportunities related to climate, is managed by a board-level Risk Management Committee. This committee evaluates ESG concerns and threats to operations, developing policies to mitigate risks.

2. **WHETHER STAKEHOLDER CONSULTATION IS USED TO SUPPORT THE IDENTIFICATION AND MANAGEMENT OF ENVIRONMENTAL AND SOCIAL TOPICS (YES / NO). IF SO, PROVIDE DETAILS OF INSTANCES AS TO HOW THE INPUTS RECEIVED FROM STAKEHOLDERS ON THESE TOPICS WERE INCORPORATED INTO POLICIES AND ACTIVITIES OF THE ENTITY.**

   Yes, the Company actively engages both internal and external stakeholders to ensure their Environmental, Social, and Governance (ESG) priorities align with the Company's business policies and strategies. Material environmental and social issues are identified by assessing their relevance to the dredging sector, as well as the requirements of relevant standards and rating frameworks. The importance of these issues is evaluated through direct one-on-one interactions and focused group discussions with external stakeholders, alongside input from internal stakeholders representing various business functions. The valuable feedback gained from these consultations is carefully prioritised and incorporated into the development of the Company's Business Responsibility and Sustainability Report and its policies. This process ensures that stakeholder perspectives are effectively integrated into the Company's ESG management approach, promoting responsible business practices and sustainable value creation.

   Yes, stakeholder engagement encompasses key material issues driven by strategic objectives through various modes of engagement. Each stakeholder group has a designated internal custodian. For example, employee feedback involves specific, informed procedures that contribute to improved communication and collaboration platforms.

   For suppliers, this has improved the ease of doing business and the ability to address environmental and social aspects. Within the framework of the Community Ecology Initiative, our emphasis is on establishing an ecological equilibrium within our proximate communities through the implementation of projects that yield direct and tangible benefits. A principal area of focus is the enhancement of our urban primary healthcare system, as vulnerable communities often lack the adequate personnel and facilities necessary to address their healthcare needs.

   Similarly, for our employees, health, safety, and well-being are of paramount importance. We adopt a holistic approach to well-being, integrating mind, body, and community to promote health, happiness, and the pursuit of our life's purpose. Our employee wellness initiatives encompass three domains of well-being: physical, emotional, and financial.

3. PROVIDE DETAILS OF INSTANCES OF ENGAGEMENT WITH, AND ACTIONS TAKEN TO, ADDRESS THE CONCERNS OF VULNERABLE/ MARGINALISED STAKEHOLDER GROUPS.

Engaging with and addressing the concerns of underprivileged, vulnerable, and marginalized stakeholder groups is central to the company's ethical business practices. The company proactively addresses these concerns through various initiatives, fostering meaningful conversations. This includes creating safe spaces where stakeholders can openly share their concerns. Furthermore, the company ensures active and empathetic listening, demonstrating a genuine willingness to understand their perspectives. Cultural awareness and sensitivity to language barriers are incorporated into these interactions. Additionally, the company utilizes diverse communication channels to ensure that information is accessible to all members of these groups. Details about the composition of the CSR committee, the CSR Policy, and the approved CSR projects are available on our website at http://dredge-india.com/files/CSR%20Policy.pdf.

PRINCIPLE 5:

BUSINESSES SHOULD RESPECT AND PROMOTE HUMAN RIGHTS.

Essential Indicators

1. EMPLOYEES AND WORKERS WHO HAVE BEEN PROVIDED TRAINING ON HUMAN RIGHTS ISSUES AND POLICY(IES) OF THE ENTITY IN THE FOLLOWING FORMAT:

CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR			FY-2024-25 PREVIOUS FINANCIAL YEAR		
	TOTAL (A)	NO. OF EMPLOYEES/ WORKERS COVERED (B)	% (B/A)	TOTAL (C)	NO. OF EMPLOYEES/ WORKERS COVERED (D)	% (D/C)
EMPLOYEES (SHORE)						
PERMANENT	160	160	100	166	166	100
OTHER THAN PERMANENT	8	8	100	11	11	100
TOTAL EMPLOYEES	**168**	**168**	**100**	**177**	**177**	**100**
EMPLOYEES (FLOATING)						
PERMANENT	56	56	100	70	70	100
OTHER THAN PERMANENT	312	312	100	322	322	100
TOTAL EMPLOYEES	**368**	**368**	**100**	**392**	**392**	**100**
WORKERS						
PERMANENT	0	NA	NA	0	NA	NA
OTHER THAN PERMANENT	58	NA	NA	64	NA	NA
TOTAL WORKERS	**58**	**NA**	**NA**	**64**	**NA**	**NA**

Particulars	FY-2025-26 CURRENT FINANCIAL YEAR					FY-2024-25 PREVIOUS FINANCIAL YEAR				
	TOTAL (A)	EQUAL TO MINIMUM WAGE		MORE THAN MINIMUM WAGE		TOTAL (D)	EQUAL TO MINIMUM WAGE		MORE THAN MINIMUM WAGE	
		NO. (B)	% (B/A)	NO. (C)	% (C/A)		NO. (E)	% (E/D)	NO. (F)	% (F/D)
EMPLOYEES (Shores)										
PERMANENT										
MALE	129	0	0	129	100	135	0	0	135	100
FEMALE	31	0	0	31	100	31	0	0	31	100
Total	**160**	**0**	**0**	**160**	**100**	**166**	**0**	**0**	**166**	**100**
OTHER THAN PERMANENT										
MALE	8	0	0	8	100	10	0	0	10	100
FEMALE	0	0	0	0	0	1	0	0	1	100
Total	**8**	**0**	**0**	**8**	**100**	**11**	**0**	**0**	**11**	**100**
EMPLOYEES (FLOATING)										
MALE	56	0	0	56	100	70	0	0	70	100
FEMALE	0	0	0	0	100	0	0	0	0	100
Total	**56**	**0**	**0**	**56**	**100**	**70**	**0**	**0**	**70**	**100**

Particulars	FY-2025-26 CURRENT FINANCIAL YEAR					FY-2024-25 PREVIOUS FINANCIAL YEAR				
	TOTAL (A)	EQUAL TO MINIMUM WAGE		MORE THAN MINIMUM WAGE		TOTAL (D)	EQUAL TO MINIMUM WAGE		MORE THAN MINIMUM WAGE	
		NO. (B)	% (B/A)	NO. (C)	% (C/A)		NO. (E)	% (E/D)	NO. (F)	% (F/D)
OTHER THAN PERMANENT										
MALE	311	0	0	311	100	320	0	0	320	100
FEMALE	1	0	0	1	100	2	0	0	2	100
Total	**312**	**0**	**0**	**312**	**100**	**322**	**0**	**0**	**322**	**100**
WORKERS										
PERMANENT										
MALE	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
FEMALE	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
OTHER THAN PERMANENT										
MALE	50	50	100	0	0	55	55	100	0	0
FEMALE	8	8	100	0	0	9	9	100	0	0
Total	**58**	**58**	**100**	**0**	**0**	**64**	**64**	**100**	**0**	**0**

3. A. DETAILS OF REMUNERATION/SALARY/WAGES, IN THE FOLLOWING FORMAT:

	MALE		FEMALE	
	NUMBER	MEDIAN REMUNERATION/ SALARY/ WAGES OF RESPECTIVE CATEGORY	NUMBER	MEDIAN REMUNERATION/ SALARY/ WAGES OF RESPECTIVE CATEGORY
BOARD OF DIRECTORS	7	15.06L	2	2.00L
KMPS	2	68.74L	1	28.91L
EMPLOYEES OTHER THAN BODS AND KMPS	137	300.9L	31	50.3L
WORKERS	55	3.14L	9	2.76L

b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
Gross wages paid to females as % of total wages.	0.50%	0.79%

4. DO YOU HAVE A FOCAL POINT (INDIVIDUAL/ COMMITTEE) RESPONSIBLE FOR ADDRESSING HUMAN RIGHTS IMPACTS OR ISSUES CAUSED OR CONTRIBUTED BY THE BUSINESS? (YES/NO)

Yes.

5. DESCRIBE THE INTERNAL MECHANISMS IN PLACE TO REDRESS GRIEVANCES RELATED TO HUMAN RIGHTS ISSUES.

The Company has established a comprehensive and well-organized grievance redressal mechanism designed to effectively resolve complaints pertaining to human rights violations. Any individual, whether an employee or not, who experiences or observes harassment, discrimination, or other human rights issues, is advised to submit a formal written complaint via designated channels.

At the core of this system is the Central Grievance Mechanism, which is tasked with receiving, managing, and resolving grievances in a fair, confidential, and timely manner. The process includes thorough investigations and ensures that appropriate corrective measures are taken to uphold the rights and dignity of all individuals.

This mechanism reflects the Company's unwavering commitment to maintaining a safe, respectful, and inclusive workplace where every grievance is addressed with seriousness and transparency.

The Company has implemented a Grievance Mechanism enabling all employees to formally raise concerns related to violations of any legal statutes, including human rights and internal corporate policies. Each grievance is subject to a thorough and appropriate investigation. Upon concluding the investigation, if it is determined that a violation has taken place, corrective measures proportional to the severity of the violation are enacted.

6. NUMBER OF COMPLAINTS ON THE FOLLOWING MADE BY EMPLOYEES AND WORKERS:

CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR			FY-2024-25 PREVIOUS FINANCIAL YEAR		
	FILED DURING THE YEAR	PENDING RESOLUTION AT THE END OF THE YEAR	REMARKS	FILED DURING THE YEAR	PENDING RESOLUTION AT THE END OF THE YEAR	REMARKS
SEXUAL HARASSMENT	NIL	NIL	NIL	NIL	NIL	NIL
DISCRIMINATION AT WORKPLACE	NIL	NIL	NIL	NIL	NIL	NIL
CHILD LABOR	NIL	NIL	NIL	NIL	NIL	NIL
FORCED LABOR/ INVOLUNTARY LABOR	NIL	NIL	NIL	NIL	NIL	NIL
WAGES	NIL	NIL	NIL	NIL	NIL	NIL
OTHER HUMAN RIGHTS RELATED ISSUES	NIL	NIL	NIL	NIL	NIL	NIL

7. COMPLAINTS FILED UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013, IN THE FOLLOWING FORMAT:

	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	NIL	NIL
Complaints on POSH as a % of female employees / workers	NIL	NIL
Complaints on POSH upheld	NIL	NIL

8. MECHANISMS TO PREVENT ADVERSE CONSEQUENCES TO THE COMPLAINANT IN DISCRIMINATION AND HARASSMENT CASES.

In order to safeguard complainants from the negative repercussions of discrimination and harassment within our offices in India, the Company has instituted proactive measures. These encompass explicit anti-discrimination and anti-harassment policies that are effectively communicated to all personnel, thereby fostering a respectful and inclusive organisational culture.

Our focus lies in raising awareness and preventing such issues through ongoing training that emphasizes unacceptable behaviors and mutual respect. An Internal Complaints Committee (ICC), composed of trained members, is responsible for addressing grievances with fairness, sensitivity, and confidentiality.

To promote reporting without apprehension, the Company provides an anonymous mechanism to securely voice concerns. These initiatives exemplify our dedication to protecting employees' rights and dignity throughout the grievance resolution process.

9. DO HUMAN RIGHTS REQUIREMENTS FORM PART OF YOUR BUSINESS AGREEMENTS AND CONTRACTS? (YES/NO)

Yes.

10. ASSESSMENTS FOR THE YEAR:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child Labor	The Company ensures compliance with applicable labour practice laws, including child labour and human rights issues.
Forced Labor/ Involuntary Labor	
Sexual Harassment	
Discrimination at Workplace	
Wages	
Other-specify	

11. PROVIDE DETAILS OF ANY CORRECTIVE ACTIONS TAKEN OR UNDERWAY TO ADDRESS SIGNIFICANT RISKS / CONCERNS ARISING FROM THE ASSESSMENTS AT QUESTION 9 ABOVE.

The Company has identified no risk with respect to human rights violations during the reporting period; hence, no corrective actions were necessary to be taken.

Leadership Indicators

1. **DETAILS OF A BUSINESS PROCESS BEING MODIFIED / INTRODUCED AS A RESULT OF ADDRESSING HUMAN RIGHTS GRIEVANCES/COMPLAINTS.**

   The Company maintains a strict policy of zero tolerance towards any form of discrimination or harassment. Since there were no human rights grievances/complaints, there were no changes made in business processes during the reporting period.

2. **DETAILS OF THE SCOPE AND COVERAGE OF ANY HUMAN RIGHTS DUE DILIGENCE CONDUCTED.**

   The Company recognizes its fundamental responsibility to respect and uphold human rights and is dedicated to fostering a diverse, inclusive, and equitable workplace. To this end, the Company has implemented a comprehensive Compliance Management Framework that serves as a guiding tool for user departments, ensuring adherence to existing regulatory requirements related to human rights and labor standards.

   This framework not only provides clear directives on the necessary checks and balances but also enables proactive monitoring of evolving regulations and best practices. As part of the due diligence process, regular internal audits are conducted to assess compliance with statutory obligations. Based on audit findings, the Company undertakes timely corrective and preventive actions to address gaps and continuously improve its human rights practices.

3. **IS THE PREMISE/OFFICE OF THE ENTITY ACCESSIBLE TO DIFFERENTLY ABLED VISITORS, AS PER THE REQUIREMENTS OF THE RIGHTS OF PERSONS WITH DISABILITIES ACT, 2016?**

   Yes, the Company's facilities, developed in accordance with the Equal Opportunity Policy, extend to visitors as well as employees. To ensure ease of movement and accessibility within the Company's premises, adequate provisions such as wheelchair access and ramp structures have been implemented, complying with the requirements of the Rights of Persons with Disabilities Act, 2016.

4. **DETAILS ON ASSESSMENT OF VALUE CHAIN PARTNERS:**

	% of your plants and offices that were assessed ((by entity or statutory authorities or third parties)
SEXUAL HARASSMENT	Strict compliance with all the parameters of human rights is ensured in respect of 100% of the value chain partners working within our organization.
DISCRIMINATION AT WORKPLACE	
CHILD LABOR	
FORCED LABOR/ INVOLUNTARY LABOR	
WAGES	
OTHER-SPECIFY	

5. **PROVIDE DETAILS OF ANY CORRECTIVE ACTIONS TAKEN OR UNDERWAY TO ADDRESS SIGNIFICANT RISKS / CONCERNS ARISING FROM THE ASSESSMENTS AT QUESTION 4 above:**

   Not Applicable.

PRINCIPLE 6:

BUSINESSES SHOULD RESPECT AND MAKE EFFORTS TO PROTECT AND RESTORE THE ENVIRONMENT

Essential Indicators

1. **DETAILS OF TOTAL ENERGY CONSUMPTION (IN JOULES OR MULTIPLES) AND ENERGY INTENSITY, IN THE FOLLOWING FORMAT: –**

	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
From renewable sources		
Total Electricity Consumption (A)	NIL	NIL
Total Fuel Consumption (B)	NIL	NIL
Energy Consumption through other sources (C)	NIL	NIL
Total energy consumed from renewable sources (A+B+C)	**NIL**	**NIL**

	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
From Non-renewable sources		
Total electricity consumption (D)	5,93,358 KWH	28,722.0384
Total fuel consumption (E)	38,087 KL	16,31,450.78
Energy consumption through other sources (F)	NA	NA
Total Energy consumed from non renewable sources (D+E+F)	**2,136.89 GJ**	**16,60,172.82**
Total Energy Consumption (A+B+C+D+E+F)	**2,136.89 GJ**	**16,60,172.82**
Energy intensity per rupee of turnover (Total energy consumed/ Revenue from Operations)	-	0.27
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed / Revenue from operations adjusted for PPP)	-	0.27
Energy intensity in terms of physical output	NA	NA
Energy intensity (optional) – the relevant metric may be selected by the entity.	NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency. (Y/N) If yes, name of the external agency.

2. **DOES THE ENTITY HAVE ANY SITES / FACILITIES IDENTIFIED AS DESIGNATED CONSUMERS (DCS) UNDER THE PERFORMANCE, ACHIEVE AND TRADE (PAT) SCHEME OF THE GOVERNMENT OF INDIA? (Y/N) IF YES, DISCLOSE WHETHER TARGETS SET UNDER THE PAT SCHEME HAVE BEEN ACHIEVED. IN CASE TARGETS HAVE NOT BEEN ACHIEVED, PROVIDE THE REMEDIAL ACTION TAKEN, IF ANY.**

   Not Applicable.

3. **PROVIDE DETAILS OF THE FOLLOWING DISCLOSURES RELATED TO WATER IN THE FOLLOWING FORMAT:**

   Environmental conservation through resource management is not just a business practice but also something that drives us to challenge ourselves daily to deliver our value with increased efficiency and quality across every aspect of manufacturing.

PARAMETER	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
WATER WITHDRAWAL BY SOURCE (IN KILOLITERS)		
(i) Surface water	NA	NA
(ii) Groundwater	NA	NA
(iii) Third party water	32,231 KL	34,648 KL
(iv) Seawater / desalinated water	NIL	NIL
(v) Others (Municipal Supply)	NA	NA
Total volume of water withdrawal (in kiloliters) (i + ii + iii + iv + v)	**32,231 KL**	**34,648 KL**
Total volume of water consumption (in kiloliters)	**32,231 KL**	**34,648 KL**
Water intensity per rupee of turnover (Total water consumed / Revenue from Operations)	0.00000262	0.00159
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP)	0.00000262	0.00159
Water intensity in terms of physical output	NA	NA
Water intensity (optional) – the relevant metric may be selected by the entity	NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. Freshwater is supplied to the Dredgers (vessels) through port's facility and through authorised agencies in case of non-availability with port. Test reports are obtained from the Agencies and kept onboard Dredgers.

4. **Provide the following details related to water discharged.**

PARAMETER	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
WATER DISCHARGE BY DESTINATION AND LEVEL OF TREATMENT (IN KILOLITERS)		
(i) To Surface water		
– No Treatment	N.A.	N.A.
– With treatment – please specify level of treatment	N.A.	N.A.
(ii) To Groundwater		
– No Treatment	N.A.	N.A
– With treatment – please specify level of treatment	N.A.	N.A
(iii) To Seawater		
– No Treatment	N.A.	N.A.
– With treatment – please specify level of treatment	N.A.	N.A.
(iv) Send to third parties		
– No Treatment	N.A.	N.A.
– With treatment – please specify level of treatment	N.A.	N.A.
(v) Others (Municipal Supply)		
– No Treatment	N.A.	N.A.
– With treatment – please specify level of treatment	N.A.	N.A.
Total water discharged (in kilolitres)	**N.A.**	**N.A.**

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No, an Independent Assessment has been carried out by an External agency.

5. **HAS THE ENTITY IMPLEMENTED A MECHANISM FOR ZERO LIQUID DISCHARGE? IF YES, PROVIDE DETAILS OF ITS COVERAGE AND IMPLEMENTATION.**

Yes, the company is dedicated to achieving zero liquid discharge, which is accomplished through the effective implementation of statutory MARPOL regulations onboard all its floating assets. All ships are certified by the flag administration, and IOPP certificates (International Oil Pollution Prevention) are issued as formal attestations.

6. **PLEASE PROVIDE DETAILS OF AIR EMISSIONS (OTHER THAN GHG EMISSIONS) BY THE ENTITY, IN THE FOLLOWING FORMAT:**

PARAMETER	PLEASE SPECIFY UNITS	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
NOx	Metric Tones (MT)	1,643.20	1,675.52
SOx	Metric Tones (MT)	60.63	75.07
Particulate Matter (PM)	Metric Tones (MT)	47.380	48.312
Persistent Organic Pollutants (POP)	NA	NA	NA
Volatile Organic Compound (VOC)	NA	NA	NA
Hazardous Air Pollutants (HAP)	NA	NA	NA
Others- Please Specify **(Carbon and its compounds)	NA	NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No, an Independent Assessment has been carried out by an External agency.

7. **PROVIDE DETAILS OF GREENHOUSE GAS EMISSIONS (SCOPE 1 AND SCOPE 2 EMISSIONS) & ITS INTENSITY, IN THE FOLLOWING FORMAT:**

PARAMETER	UNITS	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
TOTAL SCOPE 1 EMISSIONS (BREAK-UP OF THE GHG INTO CO2, CH4, N2O, HFCS, PFCS, SF6, NF3, IF AVAILABLE)	Metric tonnes of CO2 equivalent	107,92 MT	106.79
TOTAL SCOPE 2 EMISSIONS (BREAK-UP OF THE GHG INTO CO2, CH4, N2O, HFCS, PFCS, SF6, NF3, IF AVAILABLE)	Metric tonnes of CO2 equivalent	61 KG	(59) KGS
TOTAL SCOPE 1 AND SCOPE 2 EMISSIONS INTENSITY PER RUPEE OF TURNOVER (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)	Metric tonnes of CO2 equivalent	NA	NA
TOTAL SCOPE 1 AND SCOPE 2 EMISSION INTENSITY PER RUPEE OF TURNOVER ADJUSTED FOR PURCHASING POWER PARITY (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)	-	-	-
TOTAL SCOPE 1 AND SCOPE 2 EMISSION INTENSITY IN TERMS OF PHYSICAL OUTPUT	-	NA	NA
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity	-	-NA	-NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency ? (Y/N) If yes, name of the external agency.

No, an Independent Assessment has been carried out by an External agency.

8. **DOES THE ENTITY HAVE ANY PROJECTS RELATED TO REDUCING GREENHOUSE GAS EMISSIONS? IF YES, THEN PROVIDE DETAILS.**

No

9. **PROVIDE DETAILS RELATED TO WASTE MANAGEMENT BY THE ENTITY, IN THE FOLLOWING FORMAT:**

PARAMETER	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
TOTAL WASTE GENERATED (IN METRIC TONS)		
Plastic Waste **(A)**	NIL	NIL
E-Waste **(B)**	01 MT	NIL
Bio-medical Waste **(C)**	NIL	NIL
Construction and Demolition waste **(D)**	NIL	NIL
Battery Waste **(E)**	NIL	NIL
Radioactive Waste **(F)**	NIL	NIL
Other Hazardous Waste, please specify, if any **(G)**	NIL	660 Nos 98 KL
Other Non-Hazardous Waste generated **(H)**, Please specify if any. (Break up by composition, i.e., by material relevant to the sector)	NIL NIL NIL NIL	744.415 Tons - - 0.8 Tons
Total (A+B+C+D+E+F+G+H)	**01 MT**	**745.215 Tons**
Waste intensity per rupee of turnover (Total waste generated / Revenue from operations)	NA	NA
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP)	NA	NA
Waste intensity in terms of physical output	NA	NA
Waste intensity (optional) – the relevant metric may be selected by the entity	NA	NA

PARAMETER	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
FOR EACH CATEGORY OF WASTE GENERATED, TOTAL WASTE RECOVERED THROUGH RECYCLING, RE-USING OR OTHER RECOVERY OPERATIONS (IN METRIC TONS)		
Category of Waste		
(i) Recycled	NA	NA
(ii) Reused	NA	NA
(iii) Other recovery operations	NA	NA
Total	**NA**	**NA**
FOR EACH CATEGORY OF WASTE GENERATED, TOTAL WASTE DISPOSED BY NATURE OF DISPOSAL METHOD (IN METRIC TONS)		
(i) Incineration	NA	NA
(ii) Landfilling	NA	NA
(iii) Other Disposal Operations	NA	NA
Total	**NA**	**NA**

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency

No, an Independent Assessment has been carried out by an External agency.

10. **BRIEFLY DESCRIBE THE WASTE MANAGEMENT PRACTICES ADOPTED IN YOUR ESTABLISHMENTS. DESCRIBE THE STRATEGY ADOPTED BY YOUR COMPANY TO REDUCE USAGE OF HAZARDOUS AND TOXIC CHEMICALS IN YOUR PRODUCTS AND PROCESSES AND THE PRACTICES ADOPTED TO MANAGE SUCH WASTES.**

DCI has established its Vessel Garbage Management Plan. The organization routinely engages in recycling activities and complies with appropriate disposal procedures. E-waste and paper waste are systematically collected, sorted, and supplied to duly authorized vendors. Furthermore, DCI ensures adherence to all relevant waste management regulations and guidelines, including the proper handling and disposal of hazardous waste.

The company operates within the shipping industry and does not manufacture any products for sale. Nonetheless, waste generated onboard during routine ship operations is managed in accordance with the vessel-specific garbage management plan and is subsequently landed at shore-based approved reception facilities for further processing.

In compliance with applicable regulations and guidelines, DCI guarantees the safe handling and disposal of hazardous waste, thereby minimizing environmental impact. The company also implements strategies to reduce the use of hazardous and toxic chemicals in its products and processes by exploring safer alternatives, optimizing operational efficiency, and rigorously adhering to regulatory standards to mitigate risks associated with hazardous materials.

11. **IF THE ENTITY HAS OPERATIONS/OFFICES IN/AROUND ECOLOGICALLY SENSITIVE AREAS (SUCH AS NATIONAL PARKS, WILDLIFE SANCTUARIES, BIOSPHERE RESERVES, WETLANDS, BIODIVERSITY HOTSPOTS, FORESTS, COASTAL REGULATION ZONES, ETC.) WHERE ENVIRONMENTAL APPROVALS / CLEARANCES ARE REQUIRED, PLEASE SPECIFY DETAILS IN THE FOLLOWING FORMAT:**

S.NO	LOCATION OF OPERATIONS/OFFICES	TYPE OF OPERATIONS	WHETHER THE CONDITIONS OF ENVIRONMENTAL APPROVAL / CLEARANCE ARE BEING COMPLIED WITH? (Y/N) IF NO, THE REASONS THEREOF AND CORRECTIVE ACTION TAKEN, IF ANY.
	Ports/ Employer	Capital Dredging & Reclamation.	Yes, Environmental Clearance is taken by the respective Ports/ Employer.

12. **DETAILS OF ENVIRONMENTAL IMPACT ASSESSMENTS OF PROJECTS UNDERTAKEN BY THE ENTITY BASED ON APPLICABLE LAWS, IN THE CURRENT FINANCIAL YEAR:**

NAME AND BRIEF DETAILS OF PROJECT	EIA NOTIFICATION NO.	DATE	WHETHER CONDUCTED BY INDEPENDENT EXTERNAL AGENCY (YES / NO)	RESULTS COMMUNICATED IN PUBLIC DOMAIN (YES / NO)	RELEVANT WEBLINK
-	-	-	-	-	-

Note: The role of DCI is only for executing the dredging works of ports, and all necessary environmental impact assessments of the projects are done by the respective ports/ employers.

13. IS THE ENTITY COMPLIANT WITH THE APPLICABLE ENVIRONMENTAL LAW/ REGULATIONS/ GUIDELINES IN INDIA, SUCH AS THE WATER (PREVENTION AND CONTROL OF POLLUTION) ACT, AIR (PREVENTION AND CONTROL OF POLLUTION) ACT, ENVIRONMENT PROTECTION ACT AND RULES THEREUNDER (Y/N). IF NOT, PROVIDE DETAILS OF ALL SUCH NON-COMPLIANCES IN THE FOLLOWING FORMAT:

S.NO	SPECIFY THE LAW/ REGULATION/ GUIDELINES WHICH WAS NOT COMPLIED WITH	PROVIDE DETAILS OF THE NON-COMPLIANCE	ANY FINES/PENALTIES/ACTION TAKEN BY REGULATORY AGENCIES SUCH AS POLLUTION CONTROL BOARDS OR BY COURTS	CORRECTIVE ACTION TAKEN, IF ANY.
NIL				

Yes, the Company complies with the applicable environmental laws/ regulations/ guidelines in India, such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment Protection Act, and rules.

Leadership Indicators

1. WATER WITHDRAWAL, CONSUMPTION, AND DISCHARGE IN AREAS OF WATER STRESS (IN KILOLITERS):

FOR EACH FACILITY / PLANT LOCATED IN AREAS OF WATER STRESS, PROVIDE THE FOLLOWING INFORMATION: –

(I) NAME OF THE AREA **– Not Applicable**

(II) NATURE OF OPERATIONS **- Not Applicable**

(III) WATER WITHDRAWAL, CONSUMPTION, AND DISCHARGE IN THE FOLLOWING FORMAT:

PARAMETER	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
WATER WITHDRAWAL BY SOURCE (IN KILO LITERS)		
(i) Surface water	NIL	NIL
(ii) Groundwater	NIL	NIL
(iii) Third party water	NIL	NIL
(iv) Seawater / desalinated water	NIL	NIL
(v) Others	NIL	NIL
Total volume of water withdrawal (in kiloliters)	**NIL**	**NIL**
Total volume of water consumption (in kiloliters)	**NIL**	**NIL**
Water intensity per rupee of turnover (Water consumed / turnover)	NIL	NIL
Water intensity (optional) – the relevant metric may be selected by the entity	NIL	NIL
Water discharge by destination and level of treatment (in kiloliters)		
(i) Into Surface Water		
- No Treatment	NIL	NIL
- With Treatment-specify the level of Treatment	NIL	NIL
(ii) Into Groundwater		
- No Treatment	NIL	NIL
- With Treatment-specify the level of Treatment	NIL	NIL
(iii) Into Seawater		
- No Treatment	NIL	NIL
- With Treatment-specify the level of Treatment	NIL	NIL
(iv) Sent to Third Parties		
- No Treatment	NIL	NIL
- With Treatment-specify the level of Treatment	NIL	NIL
(v) Others		
- No Treatment	NIL	NIL
- With Treatment-specify the level of Treatment	NIL	NIL
Total Water Discharge (in Kiloliters)	**NIL**	**NIL**

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency

No, an Independent Assessment has been carried out by an External agency

2. PLEASE PROVIDE DETAILS OF TOTAL SCOPE 3 EMISSIONS & ITS INTENSITY, IN THE FOLLOWING FORMAT:

PARAMETERS	UNITS	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
TOTAL SCOPE 3 EMISSIONS (BREAK-UP OF THE GHG INTO CO2, CH4, N2O, HFCS, PFCS, SF6, NF3, IF AVAILABLE)	Metric tonnes of CO2 equivalent	1,07,915.96	1,06,790.00
TOTAL SCOPE 3 EMISSIONS PER RUPEE OF TURNOVER		-	-
TOTAL SCOPE 3 EMISSION INTENSITY (OPTIONAL) – THE RELEVANT METRIC MAY BE SELECTED BY THE ENTITY		NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No, an Independent Assessment has been carried out by an External agency.

3. WITH RESPECT TO THE ECOLOGICALLY SENSITIVE AREAS REPORTED AT QUESTION 10 OF ESSENTIAL INDICATORS ABOVE, PROVIDE DETAILS OF SIGNIFICANT DIRECT & INDIRECT IMPACT OF THE ENTITY ON BIODIVERSITY IN SUCH AREAS ALONG-WITH PREVENTION AND REMEDIATION ACTIVITIES.

At DCI, we do not engage in any business activity that has an irreversible or negative impact on biodiversity. Also, we do not have any operational sites near high biodiversity value areas or protected areas.

4. IF THE ENTITY HAS UNDERTAKEN ANY SPECIFIC INITIATIVES OR USED INNOVATIVE TECHNOLOGY OR SOLUTIONS TO IMPROVE RESOURCE EFFICIENCY, OR REDUCE IMPACT DUE TO EMISSIONS / EFFLUENT DISCHARGE / WASTE GENERATED, PLEASE PROVIDE DETAILS OF THE SAME AS WELL AS OUTCOME OF SUCH INITIATIVES, AS PER THE FOLLOWING FORMAT:

S.NO	INITIATIVES UNDERTAKEN	DETAILS OF INITIATIVES (WEB LINK, IF ANY, MAY BE PROVIDED ALONG WITH SUMMARY)	OUTCOMES OF INITIATIVES
1	ISO-14001	Implementation of ISO-14001	Environmental Management System Compliance
2	MARPOL	Vessels certified for IAPP, IOPP, and ISPP.	IMO Compliance

5. DOES THE ENTITY HAVE A BUSINESS CONTINUITY AND DISASTER MANAGEMENT PLAN? GIVE DETAILS IN 100 WORDS/ WEB LINK.

At DCI, our commitment to safety goes beyond theoretical ideas. We have properly established onsite Emergency Plans that follow the Occupational Health and Safety Assessment Series (OHSAS) guidelines closely. These plans are not just static documents but are lively, actionable strategies designed to protect lives, assets, and our commitment to responsible operations.

Our onsite Emergency Plans serve as living blueprints, outlining specific procedures to follow during unforeseen incidents. Based on the OHSAS framework, these plans carefully define protocols for various potential emergencies, from fires to natural disasters. These guidelines are not only regulatory requirements but also a solemn promise to our workers, community, and environment.

BCP includes a detailed step-by-step guide that outlines:

- ✓ the specific response
- ✓ the responsible people for the response
- ✓ key responsibilities
- ✓ Timelines that highlight when the responses are to be executed.

DCI has also developed a site-specific emergency plan along with a disaster management plan, which streamlines procedures to contain incidents promptly, minimize casualties, and prevent further injuries in the event of floods, cyclones, earthquakes, or fire hazards, including the delineation of individual roles and responsibilities.

6 DISCLOSE ANY SIGNIFICANT ADVERSE IMPACT TO THE ENVIRONMENT ARISING FROM THE VALUE CHAIN OF THE ENTITY. WHAT MITIGATION OR ADAPTATION MEASURES HAVE BEEN TAKEN BY THE ENTITY IN THIS REGARD?

DCI acknowledges the environmental risks linked to its services and its value chain. The company guarantees that the value chain complies with all relevant ecological permissions, including Consents for activity and PUC for logistics partners.

To address these risks, the company invests in cutting-edge technologies and innovations, demonstrating its dedicated efforts in risk mitigation.

7 PERCENTAGE OF VALUE CHAIN PARTNERS (BY VALUE OF BUSINESS DONE WITH SUCH PARTNERS) THAT WERE ASSESSED FOR ENVIRONMENTAL IMPACTS.

The Company has not undertaken any physical assessment of the Value Chain partners. However, the Company ensures that 100% of its value chain members adhere to applicable environmental permissions.

PRINCIPLE 7:

BUSINESSES, WHEN ENGAGING IN INFLUENCING PUBLIC AND REGULATORY POLICY, SHOULD DO SO IN A MANNER THAT IS RESPONSIBLE AND TRANSPARENT

Essential Indicators

1. a. NUMBER OF AFFILIATIONS WITH TRADE AND INDUSTRY CHAMBERS/ ASSOCIATIONS –

DCI is affiliated to five industry chambers/ associations as stated below

b. LIST THE TOP 10 TRADE AND INDUSTRY CHAMBERS/ ASSOCIATIONS (DETERMINED BASED ON THE TOTAL MEMBERS OF SUCH BODY) THE ENTITY IS A MEMBER OF/ AFFILIATED TO:

S.NO	NAME OF TRADE AND INDUSTRY CHAMBER/ ASSOCIATIONS	REACH OF TRADE AND INDUSTRY CHAMBERS/ ASSOCIATIONS (STATE/ NATIONAL)
1	FICCI	National
2	MARITIME UNION OF INDIA	National
3	NUSI	National
4	INSA	National
5	NATIONAL MARITIME BOARD	National

2. PROVIDE DETAILS OF CORRECTIVE ACTION TAKEN OR UNDERWAY ON ANY ISSUES RELATED TO ANTI-COMPETITIVE CONDUCT BY THE ENTITY BASED ON ADVERSE ORDERS FROM REGULATORY AUTHORITIES.

NAME OF THE AUTHORITY	BRIEF OF THE CASE	CORRECTIVE ACTION TAKEN
NA	NA	NA

For the financial year under review, the Company received no adverse orders from regulatory bodies; hence, no corrective actions were required.

Leadership Indicators

1. DETAILS OF PUBLIC POLICY POSITIONS ADVOCATED BY THE ENTITY:

S.NO	PUBLIC POLICY ADVOCATED	METHOD RESORTED FOR SUCH ADVOCACY	WHETHER INFORMATION AVAILABLE IN THE PUBLIC DOMAIN	FREQUENCY OF REVIEW BY BOARD (ANNUALLY/ HALF YEARLY/ QUARTERLY/ OTHERS-PLEASE SPECIFY)	WEB LINK, IF AVAILABLE
The Company actively collaborates with a wide range of stakeholders, including industry chambers, associations, government agencies, and regulatory bodies, to advocate for policy positions across various sectors. These sectors include infrastructure, renewable energy, space exploration, health and safety, among others. Senior leaders from the Company are regularly invited to participate in consultations, forums, and committees, providing expert input and helping shape public policy. The importance and success of these engagements are reviewed annually by the Board.					

PRINCIPLE 8:

BUSINESSES SHOULD PROMOTE INCLUSIVE GROWTH AND EQUITABLE DEVELOPMENT

Essential Indicators

1. DETAILS OF SOCIAL IMPACT ASSESSMENTS (SIA) OF PROJECTS UNDERTAKEN BY THE ENTITY BASED ON APPLICABLE LAWS, IN THE CURRENT FINANCIAL YEAR.

NAME AND BRIEF DETAIL OF THE PROJECT	SIA NOTIFICATION NO.	DATE OF NOTIFICATION	WHETHER CONDUCTED BY INDEPENDENT EXTERNAL AGENCY (YES/NO)	RESULTS COMMUNICATED IN PUBLIC DOMAIN	RELEVANT WEBLINK
DCI has not conducted any activities related to SIA					

2. PROVIDE INFORMATION ON PROJECT(S) FOR WHICH ONGOING REHABILITATION AND RESETTLEMENT (R&R) IS BEING UNDERTAKEN BY YOUR ENTITY IN THE FOLLOWING FORMAT:

S.NO.	NAME OF PROJECT FOR WHICH R&R IS ONGOING	STATE	DISTRICT	NO. OF PROJECTS AFFECTED FAMILIES (PAFS)	% OF PAFS COVERED BY R&R	AMOUNT PAID TO PAFS IN THE FY (IN INR)
DCI has not conducted any activity related to rehabilitation and resettlement.						

3. DESCRIBE THE MECHANISMS TO RECEIVE AND REDRESS GRIEVANCES OF THE COMMUNITY.

The Centralized Public Grievance Redress and Monitoring System (CPGRAMS) represents an online platform, serving as a flagship initiative for governance reform initiated by the Indian central government, intended to address the grievances of the general public. The Director of Citizens' Initiatives (DCI) utilizes this portal to manage community grievances, monitor lodged complaints, and receive updates on their progress. The pertinent department reviews each grievance and undertakes the requisite action.

	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
Directly sourced from MSME/ Small producers	0.54%	3.22%
Sourced directly from within the district and neighboring Districts	0.33%	3.0%

4. Job creation in smaller towns - Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost.

Location	FY-2025-26 CURRENT FINANCIAL YEAR	FY-2024-25 PREVIOUS FINANCIAL YEAR
Rural	58%-	69.71
Semi-Rural	-	17.38
Urban	36.5%	8.60
Metropolitan	5.5%	4.30

(Place to be categorized as RBI Classification System - rural / semi-urban/urban/metropolitan)

Leadership Indicators

1. **PROVIDE DETAILS OF ACTIONS TAKEN TO MITIGATE ANY NEGATIVE SOCIAL IMPACTS IDENTIFIED IN THE SOCIAL IMPACT ASSESSMENTS (REFERENCE: QUESTION 1 OF ESSENTIAL INDICATORS ABOVE):**

DETAILS OF NEGATIVE SOCIAL IMPACT IDENTIFIED	CORRECTIVE ACTION TAKEN
Not Applicable	Not Applicable

2. **PROVIDE THE FOLLOWING INFORMATION ON CSR PROJECTS UNDERTAKEN BY YOUR ENTITY IN DESIGNATED ASPIRATIONAL DISTRICTS AS IDENTIFIED BY GOVERNMENT BODIES:**

S.NO	STATE	ASPIRATIONAL DISTRICT	AMOUNT SPENT (IN INR)
1.	-	-	-

3. (a) DO YOU HAVE A PREFERENTIAL PROCUREMENT POLICY WHERE YOU GIVE PREFERENCE TO PURCHASE FROM SUPPLIERS COMPRISING MARGINALIZED /VULNERABLE GROUPS? (YES/NO)

   Yes

   (b) FROM WHICH MARGINALIZED /VULNERABLE GROUPS DO YOU PROCURER?

   1) MSME/SC-ST owned vendor

   2) Women entrepreneurs.

   (c) WHAT PERCENTAGE OF TOTAL PROCUREMENT (BY VALUE) DOES IT CONSTITUTE?

   10%.

4. **DETAILS OF THE BENEFITS DERIVED AND SHARED FROM THE INTELLECTUAL PROPERTIES OWNED OR ACQUIRED BY YOUR ENTITY (IN THE CURRENT FINANCIAL YEAR), BASED ON TRADITIONAL KNOWLEDGE:**

S. NO.	INTELLECTUAL PROPERTY BASED ON TRADITIONAL KNOWLEDGE	OWNED/ ACQUIRED (YES/NO)	BENEFIT SHARED (YES/NO)	BASIS OF CALCULATING BENEFIT SHARE
The Company does not have any intellectual property owned, created, or acquired based on traditional knowledge during the year.				

5. **DETAILS OF CORRECTIVE ACTIONS TAKEN OR UNDERWAY, BASED ON ANY ADVERSE ORDER IN INTELLECTUAL PROPERTY-RELATED DISPUTES WHEREIN USAGE OF TRADITIONAL KNOWLEDGE IS INVOLVED.**

NAME OF AUTHORITY	BRIEF OF CASE	CORRECTIVE ACTION TAKEN
The Company does not have any intellectual property owned, created, or acquired based on traditional knowledge during the year.		

6. **DETAILS OF BENEFICIARIES OF CSR PROJECTS:**

S. NO.	CSR PROJECTS	NO. OF PERSONS BENEFITTED FROM CSR PROJECTS	% OF BENEFICIARIES FROM VULNERABLE AND MARGINALIZED GROUPS
	-	-	-

PRINCIPLE 9:

BUSINESSES SHOULD ENGAGE WITH AND PROVIDE VALUE TO THEIR CONSUMERS IN A RESPONSIBLE MANNER

Essential Indicators

1. DESCRIBE THE MECHANISMS IN PLACE TO RECEIVE AND RESPOND TO CONSUMER COMPLAINTS AND FEEDBACK.

The DCI has established a robust framework to effectively receive, address, and resolve consumer complaints and feedback through multiple channels. The mechanisms in place include:

1. **Channels for Receiving Complaints**

   DCI receives complaints and grievances through a variety of channels, including:

   - ✓ CPGRAMS Portal (Centralized Public Grievance Redress and Monitoring System)
   - ✓ Email correspondence
   - ✓ Physical letters
   - ✓ DAK (Daily Dak/Dispatch Section)

2. **Internal Processing and Redressal Mechanism**

   Upon receipt, complaints are routed to the relevant sections or departments, including Regional Branch Groups (RBGs) and State Branch Groups (SBGs), for detailed examination and resolution. Each case is addressed based on its nature and urgency, ensuring a timely and appropriate response.

3. **Policy-Based Resolution**

   The redressal process follows the Grievance Redressal Policy approved by the Board of Directors. This policy outlines standardized procedures and responsibilities to ensure transparency, accountability, and fairness in addressing grievances.

4. **Monitoring and Review**

   DCI also supervises grievance management to guarantee ongoing enhancements in service delivery. Periodic assessments aid in detecting systemic problems and improving the efficiency of redressal mechanisms.

2. TURNOVER OF PRODUCTS AND/OR SERVICES AS A PERCENTAGE OF TURNOVER FROM ALL PRODUCTS/SERVICES THAT CARRY INFORMATION ABOUT:

	As a percentage of Total Turnover
Environmental and Social parameters relevant to the product	NA
Safe and responsible usage	NA
Recycling and/or safe disposal	NA

3. NUMBER OF CONSUMER COMPLAINTS IN RESPECT OF THE FOLLOWING:

CATEGORY	FY-2025-26 CURRENT FINANCIAL YEAR		REMARKS	FY-2024-25 PREVIOUS FINANCIAL YEAR		REMARKS
	RECEIVED DURING THE YEAR	PENDING RESOLUTION AT THE END OF THE YEAR		RECEIVED DURING THE YEAR	PENDING RESOLUTION AT THE END OF THE YEAR	
DATA PRIVACY	NIL	NA	NIL	NIL	NA	NIL
ADVERTISING	NIL	NA	NIL	NIL	NA	NIL
CYBER SECURITY	NIL	NA	NIL	NIL	NA	NIL
DELIVERY OF ESSENTIAL SERVICE	NIL	NA	NIL	NIL	NA	NIL
RESTRICTIVE TRADE PRACTICES	NIL	NA	NIL	NIL	NA	NIL
UNFAIR TRADE PRACTICES	NIL	NA	NIL	NIL	NA	NIL
OTHERS	NIL	NA	NIL	NIL	NA	NIL

4. DETAILS OF INSTANCES OF PRODUCT RECALLS ON ACCOUNT OF SAFETY ISSUES:

	NUMBER	REASONS FOR RECALL
VOLUNTARY RECALLS	0	NA
FORCED RECALLS	0	NA

5. DOES THE ENTITY HAVE A FRAMEWORK/ POLICY ON CYBER SECURITY AND RISKS RELATED TO DATA PRIVACY? (YES/NO) IF AVAILABLE, PROVIDE A WEB-LINK OF THE POLICY.

DCI has established a comprehensive cybersecurity framework designed to address and mitigate cyber risks and threats to data privacy. This framework is integral to protecting critical business processes from potential security breaches and ensuring the responsible handling of customer data.

Key Elements of the Cybersecurity Framework:

1. **Risk Mitigation and Prevention**
   - DCI has implemented proactive mechanisms to detect, prevent, and respond to cyber threats.
   - These measures are aimed at ensuring the confidentiality, integrity, and availability of information systems and data assets.

2. **Governance and Oversight**
   - The IT Head is responsible for overseeing the implementation and continuous improvement of IT security processes.
   - Regular internal communications, particularly via email, are used to educate staff about cyber risks and recommend preventive actions.

3. **Vulnerability Assessments**
   - An annual vulnerability assessment is conducted on all critical IT assets to identify and address potential security gaps.
   - This assessment supports continuous risk management and strengthens the organization's cyber resilience.

4. **Third-Party Audits**
   - Periodic third-party audits are conducted to independently evaluate the effectiveness, maturity, and efficiency of DCI's cybersecurity systems and practices.
   - These assessments ensure compliance with industry standards and identify areas for enhancement.

5. **Data Privacy**
   - DCI is committed to maintaining high standards of data privacy in line with regulatory requirements and best practices.
   - The organization's Privacy Policy outlines its approach to data handling and protection and is publicly available at www.dredge-india.com.

6. PROVIDE DETAILS OF ANY CORRECTIVE ACTIONS TAKEN OR UNDERWAY ON ISSUES RELATING TO ADVERTISING AND DELIVERY OF ESSENTIAL SERVICES; CYBER SECURITY AND DATA PRIVACY OF CUSTOMERS; RE-OCCURRENCE OF INSTANCES OF PRODUCT RECALLS; PENALTY / ACTION TAKEN BY REGULATORY AUTHORITIES ON SAFETY OF PRODUCTS / SERVICES.

No significant concerns/complaints/penalties/regulatory actions were identified during the year. Nevertheless, our commitment remains steadfast in delivering the highest quality products to our customers. We actively incorporate feedback from all stakeholders into our business processes to continually enhance our offerings.

7. Provide the following information relating to data breaches:

a. **Number of instances of data breaches** – Nil

b. **Percentage of data breaches involving personally identifiable information of customers** - Nil

c. **Impact, if any, of the data breaches** – Not Applicable

Leadership Indicators

1. **CHANNELS / PLATFORMS WHERE INFORMATION ON PRODUCTS AND SERVICES OF THE ENTITY CAN BE ACCESSED (PROVIDE WEB LINK, IF AVAILABLE).**

   Yes, all the required information about our services has been uploaded on our website and can be accessed at: www.dredge-india.com

2. **STEPS TAKEN TO INFORM AND EDUCATE CONSUMERS ABOUT SAFE AND RESPONSIBLE USAGE OF PRODUCTS AND/ OR SERVICES**

   Not Applicable.

3. **MECHANISMS IN PLACE TO INFORM CONSUMERS OF ANY RISK OF DISRUPTION/ DISCONTINUATION OF ESSENTIAL SERVICES.**

   Not Applicable

4. **DOES THE ENTITY DISPLAY PRODUCT INFORMATION ON THE PRODUCT OVER AND ABOVE WHAT IS MANDATED AS PER LOCAL LAWS? (YES/NO/NOT APPLICABLE) IF YES, PROVIDE DETAILS IN BRIEF. DID YOUR ENTITY CARRY OUT ANY SURVEY WITH REGARD TO CONSUMER SATISFACTION RELATING TO THE MAJOR PRODUCTS / SERVICES OF THE ENTITY, SIGNIFICANT LOCATIONS OF OPERATION OF THE ENTITY OR THE ENTITY AS A WHOLE? (YES/NO)**

   The Company does not manufacture or sell products that are regulated under such laws. Several business divisions systematically conduct customer satisfaction surveys and gather feedback as part of their Quality Management System. Feedback is collected via a structured questionnaire based on relevant parameters. Key points concerning areas for improvement are documented in the feedback report, which is periodically reviewed by the senior management of the respective business divisions.

Annexure 6

Secretarial Audit Report

For the financial year ended 31st March, 2026
{Pursuant to Section 204(1) of the Companies Act, 2013 read with
Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

To
The Members
Dredging Corporation of India Limited
CIN: L29222DL1976PLC008129

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Dredging Corporation of India Limited** (hereinafter called 'the Company' or 'DCIL'). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial period ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board- processes and Compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): –

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulation, 2011;

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

(d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;

(e) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;

(f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client;

(g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **(Not applicable to the Company during Audit Period)**

(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; **(Not applicable to the Company during Audit Period)**

(i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;

We have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards, as amended from time to time, issued by the Institute of Company Secretaries of India. – Generally complied with.

(ii) The Listing Agreements entered into by the company with the National Stock Exchange Limited and BSE Limited in accordance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc. mentioned above subject to the following observations:

Observation No. 1

Regulation 17 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015:-

(i) Non-compliance of First Proviso to Regulation 17(1)(a) of SEBI (LODR) Regulations, 2015 and second proviso to Section 149(1) of the Companies Act, 2013 as Company had not appointed at least one independent woman director from 23.12.2025 to 08.03.2026.

(ii) Non-compliance of Regulation 17(1)(b) of SEBI (LODR) Regulations, 2015 as at least half of the board of directors of the Company was not consisted of independent directors from 27.05.2025 to 10.07.2025 & from 23.12.2025 to 17.03.2026 since Chairperson belongs to promoter group. The Company was also not in compliance with the requirements of Section 149(4) of the Companies Act, 2013.

(iii) Non-compliance of Regulation 17(IE) of SEBI (LODR) Regulations, 2015 as tenure of two Independent Directors was completed on 26.05.2025 and tenure of women Independent Director was completed on 22.12.2025 and vacancies were not filled-in within prescribed timelines. This also leads to non-compliance of Regulation 17 (1) of SEBI (LODR) Regulations, 2015.

Observation No. 2

Regulation 23(1) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015:- The company has approved the Policy on Related Party Transaction in September 2016 but not reviewed thereafter. Likewise various other applicable policies and codes were not periodically reviewed.

Observation No. 3

Regulation 23(9) and 33(3) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015:- The Company did not submitted financial results and the Related Party Transactions for the quarter and half year ended 30.9.2025 in XBRL mode with BSE Limited within prescribed timeline. There was delay in submission for which penalty was imposed by the Stock Exchange.

Observation No. 4

SEBI Circular no SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/93 dated 26.06.2025 on Industry Standards provide for minimum information to be provided for review of the audit committee and shareholders for approval of a related party transaction.

It has been observed that while taking shareholders' approval in Annual General Meeting, the norms of minimum information to be provided for review of the audit committee and shareholders for approval of a related party transactions has not been followed.

Observation No. 5

Under SEBI (Prohibition of Insider Trading) Regulations, 2015, it is observed that the intimation for closure of trading window for the quarter and half year ended as on 30.09.2025 was made to all designated persons and stock exchanges on 06.10.2025.

We further report that the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) have levied monetary fines on the Company for non-compliance with Regulation 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. In this regard, the management of the Company has submitted its representations/intimations to NSE and BSE on 04.03.2026, seeking waiver of the fines imposed under the aforesaid regulation.

We further report that BSE Limited (BSE) has levied a monetary fine on the Company for non-compliance with Regulation 23 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has duly paid the fine imposed by BSE under the aforesaid regulation on 31.03.2026.

We further report that except as mentioned above, the Board of Directors of the company was duly constituted as per provisions of the Companies Act, 2013, Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Generally, adequate notices were given to all Directors to schedule the Board Meetings. Agenda and detailed notes on Agenda were adequately sent, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting from Directors.

All the decisions made in the Board/Committee meeting(s) were carried out with the consent of requisite Directors/ Members present during the meeting and dissent / abstinence, if any, have been duly recorded/ incorporated in the respective Minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, following specific events / actions having a major bearing on the company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. referred to above has occurred in the Company.

(1) The Company has increased its authorised share capital from 30,00,00,000 (Rupees Thirty Crore only) divided into 3,00,00,000 Equity Shares of Rs. 10 each to, 60,00,00,000 (Rupees Sixty Crore only) divided into 6,00,00,000 Equity Shares of Rs 10 each by creation of additional 3,00,00,000 Equity Shares of Rs. 10 each ranking pari passu in all respects with the existing Equity Shares of the Company.

(2) M/s. KFin Technologies Limited", Hyderabad (SEBI Registration No.: INR000000221) is new Registrar and Share Transfer Agent (R& TA) w.e.f. 1st January'2026. Earlier RTA was M/s. Alankit Assignments Limited.

(3) The Company has allotted secured unlisted redeemable non-convertible debentures on 05.02.2026 to Cochin Shipyard Limited with issue size of Rs. 111,48,00,000/-

For **Agarwal S. & Associates,**
Company Secretaries,
ICSI Unique Code: P2003DE049100
Peer Review Cert. No.: 2725/2022
CS Shweta Jain
Partner
FCS No.: 7152
CP No.: 27503

Place: Visakhapatnam
Date: 24.07.2026
UDIN: F007152H000928303

This report is to be read with our letter of even date which is annexed as "Annexure A" and forms an integral part of this report.

"Annexure A"

To,
The Members,
Dredging Corporation of India Limited
CIN: L29222DL1976PLC008129

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our Responsibility is to express an opinion on these secretarial records, based on our inspection of records produced before us for Audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company and our report is not covering observations/comments/ weaknesses already pointed out by the other Auditors.

4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulation and happening of events etc.

5. The Compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis and to give our opinion whether Company has proper Board-processes and Compliance-mechanism in place or not.

6. The Secretarial Audit Report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

7. Due to the inherent limitations of an audit including internal, financial and operating controls, there is an unavoidable risk that some Misstatements or material non-compliances may not be detected, even though the audit is properly planned and performed in accordance with the Secretarial Auditing Standards as prescribed by Institute of Company Secretaries of India (ICSI).

For **Agarwal S. & Associates,**
Company Secretaries,
ICSI Unique Code: P2003DE049100
Peer Review Cert. No.: 2725/2022
CS Shweta Jain
Partner
FCS No.: 7152
CP No.: 27503

Place: Visakhapatnam
Date: 24.07.2026

Management Discussion and Analysis

Economy Overview

Global Economy[1]

Overview

The global economy maintained steady momentum despite continued pressure from geopolitical conflicts, shifting trade policies, and heightened uncertainty across markets. Additional uncertainty stemmed from shifting trade policies, tariff-related risks, and increased volatility in financial markets. However, these pressures were partly offset by technology-driven investments, accommodative financial conditions, including a weaker US dollar, and supportive fiscal and monetary policies. As a result, the global economy recorded moderate growth of around 3.4% in CY 2025 and continued to expand at a stable pace despite recent geopolitical developments and disruptions in energy markets.

Global trade flows also remained stable, although trade patterns increasingly reflected changing dynamics such as reduced imports from China and rising trade with countries like Vietnam and Taiwan. This shift was driven by supply chain reconfiguration due to geopolitical tensions and trade wars, elevated US tariffs, lower input costs for raw materials sourced from Southeast Asian countries and policy adjustments across major economies. Technology-related trade continued to remain a key contributor, partly offsetting slower momentum across other segments. These trends continued to influence sectors linked to capital expenditure, infrastructure and industrial expansion.

Advanced economies grew at a relatively moderate pace, expanding by 1.9%, while emerging market and developing economies (EMDEs) recorded stronger growth of 4.4%. Among EMDEs, India continued to outperform several other developing economies and remained an important driver of both regional and global growth. This momentum continued to contribute meaningfully to overall global economic expansion.

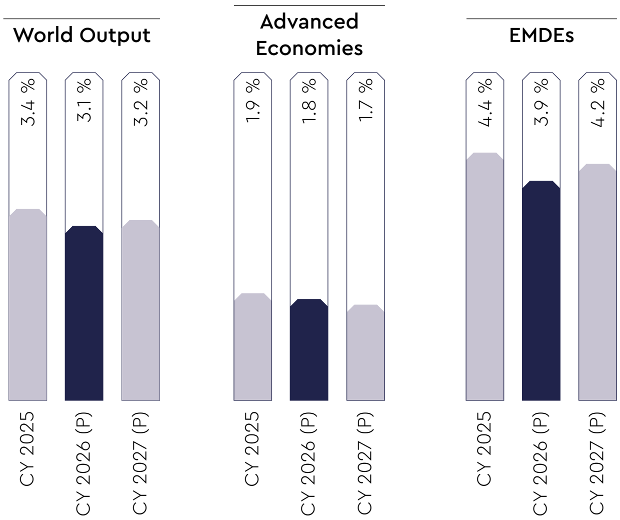
Improving supply conditions and the impact of monetary policy measures helped ease inflationary pressures compared to recent years. However, regional variations continued to persist, with several economies gradually moving towards their target inflation levels.

Outlook

Geopolitical developments, including tensions in energy-sensitive regions such as West Asia, continue to pose risks to energy markets and global supply chains, with potential implications for commodity prices and input costs across industries. If the ongoing conflicts remain limited in duration and impact, global growth is projected to moderate to 3.1% in 2026 and 3.2% in 2027.

The global outlook continues to be influenced by external factors, including trade policy shifts, financial market movements, elevated public debt levels and geopolitical developments, particularly in energy markets, which may disrupt supply chains and increase commodity price volatility. Central banks are expected to remain focused on maintaining price stability, with policy measures aligned to evolving inflation conditions. Strengthening policy credibility, improving adaptability and enhancing international cooperation are expected to remain important priorities in navigating current challenges and future uncertainty.

Region-wise GDP growth rates for CY 2025 and Projected GDP Growth rates for CY 2026, CY 2027



Source : IMF WEO April 2026

Indian Economy Overview[2]

The Indian economy maintained strong growth momentum in FY 2025–26, with real GDP growth at 7.6%, supported by domestic demand, investment activity and stable macroeconomic fundamentals. Growth was led by the services and manufacturing sectors. Economic conditions remained stable despite global uncertainty arising from geopolitical tensions, elevated energy prices and supply chain disruptions.

Domestic demand continued to remain the primary growth driver. Private Final Consumption Expenditure (PFCE) and Gross Fixed Capital Formation (GFCF) grew by 7.7% and 7.1%, respectively, during FY 2025–26.[3] Rural demand remained steady, supported by the agriculture sector, while urban consumption improved alongside increased activity in the services sector.

[1]https://www.imf.org/en/publications/weo/issues/2026/04/14/world-economic-outlook-april-2026

[2]https://rbidocs.rbi.org.in/rdocs/Bulletin/PDFs/0BULT23042026FL5A726E38FAF84453B435F18A3709DD11.PDF

[3]https://www.mospi.gov.in/uploads/latestReleases/latest_release_1772189865181_f040336d-bc57-4aed-b80f-586d9ccb279e_Press_Note_on_New_Series_of_GDP_Estimates_with_Base_Year_2022-23_27022026.pdf

Inflation remained largely under control during FY 2025–26. Headline CPI inflation stayed below the 4% target, while core inflation stood at around 3.4%. Core inflation excluding precious metals remained at approximately 2.1% during the year, reflecting relatively stable underlying price conditions.[4] However, food inflation remained comparatively higher at around 3.87%, reflecting an increase in food prices towards the latter part of the year, even as risks relating to global commodity prices and supply disruptions persisted. In response, the Reserve Bank of India maintained a supportive monetary stance. The policy repo rate was reduced by 100 basis points during the year to 5.25%, while liquidity conditions supported adequate credit availability.[5]

This momentum was further supported by prudent fiscal management, stable revenue mobilisation and disciplined expenditure. Government spending on infrastructure continued to support investment activity, while GST collections and digital adoption improved overall efficiency. Employment conditions also remained stable, with unemployment at 4.9% in FY 2025–26.

Public investments in transportation, energy and logistics, through initiatives such as PM Gati Shakti and the National Infrastructure Pipeline, continued to support industrial output and capacity creation across sectors. Capacity utilisation improved to around 75%–76%, indicating a gradual recovery in private investment and stronger demand across infrastructure-linked industries[6]. Regulatory measures introduced by the Reserve Bank of India also supported the sector. A revised framework for infrastructure lending reduced provisioning requirements for under-construction projects from 5% to 1%, improving credit flow and making financing more viable for lenders.[7]

Indirect tax reforms, particularly GST, continued to simplify the taxation framework and reduce rates across key sectors. At the same time, trade agreements such as the India–EU Free Trade Agreement and ongoing discussions with the US are strengthening India's role in global value chains. The India–EU FTA is expected to unlock significant economic opportunities, with bilateral trade already at around INRINR11.5 lakh crore (USD 136.5 billion) and exports to the EU at INRINR6.4 lakh crore.[8] The agreement is expected to provide preferential market access to over 99% of Indian exports, creating opportunities for export growth, employment generation and investment inflows.

This growth trajectory remains aligned with the Government's long-term vision of Viksit Bharat 2047, which focuses on sustained economic growth, infrastructure expansion, and productivity enhancement to transition India into a developed economy. Continued emphasis on infrastructure-led development remains a key pillar of this strategy.

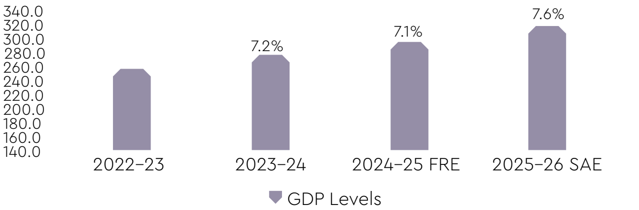
Indian Economy Outlook

The Indian economy is expected to maintain a stable growth trajectory, supported by strong domestic fundamentals and continued policy support. Growth is likely to remain driven by domestic demand, alongside sustained focus on infrastructure development and capital expenditure. Higher public investment, improving capacity utilisation and stronger corporate and financial sector balance sheets are expected to support a gradual increase in private sector investment. Policy initiatives are expected to continue supporting growth and strengthening export competitiveness. The Union Budget 2026–27 has maintained its emphasis on infrastructure-led development, with public capital expenditure of around INRINR12.2 lakh crore, equivalent to 3.1% of GDP and total expenditure of about INRINR53.5 lakh crore. This continued investment push is expected to support economic activity and improve overall growth momentum.[9]

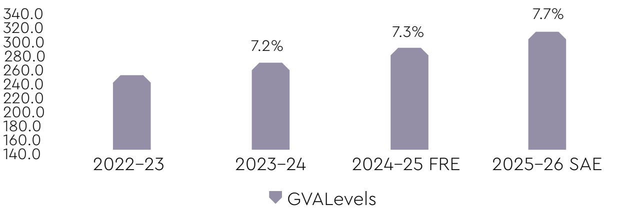
Inflation is expected to remain within the target band of 4% with a tolerance range of 2%, supported by stable supply conditions and calibrated policy measures. Monetary policy is expected to remain data-driven, balancing growth priorities with price stability. Despite global uncertainties, including commodity price volatility and geopolitical risks, India's macroeconomic strengths, including foreign exchange reserves of around USD 697.1 billion and diversified growth drivers, are expected to provide economic stability.[10]

Annual GDP and GVA Estimates along with YOY Growth Rates at Constant Prices

Annual GDP Estimates (in Rs. Lakh Crore) and Growth Rates (%) at Constant Prices



Annual GVA Estimates (in Rs. Lakh Crore) and Growth Rates (96) at Constant Prices



Source: MINISTRY OF STATISTICS AND PROGRAMME IMPLEMENTATION

[4] https://www.mospi.gov.in/uploads/latestreleasesfiles/1776078391571-Press_Release_of_CPI_March_2026.pdf

[5] https://rbidocs.rbi.org.in/rdocs/Bulletin/PDFs/0BULT23042026FL5A726E38FAF84453B435F18A3709DD11.PDF

[6] https://rbidocs.rbi.org.in/rdocs/Bulletin/PDFs/0BULT23042026FL5A726E38FAF84453B435F18A3709DD11.PDF

[7] https://www.ey.com/content/dam/ey-unified-site/ey-com/en-in/insights/strategy-transactions/documents/2025/08/ey-private-credit-in-india-h1-2025-update.pdf?utm_source

[8] https://www.pib.gov.in/PressReleasePage.aspx?PRID=2219065&lang=1&reg=3&

[9] https://www.pib.gov.in/PressReleasePage.aspx?PRID=2221455&

[10] https://rbidocs.rbi.org.in/rdocs/Bulletin/PDFs/0BULT23042026FL5A726E38FAF84453B435F18A3709DD11.PDF

Industry's Outlook, Structure and Development

Global dredging industry

Overview

The global dredging industry reached a valuation of USD 13.21 billion during CY 2025.[11] Government entities continued to remain the primary drivers of demand, accounting for nearly 46% of the open market, as countries prioritised flood defence, coastal protection and infrastructure modernisation.[12]

The Asia-Pacific region continued to lead global market share during the year, supported by rising infrastructure activity and coastal development projects. Technology also emerged as an important differentiator, with the dredge automation market valued at 2.5 billion USD in 2025.[13] Advanced control systems, automation platforms, and IoT-enabled sensors are increasingly being integrated into dredging systems for real-time monitoring, helping improve excavation precision, sediment management efficiency and reduction of material loss.

Artificial Intelligence and machine learning algorithms are now enabling real-time route optimisation, lowering fuel consumption and minimising unnecessary passes. Remote diagnostics and high-precision GPS-GIS integration have also become increasingly common for managing operations in environmentally sensitive marine regions.

Sustainability continued to gain importance across the dredging industry, with increasing investments in eco-friendly and low-emission technologies driven by stricter environmental regulations and decarbonisation initiatives. As a result, the global market for eco-friendly dredging solutions witnessed strong growth during 2025. The industry also increased focus on the beneficial reuse of sediment, with efforts directed towards recycling of at least 30% of dredged material for habitat restoration and coastal defence.[14] These initiatives aim to reduce the environmental impact of traditional sea disposal methods while also creating new habitable or industrial land.

Among the key developments during 2025 was the establishment of a 720 million USD nature-based adaptation fund at COP29, which opened new financing avenues for protective dredging activities. [15]In addition, the Hong Kong Convention for sustainable ship recycling came into effect during CY2025, influencing the gradual phase-out of ageing fleets. The industry also benefited from record renewable energy additions of 692 GW in 2025, which increased demand for seabed preparation activities related to offshore wind projects.[16]

Outlook

The global dredging industry is expected to reach a valuation of USD 13.81 billion in CY 2026, reflecting an estimated growth of 4.5%. [17] The year is expected to mark a phase of transition for global trade growth, likely to slow from 4.6% in CY 2025 to 1.9% in CY 2026[18].

One of the key developments influencing global markets is the effective closure of the Strait of Hormuz in early 2026, which resulted in commercial traffic declining from nearly 138 vessels per day to near zero. [19]This disruption has tightened global energy and fertiliser markets, driving crude oil prices above USD 100 per barrel.

For the dredging industry, these developments are expected to shift project demand towards emerging South-South manufacturing and trade corridors. While rising geopolitical risks and insurance-related constraints may temporarily affect activities in high-risk regions, the growing need for alternative export infrastructure and deeper navigational channels in relatively stable regions is expected to sustain demand. From a regional perspective, the Asia-Pacific region continued to remain the largest market for the dredging industry in 2025, while Japan emerged as one of the fastest-growing markets with a projected CAGR of 5% over the coming decade.[20]

Indian dredging industry

Overview

The Indian maritime sector continues to remain central to the country's trade ecosystem, facilitating nearly 95% of trade by volume and around 70% by value through maritime transport.[21] With 12 major ports and more than 200 non-major and intermediate ports spread across India's 7500 KM of coastline, the country continues to expand its maritime infrastructure to support rising cargo traffic, supply chain integration, and export competitiveness.[22]

During FY2025–26, the Indian maritime sector recorded a strong performance. Major ports collectively handled 915.17 MMT of cargo, surpassing the annual target of 904 MMT and registering a 7.14% increase over the MMT handled in the previous year. The sector also witnessed an important regulatory development with the passage of the Indian Ports Bill, 2025, in August 2025, replacing the earlier 1908 framework and supporting the transition towards greener maritime operations.[23]

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[11]https://www.thebusinessresearchcompany.com/report/dredging-global-market-report
[12]https://www.morningstar.com/news/accesswire/1142175msn/global-dredging-market-outlook-2026–2036-infrastructure-coastal-resilience-drive-21-cagr
[13]https://www.datainsightsmarket.com/reports/dredge-automation-1929490
[14]https://static.pib.gov.in/WriteReadData/specificdocs/documents/2025/dec/doc20251216732701.pdf
[15]https://www.iadc-dredging.com/wp-content/uploads/2025/11/073–25–033-Dredging-in-Figures-2024-v3.pdf
[16]https://www.irena.org/News/pressreleases/2026/Apr/Near-700-GW-Surge-in-2025-Proves-Renewable-Energy-Resilience
[17]https://www.thebusinessresearchcompany.com/report/dredging-global-market-report
[18]https://www.wto.org/english/res_e/booksp_e/gtos0326_e.pdf
[19]https://www.wto.org/english/news_e/news26_e/stat_19mar26_329_e.htm
[20]https://www.morningstar.com/news/accesswire/1142175msn/global-dredging-market-outlook-2026–2036-infrastructure-coastal-resilience-drive-21-cagr
[21]https://www.pib.gov.in/PressReleasePage.aspx?PRID=2233239&lang=1&reg=3
[22]https://www.pib.gov.in/PressReleasePage.aspx?PRID=2172354&lang=2&reg=3
[23]https://www.pib.gov.in/PressReleasePage.aspx?PRID=2251150®=1&lang=1

#1 Major Port by Cargo Volume

Deendayal Port Authority handled **160.11 MMT** of cargo, emerging as the top-performing major port.

#2 Major Port by Cargo Volume

Paradip Port Authority ranked 2nd, recording 156.45 MMT of cargo throughput during the year.

#1 Major Port by Growth Rate

Mormugao Port Authority achieved the highest growth among major ports with a 15.91% increase in cargo handling.

21.01 MMT Cargo Handling

Mormugao Port Authority achieved the highest growth among major ports with a 15.91% increase in cargo handling.

16.73% Growth in Dry Bulk Cargo

Growth in dry bulk cargo supported the strong operational performance of Mormugao Port.

Infrastructure expansion remained a major area of focus during the year. The Union Cabinet approved a 69,725 crore package for strengthening the shipbuilding and maritime ecosystem.[24] The Vadhavan Port project in Maharashtra also recorded significant progress, including the award of an INR2,360 crore contract for an access-controlled expressway connecting the port to the national highway network.[25] Reclamation and dredging activities for the greenfield port involve an investment of INRINR17,709 crore.[26]

In parallel, the International Container Transhipment Port (ICTP) at Galathea Bay is being developed at an estimated cost of 99,000 crore, leveraging the location's natural depth to accommodate large container vessels.[27]

Cargo movement through inland waterways also increased significantly, reaching 198 MMT during FY 2025-26, reflecting the continued expansion of the 32 operational national waterways. The sector's financial ecosystem was further strengthened with the inauguration of the Sahayata Maritime Financial Corporation Limited (SMFCL) in 2025. By the end of the year, the NBFC had sanctioned loans worth INR4,300 crore.[28]

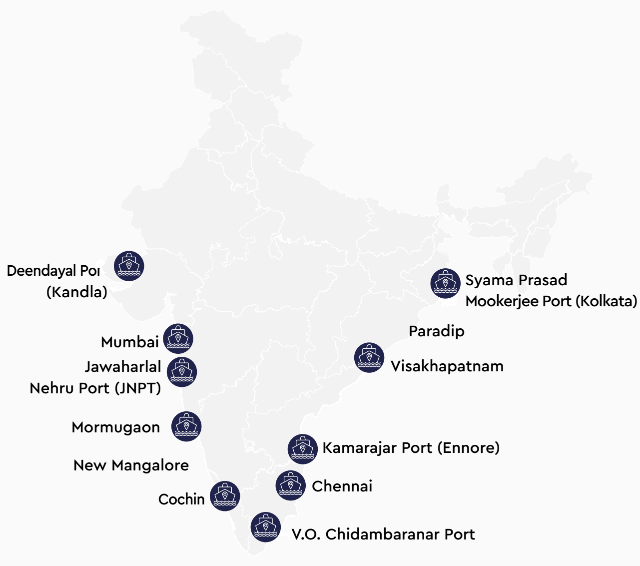
Indian Industry Outlook

The outlook for the Indian dredging and maritime industry remains centred around port-led development and integrated logistics infrastructure to support the country's long-term trade ambitions. Strategic investments continue to focus on building world-class maritime infrastructure and enabling seamless logistics connectivity to support economic growth.

The Government has outlined ambitious targets, including handling 10,000 million tonnes of EXIM cargo and 500 million tonnes through inland waterways by 2047.[29] To support these objectives, plans are underway to operationalise 20 new national waterways over the next five years, including NW-5 in Odisha, which is expected to handle nearly 23 million tonnes of cargo over the long term.[30]

The phased operationalisation of the Vadhavan Port by 2030 is also expected to generate significant demand for continuous capital dredging to support the proposed container handling capacity of 23.2 million TEUs.[31] In addition, the Cruise Bharat Mission aims to double passenger traffic by 2029, creating demand for the development of nearly 100 river cruise terminals across the country.[32]

12 Major Ports of India



Source : The Indian Ports Act, 2025 (PIB Release)

[24] https://dgma.gov.in/download/1774258056_69c10788105ab_24-02-2026-international-conference-on-shipbuilding.pdf
[25] https://www.pib.gov.in/PressReleaseDetail.aspx?PRID=2248915®=1&lang=1
[26] https://shipmin.gov.in/sites/default/files/Annual%20Report%202024-25%20-%20English.pdf
[27] https://shipmin.gov.in/sites/default/files/Annual%20Report%202025-26%20english.pdf
[28] https://www.pib.gov.in/PressReleseDetailm.aspx?PRID=2210308®=1&lang=1
[29] https://www.orfonline.org/research/maritime-sector-development-a-gateway-to-viksit-bharat
[30] https://www.pib.gov.in/PressReleasePage.aspx?PRID=2255798&reg=3&lang=2
[31] https://www.pib.gov.in/PressReleseDetailm.aspx?PRID=2210308®=1&lang=1
[32] https://www.pib.gov.in/PressReleseDetailm.aspx?PRID=2163161

Dredging Guidelines for Major Ports by the Ministry of Shipping

As per the prevailing Dredging Guidelines issued by the Ministry of Ports, Shipping and Waterways, major ports operating a port-owned dredging company may award dredging contracts directly to such entities on a nomination basis, subject to approval from the respective Board of Trustees or Board of Directors.

The nomination route also requires adherence to competitive market-based price discovery for similar quality standards and operating conditions. At the same time, the Ministry has continued to encourage major ports to adopt open competitive bidding for both capital and maintenance dredging activities to enhance transparency and improve operational efficiency across the sector. [33] Further, the Ministry of Ports, Shipping and Waterways retains the authority to allocate dredging contracts to port-owned dredging companies in matters involving public interest, in accordance with the prescribed settlement procedure. During FY 2025-26, maritime sector reforms introduced under the Indian Ports Act, 2025 and related rule-making measures further strengthened governance standards, tariff transparency, dispute resolution mechanisms, environmental compliance, and operational flexibility across India's port ecosystem. [34]

Growth Drivers

The Blue Economy Framework

The shift towards a sustainable blue economy marks an important transition in the way India is leveraging ocean resources to support economic growth. Building on the Maritime India Vision 2030, the government has now outlined the Maritime Amrit Kaal Vision 2047, targeting investments of nearly 89 lakh crore across 300 identified action points.[35] The broader strategy focuses on creating economic value from marine ecosystems while maintaining environmental safeguards and long-term sustainability.

India also aims to position itself among the top five global shipping tonnage nations by the centenary of independence, which requires a more integrated and efficient maritime ecosystem instead of fragmented port operations. In line with this vision, legislative reforms and fiscal support measures for seafarers are being introduced to increase the number of vessels operating under the Indian flag. These developments are expected to strengthen a maritime ecosystem that supports nearly 95% of India's external trade volume.[36]

Legislative and Regulatory Shifts

The repeal of the colonial-era Indian Ports Act of 1908 and its replacement with the Indian Ports Act of 2025 have created a more modern statutory framework for maritime governance. The revised framework mandates compliance with global environmental standards such as the International Convention for the Prevention of Pollution from Ships (MARPOL) and the Ballast Water Management Convention. By promoting cleaner and more sustainable maritime operations, the new law aims to strengthen the role of ports as safe and environmentally responsible trade hubs. The Sagarmala 2.0 initiative further complements this effort through continued emphasis on port-led industrialisation and integrated transport networks aimed at reducing logistics costs.

The evolving regulatory framework also seeks to create a more level playing field for domestic vessels through simplified registration processes and the Right of First Refusal mechanism. These reforms are expected to support the growing scale of maritime activity, particularly after major ports handled a record 855 million tonnes of cargo during the FY2024–25 fiscal.[37]

Strategic Mega-Port Developments

India is accelerating the development of greenfield mega-ports like Vadhavan Port in Maharashtra and the Galathea Bay International Container Transhipment Terminal in Great Nicobar Island to accommodate ultra-large container vessels and strengthen maritime infrastructure capabilities.

Vadhavan Port is being developed with a natural draught of 20 meters, enabling it to handle large vessels beyond the capacity of many existing facilities. The project follows a landlord model with the Jawaharlal Nehru Port Authority holding a 74% stake.[38] Meanwhile, the Galathea Bay International Container Transhipment Terminal is strategically located nearly 40 nautical miles from the Malacca Strait, positioning it as an important transhipment hub along global trade routes.[39]

The phased development of these projects is aimed at balancing high capital requirements with revenue-generating opportunities, while also helping India capture transshipment traffic currently routed through foreign ports. Collectively, these projects are expected to manage nearly 23.2 million TEUs by 2040. This expansion assumes greater importance as existing port infrastructure approaches capacity limits.[40]

[33] https://prsindia.org/billtrack/the-indian-ports-bill-2025

[34] https://www.pib.gov.in/PressReleseDetailm.aspx?PRID=2227673&

[35] https://www.orfonline.org/research/maritime-sector-development-a-gateway-to-viksit-bharat

[36] https://shiparrested.com/vadhavan-port-indias-ambitious-project-to-augment-its-maritime-sector/

[37] https://www.pib.gov.in/PressReleasePage.aspx?PRID=2182563®=3&lang=2

[38] https://shiparrested.com/vadhavan-port-indias-ambitious-project-to-augment-its-maritime-sector/

[39] https://www.orfonline.org/expert-speak/harit-sagar-decoded-india-s-green-push-for-the-blue

[40] https://shiparrested.com/vadhavan-port-indias-ambitious-project-to-augment-its-maritime-sector/

Energy Hub Transformation[41]

Major ports are increasingly evolving into key centers supporting India's green energy transition, particularly for green hydrogen and ammonia. Deendayal, V.O. Chidambaranar and Paradip Port have been identified as primary clusters under the National Green Hydrogen Mission.

At Deendayal Port, 3,400 acres have been earmarked for companies such as Reliance and L&T to produce 5.5 million tons of green derivatives annually by 2031.Paradip Port is investing 7.97 billion towards the development of a specialized liquid cargo jetty with a depth of 14.3 meters to support export logistics. VOC Port has already operationalized a pilot hydrogen plant and is also developing a green methanol bunkering facility.

These developments are aligned with the Harit Sagar guidelines, which target ports sourcing more than 60% of their energy requirements from renewable sources by 2030 and 90% by 2047.[42]

AI and the "Thinking Port" Transition

India's maritime sector is also witnessing a gradual transition towards "Thinking Ports". Where technology is being integrated into port governance and logistics planning beyond conventional automation.

In February 2026, VOC Port launched India's first integrated Digital Twin platform, a real-time virtual replica powered by IoT sensors, LiDAR systems , and drone imaging to simulate operational scenarios and improve planning efficiency.[43]The platform is expected to support predictive maintenance and scenario modeling, while also reducing vessel turnaround time by up to 25%[44].

The sector is also seeing wider adoption of AI-powered solutions such as Port GPT, an AI-powered assistant designed to manage vessel schedules and track cargo movements through conversational interfaces. Industry estimates suggest that large-scale AI adoption could help the maritime sector save nearly INR 20,000 crore in cargo handling expenses and an additional INR 15,000 crore annually in logistics expenses through improved berth allocation and more efficient container stacking.[45]

Geopolitical Resilience and Insurance Sovereignty

Rising geopolitical tensions in regions such as the Red Sea and the Strait of Hormuz are reshaping global trade routes and increasing the strategic importance of Indian ports as transshipment and logistics hubs. As shipping lines increasingly reroute vessels around Africa's Cape of Good Hope, emerging deep-water ports like Vizhinjam have witnessed a sharp rise in activity, handling higher cargo volumes as carriers look for alternative trade corridors.

To safeguard energy and trade flows from volatile war-risk premiums, the government launched the Bharat Maritime Insurance Pool (BMIP) in 2026. Backed by a USD USD1.5 billion corpus and a sovereign guarantee of nearly INR 12,980 crore, the mechanism is designed to act as an insurer of last resort, ensuring continuity of trade operations for Indian-flagged vessels during periods of sanctions, geopolitical conflict or insurance market disruptions.

India's long-term maritime resilience is also expected to benefit from the India-Middle East-Europe Economic Corridor (IMEC), which aims to reduce dependence on traditional maritime chokepoints and strengthen regional trade connectivity.

Cruise and Heritage Expansion

India's maritime tourism sector is also witnessing increasing policy focus through the Cruise Bharat Mission, which aims to double passenger volumes by 2029. The initiative seeks to position India as a leading global cruise destination through the development of dedicated cruise terminals and river cruise circuits across the Ganga and Brahmaputra river systems. Alongside infrastructure creation, projects like the Maritime Heritage Museum at VOC Port are combining cultural preservation with economic development, supporting regional tourism while preserving India's maritime legacy for future generations.

To support growing maritime infrastructure requirements, the sector is also strengthening domestic marine engineering capabilities through projects such as the DCI Dredge Godavari. The 127-meter vessel, being built at Cochin Shipyard, is among the most advanced dredgers developed domestically and is equipped with heavy-duty drag heads designed for Indian soil conditions.

[41]https://indianinfrastructure.com/2026/05/07/fuelling-innovation-indian-ports-emerge-as-green-hydrogen-hubs/

[42]https://www.pib.gov.in/PressNoteDetails.aspx?NoteId=156496&ModuleId=3®=3&lang=2

[43]https://www.itln.in/shipping/voc-port-authority-becomes-indias-first-digital-twin-for-maritime-excellence-1358385

[44]https://loadmaster.ai/ai-learning-from-historical-terminal-operations-data/

[45]https://letsdatascience.com/news/india-forecasts-ai-cuts-port-logistics-costs-e590f1a3

Comparative Growth Targets for the Indian Maritime Sector

Metric	Current Status (approx.)	Target 2030 (MIV)	Target 2047 (MAKV)
Port Capacity (MTPA)	2,500	3,300	10,000
Tonnage Ranking	Outside Top 15	Top 10	Top 5
Inland Waterways Cargo	120 MTPA	200 MTPA	500 MTPA
Renewable Energy at Ports	<10%	60%	90%
Carbon Emission Reduction	Baseline	30% per tonne	70% per tonne

Source: PIB Report

Company's Overview

Dredging Corporation of India Limited (DCI), incorporated in 1976, is engaged in providing integrated dredging and allied marine services to ports, the Indian Navy and other maritime organisations across India. The Company is headquartered in Visakhapatnam, Andhra Pradesh, and functions under the administrative control of four major port authorities-Visakhapatnam Port Authority, Jawaharlal Nehru Port Authority, Paradip Port Authority and Deendayal Port Authority.

DCI's core operations include maintenance dredging, capital dredging, land reclamation, beach nourishment, inland dredging and marine infrastructure support services aimed at facilitating maritime trade and coastal development. In addition to its domestic operations, the Company has also executed international assignments in countries such as Sri Lanka, Taiwan and the UAE.

During FY 2025–26, DCI continued its focus on fleet modernisation, technology integration and strengthening its marine infrastructure capabilities, supported by multiple strategic MoUs signed during India Maritime Week 2025.

Facilities/Instruments	Rating
Long-Term Bank Facilities	CARE BBB+; Stable
Long-Term / Short-Term Bank Facilities	CARE BBB+; Stable / CARE A3+
Short-Term Bank Facilities	CARE A3+

Source: CARE Ratings – Dredging Corporation of India Limited Rating Rationale

Some of the Major Highlights for DCI in FY 2026

Indigenous Shipbuilding and the Beagle Series 12 Platform

One of the major highlights for DCI during FY 2025–26 was the technological advancement achieved through the construction of the DCI Dredge Godavari. under the Atmanirbhar Bharat initiative. The vessel was Launched on October 18, 2025, at Cochin Shipyard Limited. The DCI Dredge Godavari has need specifically designed for Indian maritime conditions. It is equipped with heavy-duty drag heads suited for clay-type soils commonly found across Indian ports and incorporates robust IHC conical bottom valves to improve discharge efficiency. The vessel's commissioning, expected in late 2026, is anticipated to strengthen the Company's overall dredging capacity and enhance its ability to execute large-scale reclamation and dredging projects, including developments such as Vadhvan Port and the Galathea Bay transshipment hub.

12,000 m³

Trailer Suction Hopper Dredger Capacity

India's Largest Dredger

Built under the Make in India initiative

INR800+ Crore

Investment

India–Netherlands Tripartite Collaboration

A tripartite collaboration between the corporation, Cochin Shipyard, and Royal IHC of the Netherlands, ensuring global technical standards were integrated into the domestic manufacturing framework.

80 Million m³

Projected Total Dredging Capacity

36 Meters

Deep-water dredging capability

India Maritime Week 2025 and Revenue Stability

The signing of twenty-two MoUs during India Maritime Week 2025 strengthened the Company's order book and improved long-term revenue visibility. These agreements, valued at nearly INRINRINR17,645 crore, span a period of two to five years and involve sixteen different organizations, including major ports, shipyards, and technology centers.

Major Port Agreements

The agreements signed with major ports continue to remain a key pillar of the Company's commercial strategy. Since Visakhapatnam Port Authority, Paradip Port Authority, Jawaharlal Nehru Port Authority, and Deendayal Port Authority are also the principal promoters of the Company, these partnerships reflect a mutually supportive relationship. While the ports continue to ensure navigational depth and operational efficiency, the Company benefits from stable order inflows. And improved business visibility.

Organization	Agreement Details	Duration
Mumbai Port Authority	Maintenance and Capital Dredging valued at INRINRINR510 crore	2–5 Years
Visakhapatnam Port	Comprehensive dredging services agreement	3–5 Years
Paradip Port Authority	Deepening and fairway maintenance	2–5 Years
Jawaharlal Nehru Port	Channel and basin maintenance for high-capacity vessels	2–5 Years
Syama Prasad Mookerjee Port	Continued maintenance in the Hooghly Estuary shipping channel	5 Years

The MoU with the Mumbai Port Authority is particularly significant, as it includes a specific allocation of INRINR60 crore for capital dredging works, signaling the corporation's intent to expand its footprint in high-margin infrastructure development. The scale of these MoUs represents nearly seven times the company's market capitalisation, which shifted the market sentiment, leading to a 20% upper circuit in the stock price in November 2025.

Golden Jubilee Milestones

On March 29, 2026, the Dredging Corporation of India marked 50 years of existence.

Growth Metrics: 1976 vs 2026

The transformation of the Company's technical and financial capabilities over five decades provides insight into the scale of its current operations.

Feature	1976	2026
Revenue	INRINR200 Crore	INRINR1,148 Crore
Max Hopper Capacity	3,500 cubic meters	12,000 cubic meters
Max Dredging Depth	10–15 meters	25–36 meters
Navigational Channel Depth	10–12 meters	Up to 22 meters
Maintenance Market Share	Limited	80%

> The Golden Jubilee was marked by the release of a special **'My Stamp'** by India Post and high-level addresses from the Union Minister for Ports, Shipping and Waterways, who emphasised that the organization's efforts are essential for keeping India's trade lanes active and efficient. The vision for 2047, as outlined by Chairman Dr. M. Angamuthu, is for the corporation to emerge as a globally recognized leader that contributes to sustainable maritime infrastructure worldwide.

Key objectives of Dredging Corporation of India

- Maintaining its leadership position in the Indian dredging industry
- Expanding fleet capacity and operational capabilities through the planned induction of 11 modern dredgers announced during India Maritime Week 2025
- Increasing participation in capital dredging, reclamation, inland waterways and coastal infrastructure development projects across Indian ports
- Integrating e-governance and digital technologies across operations to improve efficiency and decision-making
- Strengthening long-term business visibility through MoUs signed with major ports and maritime organisations during FY 2025–26
- Expanding international presence through joint ventures with reputed global and chartering arrangements
- Enhancing indigenous dredger construction and marine engineering capabilities under the Make in India initiative through collaborations with shipyards and engineering companies
- Promoting training and recruitment activities to strengthen workforce capabilities
- Improving project execution efficiency through advanced bathymetry surveys, fleet optimisation and technology integration

Performance

The capacity utilisation in number of days and quantity as against the targets during the year is as under:

Craft	Target	Actual	% Utilisation
No. of Days	2793	2332	83.49
Quantity (Mln. Cu.M)	512.50	508.23	99.17

Key Strengths

Strategic ownership by major ports

DCI is promoted by four major port authorities, providing stable access to maintenance, dredging contracts and improving long-term business visibility.

Established position in India's dredging sector

The Company operates one of the country's largest dredging fleets, supporting maintenance dredging, reclamation, beach nourishment and coastal infrastructure projects.

Long operational track record

With more than four decades of experience, DCI has built strong technical expertise in executing complex marine assignments across major ports and naval projects.

Long-term fuel supply arrangement

During FY 2025–26, DCI entered into a INRINR2,157 crore fuel supply agreement with IOCL for a period of five years, supporting operational continuity and fleet deployment planning.

Growing alignment with maritime infrastructure expansion

Increasing investments in port modernisation, deeper draft requirements and coastal logistics continue to support long-term demand for dredging services.

Established presence in maintenance dredging

DCI continues to maintain a significant presence in recurring maintenance dredging activities at major Indian ports, supporting relatively stable business opportunities.

Diversification into emerging marine activities

Expansion in inland waterways, coastal protection and offshore-related marine activities is gradually broadening the Company's operational scope beyond conventional port dredging.

Technical capability in specialised marine operations

The Company's experience in navigational channel deepening and reclamation projects supports execution capability in technically demanding environments.

Weaknesses

Ageing fleet profile

A part of the dredger fleet requires periodic refurbishment and dry-docking, leading to higher maintenance expenditure and operational downtime.

High operating dependence on fuel

Fuel continues to remain one of the largest operating costs for dredging activities, making profitability sensitive to fluctuations in energy prices.

Dependence on imported marine equipment

Reliance on imported spare parts and specialised equipment exposes operations to supply-chain delays and foreign exchange volatility.

Limited availability of specialised marine workforce

Availability of experienced dredging professionals and marine engineers continues to remain limited across the industry.

Project concentration in government-led infrastructure

A significant portion of the Company's business continues to be linked to projects awarded by port authorities and government maritime infrastructure programmes.

Long replacement cycle for dredgers

Procurement and commissioning of specialised dredgers involve substantial capital expenditure and extended delivery timelines.

Opportunities

Expansion of inland waterways

Government focus on inland water transport and fairway development is expected to create additional opportunities for channel maintenance and navigational dredging.

Increasing port deepening requirements

Rising cargo volumes and deployment of larger vessels are driving demand for deeper navigational channels at Indian ports.

Growth in coastal infrastructure projects

Coastal economic zones, port-linked industrial development and waterfront infrastructure projects may increase demand for dredging and reclamation activities.

Opportunities in offshore infrastructure

Offshore wind projects and subsea infrastructure development could create demand for specialised marine and seabed preparation services.

Rising focus on beach nourishment and coastal protection

Climate-related coastal erosion and shoreline protection initiatives are expected to support demand for beach nourishment activities in coastal regions.

Technology-led operational improvements

Adoption of fuel-efficient systems, monitoring technologies and fleet modernisation can improve vessel utilisation and reduce operational inefficiencies.

Potential expansion into higher-value marine services

Diversification into trenching, reclamation and offshore support activities could broaden revenue streams over the medium term.

Threats

Competition from international dredging companies

Global players with technologically advanced fleets and larger operational scale continue to intensify competition in major dredging projects.

Stringent environmental regulations

Increasing environmental scrutiny and sediment disposal norms may extend approval timelines and raise compliance-related expenditure.

Fuel price volatility

Any sustained increase in fuel prices may affect operating margins due to the fuel-intensive nature of dredging operations.

Weather-related operational disruptions

Cyclones, rough sea conditions and monsoon disruptions may affect project schedules and vessel utilisation levels.

Delays in infrastructure execution

Delays in project approvals, environmental clearances or public infrastructure spending may affect order inflows and execution timelines.

Pressure on margins from competitive bidding

Aggressive pricing by domestic and international competitors may impact profitability in large-value contracts.

Diversification in core businesses

Since its establishment on March 29, 1976, the corporation has provided dredging services at major ports, managing 89.6% of India's maintenance dredging market share. The entity is expanding its core footprint through a Rs. 4,000 crore modernization initiative. Recent operations include the Rs. 2,015 crore maintenance contract for the Hooghly Estuary and the beach nourishment project at Visakhapatnam, which initiated its FY 2025–26 phase on March 10, 2026. The corporation targets a turnover of Rs. 3,000 crore in the next 5 to 10 years by scaling inland dredging and reservoir desiltation across multiple states. A Rs. 2,157.07 crore fuel supply agreement secures long-term operational requirements for a period of 5 years.

Diversification into new businesses[46]

Expansion through forward and backward integration is enabling the corporation to enter higher-value maritime services, including port operations, marine construction, offshore installations, submarine cable trenching, offshore wind energy support, and desiltation of dams and reservoirs in Kerala, Maharashtra, and Odisha. The Company is also building expertise in subsea data cable trenching for projects linked to Google and Sify Technologies in Visakhapatnam, alongside planned entry into underwater mining and deep-sea exploration under the Blue Economy initiative. Backward integration includes shipbuilding and vessel repair through the planned induction of 11 new dredgers and project management consultancy for integrated dredging solutions. To support capacity expansion and acquisition of high-capacity vessels, the corporation proposed a rights issue of about INRINR1,000 crore, following a INRINR150 crore loan sanctioned by Sagarmala Finance Corporation Limited.

Strategic objectives

- Expand fleet capacity through the addition of new dredgers and specialised marine assets to handle larger and more complex projects.
- Increase presence in overseas markets through dredging, reclamation and marine infrastructure projects across strategic maritime regions.
- Enter emerging maritime segments such as submarine cable trenching, offshore wind support and inland waterways development.
- Improve dredging efficiency and execution speed through higher-capacity hopper dredgers and modern equipment deployment.
- Strengthen order pipeline by increasing participation in port deepening, coastal infrastructure and reclamation projects.
- Enhance vessel reliability and operational uptime through structured maintenance and lifecycle management initiatives.
- Build technical capabilities through focused workforce training in advanced dredging and offshore operations.
- Improve cost efficiency through better fuel management, fleet utilisation and procurement planning.
- Support long-term growth through planned capital raising and fleet modernisation programmes.

Align operations with national maritime development programmes including Maritime India Vision 2030 and Sagarmala.

[46]https://www.careratings.com/upload/CompanyFiles/PR/202604150408_Dredging_Corporation_of_India_Limited.pdf

Services Offered by DCI

Maintenance dredging

Maintenance dredging is carried out to remove accumulated silt, sand and debris from ports and harbours to maintain the required navigational depth and ensure smooth entry and exit of vessels.

Capital dredging

Capital dredging services involve removal of virgin soil and hard strata to create new harbours, deepen existing channels and achieve the required depth in water bodies.

Land reclamation

Land reclamation involves placement of filling material from nearby water bodies to raise land levels or create additional usable land for port and coastal infrastructure development.

Beach nourishment

Beach nourishment includes adding dredged sediments and sand along coastlines to restore eroded beaches and improve shoreline stability.

Inland / shallow water dredging

Inland and shallow water dredging involves the removal of sediments, debris and obstructions from rivers, canals, reservoirs and shallow water bodies to improve navigability and water flow.

Project management consultancy

DCI provides consultancy and technical supervision services for dredging and marine infrastructure projects, including project planning, surveys and execution support.

Marine construction support

The Company also undertakes marine construction support activities linked to ports, waterfront infrastructure and coastal development projects.

Hydrographic and survey services

DCI conducts hydrographic, bathymetric and geotechnical surveys to support dredging feasibility studies, planning and operational monitoring.

Fleets of the Company

Trailer Suction Hopper Dredgers (TSHD)

Dredger Name	Key Specifications
DCI Dredge VIII	Length – 124.30 M | Breadth – 19.50 M | Draft – 8.50 M | Speed – 13 knots
DCI Dredge XI	Length – 102.60 M | Breadth – 18.20 M | Draft – 7.50 M | Speed – 13.80 knots
DCI Dredge XII	Length – 110.31 M | Breadth – 21.00 M | Draft – 5.50 M | Speed – 13 knots
DCI Dredge XIV	Length – 110.31 M | Breadth – 21.00 M | Draft – 5.50 M | Speed – 13 knots
DCI Dredge XV	Length – 122.01 M | Breadth – 20.30 M | Draft – 8.50 M | Speed – 14.80 knots
DCI Dredge XVI	Length – 122.01 M | Breadth – 20.30 M | Draft – 8.50 M | Speed – 14.80 knots
DCI Dredge XVII	Length – 122.01 M | Breadth – 20.30 M | Draft – 8.50 M | Speed – 14.80 knots
DCI Dredge XIX	Length – 114.01 M | Breadth – 21.30 M | Draft – 7.50 M | Speed – 14.10 knots
DCI Dredge XXI	Length – 114.01 M | Breadth – 21.03 M | Draft – 7.50 M | Speed – 14.10 knots
DCI Dredge XX	Hopper Capacity – 5,500 M3 | Propulsion Power – 2 × 4,100 KW | Maximum dredging depth – 25.0 M | Official call sign – 3733 AVGY | Speed – 14.10 knots

Cutter Suction Dredgers (CSD)

Dredger Name	Key Specifications
DCI Dredge XVIII	Length – 88.00 M | Length between perpendiculars – 76.20 M | Breadth moulded – 16.00 M | Depth moulded – 4.35 M | Draft – 3.00 M

Ancillary Crafts

Dredger Name	Specifications
DCI Survey Launch – I	Overall Length – 12.5 M Breadth Moulded – 3.8 M Depth at Side – 1.85 M Speed – 9 knots
DCI Survey Launch – II & III	Overall Length – 16.0 M Breadth Moulded – 4.5 M Depth at Side – 2.49 M Speed – 9.8 knots
DCI Multicat – I	Overall Length – 32.003 M Breadth – 12 M Moulded Depth – 4 M Speed – 10 knots

Backhoe Dredger

Dredger Name	Specifications
Backhoe Dredger	Dredging Depth (Max) – 21.5 M Penetration Capacity (Max) – 90 tons Hourly Production Rate (Max) – 370 cu.m/hr

Inland Dredger

Dredger Name	Specifications
DCI ID Ganga	Gross Tonnage – 132 Net Tonnage – 40 Dredge Pump Engine – 1×1350 BHP @ 1900 rpm Cummins Engine Maximum Dredging Depth – 25.0 M Cutter Power – 180 KW Light Weight – 206.93 Ton

Particulars	Details
Upcoming Fleet Expansion	DCI has initiated a major fleet modernisation programme with plans to procure 11 new dredgers over the next five years to strengthen dredging capacity and operational efficiency.
New Dredger Addition	The 12,000 CuM TSHD DCI Dredge Godavari is under construction and is expected to join the fleet during FY 2026-27.
Fleet Composition	As of March 31, 2026, DCI's fleet mainly consists of Trailer Suction Hopper Dredgers, Cutter Suction Dredgers, backhoe dredgers and ancillary crafts supporting maintenance and capital dredging operations across Indian ports.

Industrial relation

Industrial relations remained stable during FY 2025-26, supported by continued employee engagement, workforce training and effective operational coordination across shore and floating divisions.

Human Capital Development

DCI continued to strengthen workforce capabilities through technical training, marine skill development and operational safety initiatives aligned with evolving maritime requirements. Key focus areas during the year included advanced dredging operations, vessel maintenance practices, digital monitoring systems and specialised marine project execution.

The Company also increased its focus on workforce readiness for emerging opportunities in offshore services, ship repair and modern dredging technologies. Ongoing recruitment initiatives and project-linked manpower deployment continued to support operational continuity across key assignments.

The total number of employees (both Shore and Floating) in the Corporation, as on March 31, 2026, was as under:

Shore	168
Floating	368
Total	**536**

Number of employees as on the closure of the financial year

Female	32
Male	504
Transgender	0

Financial performance

The key financial performance (in INR Lakhs) of the Company for FY 2025-26 is mentioned below:

Particulars	FY 2026	FY 2025
Total Income	121409.84	1,14,797.30
Total Expenditure	120752.01	1,19,210.96
Profit after Tax	475.35	(2,745.67)
EPS	5.28	(12.07)
Operating profit margin	16.84%	12.33%
Net profit margin	0.39%	(2.40%)

Disclosure of Accounting Treatment

In the preparation of the financial statements for FY 2025-26, the Company has followed accounting treatments in compliance with the applicable Indian Accounting Standards (Ind AS).

Financial ratios

Details of key financial ratios and changes have been presented below. Explanations for significant variations, including changes of 25% or more compared to the previous financial year, have also been provided in accordance with the requirements of Sub-clause 1 of Part B under Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, (as amended from time to time) [SEBI (LODR) Regulation, 2015].

Information regarding key financial ratios and changes therein is provided below:

Particulars	Numerator	Denominator	FY 2026	FY 2025	FY 2024
Current Ratio	Current Assets	Current Liabilities	95.84%	98%	78%
Debt-Equity Ratio	Long-term Debt	Total Equity	88%	76%	44%
Debt Service Coverage Ratio	EBITDA	Debt Obligation	93.77%	93%	96%
Return on Equity Ratio	PAT	Total Equity	0.39%	(2)%	3%
Inventory Turnover Ratio	Operational Income	Avg. Inventory	1557.35%	1682%	1621%
Debtors Turnover Ratio	Operational Income	Avg. Trade Receivables	990%	894%	1080%
Trade Payables Turnover Ratio	Operational Income	Avg. Trade Payables	1118%	936%	713%
Net Capital Turnover Ratio	Operational Income	Total Equity	98%	92%	75%
Net Profit Ratio	Total Comprehensive Income	Total Income	1%	(3)%	3%
Return on Capital Employed (ROCE)	PBIT	Capital Employed	2%	0%	3%
Return on Investment (ROI)	PBT	Capital Investment	0.40%	(3)%	3%
Interest Coverage Ratio	EBITDA	Interest	522%	386%	733%
Return on Net Worth Ratio	Net Income	Shareholders' Equity	0.39%	(2.14)%	2.72%

Explanation for the change in Ratios of more than 25% as compared to the previous year

1. **Return on Equity (RoE)** The Return on Equity (RoE) improved significantly from **(2.00%)** in FY 2025 to **0.39%** in FY 2026. The improvement was primarily attributable to the Company reporting a profit after tax during the current financial year as against a loss in the previous year. Consequently, the return generated on shareholders' funds improved, resulting in a positive RoE.

2. **Net Profit Ratio** The Net Profit Ratio improved from **(3.00%)** in FY 2025 to **1.00%** in FY 2026. This improvement was mainly due to enhanced operational performance and improved profitability during the year. Better cost management, coupled with improved revenue generation, contributed to the increase in net profit, thereby resulting in a positive Net Profit Ratio.

3. **Return on Capital Employed (ROCE)** The Return on Capital Employed (ROCE) increased from **0.00%** in FY 2025 to **2.00%** in FY 2026. The improvement was primarily driven by higher earnings before interest and tax (PBIT) during the year, reflecting better operational efficiency and more effective utilisation of the capital employed in the business.

4. **Return on Investment (ROI)** The Return on Investment (ROI) improved from **(3.00%)** in FY 2025 to **0.40%** in FY 2026. The increase was mainly attributable to the improvement in profit before tax during the current financial year compared to the previous year. The positive financial performance resulted in better returns on the Company's investments and capital deployment.

5. **Interest Coverage Ratio** The Interest Coverage Ratio increased from **386%** in FY 2025 to **522%** in FY 2026. The improvement was primarily due to higher earnings before interest, taxes, depreciation and amortisation (EBITDA), which enhanced the Company's ability to meet its interest obligations. The ratio reflects the strengthened debt-servicing capacity of the Company during the year.

6. **Trade Payables Turnover Ratio** The Trade Payables Turnover Ratio increased from **936%** in FY 2025 to **1,118%** in FY 2026. The increase was mainly due to higher operational revenue and improved management of trade payables during the year. This indicates more efficient utilisation and settlement of trade payables in line with the Company's operating cycle.

7. **Return on Net Worth Ratio :** Return on Net Worth Ratio : The Company's Return on Net Worth improved significantly from (2.14%) in the previous year to 0.39% in the current year, indicating a turn around from a negative return to a marginal positive return. This improvement reflects better profitability and more efficient utilization of company's funds during the year.

Foreign exchange risk

The Company remains exposed to foreign exchange fluctuations due to import-dependent procurement, vessel-related expenses, foreign currency debt servicing obligations and overseas operational requirements. Adverse currency movements may impact project costs, profitability and cash flows.

Human Capital Risks

Availability and retention of skilled marine personnel, dredging specialists and technical workforce continue to remain important for uninterrupted project execution and fleet operations. Continued investment in workforce development, competitive benefits and a positive work environment remain essential.

Cybersecurity Risk

Increasing digital integration across vessel operations and monitoring systems has heightened exposure to cyber threats, system disruptions and data security risks. Strengthening cybersecurity measures remains important to protect operational assets and ensure business continuity.

Natural Disasters and Climate Risk

Extreme weather events, cyclones and rough sea conditions may impact dredging schedules, vessel deployment and coastal infrastructure operations, while also increasing the risk of operational disruptions and infrastructure damage.

Legal and Compliance Risks

The Company's operations remain subject to maritime regulations, environmental norms, port authority requirements and contractual compliance obligations. Adherence to applicable laws and regulatory requirements remains essential to avoid legal penalties, operational disruptions and reputational impact.

Health, Safety and Environmental (HSE) Risks

Marine operations involve operational and environmental risks, making strong safety systems, crew preparedness and environmental safeguards essential across projects and vessel operations.

Market Competition Risk

Competition from domestic and international dredging companies may impact pricing, project margins, and order inflows across key maritime segments.

Corporate Social Responsibility (CSR)

The Corporate Social Responsibility Policy of the Company continued to guide its social and community development and social impact initiatives during FY 2025-26. The CSR framework remains aligned with the Company's focus areas, including environment, education, healthcare, women empowerment, livelihood support and disaster management activities in and around its areas of operation.

The CSR Committee of the Board continued to review and monitor the implementation of CSR programmes and related sustainability initiatives undertaken by the Company in line with the provisions of the Companies Act, 2013. During the year, the Company also continued ESG awareness and risk-management training initiatives for employees and key management personnel.

The report on the Corporate Social Responsibility activities of the Company forms part of the Board's Report.

Risk management

Risk Management Policy

Implementation of a robust risk management framework remains essential for supporting the Company's operational activities and long-term sustainability. DCI has established a structured risk management process supported by a documented framework, internal control systems and defined operational procedures.

The Company's risk management policy seeks to ensure a systematic approach towards identifying, assessing, responding to, monitoring, and reporting risks to the management and the Board of Directors ("the Board"). The framework also promotes a common understanding and consistent methodology for effective risk evaluation and decision-making across the organisation.

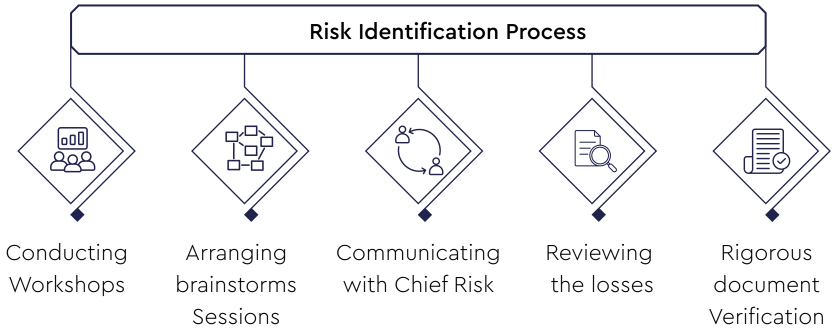
Objectives of risk management

- Provide a sound foundation for good corporate governance
- Strengthen the overall risk management and internal control framework
- Protect and enhance stakeholder value
- Promote greater awareness and accountability towards risk management
- Encourage a structured and consultative approach towards risk assessment and mitigation

Risk Management Committee (RMC)

The RMC of the Company comprises key decision-makers responsible for overseeing the implementation of the risk management framework across the organisation. The members of the Committee are appointed by the Board in accordance with the requirements of the SEBI (LODR) Regulations.

The RMC regularly communicates key risk management initiatives to the Audit Committee and the Board of Directors. It also facilitates periodic reporting on risk management practices and related initiatives to relevant stakeholders.



Risk name	Impact on the Company	Measures taken
Business risk	• Adverse effect on the Company's growth, profitability, operations and reputation	• Identifying fresh business opportunities through assessment of port requirements and timely participation in tenders • Maintaining steady progress in the order pipeline • Tracking market developments and preparing the organisation for upcoming challenges • Carrying out regular customer interaction and satisfaction reviews • Conducting market studies and benchmarking competitive pricing
People risk	• Higher levels of employee attrition • Reduction in institutional knowledge • Lower employee morale, productivity and motivation	• Introduction of a large-scale recruitment initiative to strengthen the workforce • Framing employee-focused policies to attract, retain and encourage talent • Creating a work culture centred on empowerment and accountability • Rolling out structured learning and development initiatives for workforce enhancement

Risk name	Impact on the Company	Measures taken
Technical risk	**(a) Risk of Data Loss or Breach** • Loss of important operational data • Compromise of IT systems and possible regulatory non-compliance • Decline in stakeholder confidence **(b) Erosion of Customer Trust** • Inability to meet service expectations • Delays in project delivery and possible reputational impact **(c) Regulatory Non-Compliance** • Non-adherence to technical standards (IMO, DG Shipping, ISO/ISMS) • Possible legal exposure and reputational concerns	**(a) Risk of Data Loss or Breach** • Deployment of cloud-based secure backup systems with automated scheduling • Installation of firewalls, antivirus systems and encryption measures across data endpoints • Restricted system access limited to authorised personnel onboard vessels • Periodic IT audits and vulnerability checks • Cybersecurity awareness sessions for technical and administrative personnel **(b) Erosion of Customer Trust** • Continuous dredging performance tracking through onboard data systems • Centralised technical assistance for quicker issue handling • Compliance with ISO certifications and Quality Management Systems • Periodic customer feedback reviews and follow-up actions **(c) Regulatory Non-Compliance** • Ongoing review of regulatory developments and updating of internal systems • Planned audits and inspections of vessels and IT infrastructure • Inclusion of compliance procedures within operational SOPs • Regular coordination with regulatory bodies
Risks related to Environment, Health and Safety	**(a) Regulatory Fines and Penalties** • Legal and financial implications arising from non-compliance with EHS standards **(b) Disruptions in Project Execution** • Accidents, spills or safety incidents resulting in delays and reputational concerns	**(a) Regulatory Fines and Penalties** • Internal reviews and monitoring to maintain compliance with applicable regulations (Factories Act, MARPOL, ISO 45001) • Improving HSE monitoring systems across projects and vessels • Usage of PPE, periodic safety drills and toolbox talks • Timely submission of mandatory reports to authorities • Appointment of accredited agencies for third-party audits and certifications • Training and awareness initiatives on revised HSE requirements **(b) Disruptions in Project Execution** • Early-stage HIRA (Hazard Identification and Risk Assessment) during project commencement • Deployment of Safety Officers onboard for daily supervision • Periodic testing of Emergency Response Plans (ERP) • Inclusion of EHS systems within project planning and execution activities • Conducting root cause analysis and implementing corrective measures for incidents

Risk name	Impact on the Company	Measures taken
Financial risk	• Interruptions in cash flows • Negative effect on overall profitability • Ageing dredger fleet (>25 years) resulting in frequent breakdowns and emergency dry docking • Maintenance delays caused by liquidity limitations, leading to penalties and project delays • Elevated debt levels with higher interest outflows	• Continued discussions with clients regarding waiver of liquidated damages and penalties • Assessment of refinancing opportunities at reduced interest rates • Discussions with lenders about the restructuring of existing borrowings and improving liquidity

Internal control systems and their adequacy

The Company maintains an internal control framework that is commensurate with size, scale and nature of operations. A well=defined delegation structure has been established across appropriate levels to support effective decision-making and operational oversight.

Comprehensive audits covering key operational and financial areas are conducted by an independent internal audit department. In addition, select assignments and certain portions of the Head Office's internal audit function are carried out through external chartered accounting firms. The Internal Audit Department periodically reviews the effectiveness of these controls and processes.

The Vigilance Department oversees disciplinary and vigilance-related matters with a continued focus on preventive measures and process integrity. The Company is also subject to proprietary audit by the Comptroller and Auditor General of India (C&AG).

An Audit Committee constituted by the Board regularly reviews significant audit observations and the corrective actions taken thereon. The outcome of Audit Committee meetings along with discussions of other Board-level committees, is periodically placed before the Board of Directors for review and guidance.

Cautionary statement

Statements on plans and expectations for the future are included in the report; terminology like 'plans', 'expects', 'will', 'anticipates', 'believes', 'intends', 'projects', 'estimates', and similar ones are frequently used. A variety of subjects are covered by these forward-looking statements, such as the Company's growth strategy, product development, market position, expenses and financial performance. The Company cannot guarantee that these statements are accurate or that future events will materialise, as they are predicated on assumptions and expectations. Actual results, output or accomplishments might not match projections. The Company is under no responsibility to publicly update or alter these statements in light of new developments, information or events unless required by law.

Corporate Governance Report

for the year 2025-26

1. COMPANY'S PHILOSOPHY OF CORPORATE GOVERNANCE

Robust corporate governance serves as the foundation of a sustainable and successful enterprise. The Company's governance philosophy is anchored in the principles of integrity, transparency, accountability and ethical business conduct. It provides the framework for strategic decision-making while ensuring fairness and responsible engagement with all stakeholders, including regulators, employees, customers, vendors, investors and society at large. The Company remains committed to continually strengthening its governance practices by fostering transparency, enhancing accountability and upholding the highest standards of corporate conduct.

The Company is committed to upholding the highest standards of corporate governance while pursuing sustainable growth and operational excellence. It not only complies with the corporate governance requirements prescribed under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI (LODR) Regulations"), but also endeavours to adopt governance practices that reflect the highest standards of integrity, transparency and accountability.

The Company's governance framework guides its strategic decision-making, promotes ethical business conduct and ensures accountability to all stakeholders, including shareholders, employees, customers, business partners, regulators and the communities in which it operates. Sound corporate governance remains integral to the Company's culture and underpins its long-term value creation and sustainable business success.

2. BOARD OF DIRECTORS

The Board of Directors, as the apex body, fosters a culture of leadership by providing long-term vision and ensuring a fiduciary responsibility to protect and enhance shareholder value, formulate long-term business plans & strategies, exercise effective control and independent judgment, monitor the efficiency of the Company's corporate governance practices, and oversee the interests of all stakeholders through proficient management.

The Board provides strategic guidance and oversight to the management on key aspects of the Company's business. It plays a pivotal role in shaping the Company's strategic direction, overseeing its performance, monitoring risk, and fostering sustainable long-term value creation.

Composition of Board of Directors as on March 31, 2026: Pursuant to the strategic sale completed on 8th March, 2019 and in accordance with the Share Purchase Agreement executed between the Government of India and the four Major Ports (the "Purchasers"), which acquired the Government's shareholding in the Company, the Articles of Association were suitably amended to enable the Purchasers to nominate and appoint Directors to the Board, subject to compliance with the provisions of the Companies Act, 2013 and other applicable laws.

As on March 31, 2026, the Company has Ten directors consisting of Non-Executive – Non Independent Chairman, One Executive Director – Managing Director, Three Part-time Official/ Non-Executive Directors and Five Part-time Non-Official Directors (Independent Directors) including one Woman Director. As and when the Directors are appointed, their brief profile is intimated to the Stock Exchanges and also uploaded on the website of the Company.

Independent Directors are Non-Executive Directors as defined under Regulation 16 (1) (b) of the SEBI Listing Regulations read with Section 149 (6) of the Act along with rules framed thereunder. In terms of Regulation 25 (8) of SEBI Listing Regulations, they have confirmed that they meets the criteria of independence as provided in clause (b) of sub-regulation (1) of regulation 16 and they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties. Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that they meet the criteria of independence as mentioned.

i. The composition of the Board as on 31/03/2026 is as under:

Sl. No.	Name	Category
1	Dr. Madhaiyaan Angamuthu	Chairman -Promoter – Non-Independent, Non-Executive
2	Capt S Divakar	Executive
3	Shri. Gaurav Dayal	Promoter – Non-Independent, Non-Executive
4	Shri. Sushil Kumar Singh	Promoter – Non-Independent, Non-Executive
5	Shri. Haranadh Lakshmi Polamraju	Promoter – Non-Independent, Non-Executive
6	Shri. Vinod Kumar Pipersenia	Part-time Non Official – Independent, Non-Executive

Sl. No.	Name	Category
7	Shri. Sanjay Pant	Part-time Non Official – Independent, Non-Executive
8	Shri. Rajiv Jalota	Part-time Non Official – Independent, Non-Executive
9	Smt. Krishna Das	Part-time Non Official – Independent, Non-Executive
10	Shri. Devendra Kumar Pathak	Part-time Non Official – Independent, Non-Executive

ii. Changes in Board of Directors during 2025-26:

Sl. No.	Name	Date	Nature of Change
1	Shri Vinod Kumar Pipersenia	26/05/2025	Cessation
2	Shri Rajat Sachar	26/05/2025	Cessation
3	Shri Vinod Kumar Pipersenia	02/07/2025	Appointment
4	Shri Sanjay Pant	03/07/2025	Appointment
5	Shri. Arun Kumar Gupta	04/07/2025	Cessation
6	Shri. Rajiv Jalota	11/07/2025	Appointment
7	Shri. Duresh Kumar Dubey	16/10/2025	Cessation
8	Capt.S. Divakar (MD & CEO)	16/10/2025	Appointment
9	Shri Unmesh Sharad Wagh.	07/11/2025	Cessation
10	Shri Gaurav Dayal	07/11/2025	Appointment
11	Smt. Nutan Guha Biswas	22/12/2025	Cessation
12	Smt. Krishna das	09/03/2026	Appointment
13	Shri Lov Verma	28/02/2026	Cessation
14	Shri Devendra Kumar Pathak	18/03//2026	Appointment

iii. Changes in Board of Directors from 01/04/2026 till date of report:

Sl. No.	Name	Date	Nature of Change
1.	Shri Jasmeet Singh Bindra	09.06.2026	Appointment
2.	Dr. Madhaiyaan Angamuthu	20.05.2026	Cessation

iv. Brief profile of the Directors appointed during 2025-2026 after completion of the AGM on 25.09.2025 and continuing as on date:

1. Mr. Divakar Sanamandra (DIN: 09675405) was appointed as an Additional Director on the Board of the Company in the capacity of Managing Director & CEO (Additional Charge) and Key Managerial Personnel (KMP) with effect from 16.10.2025. Subsequently, approval of the shareholders was taken through Postal Ballot conducted on 04.12.2025. Further, based on the recommendation of the Nomination and Remuneration Committee, the Board, at its 370th Meeting held on 23.03.2026, accorded approval for the appointment of Mr. Divakar Sanamandra as the full-time Managing Director & Chief Executive Officer of the Company w.e.f 25.03.2026. Subsequently, approval of the shareholders was taken through Postal Ballot conducted on 01.06.2026

Mr. Divakar Sanamandra	
DIN No.	09675405
Date of Birth	23.06.1968
Education Qualification Professional qualification	He holds Dredge Master Grade-I Certificate of Competency
Nature of employment	Managing Director & Chief Executive Officer of company
Experience	Mr. Divakar Sanamandra, (DIN: 09675405) hold the post of Managing Director and CEO of the Company Mr. Divakar Sanamandra, Chief General Manager who is also Managing Director & Chief Executive Officer of the company, started his career in DCI as a cadet in the year 1987 and served onboard dredgers in different capacities about 22 years from Cadet to Captain and rose to the position of "Master of Dredger". On gaining rich knowledge and experience on complete operations of different type of dredgers, he joined in shore service and served for about 16 years in senior management level, having worked for 38 years in both onboard dredgers as well as onshore in responsible positions, gained unique expertise of both operations as well as techno commercial aspects of business acumen

Mr. Divakar Sanamandra

No. of Share held in DCI	99
Directorship/Membership/ Chairmanship in the Committee of other Companies (Audit Committee and Stakeholder Relationship committee Considered)	

Name of the Company	Position Held	Name of the Committee	Member/ Chairman
Sethusamudram Corporation Limited	Director	-	-
-	-	-	-

2. Mr. Gaurav Dayal, IAS, Chairperson of Jawahar Lal Nehru Port Authority (DIN: 08145326) was appointed as an additional Director (Promoter, Non- Executive and Non- Independent) on the Board of the Company with effective from 07.11.2025 through Resolution by Circulation dated 07.11.2025. Subsequently, his designation was changed to Director pursuant to the approval of the shareholders through Postal Ballot on 02.02.2026.

Mr. Gaurav Dayal,IAS

DIN No.	08145326
Date of Birth	27.07.1979
Education Qualification	A graduate with a B.Sc. in Physics & Indian Administrative Service
Professional qualification	
Nature of employment	Chairperson of Jawaharlal Nehru Port Authority and Promoter **Non-Independent, Non-Executive Director of company**
Experience	Shri Gaurav Dayal joined the Indian Administrative Service in 2004 and belongs to the Uttar Pradesh cadre. Over his career spanning more than two decades, he has served in key administrative and leadership positions across the state and the Centre. He has worked as Secretary (Home & Vigilance), Government of Uttar Pradesh, and as Divisional Commissioner of Ayodhya, where he played a pivotal role in the city's transformation into a global religious tourism destination. Under his leadership, the Deepotsav 2024 celebration earned a Guinness World Record for the largest diya display. He has also served as District Magistrate in several key districts, effectively implementing flagship government programs and managing large-scale public and administrative operations. His experience spans governance, infrastructure development, urban transformation, and crisis management. Before his current assignment, he held various leadership roles in the state administration. A Physics graduate and alumnus of the Lal Bahadur Shastri National Academy of Administration (LBSNAA), Mussoorie, Shri Dayal brings wide-ranging expertise in public policy, port operations and sustainable development.
No. of Share held in DCI	Nil
Directorship/Membership/ Chairmanship in the Committee of other Companies (Audit Committee and Stakeholder Relationship committee Considered)	

Name of the Company	Position Held	Name of the Committee	Member/ Chairman
Jawaharlal Nehru Port Authority	Chairperson	-	-
Indian Port Rail & Ropeway Corporation Limited	Nominee Director	-	-
Ayodhya City Transport Services Limited	Nominee Director	-	-
City And Industrial Development Corporation Of Maharashtra Limited	Director	-	-
Vadhvan Port Project Limited	Nominee Director	-	-

3. Mrs. Krishna Das (DIN: 11590065) was appointed as an Additional Director (Non-Executive and Independent Director) on the Board of the Company through Resolution by Circulation dated 02.03.2026, for a period of three consecutive years with effect from 09.03.2026. Subsequently, her designation was changed to Director pursuant to the approval of the shareholders through Postal Ballot on 01.06.2026.

Mrs. Krishna Das	
DIN No.	11590065
Date of Birth	04.07.1984
Education Qualification Professional qualification	Master of Laws
Nature of employment	Non-Executive Independent Director of company
Experience	A seasoned legal professional and social leader with over 15 years of experience spanning governance, welfare administration, and legal education. Proven track record in high-level administrative oversight as the Former Chairman of the Assam State Social Welfare Board. Expertise in Labor Law, Constitutional Law, and Regulatory Compliance. Dedicated to social inclusion, corporate ethics, and strategic policy development.
No. of Share held in DCI	Nil
Directorship/Membership/ Chairmanship in the Committee of other Companies (Audit Committee and Stakeholder Relationship committee Considered)	**Name of the Company** | **Position Held** | **Name of the Committee** | **Member/ Chairman** NIL

4. Mr. Devendra Kumar Pathak, IPS (Retd.)(DIN: 10195553) was appointed as an Additional Director (Non- Executive and Independent Director) on the Board of the Company through Resolution by Circulation dated 16.03.2026,for the period of three consecutive years with effect from 18.03.2026. Subsequently, his designation was changed to Director pursuant to the approval of the shareholders through Postal Ballot on 01.06.2026.

Mr. Devendra Kumar Pathak, IPS (Retd.)	
DIN No.	10195553
Date of Birth	01.03.1956
Education Qualification Professional qualification	M.A (History)
Nature of employment	Non-Executive Independent Director of company
Experience	Shri Devendra Kumar Pathak joined the Indian Police Service (IPS) in 1979 and was allotted the Assam-Meghalaya cadre. During his initial years of service, he effectively held charge of four districts as Superintendent of Police in Assam and Meghalaya, besides commanding a Police Range in an insurgency-prone area for four consecutive years. After serving in the field as Superintendent of Police of various districts and as Range DIG, he was appointed as Chief Vigilance Officer of Oil India Limited, a Navaratna Public Sector Undertaking under the Ministry of Petroleum & Natural Gas, Government of India. He was appointed to this post for an initial period of five years in July 1997, which was further extended by one year, and he served in the position until 31 July 2003. He also served in Srinagar as Inspector General, where he played a significant role in combating militancy in the valley and handling serious law and order situations without any human rights violations. In April 2014 he was appointed as Director General of BSF (Border Security Force). He has the distinction of raising the elite CRPF Anti-LWE Force "CoBRA" (Commando Battalion for Resolute Action). In addition, he has considerable experience in conducting departmental inquiries in the capacities of Inquiry Officer, Presenting Officer, Disciplinary Authority, and Appellate Authority. He demitted the office of Director General,Border Security Force on 29th February 2016.
No. of Share held in DCI	Nil

Directorship/Membership/ Chairmanship in the Committee of other Companies (Audit Committee and Stakeholder Relationship committee Considered)				
	Name of the Company	**Position Held**	**Name of the Committee**	**Member/ Chairman**
	M/s Chitra Childcare Private Limited	Director	-	-

5. Mr. Jasmeet Singh Bindra, IRTS (DIN: 07231249) was appointed as an Additional Director (Promoter- Non- Executive and Non-Independent) and Chairman of the Board of the Company with effect from 09.06.2026. Subsequently, his designation was changed to Director pursuant to the approval of the shareholders through Postal Ballot on 07.08.2026

Mr. Jasmeet Singh Bindra, IRTS				
DIN No.	07231249			
Date of Birth	17/06/1972			
Education Qualification	B,Tech, MBA and MPA			
Professional qualification				
Nature of employment	Chairperson, Visakhapatnam Port Authority and **Chairman Non – Executive and Non-Independent Director**			
Experience	Shri Jasmeet Singh Bindra, IRTS, is a distinguished officer of the Indian Railway Traffic Service (IRTS) of the 1996 batch. He holds a B.Tech in Electronics, MBA and MPA bringing together strong technical and managerial expertise. 2. During his career spanning nearly three decades, he has held several key positions in the Indian Railways and the Government of India, including Senior Divisional Commercial Manager, Director (Safety), Director in the Ministry of Coal, Chief Passenger Transportation Manager, Divisional Railway Manager (Ranchi), Executive Director (Gati Shakti/Traffic) at Railway Board, Principal Chief Commercial Manager, and Principal Chief Operations Manager (Coordination), South East Central Railway. His extensive experience covers transportation, logistics, commercial operations, safety management, multimodal connectivity, and infrastructure development.			
No. of Share held in DCI	Nil			
Directorship/Membership/ Chairmanship in the Committee of other Companies (Audit Committee and Stakeholder Relationship committee Considered)	**Name of the Company**	**Position Held**	**Name of the Committee**	**Member/ Chairman**
	INDIAN PORT RAIL & ROPEWAY CORPORATION LIMITED	Additional Director	-	-

v Board Meetings and Attendance for 2025-26:

Eight Board Meetings were held during the year 2025-26. Attendance of Directors at the meetings of Board of Directors during the financial year 2025-26 and the last Annual General Meeting held on 25/09/2025 is as follows:

Sl. No.	Director	No. of Board Meetings held		Directors attended last AGM (25/09/2025)
		During tenure	Attended	
1	Dr. Madhaiyaan Angamuthu	8	7	YES
2	Mr. Durgesh Kumar Dubey	3	2	YES
3	Mr. Divakar Sanamandra	5	4	NA
4	Mr. Haranadh Lakshmi Polamraju	8	4	YES
5	Mr. Unmesh Sharad Wagh	3	2	NO
6	Mr. Gaurav Dayal	5	3	NA
7	Shri. Sushil Kumar Singh	8	1	NO
8	Mrs. Nutan Guha Biswas	5	5	YES
9	Mr. Krishna Das	1	1	NA
10	Mr. Arun Kumar Gupta	1	1	NA
11	Mr. Vinod Kumar Pipersenia	8	8	YES
12	Mr. Rajat Sachar	1	1	NA
13	Mr. Lov Verma	7	7	NA
14	Mr. Sanjay Pant	7	7	YES
15	Mr. Rajiv Jalota	7	7	YES
16	Mr. Devendra Kumar Pathak	1	1	NA

vi. Number of other Boards / Board Committees in which Directors are Members/ Chairperson for 2025-26:

None of the Director(s) on the Board holds directorships in more than ten public companies; serves as Director or as Independent Director in more than seven listed entities; and The CEO & MD does not serve as an Independent Director in any listed entity. Further, none of the Directors is a member of more than ten committees or chairman of more than five committees (Audit Committee and Stakeholder Relationship committee) across all the public limited companies. Necessary disclosures regarding Committee positions in other public companies as on March 31, 2026 have been made by the Directors. None of the Directors are related to other Directors and the KMP of the Company. Committee positions in other public companies hold by the Directors are as under: -

Sl. No.	Name of the Director	Category	Directorship (Listed entities)	No. of positions held (including DCI)	
				Committee Member	Chairperson
1	Dr. Madhaiyaan Angamuthu	C	1	-	-
2	Mr. Divakar Sanamandra	MD	1	3	-
3	Mr. P. L Haranadh	NED	1	1	-
4	Mr. Gaurav Dayal	NED	1	-	-
5	Mr. Sushil Kumar Singh	NED	1	-	-
6	Mrs. Krishna Das	ID	1	-	-
7	Mr. Sanjay pant	ID	1	4	-
8	Mrs. Vinod Kumar Pipersenia	ID	1	1	2
9	Mr. Rajiv Jalota	ID	3	2	3
10	Mr. Devendra Kumar Pathak	ID	1	-	-

(C) - Chairperson. (MD)- Managing Director, (ED) - Executive Director, (NED) - Non- Executive Director, (ID) - Independent Director

Dr. Madhaiyaan Angamuthu (DIN : 06549030) ceased to be the Director and Chairperson of the Company with effect from 20.05.2026. Subsequently, Shri Jasmeet Singh Bindra (DIN : 07231249) was appointed as an Additional Director and Chairperson of the Company with effect from 09.06.2026.

vii. Details of Board Meetings held during 2025-26 though Video Conference /Physical mode

Sl. No.	Date	Place	Board Strength	Directors Present
1	20.05.2025	Visakhapatnam	10	10
2	13.08.2025	Visakhapatnam	10	8
3	10.10.2025	Visakhapatnam	10	8
4	12.11.2025	Visakhapatnam	10	8
5	12.12.2025	Visakhapatnam	10	8
6	26.12.2025	Visakhapatnam	9	5
7	05.02.2026	Visakhapatnam	9	8
8	23.03.2026	Visakhapatnam	10	6

viii. Disclosure of relationships between directors inter-se: The Directors are not related to each other inter-se.

ix. Names of the entities where the Director of the DCIL is a director and the category of directorship

Sl. No.	Name of the Director	Category	Names of the entities/Port Authorities
1	Mr. Jasmeet Singh Bindra**	Chairman	Visakhapatnam Port Authority
2	Mr. Divakar Sanamandra	Additional Director	Sethusamudram Corporation Limited
3	Mr. P. L Haranadh	1. Chairman 2. Nominee Director 3. Nominee Director 4. Nominee Director	1. Paradip Port Authority- 2. Sethusamudram Corporation Limited- 3. Indian Port Rail & Ropeway Corporation Limited- Nominee Director 4. Haridaspur Paradip Railway Company Limited- Nominee Director
4	Mr. Gaurav Dayal	1. Chairman 2. Nominee Director 3. Nominee Director 4. Director 5. Nominee Director	1. Jawaharlal Nehru Port Authority - 2. Indian Port Rail & Ropeway Corporation Limited- 3. Ayodhya City Transport Services Limited - 4. City and Industrial Development Corporation of Maharashtra Limited- 5. Vadhvan Port Project Ltd-

Sl. No.	Name of the Director	Category	Names of the entities/Port Authorities
5	Mr. Sushil Kumar Singh	1. Chairman 2. Director 3. Nominee Director 4. Director	1. Deendayal Port Authority – 2. Mumbai Port Sustainability Foundation 3. Bharat Hydrogen Research & Innovation Council 4. National Shipbuilding And Heavy Industries Park (Gujarat) Limited
6	Mrs. Krishna Das		NIL
7	Mr. Vinod Kumar Pipersenia		NIL
8	Mr.Sanjay pant		
9	Mr Rajiv Jalota	1. Additional Director 2. Additional Director 3. Additional Director 4. Independent Director 5. Independent Director	1. Tata Projects Limited 2. Edelweiss Financial Services Limited 3. Ncdex E Markets Limited 4. Maharashtra Industrial Township Limited 5. The Supreme Industries Limited
10	Mr Devendra Kumar pathak	1 Director	Chitra Childcare Private Limited
11	Mr Madhaiyaan Angamuthu *	1. Chairman 2. Nominee Director 3. Nominee Director 4. Director 5. Nominee Director 6. Director	1. Visakhapatnam Port Authority 2. Indian Port Rail & Ropeway Corporation Limited 3. National Shipbuilding &Heavy Industries Park Maharashtra Limited 4. DS (ASSAM) Hospitality Limited 5. Assam Plains Tribes Development Corpn Ltd 6. National Shipbuilding & Heavy Industries Park Andhra Pradesh Limited

***Ceased to be** Chairman Non – Executive and Non-Independent Director **of the company w.e.f. 20.05.2026**

** Mr. Jasmeet Singh Bindra is appointed as Chairman Non – Executive and Non-Independent Director **of the company w.e.f. 09.06.2026**

x. Shares and other convertible instruments of the Company are not held by non- executive Directors.

3. AUDIT COMMITTEE

i. The Audit Committee is constituted in accordance with the requirements of the provisions of the Companies Act, 2013 and Listing Regulations, 2015. The quorum for meetings of the Audit Committee is either two Members or one third of the Members of the Audit Committee whichever is greater, but there should be a minimum of two independent Directors present. The powers, terms of reference and regulations of the Committee have been fixed by the Board as per the relevant provisions in this regard. The Company Secretary acts as Secretary of the Audit Committee. All the members of the Committee are 'financially literate' and atleast one member have accounting and financial management expertise. The Committee Meetings are also attended by Director (Finance) if any, and Statutory Auditors. Further, Internal Auditors, Heads of Departments and senior executives attend the Audit Committee Meetings as and when required by Audit Committee. The Company has held Five (5) Audit Committee Meetings during the financial year 2025-26.

ii. The terms of reference of the Committee are as per the provisions of Companies Act, 2013 and SEBI (LODR) Regulations, 2015.

iii. The Composition of the Audit Committee as on 31-03-2026 is as under: -

1.	Shri. Vinod Kumar Pipersenia	: Chairman
2.	Shri. Rajiv Jalota	: Member
3.	Shri. Sanjay Pant	: Member

Shri Arun Kumar Gupta ceased to be an Independent Director and Chairperson of the Audit Committee with effect from 04.07.2025. Consequently, Shri Vinod Kumar Pipersenia, Independent Director, was appointed as Chairperson of the Audit Committee with effect from 04.07.2025. Further, Shri Sanjay Pant, Independent Director, was appointed as a Member of the Audit Committee with effect from 04.07.2025.

Smt. Nutan Guha Biswas was appointed as a Member of the Audit Committee with effect from 26.05.2025 and ceased to be a Member of the Committee with effect from 04.07.2025. No meeting of the Audit Committee was held during the intervening period.

Shri Lov Verma ceased to be an Independent Director and Member of the Audit Committee with effect from 28.02.2026. Subsequently, Shri Rajiv Jalota was appointed as a Member of the Audit Committee with effect from 28.02.2026.

iv. Meetings of the Audit Committee and attendance during the year 2025-26:

Details of Audit Committee Meetings held:

Sl. No.	Date	Place	No. of Members Present
1	20.05.2025	Visakhapatnam	03
2	12.08.2025	Visakhapatnam	03
3	11.11.2025	Visakhapatnam	03
4	26.12.2025	Visakhapatnam	03
5	04.02.2026	Visakhapatnam	03

Details of Attendance:

Date	Category	No. of Meetings held	
		During tenure	Attended
Shri. Vinod Kumar Pipersenia	ID	05	05
Shri. Rajiv Jalota	ID	05	00
Shri. Sanjay pant	ID	05	04
Shri Arun Kumar Gupta	ID	05	01
Shri Lov Verma	ID	05	04
Smt. Nutan Guha Biswas	ID	05	00
Shri Rajat Sachar	ID	05	01

(ID)- Independent Director

4. REMUNERATION OF DIRECTORS

i. Pursuant to the strategic sale completed on 08 March 2019 and in accordance with the Share Purchase Agreement executed between the Government of India and the four Major Ports (the "Purchasers"), which acquired the Government's shareholding in the Company along with transfer of management and control, the then existing Rules and regulations regarding payment of salary etc., to the employees continued for a period of one year from 08/03/2019. However, the Board accorded approval for continuation of the existing policies to the extent and till such time they are modified by the board.

ii. The Non - Executive (Promoter) Directors were not paid any remuneration by the Company.

iii. The Independent / Part-time Non-Official Directors were paid sitting fees @ ₹20,000/- for each Board meeting and each committee meeting they attend.

iv. DCI does not have a policy of paying commission on profits to any of the Directors of the Company.

v. Remuneration paid to whole time Directors and sitting fees payable for part-time non-official for Board/Committee meetings held during 2025-26 is as under: -

(A)

REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL			
A.	Remuneration to Managing Director, Whole-time Directors and/ or Manager		
Sl. No.	Particulars of Remuneration	Mr. Divakar Sanamandra, Managing Director	Total Amount (₹ in Lakhs)
1	Gross salary	42.31	46.05
	(a) Salary as per provisions contained in section 17(1) of the Income Tax Act, 1961	42.31	
	(b) Value of perquisites u/s 17(2) of the Income tax Act, 1961		
	(c) Profits in lieu of salary under section 17(3) of the Income Tax Act, 1961		

REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL			
A.	**Remuneration to Managing Director, Whole-time Directors and/ or Manager**		
Sl. No.	**Particulars of Remuneration**	**Mr. Divakar Sanamandra, Managing Director**	**Total Amount (₹ in Lakhs)**
2	Stock option		
3	Sweat Equity		
4	Commission		
	as % of profit		
	others (specify)		
5	Others, please specify		
	Company Contribution to PF	3.48	
	Superannuation benefits	0.26	
	Total (A)	**46.05**	

(₹ in lakhs)

(B)

Sl. No.	Name of the Director	Salary	Performance Related Incentive	Sitting Fees	Total
Executive Directors (Whole-time)					
1	Shri. Durgesh Kumar Dubey, IRTS	-	-	-	-
2	Capt S Divakar	42.31			42.31
Non-Executive Directors (Independent)					
1	Smt. Nutan Guha Biswas	-	-	1.80	1.80
2	Smt. Krishna Das			0.20	0.20
3	Shri. Vinod Kumar Pipersenia	-	-	4.60	4.60
4	Shri. Rajat Sachar	-	-	0.60	0.60
5	Shri. Arun Kumar Gupta	-	-	0.40	0.40
6	Shri. Lov Verma	-	-	3.60	3.60
7	Shri Sanjay pant	-	-	3.60	3.60
8	Shri Rajiv Jalota	-	-	2.60	2.60
9	Shri Devendra Kumar Pathak	-	-	0.20	0.20

(₹ in lakhs)

(C)

Sl. No.	Particulars of Remuneration	Key Managerial Personnel			Total
		CEO	CS	CFO P. Uma Gandhi*	
1	(a) Salary as per provisions contained in section 17(1) of the Income Tax Act, 1961.	42.31	19.56	26.56	97.65
	(b) Value of perquisites u/s 17(2) of the Income Tax Act, 1961				
	(c) Profits in lieu of salary under section 17(3) of the Income Tax Act, 1961				
2	Stock Option				
3	Sweat Equity				
4	Commission				
	as % of profit				
	others, specify				
5	Others, please specify				
	Company Contribution to PF	3.48	1.61	2.18	
	Superannuation benefits	0.26	1.52	.17	
6	**Total**	**46.05**	**22.69**	**28.91**	**97.65**

(D) Indebtedness of the Company including interest outstanding / accrued but not due for payment

(₹ in lakhs)

	INDEBTEDNESS			
	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
i) Principal Amount	52783.51	29826.08	-	82609.59
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	1529.33	-	-	1529.33
iv) EIR Adjustment	-	-3198.55	-	-3198.55
Total (i+ii+iii+iv)	54312.84	26627.53	-	80940.37

(₹ in lakhs)

	INDEBTEDNESS			
	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Change in Indebtedness during the financial year	54312.84	26627.53	-	80940.37
Reduction: Repaid	44537.54	-	-	44537.54
Addition: Loan Withdrawal	72134.92	4373.91	-	76508.83
Reduction : EIR Adjustment	-	7896.95	-	7896.95
Addition : Interest Accured But Not Due	-97.04	-	-	1529.33
Addition / Deletion Ind AS Adj	-	-	-	-4630.84
Net Change				
Indebtedness at the end of the financial year				
i) Principal Amount	80380.88	34200.00	-	1,14,580.88
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	1432.29	-	-	1432.29
iv) EIR Adjustment	-	4698.41	-	4698.41

vi. In addition to the above, wherever necessary, the travelling, hotel and other related expenditure is being arranged/ reimbursed to the Directors for attending the Board and other meetings.

vii. The Non-Executive Directors do not hold any shares in the Company.

viii. The Company presently does not have any Stock Option Scheme.

5. STAKEHOLDERS RELATIONSHIP COMMITTEE

i. Stakeholders Relationship Committee is constituted in line with the provisions of Regulation 20 of the SEBI Listing Regulations and Section 178 of the Act. Committee has been looking into grievances of shareholders, debenture holders and other security holders and to suggest remedies and measures for improvement.

ii. P.Chandra Kalabhinetri, Company Secretary is designated as a Compliance Officer.

iii. One complaints was received during the year 2025-26.

Opening as on April 1, 2025	Received during the year	Resolved during the year	Pending as on March 31, 2026
0	1	1	0

iv. Every effort was made to resolve the complaints to the satisfaction of the investors by the Company and R&T Agents.

v. The Composition of the Stakeholders Relationship Committee as on 31/03/2026 is as under: –

1.	Shri. Rajiv Jalota	: Chairman
2.	Shri. Sanjay Pant	: Member
3.	Capt S Divakar	: Member

The Committee has held one meeting on 27/03/2026 for the financial year 2025-26 with presence of all the members of committee.

The terms of reference of the Committee is as per the provisions of Companies Act, 2013 and SEBI (LODR) Regulations, 2015

Mr. Vinod Kumar Pipersenia ceased to be Chairperson of the Stakeholders Relationship Committee with effect from 26.05.2025. Consequently, Mr Lov Verma, Independent Director was appointed as Chairperson of the Stakeholders Relationship Committee with effect from 26.05.2025. Mr Vinod Kumar Pipersenia, Independent Director was appointed as member of the Stakeholders Relationship Committee with effect from 04.07.2025. Mr Vinod Kumar Pipersenia, ceased to be member of the Stakeholders Relationship Committee with effect from 22.12.2025. Consequently, Mr Rajiv Jalota Independent Director was appointed as Chairperson of the Stakeholders Relationship Committee with effect from 22.12.2025. Mr Lov Verma, Independent Director, ceased to be member of the Stakeholders Relationship Committee with effect from 28.02.2026. Consequently, Shri Sanjay Pant, Independent Director, was appointed as a Member of the Stakeholders Relationship Committee with effect from 28.02.2026.

Ms Nutan Guha Biswas, Independent Director was appointed as member of the Stakeholders Relationship Committee with effect from 26.05.2025. She ceased to be member of the Stakeholders Relationship Committee with effect from 04.07.2025

Durgesh Kumar Dubey, ceased to be member of the Stakeholders Relationship Committee with effect from 16.10.2025. Consequently, Mr S Divakar, Director was appointed as member of the Stakeholders Relationship Committee with effect from 16.10.2025.

Shri Rajiv Jalota ceased to be the Chairperson of the Stakeholders' Relationship Committee with effect from 19.05.2026. Consequently, Shri Devendra Kumar Pathak was appointed as the Chairperson of the Stakeholders' Relationship Committee with effect from 19.05.2026.

Further, Smt. Krishna Das was appointed as a Member of the Stakeholders' Relationship Committee with effect from 19.05.2026.

Shareholding of Promoters including Promoter Group

Sl. No.	Name of Shareholder	Shareholding at the beginning of the year			Shareholder at the end of the year			% change in share holding during the year
		No. of shares	% of total shares of the Company	% of shares pledged encumbered to total shares	No. of shares	% of total shares of the Company	% of shares pledged encumbered to total shares	
1	Visakhapatnam Port Authority	5451710	19.47	0	5451710	19.47	0	0
2	Paradip Port Authority	5040101	18.00	0	5040101	18.00	0	0
3	Deendayal Port Authority	5040101	18.00	0	5040101	18.00	0	0
4	Jawaharlal Nehru Port Authority	5040101	18.00	0	5040101	18.00	0	0

Change in Promoters shareholding: **NIL**

Sl. No	Name of Shareholder	Shareholding at the beginning of the year		Shareholder at the end of the year		Cumulative shareholding during the year	
1	Visakhapatnam Port Authority	5451710	19.47	5451710	5451710	5451710	19.47
2	Paradip Port Authority	5040101	18.00	5040101	5040101	5040101	18.00
3	Deendayal Port Authority	5040101	18.00	5040101	5040101	5040101	18.00
4	Jawaharlal Nehru Port Authority	5040101	18.00	5040101	5040101	5040101	18.00

Shareholding pattern of top ten shareholders (other than directors, Promoters)

Sl. No.	Top Ten Shareholders	Shareholding at the beginning of the year April 1st, 2025		Cumulative shareholding at end of the year March 31st, 2026	
		Holding	% to the Capital	Holding	% to the Capital
1	Life Insurance Corporation Of India	1226531	4.38	918737	3.28
2	Quant Mutual Fund A/C Quant Infrastructure Fund	411078	1.47	0	0.00
3	Hitesh Satishchandra Doshi	260604	0.93	54024	0.19
4	Mukul Mahavir Agrawal	250000	0.89	0	0.00
5	National Insurance Company Ltd	120526	0.43	120526	0.43
6	Sunil Gul Bijlani	68108	0.24	0	0.00
7	Quadrature Capital Vector Sp Limited	60211	0.22	0	0.00
8	Satishchandra Shantilal Doshi	57125	0.20	19325	0.07
9	Raju Gul Bijlani	50866	0.18	1	0.00

Sl. No.	Top Ten Shareholders	Shareholding at the beginning of the year April 1st, 2025		Cumulative shareholding at end of the year March 31st, 2026	
		Holding	% to the Capital	Holding	% to the Capital
10	The New India Assurance Company Limited	47551	0.17	17551	0.06
11	Hitesh S Doshi	46772	0.17	0	0.00
12	Invesco India Psu Equity Fund	0	0.00	1221237	4.36
13	Bhanu Satishchandra Doshi	33300	0.12	110444	0.39
14	Whiteoak Capital Special Opportunities Fund	0	0.00	50432	0.18
15	Shree Bahubali Stock Broking Limited	0	0.00	35788	0.13
16	Manjeet Singh Chadha	1700	0.01	32815	0.12
17	Anil Laxmichand Shah	1879	0.01	30702	0.11
18	New Mangalore Port Trust	28500	0.10	28500	0.10
19	Indur Thanwerdas Dadlani	0	0.00	27000	0.10
20	Quadrature Trading Vcc - Sub-Fund No. 1	0	0.00	24876	0.09
21	Rahul Duleray Shah	25842	0.09	24500	0.09

6. SHARE TRANSFER COMMITTEE

The Share Transfer Committee has Managing Director and Compliance Officer as members. The Committee is authorized to approve transfer and transmission of shares of the Company. Share transfer/ transmission and other important matters are attended in time under the control of Company Secretary. The Company has not received any request for physical Share Transfers during the year 2025-2026. The company has been taking all steps to ensure that shareholder related activities are given top priority and matters are attended to immediately. M/s. KFIn Technologies Limited, Hyderabad is the Registrar and Transfer Agent of the Company providing the services of physical share registry work and electronic interface facility with the depositories.

7. CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE

i. The Composition of CSR Committee as on 31/03/2026 is as under: -

i)	Shri. Rajiv Jalota	: Chairman
ii)	Shri. Vinod Kumar pipersenia	: Member
iii)	Shri. Sanjay Pant	: Member
iv)	Capt S Divakar	: Member

v) The terms of reference of the Committee is as per the provisions of Companies Act, 2013 and applicable rules.

Mr. Vinod Kumar Pipersenia ceased to be member of the Corporate Social Responsibility Committee with effect from 26.05.2025. Consequently, Ms Nutan Guha Biswas, Independent Director was appointed as member of the Corporate Social Responsibility Committee with effect from 26.05.2025 but she ceased to be member w.e.f. 04.07.2025. Mr Vinod Kumar Pipersenia, Independent Director was appointed asChairman of the Corporate Social Responsibility Committee with effect from 04.07.2025. Mr Vinod Kumar Pipersenia, ceased to be Chairman of the Corporate Social Responsibility Committee with effect from 22.12.2025. Mr Vinod Kumar Pipersenia, Independent Director was again appointed as member of the Corporate Social Responsibility with effect from 28.02.2026. Mr Arun Kumar Gupta ceased to be chairman of the Corporate Social Responsibility Committee with effect from 04.07.2025. Durgesh Kumar Dubey, ceased to be member of the Corporate Social Responsibility Committee with effect from 16.10.2025. Mr Sanjay Pant, Independent Director, was appointed as a Member of the Corporate Social Responsibility Committee with effect from 04.07.2025. Mr Rajiv Jalota was appointed as Chairman and Mr S Divakar was appointed as member of the Corporate Social Responsibility Committee with effect from 22.12.2025. Mr Lov Verma, ceased to be member of the Corporate Social Responsibility Committee with effect from 28.02.2026.

Shri Vinod Kumar Pipersenia, Independent Director, ceased to be a Member of the Corporate Social Responsibility (CSR) Committee with effect from 19.05.2026. Consequently, Shri Devendra Kumar Pathak, Independent Director, was appointed as a Member of the Corporate Social Responsibility (CSR) Committee with effect from 19.05.2026.

ii. As per section 135 of the Companies Act, during the year 2025-26, the amount required to be spent under CSR is NIL. Due to insufficient funds CSR Committee has not spend any amount under CSR. initiatives for the year 2025-2026.

iii. One meeting of the CSR Committee was held during the year on 12/08/2025 at Visakhapatnam in which all the Committee Members were present.

8. RISK MANAGEMENT COMMITTEE

i. The Board has constituted a Risk Management Committee of Directors in line with the provisions of Regulation 21 of the SEBI Listing Regulations.

ii The Composition of Risk Management Committee as on 31/03/2026 is as under: -

i)	Shri. Rajiv Jalota	: Chairman
ii)	Shri. P.L.Haranadh	: Member
iii)	Capt S Divakar	: Member
iv)	Capt. K.M. Choudhary	: Member
v)	Shri. S V Prasad	: Member

Shri Lov Verma ceased to be the Chairman of the Risk Management Committee with effect from 28.02.2026. Consequently, Mr. Rajiv Jalota was appointed as the Chairman of the Risk Management Committee with effect from 28.02.2026. Mr. T. V. Suresh Kumar ceased to be a Member of the Risk Management Committee with effect from 22.12.2025. Consequently, Capt. S. V. Prasad was appointed as a Member of the Risk Management Committee with effect from 22.12.2025.

Mr. Durgesh Kumar Dubey ceased to be a Member of the Risk Management Committee with effect from 16.10.2025. Consequently, Mr S Divakar was appointed as a Member of the Risk Management Committee with effect from 16.10.2025.

Two meetings of the Risk Management Committee were held during the year at Visakhapatnam on 09/10/2025 and 27/03/2026 in which all the Committee Members were present

Sl. No.	Date	Place	No. of Members Present
1	09.10.2025	Visakhapatnam	05
2	27.03.2026	Visakhapatnam	04

The terms of reference of the Committee is as per the provisions of Companies Act, 2013 and SEBI (LODR) Regulations, 2015.

9. NOMINATION AND REMUNERATIONCOMMITTEE (NRC)

i. The Board has constituted a Nomination and Remuneration Committee in line with provisions of Regulation 19 of the SEBI Listing Regulations and Section 178 of the Act for the purpose of deciding the annual bonus/ variable pay pool and policy for its distribution across the executives and non-unionised supervisors.

ii. The following is the Composition of the Committee as on 31.03.2026: -

Smt. Vinod Kumar Pipersenia	: Chairman
Shri. Sanjay pant	: Member
Shri. Rajiv Jalota	: Member

Smt. Nutan Guha Biswas ceased to be the Chairperson cum member of the Nomination and Remuneration Committee with effect from 22.12.2025. Consequently, Shri Vinod Kumar Pipersenia was appointed as the Chairperson of the Committee with effect from the same date.

Mr. Arun Kumar Gupta ceased to be a Member of the Nomination and Remuneration Committee with effect from 04.07.2025. Shri Vinod Kumar Pipersenia was appointed as a Member of the Committee with effect from 04.07.2025

Mr. Rajiv Jalota was appointed as a Member of the Nomination and Remuneration Committee with effect from 22.12.2025. Subsequently, Shri Lov Verma ceased to be a Member of the Committee, and Shri Sanjay Pant was appointed as a Member with effect from 28.02.2026.

iii. Details of Nomination and Remuneration Committee Meetings held:

Sl. No.	Date	Place	No. of Members Present
1	02.04.2025	Visakhapatnam	03
2	10.10.2025	Visakhapatnam	03
3	11.12.2025	Visakhapatnam	03
4	20.03.2025	Visakhapatnam	03

iv. The terms of reference of the Committee is as per the provisions of Companies Act, 2013 and SEBI (LODR) Regulations, 2015.

v. Performance Evaluation Criteria for Independent Directors:

The performance evaluation criteria for Independent Directors is determined by the NRC. An indicative list of factors on which evaluation was carried out includes participation and contribution by a director, commitment, effective deployment of knowledge and expertise, integrity and maintenance of confidentiality, and independence of behaviour and judgement.

10. As per the requirements of the SEBI (LODR) Regulations, 2015 Independent Directors evaluated the performance of Non-Independent Directors, Chairperson, MD for the year ended 31/03/2026.

11. INDEPENDENT DIRECTORS MEETING:

Two meeting of the Independent Directors was held during the year 2025-26 on 30/10/2025 and 04/02/2026.

Director	Category	No. of Meetings held During tenure	Attended
Shri Vinod Kumar Pipersenia	ID	02	02
Shri Lov Verma	ID	02	02
Smt. Nutan Guha Biswas	ID	02	01
Shri Rajiv Jalota	ID	02	02
Shri Sanjay pant	ID	02	02
Smt. Krishna Das	ID	02	00
Shri Devendra Kumar Pathak	ID	02	00

12. DECLARATION BY INDEPENDENT DIRECTORS:

All the Independent Directors in the first meeting of the financial year gave a declaration that they meet the criteria of independence as provided under Section 149(6) of the Companies Act, 2013, Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

13. FAMILIARISATION PROGRAMME FOR INDEPENDENT DIRECTORS:

The Company has developed comprehensive induction processes for directors which are tailored to their individual needs and intend to provide introduction to the Company's vision, mission, values, operations, challenges, structure and risks.

The detailed familiarisation program can be accessed on the Company's website at https://www.dredge-india.com/investors/familiarisation-programme

14. Skills/expertise/competencies identified by the Board of Directors

As required under the Listing Regulations, the list of core skills/expertise/competencies as identified by the Board of Directors in the context of its business and sector for it to function effectively and those available with the Board are as under:

Matrix of skills / expertise / competencies:

i) Knowledge: Understanding of the Company's business, policies, and culture (including its mission, vision, values, goals, current strategic plan, governance structure, major risks and threats and potential opportunities) and knowledge of the industry in which the Company operates,

ii) Behavioral Skills: Attributes and competencies to use their knowledge and skills to function well as team members and to interact with key stakeholders,

iii) Strategic thinking and decision making,

iv) Financial Skills,

v) Technical/Professional skills and specialized knowledge to assist the ongoing aspects of the business. The brief profiles of Directors forming part of this Annual Report give an insight into the education, expertise, skills, and experience of the Directors, thus bringing diversity to the Board's perspectives.

The details of Directors of the Company who possess those skills/expertise/competencies are as given below:

Director	Leadership & Strategic Planning	Finance & Accounts	Corporate Governance & Compliance	Public Policy / Government Affairs	Maritime / Port / Infrastructure	Human Resource Management	Risk Manage ment	Business Admini stration
Shri Jasmeet Singh Bindra	✓	✓	✓	✓	✓	✓	✓	✓
Capt S Divakar	✓	✓	✓	✓	✓	✓	✓	✓
Shri. P. L Haranadh	✓	✓	✓	✓	✓	✓	✓	✓
Shri Gaurav Dayal	✓	✓	✓	✓	✓	✓	✓	✓
Shri. Sushil Kumar Singh	✓	✓	✓	✓	✓	✓	✓	✓
Smt. Krishna das	✓	✓	✓	✓	✓	✓	✓	✓
Shri. Vinod Kumar Pipersenia	✓	✓	✓	✓	✓	✓	✓	✓
Shri Sanjay Pant	✓	✓	✓	✓	✓	✓	✓	✓
Shri. Rajiv Jalota	✓	✓	✓	✓	✓	✓	✓	✓
Shri. Devendra Kumar pathak	✓	✓	✓	✓	✓	✓	✓	✓

15. A certificate has been received from M/s Agarwal S. & Associates, Company Secretaries, that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such statutory authority and the same is attached to this report.

16. ANNUAL GENERAL MEETINGS

i. Details of last 3 Annual General Meetings:

Financial Year	Date	AGM	Time	Venue
2022-23	27/09/2023	47th	15:00 Hrs.	Meeting conducted through Video Conferencing ("VC")/Other Audio Visual Means ("OAVM") pursuant to the Ministry of Corporate Affairs ("MCA") Circular
2023-24	27/09/2024	48th	11:00 Hrs	
2024-25	25/09/2025	49TH	11:00hRS	

ii. No special resolution was passed in the AGMs held in 2023, 2024. In AGM held in year 2025 three special resolutions were passed pertaining to appointment of Independent Non Executive Directors, details of which are as follows

Date of AGM notice	Resolutions passed	Approval date	Scrutinizer
13.08.2025	Appointment of Mr Vinod Kumar Pipersenia **(DIN: 07280306) as Independent Non-Executive Director**	25.09.2025	Sachin Agarwal (Membership No. F 5774), Partner, Agarwal S. & Associates, Company Secretaries.
13.08.2025	Appointment of **Mr. Sanjay Pant (DIN: 11177381) as Independent Non-Executive Director**	25.09.2025	
13.08.2025	Appointment of **Mr. Rajiv Jalota (DIN: 00152021) as Independent Non Executive Director**	25.09.2025	

iii. No extraordinary general meeting of the Members was held during FY 2025–2026.

iv. During the previous year, No special resolution was passed through Postal Ballot. However, there were 4 postal ballots conducted in FY 2025–2026 to transact special businesses by passing Ordinary Resolutions . From the beginning of FY 2026-2027 till date 2 postal ballots were conducted to transact special businesses, in which following special resolutions are passed

Date of postal ballot notice	Resolutions passed	Approval date	Scrutinizer
01.05.2026	To appoint Smt Krishna Das (DIN No. 11590065) as Non-Executive and Independent Director of the Company w.e.f 09.03.2026	01.06.2026	Sachin Agarwal (Membership No. F 5774),
01.05.2026	To appoint Shri Devendra Kumar Pathak, IPS (Retd) (DIN No.10195553) as Non-Executive and Independent Director of the Company w.e.f. 18.03.2026	01.06.2026	Partner, Agarwal S. & Associates, Company Secretaries.
01.05.2026	To Appoint Mr Divakar Sanamandra, (DIN:09675405) as Managing Director and Chief Executive Officer and KMP of the Company w.e.f. 25.03.2026	01.06.2026	

v. The Board of the Directors of the Company has appointed Mr. Sachin Agarwal, Partner of M/s. Agarwal S. & Associates, Practicing Company Secretary as a Scrutinizer to conduct the postal ballot exercise in a fair and transparent manner .

vi. No special resolution was proposed to be conducted through postal ballot. The procedure adopted for postal ballot was in compliance with applicable law

17. DETAILS OF DIRECTORS SEEKING APPOINTMENT/RE-APPOINTMENT:

Brief resume along with other details of Director being appointed as required under Companies Act and SEBI (LODR) Regulations, 2015 is given along with the Notice of the Meeting.

18. The Company has complied with all the applicable Accounting Standards issued by ICAI. The Company has complied with the requirements of regulatory authorities on matters related to Capital Markets and no penalties/ strictures have been imposed against the Company by Stock Exchange or SEBI or any statutory authority, on any matter related to capital markets, during the last 3 years except that NSE and BSE have informed imposition of fine for not having the composition of the Directors as per the requirements of the SEBI **Listing Regulations** for whichboth BSE and NSE were requested to review the imposition of fine and also penalty was imposed by BSE for non compliance with Regulations 23 and 33 of SEBI Listing Regulations, which has been paid.

19. With regard to the vigil mechanism as required under Regulation 22 of SEBI(LODR), it is stated that the Company is governed by guidelines of Central Vigilance Commission in this regard which has in place a mechanism of reporting illegal or unethical behaviour. Employees are free to report violation of laws, rules, regulations or unethical conduct to their immediate supervisor/Chief Vigilance Officer/ Chairman and Managing Director. The Directors and senior management are obligated to maintain confidentiality of such reporting and ensure that the whistle blowers are not subjected to any discriminatory practices. No employee has been denied access to the Audit Committee. CVC provides for adequate safeguards against victimization of director(s) or employee(s) or any other person who avail the mechanism. The employees have direct access to the chairperson of the audit committee in appropriate or exceptional cases.

20. All the recommendations of the Committees have been accepted by the Board.

21. Code of Conduct for Prevention of Insider Trading: DCI has its code of conduct for prevention of insider trading in accordance with the SEBI (Prohibition of Insider Trading) Regulations. The Code lays down guidelines which advises management and staff on procedures to be followed and disclosures to be made while dealing with shares of Company and cautions them of the consequences of violations.

22. Code of Conduct for Board Members and Senior Management: The Board has adopted Code of Conduct for Board Members and Senior Management Personnel ('Code') as per the requirements of SEBI Regulations. The Code lays down, in detail the standards of the conduct, ethical and transparent process in managing the affairs of the Company, centers around the following theme:

"The Company's Board Members and Senior Management Personnel shall act in accordance with the highest standards of honesty, integrity, fairness and ethical Conduct while working for the Company as well as representing the Company without allowing their Independent judgment to be subordinated and full-fill the fiduciary obligations."

A copy of the Code has been posted on the Company's website www.dredge-india.com. The Code has been circulated to all the members of the Board and Senior

Management and the compliance of the same has been affirmed by them. A declaration signed by the Managing Director & CEO is given below:

"I hereby confirm that the Company has obtained from all members of the Board and Senior Management, affirmation that they have complied with the Code of Conduct for Directors and Senior Management.

Capt. Divakar Sanamandra
Managing Director & CEO

23. The Company does not have any subsidiary company.

24. All major contracts before being undertaken by the Company are subjected to risk assessment at different departmental levels in the Company as per different Government guidelines.

25. The Management Discussion and Analysis Report forms part of this Annual Report.

26. No disclosures have been received to the Board from any senior management regarding any personal interest that may have conflict with the interest of the Company at large in any material financial and commercial transaction.

27. Changes in other Key Managerial Personnel (KMP): Following are the changes in the Key Managerial Personnel during the year 2025-2026

S. No.	Name	Designation	Date	Nature of Change
1.	Shri. Divakar Sanamandra	Managing Director & CEO	16/04/2024	Cessation
2.	Shri. Durgesh Kumar Dubey	Managing Director & CEO (A/C)	16/04/2024	Appointment
3.	Kiran Easankarala	CFO	13/03/2025	Cessation
4.	Smt. Uma Gandhi Pediredla	CFO	25/03/2025	Appointment

28. The CEO and CFO i.e., Managing Director - Mr.. Divakar Sanamandra and Mrs. Uma Gandhi, CFO, have provided the prescribed certification as contained in Regulation 33 (2) (a) and Regulation 17 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the year 2025-26.

29. The Company has been submitting the quarterly compliance report on Corporate Governance to the Stock Exchanges within the timelimits from the close of each quarter.

30. Compliance with mandatory requirements of SEBI (LODR) Regulations, 2015: The Company has complied with the mandatory requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

31. In the opinion of Board of the Company, the independent directors fulfill the conditions specified in these regulation and are independent of the Management. Moreover in the Financial Year 2025-26, there was no instance of resignation of an Independent Director who resigns before the expiry of his tenure.

32. Compliance of Non-Mandatory/ discretionary Requirement of SEBI (LODR) Regulations, 2015 - Schedule II Part-E

A. Board:

DCI appoint separate persons to the post of the Chairperson and the Managing Director.Mr Jasmeet Singh Bindra, IRTS is Chairperson w.e.f 09.06.2026. As on 31.03.2026 Mr Madhaiyaan Angamuthu was chairman. Chairperson's office is held by a **Promoter -Non-Independent, Non-Executive** Director. **Mr Divakar Sanamandra** is CEO -MD of the DCI.

B. Shareholders Rights:

A half-yearly declaration of financial performance including summary of the significant events in last six months, may be sent to each household of shareholders. The financial results / Corporate Governance Report, shareholding pattern, reconciliation of share capital report, board meeting notices for financial results, and all other communication that is required to be informed to the Stock Exchanges is posted online and also on the website of the company within the time limits set by the SEBI (LODR) Regulations, 2015. Sending summary of significant events and financial performance on half yearly basis will be examined.

C. Modified opinion (s) in audit report:

No adverse remark relating to the maintenance of accounts are given by Statutory Auditor. However they have emphasised certain matters in the 'Emphasis of Matter 'paragraph which have been clarified in Directors report.

D. Separate posts of Chairperson and Chief Executive Officer:

The same is complied with as on 31/03/2026.

E. Reporting of Internal Auditor:

The Internal auditor is reporting directly to the Audit Committee

33. Related party transactions: During the year under review, the Company has not entered into financial or other transactions of material nature with its Promoters, the Directors and senior management that may have potential conflict with the interests of the Company at large and/or which are not in normal course of business. There have been no loans/advances/investments or any other transactions with any of the entities in which Directors are interested as per the disclosures given by them coming within the purview and requiring disclosure under related party transaction under the Accounting Standard - 18. The policy on related party transactions is hosted on the website at http://dredge-india.com/files/DCI-POLICY-FOR-RELATED-PARTY-TRANSACTION.pdf

34. Neither any penalty nor any stricture has been imposed by SEBI, Stock Exchanges or any other Statutory Authority on any matter relating to capital market during the last three years.

35. No item of expenditure was debited in books of accounts which was not for the purpose of the business. Further, no expense was incurred which was personal in nature and was incurred for the Board of Directors and Top Management.

36. Training of Board Members: - Besides the executive Directors who have vast experience, the Non-Executive Directors are professionals having vast experience in the fields of management, finance, ocean engineering, IT, administration etc. The executive Directors participate in the Seminars, conferences of professional bodies. However, shri Sanjay Panth, IRS (Retd), Non-Executive Independent Director, attended the Familiarization Programme for Directors on updates relating to changing regulations such as Listing Obligations and Disclosure Requirements (LODR), the Companies Act, MCA guidelines, and other related regulatory developments. The programme also included a Board Simulation Exercise aimed at validating and enhancing the preparedness of directors to address future challenges.

The programme was conducted from 27th February 2026 to 1st March 2026 during the Financial Year 2025-26. It was organized by the Institute of Directors (100), Hyderabad, and held in offline mode for three days at Mumbai. The programme was designed to help Directors hone their boardroom skills, strengthen their ESG knowledge as part of business strategy and performance, and enable effective corporate governance in an increasingly fast-changing business environment.

37. Mechanism for evaluating non-executive Members: As per the requirements of the SEBI (LODR), Regulations, 2015 **independent directors in their meeting evaluated the performance of the non-independent Directors, Chairperson, MD.**

38. Whistle Blower Policy: -The Whistle Blower Policy as approved by the Board was adopted in the company and is posted on the website of the company.

39. Dividend distribution policy:- The Dividend Distribution Policy as approved by the Board was adopted in the company and is hosted on the website at on the website of the company at http://dredge-india.com/files/dciddp.pdf

40. Related Party Transactions for the Financial Year 2026-27 :- The Audit Committee and the Board of Directors had approved the Related Party Transactions for the FY 2026-27 in their meetings held on 27.02.2026. Subsequently, the same were approved by the Shareholders through Postal Ballot on 31.03.2026.

The Resolution(s) passed and Explanatory Statement in this regard are reproduced below:

(i) For Material Related Party Transaction with Visakhapatnam Port Authority.

"RESOLVED THAT pursuant to the provisions of Regulation 23(4) and such other applicable provisions, if any, of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the applicable provisions of the Companies Act, 2013 (including any statutory modification(s) thereof for the time being in force), Rules made there under and Related Party Transactions Policy of the Company and pursuant to the recommendation of the Audit Committee and approval of the Board of Directors, consent of the Members be and is hereby accorded to the Company to enter into and/or continue to enter into contract(s)/ arrangement(s)/ transaction(s) (whether by way of an individual transaction or a series of transactions taken together) with the related party (Promoter) i.e. Visakhapatnam Port Authority for a period of 1 year commencing from April 01, 2026 i.e. for Financial Year 2026-27 for (a) purchase or supply of goods or business assets or property or equipment; (b) availing or rendering of services; (c) transfer or exchange of any resources, services or obligations to meet the Company's business objectives/ requirements; (d) any other transaction not covered above, aggregating up to an amount not exceeding ₹300 crores, on such material terms and conditions as detailed in the explanatory statement to this resolution and as deemed fit by the Board of Directors (the "Board", which term shall include any of the Committees thereof being authorised in this behalf) of the Company, in its absolute discretion, provided that Related Party Transactions shall be at the arm's length basis and in the ordinary course of business.

FURTHER RESOLVED THAT for the purpose of giving effect to this resolution, the Board and the Audit Committee of the Company be and is hereby authorized to do all such acts, deeds and things as are incidental thereto or as may be deemed necessary or desirable or to settle any question or difficulty that may arise in such manner as it may deem fit and all actions taken by the Board of Directors and/or the Audit Committee in connection with any matter referred to or contemplated in this resolution, be and are hereby approved and confirmed in all respects.

FURTHER RESOLVED THAT the Board of Directors and the Audit Committee of the Company be and is hereby authorised to delegate all or any of the powers conferred on it as they may deem fit and to do all such acts and take all such steps as may be considered necessary or expedient to give effect to the aforesaid resolution."

(ii) For Material Related Party Transaction with Paradip Port Authority

"RESOLVED THAT pursuant to the provisions of Regulation 23(4) and such other applicable provisions, if any, of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the applicable provisions of the Companies Act, 2013 (including any statutory modification(s) thereof for the time being in force), Rules made there under and Related Party Transactions Policy of the Company and pursuant to the recommendation of the Audit Committee and approval of the Board of Directors, consent of the Members be and is hereby accorded to the Company to enter into and/or continue to enter into contract(s)/ arrangement(s)/ transaction(s) (whether by way of an individual transaction or a series of transactions taken together) with the related party (Promoter) i.e. Paradip Port Authority for a period of 1 year commencing from April 01, 2026 i.e. for Financial Year 2026-27 for (a) purchase or supply of goods or business assets or property or equipment; (b) availing or rendering of services; (c) transfer or exchange of any resources, services or obligations to meet the Company's business objectives/ requirements; (d) any other transaction not covered above, aggregating up to an amount not exceeding ₹500 crores, on such material terms and conditions as detailed in the explanatory statement to this resolution and as deemed fit by the Board of Directors (the "Board", which term shall include any of the Committees thereof being authorised in this behalf) of the Company, in its absolute discretion, provided that Related Party Transactions shall be at the arm's length basis and in the ordinary course of business.

FURTHER RESOLVED THAT for the purpose of giving effect to this resolution, the Board and the Audit Committee of the Company be and is hereby authorized to do all such acts, deeds and things as are incidental thereto or as may be deemed necessary or desirable or to settle any question or difficulty that may arise in such manner as it may deem fit and all actions taken by the Board of Directors and/or the Audit Committee in connection with any matter referred to or contemplated in this resolution, be and are hereby approved and confirmed in all respects.

FURTHER RESOLVED THAT the Board of Directors and the Audit Committee of the Company be and is hereby authorised to delegate all or any of the powers conferred on it as they may deem fit and to do all such acts and take all such steps as may be considered necessary or expedient to give effect to the aforesaid resolution."

(iii) For Material Related Party Transaction with Jawaharlal Nehru Port Authority

"RESOLVED THAT pursuant to the provisions of Regulation 23(4) and such other applicable provisions, if any, of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the applicable provisions of the Companies Act, 2013 (including any statutory modification(s) thereof for the time being in force), Rules made there under and Related Party Transactions Policy of the Company and pursuant to the recommendation of the Audit Committee and approval of the Board of Directors, consent of the Members be and is hereby accorded to the Company to enter into and/or continue to enter into contract(s)/ arrangement(s)/ transaction(s) (whether by way of an individual transaction or a series of transactions taken together) with the related party (Promoter) i.e. Jawaharlal Nehru Port Authority for a period of 1 year commencing from April 01, 2026 i.e. for Financial Year 2026-27 for (a) purchase or supply of goods or business assets or property or equipment; (b) availing or rendering of services; (c) transfer or exchange of any resources, services or obligations to meet the Company's business objectives/ requirements; (d) any other transaction not covered above, aggregating up to an amount not exceeding ₹600 crores, on such material terms and conditions as detailed in the explanatory statement to this resolution and as deemed fit by the Board of Directors (the "Board", which term shall include any of the Committees thereof being authorised in this behalf) of the Company, in its absolute discretion, provided that Related Party Transactions shall be at the arm's length basis and in the ordinary course of business.

FURTHER RESOLVED THAT for the purpose of giving effect to this resolution, the Board and the Audit Committee of the Company be and is hereby authorized to do all such acts, deeds and things as are incidental thereto or as may be deemed necessary or desirable or to settle any question or difficulty that may arise in such manner as it may deem fit and all actions taken by the Board of Directors and/or the Audit Committee in connection with any matter referred to or contemplated in this resolution, be and are hereby approved and confirmed in all respects.

FURTHER RESOLVED THAT the Board of Directors and the Audit Committee of the Company be and is hereby authorised to delegate all or any of the powers conferred on it as they may deem fit and to do all such acts and take all such steps as may be considered necessary or expedient to give effect to the aforesaid resolution."

(iv) For Material Related Party Transaction with Deendayal Port Authority

"RESOLVED THAT pursuant to the provisions of Regulation 23(4) and such other applicable provisions, if any, of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the applicable provisions of the Companies Act, 2013 (including any statutory modification(s) thereof for the time being in force), Rules made there under and Related Party Transactions Policy of the Company and pursuant to the recommendation of the Audit Committee and approval of the Board of Directors, consent of the Members be and is hereby accorded to the Company to enter into and/or continue to enter into contract(s)/ arrangement(s)/ transaction(s) (whether by way of an individual transaction or a series of transactions taken together) with the related party (Promoter) i.e. Deendayal Port Authority for a period of 1 year commencing from April 01, 2026 i.e. for Financial Year 2026-27 for (a) purchase or supply of goods or business assets or property or equipment; (b) availing or rendering of services; (c) transfer or exchange of any resources, services or obligations to meet the Company's business objectives/ requirements; (d) any other transaction not covered above, aggregating up to an amount not exceeding ₹500 crores, on such material terms and conditions as detailed in the explanatory statement to this resolution and as deemed fit by the Board of Directors (the "Board", which term shall include any of the Committees thereof being authorised in this behalf) of the Company, in its absolute discretion, provided that Related Party Transactions shall be at the arm's length basis and in the ordinary course of business.

FURTHER RESOLVED THAT for the purpose of giving effect to this resolution, the Board and the Audit Committee of the Company be and is hereby authorized to do all such acts, deeds and things as are incidental thereto or as may be deemed necessary or desirable or to settle any question or difficulty that may arise in such manner as it may deem fit and all actions taken by the Board of Directors and/or the Audit Committee in connection with any matter referred to or contemplated in this resolution, be and are hereby approved and confirmed in all respects.

FURTHER RESOLVED THAT the Board of Directors and the Audit Committee of the Company be and is hereby authorised to delegate all or any of the powers conferred on it as they may deem fit and to do all such acts and take all such steps as may be considered necessary or expedient to give effect to the aforesaid resolution."

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

The following Explanatory Statement sets out the relevant information as required under Section 102 and other applicable provisions, if any, of the Companies Act, 2013 (the "Act"), read with rules framed thereunder and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). As regards the material related party transactions, the explanatory statement also contains the disclosures required under Industry Standards on "Minimum information to be provided to the Audit Committee and Members for approval of Related Party Transactions" ("ISN") formulated by Industry Standard Forum in consultation with the Securities and Exchange Board of India ("SEBI"), issued on June 26, 2025.

Regulation 23 of the Listing Regulations requires Members' prior approval by means of an ordinary resolution for all material related party transactions and subsequent material modifications as defined by the Audit Committee, even if such transactions are in the ordinary course of business and on an arm's length basis.

Pursuant to the share Purchase Agreement executed on 08th March, 2019 between Government of India represented by Ministry of Shipping and the four Ports ("Purchasers") - Visakhapatnam Port Authority (VPA), Paradip Port Authority (PPA), Jawaharlal Nehru Port Authority (JNPA) and Deendayal Port Authority (DPA), all the shares amounting to 73.47% of the Equity share Capital of the Company was transferred to the purchasers - Visakhapatnam Port Authority (19.47%), Paradip Port Authority (18%), Jawaharlal Nehru Port Authority (18%) and Deendayal Port Authority (18%) along with transfer of management and control. Although as per the Companies Act, 2013, Section 2 (76) read with 2(6), the individual Ports do not fall under the definition of Related Parties, as the individual ports do not have control exceeding 20% of total voting power, but however on a harmonious reading of related provisions of the Share Purchase Agreement, it can be inferred that each of the four Port Authorities hold significant influence encompassing the entire decision making process of DCIL and that these four Port Authorities are therefore Associates, by a rebuttal of the status that each of the four port Authorities holding less than 20% of equity shares and consequently because these are Associates, they are related parties to the reporting entity, DCIL and the transactions with these four ports, even when conducted in the ordinary course of business, are related party transactions.

As per provisions of Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 188 read with Rules made thereunder and other applicable provisions, if any, of the Companies Act, 2013 and Rules made thereunder and Related Party Transactions Policy of the Company, all material Related Party Transactions shall require approval of the Shareholders of the Company and the Related Party shall abstain from voting on such resolutions. Further, a transaction with a Related Party shall be considered material if the transaction / transactions to be entered into individually or taken together with previous transactions during a financial year, exceeds ten percent of the annual consolidated turnover of the Company or ₹1000 Crore whichever is lower as per the last audited financial statements of the Company. Further, in terms of provisions Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and also the relevant Accounting Standard, the promoter(s) (viz. Visakhapatnam Port Authority, Paradip

Port Authority, Jawaharlal Nehru Port Authority and Deendayal Port Authority) and KMPs qualify as Related Party(s) of the Company and the Company has existing and continuing contracts /arrangements in the ordinary course of business and on arm's length basis with the related parties which is being continued and will continue to exist beyond 31st March, 2026 in addition to the new Contract(s)/transaction(s) to be entered into. It is difficult to specifically assess the total value of such transactions at this stage; however, it is expected that the aggregate value of all such transactions together would be beyond the threshold limit of materially as specified above. Therefore, the approval of the Members of the Company is sought for (a) purchase or supply of goods or business assets or property or equipment; (b) availing or rendering of services; (c) transfer or exchange of any resources, services or obligations to meet the Company's business objectives/ requirements; (d) any other transaction not covered above, on such material terms and conditions as detailed in the explanatory statement to this resolution and as deemed fit by the Board of Directors (the "Board", which term shall include any of the Committees thereof being authorised in this behalf) of the Company, in its absolute discretion, provided that Related Party Transactions shall be at the arm's length basis and in the ordinary course of business.

Accordingly, approval of the Members is being sought for such transactions that may be entered into by the Company with these promoters / ports pursuant to the approval received from the Audit Committee and the Board of Directors as per the applicable laws.

Any subsequent 'material modification' in the proposed transactions, as defined in the Policy on Related Party Transactions of the Company will be placed before the Members for prior approval, in terms of Regulation 23(4) of the Listing Regulations.

None of the Directors and Key Managerial Personnel or their relatives, is in any way concerned or interested, financially or otherwise in the resolution except the nominee Directors representing the respective ports in the Resolution Nos. 1 to 4.

The Members may note that in terms of the provisions of the Listing Regulations, related parties of the Company as defined thereunder {whether such related party(ies) is a party to the transactions mentioned herein below or not}, shall not vote to approve Resolution Nos. 1 to 4.

The Board recommends the resolutions of item no 1 to 4 for approval of the members as Ordinary Resolution.

Pursuant to the SEBI Circular dated June 26, 2025 the Minimum Information relating to the proposed related party transaction(s) is provided herewith:

Sr. No.	Particulars of the information	Information provided by the management
a	Information as placed before the Audit Committee in the format as specified in the RPT Industry Standards, to the extent applicable.	Refer below table titled as "Annexure – A"
b	Justification as to why the proposed transaction is in the interest of the listed entity, basis for determination of price and other material terms and conditions of RPT	1. Interest of the Listed Entity The proposed transaction with Visakhapatnam Port Authority, Paradip Port Authority, Jawaharlal Nehru Port Authority and Deendayal Port Authority is in the interest of the listed entity for the following reasons: • The transaction is undertaken in the ordinary course of business and aligns with the core operational objectives of the Company. • The Port Authorities are principal stakeholders and key customers, ensuring business continuity and long-term operational stability. • The arrangement strengthens strategic alignment between the Company and the Ports, enabling optimal utilization of assets, technical expertise, and operational efficiencies. • The transaction contributes to revenue visibility, improved capacity utilization, and economies of scale, thereby enhancing shareholder value. • The terms are structured to safeguard the interests of minority shareholders and are consistent with industry practices.

Sr. No.	Particulars of the information	Information provided by the management
		2. Basis for Determination of Price • The pricing is determined on an arm's length basis. • Rates are benchmarked against prevailing market rates for similar services/transactions in comparable port and dredging contracts. • Where applicable, pricing is based on competitive bidding, published tariff guidelines, cost-plus methodology, or independently validated cost estimates. • The methodology ensures that the Company receives fair consideration comparable to that which would be received from unrelated third parties.
		3. Other Material Terms and Conditions • The transaction is proposed for a defined tenure and on standard commercial terms customary in the industry. • Scope of work, deliverables, timelines, and performance standards are clearly defined in the agreement. • Payment terms are structured in accordance with normal industry practice, including milestone-based or periodic payments. • The agreement contains standard clauses relating to termination, dispute resolution, force majeure, indemnity, and compliance with applicable laws. • The transaction is subject to necessary approvals of the Audit Committee, Board of Directors, and shareholders, as applicable, in compliance with the Companies Act, 2013 and SEBI (LODR) Regulations.
c	Disclose the fact that the Audit Committee has reviewed the certificates provided by the CEO/ Managing Director/ Whole Time Director/ Manager and CFO of the Listed Entity as required under the RPT Industry Standards.	The Audit Committee has reviewed the certificate issued by the CEO and CFO of the Company, as required under the RPT Industry Standards.
d	Disclosure that the material RPT or any material modification thereto, has been approved by the Audit Committee and the Board of Directors recommends the proposed transaction to the shareholders for approval.	The proposed material modifications of RPT have been approved by the Audit Committee and the Board of Directors on 27.02.2026 and recommended the same to the Members for approval.
e	Provide web-link and QR Code, through which shareholders can access the valuation report or other reports of external party, if any, considered by Audit Committee while approving the RPT.	Not Applicable
f	The Audit Committee and Board of Directors, while providing information to the shareholders, can approve redaction of commercial secrets and such other information that would affect competitive position of listed entity and affirm that, in its assessment, the redacted disclosures still provides all the necessary information to the public shareholders for informed decision-making.	We affirm that the Audit Committee and Board of Directors, while providing information to the Members, have redacted only commercially sensitive information, and all necessary information for informed shareholders decision-making has been provided. Refer below table as "Annexure – A".
g	Any other information that may be relevant.	Not Applicable

Annexure –A

Pursuant to the SEBI Circular dated 26th June, 2025 the Minimum Information relating to the proposed material modification to the material RPT(s), in respect of item No. 1 to 4 , is provided as under:

S. No.	Particulars of the information	Information provided by the management
A(1)	Basic details of the related party	
1	Name of the related party	1. Visakhapatnam Port Authority 2. Paradip Port Authority 3. Jawaharlal Nehru Port Authority 4. Deendayal Port Authority
2	Country of incorporation of the related party	India
3	Nature of business of the related party	The related parties of Dredging Corporation of India Limited (DCIL) primarily comprise its promoter port authorities. The promoter port, namely Visakhapatnam Port Authority (VPA), Paradip Port Authority (PPA), Jawaharlal Nehru Port Authority (JNPA), and Deendayal Port Authority (DPA), are engaged in the business of port operations, cargo handling, marine and shipping services, and development of port infrastructure. These entities manage and operate major ports in India and provide logistics and maritime support services essential for shipping and trade. Further, the Ministry of Ports, Shipping and Waterways (MoPSW), being the administrative ministry overseeing the maritime sector, is involved in policy formulation, regulation, and administrative supervision of port and shipping-related activities.
A(2)	Relationship and ownership of the related party	
1	Relationship between the listed entity/subsidiary1 (in case of transaction involving the subsidiary) and the related party – including nature of its concern (financial or otherwise) and the following:	
	Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party	1. Visakhapatnam Port Authority (19.47%) 2. Paradip Port Authority (18%) 3. Jawaharlal Nehru Port Authority (18%) 4. Deendayal Port Authority (18%)
	Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Not Applicable
	Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Nil
A(3)	Details of previous transactions with the related party	

S. No.	Particulars of the information	Information provided by the management
1	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year.	(see table below)

Sl,No	Nature of Transactions	FY 2024-25 (INR)
01	Visakhapatnam Port Authority	
A	Sale of Service (Dredging)	10.31 crore
B	ICD transactions and interest	54.26 crore
02	Paradip Port Authority	
A	Sale of Service (Dredging)	177.35 crore
B	ICD transactions and interest	Nil
03	Jawaharlal Nehru Port Authority	
A	Sale of Service (Dredging)	305.83 crore
B	ICD transactions and interest	104.98 crore
04	Deendayal Port Authority	
A	Sale of Service (Dredging)	58.93 crore
B	ICD transactions and interest	Nil

S. No.	Particulars of the information	Information provided by the management
2	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought.	1. Visakhapatnam Port Authority (57.75 crore) 2. Paradip Port Authority (84.46 crore) 3. Jawaharlal Nehru Port Authority (63.99 crore) 4. Deendayal Port Authority (105.45 crore)
3	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last financial year.	None
A(4)	Amount of the proposed transaction(s)	
1	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ shareholders.	1. Visakhapatnam Port Authority (Rs.300 crore) 2. Paradip Port Authority (Rs.500 crore) 3. Jawaharlal Nehru Port Authority (Rs.600 crore) 4. Deendayal Port Authority (Rs.500 crore)
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT?	Yes
3	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	1. Visakhapatnam Port Authority (26.26%) 2. Paradip Port Authority (43.78%) 3. Jawaharlal Nehru Port Authority (52.53%) 4. Deendayal Port Authority (43.78)%
4	Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary and where the listed entity is not a party to the transaction)	Not Applicable

<table>
<tr><th>S. No.</th><th>Particulars of the information</th><th>Information provided by the management</th></tr>
<tr><td>5</td><td>Value of the proposed transactions as a percentage of the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available</td><td>1. Visakhapatnam Port Authority (14.45%)
2. Paradip Port Authority (18.13%)
3. Jawaharlal Nehru Port Authority (22.04%)
4. Deendayal Port Authority (16.04%)</td></tr>
<tr><td>6</td><td>Financial performance of the related party for the immediately preceding financial year:</td><td><table><tr><th>Particulars</th><th>FY 2024-25(INR)</th></tr><tr><td>Turnover</td><td>1. Visakhapatnam Port Authority (Rs.2074.75 crore)
2. Paradip Port Authority (Rs.2756.87 crore)
3. Jawaharlal Nehru Port Authority (Rs.2722.29 crore)
4. Deendayal Port Authority (Rs.3116.71 crore)</td></tr></table></td></tr>
<tr><td>A(5).</td><td>Basic details of the proposed transaction</td><td></td></tr>
<tr><td>1</td><td>Specific type of the proposed transaction (e.g. sale of goods/services, purchase of goods/services, giving loan, borrowing etc.)</td><td>Dredging Corporation of India Limited (DCIL) provides dredging services to its promoter ports and avails working capital loans from them as part of its financial arrangements.</td></tr>
<tr><td>2</td><td>Details of each type of the proposed transaction</td><td><table><tr><th>Sl. No.</th><th>Promoter port</th><th>Proposed Turnover</th><th>Proposed ICD</th></tr><tr><td>01</td><td>Visakhapatnam Port Authority</td><td>Rs.50 Crore</td><td>Rs.250 Crore</td></tr><tr><td>02</td><td>Paradip Port Authority</td><td>Rs.250 Crore</td><td>Rs.250 Crore</td></tr><tr><td>03</td><td>Jawaharlal Nehru Port Authority</td><td>Rs.500 Crore</td><td>Rs.100 Crore</td></tr><tr><td>04</td><td>Deendayal Port Authority</td><td>Rs.400 Crore</td><td>Rs.100 Crore</td></tr></table></td></tr>
<tr><td>3</td><td>Tenure of the proposed transaction (tenure in number of years or months to be specified)</td><td>One Year</td></tr>
<tr><td>4</td><td>Whether omnibus approval is being sought?</td><td>Yes</td></tr>
<tr><td>5</td><td>Value of the proposed transaction during a financial year.
If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.</td><td><table><tr><th>Sl. No.</th><th>Promoter port</th><th>Proposed Turnover</th><th>Proposed ICD</th></tr><tr><td>01</td><td>Visakhapatnam Port Authority</td><td>Rs.50 Crore</td><td>Rs.250 Crore</td></tr><tr><td>02</td><td>Paradip Port Authority</td><td>Rs.250 Crore</td><td>Rs.250 Crore</td></tr><tr><td>03</td><td>Jawaharlal Nehru Port Authority</td><td>Rs.500 Crore</td><td>Rs.100 Crore</td></tr><tr><td>04</td><td>Deendayal Port Authority</td><td>Rs.400 Crore</td><td>Rs.100 Crore</td></tr></table></td></tr>
<tr><td>6</td><td>Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity</td><td>1. Interest of the Listed Entity
The proposed transaction with Visakhapatnam Port Authority, Paradip Port Authority, Jawaharlal Nehru Port Authority and Deendayal Port Authority is in the interest of the listed entity for the following reasons:
• The transaction is undertaken in the ordinary course of business and aligns with the core operational objectives of the Company.
• The Port Authorities are principal stakeholders and key customers, ensuring business continuity and long-term operational stability.
• The arrangement strengthens strategic alignment between the Company and the Ports, enabling optimal utilization of assets, technical expertise, and operational efficiencies.</td></tr>
</table>

S. No.	Particulars of the information	Information provided by the management
		• The transaction contributes to revenue visibility, improved capacity utilization, and economies of scale, thereby enhancing shareholder value. • The terms are structured to safeguard the interests of minority shareholders and are consistent with industry practices. 2. Basis for Determination of Price • The pricing is determined on an arm's length basis. • Rates are benchmarked against prevailing market rates for similar services/transactions in comparable port and dredging contracts. • Where applicable, pricing is based on competitive bidding, published tariff guidelines, cost-plus methodology, or independently validated cost estimates. • The methodology ensures that the Company receives fair consideration comparable to that which would be received from unrelated third parties. 3. Other Material Terms and Conditions • The transaction is proposed for a defined tenure and on standard commercial terms customary in the industry. • Scope of work, deliverables, timelines, and performance standards are clearly defined in the agreement. • Payment terms are structured in accordance with normal industry practice, including milestone-based or periodic payments. • The agreement contains standard clauses relating to termination, dispute resolution, force majeure, indemnity, and compliance with applicable laws. The transaction is subject to necessary approvals of the Audit Committee, Board of Directors, and shareholders, as applicable, in compliance with the Companies Act, 2013 and SEBI (LODR) Regulations.
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly.	Not Applicable
	a. Name of the director / KMP	Not Applicable
	b. Shareholding of the director / KMP, whether direct or indirect, in the related party	Not Applicable
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	Not Applicable
9	Other information relevant for decision making.	Not Applicable
B(1)	Disclosure only in case of transactions relating to sale, purchase or supply of goods or services or any other similar business transaction and trade advances	
1	Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services.	Sale of service (Dredging) to the promoter ports on the bases participation in the open tender.
2	Basis of determination of price.	Open tender
3	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice) , if any, proposed to be extended to the related party in relation to the transaction, specify the following:	Trade advance taken by the DCI from promoter ports for working capital management.

S. No.	Particulars of the information	Information provided by the management
	a) Amount of Trade advance	Visakhapatnam Port Authority – Rs.50 Crores Jawaharlal Nehru Port Authority – Rs.100 Crores
	b) Tenure	1 year
	c) Whether same is self-liquidating?	No

41. Means of Communication:

i. Quarterly Results

The schedule of consideration of quarterly results by the Board for the year 2025-26 is as under:

a) Results for the 1st quarter ending 30th June, 2025: On 13-08-2025

b) Results for the 2nd quarter ending 30th Sept,2025 : On 12-11-2025.

c) Results for the 3rd quarter ending 31st Dec,2025 : On 05-02-2026.

d) Audited results for the year ending 31st Mar, 2026: On 19-05-2026.

ii. The Results are published in "Business standard" newspaper for both English and Hindi versions 48 hours from the time of declaration.

iii. The Quarterly Results are posted on the website of the Company – www.dredge-india.com after consideration and taking on record by the Board.

iv. The website of the Company- www.dredge-india.com displays the official news releases, if any

v. The website of the Company – www.dredge-india.com displays the presentations made to institutional investors or to the analysts, if any.

vi. Annual Report is circulated to members and others entitled thereto. The Annual Report is distributed to the shareholders at the Annual General Meeting. The same is also placed on the website of the company for information of the shareholders residing in various parts of the country.

v Green Initiative: sending important communication to shareholders through e-mail. The provisions of the Companies Act 2013 and rules made thereunder permit paperless communication by allowing service of all documents in electronic mode. Accordingly, the Company would send the copy of the Annual Report for the year 2025-26 along with the notice convening the Annual General Meeting through email to those shareholders who have registered their email id with the DP's/ R&T agents and have not opted for physical copy of the Annual Report.

42. GENERAL SHAREHOLDERS INFORMATION:

Annual General Meeting for FY 2025-26

Date, Time	:	Thursday, September 24, 2026 at 11:00 a.m.
Venue	:	Meeting is being conducted through VC/OAVM pursuant to the relevant MCA General Circulars. The Registered Office of the Company shall be deemed to be the venue for the AGM. For details, please refer to the Notice of AGM. As required under Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard – 2 on General Meetings, particulars of Director seeking appointment/ re-appointment at this AGM are given in the Annexure A to the Notice of this AGM.
Financial Year	:	1st April 2025 to 31st March 2026.
Date of Book closure	:	18.09.2026 to 24.09.2026 (both days inclusive)
Remote e-voting cut-off date	:	17.09.2026
Remote e-voting start date & Time	:	21.09.2026 @ 9.00 AM
Remote e-voting end date & Time	:	23.09.2026 @ 5.00 PM
Listing on Stock Exchanges:		
Name and address of the Exchange	:	Stock/ Scrip Code
National Stock Exchange of India Limited	:	DREDGECORP ; Exchange Plaza, BandraKurla Complex, Bandra (E), Mumbai – 400051
BSE Limited	:	523618 ; 25th Floor, New Trading Ring, Rotunda Building, PhirozeJeejeebhoy Towers, Dalal Street, Fort, Mumbai – 400 001

i. Annual Listing fee for the financial year 2025-26 has been paid to BSE and NSE.

ii. ISIN Nos.

ISIN No. For trading in Demat form for Equity : INE506A01018

ISIN No for Non Convertible Debentures : INE506A07023

iii. The Corporate Identity Number of the Company : L29222DL1976PLC008129

iv. Name and Address of Registrar and Share Transfer Agent: M/s. Kfin Technologies Limited, Selenium Building, Tower-B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032.

v. **Share Transfer System**: The documentation part for processing of Share Transfers is done by the Registrars. The Registrars send a Memorandum of Share Transfers periodically to the Company for approval of the Share Transfer Committee of the Company. After approval of the Committee, the same is communicated to the Registrars and they endorse the Share Certificates in favour of the transferees and send them to the transferees. Share Transfers are registered and Share Certificates are dispatched within a period of 30 days from the date of the receipt, if documentation is correct and valid in all respects.

vi. Market price data of the Company in comparison to BSE Sensex and NSE (S&P CNX NIFTY) during 2025-26

Month	NSE SHARE PRICE (₹)		NSE (NIFTY 50)		BSE SHARE PRICE (₹)		BSE SENSEX (S&P)	
	High	Low	High	Low	High	Low	High	Low
Apr-25	644.40	495.00	24457.65	21743.65	640.90	496.30	80661.31	71425.01
May-25	828.00	548.50	25116.25	23935.75	828.60	545.35	82718.14	78968.34
Jun-25	823.80	674.30	25669.35	24473.00	822.25	680.30	84099.53	80354.59
Jul-25	729.50	663.10	25608.10	24598.60	733.45	665.30	83935.01	80575.45
Aug-25	675.00	585.55	25153.65	24337.50	675.00	586.10	82231.17	79741.76
Sep-25	723.00	588.15	25448.95	24432.70	723.00	588.60	83141.21	79818.38
Oct-25	774.55	538.00	26104.20	24605.95	773.00	561.70	85290.06	80159.90
Nov-25	954.40	770.30	26310.45	25318.45	954.95	770.05	86055.86	82670.95
Dec-25	1070.50	847.10	26325.80	25693.25	1070.65	846.70	86159.02	84150.19
Jan-26	1245.00	892.50	26373.20	24919.80	1245.90	893.50	85883.50	81088.59
Feb-26	1230.00	906.10	26341.20	24571.75	1229.50	903.05	85871.73	79899.42
Mar-26	1050.00	758.60	24989.35	22283.85	1053.70	761.95	80632.55	71774.13

Source: Websites of the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE)

vii. Shareholding pattern as on 31/3/2026: -

Category	Cases	Holding	% To Equity
Foreign Portfolio - Corp	23	105222	0.38
Trusts	5	39263	0.114
Resident Individuals	48001	4309624	15.39
Insurance Companies	-	-	-
Non-Resident Indians	355	104987	0.37
Clearing Members	-	-	-
Shareholding by Companies or Bodies Corporate where Central / State Government is a promoter	-	-	-
Qualified Institutional Buyer	3	1056814	3.77
Non-Resident Indian Non Repatriable	491	70215	0.25
Bodies Corporates	286	239488	0.86
HUF	1310	214383	0.77
LLP	-	-	-
Mutual Fund	4	1271669	4.54
NBFC	1	100	0.00
Promoters - Four Port Trusts	4	20572013	73.47
Employees	54	4966	0.02
IEPF Authority	1	11256	0.04
Total	50538	28000000	100.00

viii. Distribution of shareholding as on 31/3/2026:

Sl. No.	Category	No. of Cases	% of Cases	Amount (in ₹)	% of Amount
1	1-5000	49150	97.25	22667090.00	8.10
2	5001- 10000	773	1.53	5909360.00	2.11
3	10001- 20000	323	0.64	4758270.00	1.70
4	20001- 30000	96	0.19	2498150.00	0.89
5	30001- 40000	56	0.11	2018790.00	0.72
6	40001- 50000	26	0.05	1202410.00	0.43
7	50001- 100000	73	0.14	5427890.00	1.94
8	100001 & Above	41	0.08	235518040.00	84.11
	Total:	**50538**	**100.00**	**280000000.00**	**100.00**

ix. Dematerialisation/ Rematerialisation of Shares and liquidity:

The Company's shares are compulsorily traded in dematerialized form on NSE and BSE. Out of 2,80,00,000 fully paid up shares of ₹10/- each 2,05,72,013 shares (73.47%) are held by the Promoters represented by the four Port Authorities – Visakhapatnam Port Authority, Paradip Port Authority, Deendayal Port Authority and Jawaharlal Nehru Port Authority and the remaining 74,27,987 shares (26.53%) are held by others. During the year, no shares were rematerialized.

x. Distribution of shareholding w.r.t physical/ dematerialized form as on 31/3/2026 is as under:

Category	No. of Holders	Total Shares	% to Equity
PHYSICAL	507	2678	0.01
NSDL	24872	13813489	49.33
CDSL	25159	14183833	50.66
Total	**50538**	**28000000**	**100.00**

xi. Disclosures with respect to demat suspense account/unclaimed suspense account:

a) Aggregate no. of shareholders and the outstanding shares in the suspense account lying at the beginning of the year – 32 cases for 148 shares pertaining to Disinvestment by Offer for sale by GOI in 2003-04.

b) No. of shareholders who approached for transfer of shares from suspense account during the year-NIL

c) No. of shareholders to whom shares were transferred from suspense account during the year -NIL

d) Aggregate no. of shareholders and the outstanding shares in the suspense account lying at the end of the year – 32 cases – 148 shares

e) The voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.

xii. Project Locations:

The project offices of the Company at present are situated at Haldia, Ennore, Mangalore, Paradip, Visakhapatnam, MNO Chennai, Cochin, Mumbai and JNPA. The Registered Office of the Company is at CORE-2, First Floor, SCOPE MINAR, Plot No. 2A & 2B, Laxmi Nagar Delhi, 110091and the Head Office is at Dredging Corporation of India Ltd, Dredge House, HB Colony Main Road, Seethammadhara, Visakhapatnam, Andhra Pradesh, 530022. As and when a project is awarded at any other place, a Project Office is opened at that place.

xiii. Address for investors correspondence:

Company
Company Secretary
Dredging Corporation of India Limited.
Company Secretary Department, "Dredge House", HB Colony Main Road, Seetammadhara,
Visakhapatnam-530022.
Phone: 0891-2871207/298
e-mail: kalabhinetri@dcil.co.in

Registrar &Transfer Agent: –
M/s. KFin TLimited
Selenium Building B,
Plot No. 31-32, Gachibowli,
Financial District, Nanakramguda
Hyderabad – 500 032
Telangana State
email: einward.ris@kfintech.com

(Please mention Unit name as Dredging Corporation of India Ltd. in all correspondence with R&T Agent.)

xiv. Outstanding GDRs/ADRs/Warrants or any Convertible instruments, conversion date and likely impact on equity: The Company has not issued any GDRs/ADRs/Warrants or any Convertible instruments in the past and hence as on March 31, 2026, The Company does not have any outstanding GDRs/ADRs/ Warrants or any Convertible instruments.

xv. Commodity price risk or foreign exchange risk and hedging activities: The Company has in place a Forex Risk Management policy and the foreign currency exposure is hedged as per the terms of the policy;

xvi. Corporate Action: Dividend declared by the Company from 2018-19:

Year	Dividend declared
2018-19	30% (₹ 3/- per equity share)
2019-20	NIL
2020-21	NIL
2021-22	NIL
2022-23	NIL
2023-24	NIL
2024-25	NIL
2025-26	NIL

xvii. list of all credit ratings obtained by the entity along with any revisions thereto during the relevant financial year, for all debt instruments:

Sl. No.	Name of the Credit Rating Agency	Rating obtained
1	M/s. India rating & Agency	IND BBB+/Positive
2	M/s. Care Edge	CARE BBB+; Stable

xviii. Unpaid/Unclaimed dividend: Section 124 (1) of the Companies Act, 2013 provides that any dividend that has remained unpaid/unclaimed for a period of seven years be transferred to the Investor Education and Protection Fund (IEPF) established by Central Government. Shareholders are also informed that once unclaimed dividends transferred to IEPF, no claims have in respect thereof. The shareholders who have not yet encashed their dividend for the earlier years may write to the company or its R&T agent in this regard. The Ministry of Corporate Affairs (MCA) had notified the Investor Education and Protection Fund (Uploading of information regarding unpaid and unclaimed amounts lying with Companies) Rules, 2012 in May 2012 by virtue of which every company is required to file information of all unpaid and unclaimed amount, as referred to under section 125 of the Companies Act, 2013 within 90 days after holding of the AGM, in prescribed form 5INV. Thereafter, a detailed investor-wise information is required to be uploaded on the IEPF website as well as the website of the Company. In line with the said rules, DCI has filed information in the prescribed form/format with the MCA/IEPF website and also hosted on the DCI website.

xix. The statement of unclaimed dividend due for transfer to IEPF is as under: -

Financial Year	Date of Declaration	Due for transfer to IEPF
2018-19	08/08/2019	September 2026
2019-20	No Dividend Declared	
2020-21	No Dividend Declared	
2021-22	No Dividend Declared	
2022-23	No Dividend Declared	
2023-24	No Dividend Declared	
2024-25	No Dividend Declared	
2025-26	No Dividend Declared	

43. OTHER INFORMATION:

a) Board Meetings, its Committee Meetings and procedure: The number of Meetings of the Board/ Committee (s) of the Board as required under the Companies Act/ Listing Agreement are held every year. In case of business exigencies or urgency of matters, resolutions are passed by circulation which are placed in the next meeting of the Board. The information placed before the Board includes: -

i) Annual operating plans and budgets and any updates.

ii) Capital budgets and any updates.

iii) Quarterly results for the Company and its operating divisions/ business segments.

iv) Minutes of the meetings of Audit Committee and other Committees of the Board.

v) The information on recruitment and remuneration of senior officers just below Board level, including appointment or removal of Chief Financial Officer and Company Secretary.

vi) Show Cause, demand, prosecution notices and penalty notices which are materially important.

vii) Fatal or serious accidents, dangerous occurrences, any material effluent or pollution problems.

viii) Any material default in financial obligations to and by the Company, or substantial non-payment for services rendered by the Company.

ix) Any issue, which involves possible public liability claims of substantial nature, including any judgement or order which, may have passed strictures on the conduct of the Company or taken an adverse view regarding another enterprise that can have negative implications on the Company.

x) Details of any joint venture or collaboration agreement.

xi) Transactions that involve substantial payment towards goodwill, brand equity or intellectual property, if any.

xii) Significant labour problems and their proposed solutions. Any significant development in human Resources/ Industrial Relations front like signing of wage agreement, implementation of Voluntary Retirement Scheme etc.

xiii) Sale of material nature, if any, of investments, subsidiaries, assets, which is not in normal course of business.

xiv) Quarterly details of foreign exchange exposures and the steps taken by management to limit the risks of adverse exchange rate movement, if material.

xv) Non-compliance of any regulatory, statutory or listing requirements and shareholders service such as non-payment of dividend, delay in share transfer etc.

xvi) Terms of reference of the Board Committees.

b) Agenda for Board / its Committee meetings: All departments of the Company are encouraged to plan their functions well in advance, particularly with regard to matters requiring discussion/ approval/ decision or for information at the Board/ Committee meetings. The Members of the Board have complete access to all information on the organization. The Chairman and Managing Director in consultation with the other functional Directors and senior management personnel finalises the agenda papers for the Board Meetings which are then communicated to the Company Secretary in advance for circulation to the Board/Committee Members. The Board Agenda comprising of the Board notes, management reports and other explanatory notes are circulated to the Directors in advance. In special and exceptional circumstances, additional or supplementary item(s) on the Agenda are permitted. Sensitive subject matters may be discussed at the meeting without written material being circulated in advance.

c) Post meeting Follow-up Mechanism: Follow-up Report on the decisions/ minutes of the previous meeting(s) is placed at the immediately succeeding meeting of the Board/Committee for noting by the Board/ Committee.

d) Recording of Minutes of proceedings at Board and Committee Meetings: The Company Secretary records the minutes of the proceedings of each Board and Committee meeting. The draft Minutes are circulated to all the members of the Board and Committee meetings for comments/approval. The Minutes are confirmed in the next meeting of the Board/ Committee. The minutes of proceedings of a meeting are entered in the Minutes Book within 30 days from the conclusion of that meeting.

Reconciliation of Share Capital Audit Report: As per the requirements of the Listing Agreement with the Stock Exchanges, a Secretarial Audit is undertaken on quarterly basis for all the quarters in the year 2025-26 for the purpose of reconciliation of total admitted capital with both the depositories and the total issued and listed capital of the Company. The Reconciliation of Share Capital Audit Report obtained from M/s Agarwal S. & Associates, Company Secretaries, New Delhi was submitted to the BSE and NSE for all the quarters and was also placed before the Board for information.

e) The financial results are filed in Websites of NEAPS and BSE Online Filing.

f) The total fees paid to statutory Auditors during the year is ₹ 9.8 Lakhs, plus GST.

g) Subject to the provisions of the Act and to such directives and/ or instructions as the president may issue from time to time under these Articles, the business of the Company is managed by the Board of Directors who may exercise all such powers and do all such acts and things as the Company is authorised to exercise and do and who may, from time to time delegate such powers to the Chairman and/or Managing Directors as may be necessary for proper conduct of the business of the Company. Accordingly, Board of Directors of the Company have delegated certain powers to the Chairman and Managing Director and also to the other functional Directors. The day to day business of the Company is run by the Management on the basis of these delegated powers. MD has delegated some of these powers further down the line to functional and project heads.

h) Regarding Compliance of laws applicable to the Company it is confirmed that no specific instances or reports of non-compliance/ default in compliance of any law were received by the Company, except what is disclosed in respective Audit Reports of Auditors

i) Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

(a) Number of complaints filed during the financial year. – Nil

(b) Number of complaints disposed off during the financial year. Nil

(c) Number of complaints pending as on end of the financial year. Nil

Annexure 1 to report on Corporate Governance

Compliance Certificate under Regulation 17(8) read with Part B of Schedule II of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time

We Capt. S. Divakar, in the capacity of Managing Director& CEO and CMA.CA.P.Umagandhi in the capacity of CFO of Dredging Corporation of India Limited, certify to the Board that

(a) We have reviewed financial statements and the cash flow statement for the year 2025-26 and that to the best of our knowledge and belief:

i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

ii) These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

(b) There are, to the best of our knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the company's code of conduct.

(c) We accept responsibility for establishing and maintaining internal controls for Financial Reporting and that we have evaluated the effectiveness of the internal control systems of the company pertaining to financial reporting and they have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which they are aware and the steps they have taken or propose to take to rectify these deficiencies.

(d) We have indicated to the Auditors and the Audit Committee:

(i) Significant changes in internal control over financial Reporting during the year:

(ii) significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and

(iii) instances of significant fraud of which they have become aware and involvement therein, if any, of the management or an employee having a significant role in the company's internal control system over financial reporting.

-sd/- **CMA.CA. P. Umagandhi**
Chief financial Officer
PAN : AEUPD6767R

Capt S Divakar
Managing Director & CEO
DIN: 09207436

Place : Visakhapatnam
Date : 19.05.2026

Annexure 2 to report on Corporate Governance

Certificate of Non-Disqualification of Directors

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
DREDGING CORPORATION OF INDIA LIMITED,
CORE-2, FIRST FLOOR, "SCOPE MINAR"
PLOT NO.2A & 2B, LAXMINAGAR
DISTRICT CENTRE, DELHI-110091

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **DREDGING CORPORATION OF INDIA LIMITED** having **CIN:L29222DL1976PLC008129** and having registered office at **Core-2, First Floor, "Scope Minar", Plot No.2A & 2B, Laxmi Nagar District Centre, Delhi-110091** (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10 (i) of the Securities &Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations/ representations furnished to us by the Company & its Directors/ officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026, have been debarred or disqualified from being appointed or continuing as Directors of the Company by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority:

Sr. No.	Name of Director	DIN	Date of appointment in Company
1	Smt. Nutan Guha Biswas[1]	03036417	22/12/2020
2	Sh. Haranadh Lakshmi Polamraju	07295378	23/10/2021
3	Sh. Arun Kumar Gupta[2]	03310218	04/07/2022
4	Sh. Vinod Kumar Pipersenia[3]	07280306	02/07/2025
5	Sh. Rajat Sachar[4]	09616779	26/05/2022
6	Sh. Lov Verma[5]	07560071	28/02/2023
7	Sh. Sushil Kumar Singh	09817935	05/07/2024
8	Sh. Durgesh Kumar Dubey[6]	09207436	16/04/2024
9	Sh. Unmesh Sharad Wagh[7]	08805348	17/01/2024
10	Sh. Madhaiyaan Angamuthu	06549030	19/05/2023
11	Sh. Gaurav Dayal	08145326	07/11/2025
12	Sh. Krishna Das	11590065	09/03/2026
13	Sh. Devendra Kumar Pathak	10195553	18/03/2026
14	Sh. Rajiv Jalota	00152021	11/07/2025
15	Sh. Sanjay Pant	11177381	03/07/2025
16	Capt. S Divakar	09675405	16/10/2025

1. Smt. Nutan Guha Biswas ceased to be director w.e.f 22/12/2025
2. Sh. Arun Kumar Gupta ceased to be director w.e.f 04/07/2025
3. Sh. Vinod Kumar Pipersenia ceased to be director w.e.f 26/05/2025 and reappointed on 02/07/2025.
4. Sh. Rajat Sachar ceased to be director w.e.f 26/05/2025
5. Sh. Lov Verma ceased to be director w.e.f 28/02/2026
6. Sh. Durgesh Kumar Dubey ceased to be director w.e.f 16/10/2025
7. Sh. Unmesh Sharad Wagh ceased to be director w.e.f 07/11/2025

Ensuring the eligibility of the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **Agarwal S. & Associates,**
Company Secretaries,
ICSI Unique Code: P2003DE049100
Peer Review Cert. No.: 2725/2022

CS Shweta Jain
Partner
FCS No.:7152
C.P No.:27503

Date: 24.07.2026
Place: Visakhapatnam
UDIN: F007152H000928369

Annexure 3 to report on Corporate Governance

Certificate on Corporate Governance

To,
The Members,
Dredging Corporation of India Limited
CIN: L29222DL1976PLC008129

We have examined the compliance of conditions of Corporate Governance by Dredging Corporation of India Limited (CIN: L29222DL1976PLC008129) for the year ended 31st March, 2026, as prescribed in Regulations 17 to 27, 46 (2) (b) to (i) and para C and D of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter called as "SEBI (LODR) Regulations, 2015").

The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations on Corporate Governance.

Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance as stipulated in the Listing Regulations on Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company. This Certificate is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C, D and E of Schedule V of the SEBI Listing Regulations on Corporate Governance during the year ended March 31, 2026 subject to the following:

Regulation 17 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 :-

(i) Non-compliance of First Proviso to Regulation 17(1)(a) of SEBI (LODR) Regulations, 2015 and second proviso to Section 149(1) of the Companies Act, 2013 as Company had not appointed at least one independent woman director from 23.12.2025 to 08.03.2026.

(ii) Non-compliance of Regulation 17(1)(b) of SEBI (LODR) Regulations, 2015 as at least half of the board of directors of the Company was not consisted of independent directors from 27.05.2025 to 10.07.2025 & from 23.12.2025 to 17.03.2026 since Chairperson belongs to promoter group. The Company was also not in compliance with the requirements of Section 149(4) of the Companies Act, 2013.

(iii) Non-compliance of Regulation 17(IE) of SEBI (LODR) Regulations, 2015 as tenure of two Independent Directors was completed on 26.05.2025 and tenure of women Independent Director was completed on 22.12.2025 and vacancies were not filled-in within prescribed timelines. This also leads to non-compliance of Regulation 17 (1) of SEBI (LODR) Regulations, 2015.

We further report that the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) have levied monetary fines on the Company for non-compliance with Regulation 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. In this regard, the management of the Company has submitted its representations/ intimations to NSE and BSE on 04.03.2026, seeking waiver of the fines imposed under the aforesaid regulation.

Regulation 23(1) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 :- The company has approved the Policy on Related Party Transaction in September 2016 but not reviewed thereafter. Likewise various other applicable policies and codes were not periodically reviewed.

Regulation 23(9) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 :- The Company did not submitted financial results and the Related Party Transactions for the quarter and half year ended 30.9.2025 in XBRL mode with BSE Limited within prescribed timeline. There was delay in submission for which penalty was imposed by the Stock Exchange. The Company has duly paid the fine imposed by BSE under the aforesaid regulation on 31.03.2026.

For **Agarwal S. & Associates,**
Company Secretaries,
ICSI Unique Code: P2003DE049100
Peer Review Cert. No.: 2725/2022

CS Shweta Jain
Partner
FCS No.: 7152
C.P No.: 27503

Date: 24.07.2026
Place: Visakhapatnam
UDIN: F007152H000928512

Independent Auditor's Report

To
The Members of
DREDGING CORPORATION OF INDIA LIMITED

Revised Report on the Audit of the Standalone Financial Statements

Consequent upon Audit & observations of the Comptroller and Auditor General of India, the revised Audit report is placed below. It supersedes our earlier report dated May 19, 2026. The following changes effected in our report:

a) Change in directions given by C&AG in Annexure – C of Independent Auditor's Report.

This revised Audit Report has no impact on the reported figures in the Ind AS financial statements of the Company. This audit report supersedes the original audit report dated May 19, 2026. Our audit procedure subsequent to the date of original report is restricted solely to the amendments made in the Annexure -C of Independent Auditor's Report.

Auditor's Opinion

We have audited the accompanying Standalone Financial Statements of **DREDGING CORPORATION OF INDIA LIMITED** (hereinafter referred to as the "Company") which comprise the balance sheet as at 31st March 2026, the statement of Profit and Loss, including Other comprehensive income, statement of changes in equity and the statement of cash flows for the year then ended, and notes to the Financial Statements and including a summary of material accounting policies (hereinafter referred to as the "Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the accompanying Standalone Financial Statements give the information required by the companies Act, 2013 ("the Act") in the manner so required, and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("IND AS") and other accounting principles generally accepted in India, of the state of affairs of the Company, as at 31st March 2026, of its profit, other comprehensive income, Statement of changes in equity and its Statement of cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Financial Statements in accordance with the Standards on Auditing ("SA" s) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI'') together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

Emphasis of Matter

We draw attention to the following notes in the Standalone Financial Statements:

Note No. 29(19) relating to assets classified as held for sale – DCI Dredger XI – The board accorded approval for declaration of Dredger XI as Scrap and authorized disposal of the asset through tendering process. Accordingly, as the asset has been identified for disposal and the disposal process has been initiated, the carrying value of DR XI amounting to ₹54,65, 123/- as on 31.03.2026 has been reclassified under "Assets Classified as Held for Sale" and disclosed under Current Assets in the financial statements.

Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that in our professional judgment were of most significant in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon. We do not provide a separate opinion on these matters. We have identified no key audit matters to communicate in our report.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and

Shareholder's Information, but the same is expected to be made available to us after the date of our report.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility of Management and Those Charged with Governance for Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone Financial Statements that give a true and fair view of the financial position, financial performance, total comprehensive income, Statement of changes in equity and Statement of cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under sec 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.

- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the Standalone Financial Statements of the Company to express an opinion on the Standalone Financial Statements.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in i) planning the scope of our audit work and in evaluating the results of our work; and ii) to evaluate the effect of any identified misstatements in the Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the **Annexure-A** a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

   a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

   b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

   c. The Balance Sheet, the Statement of Profit and Loss, the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the books of account.

   d. In our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

   e. In our opinion, our observations or comments on financial transactions or matters does not have material effect on the functioning of the company.

   f. On the basis of the written representations received from the Directors as on March 3 1,2026, taken on record by the Board of Directors, none of the Directors is disqualified from being appointed as a Director in terms of Section 164(2) of the Act.

   g. No qualification, reservation or adverse remark relating to the maintenance of accounts and other matters connected therewith.

   h. With respect to the adequacy of the internal financial controls of the Company and the operating effectiveness of such controls, refer to our separate Report in "**Annexure B**". Our report expresses a unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.

   i. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion, to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act

   J. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

      i) The Company has disclosed the impact of pending litigations on its financial position in its IND AS Standalone Financial Statements – Refer Note 29(1A) to the Financial Statements;

      ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

      iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company- refer to Note no. 6 to the standalone financial statements.

      iv) a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11 (e), as provided under (a) and (b) above, contain any material misstatement.

d) Based on our examination which included test checks, the Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility except that the audit trail was not enabled at the database level for accounting software to log any direct data changes. For accounting software for which audit trail feature is enabled, the audit trail facility has been operating throughout the year for all relevant transactions recorded in the software and we did not come across any instance of audit trail feature being tampered with during the course of our audit. The Audit trail has been preserved as per statutory requirements for record retention.

v) The Company has not declared any dividend hence reporting on compliance of section 123 of the Act is not applicable.

3. As required by the Sec 143(5) of Companies Act, 2013, we give in "**Annexure C**" a statement on the matters specified by the Comptroller and Auditor General of India for the Company.

For **Grandhy & Co.,**
Chartered Accountants
Firm Registration Number No.001007S

CA. Surya Kiran Kandala
Partner
Membership No: 202984
UDIN: 26202984LIEXBG1662

Place: Visakhapatnam
Date: 13.07.2026

ANNEXURE -A TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF DREDGING CORPORATION OF INDIA LIMITED

(Referred to in paragraph 1 under "Report on Other Legal and Regulatory Requirements" section of our report of even date to the members of Dredging Corporation of India Limited)

Clause 3 of Companies (Auditor's Report) Order, 2020:

(i) In respect of Property, Plant & Equipment:

a) (A) The Company maintains records of Property, Plant and Equipment (PPE) in editable Excel format with the required particulars.

(B) The Company does not have any intangible assets; accordingly, the provisions of Clause 3(i)(b) of the Order are not applicable.

b) The management has conducted physical verification of only dredgers on an annual basis, which, in our opinion, is reasonable considering the nature of the assets. However, other assets have not been physically verified. Due to the absence of a detailed asset register with full particulars and asset identification numbers, we are unable to comment on the reconciliation process or discrepancies.

c) Based on the examination of records and information provided, the title deeds of all immovable properties disclosed in the financial statements are held in the name of the Company, except the following:

Description of property	Gross Carrying Value (₹ In crores)	Held in the name of	Whether promoter, director or their relative or employee	Period held- Indicate range, where appropriate	Reason for being held in the name of the company
Building	₹ 41.57 Lakhs	M/s Delhi Development Authority	NO	30-04-2003	Delhi Development Authority (DDA) has not transferred title deeds to any property holders at Scope Minar Building, the reason for non-holding of title deeds in the name of the company would generally be attributed to pending transfer from DDA.

d) The Company has not revalued its PPE (including Right-of-Use assets) or intangible assets during the year.

e) No proceedings have been initiated or are pending against the Company under the Benami Transactions (Prohibition) Act, 1988.

(ii) In respect of the Company's inventories: (Clause 3(ii))

a) The management has conducted physical verification of inventories at reasonable intervals during the year. Based on our examination, the procedures of verification were reasonable and no material discrepancies (≥ 10%) were observed.

b) The Company has been sanctioned working capital limits in excess of ₹ 5 crores from banks / financial institutions on the basis of current assets.

The quarterly statements filed are not in full agreement with the books of accounts. The discrepancies are as follows:

₹ In Lakhs

Particulars	June 2025	Sept2025	Dec 2025	March 2026
Trade Receivables as per books	49,522.19	46,427.73	51,542.78	50,324.38
Trade Receivables as per Statements	50,876.78	45,634.38	49,601.25	52,323.03
Difference	1,354.59	-793.35	-1941.53	1998.65

(iii) The Company has not made investments, provided guarantees/security, or granted loans or advances in the nature of loans to any parties. Accordingly, clauses 3(iii)(a) to (f), 3(iv), and 3(v) are not applicable.

(iv) The Company has neither made any investments nor has it given loans or provided guarantee or security and therefore the relevant provisions of Sections 185 and 186 of the Companies Act, 2013 are not applicable to the Company.

(v) The Company has not accepted any deposits or amounts which are deemed to be deposits to which provisions of Sections 73 to 76 and other relevant provisions of the Act and rules made thereunder are applicable.

(vi) As per the information and explanations provided to us, the Central Government has not prescribed maintenance of cost records under Section 148(1) of the Companies Act, 2013 for the nature of activities carried out by the Company.

(vii) According to the information and explanations given to us and on the basis of our examination of the records of the Company:

(a) The Company is generally regular in depositing undisputed statutory dues including GST, Provident Fund, ESI, Income Tax, Sales Tax, Customs Duty, Excise Duty, VAT, Cess, and other statutory dues with appropriate authorities.

(b) Details of disputed statutory dues not deposited as on March 31, 2026:

S. No	Name of the Statute	Nature of Dues	Forum where the dispute is pending	Period to which amount relates	Disputed Amount (in lakhs as on 31.03.2026)
1	Income Tax Act, 1961	Income Tax	High Court	Various Years-2008-12	977.00
2	Income Tax Act, 1961	Income Tax	CIT(A)	2011–15 & 2016–21	1,279.00
3	Income Tax Act, 1961	Income Tax	ITAT	2015–19	3,486.00
4	Customs Act, 1962	Customs Duty	CESTAT	2016–18	1,686.00
5	GST Act,2017	GST	Addl. Commissioner	2017–22	4,016.00

(viii) There is no income surrendered or disclosed in tax assessments which were not recorded in the books.

(ix) a) The Company has not defaulted in repayment of loans or interest thereon.

b) The Company has not been declared a willful defaulter.

c) Term loans have been applied for their intended purposes.

d) No funds raised on short-term basis have been utilized for long-term purposes.

e) The Company has not taken funds from any entity to meet the obligations of subsidiaries, associates or joint ventures.

f) No loans were raised on pledge of securities held in subsidiaries, associates or joint ventures.

(x) The Company has not raised money by public offer (including debt instruments) or preferential allotment/ private placement.

(xi) a) To the best of our knowledge and based on audit procedures, no fraud by the Company or on the Company has been noticed or reported during the year.

b) No report under section 143(12) has been filed with the Central Government.

c) No whistle-blower complaints were received.

(xii) The Company is not a Nidhi Company.

(xiii) The Company is in compliance with sections 177 and 188 for related party transactions and requisite disclosures have been made in the financial statements.

(xiv) a) The Company has an adequate internal audit system commensurate with the size and nature of its business.

b) Internal audit reports have been considered during the course of audit.

(xv) The Company has not entered into any non-cash transactions with directors or persons connected with directors.

(xvi) The Company is not required to be registered under section 45-IA of the RBI Act, 1934.

(xvii) No cash losses have been incurred during the current and immediately preceding financial year.

(xviii) There has been no resignation of statutory auditors during the year.

(xix) Based on financial ratios, ageing of financial assets and liabilities, and other relevant information, no material uncertainty exists as on the balance sheet date that the Company will not be able to meet its obligations when due within a year.

a. There are no unspent amounts for other ongoing projects as required under Section 135(5).

b. No amounts are pending transfer to a special account under Section 135(6).

(xx) This clause is not applicable as the report pertains to standalone financial statements.

For **Grandhy & Co.,**
Chartered Accountants
Firm Registration Number No.001007S

CA. Surya Kiran Kandala
Partner
Membership No: 202984
UDIN: 26202984LIEXBG1662

Place: Visakhapatnam
Date: 13.07.2026

ANNEXURE -B TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF DREDGING CORPORATION OF INDIA LIMITED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls of **DREDGING CORPORATION OF INDIA LIMITED** as of March 31, 2026 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

Responsibilities of management and those charged with governance for internal financial controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ('the Guidance Note') issued by the Institute of Chartered Accountants of India ('the ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' responsibility for the audit of the internal financial controls with reference to Standalone financial statements

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ('the Guidance Note') and Standards on Auditing issued by the ICAI prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements includes obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence obtained is sufficient and appropriate to provide a basis for our opinion on the Company's internal financial controls system over financial reporting.

Meaning of internal financial controls with reference to Standalone financial statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that

1. Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

2. Provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and

3. Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Financial Statements.

Inherent limitations of internal financial controls with reference to standalone financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has in all material respects an adequate internal financial controls with reference to financial statements were operating effectively as of March 31, 2026 based on the internal controls with reference to the financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of internal financial controls over financial reporting issued by the Institute of Chartered Accountants of India.

For **Grandhy & Co.,**
Chartered Accountants
Firm Registration Number No.001007S

CA. Surya Kiran Kandala
Partner
Membership No: 202984
UDIN: 26202984LIEXBG1662

Place: Visakhapatnam
Date: 13.07.2026

ANNEXURE -C TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF DREDGING CORPORATION OF INDIA LIMITED

The Annexure referred to in our report to the members of the company for the year ended on March 31, 2026.

We report that:

1	Assess the fair valuation of all the investments, both quoted and unquoted, made directly by the Company or through Trusts, for Post-retirement benefits of the employees. This includes verifying valuation methodologies, ensuring consistency with Ind AS and reviewing supported documentation. The auditor shall provide a brief note on the valuation approach, its reasonability, and compliance with applicable regulations, reporting any material deviations or misstatements.	Based on our examination of the records and explanations furnished by the Management, the Company has obtained actuarial valuation of employee benefit obligations in accordance with Ind AS 19 – Employee Benefits. The investments relating to post-retirement benefit funds have been valued in accordance with the applicable accounting framework and the valuation methodology adopted is considered appropriate. No material deviation was noticed in the valuation methodology or supporting documentation examined by us.
2	Whether the Company has a system in place to process all the accounting transactions through IT system? If yes, whether review of this system and controls that are significant to the Companies' financial reporting process as well as cyber security has been done by Information Security Auditing Organisations empanelled by Cert-In at a minimum frequency of once in a year and material discrepancies found, if any, have been suitably reported? The implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications may also be reported.	The Company processes substantially all accounting transactions through its Enterprise Resource Planning (ERP) system. During the year, the Company has maintained controls over financial transaction through the ERP environment. Based on the information and explanations furnished by the Management and audit procedures performed, no material instance of processing accounting transactions outside the ERP system having a material impact on the Financial Statements was noticed. The Company has also informed that periodic review of IT controls and cyber security measures is being carried out. However, verification regarding Information Security Audit by a CERT-In empanelled Information Security Auditing Organisation is based on the information and records made available to us.
3	Whether funds (grants/subsidy etc.) received/receivable for specific schemes from Central/State Government or its agencies were properly accounted for as per the applicable accounting standards or norms and whether the received funds were utilised as per its terms and conditions? Whether accounting of interest earned on grants received has been done as per terms and conditions of the Grant. List the cases of deviation.	According to the information and explanations given to us and based on our examination of the records, the Company has not received any material grants or subsidies from the Central Government, State Government or their agencies during the year which require reporting under this direction. Accordingly, this direction is not applicable.
4	Whether the Company has identified the key Risk areas? If yes, whether the Company has formulated any Risk Management Policy to mitigate these risks? If yes, (a) whether the Risk Management Policy has been formulated considering global best practices? (b) whether the Company has identified its data assets and whether that has been valued appropriately?	The Company has identified its key business and operational risks and has framed a Risk Management Policy approved by the Board of Directors. Based on our review of the records made available to us, the Company has established a framework for identification, monitoring and mitigation of risks. The Company has also identified its significant information assets relevant to its business operations. We have not carried out an independent valuation of such data assets. Nothing has come to our notice indicating any material non-compliance with the Company's Risk Management framework.

5	Whether the Company is complying with the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable rules and regulations of SEBI, Department of Investment and Public Asset Management, Ministry of Corporate Affairs, Department of Public Enterprise, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-In, Ministry of Electronics and Information Technology and National Payments Corporation of India wherever applicable? If not, the cases of deviation may be highlighted.	Based on our examination of the records, information and explanations provided by the Management, the Company has generally complied with the applicable provisions of: • SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015; • Companies Act, 2013; • Guidelines issued by the Department of Public Enterprises (DPE); • Guidelines issued by the Department of Investment and Public Asset Management (DIPAM); and • Other applicable regulatory requirements relevant to the Company. No material non-compliance having a significant impact on the Financial Statements came to our notice during the course of our audit.

For **Grandhy & Co.,**
Chartered Accountants
Firm Registration Number No.001007S

CA. Surya Kiran Kandala
Partner
Membership No: 202984
UDIN: 26202984LIEXBG1662

Place: Visakhapatnam
Date: 13.07.2026

S. Velliangiri
(S. Velliangiri)

Comments of the Comptroller and Auditor General of India under section 143 (6)(B) of the Companies Act, 2013 on the Financial Statements of Dredging Corporation of India Limited for the year ended 31 March 2026.

The preparation of financial statements of Dredging Corporation of India Limited for the year ended 31 March 2026 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under Section 139 (5) of the Act is responsible for expressing opinion on the financial statements under Section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under Section 143(10) of the Act. This is stated to have been done by them vide their Revised Audit Report dated 13.07.2026 which supersedes their earlier Audit Report dated 19.05.2026.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of Dredging Corporation of India Limited for the year ended 31 March 2026 under Section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records. The financial statements of the Company have been revised by the management, as indicated in Note Nos. 1 (3), 4(3), 5, 16(2), 29(1)(A) and 29(1)(C) of the financial statements, to give effect to some of my audit observations raised during supplementary audit.

In addition, I would like to highlight the following significant matters under section 143(6)(b) of the Act which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statements and the related audit report:

A. Comments on Financial Position

Comment no. 1

Balance Sheet – Liabilities

Provisions (Note 15): ₹235.01 lakh

Provision for Gratuity: ₹430.57) lakh

Provision for gratuity as on 31 March 2026 was as per the actuarial valuation based on employee data provided by the Company to Actuary. However, the Company provided total monthly salary data without Dearness Allowance (@51.80 per cent in respect of Shore Employees and amount of employer contribution for gratuity was overstated by ₹ 27.56 lakh. Thus. the data used as an input for actuarial valuation for liability towards gratuity was not correct.

Consequently, as per the revised actuarial valuation report, the provision for gratuity was recalculated as (-) ₹ 120.45 lakh. However, provision for gratuity was not revised by the Company in the financial statements as on 31 March 2026.

This has resulted in understatement of provision for gratuity by 010.12 lakh and overstatement of Other Comprehensive Income (OCI) and profit for the year by ₹ 281.65 lakh and ₹ 28.47 lakh respectively.

Comment no. 2

Balance Sheet – Current Liabilities

Other Current Liabilities (Note-19) – ₹ 52,152.73 lakh

Shyama Prasad Mookerjee Port Authority (SMPA) deducted Liquidated Damage/penalty of

15 crore l towards delay in dredging. However, the provison for the liability as on 31 March 2026 was reversed in the financial statements based on the SMPA intimation (15 May 2026) that the waiver of the penalty and/or LD as requested by DCIL was under consideration.

In another case, Paradip Port Authority (PPA) deducted penalty of ₹ 17.22 crore for the maintenance dredging in 2024-25. Based on DCIL request, Board of PPA waived (11 September 2025) 50 per cent of the penalty of crore i.e. ₹8.61 crore. DCIL further requested (6 November 2025) PPA that penalty should have been calculated on the revised full contract value of crore instead on the full contract value of U2.22 crore and differential penalty of .52 crore2 is to be released to DCIL. However, PPA informed (March 2026) that amount of waiver was ₹8.61 crore on the levied penalty and same was refunded to DCIL. However, DCIL has reversed the penaly liability of₹ 1.52 crore in 2025–26 without any confirmation on the refund of penalty deducted earlier. The reversals of the liability for LD and penalty were not in conformity with the Ind AS 37.

This has resulted in understatement of Other Current Liabilities and Other Expenses by ₹85.67 crore (₹ 84.15 crore + ₹ 1.52 crore) with consequent overstatement of Profit for the year to that extent.

For and on behalf of the
Comptroller and Auditor General of India

-sd/-
(S.Velliangiri)
Principal Director of Audit, Shipping

Place: Chennai
Date: 04.08.2026

C&AG Comments U/s 143(6)(b) of the Companies Act, 2013 and Action taken by Management on the Annual Accounts for the year ended 31st March 2026

Sl.No	Comments of C&AG	Management Reply
1	**Comment no.1** **Balance Sheet-Liabilities** **Provisions (Note 15) – ₹ 235.01 lakh** **Provision for Gratuity-(₹ 430.57 lakh)** Provision for gratuity as on 31 March 2026 was as per the actuarial valuation based on employee data provided by the Company to Actuary. However, the Company provided total monthly salary data without Dearness Allowance @51.80 per cent in respect of Shore Employees and amount of employer contribution for gratuity was overstated by ₹27.56 lakh. Thus, the data used as an input for actuarial valuation for liability towards gratuity was not correct. Consequently, as per the revised actuarial valuation report, the provision for gratuity was recalculated as (-)₹120.45 lakh. However, provision for gratuity was not revised by the Company in the financial statements as on 31 March 2026. This has resulted in understatement of provision for gratuity by ₹310.12 lakh and overstatement of Other Comprehensive Income (OCI) and profit for the year by ₹281.65 lakh and ₹28.47 lakh respectively	Management has taken note of the observation. Upon review, it was observed that certain employee-related data furnished to the Actuary for actuarial valuation of gratuity liability required correction. Accordingly, the necessary corrections were carried out and a revised actuarial valuation was obtained. Based on the revised actuarial valuation report, the consequential accounting adjustment of ₹310.11 lakh has been carried out in the books of accounts during Q1 of FY 2026–27. Accordingly, the matter pointed out in the C&AG observation has since been duly rectified and accounted for by the Company. In view of the above, Management is of the view that there is no understatement of provision for gratuity by ₹310.12 lakh and overstatement of Other Comprehensive Income (OCI) and profit for the year by ₹281.65 lakh and ₹28.47 lakh respectively.
2	**Comment no.2** **Balance Sheet-Current Liabilities** **Other Current Liabilities (Note 19) – ₹ 52,152.73 lakh** Shyama Prasad Mookerjee Port Authority (SMPA) deducted Liquidated Damage/penalty of ₹84.15 crore[1] towards delay in dredging. However, the provision for the liability as on 31 March 2026 was reversed in the financial statements based on the SMPA intimation (15 May 2026) that the waiver of the penalty and/or LD as requested by DCIL was under consideration. In another case, Paradip Port Authority (PPA) deducted penalty of ₹17.22 crore for the maintenance dredging in 2024–25. Based on DCIL request, Board of PPA waived (11 September 2025) 50 per cent of the penalty of ₹17.22 crore i.e. ₹8.61 crore. DCIL further requested (6 November 2025) PPA that penalty should have been calculated on the revised full contract value of ₹141.82 crore instead on the full contract value of ₹172.22 crore and differential penalty of ₹1.52 crore[2] is to be released to DCIL. However, PPA informed (March 2026) that amount of waiver was ₹8.61 crore on the levied penalty and same was refunded to DCIL. However, DCIL has reversed the penaly liability of ₹1.52 crore in 2025-26 without any confirmation on the refund of penalty deducted earlier. The reversals of the liability for LD and penalty were not in conformity with the Ind AS 37. This has resulted in understatement of Other Current Liabilities and Other Expenses by ₹85.67 crore (₹84.15 crore + ₹1.52 crore) with consequent overstatement of Profit for the year to that extent.	**1. LD/Penalty of ₹84.15 crore – SMPK** DCIL had taken up the matter with Syama Prasad Mookerjee Port, Kolkata (SMPK) through various representations and meetings, seeking waiver/refund of the LD and penalty levied under the contract. Consequent to the representations made by DCIL, SMPK, vide its letter No. MRN/SDDS/CDE/869 dated 15.05.2026, informed that waiver of LD & penalty had been reviewed and was under consideration, without clearly stating there in the quantification of such LD/penalty. Upon request from DCIL to issue a comfort letter with quantification, SMPA, vide its subsequent letter No. MRN/SDDS/CDE/901 dated 08.07.2026, specifically mentioned that waiver of LD and penalty of ₹82.09 crore and LD of ₹14.12 crore respectively, aggregating to ₹96.21 crore, was under active consideration for waiver. It is pertinent to maintain that the Company's experience in earlier dredging contracts wherein LD/penalties initially levied by various Port Authorities were subsequently waived/refunded based on representations made by DCIL. Considering the above developments, documentary evidence available and the status of the matter at the relevant time, Management reviewed the requirement of carrying the provision in accordance with Ind AS 37 – Provisions, Contingent Liabilities and Contingent Assets, which requires provisions to be reviewed at the end of each reporting period and to be adjusted to reflect the current best estimate.

Sl.No	Comments of C&AG	Management Reply
		Accordingly, based on the information and circumstances prevailing at the reporting date coupled with Management's assessment of the probability of crystallisation of the liability, the provision relating to ₹84.15 crore was reversed in the financial statements for FY 2025-26., based on the documentary evidence available, developments subsequent to the levy of LD/penalty and Management's best estimate of the obligation in accordance with Ind AS 37. **2. Differential Penalty of ₹1.52 crore – PPA** In respect of the differential penalty of ₹1.52 crore relating to Paradip Port Authority (PPA), Management submits that, as per the terms and conditions of the contract, LD/penalty is required to be determined with reference to the revised contract value. The original contract value of ₹172.22 crore was subsequently revised to ₹141.82 crore. Accordingly, the difference in contract value works out to ₹30.40 crore and LD @ 10% thereon works out to ₹3.04 crore. Consequent upon waiver of 50% of the penalty, the corresponding differential amount works out to ₹1.52 crore. Accordingly, Management is of the view that the said amount of ₹1.52 crore represents the differential penalty attributable to the portion of the original contract value which stood reduced pursuant to revision of the contract value and on which LD/penalty ought not to have been levied. DCIL has been pursuing the matter with PPA for refund/release of the differential amount of ₹1.52 crore, and it is assured that the balance amount will be refund. In view of the above, Management is of the view that there is no understatement of Other Current Liabilities and Other Expenses and consequent overstatement of Profit for FY 2025-26.

Balance Sheet as at 31-03-2026

(All amounts in ₹ lakhs, except share data and unless otherwise stated)

	Note No.	As at March 31, 2026	As at March 31, 2025 (Restated)
ASSETS			
Non-current assets			
(a) Property, plant and equipment	1	1,20,686.68	1,34,273.42
(b) Capital work-in-progress	1	89,446.83	58,350.94
(c) Financial Assets			
(i) Investments	2	-	-
(ii) Other financial assets	3	52.13	51.53
Total non-current assets		**2,10,185.63**	**1,92,675.89**
Current assets			
(a) Inventories	4	17,626.92	13,408.59
(b) Financial Assets			
(i) Trade receivables	5	23,585.92	25,230.23
(ii) Cash and cash equivalents	6	14,287.69	4,765.51
(iii) Bank balances other than (ii) above		46.55	48.23
(iv) Other financial assets	7	31,395.66	18,745.91
(c) Current tax Assets (Net)	8	6,425.46	6,555.47
(d) Other current assets	9	2,962.41	4,776.03
(e) Assets Classified as held for sale	10	54.65	-
Total current assets		**96,385.25**	**73,529.96**
Assets classified as held for sale		-	-
Total current assets		**96,385.25**	**73,529.96**
Total assets		**3,06,570.88**	**2,66,205.85**
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	11	2,800.00	2,800.00
(b) Other Equity	12	1,20,235.21	1,19,349.01
Total equity		**1,23,035.21**	**1,22,149.01**
Liabilities			
Non-current liabilities			
(a) Financial Liabilities			
(i) Borrowings	13	81,514.68	66,940.37
(ii) Other financial liabilities	14	1,425.79	1,193.12
(b) Provisions	15	30.32	1,131.49
Total non-current liabilities		**82,970.79**	**69,264.98**
Current liabilities			
(a) Financial Liabilities			
(i) Borrowings	18	27,234.26	25,353.02
(ii) Trade Payables			
A) total outstanding dues of micro enterprises and small enterprises.	16(a)	-	-
B) total outstanding dues of creditors other than micro enterprises and small enterprises.	16(b)	19,145.86	24,086.72
(iii) Other financial liabilities	17	1,827.34	1,954.48
(b) Other current liabilities	19	52,152.73	23,078.77
(c) Provisions	15	204.69	318.86
Total current liabilities		**1,00,564.88**	**74,791.85**
Total Liabilities		**1,83,535.67**	**1,44,056.83**
Total Equity And Liabilities		**3,06,570.88**	**2,66,205.84**
Material Accounting Policies	30		
See accompanying notes 1 to 30 are an integral part of these financial statements			

As per our Report of even date
For **Grandhy & Co.,**
Chartered Accountants
Firm Regn No.001007S
CA. Surya Kiran Kandala
Partner
Membership No.202984
UDIN: 26202984EIRGLI5875
Place: Visakhapatnam
Date: 19/05/2026

For and on behalf of the Board of Directors

-Sd/-
Dr. Madhaiyaan Angamuthu, IAS
Chairman

-Sd/-
Capt.S. Divakar
Managing Director& CEO

-Sd/-
CMA.CA.P.Umagandhi
Chief Financial Officer

-Sd/-
CS.P.Chanadra Kalabhinetri
Company Secretary

Statement of Profit and Loss for the year/period ended 31-03-2026

(All amounts in ₹ lakhs, except share data and unless otherwise stated)

		Note No.	Year Ended March 31, 2026	Year Ended March 31, 2025 (Restated)
	Income:			
I	Revenue from operations	20	1,20,832.53	1,12,732.42
II	Other Income	21	577.31	583.43
III	**Total Income (I + II)**		**1,21,409.84**	**1,13,315.85**
IV	**Expenses**			
	(a) Employee benefit expense	22	10,735.03	10,076.32
	(b) Finance costs	23	8,896.23	3,808.70
	(c) Depreciation and amortization expense	24	15,791.71	15,159.44
	(d) Sub-Contract Expenses		38,232.34	33,335.22
	(e) Other expenses	25	47,096.70	55,349.84
	Total expenses (IV)		**1,20,752.01**	**1,17,729.51**
V	**Profit before exceptional items and tax (III – IV)**		**657.84**	**(4413.67)**
VI	Exceptional (Income)/expenses	29 (10)	-	-1,805.10
VII	**Profit before tax (V-VI)**		**657.84**	**(2608.56)**
VIII	**Tax Expense:**			
	Current tax	26	182.48	137.10
			475.35	**(2745.67)**
IX	**Profit for the year (VII – VIII)**	27	**475.35**	**(2745.67)**
X	**Other comprehensive income**			
	Items that will not be reclassified to profit and loss			
	Remeasurements of the defined benefit plans (Gain)/Loss		1,003.16	(633.99)
	Total other comprehensive income/loss (X)		**1,003.16**	**(633.99)**
XI	**Total comprehensive income for the period (IX + X)**		**1478.51**	**(3379.66)**
XII	**Earnings per equity share (Face Value ₹ 10)**			
	Basic and Diluted (in ₹)	29(9)	5.28	(12.07)
	Material Accounting Policies	30		
	See accompanying notes 1 to 30 are an integral part of these financial statements			

As per our Report of even date
For **Grandhy & Co.,**
Chartered Accountants
Firm Regn No.001007S
CA. Surya Kiran Kandala
Partner
Membership No.202984
UDIN: 26202984EIRGLI5875
Place: Visakhapatnam
Date: 19/05/2026

For and on behalf of the Board of Directors

-Sd/-
Dr. Madhaiyaan Angamuthu, IAS
Chairman

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Managing Director& CEO

-Sd/-
CMA.CA.P.Umagandhi
Chief Financial Officer

-Sd/-
CS.P.Chanadra Kalabhinetri
Company Secretary

Statement of Cash Flow for the period ended 31-03-2026

(All amounts in ₹ lakhs, except share data and unless otherwise stated)

	Notes	Year ended March 31, 2026 (Audited)	Year ended March 31, 2025 (Audited)
Cash flows from operating activities			
Profit for the year	28	475.35	-2,745.67
Adjustments for :			
Income tax expense recognised in profit or loss		182.48	403.17
Finance Costs recognised in profit or loss		2,899.64	3,757.98
Other non-operating income (net of directly attributable expenses)		-340.20	-227.43
Depreciation and amortisation of PPE		15,791.71	15,157.37
Net foreign exchange (gain)/loss		4,996.59	50.71
Provision for Bad debts		-	10,579.40
Provision for Other losses		730.48	3,584.66
		24,736.06	**30,560.18**
Movements in working capital			
(Increase)/decrease in trade receivables		-4,218.33	-1,740.29
(Increase)/decrease in inventories		3,510.69	-18,141.64
(Increase)/decrease in other current assets		-12,235.79	15,718.07
Increase/(decrease) in trade payables		-4,940.86	-2,422.76
Increase/(decrease) in Other liabilities		12,438.19	-12,706.86
Cash generated from operations		**19,289.97**	**11,266.70**
Income Taxes Net Refund (Paid)		-52.47	1,733.51
Exceptional income (Expenses)		-	-1,805.10
Net cash generated by operating activities		**14,239.82**	**11,195.11**
Cash flows from investing activities			
Payments for property, plant and equipment		-37,050.02	-47,912.65
Interest Received		238.41	209.54
Net Cash (used in) /generated by investing activities		**-36,811.61**	**-47,703.11**
Cash flows from financing activities			
Cash Repayment of amounts borrowed		-	-
Cash Receipt of amounts borrowed		36,173.30	38,522.37
Interest Paid		-4,081.00	-2,228.65
Net Cash used in financing activities		**32,092.29**	**36,293.72**
Net increase in Cash and Cash equivalents		9,520.50	-214.29
Cash and cash equivalents at the beginning of the year/period (A)	7	4,813.75	5,028.04
Bank Over Draft at the beginning of the year/period (B)	18	-11,138.09	-13,166.29
Net Cash and cash equivalents at the beginning of the year/period (A+B)		**-6,324.34**	**-8,138.25**
Cash and cash equivalents at the end of the year/period (C) (Ref. Note No.7)	7	14,334.25	4,813.75
Bank Over Draft at the end of the year/period (D) (Ref, Note No.18)	18	-4,540.70	-11,138.09
Net Cash and cash equivalents at the end of the year/period (C+D)		9,793.55	-6,324.34
**** Comprises of Balances with banks in current accounts**			
Balances with banks in current accounts #		7,585.00	1,232.79
Balances with banks in deposits account with original maturity of less than three months @		6,749.24	3,580.95
Total		**14,334.24**	**4,813.74**
#Balances with banks in current accounts unavailable for use			
Escrow A/c Balance		7,160.42	905.39
Marging money		44.82	44.82
Un-claimed dividend		1.73	3.44
Total		**7,206.97**	**953.65**

Statement of Cash Flow for the period ended 31-03-2026

(All amounts in ₹ lakhs, except share data and unless otherwise stated)

	Notes	Year ended March 31, 2026 (Audited)	Year ended March 31, 2025 (Audited)
Balances with banks in deposits account with original maturity of less than three months unavailable for use @			
Debt Service Reserve A/c-Deautch Bank		4,209.90	1,080.23
Deposits for BG's and LC's		2,105.18	2,085.94
Pension Annuiity fund		434.16	414.78
Total		**6,749.24**	**3,580.95**
Material Accounting Policies	30		
The accompanying notes 1 to 30 are an integral part of these financial statements			

As per our Report of even date
For **Grandhy & Co.,**
Chartered Accountants
Firm Regn No.001007S
CA. Surya Kiran Kandala
Partner
Membership No.202984
UDIN: 26202984EIRGLI5875
Place: Visakhapatnam
Date: 19/05/2026

For and on behalf of the Board of Directors

-Sd/-
Dr. Madhaiyaan Angamuthu, IAS
Chairman

-Sd/-
Capt.S. Divakar
Managing Director& CEO

-Sd/-
CMA.CA.P.Umagandhi
Chief Financial Officer

-Sd/-
CS.P.Chanadra Kalabhinetri
Company Secretary

Statement of Change in Equity as on 31-03-2026

(All amounts in ₹ lakhs, except share data and unless otherwise stated)

(A) Equity share capital (Refer Note.No.12)

	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount in ₹	No. of Shares	Amount in ₹
Balance at the beginning of the reporting period	280,00,000	2,800	280,00,000	2,800
Change in equity Share capital during the year	-	-	-	-
Balance at the end of the reporting period	280,00,000	2,800	280,00,000	2,800

(B) Other equity (Refer Note No.13)

Particulars	Other Equity					
	Capital reserve	General reserve	Tonnage tax reserve	Tonnage tax reserve Utilisation a/c	Retained earnings	Total
Balance at March 31, 2024	**451.83**	**47,984.00**	**4,399.00**	**2,105.00**	**67,788.84**	**1,22,728.67**
Profit for the year ended March 31, 2024	-	-	-	-	(2,745.67)	(2,745.67)
Other Comprehensive income for the year	-	-	-	-	(633.99)	(633.99)
Total comprehensive income for the year	**-**	**-**	**-**	**-**	**(3,379.66)**	**(3,379.66)**
Payment of dividends	-	-	-	-	-	-
Tax on Dividend	-	-	-	-	-	-
Transfer to Tonnage Tax Reserve	-	-	-	-	-	-
Transfer to General Reserve	-	-	-	-	-	-
Capital Reserve	-	-	-	-	-	-
Balance at March 31, 2025	**451.83**	**47,984.00**	**4,399.00**	**2,105.00**	**64,409.18**	**1,19,349.01**
Profit for the year ended March 31, 2025	-	-	-	-	475.35	475.35
Other Comprehensive income for the year	-	-	-	-	1,003.16	1,003.16
Total comprehensive income for the year	**-**	**-**	**-**	**-**	**1,478.51**	**1,478.51**
Payment of dividends	-	-	-	-	-	-
Tax on Dividend	-	-	-	-	-	-
Transfer to Tonnage Tax Reserve	-	-	-	-	-	-
Transfer to General Reserve	-	-	-	-	-	-
Capital Reserve	-	-	-	-	-	-
Adjustment to prior period errors	-	-	-	-	(592.31)	(592.31)
Balance at March 31, 2026	**451.83**	**47,984.00**	**4,399.00**	**2,105.00**	**65,295.38**	**1,20,235.21**

The accompanying notes are an integral part of these financial statements

As per our Report of even date
For **Grandhy & Co.,**
Chartered Accountants
Firm Regn No.001007S
CA. Surya Kiran Kandala
Partner
Membership No.202984
UDIN: 26202984EIRGLI5875
Place: Visakhapatnam
Date: 19/05/2026

For and on behalf of the Board of Directors

-Sd/-
Dr. Madhaiyaan Angamuthu, IAS
Chairman

-Sd/-
Capt.S. Divakar
Managing Director& CEO

-Sd/-
CMA.CA.P.Umagandhi
Chief Financial Officer

-Sd/-
CS.P.Chanadra Kalabhinetri
Company Secretary

Notes to the Financial Statements

for the year ended 31-03-2026

Notes to the financial statements for the year ended 31-03-2026 to Pursuant to Supplementary audit conducted by Comptroller Of Auditor General of India Under Section 143(6)(a) of Companies Act 2013, disclosure as follows :

1. Property, Plant and Equipment and capital work-in progress

All amounts are in INR lakhs unless otherwise stated

	As at March 31, 2026	As at March 31, 2025
Net Carrying amounts of :		
Freehold Land	35.98	35.98
Buildings	2,923.29	3,075.12
Motor Vehicles	0.58	0.58
Computers	39.03	43.55
Temp Structures / Fixtures & Erections	-	-
Plant and Equipment	1,17,650.40	1,31,075.54
Furniture, Fittings & Equipments	37.39	42.65
Total Net Carrying Cost of PPE:	**1,20,686.68**	**1,34,273.42**
Capital work-in-progress	**89,446.83**	**58,350.94**

	Freehold Land	Buildings	Motor Vehicles	Computers	Temp Structures/ Fixtures & Erections	Plant and Equipment	Furniture, Fittings & Equipments	Total
Gross Carrying amount								
Balance as at 01-04-2024	**35.98**	**4,056.26**	**29.02**	**798.86**	**119.09**	**3,47,107.20**	**627.14**	**3,52,773.54**
Asset Classified as PPE		49.54						49.54
Additions during the year				6.46		6,425.38	3.81	6,435.65
Disposals during the year								-
Asset Reclassified as held for sale								-
Adjustments to prior period errors						(831.54)		(831.54)
Balance as at 01-04-2025	**35.98**	**4,105.80**	**29.02**	**805.32**	**119.09**	**3,53,484.03**	**630.95**	**3,59,210.20**
Additions during the year				28.73		2279.98	5.13	
Asset Reclassified as held for sale						(54.65)		
Disposals during the year								
Balance as at 31-03-2026	**35.98**	**4,105.80**	**29.02**	**834.05**	**119.09**	**3,55,709.36**	**636.07**	**3,61,469.38**

	Freehold Land	Buildings	Motor Vehicles	Computers	Temp Structures/ Fixtures & Erections	Plant and Equipment	Furniture, Fittings & Equipments	Total
Accumulated Depreciation								
Balance as at 01-04-2024	**-**	**855.66**	**28.44**	**732.48**	**119.09**	**2,07,446.68**	**577.34**	**2,09,777.37**
Depreciation during the year	-	157.38	0.00	29.29	-	14,961.82	10.26	15,158.75
Disposals during the year	-	-	-	-	-	-	-	-
Asset Reclassified in to PPE		17.64						17.64
Asset Reclassified as held for sale	-	-	-	-	-	-	-	-
Balance as at 01-04-2025	**-**	**1,030.68**	**28.44**	**761.77**	**119.09**	**2,22,408.50**	**588.29**	**2,24,936.77**
Depreciation during the year	-	151.82		33.25		15,595.82	10.40	15,791.28
Disposals during the year	-	-	-	-	-	-	-	-
Balance as at 31-03-2026	**-**	**1,182.51**	**28.44**	**795.01**	**119.09**	**2,38,004.31**	**598.69**	**2,40,728.05**

Notes:

1. As per the requirement of Schedule II to the Companies Act,2013, where cost of a part of the asset is significant to the total cost of the asset and the useful life of that part is different from the useful life of the remaining asset, useful life of that significant part shall be determined separately for depreciation purpose. After careful examination, the company is of the view that ,the Physical component parts of the fixed asset that are considered to be significant but do not have different useful lives as compared to total asset (PPE) except non physical component that represents a major inspection of Dry Dock expenses (including Spares consumed) incurred for dredgers .Consequently, other than for Dry Dock expenses, the charging of depreciation for component parts was not required. Dry Dock expenses(including Spares consumed) are capitalized to the respective dredger and depreciated over a period upto next due date docking from the date of capitalization.The management is of the view that there is no impairment required for it's vessel as the "Market value/Value in use " is more than carrying amount of PPE as at the reporting date.

2. The Company has considered the estimated useful life of dredgers as 25 years in accordance with its accounting policy. However, in certain cases, the operational life of dredgers may extend beyond the originally estimated useful life. Such extension is based on technical evaluation, repairs, and completion of dry dock activities, followed by certification from the concern statutory body confirming the seaworthiness and operational capability of the dredger.(Ref.Material Accounting Policy 22(5)(e)).

3. Pursuant to Supplementary audit conducted by Comptroller Of Auditor General of India Under Section 143(6)(a) of Companies Act 2013, additional disclosure as follows :

   Status of Dredger XVIII-

   The Board of Directors, in its 343rd Meeting held on 08 August 2022, approved the proposal for disposal of Dredger XVIII on an "as is where is basis" through MSTC, considering that its operations were not commercially viable.

   Subsequently, the proposed disposal could not be implemented due to legal restrictions arising from proceedings before the Hon'ble Delhi High Court, wherein the Company was restrained from creating third-party rights over its assets without the permission of the Court. Accordingly, the proposed sale of the dredger was kept in abeyance.

   Thereafter, the Board decided to explore alternative options for commercial utilization of the dredger, including deployment on a bare boat charter basis, with a view to deriving future economic benefits from the asset.

   Further, an independent valuation carried out by M/s J.B. Boda Surveyors Pvt. Ltd. indicated that the fair value of Dredger XVIII was higher than its carrying value. Based on the valuation report, Management concluded that no impairment was required as at 31 March 2026.

   Accordingly, Dredger XVIII continues to be classified under Property, Plant and Equipment in the Financial Statements as at 31 March 2026, with a carrying amount of ₹108.08 crore.

1(A) Ageing of Capital work-in progress as on 31/03/2026

Particulers	0 -1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
A. Initial Costs towards Construction of New Dredger Begail - TSHD 12000Cum Capacity	30385.04	24641.56	33242.88	466.50	88735.98
B. Railtel & PMS	710.85	0.00	0.00	0.00	710.85
Total	**31095.89**	**24641.56**	**33242.88**	**466.50**	**89446.83**

(B) Ageing of Capital work-in progress as on 31/03/2025

Particulers	0 -1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
Initial Costs towards Construction of New Dredger Begail - TSHD 12000Cum Capacity	24641.56	33242.88	466.50	0.00	58350.94
Total	**24641.56**	**33242.88**	**466.50**	**0.00**	**58350.94**

1. General Information:

Dredging Corporation of India Limited ("the Company") is a limited company incorporated in India.

The address of its registered office and principal place of business are disclosed in the introduction to the annual report. The principal activities of the Company are described in Note XXX

2. Investments

	As at March 31, 2026	As at March 31, 2025
Non-Current		
Unquoted Investments (all fully paid) : Refer Note Investments in Equity Instruments at FVTPL		
Sethusamudram Corporation Limited	3,000.00	3,000.00
Mittal Chambers Premises Co-Operative Society Limited	0.01	0.01
Less:Aggregated amount of impairment in the value of investments	3,000.01	3,000.01
Total Aggregate Unquoted Investments	**-**	**-**
Aggregate carrying value of unquoted investments	**-**	**-**

Notes:

1. Sethusamudram Corporation Ltd. (SCL), a Special Purpose Vehicle was incorporated on 06.12.2004 for developing the SethusamudramChannel Project with Tuticorin Port Trust, Ennore Port Ltd, Visakhapatnam Port Authority, Chennai Port Authority, Dredging Corporation of India Ltd.,Shipping Corporation of India Ltd. and Paradip Port Authority as the shareholders. DCI participated with an investment of ₹3000 lakhs (previousyear `₹3000 lakhs). The dredging work is suspended from 17.09.2009 consequent upon the direction of the Hon'ble Supreme Court of India.As there is no progress in the project since then, the Management had provided for diminution towards the investment in FY 2016-17.

2. Investments are carried @ ₹1.00 in the Books of Accounts.

3 Other financial assets

	As at March 31, 2026	As at March 31, 2025
Non-Current		
Security Deposits	52.13	51.53
Total	**52.13**	**51.53**

4. Inventories

	As at March 31, 2026	As at March 31, 2025
a) Inventories (lower of cost and realisable value)		
– Stock of Spares & Stores	17,626.92	13,408.59
– Stock of Spares & Stores In Transit		
(Less) Provision for Unserviceable spares	-	-
Total	**17,626.92**	**13,408.59**

Note:

1. The Company follows Periodic weighted average cost formula for valuation of Inventory.

2. Provision for impairment/Provision for valuation of inventory charged to P&L during the year is NIL (PY.NIL).

3. Pursuant to Supplementary audit conducted by Comptroller Of Auditor General of India Under Section 143(6)(a) of Companies Act 2013, additional disclosure as follows :

"As at 31 March 2026, the inventory value reflected in the ERP Inventory Module differs from the inventory value disclosed in the Financial Statements by ₹2.63 crore.

The difference primarily relates to spares pertaining to the disposed vessels DR Aqrs, DR-VII and Tug-7. During FY 2023-24, based on the recommendations of the Statutory Auditors and in accordance with the applicable accounting principles, a provision was created in the Financial Records against these inventories, considering that the related vessels had been disposed of and the recoverability of the corresponding spares was uncertain.

Accordingly, while the carrying value of such inventory was reduced in the Financial Statements through the creation of the provision, the corresponding inventory records continued to remain in the ERP Inventory Module pending completion of the approved disposal process and physical offloading of the materials.

The Company has initiated disposal of these inventory items in accordance with the approved Scrap Disposal Policy. Subsequent to the reporting date, inventory valued at ₹2.57 crore has been initiating to disposed of during the first quarter of FY 2026-27, and the balance inventory is proposed to be disposed of in due course.

Accordingly, the difference between the ERP inventory balance and the inventory disclosed in the Financial Statements represents timing differences arising from accounting provision and the pending completion of the physical disposal process."

5. Trade Receivable

	As at March 31, 2026	As at March 31, 2025
Current		
Trade Receivables		
(a) Secured, considered good	-	-
(b) Unsecured, considered good	23,585.92	25,230.23
(c) Doubtful	26,738.46	28,604.83
Less: Allowance for doubtful debts	(26,738.46)	(28,604.83)
	23,585.92	**25,230.23**

5.1 Trade Receivable Ageing as on 31/03/2026

	Less Than 6 Months	6 Months to 1 year	1-2 Years	2-3 Years	More than 3 Years	Total
(a) Undisputed Trade Receivables-Considerd good	11060.34	9649.48	600.99	2275.57	0.00	23586.38
(b) Undisputed Trade Receivables-Considered doubtful	0.00	0.00	4334.67	0.00	18631.31	22965.98
(c) Disputed Trade Receivables-Considered good	0.00	0.00	0.00	0.00	0.00	0.00
(d) Disputed Trade Receivables-Considered doubtful	0.00	0.00	0.00	0.00	3772.02	3772.02
Total Trade Receivables	**11060.34**	**9649.48**	**4935.66**	**2275.57**	**22403.33**	**50324.38**

5.2 Trade Receivable Ageing as on 31/03/2025

	Less Than 6 Months	6 Months to 1 year	1-2 Years	2-3 Years	More than 3 Years	Total
(a) Undisputed Trade Receivables-Considerd good	22626.18	464.19	142.88	134.39	0.00	23367.63
(b) Undisputed Trade Receivables-Considered doubtful	0.00	0.00	0.00	0.00	6584.00	6584.00
(c) Disputed Trade Receivables-Considered good	0.00	0.00	681.48	1181.12	0.00	1862.60
(d) Disputed Trade Receivables-Considered doubtful	6957.80	1776.02	1991.85	1314.66	9980.51	22020.83
Total Trade Receivables	**29583.98**	**2240.20**	**2816.21**	**2630.17**	**16564.51**	**53835.07**

Notes:

1. The Company (DCIL) carried out maintenance dredging with JNPA in the financial year 2019-20. During the year, DCIL executed part of dredging area on its own and some of the areas were dredged by subcontractor named M/s. International Seaport Dredging Pvt. Ltd. (herein after called as ISDPL). DCIL received payments from JNPT as per the rates mentioned in the agreement. However, DCIL released payments to ISDPL as per the agreement between DCIL Vs. ISDPL. As there is difference in between JNPT rates to DCIL and DCIL rates to ISDPL, JNPT started recovering these amounts from subsequent invoices raised by the Company. As on 31/03/2024 an amount of Rs.34.98 Cr (excluding GST) has been recovered by JNPA, Company pursuing for realization and views this amount as disputed trade receivables, but considered good.

2.The Company provides for expected credit loss on trade receivables based on a provision matrix. This matrix is a simplified basis of recognition of expected credit losses in case of trade receivables. The model uses historical credit loss experience for trade receivables i.e. this model uses aging analysis of trade receivables as at the reporting date and is based on the number of days that a trade receivables is past due. The aging has been done for bracket of 90 days over a period of last 3 years. Receivables that are more than3 years old are considered uncollectible. Further, customers declaring bankruptcy or failing to engage in repayment plan of dues with the company, provisioning is made on case to case basis i.e. such customers do not form part of this impairment exercise and provided forseparately.

6. Cash and Cash Equivalents

	As at March 31, 2026	As at March 31, 2025
Balances with banks		
- Current Accounts	7536.23	1,181.82
- Fixed Deposits	6,749.24	3,580.95
Cash on hand	2.22	2.74
	14,287.69	**4,765.51**
Bank balances other than above:		
- Earmarked balances with banks	1.73	3.41
- Margin money with banks	44.82	44.82
	46.55	**48.23**

Notes:

1. Cash and cash equivalents as at March 31, 2026, includes restricted cash and bank balances of ₹6749.24Lakhs (PY ₹ 3580.95 Lakhs) respectively. The restrictions are primarily on account of bank balances for obtaining margin money towards Bank Guarantees & Letter of Credits.

2. Earmarked balance with banks pertains to the Unclaimed dividend balances.

(₹ Lakhs)

Year	Un-Claimed dividend
2017-18	-
2018-19	1.81
Total	**1.81**

3. Current account balance as at March 31,2026 include Escrow account balances of ₹6828.66 lakhs which was received against the M/s.JNPA subcontract works, IWAI works, and Paradip subcontract works. (PY.905.38 Lakhs against the M/s.JNPA Sub Contract works)

7. Other financial assets

	As at March 31, 2026	As at March 31, 2025
Deposits^	6259.88	4724.83
Contract Assets*	23096.72	12444.80
Claims & Other Receivables@	1795.94	1434.05
Interest Accrued on Deposits & Advances	242.50	140.71
	31395.03	**18744.39**
Loans to Employees	0.63	1.51
Total	**31395.66**	**18745.91**

Note:

^ Deposits include an amount of ₹2900.00 lakhs (PY.2100.00 Lakhs) were deposited with courts inrespect of M/s. Mercator Lines Court case.

* Contract asset refers to works executed as on 31/03/2026 as per Contract terms and conditions but not yet billed on customers.

@ Payables to Customers amounting to ₹1726.92 Lakhs (PY.₹1726.92Lakhs) were adjusted by netting off from Other Receivables.

8. Current tax assets

	As at March 31, 2026	As at March 31, 2025
TDS receivable	6,425.46	6,555.47
	6,425.46	**6,555.47**

9. Other Current Asset

	As at March 31, 2026	As at March 31, 2025
Advances to Employees	110.57	80.96
Prepaid Expenses	32.62	30.07
Advance to Suppliers	2,819.22	4,665.00
	2,962.41	**4,776.03**

Notes: Advance due from Directors, Promters, KMP's of the company are NIL (PY. NIL).

10. Assets Classified as held for sale

	As at March 31, 2026	As at March 31, 2025
Dredge XI	54.65	-
Spares relating to DR XI and Others	-	
	54.65	**-**

Note :

1. Assets Classified as held for sale at lower of carrying amount or NRV.
2. During the year, residential flats with a net book value of ₹ 31.90 lakhs were reclassified as held for use and recognized as Property, Plant and Equipment (PPE) (Refer Note 1)

11. Equity Share Capital

	As at March 31, 2026	As at March 31, 2025
Authorised Share Capital		
3,00,00,000 (PY 3,00,00,000) Equity shares of ₹10 each	3,000.00	3,000.00
Issued and Subscribed and Paid up		
1400 Equity shares of ₹.10/- each fully paid (PY:1400 shares).	0.14	0.14
For Consideration other than cash: 2,79,98,600 (PY:2,79,98,600) equity shares of ₹.10/- each allotted as fully paid.	2,799.86	2,799.86
	2,800.00	**2,800.00**

Terms Attached to Equity Shares:

The Company has one class of Equity Shares. All shares carry equal voting rights.

11.1. Reconciliation of the number of equity shares outstanding at the beginning and at the end of the reporting period:

Particulars	31-03-2026		31-03-2025	
	Number of shares	₹ in Lakhs	Number of shares	₹ in Lakhs
Shares outstanding at the commencement of the year	280,00,000.00	2,800.00	280,00,000.00	2,800.00
Shares issued during the year	-	-	-	-
Shares outstanding at the end of the year	**280,00,000.00**	**2,800.00**	**280,00,000.00**	**2,800.00**

11.2 Details of shares held by each shareholder holding more than 5%

	As at March 31, 2026			As at March 31, 2025		
	Number of shares held	₹ in Lakhs	% holding of equity shares	Number of shares held	₹ in Lakhs	% holding of equity shares
Fully paid equity shares						
Visakhapatnam port Authority	5451710	545.17	19.47	54,51,710	545.17	19.47
Paradip port Authority	5040101	504.01	18.00	50,40,101	504.01	18.00
Jawaharlalnehru Port Authority	5040101	504.01	18.00	50,40,101	504.01	18.00
Deendayal Port Authority	5040101	504.01	18.00	50,40,101	504.01	18.00

11.3 Movement of Shareholding of Promoters:

S.N	Promoter Name	Number of shares held by Promoter	% holding of equity shares	% Change during the year
1	Visakhapatnam port Authority	54,51,710	19.47	0.00
2	Paradip port Authority	50,40,101	18.00	0.00
3	Jawaharlalnehru Port Authority	50,40,101	18.00	0.00
4	Deendayal Port Authority	50,40,101	18.00	0.00
	Total	**205,72,013**	**73.47**	**0.00**

12. Other Equity:

	As at March 31, 2026	As at March 31, 2025
General Reserve	47,984.00	47,984.00
Retained earnings	65,295.37	64,409.17
Reserve U/S 115VT of Income Tax Act	6,504.00	6,504.00
Tonnage Tax Reserve	-	-
Capital Reserve	451.83	451.83
Balance at the end of the year	**1,20,235.21**	**1,19,349.01**

12.1 General Reserve

	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	47,984.00	47,984.00
Movements from Debenture Redemption Reserve	-	-
Balance at the end of the year	**47,984.00**	**47,984.00**

12.2 Retained Earnings

	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	64,409.17	67,788.83
Prior period error adjustments*	-592.31	-
Profit(loss) attributable to owners of the Company	475.35	(2,745.67)
Transfer to Tonnage Tax Reserve u/s 115 VT of IT Act	-	-
Other comprehensive income arising from re measurement of defined benefit obligation	1,003.16	(633.99)
Balance at the end of the year	**65,295.37**	**64,409.17**

Note:*

An amount of ₹592.31 lakhs was adjusted against the opening balance of retained earnings towards the withdrawal of revenue against CoPA.

12.3 Reserve u/s 115VT Utilization Account

	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	6,504.00	2,105.00
Movement during the year	-	4,399.00
Balance at the end of the year	**6,504.00**	**6,504.00**

12.4 Tonnage Tax Reserve u/s 115 VT of IT Act

	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	-	4,399.00
Movement during the year	-	(4,399.00)
Less: Transfer to Reserve u/s 115 VT Utilisation Act	-	-
Balance at the end of the year	**-**	**-**

12.5 Capital Reserve

	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	451.83	451.83
Movement during the year	-	-
Balance at the end of the year	**451.83**	**451.83**

13. Non-current borrowings

	As at March 31, 2026	As at March 31, 2025
Secured – at amortised cost		
(i) Term Loans		
from Foreign banks	42,166.67	34,937.01
from India banks	12,000.02	2,727.28
(ii) Loans from related parties (Port Authorities)	27,348.00	29,276.08
Total non-current borrowings	**81,514.68**	**66,940.37**

Foreign Currency Term Loans from banks represent the following (₹) denominated loans:

Sl.N	Particulars	As at March 31, 2026	As at March 31, 2025
1	DR GODHAVARI TSHD 12000Cum	42,166.67	34,937.01
	Sub total	**42,166.67**	**34,937.01**
2	Current liability portion of Long term Debt	4,962.57	2,302.35
	Grand Total	**47,129.24**	**37,239.36**

Term Loans from Indian banks:

Sl.N	Particulars	As at March 31, 2026	As at March 31, 2025
1	ICICI Bank	-	6,700.00
2	Indian Bank	-	5,475.61
3	Bank of Baroda	-	
4	Sagarmala Finance Corporation	12,000.00	
	Sub total	**12,000.00**	**12,175.61**
	Current liability portion of Term Loans	14,802.04	–
	Grand Total	**26,802.04**	**12,175.61**

13.1 Summary of Borrowings arrangements:

(i) The terms of repayment of term loans and other loans are stated below:

As at March 31, 2026

Bank	Terms of repayment	Security	31st March 2026		31st March 2025	
			Non Current	Current	Non Current	Current
Deutsche Bank	Half yearly repayment will may commence from Feb 2026 onwards	DCIL Dredger Godavari which is under construction	42,166.67	4,962.57	34937.01	2302.35
Indian Bank	Monthly Instalment	DR-XVIII and pari passu over Inventory	-	2,302.05	2727.28	2748.33
Bank of Baroda	Working Capital loan (Working capital Demand Loan)		-	9,499.99		
Sagarmala Finance Corporation			12,000.00	3,000.00		
ICICI Bank	Term Loan		-	-	0.00	6,700.00
Deendayal Port Authority – For Dredger Godavari	Loan availed in the month of Nov 2022 and there is moratorium period of 3 years. The said loan will be repaid in 5 yearly instalments post moratorium.	NIL	2,880.00	720.00	2880.00	720.00

Bank	Terms of repayment	Security	31st March 2026		31st March 2025	
			Non Current	Current	Non Current	Current
Paradip Port Authority - For Dredger Godavari	Loan availed in the month of Nov 2023 and there is moratorium period of 3 years. The said loan will be repaid in 5 yearly instalments post moratorium	NIL	4,920.00	1,080.00	5400.00	0.00
Jawaharlal Nehru Port Authority - For Dredger Godavari	Loan availed in the months of April and Nov 2023 and there is moratorium period of 3 years. The said loan will be repaid in 5 yearly instalments post moratorium	NIL	4,800.00	1,200.00	6000.00	0.00
Secured Loans-Tax Free Bonds-CSL	Long term loan-annual Intreat , Principal payment after 10 Years		11,148.00	-		
Visakhapatnam Port Authority - Working Capital Loan	Loan availed in the month of July 2024 and there is a moratorium period of 2 years. Loan will be payable in 10 equal monthly instalments starting from July 2026	NIL	3,600.00	-	4996.08	0.00
			81514.67	**22764.61**	**66940.37**	**12470.68**

Notes:

1. No Loans has been guaranteed by Directors and others there on.
2. There is no default on the Balance sheet date in the Repayment of Borrowing and Interest there on.
3. Ind AS 23 Disclosures:
   a. The Effective rate of interest is 5.93% and same rate is used for capitalization of borrowing costs.
   b. As at 31/03/2026 an amount of ₹4997 Lakhs were capitalized as per Effective rate of interest method.

14. Other Financial Liabilities

	As at March 31, 2026	As at March 31, 2025
Non Current:		
Earnest money deposit/SD	1,425.79	1,193.12
	1,425.79	**1,193.12**

15. Non Current Provisions

	As at March 31, 2026	As at March 31, 2025
Employee Benefits :		
Provision for Gratuity	-430.55	437.43
Provision for Leave Encashment	665.56	1,012.92
Provision for proposed dividend	-	-
Tax on dividend	-	-
Total	**235.01**	**1,450.35**
Current	204.69	318.86
Non-Current	30.32	1,131.49
Total	**235.01**	**1,450.35**

16. Trade Payables -Current

	As at March 31, 2026	As at March 31, 2025
Current:		
Trade Payables		
a) total outstanding dues of micro enterprises and small enterprises and	-	-
b) total outstanding dues of creditors other than micro enterprises and small enterprises	19,145.86	24,086.72
	19,145.86	**24,086.72**

16.1 Trade Payables Ageing as on 31/03/2025

Particulars	0 -1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Un Disputed Dues-MESE	0.00	0.00	0.00	0.00	0.00
(ii) Un Disputed dues-Others	15199.25	2139.19	90.58	1716.84	19145.86
(iii) Disputed Dues-MSME	0.00	0.00	0.00	0.00	0.00
(iv) Disputed dues-Others@	0.00	0.00	0.00	0.00	0.00
Total	**15199.25**	**2139.19**	**90.58**	**1716.84**	**19145.86**

Trade Payables Ageing as on 31/03/2026

Particulars	0 -1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Un Disputed Dues-MESE	0.00	0.00	0.00	0.00	0.00
(ii) Un Disputed dues-Others	20140.11	2139.19	90.58	1716.84	24086.72
(iii) Disputed Dues-MSME	0.00	0.00	0.00	0.00	0.00
(iv) Disputed dues-Others	0.00	0.00	0.00	0.00	0.00
Total	**20140.11**	**2139.19**	**90.58**	**1716.84**	**24086.72**

16.2 Disclosure requirement under MSMED Act, 2006

	As at March 31, 2026	As at March 31, 2025
(a) (i) The principal amount remaining unpaid to any supplier at the end of each accounting year.	20.52	0.00
(ii) The interest due thereon (to be shown separately) remaining unpaid to any supplier at the end of each accounting year;	-	-
(b) The amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (27 of 2006), along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	-	-
(c) The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	-	-
(d) The amount of interest accrued and remaining unpaid at the end of each accounting year	-	18.27
(e) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	18.27

17. Other Financial Liabilities

	As at March 31, 2026	As at March 31, 2025
Current		
a) EMD/SD from Contractors	395.05	425.15
b) Interest Accrued	1,432.29	1,529.33
	1,827.34	**1,954.48**

18. Current- Borrowings

	As at March 31, 2026	As at March 31, 2025
a) Current Maturities of term loan from Indian Banks/Ports	17,802.04	10,168.33
b) Current Maturities of long term loan Foreign Loans	4,962.57	2,302.35
c) Bank Over Draft	4,469.59	11,138.09
	0.06	1,744.25
d) Bills Discounting	**27,234.26**	**25,353.02**

19. Other Current liabilities

	As at March 31, 2026	As at March 31, 2025
a) Unclaimed dividend	1.73	3.41
b) Advance from Customers	1,227.35	2,712.52
c) Advance from related parties	15,083.00	1,500.00
d) TDS payable	283.73	473.60
e) Other payables	35,556.92	18,389.24
	52,152.73	**23,078.78**

20. Revenue from Operations

	Year Ended March 31, 2026	Year Ended March 31, 2025
a) Operating Income:		
i. Sale of Service (Core)	1,15,548.01	1,12,634.54
b) Other Operating Income:		
i. Excess Provision/Liability no longer required	4,997.68	-
ii. Sale of Scrap and others	286.85	97.88
	1,20,832.53	**1,12,732.42**

Segment Reporting:

The Company is engaged in dredging services and generates It's income from such services only, and the same is the only reportable segment.

21. Other Income

	Year Ended March 31, 2026	Year Ended March 31, 2025
a) Interest Income on		
Bank Deposits	339.43	227.09
	339.43	227.09
b) Other non-operating income		
– Interest on Tax Refunds	44.72	173.85
– Interest on Employee Advances	0.10	–
– Lease income on Office Building &Others	193.06	182.49
	237.88	356.34
Total	**577.31**	**583.43**

22. Employee Benefit expense

	Year Ended March 31, 2026	Year Ended March 31, 2025
Salaries and Wages	10,337.43	9,678.60
Contribution to provident and other funds	370.24	372.72
Directors sitting fee	18.25	14.00
Staff Welfare expenses	9.12	11.00
	10,735.03	**10,076.32**

23. Finance Costs

	Year Ended March 31, 2026	Year Ended March 31, 2025
(a) Interest Costs		
Interest on Forign Currency Loans	-	-
(b) Interest on Over Draft	2,155.34	2,014.23
(c) Exchange differences (Gain)/Loss	4,996.59	50.71
(d) Other finance Cost		
Interest on work Advances from Contract liabilities (Ports)	1,451.24	1,340.39
Bill discounting (LC) Charges	117.22	116.02
Bank charges / Guarantee Fees	175.83	287.35
Total	**8,896.23**	**3,808.70**

24. Depreciation and amortisation expense

	Year Ended March 31, 2026	Year Ended March 31, 2025
Depreciation of Plant, Property and equipment pertaining to continuing operations	15,791.71	15,159.44
Total depreciation and amortisation pertaining to continuing operations	**15,791.71**	**15,159.44**
Depreciation of Property, plant and equipment pertaining to discontinued operations	-	-
Total depreciation and amortisation expense	**15,791.71**	**15,159.44**

25. Other expenses

	Year Ended March 31, 2026	Year Ended March 31, 2025
Power and Fuel	30178.00	31594.32
Rates & Taxes	4.15	20.56
Rent Expense	45.69	29.72
Travelling and Conveyance	993.33	330.86
Contributions/Donations	181.16	9.57
Provision for Liquidated damages Doubtful debts^	2077.38	11779.40
Withdrawal/Written off of debtors	0.00	0.00
Provision for other losses^^	730.48	2384.66
Establishment Expenses	272.20	173.12
Consultancy Expenses	148.17	61.84
Pipeline laying / maintenance expenses	288.53	200.03
Direct Work Expenses	273.34	127.98
Boat / Tug &Crane hire Charges	320.23	384.23
Legal Adviser Fee & Secretarial Expenses	67.60	65.89
Repairs & Maintenance		
- Vessels	3327.73	2252.25
- Buildings and General Maintenance	173.08	274.20
Spares & Stores	6147.35	4121.61
Insurance	682.24	682.06
Audit fees and expenses :		
a) for Audit	3.10	9.30
b) for Taxation matters	0.00	1.20
Corporate Social Responsibility	0.00	4.42
Miscellaneous operational Expenses	1182.95	842.61
Total	**47096.70**	**55349.84**

26. Income taxes relating to continuing operations

26.1 Income taxes recognised in profit and loss

	Year Ended March 31, 2026	Year Ended March 31, 2025
Current tax		
In respect of the current year		
- Current tax	182.48	137.10
	182.48	**137.10**
Deferred tax		
In respect of the current year	-	-
Others	-	-
	-	**-**
Total income tax expense recognised in the current year relating to continuing operations- Income Tax computed as per Tonnage Tax Scheme	**182.48**	**137.10**

* The Company had opted for Tonnage tax scheme U/s.115VT of Income Tax Act. Hence, Deffered tax Asset or liability is not been measured and recognised as per Ind AS 12.

26.2 Income Tax: The Taxation Laws (Amendment) Act, 2019 has amended the Income Tax Act, 1961, and the Finance (No. 2) Act, 2019 by inserting section 115BAA which provides domestic companies with an option to opt for lower tax rates, provided they do not claim certain deductions. The Company has elected to exercise the option and has accordingly recognised Provision for Income Tax for the current year

Basis for applicable Tax rates

	Year Ended March 31, 2026	Year Ended March 31, 2025
Normal Tax rate	22%	22%
Surcharge	10%	10%
Health and Education Cess	4%	4%
Applicable Tax Rate	**25.17%**	**25.17%**

Current Tax Liabilities

	Year Ended March 31, 2026	Year Ended March 31, 2025
Opening Balance	-	-
Add: Current Tax Payables for the year	182.48	137.10
Less: Taxes Paid	182.48	137.10
Closing Balance	-	-

27. Profit for the year from continuing operations

	Year Ended March 31, 2026	Year Ended March 31, 2025
Profit for the year from continuing operations is attributable to :		
Owners of the Company	475.35	-2,745.67
Non-Controlling interests	-	-
	475.35	**-2,745.67**

28. Key Financial Ratios: (All ratios are in Percentage(%))

Notes to the financial statements for the year ended March 31st,2026

Particulars	Numerator	Denominator	Year Ended March 31, 2026	Year Ended March 31, 2025	Change in %
Current Ratio	(Current Assets)	(Current Liabilities)	96%	98%	-2%
Debt-Equity Ratio	(Total Debt)	(Total Equity)	88%	76%	13%
Debt Service coverage ratio	(EBITDA)	(Debt Obligation)	94%	59%	34%
Return on Equity Ratio	(PAT)	(Total Equity)	0%	-2%	3%
Inventory Turnover ratio	(Operational Income)	(Avg.Invetory)	1557%	1681%	-124%
Trade Receivables Turnover ratio	(Operational Income)	(Avg.Trade Receivables)	990%	894%	96%
Trade Payables Turnover Ratio	(Operational Income)	(Avg.Trade Payables)	1118%	936%	182%
Net capital Turnover Ratio	(Operational Income)	(Total Equity)	98%	92%	6%
Net Profit ratio	(Total Comprehensive income)	(Total Income)	1%	-3%	4%
Return on Capital Employed (ROCE)	(PBIT)	(Capital Employed)	2%	0%	2%
Return on Investment (ROI)	(PBT)	(Capital investment)	0%	-3%	3%
Interest Coverage Ratio	(EBITDA)	(Interest)	522%	386%	136%

Explanation for change in Ratios more than 25% as compared to previous year:

1. Debt Equity Ratio: The increase in the Debt-Equity Ratio by 35% is primarily due to the drawdown of loans for the acquisition of a new dredger.

2. Inventory Turnover Ratio: The decrease in the Inventory Turnover Ratio by 1243% is mainly due to an increase in inventory balances during the year compared to the previous year.

3. Trade Receivables Turnover Ratio: The increase in the Trade Receivables Turnover Ratio by 96% is primarily due to a reduction in operational income and the write-off of old trade receivables during the year compared to the previous year.

4. Trade Payables Turnover Ratio: The decrease in the Trade Payables Turnover Ratio by 182% is mainly due to a reduction in trade payables during the year compared to the previous year.

5. Interest Coverage Ratio: The increase in Interest Coverage Ratio by 136% is mainly on account of increase of EBITDA for FY 2025-26 as compared to previoues year EBITDA.

Note.29.Additional Information on Financial Statements:

1 A. Contingent Liabilities and commitments: Disclosure As per Ind AS 37.

Particulars	As at March 31, 2026	As at March 31, 2025
Claims made against the Company not acknowledged as debts	2311.58	2072.79
Income Tax Demands received but disputed by the Company	8895.00	9307.00
Service Tax Demands received but disputed by the Company (amount may be increased on account of Interest payables form date of demand to date of payment)	5702.25	15631.00
LC and Bank Guarantees given by the Company	19300	15403.34
Total	**36208.83**	**42414.13**

B. Contingent Assets:

Particulars	As at March 31, 2026	As at March 31, 2025
Claims made by the Company	464.24	464.24
Total	**464.24**	**464.24**

C. Capital Commitments:

Particulars	As at March 31, 2026	As at March 31, 2025
Estimated amount of contracts remaining to be executed on capital account and not provided for **-#Railtel**	1531.73	
Estimated amount of contracts remaining to be executed on capital account and not provided for **-#Enterprise Asset Management Software**	754.80	
Estimated amount of contracts remaining to be executed on capital account and not provided for **#Dredge Godavari**		27241.49
Total	**2286.57**	**27241.49**

#Railtel- The proposed RailTel project is a strategic initiative aimed at modernizing and strengthening the operational capabilities of Dredging Corporation of India Limited (DCIL) through establishment of seamless communication and advanced monitoring systems across its fleet. The project is intended to ensure reliable and uninterrupted connectivity, particularly in offshore operational environments, thereby enhancing operational efficiency, real-time monitoring, safety, and coordination of dredging activities.

#Enterprise Asset Management Software-The project involves supply, implementation, and customization of an Enterprise Asset Management (EAM) Software solution for establishment of an integrated Asset Management System / Planned Maintenance System (PMS) in DCIL.

The proposed system is aimed at improving asset lifecycle management, preventive maintenance planning, equipment monitoring, inventory management, and operational efficiency of dredgers and allied assets across the organization.

#Dredge Godavari – In the year 2023, Dredging Corporation of India Limited (DCIL) entered into an agreement with M/s. Cochin Shipyard Limited (CSL) for construction of a new Trailing Suction Hopper Dredger (TSHD) with a hopper capacity of 12,000 cubic metres.

The total contract value of the project is ₹379.70 crore plus EUR 46.262 million. The dredger is presently under construction and, upon completion, is expected to significantly enhance the dredging capacity and operational capabilities of DCIL.

2. Expenditure in foreign currency:

₹ in Lakhs

Particulars	2025-26	2024-25
Travelling	0.00	2.27
Interest	341.72	0.00
Purchase of Spares	5065.55	6189.06
Total	**5407.27**	**6191.33**

3. Value of Imports:

₹ in Lakhs

Particulars	2025-26	2024-25
Components and spare parts (CIF Value)	3172.23	6189.06
Value of imported spares and components consumed	5201.37	4377.17
Value of indigenous spares and components consumed	506.25	380.47
Percentage of imported spares & components consumed to total spares & components consumed	91.13	92.01
Percentage of indigenous spares & components consumed to total spares & components consumed	8.87	7.99

4. Capital Management: Disclosure As per Ind AS 107&109 as given below.

A. Risk Management: The Company's objectives when managing capital are to safeguard the company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Company monitors capital on the basis of the debt equity ratio. This ratio is calculated as debt divided by total equity.

₹ in Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Net Debt	108748.94	92293.38
Total Equity	123035.21	1,22,149.01
Net Debt to Equity Ratios	0.88	0.76

B. Loan covenants: The Company has 1 ECB Loan Agreement with Deutsche bank as on 31/03/2026.

5. Financial management:

The Company has exposure to the Credit risk, Liquidity risk and Market risk. The Company's Board of Directors has overall responsibility for the establishment and supervision of the Company's risk management framework. The Board of Directors established the Risk Management Committee (RMC), which is responsible for developing and monitoring the Company's risk management policies. The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.

A. Credit Risk: Credit risk is the risk of financial loss to the Company if a customer to a financial instrument fails to meet its contractual obligations. Company's exposure to credit risk primarily arises on account of its Trade receivables. Trade receivables consist of a large number of customers spread across diverse geographical areas. A default on a trade receivable is considered when the customer fails to make contractual payments within the credit period. This credit period has been determined by considering the business environment in which the Company operates. The Company considers dealing with credit worthy customers and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The credit risk due to above is periodically monitored. Based on the periodical analyses, the credit risk is managed by continuous review and follow-up.

B. the Company provides for expected credit loss on trade receivables based on provision matrix. This matrix is a simplified basis of recognition of expected credit losses in case of trade receivables. The model uses historical credit loss experience for trade receivables i.e. this model uses aging analysis of trade receivables as at the reporting date and is based on the number of days that a trade receivable is past due. The aging has been done for bracket of 90 days over a period of last 3 years. Receivables that are more than 3 years old are not collectible. Further, customers declaring bankruptcy or failing to engage in repayment plan with the Company, provisioning is made on case to case basis i.e. such customers do not form part of this impairment exercise and provided.

1. Reconciliation of Trade Receivables:

₹ in Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Gross Carrying amount of Trade Receivables	50324.38	53835.06
Less: Provision made for Expected credit losses	-26738.46	-28604.36
Net Carrying amount of Trade Receivables.	**23585.92**	**25230.70**

2. Reconciliation of provision for Bad Debts:

₹ in Lakhs

Particulars	As at March 31, 2026
Loss allowance as at 31-03-2024	**18182.42**
Bad debts provided during the year	10422.41
Withdrawal of Provisions	0.00
Loss allowance as at 31-03-2025	**28604.86**
Bad debts provided during the year	2077.38
Withdrawal of Provisions	3943.78
Loss allowance as at 31-03-2026	**26738.46**

3. Reconciliation of provision for unserviceable Spares and stores:

₹ in Lakhs

Particulars	As at March 31, 2026
Provision for Unserviceable Spares as at 31-03-2024	0.00
Change in loss allowance	0.00
Loss allowance as at 31-03-2025	0.00
Provision for losses provided during the year	0.00
Provision for Unserviceable Spares as at 31-03-2026	0.00

Liquidity Risk:

Prudent liquidity risk management refers to the management of the Company's short term and long-term funding and liquidity management requirements. The Company treasury maintains flexibility in funding by maintaining availability of funds under committed credit lines. Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

C. Market Risk:

Market risk is the risk that changes in market indicators such as foreign exchange rates, interest rates and commodity prices will affect the Company's income or the value of its financial instruments. The Company's activities mainly expose it to risks arising from changes in foreign exchange rate and interest rates.

D. Foreign currency Risk:

The Company incurs expenditure in foreign currencies, primarily with respect to EURO and certain other foreign currencies. Foreign currency risk arises from future commercial transactions and recognised assets and liabilities denominated in a currency that is not the Company's functional currency (₹).

a. **Foreign Currency risk exposure:** The Company's exposure to foreign currency risk at the end of the reporting period expressed in ₹, are as follows.

Particulars	As at March 31, 2026	As at March 31, 2025
1. Financial Liabilities:		
a. Borrowings	47129.24	38212.99
b. Imported Spares	3172.23	1414.30
Total	**50301.47**	**39627.29**

6. Financial Instruments:

Categories of Financial Instruments The carrying value / fair value of the financial instruments by categories is as follows:

₹ in Lakhs

SN	Particulars	As at March 31, 2026	As at March 31, 2025
	Financial Assets		
1	**Measured at FVTOCI**		
	Investment in equity instruments designated upon initial recognition	0.00	0.00
2	**Measured at amortised cost:**		
	Deposits (including security deposits)	6259.88	4724.83
	Contract Assets	23096.72	12444.80
	Claims & Other Receivables	1795.94	1434.05
	Advances	2819.17	4668.50
	Loans to Employees	0.63	1.51
	Trade Receivable	50324.37	53835.06
	Cash and Bank balances	14335.92	4813.74
	Financial Liabilities		
3	**Measured at amortised cost:**		
	Term Loans (including current maturities)	73931.29	77504.68
	Trade Payable	19145.85	24086.72

Instances where the fair value of the financial instrument was different from the carrying value based on the above categorisation and the impact on account of the same is illustrated below.

₹ in Lakhs

SN	Particulars	As at March 31, 2026	As at March 31, 2025
	Assets: Investment in equity instruments (M/s Sethusamudram)		
1	**Carrying Value**		0.00
	Designated as Fair Value Through OCI on initial recognition		0.00
	Total Fair Value		**0.00**
2	**Liabilities: Term Loans**		
	Carrying Value	73931.29	77504.68
	Total Fair Value	**73931.29**	**77504.68**

7. Fair Value Measurements:

I. Fair value hierarchy:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 – Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

II. Valuation technique used to determine fair value:

Specific valuation techniques used to value financial instruments include:

- The use of book values for investment in unlisted equity securities
- The fair value of the remaining financial instruments is determined using discounted cash flow analysis.

III. Valuation processes

The finance department of the Company performs the valuations of financial assets and liabilities wherever required for financial reporting purposes, including level 3 fair values.

8. Asset Pledged as Security:

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
Non-Current Assets:	(1)	100525.00	89193.40
a. Property, Plant and Equipment			
Total Assets pledged as security		**100525.00**	**89193.40**

9. Earnings per Share:

Earnings for Share after OCI:

Particulars	2025-26	2024-25
Total Comprehensive for the period	1478.51	(3379.66)
No. of Equity Shares (Face value @ ₹10 each)	2,80,00,000	2,80,00,000
Basic EPS	5.28	(12.07)
Diluted No. of Equity Shares (Face value @ ₹10 each)	2,80,00,000	2,80,00,000
Diluted EPS	5.28	(12.07)

Earnings for Share before OCI:

Particulars	2025-26	2024-25
Profit for the year	475.35	(2745.67)
No. of Equity Shares (Face value @ ₹10 each)	2,80,00,000	2,80,00,000
Basic EPS	1.70	(9.81)
Diluted No. of Equity Shares (Face value @ ₹10 each)	2,80,00,000	2,80,00,000
Diluted EPS	1.70	(9.81)

10. Exceptional items:

During the year, the company recognized exceptional income of "NIL" from the reversal of excess liability previously provided in relation to the legal case.

11. Balance Confirmation from customers and vendors:

The Company follows a consistent practice of seeking balance confirmations from all parties in respect of Trade Receivables, Trade Payables, and Deposits. For the financial year under review, confirmations have been received and reconciled for over 80% of the balances related to trade receivables and trade payables. The remaining balances are subject to confirmation and reconciliation, and this process is currently ongoing. Based on the management's review, no material discrepancies have been identified, and no material impact on the financial results is anticipated due to the pending reconciliations.

12. **Revenue from Contract with customers:** The revenue from contracts with customers to the amounts disclosed as total revenue is as under as per Ind AS 115:

₹ in Lakhs

Particulars	FY-2025-26	FY-2024-25
Revenue from contracts with Customers	120832.53	112732.42
Revenue from Other Sources	577.31	583.43
Total Revenue from Operations	**121409.84**	**113315.85**

Revenue Recognition:

₹ in Lakhs

Particulars	31-03-2026			31-03-2025		
	At Point in Time	Over Time	Total	At Point in Time	Over Time	Total
Revenue from Customers	0.00	120832.53	120832.53	0.00	112732.42	112732.42
Total Revenue			**120832.53**			**112732.42**

Contract Asset:

₹ in Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Opening Balance of Contract Asset	12429.75	9854.04
Opening Balance reclassified as Trade Receivable in current period	-	(10815.79)
Current year Contract Asset – Carried Forward	23080.31	13391.49
Closing Balance of Contract Asset	**23080.31**	**12429.75**

Contract Liability:

₹ in Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Opening Balance of Contract Liability	2712.52	3824.42
Revenue recognized from opening balance of Contract Liability	2905.89	2342.97
Current year Contract Liability – Carried Forward	1420.72	1231.07
Closing Balance of Contract Liability	**1227.35**	**2712.52**

Contract Assets disclosed under note no.8 to the balance sheet constitutes unbilled amounts to customers representing the Company's right to consideration for the services transferred to date. Any amount previously recognized as Contract Assets is reclassified to trade receivables at the time it is invoiced to the customer.

Contract Liabilities in the balance sheet constitutes advance payments and billings in excess of revenue recognized. The Company expects to recognize such revenue in the subsequent financial years. There were no significant changes in contract assets and contract liabilities during the reporting period except amount as mentioned in the table and explanation given above.

Trade receivables as disclosed in note no 6 includes contract balances.

Under the payment terms generally applicable to the Company's revenue generating activities, prepayments are received only to a limited extent. Typically, payment is due upon or after completion of the services. The Company generates revenue from dredging activities. Revenue from dredging and chartering of vessel is recognized over time, which is determined on a percentage of completion method. The Company has recognized revenue over a period of time basis following output method. Since, the Company can track the progress toward completion of the contract by measuring quantity dredged to quantity relative to total estimated quantity needed to satisfy the performance obligation, the percentage of dredging completion method/ straight-line basis over the period of the charter i.e. output method provide a faithful depiction of transfer of goods or services.

13. Key Managerial Personnel & Remuneration Paid

S. No	Name	Key Managerial Person	Date of Appointment	Completion of Tenure
1	Shri. Madhaiyaan Angamuthu, IAS	Chairman	19-May-2023	-
2	Shri.Durgesh Kumar Dubey, IRTS	MD & CEO (A/C)	16-April-2024	15-04-2025
3	Cap.S.Divakar	MD & CEO (A/C)	16-04-2025	25-March-2025
4	Cap.S.Divakar	MD & CEO	25-03-2026	-
5	Shri.E.Kiran	CFO	28-March-2024	13-03-2025`
6	Smt.P. Uma Gandhi	CFO	25-March-2025	-
7	Smt.P.Chandra Kalabhinethri	CS	Full time Employee	

S. No	Name	Key Managerial Person	Date of Appointment	Completion of Tenure
8	Shri.Sushil Kumar Singh, IRSME	Promoter Non-Executive Director	05-July-2024	-
9	Shri. Gaurav Dayal, IAS	Promoter Non-Executive Director	17-Nov-2025	-
10	Shri.P.L. Haranadh, IRTS	Promoter Non-Executive Director	23-Oct-2021	-
11	Smt.Krishna Das	Independent Director	09-March-2026	-
12	Shri. Vinod Kumar Pipersenia , IAS(Retd.)	Independent Director	02-July-2025	-
13	Shri. Sanjay Pant , IRS (Redt.)	Independent Director	03-July-2025	-
14	Rajiv Jalota, IAS (Retd.)	Independent Director	11-July-2025	-
15	Shri. Devendra Kumar Pathak, IPS (Retd.)	Independent Director	08-March-2026	-

₹ in Lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Short-term Employee Benefits	88.43	70.84
Post- Employment Benefits	15.73	9.30
Long-Term Employees Benefits	0.00	0.00
Total KMP Compensation	**104.16**	**80.14**

Note: As the liabilities for gratuity and leave encashment are provided on actuarial basis for the company as a whole the amounts pertaining to Key managerial personal compensation are not included in the above table.

The payment of Managerial remunerations follows Schedule V & Section 197 of the Companies act, 2013.

14. Related Party transactions and disclosers:

- Control:

Related Parties	Nature of Relation
1. Visakhapatnam Port Authority	Significant influence
2. Paradip Port Authority	Significant influence
3. Jawaharlal Nehru Port Authority	Significant influence
4. Deendayal Port Authority	Significant influence

S. No	Party	Largest Single Transaction during the year (Revenue from operations)	Transactions during the year (Revenue from Operations)	Outstanding Balance as on 31-03-2026 (Receivables)
1	Visakhapatnam Port Authority	742.59	2774.76	1442.05
		(PY 532.24)	(PY.873.81)	(PY 496.36)
2	Paradip Port Authority	1523.39	6649.56	6147.31
		(PY 1941.09)	(PY.15029.78)	(PY.8984.32)
3	Jawaharlal Nehru Port Authority	5695.08	14258.54	3463.35
		(PY 6645.62)	(PY.25917.64)	(PY 11689.07)
4	Deendayal Port Authority	2120.78	13705.34	3647.78
		(PY 2193.66)	(PY 4994.20)	(PY 2414.53)

Loans Availed from Related Party:

S. No	Particulars	Outstanding as on 31-03-2025	Loan Availed during the year	Repaid during the year	Outstanding as on 31-03-2026
1	**Visakhapatnam Port Authority**				
	Working Capital Advance	6500.00	0.00	1500.00	5000.00
	Interest	0.00	0.00	378.00	0.00
	Capital Loan for Dredger	0.00	3600.00	0.00	3600.00
	Interest	0.00	0.00	254.07	0.00
2	**Paradeep Port Authority**				
	Working Capital Advance	1724.76	0.00	0.00	1724.76
	Interest	0.00	0.00	0.00	0.00
	Capital Loan for Dredger	5400.00	600.00	0.00	6000.00
	Interest	0.00	0.00	719.38	0.00
3	**Deendayal Port Authority**				
	Capital Loan for Dredger	3,600.00	0.00	0.00	3,600.00
	Interest	0.00	0.00	1217.55	0.00
4	**Jawahrlal Nehru Port Authority**				
	Working Capital Advance	10000.00	0.00	0.00	10000.00
	Interest	0.00	0.00	765.00	0.00
	Capital Loan for Dredger	6000.00	0.00	0.00	6,000.00
	Interest	1476.82	0.00	1476.82	0.00
Qualitative inputs		DCIL provides dredging services to these four port Authorities on an on-going basis, and has in its Board a nominee of each of the Port Authorities. All the transactions have been on arm's length basis			

15. ADDITIONAL REGULATORY INFORAMTION:

a) Title deeds of all Immovable Properties are held on the name of the company.

Line item in the Balance Sheet	Description of item of property	Gross carrying value	Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter / director or employee of promoter/ director	Property held since which date	Reason for not being held in name of the company (also indicate if in dispute)
Property, Plant and Equipment	Land/Building (Scope Minor, New Delhi)	₹41.57 Lakhs	M/s. Delhi Development Authority	NO	30-04-2003	Delhi Development Authority (DDA) has not transferred title deeds to any property holders at Scope Minar Building, the reason for non-holding of title deeds in the name of the company would generally be attributed to pending transfer from DDA.

b) The Company has not made revaluation of its Property, Plant and Equipment's during the year.

c) Company has not granted any loan or Advance to Promoters, Directors, KMP and related parties:

d) There is no Benami Property held on the name of the company as on 31-03-2026.

e) Company is not declared as wilful defaulter by any bank or financial institutions or lenders during the year.

f) Relation with Stuck off Companies: Company has not made any transactions with companies stuck off under section 248 of the Companies Act, 2013.

g) Company has not Traded or Invested in Crypto currency or Virtual currency during the financial year 2025-26.

h) The Company does not have multiple layers of investments. Hence, restriction of number of layers Rules 2017 is not applicable.

i) There are no charges or satisfaction yet to be registered with Register of Companies beyond the statutory period as on 31/03/2026.

j) Undisclosed/unrecorded income has not been surrendered or disclosed as income during the year in the tax assessments as per Income tax Act,1961.

k) **Utilisation of Borrowed Funds:** The Company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries), with the understanding (whether recorded in writing or otherwise) that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified by or on behalf of the company (Ultimate Beneficiaries) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries. Similarly, the Company has not received any funds from any person(s) or entity(ies), including foreign entities (Funding Party), with the understanding that the Company shall directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Funding Party (Ultimate Beneficiaries) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

l) In accordance with the requirements of Rule 3(1) of the Companies (Accounts) Rules, 2014, as amended by the Ministry of Corporate Affairs notification dated March 24, 2021, the Company confirms the following for the financial year ended 31.03.2026

m) The Company is using accounting software which has a feature of recording audit trail (edit log) of each and every transaction.

n) – The audit trail feature has been kept enabled throughout the year.

o) – The audit trail has not been tampered with during the financial year.

p) – The audit trail records are being preserved in accordance with the statutory requirements.

q) The company has borrowings from banks on the basis of security of current assets and quarterly returns and statements of current assets filed by the company with banks are not in agreement with the books of accounts. The reconciliation for difference in the below tables could not be carried out since, the reason for differences area a combination of the following.

- Accounting of TDS, GST TDS subsequently.
- Entries passed in books of accounts subsequent to the date of submission of balances to banks.
- In case of few debtors, there were variances in work done but not billed considered in bank statements vis-a-vis books of accounts.
- Non-operational debtors not considered while submission of debtor's statements to banks.

Q4 2025-26

Particulars	Balance as on 31-03-2026	More than 3 years	2-3 years	1-2 years	6-12 months	0-6 months
Balance as per statements submitted to Bank	50324.38	12714	9781	13214	4147	10468
Balance as per Books of accounts	50324.38	12714	9781	13214	4147	10468
Difference	**0**	**0**	**0**	**0**	**0**	**0**

Q3 2025-26

Particulars	Balance as on 31-12-2025	More than 3 years	2-3 years	1-2 years	6-12 months	0-6 months
Balance as per statements submitted to Bank	51543	15748	12470	2147	3817	17361
Balance as per Books of accounts	49601.50	15482	12470	2147	3817	15685.50
Difference	**1941.5**	**266**	**0**	**0**	**0**	**1675.5**

Q2 2025-26

Particulars	Balance as on 30-09-2025	More than 3 years	2-3 years	1-2 years	6-12 months	0-6 months
Balance as per statements submitted to Bank	46427.35	16780	14782	3172	5475	6218.7
Balance as per Books of accounts	45634	17245	14782	3172	5475	4960.4
Difference	**793.35**	**-465**	**0**	**0**	**0**	**1258.3**

Q1 2025-26

Particulars	Balance as on 30-06-2025	More than 3 years	2-3 years	1-2 years	6-12 months	0-6 months
Balance as per statements submitted to Bank	49522	12570	14878	1247	4782	16045
Balance as per Books of accounts	50876.78	12570	14878	1247	4782	17399
Difference	**-1354.59**	**0**	**0**	**0**	**0**	**-1353.88**

16. Corporate Social Responsibility (CSR): The Company is covered under section 135 of the Companies Act, 2013 and details are given below.

A. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any: **NIL**

B. Average net profit of the company as per section135 (5).: **₹-6199.64 Lakhs**

(a) Two percent of average net profit of the company as per section 135(5): **₹ -123.99 Lakhs**

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years. **NIL**

(c) Amount required to be set off for the financial year, if any: **NIL**

(d) Total CSR obligation for the financial year **₹ 0.00Lakhs**

C. i) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year 2026 (in ₹Lakhs)	Amount Unspent (In ₹ Lakhs)				
	Total Amount transferred to Unspent CSR Account as per section135 (6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section135 (5).		
	Amount	Date of transfer.	Name of the Fund	Amount.	Date of transfer.
0		NA	NA	NA	NA

ii) Details of CSR amount spent against project of Borewells in the hill areas for the financial year is ₹0.00 Lakhs.

iii) Details of CSR amount spent against other than ongoing projects for the financial year: **Nil**

iv) Amount spent in Administrative Overheads: **Nil**

v) Amount spent on Impact Assessment, if applicable: **Not applicable**

vi) Total amount spent for the Financial Year is: **Nil**

vii) Excess amount for set off, if any

Sl. No.	Particular	Amount (in ₹)
(i)	Two percent of average net profit of the company as per section135(5)	0.00 Lakhs
(ii)	Total amount spent for the Financial Year	0.00Lakhs
(iii)	Excess amount spent for the financial year[(ii)-(i)]	0.00
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	0.00 Lakhs
(v)	Amount available for set off in succeeding financial years[(iii)-(iv)]	0.00 Lakhs

D. (a) Details of Unspent CSR amount for the preceding three financial years: **NIL**

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s): **Not applicable**

E. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year: **No Capital asset was created for the financial year 2025-26 through CSR Spend**

F. Specify the reason(s), if the company has failed to spend two percent of the average net profit as per section 135(5).: **Not applicable**

17. DCI as a Lessor:

The following spaces within the Administrative Building of Dredging Corporation of India (DCI), located at its Head Office in Visakhapatnam, have been leased out by the company to various agencies as below:

- Nature of Lease: -The Company has given its Building on Operating lease basis to various agencies. The details of lease are as follows:

1. An extent of 2,246 sq. ft. in the North Wing of the 1st Floor, allotted to M/s. Sadhgruha Projects Pvt. Ltd., is proposed to be renewed, as the lessee continues to require the premises for its official use. The lease period shall be deemed to commence from 01.01.2021 to 31.12.2026.

2. An extent of 2,415 sq. ft. in the West Wing of the Ground Floor, allotted to M/s. Canara Bank Ltd., is being continued as the lessee requires the premises for its operations. The lease period shall be deemed to commence from 28.06.2021 to 27.06.2026. Further, the lessee has agreed for an enhancement of lease rent by 20% upon completion of five years.

3. An extent of 3,201 sq. ft. in the West Wing of the 1st Floor, allotted to M/s. Elegant Marine Services Private Limited, is proposed to be continued/renewed as the lessee requires the premises for its office use. The lease period shall be deemed to commence from 01.01.2026 to 31.12.2027.

4. An extent of 16,090 sq. ft. on the 4th Floor, allotted to M/s. Andhra Pradesh Maritime Board, is being continued for its office accommodation requirements. The lease period shall be deemed to commence from 01.03.2022 to 28.02.2026.

₹ in Lakhs

Particulars	**Up to 12 months**	**1 to 5 years**	**More than 5 years**	**Total**
Lease Receipts (Undiscounted)	58.66	234.63	58.66	351.94

18. During the financial year 2023-24, the Comptroller and Auditor General of India (C&AG) issued a comment on the annual accounts for FY 2023-24 regarding the capitalisation of dry dock expenses. In response, the Company has sought an opinion from the Expert Advisory Committee (EAC) of the Institute of Chartered Accountants of India (ICAI) through an application dated 18.12.2024.

DCIL has obtained a formal Expert Advisory Opinion from the Institute of Chartered Accountants of India (ICAI) dated 09 June 2025 regarding the accounting treatment of dry dock expenditure incurred on dredgers that have exceeded their originally estimated useful life.

The Company has considered the estimated useful life of dredgers as 25 years in accordance with its accounting policy. However, in certain cases, the operational life of dredgers may extend beyond the originally estimated useful life. Such extension is based on technical evaluation, repairs, and completion of dry dock activities, followed by certification from the concern statutory body confirming the seaworthiness and operational capability of the dredger.

Accordingly, where such certifies continued operational suitability after dry docking and major repairs, the dredgers are permitted to operate for an additional period as specified in the certification, generally ranging from three to five years, subject to periodic inspections and compliance with regulatory requirements."

19. Asset Classified as Held for Sale - DCI Dredger XI

The Board of Directors, in its 364th Meeting held in August 2025, approved declaration of DCI Dredger XI (DR XI) as scrap and authorized disposal of the asset through the tendering process.

In accordance with the requirements of Ind AS 16 - Property, Plant and Equipment, particularly paragraph 67, an item of Property, Plant and Equipment is required to be derecognised upon disposal or when no future economic benefits are expected from its continued use or disposal.

Accordingly, as the asset has been identified for disposal and the disposal process has been initiated, the carrying value of DR XI amounting to ₹54,65,123/- as on 31.03.2026 has been reclassified under "Assets Classified as Held for Sale" and disclosed under Current Assets in the financial statements.

The disposal process is presently under progress and has not been completed as on 31.03.2026. Being a Public Limited Company, the disposal of the dredger is required to be carried out through the prescribed procedures, including disposal through MSTC, constitution of disposal committee, tendering process, evaluation/finalization of bids, collection of sale proceeds, and handing over of the asset to the successful bidder.

Considering the procedural requirements involved, the Company expects completion of the disposal process on or before 30.03.2027, i.e., within one year from the date of classification as asset held for sale.

20. GENERAL

a) The Company is engaged in the business of dredging and therefore, has only one reportable segment in accordance with Ind AS 108 "Operating Segments".

b) Escalation claims (Labour / Material) have been preferred on the basis of latest available indices.

c) Disclosure requirements under Ind AS 19 on Employee benefits are given under Employee benefit obligations.

21. EMPLOYEE BENIFIT OBLIGATION:

1. **Details of Employees Defined benefit plans:** The Company offers to its employee's defined benefits plans in the form Gratuity, Leave encashment and post-retirement Medical Scheme.

i.	Gratuity	a. Represents benefits to employee on the basis of number of years of service rendered by employee. The employee is entitled to receive the same on retirement or resignation. b. DCI has formed a trust for gratuity which is funded by the Company on a regular basis. The assets of the trust have been considered as plan assets.
ii.	Leave Encashment	Represents benefits to un-availed leave accruing to the credit of the employees accumulated and paid to shore and floating employees as per respective rules.
iii.	Post-Retirement Medical Benefit Scheme	Represents benefits given to employees subsequent to retirement on the happening of any unforeseen event resulting in medical costs to the employee

2. **Details of Defined contribution plans:** The Company offers to its employee's defined Contribution plans in the form Provident fund, Post-Retirement Medical plan and Pension Contribution.

i.	provident fund	The contributions to employee's Provident Fund benefits are made to a separate trust. The trust is exempted u/s 17 of the Employees Provident Fund and Miscellaneous Provisions Act,1952. As per the Conditions for grant of exemption, the Company shall make good the deficiency if any, in the interest rate declared by the trust as against the statutory rate declared by GoI.
ii.	Post-Retirement Medical Scheme (new w.e.f.01.01.2007)	It is a contribution @ 2.19% of monthly Basic and DA towards provision of employees' medical expenses incurred after retirement.
iii.	Pension contribution	It is a contribution @ 10% of monthly Basic and DA towards provision of annuity after retirement of employees and the same is being funded by DCI with NPS.

Employees Benefit Plans Actuarial Valuation as on 31St March 2026:

₹ in Lakh

Particulars	Gratuity		Leaves (Shore)		Leaves (Floating)	
	2026	**2025**	**2026**	**2025**	**2026**	**2025**
I. Changes in present value of obligations PVO at beginning of period	1611.61	1,464.28	967.57	593.07	45.35	34.88
Interest cost	96.85	94.7	59.38	39.54	2.23	2.36
Current Service Cost	87.12	82.06	189.87	170	70.37	51.6
Benefits Paid By The Company	-112.62	-159.88	-17.8	-146.88	-	-160.13
Actuarial (Gain)/Loss on obligation PVO at end of period	-426.24	130.46	-560.21	311.84	-91.21	107.67
PVO at end of the period	1256.73	1,611.61	638.82	967.58	26.74	36.38
II. Interest Expenses				-		
Interest cost	96.85	94.7	59.38	39.54	2.23	2.36
III. Fair Value of Plan Assets			-	-	-	
Fair Value of Plan Assets at the beginning	1174.18	845.21	-	-	-	-
Interest Income	92.52	70.27	-	-	-	-
IV. Net Liability			-	-	-	
PVO at beginning of period	1611.61	1,464.28	967.57	593.07	45.35	34.88
Fair Value of the Assets at beginning report	1174.18	845.21	-	-	-	-
Net Liability	**437.43**	**619.07**	**967.57**	**593.07**	**45.35**	**34.88**
V. Net Interest			-	-		
Interest Expenses	96.85	94.7	59.38	39.54	2.23	2.36
Interest Income	92.52	70.27	-	-	-	-
Net Interest	**4.33**	**24.43**	**59.38**	**39.54**	**2.23**	**2.36**
VI. Actual return on plan assets	18.94		-	-	-	
Less: Interest income included above	92.52	70.27	-	-	-	-
Return on plan assets excluding interest income	-73.58	-70.27	-	-	-	-
VII. Actuarial (Gain)/loss on obligation			-	-		
Due to Demographic Assumption*			-	-		-
Due to Financial Assumption	-33.96	43.27	-20.35	27.47	-0.63	0.22
Due to Experience	-392.28	87.19	-539.86	284.38	-90.58	107.46
Total Actuarial (Gain)/Loss	**-426.24**	**130.46**	**-560.21**	**311.84**	**-91.21**	**107.67**

*This figure does not reflect interrelationship between demographic assumption and financial assumption when a limit is applied on the benefit, the effect will be shown as an experience

Particulars	Gratuity 2026	Gratuity 2025	Leaves (Shore) 2026	Leaves (Shore) 2025	Leaves (Floating) 2026	Leaves (Floating) 2025
VIII. Fair Value of Plan Assets :						
Opening Fair Value of Plan Asset	**1174.18**	**845.21**	**-**	**-**	**-**	**-**
Adjustment to Opening Fair Value of Plan Asset		-3.15	-	-	-	-
Return on Plan Assets excl. interest income	-73.58	-70.27	-	-	-	-
Interest Income	92.52	70.27	-	-	-	-
Transfer in Fund Transfer out Fund			-	-	-	-
Contributions by Employer	606.79	492	17.8	146.88	-	160.13
Contributions by Employee	-		-	-	-	-
Benefits Paid	-112.62	-159.88	-17.8	-	-	-160.13
Fair Value of Plan Assets at end	**1687.3**	**1,174.18**		**-146.88**	**-**	**-**
X. Amounts to be recognized in the balance sheet and statement of profit & loss account						
PVO at end of period	1256.73	1,611.61	638.82	967.58	26.74	36.38
Fair Value of Plan Assets at end of period	1687.3	1,174.18	-	-	-	-
Funded Status	430.57	-437.43	-638.82	-967.58	-26.74	-36.38
Net Asset/(Liability) recognized in the balance sheet	**430.57**	**-437.43**	**-638.82**	**-967.58**	**-26.74**	**-36.38**

₹ in Lakh

Particulars	Gratuity 2026	Gratuity 2025	Leaves (Shore) 2026	Leaves (Shore) 2025	Leaves (Floating) 2026	Leaves (Floating) 2025
XI. Expense recognized in the statement of P & L A/C			-	-		-
Current Service Cost	87.12	82.06	189.87	170	70.37	51.6
Net Interest	4.33	24.43	59.38	39.54	2.23	2.36
Past Service Cost- (non vested benefits) Past Service Cost -(vested benefits)			-	-		-
Expense recognized in the statement of P & L A/C	91.45	106.49	249.25	209.53	72.6	53.96
XII. Other Comprehensive Income (OCI)			-	-		-
Actuarial (Gain)/Loss recognized for the period	-426.24	130.46	-560.21	311.84	-91.21	107.67
Return on Plan Assets excluding net interest	73.58	70.27	-	-	-	-
Unrecognized Actuarial (Gain)/ Loss from previous period			-	-	-	-
Total Actuarial (Gain)/Loss recognized for the period(OCI)	**-352.66**	**200.72**	**-560.21**	**311.84**	**-91.21**	**107.67**
XIII. Movements in the Liability recognized in Balance Sheet						
Opening Net Liability Adjustment to opening balance	**437.43**	**622.22**	**967.57**	**593.07**	**45.35**	**34.88**
Expenses as above	53.97	106.49	249.25	209.53	72.6	53.96
Benefits Paid By The Company	37.47		-	-	-	-
Contribution paid	-606.79	-492	-17.8	-146.88	-	-160.13
Other Comprehensive Income(OCI)	-352.66	200.72	-560.61	311.84	-91.21	107.67
Closing Net Liability	**-430.57**	**437.43**	**638.82**	**967.58**	**26.74**	**36.38**
XIV. Schedule III of The Companies Act 2013						
Current Liability	204.69	240.32	85.93	110.51	6.38	18.37
Non-Current Liability	1052.03	1,371.29	552.89	857.06	20.36	18.02
XVI. Projected Service Cost 31 Mar 2027	**72.98**	**87.12**	**141.19**	**189.87**	**43.94**	**54.24**
Assumptions as at 31st March						
Mortality	IALM (2012-14) Ult.	IALM (2012.14) Ult.	IALM (2012-14) Ult.	IALM (2012-14) Ult.	IALM (2012.14) Ult.	IALM (2012-14) Ult
Interest / Discount Rate	6.85%	6.45%	7.02%	7.02%	6.97%	0.07
Rate of increase in compensation Annual increase in healthcare costs	4%	7%	4%	4%	4%	0.04
Future Changes in maximum state healthcare benefits Expected average remaining service	7.03	0.04	8.64	8.64	5.45	9.27
Employee Attrition Rate (Past Service (PS)	PS: 0 to 42 : 5%	PS: 0 to 42:5%	PS: 0 to 42 : 5%	PS: 0 to 42 : 5%	PS:0 to 42: 5%	PS: 0 to 42:5%

Gratuity Plan:

1. For floating staff (i.e., seafarers and other marine personnel), gratuity liability is determined in accordance with the terms of the applicable INSA (Indian National Shipowners' Association) and NUSI (National Union of Seafarers of India) agreements. The qualifying service for gratuity calculation under these agreements is based on the total number of years of service without any cap.

2. For shore-based employees, gratuity is calculated based on the provisions of the Payment of Gratuity Act, 1972, or the Company's internal policy, whichever is more beneficial. The qualifying service for gratuity is subject to a maximum of 33 years.

Major category of Gratuity Plan Assets are as follows:

₹ in Lakh

	31-03-2026				31-03-2025			
	Quoted	Unquoted	Total	In%	Quoted	Unquoted	Total	In%
Debt Securities/Funds	337.16	-	337.16	19.98	379.18	-	379.18	32.29
Investments in Bonds	300.00	-	300.00	17.78	300.00	-	300.00	25.55
Equity Mutual Funds	493.93	-	493.93	29.27	150.00	-	150.00	12.77
Investments in Bank Deposits		556.20	556.20	32.97	-	345.00	345.00	29.38
Total Plan Assets	**1131.09**	**556.20**	**1687.29**	**100.00**	**1174.20**	**345.00**	**1174.18**	**100.00**

None of the financial assets of DCI have been considered in the fair value of Plan assets.

The expected rate of return on plan assets has been estimated on the basis of actual returns of the trust in the past years. The securities of trust have an effect on the fair value of plan assets as the value of the securities vary with the changes in the market interest rates.

Through its defined benefit Plans, DCI is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility:

The Plan liabilities are calculated using a discount rate set with reference to bond yields; if plan assets underperform this yield, this will create a deficit. Most Of the plan asset investments is in fixed income securities with high grades and in government securities. The Company intends to maintain the above investment mix in the continuing years.

Changes in bond yields:

A decrease in bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plans bond holdings.

Life expectancy:

The gratuity plan obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the Plans liabilities.This is particularly significant where inflationary increases result in higher sensitivity to changes in life expectancy.

Longevity Risk:

The Company is not exposed to risk of the employees living longer as the benefit under the scheme ceases on the employee separating from the employer for any reason

Sensitivity Analysis (Gratuity):

The sensitivity of defined benefit obligation to change in the weighted principal assumptions is:

Sensitivity Analysis	31st March 2026		31st March 2025	
	Increase	Decrease	Increase	Decrease
Discount Rate				
Impact of increase or decrease in 100bps on DBO	11.96	-13.30	(88.35)	99.51
Salary Growth Rate				
Impact of increase or decrease in 100bps on DBO	13.24	-11.95	76.44	(72.45)

The above sensitivity analysis is based on change in assumptions while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be corelated. when calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of defined benefit obligations calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in the balance sheet.

Sensitivity Analysis (Un funded Leave balance):

The sensitivity of defined benefit obligation to change in the weighted principal assumptions is :

	31st March 2026	31st March 2025
Defined Benefit obligations (Base)	1012.93	629.45

Sensitivity Analysis	31st March 2026		31st March 2025	
	Increase	Decrease	Increase	Decrease
Discount Rate				
Impact of increase or decrease in 100bps on DBO	266.53	-301.09	(59.24)	66.92
Salary Growth Rate				
Impact of increase or decrease in 100bps on DBO	301.07	-266.53	65.73	(59.14)

Maturity Anlysis as on 31-03-2026(as on 31-03-2025) as follows:

Projected Benefits payables in future years from the date of reporting.

Expected Contribution	31st March 2026		31st March 2025	
	Gratuity	Leaves	Gratuity	Leaves
1st following year	204.69	92.75	211.24	69.97
2nd following year	135.87	62.65	200.23	72.76
3rd following year	180.73	103.77	188.15	78.06
4th following year	101.03	50.87	144.10	56.85
5th following year	147.83	71.30	171.39	77.68
Years 6 to 10	492.23	286.52	562.49	256.26

30. MATERIAL ACCOUNTING POLICIES:

GENERAL INFORMATION:

Dredging Corporation of India Limited ("DCIL"/ "the Company") is a Public limited Company incorporated and domiciled in India and has its Registered Office at Delhi and Corporate Office at Visakhapatnam. The Regional/Project offices are situated in different parts of the Country like Haldia, Kolkata, Cochin, Chennai, Mumbai etc. The Company's Securities are primarily listed on the BSE and NSE Limited.

The primary objective is catering to the dredging requirements of Ports, Navy etc., both in India and abroad. The principal activities of the Company comprise of providing the services of Capital Dredging, Maintenance Dredging, Beach Nourishment, Land Reclamation, Shallow and Inland water Dredging, Project Management Consultancy, Marine Construction."

1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS:

1.1 STATEMENT OF COMPLIANCE:

These financial statements prepared in accordance with applicable Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time and other accounting principles generally accepted in India.

1.2 ACCOUNTING CONVENTION AND BASIS OF MEASUREMENT:

The Financial Statements have been prepared on the historical cost convention and on an accrual basis, except for the following material items that have been measured at fair values as required by the relevant Ind AS:

i) Certain Financial Assets and Liabilities (refer accounting policy on financial instruments);

ii) Defined benefit and other long-term employee benefits

(Refer accounting policy on Employee Benefits);

1.3 FUNCTIONAL AND PRESENATATION CURRENCY:

The financial statements are presented in Indian rupees, which is the functional currency of the Company and the currency of the primary economic environment in which the Company operates. All financial information presented in Indian rupees has been rounded off to the nearest lakh of rupees except share and per share data.

2. USE OF ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS:

The preparation of the financial statements in conformity with IndAS requires management to make estimates, judgments and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, revenues and expenses and the disclosures of contingent assets and liabilities. Actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on a periodic basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any affected future periods.

Information about critical judgements in applying accounting policies, as well as estimates and assumptions in respect of the following areas, that have most significant effect on the carrying amounts within the next financial year are included in the relevant notes.

i) Useful lives of property, plant, equipment.

ii) Measurement of defined benefit obligations.

iii) Measurement and likelihood of occurrence of provisions and contingencies.

3. REVENUE RECOGNITION:

a) Revenue from contracts with customers that meet the recognition criteria under paragraph 9 of Ind AS 115 is recognised, when (or as) a performance obligation is satisfied by transferring a promised service to a customer, for the amount of the transaction price that is allocated to that performance obligation based on internal assessment/survey.

b) Transaction price is determined at fair value of the consideration received or receivable and is reduced for allowances wherever applicable as per the contract.

c) Satisfaction of a performance obligation and recognition of revenue at a point in time or over time in respect of Dredging Activities is recognised when, transfer of control of a service are made and, if one of the following criteria is met:

i) the customer simultaneously receives and consumes the benefits of dredging service provided by the DCIL.

ii) DCIL's performance creates or enhances an asset (for example, Capital Dredging) that the customer controls as the asset is created or enhanced; or

iii) DCIL's performance does not create an asset with an alternative use and DCIL has an enforceable right to payment for performance completed to date.

d) Claims against outside agencies other than those specified in clause (e) below are accounted for on certainty of realization.

e) In respect of hull and machinery insurance claims, the claim is accounted as claims recoverable from underwriters on submission of average adjuster report to the underwriter under operational income. Necessary adjustments are made to the claims recoverable account as and when the actual claims are received from the underwriters. In respect of other insurance claims, the same are accounted for on realization /settlement of the same by the underwriters and is accounted under operational income.

f) Interest income is recognized on an accrual basis using the applicable interest rate.

g) All other revenue is recognised on certainty of realization.

4. OPERATIONAL EXPENSES:

a) All operational expenses are charged to revenue under accrual basis.

b) Final adjustments to insurance premium paid are considered in accounts on the basis of final demands/refunds received.

c) Expenses on account of general average claims/ damages to ships are written off in the year in which they are incurred.

5. PROPERTY, PLANT & EQUIPMENT:

a) Property, plant and equipment are measured at cost, less accumulated depreciation and impairment losses, if any.

b) The Cost of Property, Plant and Equipment includes those incurred directly for the construction or acquisition of the asset, and directly attributable to bringing it to the location and condition necessary for it to be capable of operating in the manner intended by the management and includes the present value of expected cost for dismantling / restoration wherever applicable.

c) Depreciation on cost of tangible assets less their 2% residual value for Dredgers, Ancillary craft and buildings (other than freehold land, properties under construction, Computers, Furniture and Office Equipment's and other operational assets) including those on leasehold premises is provided for under straight line method over the useful life of assets specified in Part C of Schedule II to the Companies Act, 2013 and in the manner specified therein. Assets costing less than ₹ 5,000/- are fully depreciated in the year of acquisition / purchase.

d) Depreciation methods, useful lives and residual values are reviewed at each reporting date and accounted for as change in accounting estimate.

e) In respect of the following categories of assets, their useful life has been assessed based on technical advice, considering the nature of the asset, its estimated usage, the operating conditions, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support.

Type of Asset	Estimated Useful Life
Dredgers	25 years
Mild steel pipe lines equipment	4 years
High density polyethylene pipe line equipment	8 years
Second hand assets	As per estimated balance Service period.

f) An item of property, plant and equipment is de-recognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset and the resultant gain or loss is recognized in statement of profit and loss.

g) Each component / part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately only when it has a different useful life. The gain or loss arising from de-recognition of an item of property, plant and equipment is included in statement of profit or loss when the item is derecognized.

h) Dry Dock Expenses: The expenditure incurred on account of Dry Dock of vessels (together with spares consumed) is capitalised to Property, Plant and Equipment. Dry Dock expenditure is amortized over a period from the date of dry dock completion to the next due date of docking survey as certified by IRS

6. BORROWING COSTS:

a) Borrowing costs (including Exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest costs) incurred for obtaining assets which take substantial period to get ready for their intended use are capitalized to the respective assets wherever the costs are directly attributable to such assets and in other cases by applying weighted average cost of borrowings to the expenditure on such assets.

b) As per the transitional provisions given in the notification issued by the Ministry of Corporate Affairs, Government of India dated 31st Mar, 2009 read with the notification dated 9th August, 2012, the Company has opted for adjusting the exchange difference on the long-term foreign currency monetary items to the cost of the assets acquired out of these foreign currency items.

c) Other borrowing costs are treated as expense for the year.

d) Significant transaction costs in respect of long-term borrowings are amortized over the tenor of respective loans using effective interest rate (EIR) method.

7. FOREIGN CURRENCY TRANSACTIONS:

a) Transactions relating to non-monetary items and purchase and sale of goods/services denominated in foreign currency are recorded at the prevailing exchange rate or a rate that approximates to the actual rate on the date of transaction.

b) Assets & liabilities in the nature of monetary items denominated in foreign currencies are translated and restated at exchange rates prevailing at the end of the reporting period.

c) Exchange differences arising on account of settlement / conversion of foreign currency monetary items are recognized as expense or income in the period in which they occur.

d) Foreign currency gains and losses are reported on a net basis.

8. INVENTORIES:

a) Stock of spares and stores is valued at lower of periodic weighted average cost and net realizable value.

b) Stores / Spares/ fuel / lubricants issued / delivered to crafts are charged off to statement of Profit and Loss, as and when consumed by respective crafts. However, spares consumed in Dry Dock are capitalised vide Policy on Property Plant & Equipment.

c) Service works in Progress are valued at lower of cost and net realizable value.

9. FINANCIAL INSTRUMENTS (Financial Assets and Financial Liabilities):

a) All financial instruments are recognized initially at fair value. The classification of financial Instruments depends on the objective of the business model for which it is held and the contractual cash flows that are solely payments of principal and interest on the principal amount outstanding.

b) Subsequent measurement of Non- Derivative Financial Instruments:

i) Security Deposits, cash and cash equivalents, employee and other advances, trade receivables and eligible current and non-current financial assets are classified as financial assets under this clause.

ii) Loans and borrowings, trade and other payables including deposits collected from various parties and eligible current and non-current financial liabilities are classified as financial liabilities under this clause.

iii) Financial instruments are subsequently carried at amortized cost wherever applicable using Effective Interest Rate (EIR) method less impairment loss.

c) Impairment:

i) Financial Assets:

- Financial assets that are debt instruments, are measured at amortized cost wherever applicable for e.g., loans, debt securities, deposits, and bank balance.
- Trade receivables – The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables which do not contain a significant financing component. The application of simplified approach does not require the company to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime Expected Credit Loss (ECL) at each reporting date, right from its initial recognition

ii) Non- Financial Assets:

- The company assesses at each reporting date whether there is any objective evidence that a non-financial asset or a group of non-financial assets is impaired. If any such indication exists, the Company estimates the amount of impairment loss.

10. EMPLOYEE BENEFITS:

a) Short Term Benefits

(i) All employee benefits falling due within twelve months of rendering the service are classified as short-term employee benefits. The cost of the benefits like salaries, wages, medical, leave travel assistance, short term compensated absences, bonus, exgratia, etc. is recognised as an expense in the period in which the employee renders the related service.

b) Post-Employment Benefits

i) Defined Contribution Plans:

The contribution paid / payable under provident fund scheme, and employee post-retirement medical benefits, pension (NPS) scheme is recognised as expenditure on the undiscounted amount of obligations of the company to contribute to the plan.

ii) Defined Benefit Plans:

The Company's obligation towards Gratuity is a defined benefit plan. The present value of the estimated future cash flows of the obligation under such plan is determined based on actuarial valuation using the Projected Unit Credit (PUC) method. Any difference between the interest income on plan assets and the return actually achieved and any changes in the liabilities over the year due to changes in actuarial assumptions or experienced adjustments within the plan are recognized immediately in other comprehensive income and subsequently not reclassified to the statement of profit and loss.

All defined benefit plan obligations are determined based on valuation as at the end of the reporting period, made by independent actuary using the PUC Method. The classification of the Company's net obligation into current and non-current is as per the actuarial valuation report.

iii) Other Long-Term Benefit Plans:

The obligation for long term employee benefits such as long term compensated absences, is determined and recognised in the manner similar to that stated in the defined benefit plan.

c) Provision for Gratuity, Provident fund, Post-retirement Medical and Pension benefits are funded with separate Trusts formed for the purpose.

11. **PROVISIONS, CONTINGENT LIABILITIES & CONTINGENT ASSETS:**

a) Provisions are recognized when the entity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

b) The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

c) When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognized as an asset, if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

d) Provisions for onerous contracts are recognized when the expected benefits to be derived by the Company from a contract are lower than the unavoidable costs of meeting the future obligations under the contract. Provisions for onerous contracts are measured at the present value of lower of the expected net cost of fulfilling the contract and the expected cost of terminating the contract.

e) Contingent Assets and Contingent liabilities are not provided for but are disclosed in the financial statements at the end of each reporting period.

12. **TAX EXPENSES:**

CURRENT TAX

a) Provision for Current tax, on operational income, is made, on the basis of deemed tonnage income of the company, as per special provisions relating to shipping companies under the Income Tax Act,1961.

b) Provision for Current tax on non-operational income is made as per the provisions of the Income Tax Act 1961.

13. **EARNINGS PER SHARE:**

a) Basic EPS is computed by dividing the profit after tax attributable to equity shareholders by the weighted average number of equity shares outstanding during the year / period.

b) Diluted EPS is computed by dividing the profit after tax attributable to equity shareholders, as adjusted for dividend, interest and other charges to expense or income relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic EPS and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.

For and on behalf of Board of Directors

As per our report of even date
For **Grandhy & Co.,**
Chartered Accountants
Firm Regn No. 001007S
CA. Surya Kiran Kandala
Partner
Membership No: 202984

Dr.Madhaiyaan Angamuthu,IAS
Chairman

Cpat .S.Divakar,
Managing Director &CEO

CMA.CA.P.Umagandhi
Chief Financial Officer

CS.P.Chanadra Kalabhinetri
Company Secretary

Place: Visakhapatnam,
Date: 19/05/2026.

Notes

Notes

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