

Ref: SEC/SE/70/2025-26 Date: 13<sup>th</sup> November 2025

The Manager- Listing

The Manager – Listing

The National Stock Exchange of India Limited

"Exchange Plaza", Bandra – Kurla Complex, Bandra (EAST), Mumbai – 400051

**BSE Limited** 

Corporate Relationship Department Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400001

BSE SCRIP CODE: 543936

**NSE SYMBOL: SENCO** 

Dear Sir(s)/ Madam(s),

#### Sub: Investor Presentation- Q2 & H1 - FY26 Results

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Investor Presentation on the performance of the Company for the quarter and half year ended 30<sup>th</sup> September 2025.

This presentation shall also be available on the website of the Company.

This is for your information and records.

Yours sincerely,

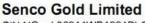
#### For SENCO GOLD LIMITED

Mukund Digitally signed by Mukund Chandak Date: 2025.11.13 O4:10:12 +05'30'

#### **Mukund Chandak**

Company Secretary & Compliance Officer Membership No. A20051

Encl: As above



CIN NO.: L36911WB1994PLC064637 Registered & Corporate Office: "Diamond Prestige", 41A, A.J.C. Bose Road, 10th Floor, Kolkata - 700 017 Phone: 033 4021 5000 / 5004, Fax No.: 033-4021 5025

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## INVESTOR PRESENTATION

Q2 & H1-FY26 Results 12th November, 2025

All figures are in INR Mn unless otherwise stated



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4

### **Company Highlights**



85+

Years of legacy



4<sup>th</sup>

Generation Leadership



2<sup>nd</sup>

Most Trusted Jewellery Brand in India



3,045+

Team Strength



17

States & UT Presence



125 Towns & Cities and

2 in Dubai



192 Showrooms

**79** Franchisee and 8 Sennes



5,65,000

Sq Ft Total Retail Area



3 Mn+

**Loyal Customers** 



61%

Footfall Conversion



Rs 56,700

Average Sales Price (ASP)



7.5%

Same Store Sales Growth (19% SSSG till Oct 25)



34%

Sales Contribution from Old Gold Exchange (36% till YTD Oct 25)



12% Stud ratio



Rs 86,200

Average Ticket Value (ATV)



200K+ Gold Jewellery Designs

111K+ Diamond

Jewellery Designs





# Q2&H1-FY26 Performance

### **Management Commentary**

levels."





Mr. Suvankar Sen
MD & CEO



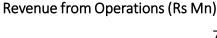
Mr. Sanjay Banka Group CFO & Head IR

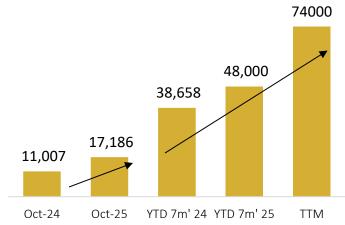
We are pleased to report that we have delivered an enduring performance in Q2, despite the highest-ever gold prices reaching to Rs. 11650/gm in September 2025, and a quarter marked by significant headwinds including Shraddh period, heavy rainfalls and floods in the eastern region and global uncertainties. Our consolidated revenue grew by a robust 16% YoY to Rs. 3,362.3 Cr while Average Selling Price (ASP) and Average Ticket Value (ATV) also rose to Rs. 56,700 and Rs. 86,200 (YoY growth of 15% & 16%) respectively, consistent with the gold rate increase. This H1 growth includes a Same-Store Sales Growth (SSSG) of 7.5%. The Stud Ratio also rose to 12% riding on growth in demand for diamond jewellery by 31%. We continued our expansion mission ending Q2 FY26 with 192 showrooms. We are also thrilled to report a record-breaking Dhanteras and Diwali period in October 25 achieving our highest-ever monthly retail sales of over Rs. ~1,700+ Cr despite lifetime-high gold prices. We are now fully prepared to meet the strong demand for the upcoming wedding season and will continue to launch exciting new designs totalling 200k+ Gold and 100k+ diamond jewellery designs. Given this strong performance, we reiterate our RoY guidance of 18-20% topline growth and are on track to launch another 6-8 showrooms in the remainder of FY26. We will continue to work towards stock optimisation & improvement of Inventory turns amidst such high inventory levels; while fulfilling customer budgets and demand in the current market scenario with innovative, lightweight, and budget-friendly designs, to improve ROE and ROCE from present

Adding to the strategic update, I am pleased to share that our H1 results showcase not just strong growth, but improved profitability. Our consolidated adjusted EBITDA growth is 52% YoY to Rs. 290.1 Cr, while PAT surged by 80% YoY to Rs. 153.4 Cr. Our H1 EBITDA margin expanded YoY by 310 basis points to 8.6% driven by a combination of strong brand image, pricing edge supported by improved product mix and higher stud ratio of 12%. Our inventory levels increased to Rs. 4,309.2 Cr mainly due to the gold price rise of GML and stocking for Dhanteras Sale & New showrooms opened. Despite the capital requirements for this inventory, our balance sheet remains robust with Net Debt at Rs. 1578.4 Cr and a comfortable Debt-to-Equity ratio of 0.75 (including GML). Looking ahead, the strong festive sales in October 25 driving a YTD retail growth of 25% give us confidence for solid H2 performance. As we move into H2, our priority is to maintain this financial discipline, build up stock for upcoming wedding seasons and Q4 and ensure cash flow availability for business growth. The GML availability has improved, and we will enhance GML level back to 65% level to improve the blended ROI and maintain strict vigil on various levers of growth and operating efficiency to enhance ROE and ROCE by year-end."

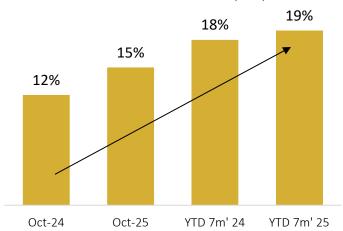
### Diwali & Dhanteras Update (Oct 25 / 7 months)







#### Same Store Sale Growth (SSG) %



- TTM revenue crosses Rs 7400 Cr mark.
- Highest-ever retail sale of Rs ~1700 Cr+, registering a robust 56% YoY growth over Oct 24. This includes 60% YoY value growth in Gold and 32% YoY value growth in Diamond. In terms of volume growth, the achieved growth was ~4% in Gold, 5% in diamond, and 8% in silver, respectively.
- In 7 months, despite the highest ever gold prices, achieved YoY 25% retail value growth, which includes 19% Same Stores Sales Growth (SSSG).
- Outlook: The company's growth outlook for the rest of FY26 remains at 18% to 20%.
- Store Expansion: The total retail footprint has crossed the 195-showroom mark.

### Q2 & H1, FY 26 Operational Highlights



- 43% Average YoY Gold Price rise: Gold prices averaged INR 11,650/gm in Q2 FY26, up 8% QoQ and 43% YoY, marking the highest-ever level. This led to almost 34% old gold exchange as against 39% in Q1FY26 and 42% in Q2FY26. Higher prices and product mix also led to an increase in ASP and ATV.
- 6 New Showroom launches: Launch of 6 new showrooms (3 COCO and 3 FRN) during Q2, taking the total portfolio to 192 (including 8 Sennes). These included one company-owned showroom in Kolkata, three franchise stores (in Bihar and West Bengal), and one international showroom in Dubai, while SIS counters increased from 19 to 24.
- ❖ Customer engagement through Marketing & Design Initiatives: The company launched multiple festive and brand campaigns, including Teej, Monsoon Edit, Rakhi, Azadi Utsav, and Varalaxmi, along with creative brand initiatives such as Elements of Nature, Aparupa 2.0, Everlite Shakti Collection, and Gossip Tattva Collection to constantly delight the customers.
- Standalone Revenue Growth of 17.6% in H1: Despite the steep gold price rise, we achieved 6.6% YoY revenue growth in Q2 and a 17.6% YoY growth in total revenue (16% rise in retail business). We achieved 7.5% Same-Store Sales Growth (SSSG). Trailing 12 Months (TTM) sales reached the highest ever landmark of Rs 7400 Cr, reflecting consistent growth momentum and strong brand positioning. Coin Sales were just 4% in line with past trends. West Bengal & East contributed almost 81% of the total revenue, while Franchisee Business contributed 34% revenue.
- 12% Stud Ratio: Diamond-studded jewellery demand remained strong, registering 12% value growth in Q2 and 31% value growth with 14% volume growth in H1, leading to a 12% stud ratio. Silver segment sales surged 54% in value terms, reflecting healthy category diversification.
- Increase in Inventory for Dhanteras preparedness: Inventory level at the end of Q2 reached the highest level of Rs 4223 Cr in preparedness for Dhanteras and Wedding sales in Q3. The increase in inventory, coupled with the gold price rise impact on GML, was funded inter alia by enhanced bank borrowing to Rs 2113 Cr. Increase in Inventory days & Cash Conversion Cycle for the quarter is primarily due to elevated inventory for Dhanteras Sales.
- ❖ Profitability Growth: In continuation of the positive trend of Q1 (10.1% EBITDA Margin and Rs 104.7 Cr PAT), we achieved 7% EBITDA Margin for Q2, leading to H1 EBITDA Margin of 9% and PAT Margin of 4.6% (Rs 153.4 Cr). We maintain our guidance of a sustainable EBITDA margin of 7% range. FY 26 EBITDA may be 8% range higher than our sustainable outlook.
- Financial Indicators: Indicators like Debt Equity Ratio, TOL/TNW have remained rangebound. Net Debt to Equity below 0.80.

Financials Co	mpany E	Business N	Marketing & Distribution	Strategy	Industry	ESG & CSR
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### Quarterly and Half-Yearly Standalone Income Statement



SI.No	Particulars (INR Mn)	Q2 FY26	Q2 FY25	YoY (%)	Q1 FY26	QoQ (%)	H1FY26	H1FY25	YoY (%)	FY25	FY24	FY23	FY22
1	Revenue from Operations	15,543.2	14,586.8	6.6%	18,245.7	(14.8)%	33,788.9	28,736.4	17.6%	62,586.8	52,296.6	40,755.6	35,346.4
2	Cost of Goods Sold	12,916.4	12,881.6	0.3%	14,772.8	(12.6)%	27,689.2	24,605.5	12.5%	54,036.7	44,259.8	34,217.6	29,805.4
3	Gross Margin	2,626.8	1,705.2	54.1%	3,472.9	(24.4)%	6,099.7	4,130.9	47.7%	8,550.1	8,036.8	6,538.0	5,541.0
4	Gross Margin %	17%	12%		-	(=,/**	18%	14%		14%	15%	16%	16%
5	Employee Cost	390.6	321.4	21.5%	395.4	(1.2)%	786.0	649.8	21.0%	1,341.7	1,083.9	915.2	743.0
6	Marketing Cost	403.0	273.9	47.1%	423.5	(4.8)%	826.5	660.0	25.2%	1,051.1	1,033.1	810.4	505.8
7	Other Expenses	750.0	554.0	35.4%	831.9	(9.8)%	1,581.9	1,166.1	35.7%	2,453.4	2,106.2	1,633.7	1,512.0
8	Total Expenses	1,543.6	1,149.4	34.3%	1,650.8	(6.5)%	3,194.4	2,475.9	29.0%	4,846.2	4,223.2	3,359.3	2,760.8
	EBITDA	1,083.2	555.8	94.9%	1,822.1	(40.6)%	2,905.3	1,655.1	75.5%	3,703.9	3,813.6	3,178.7	2,780.2
10	EBITDA Margin (%)	7.0%	3.8%		10.0%	(10.07/0	8.6%	5.8%		5.9%	7.3%	7.8%	7.9%
11	Custom Duty Impact	-	298.0		-		-	298.0	13.0%	574.2	-	-	-
12	Adjusted EBIDTA*	1,083.2	853.8	26.9%	1,822.1	(40.6)%	2,905.3	1,953.1	48.8%	4,278.1	3,813.6	3,178.7	2,780.2
13	Adjusted EBITDA Margin (%)	7.0%	5.9%		10.0%	(-10.0//0	8.6%	6.8%		6.8%	7.3%	7.8%	7.9%
14	Other Income	173.6	151.2	14.8%	176.3	(1.5)%	349.9	275.4	27.1%	547.0	427.6	317.0	129.2
15	Depreciation and Amortization	169.6	173.2		174.1	(2.6)%	343.7	348.2	27.170	658.0	590.1	449.5	420.8
	EBIT	1,087.3	533.8	103.7%	1,824.3	(40.4)%	2,911.5	1,582.2	84.0%	<b>3,592.9</b>	3,651.1	3,046.2	2,488.6
	EBIT Margin (%)	7.0%	3.7%		10.0%	(40.4)/0	8.6%	5.5%		5.7%	7.0%	7.5%	7.0%
18	Finance cost	452.7	323.7	39.8%	423.5	6.9%	876.2	643.4	36.2%	1,353.4	1,078.0	860.5	708.8
	Profit Before Tax (PBT)	634.6	210.1		1,400.8	(54.7)%	2,035.3	938.8	116.8%	2,239.5	2,573.1	<b>2,185.7</b>	1,779.8
20	Total Tax Expenses	103.9		148.6%	365.5	(3 <b>4.7)</b> % (71.6)%	2,033.3 469.4	237.1	98.0%	585.7	685.6	576.7	478.4
	' '					,							
21	Profit/(Loss) for the Period/Year	530.7		215.3%	1,035.3	(48.7)%	1,565.9		123.1%	1,653.8	1,887.5	1,609.0	1,301.4
	PAT Margin (%)	3.4%	1.2%		5.7%	4.5.	4.6%	2.4%		2.6%	3.6%	3.9%	3.7%
23	Adjusted PAT*	530.7	388.8	36.5%	1,035.3	(48.7)%	1,565.9	922.3	69.8%	2,078.7	1,887.5	1,609.0	1,301.4
24	Adjusted PAT Margin (%)	3.4%	2.7%		5.7%		4.6%	3.2%	44.4%	3.3%	3.6%	3.9%	3.7%

<sup>\*</sup> Adjusted EBIDTA & PAT - This represents one time adverse impact of custom duty reduction in FY25 which had been adjusted to Inventory and Gross Margin (Cost of Goods Sold)
Revenue from operations comprises Bullion, Digi Gold, and Digi Silver sales.

### Quarterly and Half-Yearly Consolidated Income Statement



SI.No	Particulars (INR Mn)	Q2 FY26	Q2 FY25	YoY (%)	Q1 FY26	QoQ (%)	H1FY26	H1FY25	YoY (%)	FY25	FY24	FY23	FY22
1	<b>Revenue from Operations</b>	15,361.2	15,004.9	2.4%	18,262.8	(15.9)%	33,623.9	29,043.8	15.8%	63,280.7	52,414.4	40,774.0	35,346.4
2	Cost of Goods Sold	12,745.0	13,166.4	(3.2)%	14,773.8	(13.7)%	27,518.7	24,777.3	11.1%	54,765.5	44,400.5	34,219.3	29,805.4
3	Gross Margin	2,616.2	1,838.5	42.3%	3,489.0	(25.0)%	6,105.2	4,266.5	43.1%	8,515.2	8,013.9	6,554.7	5,541.0
4	Gross Margin %	17%	12%	39.0%	19%		16%	15%	11.0%	13%	15%	16%	16%
5	Employee Cost	418.9	333.4	25.6%	418.0	0.2%	836.9	673.0	24.4%	1,390.8	1,112.3	933.8	747.7
6	Marketing Cost	408.3	278.5	46.6%	426.3	(4.2)%	834.6	665.7	25.4%	1,065.6	1,033.7	810.4	505.8
7	Other Expenses	723.9	707.4	2.3%	808.8	(10.5)%	1,532.7	1,321.2	16.0%	2,382.5	2,112.8	1,644.3	1,515.7
8	Total Expense	1,551.1	1,319.3	17.6%	1,653.1	(6.2)%	3,204.2	2,659.9	20.5%	4,838.9	4,258.8	3,388.5	2,769.2
9	EBITDA	1,065.1	519.2	105.1%	1,835.9	(42.0)%	2,901.0	1,606.6	80.6%	3,676.3	3,755.1	3,166.2	2,771.8
10	EBITDA Margin (%)	6.9%	3.5%		10.1%		8.6%	5.5%	56.0%	5.8%	7.2%	7.8%	7.8%
11	Custom Duty Impact	-	298.0		-		-	298.0		574.2	-	-	-
12	Adjusted EBIDTA*	1,065.1	817.2	30.3%	1,835.9	(42.0)%	2,901.0	1,904.6	52.3%	4,250.5	3,755.1	3,166.2	2,771.8
13	Adjusted EBITDA Margin (%)	6.9%	5.4%		10.1%		8.6%	6.6%	31.6%	6.7%	7.2%	7.8%	7.8%
14	Other Income	177.5	149.1	19.0%	186.5	(4.8)%	364.0	272.0	33.8%	545.7	422.4	311.4	127.7
15	Depreciation and Amortization	190.3	178.4	6.7%	186.8	1.9%	377.0	359.1	5.0%	681.3	601.1	455.5	421.2
16	EBIT	1,052.3	490.0	114.8%	1,835.6	(42.7)%	2,887.9	1,519.5	90.1%	3,540.7	3,576.4	3,022.1	2,478.3
17	EBIT Margin (%)	6.9%	3.3%		10.1%		7.0%	5.2%	34.5%	5.6%	6.8%	7.4%	7.0%
18	Finance cost	461.6	326.3	41.5%	429.8	7.4%	891.4	647.9	37.6%	1,362.1	1,081.0	860.5	697.0
19	Profit Before Tax (PBT)	<i>590.7</i>	163.7	260.8%	1,405.8	(58.0)%	1,996.5	871.7	129.0%	2,178.6	2,495.4	2,161.6	1,781.3
20	Total Tax Expenses	102.9	42.5	142.1%	359.3	(71.4)%	462.2	237.7	94.4%	585.5	685.3	576.7	490.3
21	Profit/(Loss) for the Period/Year	487.8	121.2	302.4%	1,046.5	(53.4)%	1,534.4	633.9	142.0%	1,593.1	1,810.1	1,584.9	1,291.0
22	PAT Margin (%)	3.2%	0.8%		5.7%		3.3%	2.2%	52.0%	2.5%	3.5%	3.9%	3.7%
23	Adjusted PAT*	487.8	341.7	42.7%	1,046.5	(53.4)%	1,534.4	854.5	79.6%	2,018.0	1,810.1	1,584.9	1,291.0
24	Adjusted PAT Margin (%)	3.2%	2.3%		5.7%		4.6%	2.9%	55.1%	3.2%	3.5%	3.9%	3.7%

<sup>\*</sup> Adjusted EBIDTA & PAT - This represents one time adverse impact of custom duty reduction in FY25 which had been adjusted to Inventory and Gross Margin (Cost of Goods Sold)
Revenue from operations comprises Bullion, Digi Gold, and Digi Silver sales.

### **Consolidated Balance Sheet**



SI. No.	Particulars (INR Mn)	As at	As at	As at
FOLUTY	AND LIABILITIES	Sep-25	Mar-25	Mar-24
EQUIT	AND LIABILITIES	Unaudited	Audited	Audited
1	Equity & Non Current Liabilities			
2	Total Equity	21,070.8	19,702.9	13,655.4
3	Non Current Liabilities			
4	Borrowings	8.8	11.2	10.5
5	Lease Liabilities	2,702.4	2,548.5	2,354.6
6	Provisions	36.5	29.7	28.1
7	Other Non Current Liabilities	63.0	61.5	62.5
8	Total Non Current Liabilities	2,810.6	2,650.9	2,455.7
9	Current Liabilities			
10	Working Capital Borrowings	10,434.1	5,861.2	5,890.7
11	Gold Metal Loan (GML)	10,998.0	11,817.7	9,082.2
12	Lease Liabilities	432.1	355.5	273.4
13	Trade Payables	5,661.4	1,516.5	2,068.8
14	Other Financial Liabilities	977.7	864.5	687.2
15	Current Tax Liabilities (Net)	266.5	17.4	154.7
16	Other Current Liabilities	6,154.2	4,676.9	2,958.5
17	Total Current Liabilities	34,923.9	25,109.7	21,115.5
18	Total Equity and Liabilities	58,805.3	47,463.5	37,226.6

Particulars (INR Mn)	As at	As at	As at
ASSETS	Sep-25	Mar-25	Mar-24
ASSETS	Unaudited	Audited	Audited
Non Current Assets			
Property, Plant and Equipments	1,492.4	1,376.1	1,158.2
Capital Work in Progress	15.7	19.9	14.9
Other Intangible Assets	26.8	26.8	27.5
Right of Use (ROU) Assets	2,827.9	2,643.6	2,434.1
Other Financial Assets	547.5	430.2	305.4
Other Non Current Assets	619.9	475.4	452.7
<b>Total Non Current Assets</b>	5,530.1	4,972.0	4,392.8
Current Assets			
Inventories	43,091.7	32,992.5	24,570.2
FDs & Bank Balances	5,383.4	5,576.0	5,328.5
Trade Receivables	1,755.5	810.4	528.7
Cash and Cash Equivalents	273.5	332.5	185.2
Other Financial Assets	1,418.1	1,688.4	1,545.8
Other Current Assets	1,353.1	1,091.7	675.4
Total Current Assets	53,275.2	42,491.5	32,833.8
Total Assets	58,805.3	47,463.5	37,226.6

### **Consolidated Cash Flow Statement**

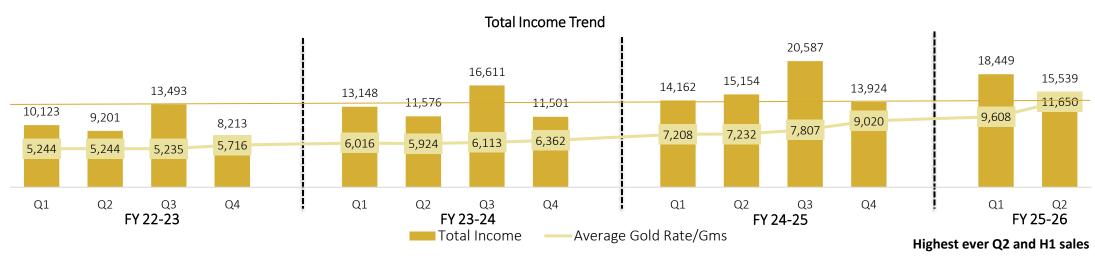


CL No.	Doubles (IND Mr.)	Sep-25	Sep-24	FY25	FY24
Sl. No.	Particulars (INR Mn)	Unaudited	Unaudited	Audited	Audited
Α	Cash Flow from Operating Activities				
1	Profit/(loss) before Tax and Exceptional Items	1,996.5	871.7	2,178.6	2,495.4
2	Adjustments for:				
3	Depreciation and Amortisation Expense	377.0	359.1	681.3	601.1
4	Finance Costs	891.4	647.9	1,362.1	1,081.0
5	Interest income and other adjustments	(234.0)	(254.5)	(442.4)	(327.6)
6	Operating Profit before Working Capital Changes	3,031.0	1,624.2	3,779.6	3,849.9
7	Working Capital Adjustments				
8	(Increase) / Decrease in Inventories	(10,099.2)	(4,373.7)	(8,422.4)	(5,715.6)
9	Increase/(Decrease) Gold Metal Loan(GML)	(819.7)	915.7	2,735.5	2,706.1
10	(Increase) / Decrease in Trade Receivables	(914.3)	(344.6)	(277.2)	(68.5)
11	(Increase) / Decrease in Financial Assets and other Current Assets	(0.0)	200.8	(561.5)	(626.6)
12	Increase / (Decrease) in Financial Liabilities & Other Current Liabilities	5,837.3	2,449.8	1,279.1	330.2
13	Cash Generated from Operations	(2,964.9)	472.2	(1,466.9)	475.4
14	Income Taxes Paid (Net of Refund)	(374.3)	(382.6)	(745.1)	(707.6)
15	Net Cash Generated from/ (Used in) Operating Activities	(3,339.1)	89.6	(2,212.0)	(232.2)
В	Cash Flow from Investing activities				
1	Net Cash Generated from/ (Used in) Investing Activities	(66.0)	453.3	(322.2)	(1,184.8)
С	Cash Flow from Financing Activities				
1	Proceeds from Equity Capital raised by IPO / QIP	4.3	5.0	4,483.4	2,482.3
2	Dividends paid	(147.3)	-	(70.0)	(92.6)
3	Movement of Working Capital Borrowings (Cash Credit & WCDL)	4,383.3	81.9	(381.2)	193.4
4	Finance Costs and Other Interest Charges	(894.2)	(644.9)	(1,350.7)	(1,075.7)
5	Net Cash Generated from/ (Used in) Financing Activities	3,346.1	(557.9)	2,681.6	1,507.3
D	Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	(59.1)	(15.1)	147.3	90.3
E	Cash and Cash Equivalents at the Beginning of the Year	332.5	185.2	185.2	94.8
F	Cash and Cash Equivalents at the End of the Year	273.4	170.1	332.5	185.2

### Performance Trend- Consolidated (Q2FY26)

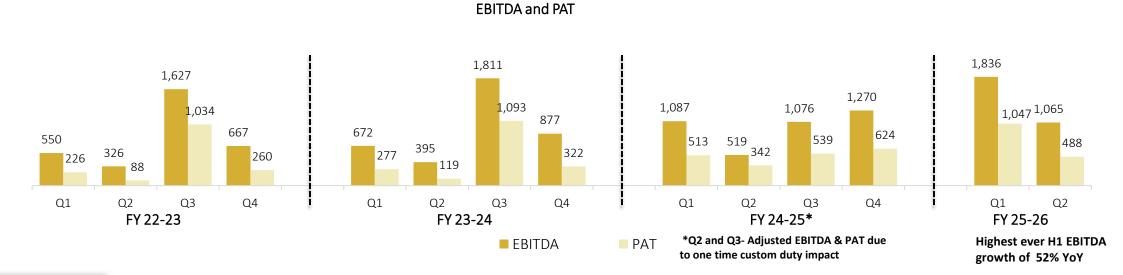


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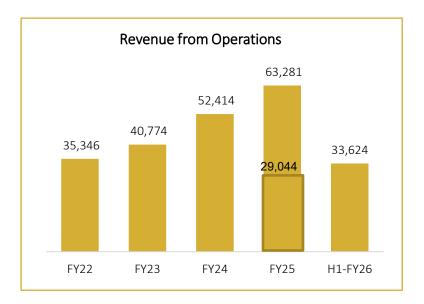
Gold Rate 2 x increase since Q1, FY 23, 8% QoQ and 43% YoY

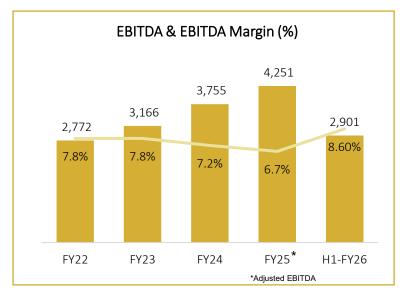
H1 YoY 15.9% Revenue growth and 69% Versus Q2, FY 23

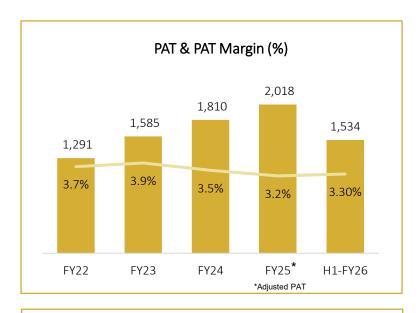


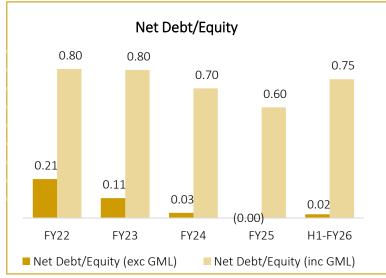
### **Key Financial Metrics- Consolidated (H1FY26)**

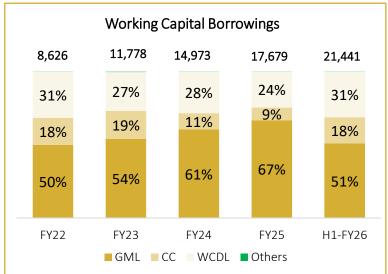


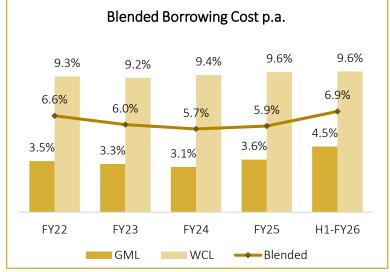








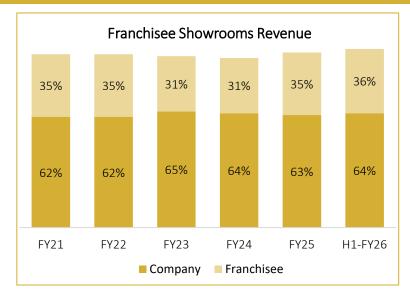


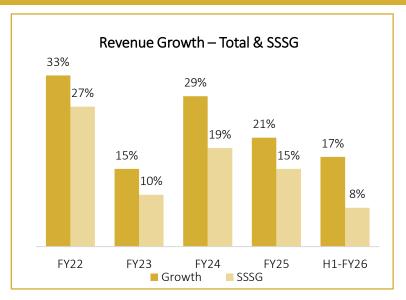


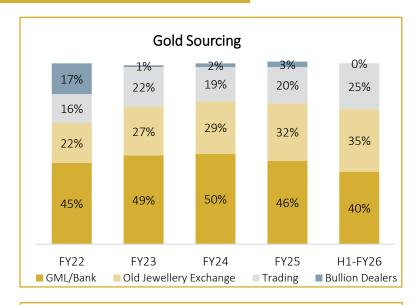
### **Key Operational Metrics (Standalone)**

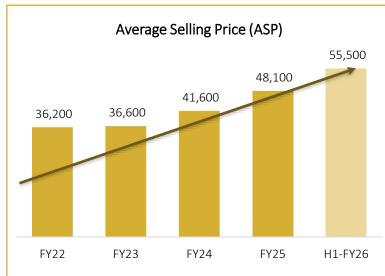


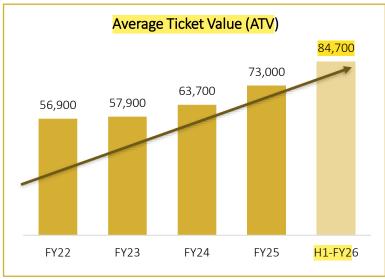
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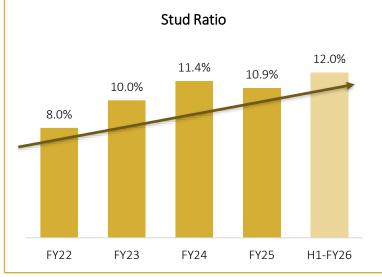












• SSSG revenue- Sales(primary of Own and Secondary of Franchisee) of stores opened prior to the previous financial year

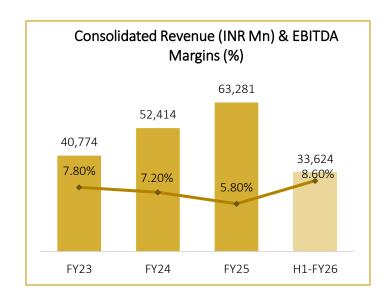


# Company

### **Company Overview**



- Senco Gold Limited, with a legacy of over eight decades of family business legacy, was incorporated in 1994 as a corporate entity, is a leading jewellery retailer in India.
- The company offers a wide range of jewellery products, including gold, diamond, silver, platinum and precious & semi-precious stones, catering to diverse customer preferences.
- Its flagship brand 'Senco Gold & Diamonds' has become synonymous with trust, craftsmanship and affordability, while also having various other sub-brands like 'Everlite', 'Gossip', 'Aham', 'Perfect Love', and 'Sennes' catering to different products for all kinds of consumers.
- It operates a robust pan-India retail network of 192 showrooms (190 across India and 2 in Dubai), combining company-operated and franchisee outlets.
- The company also sells through online platforms, providing customers with an omnichannel shopping experience.
- In-house manufacturing facilities, supported by a network of 200+ skilled master karigars, ensure superior craftsmanship, innovative designs and consistent quality across jewellery collections.





### Eight Decades of Heritage, Innovation & Growth



#### Franchisee Model And Largest Showroom

2000 - Opened first franchisee showroom in Durgapur, West Bengal.

2004 - Largest showroom with an area of 8,000 sq. ft. launched in Kolkata.

2007 - Mr Suvankar Sen joined the family business as a 4<sup>th</sup>generation entrepreneur after completing his studies.

2008 - Introduces Gossip and Silver Fashion.

2000 to 2008

#### The Humble Beginning

Shri M C Sen started the jewellery business in Dhaka and shifted to Kolkata during partition. His son, **Shri P C Sen.** inherited the family business in 1968.

1938 to 1994

Mr Shaankar Sen joined the family business in 1979 and grew the business from three showrooms to over 100 showrooms by 2020.

#### Senco Gold Limited

The company was incorporated by merging existing proprietary and partnership.

Investment From Marquee PE Investor

Raised INR 800 Mn equity from SAIF

Partners India IV Limited (now Elevation

Entered Bihar, Maharashtra & Uttar Pradesh.

2014 to 2015

Revenue crossed INR 10 bn.

#### 2016

Entered the southern region by opening a showroom in Bangalore.

Introduced the Everlite brand.

Introduced Everlite

#### 2017

The total number of showrooms crossed 80.

#### 2018

Revenue crossed INR 20 bn.

#### 2016 to 2018

#### QIP and Share Split

Incorporation of wholly into the subsidiary, namely Sennes, on 7<sup>th</sup> Sept 24.

Launched a Lab Grown segment under Sennes. Raised QIP of Rs. 459 crore and share split of 1:2 ratio.

#### 2026

Launched the first showroom in Meerut & Nagpur under Metro & Tier-I under a franchisee model.

#### 2025 to 2026

#### 2010 to 2013

#### **Expanding In New Geography**

#### 2010

Expanded footprint beyond WB by opening the first showroom in Assam.

#### 2012

Launched the first showroom in Jharkhand under the franchisee model.

2014

2015

Capital).

#### 2013

Entered the northern region by opening a showroom in Delhi.

#### 2<sup>nd</sup> Most Trusted Brand Recognition

#### 2019

Received the Best Promising Gems and Jewellery Brand award.

Introduced Aham Men's Brand.

#### 2020

Crossed the 100-showroom mark.

Raised INR 750 Mn equity from OIJIF II.

Listed on NSE & BSE

Awarded the 2<sup>nd</sup> most trusted jewellery brand by TRA

#### 2024

2019 to 2024

- 1st International showroom in Dubai.
- MCX Best Hedger Award.
- Crossed 150+ showroom mark.
- Entry into the Deloitte list of top 100 global Luxury brands.
- Both PE funds, i.e. Saif Partners and OIJIF II, monetized Senco Gold.

17

Launch of Sennes Brand

Marketing & Distribution ESG & CSR Financials Company Business Strategy Industry

### Legacy-Driven Leadership, Future-Focused Vision



### Shri Maran Chand Sen

Born to a school principal, Shri Maran Chand Sen began his jewellery business in Tanti bazar, Dhaka, in 1938. Following the partition in 1947, he moved to Kolkata and continued the business in the Chitpur area. He was the visionary behind the "Senco" brand and led a successful joint family enterprise with his five sons.



### Shri Prabhat Chandra Sen

Shri Prabhat Chandra Sen, son of Shri Maran Chand Sen, embarked on his entrepreneurial journey in 1968 after inheriting a modest cloth store in Kolkata's Bow Bazaar through a family settlement. Demonstrating vision and determination, he transitioned into the jewellery business at the age of 42, laying the groundwork for future growth. Under his leadership, the business expanded with the establishment of two additional showrooms strengthening the brand's presence in Kolkata.



### Shri Shaankar Sen

#### Founder Chairman

Son of Shri Prabhat Chandra Sen, he joined the family business in 1979, leaving his postgraduate studies to pursue his entrepreneurial vision. As a dynamic business leader, he drove Senco's growth to over 100 showrooms, pioneered its franchise model, and facilitated private equity investment from SAIF Partners (now Elevation Capital). He also held key leadership roles across various industry forums, contributing to the sector's advancement.



#### Shri Suvankar Sen

#### Managing Director & CEO

Son of Shri Shaankar Sen, he joined the family business in 2007 after completing his PGDBM from IMT Ghaziabad. Since then, he has led the brand through a remarkable growth phase, championing technology adoption and modern management practices. He successfully secured the second round of private equity investment from OIJIF II and successfully listed the company on NSE and BSE in July 2023, followed by a successful QIP in December 2024.



18

### Strategic Board Leadership Inspiring with Vision



#### **RANJANA SEN**

#### **Executive Chairperson**

- Over 30 years of experience in the jewellery industry
- Holds a bachelors degree in arts from the University of Calcutta
- Associated with Senco Gold since its incorporation
- Recognized with Ratnagarbha Award for Exemplary Motherhood by Bengal Chamber of Commerce & Industry

#### **SUVANKAR SEN**

#### Managing Director and CEO

- 20+ years of experience in the jewellery industry and associated with Senco since 2005
- Bsc.(Hons) in economics from St. Xavier's college and PGDBM from IMT, Ghaziabad
- Awarded The Rising Star, 40 Under 40 Award at IIJS Premier 2023 organised by GJEPC, CEO of the year for Phygital Technology Impact at the Retail Jewellery MD & CEO Awards, 2022 and young business leader by Sanmarg in 2023
- Committee and Board member of GJEPC, ICC gems and jewellery panel and ASSOCHEM bullion and jewellery council

#### **JOITA SEN**

### Whole Time Director & Head Marketing & Design

- Experience of 16+ years in jewellery designing and marketing
- BA English (Hons) from St. Xavier's College, Kolkata, and Masters in English from Presidency College
- Joined the company in 2009 and been instrumental in conceptualizing and launching brands like Gossip. She keeps a pulse on changing customer demographics and design preferences.
- Under her leadership, the company has received several prestigious awards, including the Jagran Achiever's Award 2023 for Excellence in Design Innovation in Gold & Diamonds and the YFLO Trendsetter Award 2024 for Fashion & Jewellery.

### BHASKAR SEN Independent Director

- Finance and Banking professional with over 4 decades of experience
- Previously associated with United Bank of India as the Chairman and Managing Director, Bandhan Bank Limited (independent director), and Dena Bank (Executive Director)

### KUMAR SHANKAR DATTA

#### **Independent Director**

- Over 4 decades of experience in Finance, Strategy, Project Management, ERP implementation and Management Consulting
- Experienced Finance professional (M.Com, FCA, AICWA)
- Held finance leadership roles at ITC, Haldia Petrochemicals, Birla Tyres, Rice Group, Jardine Henderson Group, Edcons Group and ex CFO of consulting divisions of PWC India and KPMG India.

### SHANKAR PRASAD HALDER

#### Independent Director

- Telecom engineer from Indian Institute of Engineering Science and Technology with over 3 decades of experience in Telecom and Technology domain in group CXO role at Bharti Airtel, Modi Telstra and Escotel Communication
- Founder and CEO of Pinnacle Digital Analytics - A data analytics and Al company



#### **SUMAN VARMA**

#### Independent Director

- Marketing and Branding over 3 decades of experience in Media agencies and corporates.
- Holds a Master's degree in comparative literature from Jadavpur University
- Earlier associated with J Walter Thompson (India), Rediffusion – Y & R (India) and Hamdard Laboratories (India)
- Consultant with several top corporates on brand building and growth strategies



### Celebrating Milestones of Trust and Credibility





2nd most trusted brand award by TRA Research in 2025



0

The Young Business Leader by Sanmarg 2023



Visionary Woman Entrepreneur in Gold & Diamond Jewellery by Times Business Awards 2025





Best Hedger Award by MCX Awards 2024



**Y** 

The Rising Star, 40 Under 40 Award By IIJS Premiere 2023 and Gem & Jewellery Export Promotion Council





Ratnagarbha Award for Exemplary Motherhood by Bengal Chamber of Commerce & Industry in 2024





Great Place To Work Certificate 2025





Sera Bengali Award By ABP Ananda 2022





YFLO Trendsetter for Fashion/Jewellery Award in 2024





Excellence in Design Innovation in Gold & Diamond By Jagran Achiever Awards 2023





New Powerful Women Entrepreneur Award By Jagran Achiever Awards 2023





India's Most Respected Family Barclay And Hurun Award in 2024





Best Jewellery Retailer of the Year by IREC Awards 2024





Business Woman of the Year Award, Designs and Campaigns in 2024





ET Inspiring Women Leaders 2023



20

### Competitive Edge: Strong Fundamentals, Stronger Position



### Pan-India Presence, Market Leader in East

With 186 stores and strong market share in Eastern India, Senco has a solid regional stronghold. It continues to scale across more states and towns, targeting an organized retail jewellery boom.



Strategically expanded beyond its core gold and diamond jewellery offerings to create a well-segmented portfolio of subbrands, each catering to a specific customer profile and need taste.

### Bengal Karigari & Craftsmanship

Stands out through its deep roots in handcrafted jewellery, tapping expertise from karigars in and around Kolkata.

### Design Agility & Trend Responsiveness

By releasing new designs monthly and blending global influences with Indian tastes, Senco keeps pace with fast-changing consumer aesthetics—critical in a social-media driven, style-conscious market.

### Trust, Reliability & Quality Assurance

Recognized as India's 2nd Most Trusted and 2nd Most Desired jewellery brand in 2024, Senco underscores quality, transparency and consistent customer focus.

### ① Omni-Channel Presence

Omnichannel presence ensures a unified and consistent brand experience for customers across all digital and physical touchpoints anytime and anywhere.

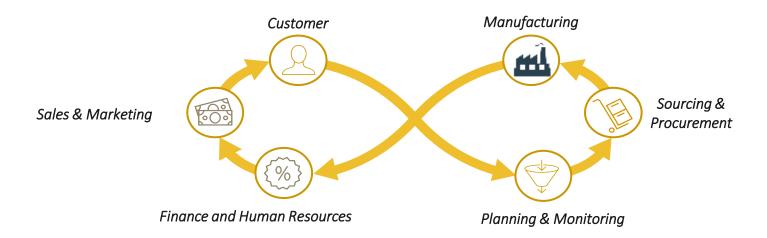


# Business

### Robust Value Chain for Seamless Collaboration and Growth



23



### Procurement Advantage

- De-risking the business from gold price fluctuations
- Most of the gold sourced by way of gold metal loan facilities offered by bullion banks
- Procure old gold from our customers
- Strong pipeline of trusted Diamond jewellery vendors for several decades
- Asset light model of manufacturing through karigar with strategic locational advantages
- Regional Procurement Centres at Delhi

### Manufacturing

- Jewellery crafted by skilled Karigars in West Bengal and organised units across Mumbai, Kerala, Rajkot, Coimbatore & in-house (Ankurhati, Howrah)
- Periodic audits ensure quality compliance at karigar workshops
- Adoption of modern technologies like 3D printing, CAD design & laser cutting

### Quality Control (QC)

- Hallmarking of gold jewellery since 2012
- SGL & GEMEX certified diamond jewellery
- Dual quality checkpoints for Karigar-made inventory
- XRF machine testing at point of sale
- 31-member expert QC team (as of Sept 25)
- 30+ QC parameters across jewellery categories

### Efficient Inventory Management

- Controlled and monitored through ERP systems
- Regular audits, physical verification & CCTV monitoring
- Jewellery shuffled among showrooms to boost turnover
- Data-driven approach to minimize slow-moving stock
- Forecast-based planning for future inventory

### **Building Momentum Through Purposeful Promotions**





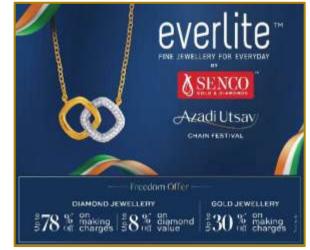














24

### Customer Centric Showrooms to Enhance Experience

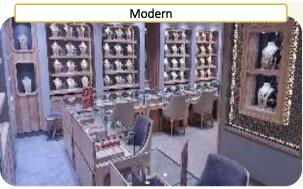




- Target Audience: Buyers seeking timeless elegance
- Average Ticket Value (ATV): ~INR 84,900
- **Presence: 149** showrooms the widest network across the portfolio



- Target Audience: Younger generation & millennials
- Average Ticket Value (ATV): ~INR 38,700
- Presence: 6 showrooms offering lightweight, trendy jewellery
- Showrooms at Railway Stations at Kolkata and Andheri Metro Mumbai .



- Target Audience: For the new age India
- Average Ticket Value (ATV): ~INR 1,13,200
- Presence: 11 showrooms catering to contemporary tastes



- Target Audience: Esteemed patrons seeking a comprehensive multi-brand format
- Average Ticket Value (ATV): ~INR 1,30,200
- Presence: 3 flagship showrooms showcasing curated collections



- Target Audience: For lovers of exclusive designs
- Average Ticket Value (ATV): ~INR 95.600
- Presence: 13 showrooms focused on premium & design-led jewellery



• Target Audience: Style-savvy consumers

25

- Average Ticket Value (ATV): ~INR 34.100
- **Presence: 8** showrooms catering to affordable fashion jewellery

Recently launched SIS model at shopper stop

\* Everlite includes "Karigari Hut" and Sencoverse formats.

#Excluding Dubai Showroom

### Diverse Brands From Aspirational to Premium



26













	Senco	Everlite	Gossip	Aham	Perfect Love	Sennes
Price Range	INR 5,000 – INR 40,00,000	INR 9,500 – INR 1,20,000	INR 2,000 – INR 40,000	INR 15,000 – INR 35,00,000	INR 25,000 – INR 2,00,000	LGD – INR 5,000 onwards Fragrance – INR 880 to INR 2,900 Bags – INR 9,000 to INR 30,000 Accessories – INR 650 to INR 7,500
Collection	Gold, diamond, platinum, and silver jewellery featuring Bengal artistry along with wedding and bridal collections.	Lightweight, Everyday fine Jewellery	Silver and Fashion Jewellery	Men's Jewellery	Solitaire Diamonds	Lab-grown Diamonds, Leather Bags & Fragrances
Significance	Symbolizes trust, heritage, and emotional connection; known for blending tradition with technology and representing enduring value for diverse Indian customers.	Everlite offers fine jewellery collections, from bold statements to minimal pieces, embodying effortless everyday elegance.	Gossip offers stylish jewellery from fashion pieces to American diamond, zircon, fine silver, antique, polki, and oxidized silver designs.	Aham offers wide range of men's jewellery that embodies subtle masculine luxury.	Perfect Love offers an exclusive range of solitaire diamond jewellery, crafted with timeless elegance and sophistication.	Sennes is a premium, contemporary jewellery brand targeting younger, urban customers with lifestyle designs.

### Sennes: Redefining Modern Luxury



### **Products**



Lab-grown Diamond jewelleries



▲ Leather Bags & Accessories



Fine Fragrances for Him & Her

### Range of products

Fashionable leather Accessories

INR 650 to INR 7,500

**Leather Bags** 

INR 9,000 to INR 30,000

Fragrance

INR 880 to INR 2,900

LGD

Starting from INR 5,000









### Presence

8

**Exclusive Brand Outlets** 

3

Multi Brand Outlets in Delhi, Dehradun & Chandigarh (3 SIS inside HOS showrooms)

#### 59

SIS (Leather) outlet in Senco Showrooms across India

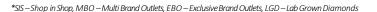
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SIS (Fragrance) outlet in Senco Showrooms across India

### Lab-Grown Diamond Geographical presence

Phase 1 - Present in the East and North India

Phase 2 - Plan for Pan-India presence (It shall start Oct 25 Onwards)



### Lab-Grown Diamonds









27

Marketing & Distribution ESG & CSR Financials **Business** Industry Company Strategy

### Digital Platforms for GenZ and Convenience



### MY DIGI GOLD





• The total number of registrations as September FY26 for MyDigiGold is **39,000+**. App download stands at **5,13,000+**.

- Digital-first investment platforms by Senco, designed to make precious metals accessible, affordable starting with Rs 500 and convenient.
- My Digi Gold: Enables customers to buy, sell, and accumulate gold in small denominations, with the flexibility to convert digital holdings into physical jewellery.
- My Digi Silver: Offers customers the ability to invest in silver digitally, providing an affordable entry point into precious metal ownership with secure storage.
- Both platforms target millennials, Gen Z, and first-time investors, aligning with the shift towards digital savings and modern investment habits.
- Strengthens Senco's omnichannel presence, connecting digital investment with jewellery retail and enhancing customer loyalty.

### MY DIGI SILVER





28

 The total number of registrations as of September 2025 for MyDigiSilver is 1,100+.
 App download stands at 1,43,530.

### **Attractive Jewellery Purchase Plans**





**Encourages disciplined jewellery savings**, ensuring predictable demand flow.



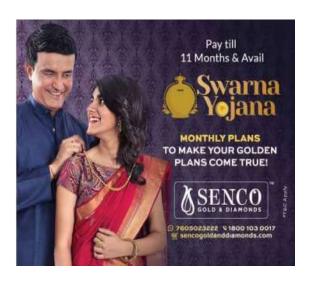
Strengthens customer stickiness through long-term engagement and repeat purchases.



Provides steady cash inflows, supporting working capital and business visibility.



We also offer Marigold Scheme under Fixed (Min Rs 10k and Total Rs 50k); Flexi Model (Min Rs 100k)



Our Plans	Particulars						
Our Plans	Plan Tenure	Minimum Enrolment Amount	Benefit after plan completion				
Swarna Labh	6 months	Rs. 1,000	30% of one instalment				
Swarna Yojana	11 months	Rs. 1,000	75% of one instalment				
Swarna Vriddhi	18 months	Rs. 1,000	150% of one instalment				

Financials	Company	Business	Marketing & Distribution	Strategy	Industry	ESG & CSR	29
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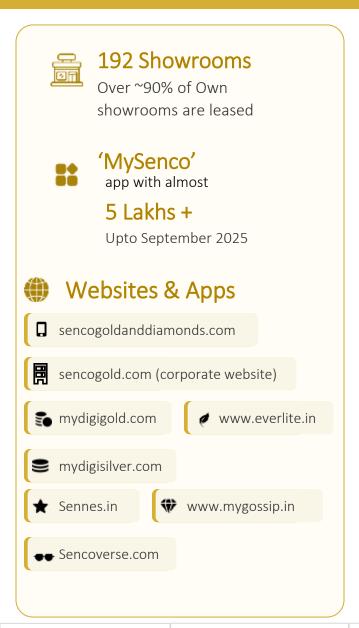


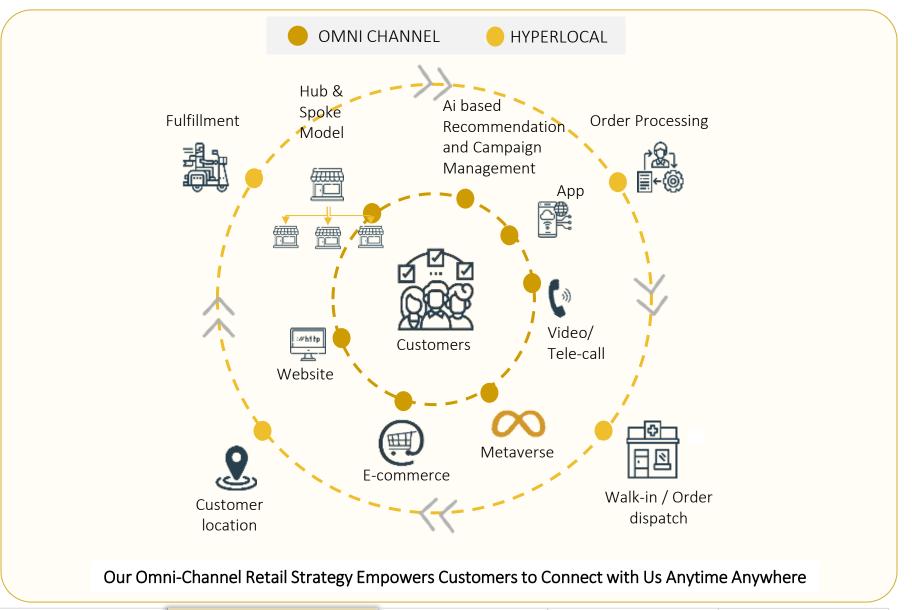
# Marketing & Distribution

### Omni-Channel Retail Network: Phygital Strategy



31





### Successful "Asset-Light" Franchise Model



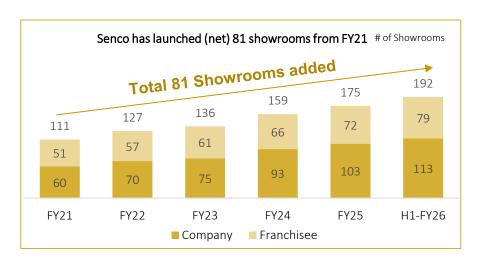
32

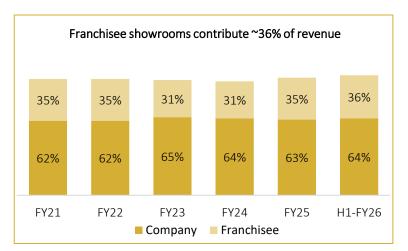
### Strategic Advantage of Dual Franchise Formats (FOFO & FOCO)

- Leverage the hub-and-spoke model to strategically expand into Tier-III and Tier-IV cities under the broader Bharat Strategy.
- Provide end-to-end support to start operations, including store design, staff hiring and training, market research, sales techniques, and product knowledge.
- In both the models, FOFO and FOCO Store Capex (say Rs 1.5 cr+) and working Capital for Inventory (Rs 15 Cr +) is invested by Franchisee. We charge one time signing fee and annual support fee towards marketing and ERP support.
- In the FOFO model, Senco does not bear any opex of stores.
- In the FOCO model, Senco reimburses key operating expenses such as employee salaries, marketing, discounts, electricity, etc.
- Seasonal credit support and assistance in availing bank finance.

Focusing on 'Franchisee-Owned, Franchisee-Operated' (FOFO) approach to expand reach efficiently in line market competition.

#### Franchisee store leads to higher ROE for Senco Over 93% of showrooms are in FOFO model (5 FOCO Model)

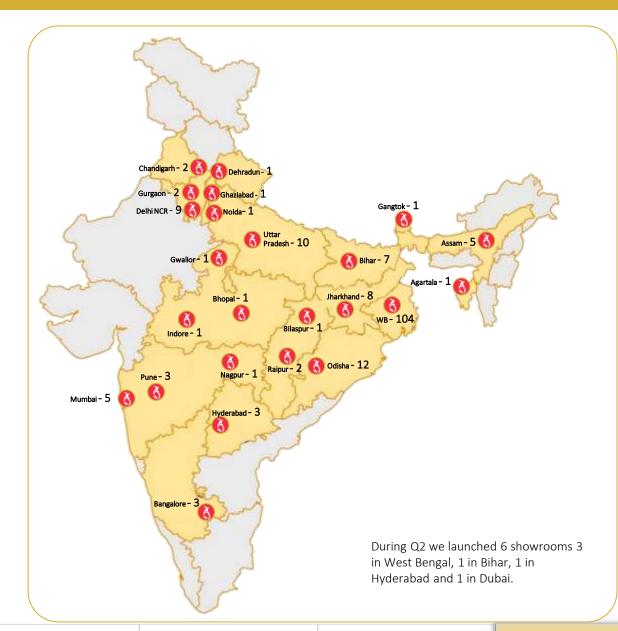




Proportion to revenue from operations (excluding franchisee fees and discount allowed)

### **Expanding Pan-India Retail Footprint**





Region	Own	Franchisee	Total
West Bengal incl Kolkata	46	58	104
North including Delhi NCR	24	1	25
East(Excluding WB)	13	13	26
North East	2	5	7
West	8	1	9
South	5	0	5
Central	5	1	6
International-Dubai	2	0	2
Sennes	8	0	8
Total – 30th September, 2025	<b>113</b>	<mark>79</mark>	192
Total – 30th June, 2025	110	76	186
Total – 31st March, 2025	103	72	175

#### Geographically Diversified Presence



**#** 

125

•

113

5.65
lacs sq. ft.
Aggregate Retail Space

33

States & UT Towns & Cities Dubai Company Showrooms Age

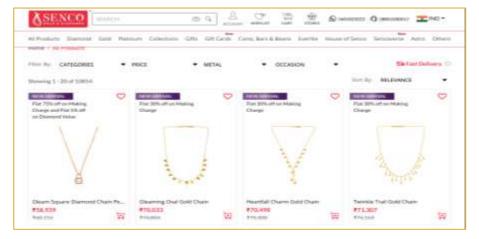
Presence in Tier 3 and 4 Cities through Franchisee Route

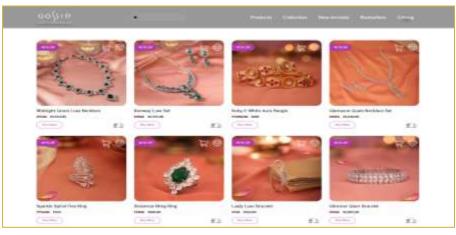
Metro & Tier 1	Tier 2	Tier 3	Tier 4 & Below	Total
		Company Showrooms		
53	43	8	7	111
		Franchisee Showrooms	5	
1	17	15	46	79

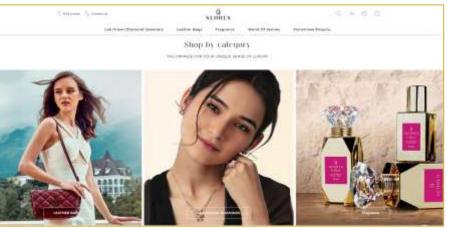
Tier classification has been revised based upon potential, population and inter se positioning

### Accelerating Growth Through Digital Channels











**32%** YoY growth in digital sales (as on FY25)

7 Mn+
website visits

11,792 orders fulfilled through e-commerce channels (as on FY25)





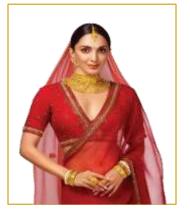
Expanding our digital footprint with strong adoption across e-commerce and app platforms, driving growth in online sales and deepening customer engagement.

### **Driving Pan India Brand Loyalty**



### **Endorsed by Our Ambassadors**

### National Ambassadors



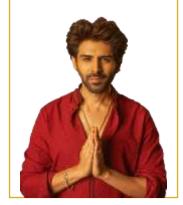
Kiara Advani



Sourav Ganguly



Vidya Balan



Kartik Aryan

### Regional Ambassadors



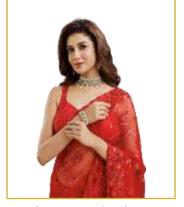
Madhumita Sarcar



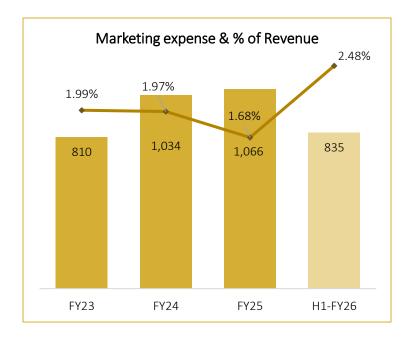
Ishaa Saha



Swastika Dutta



Sauraseni Mitra

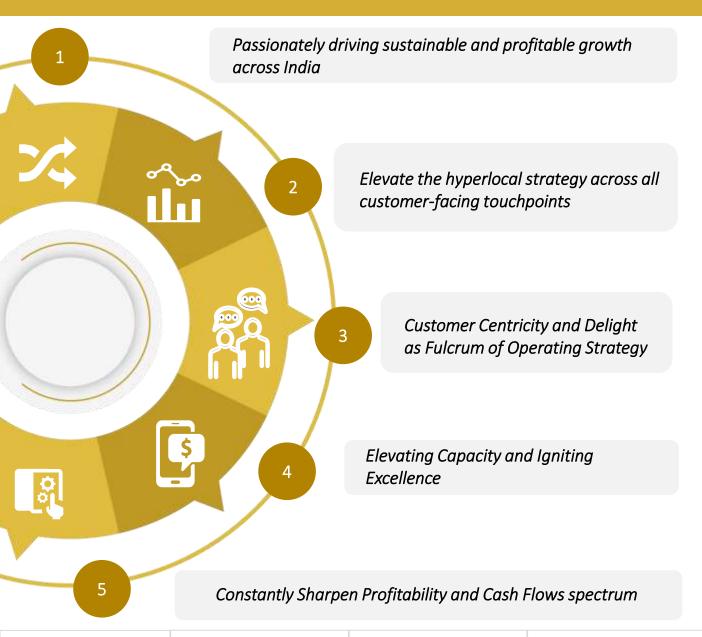




# Strategy

# Strategies to Drive Future Growth



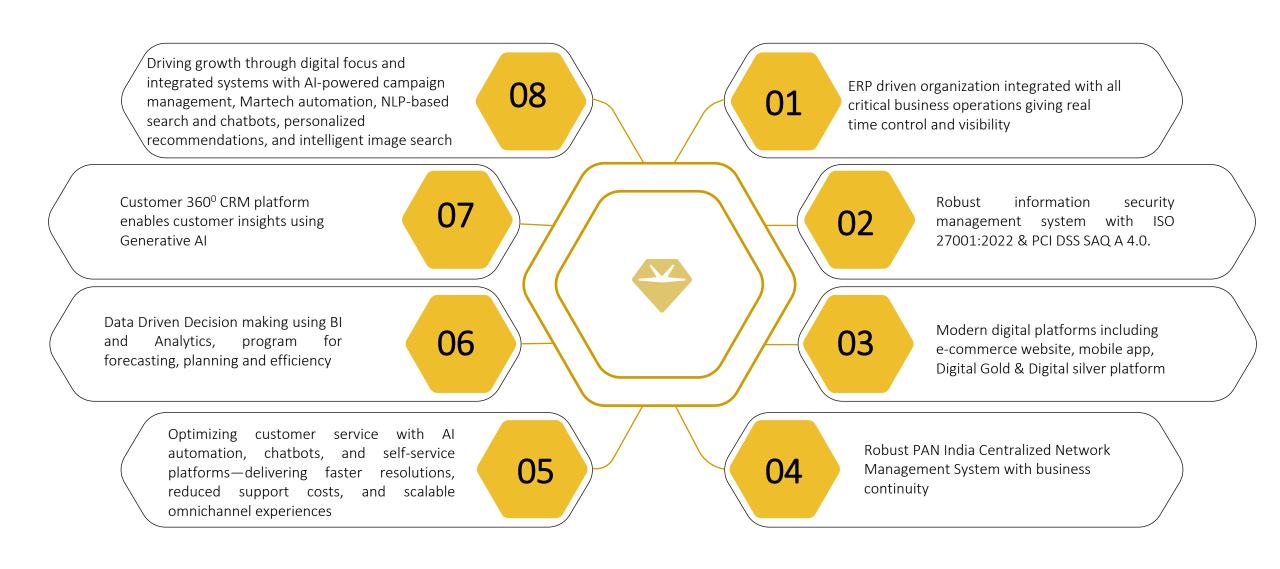


- Sustain, strengthen and leverage the franchisee model to drive growth in Tier 3 and Tier 4 towns
- Enhance asset utilization and drive revenue CAGR through strong Same Store Sales Growth (SSSG)
- Upsell high-margin lifestyle products and accessories under the Sennes brand
- Continuously innovate design to cater to local tastes and fashion trends
- Promote Light Weight jewellery targeting millennials and Gen Z through brands like Sennes, Everlite, Gossip via Omni channel strategy
- Leverage national and regional brand ambassadors and influencers to strengthen market connect
- Harness data science and CRM to forecast buying trend and drive ASP and ATV
- Attract millennial and future brides through digital marketing and social media
- Competitive Pricing, Lifetime relationship, and Hallmarked & certified products
- Continuously enhance Capacity to scale up the growth quotient
- Drive extensive adoption of technology across all functions to enable sustainable growth
- Ensure proactive risk management, sustainable development, and strong ESG commitment
- Enhance sale of higher margin jewelleries, Diamond, Polki, Temple, Antique
- Optimize Inventory Turnover to enhance Store and Space productivity by Huband-Spoke Model
- Increase the proportion of gold metal loans to reduce borrowing costs and strengthen hedging mechanisms
- Generate robust Free Cash Flow for future expansion & working Capital need

# Digital Focus and Integrated Systems



38

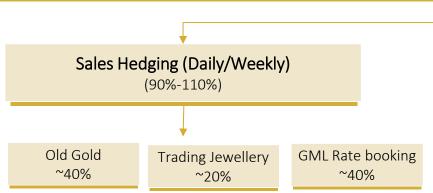


# Gold Price Risk Management & Hedging



39

## Hedging Mechanism



- Buying old gold and rate fixing of trading jewellery and GML on a daily basis for the equivalent amount of gold sold (say if 25 kgs is sold today say @ Rs. 10,000/gm, then 22-28 kgs will be bought the same day or next day @ Rs. ~10,000/gm), ensures that there is no cash loss or business losses.
- Usually, the gold purchase quantity is always more, considering the launch of new stores as well as the festival period readiness.
- Most jewellers strictly adhere to this policy to mitigate business risk.

#### **Key Highlights**

- Hedging policy enables risk management in case of price volatility.
- Demonstrated Inventory hedging level up to 95% to FY25.
- Calibrated Hedging level in case of a price rise to manage working capital.
- 100% compliance of Hedge accounting standard i.e Ind AS 109 duly audited by Stat Auditor.

## Hedge % range from ~60% to ~90% based upon price volatility

#### Unfixed Gold Metal Loan(GML)

(~40% to ~50% of Gold Inventory)

- Borrow gold from bullion banks through GML @3.1% p.a
- Price can be fixed anytime up to 180 days, thus due to an unfixed price, if the gold price falls, the GML loan liability also reduces and vice versa.
- Thus, unfixed GML acts as a hedging instrument.

#### **MCX Futures & Options**

**Inventory Hedging** 

(Minimum 50% of gold inventory value as per board policy)

(~20% to ~40% of Gold Inventory)

- Futures and Options derivatives (Sell position)
- In case of price rise, there will be a realisation gain; and a realisation loss in case of price fall. The MCX derivative position will lead to a loss in case of a price rise and a gain in case of a price fall. Thus offsetting the inherent risk of loss in case of a gold price fall, with resultant no gain in case of a price rise.
- Hedging cost( Brokerage fee) is very marginal, say 0.005%; however, precious working capital is blocked for margin, especially margin calls during price rise.

#### Accounting Treatment of Hedge Impact

- Senco's hedge accounting is aligned with Ind AS 109(IFRS 9), for treatment of hedging gains and losses (realised and unrealised).
- Ind AS 109 classifies hedging gains and losses as Fair Value Hedge (effective or ineffective) or cash flow hedge, based on detailed guidelines therein, based on the nature and purpose of hedging transactions.
- The impact of an Effective hedge is adjusted to inventory valuation through WACC method, thus impacting Gross Margin while impact of ineffective hedge is reported as other income or other expenses. The impact of ineffective cash flow hedge is reported initially in other comprehensive income (OCI) not impacting EBITDA or PAT for the period and later in P&L. Ineffective CFH impact is taken to P&L. Senco does not have any Cash Flow Hedge.

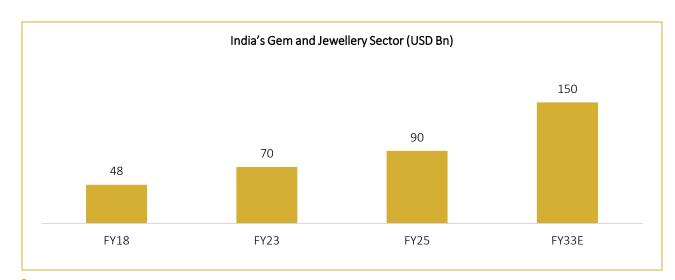


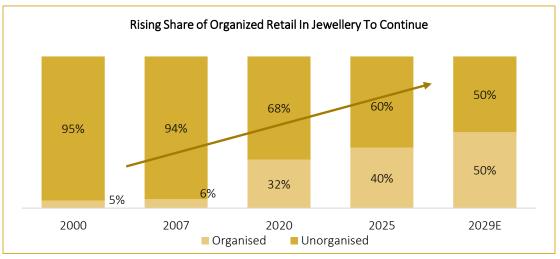
# Industry

# India's Gems and Jewellery Market likely to Scale to TAM of \$ 130 Billion

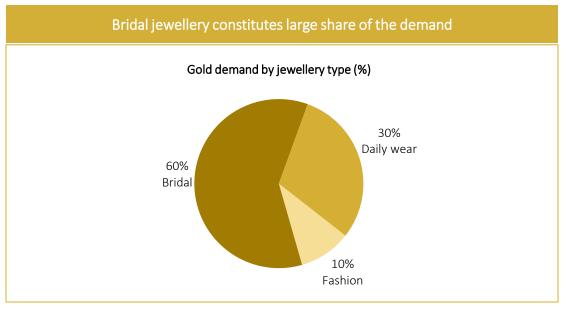


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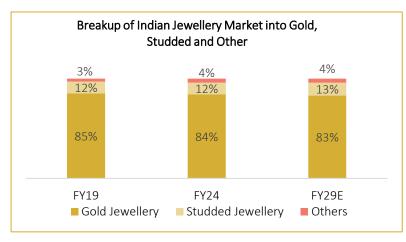
- Upward trajectory of gold prices
- Rising interest in other categories, such as diamonds, other precious stones, and costume jewellery
- Better customer service and policies Expanding
- Expanding economy
- More robust regulatory structure
- Increased disposable income

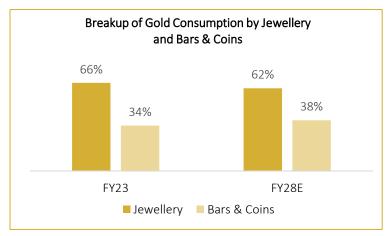


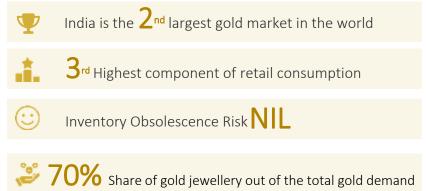
 $Source: IMARC\ Report,\ CRISIL,\ Technopak\ Report,\ Secondary\ Research,\ ET\ Retail\ Note \\ \qquad *TAM-Total\ Addressable\ Market$ 

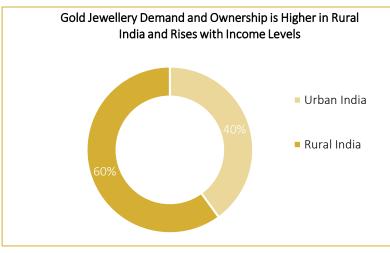
# India's Gems and Jewellery Market: Rural Bharat Leads Demand



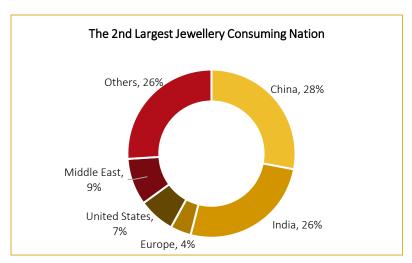












Source: Company Annual Reports; WGC; Industry; CRISIL, MI&A Research, Technopak

Financials	Company	Business	Marketing & Distribution	Strategy	Industry	ESG & CSR	42
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# Consistent Shift from Unorganized to Organized Jewellers



## Changing Consumer Trends

#### **Evolution of Consumer Preferences:**

Market Transparency, Product Purity, and quality benchmark

#### **Brand Awareness:**

Growing momentum driven by marketing strategies of organized retailers

#### Service Excellence:

Extended service focus: Vital for long-term jewellery investment



## **Regulatory Developments**

#### Demonetization:

Transparency Enhanced Through Cashless Transactions

#### **GST**:

Implemented Tax Compliance Measures

#### **Mandatory PAN:**

For transactions over ₹2,00,000: Buyer PAN card required

#### **Rural Policy:**

Given rural India's deep connection to gold culture

#### Hallmarking of Gold Jewellery with HUID Marking:

Mandatory, starting from the year 2021 Mandatory HUID from 2023 Mandatory Hallmarking for 9 Carat Gold from July 2025

#### Anti Money Laundering (AML) Applicability:

CBIC designated as a regulator for the jewellery industry





BIS Hallmarking
More Quality Consciousness



**Transparent Pricing**Enhancing Customer Trust



#### **Product Certification**

Purity assurance, lifetime maintenance and guarantee of life-time buy back and exchange specially for Diamond & Polki

Certifications – SGL, IGI, GIA, Gemex



#### After-sales Service

Employee Training for Enhanced Customer Satisfaction and Loyalty Point, lifetime free maintenance, buyback and Exchange, Diamond Jewellery in EMI



#### Transparency in Gold purity

Valuation and Purity Verification in Customer's Presence by Gold testing machine







ESG & CSR

# Beyond the Shine: Senco's ESG Value System





#### **Environment**

#### Sustainable Sourcing & Inclusive Growth

Commitment to sourcing ethically and environmentally responsible materials, including ~35% recycled gold and partnering with MSMEs and small producers





#### Social

#### Diversity, Equity & Inclusion (DEI)

Promote a diverse, equitable and inclusive workplace for all employees and partners



## Governance

#### **Ethical Business Conduct**

Maintain strict business ethics, anti-corruption practices and transparent communication of ESG performance

#### Resource Efficiency & Renewable Energy

Initiatives to improve energy and water efficiency in operations; generated 8,470 kWh through renewable energy in FY25, reuse of wastewater from purifiers

#### Fair Practices & Safe Work Environment

Ensure fair compensation, safe working conditions, and compliance with labor laws for artisans, including marginalized communities

#### **Board Oversight & Accountability**

Strong ESG oversight at the board level with integration into corporate strategy; stakeholder engagement through regular ESG disclosures aligned with industry standards

#### **Carbon Footprint & Emissions Management**

Measured Scope 1 & Scope 2 GHG emissions for the first time in FY25, efforts to reduce GHG emissions across the value chain and align with net-zero goals

#### Community Engagement & Empowerment

Support local communities via skill-building, livelihood programs, and social development initiatives

#### **Governance Framework**

Over 20 years of strong corporate governance with reputed independent directors, top auditors and FRP-driven controls



# Corporate Social Responsibility (CSR)





Growing up Mangroves-Project Swarna Sundari - Hingalgunj Sundarban (WB)



Growing up Mangroves-Project Swarna Sundari - Hingalgunj Sundarban (WB)



Retail Orientation by SHIVSWAY at New Alipore College, Kolkata



Students of New Alipore
College attending the session



SHIVSWAY Orientation session i NEP Internship Programme at Behala College, Kolkata



Independence Day Celebration -students of DISHARI Welfare Society, Hingalgunj, Sundarban



New beneficiary under KISHALAY Project - Amratala Childrens Academy, under Amratatal Welfare Society, South 24 Parganas

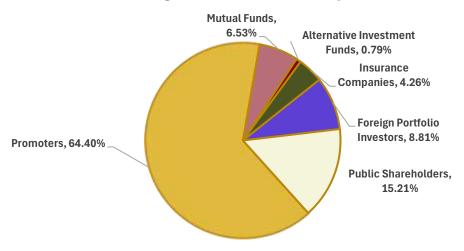


# **Shareholding Pattern**



Top Shareholders as on 30th September 2025	Holding %
WHITEOAK	3.15%
TATA AIA LIFE INSURANCE CO LTD UNIT LINKED INDIA C	2.07%
BANDHAN SMALL CAP FUND	1.90%
BANK OF INDIA SMALL CAP FUND	1.78%
SUNDARAM	1.46%
ICICI PRUDENTIAL LIFE INSURANCE COMPANY LIMITED	1.37%
INEVSCO INDIA SMALLCAP FUND	1.06%
MATTHEWS EMERGING MARKETS SMALL COMPANIES FUND	0.88%
ZAABA PAN ASIA MASTER AND LONG FUND	0.85%
MIRABILIS INVESTMENT TRUST	0.75%
ICICI LOMBARD GENERAL INSURANCE COMPANY LTD	0.72%
FRANKLIN INDIA MULTI CAP FUND	0.71%
ABU DHABI INVESTMENT AUTHORITY - WAY(ADIA)	0.65%
CANARA HSBC LIFE INSURANCE CO LTD	0.44%

### **Shareholding Pattern as on 30th September, 2025**





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Telephone: +91 33 4021 5000

Email: <a href="mailto:IR@sencogold.co.in">IR@sencogold.co.in</a>

Website: <a href="https://www.sencogold.com/">https://www.sencogold.com/</a>

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