

07 August 2025

India | Equity Research | Results Update

## Container Corporation of India

Logistics

### EBITDA missed estimates; management maintains guidance

CONCOR's Q1FY26 EBITDA of INR 4.26bn missed consensus estimates by ~9%. Key points: 1) Overall volume grew 11.3% YoY (EXIM- 12% and domestic- 9.1%); 2) EBITDA was impacted due to i) volume discount reconciliation and ii) increase in employee cost (one time performance bonus) of INR 180mn; 3) double stack rakes grew 11.2% YoY to 1,505 rakes; 4) it incurred capex of INR 2.02bn in Q1FY26; 5) LLF for Q1 was INR 1.1bn and 6) Board has declared an interim dividend of INR 1.6/share. Going ahead, management has maintained volume growth guidance of 13% (EXIM- 10% and dom 20%). We maintain **BUY** with a revised target price of INR 682 (earlier INR 704 adjusted 1:4 bonus issue), based on an unchanged multiple of 32x on FY27E EPS.

### EBITDA below estimates

CONCOR's Q1FY26 EBITDA of INR 4.26bn (down 1.3%/1.6% YoY/QoQ) was 9% below consensus estimates. Key points: 1) Origination volumes: EXIM – 531.09k teus and domestic – 121.62k teus. 2) EBITDA margin at 19.8% was impacted mainly due to i) one time employee cost of INR 180mn, ii) volume discount reconciliation and iii) subdued volumes in domestic market. 3) Land Licence Fee (LLF) for Q1FY26 was INR 1.1bn (vs. INR 1.1bn in Q4FY25). 4) Capex for Q1 stood at INR 2.02bn; the company plans to spend INR 8.6bn in FY26. 5) Market share has improved for JNPT and Pipavav ports, however, it declined for Mundra port. Going ahead, management has maintained its guidance for 13% volume growth and EBITDA margin of 24-25% (including other income) in FY26.

### Key takeaways from concall

Key takeaways include: i) Rail freight margin increased from 24.36% to 26.96% in Q1FY26; ii) double stack rakes grew 11.2% YoY to 1,505 rakes (vs. 1,353 rakes in Q1FY25); iii) it has signed an MOU with the RHS group of Dubai for end-to-end logistics solution; iv) lead distances: EXIM- 688km and domestic- 1,353km and total 792km; realisation/te was mainly impacted by the decline in the lead distance; v) market share: JNPT- 58.39% (vs. 56.02% in Q1FY25), Mundra- 36% (vs. 38% in Q1FY25), Pipavav- 49% (~49% in Q1FY25).

### Financial Summary

| Y/E March (INR mn) | FY24A  | FY25A  | FY26E  | FY27E    |
|--------------------|--------|--------|--------|----------|
| Net Revenue        | 86,534 | 88,870 | 96,559 | 1,09,394 |
| EBITDA             | 19,580 | 19,292 | 20,250 | 23,547   |
| EBITDA Margin (%)  | 22.6   | 21.7   | 21.0   | 21.5     |
| Net Profit         | 12,321 | 12,597 | 13,397 | 16,211   |
| EPS (INR)          | 20.2   | 16.5   | 17.6   | 21.3     |
| EPS % Chg YoY      | 6.9    | (16.0) | 3.6    | 21.0     |
| P/E (x)            | 27.4   | 32.7   | 31.5   | 26.1     |
| EV/EBITDA (x)      | 19.3   | 19.4   | 18.2   | 15.4     |
| RoCE (%)           | 8.8    | 8.5    | 8.3    | 9.8      |
| RoE (%)            | 10.8   | 10.6   | 10.7   | 12.2     |

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#### Market Data

|                     |          |
|---------------------|----------|
| Market Cap (INR)    | 423bn    |
| Market Cap (USD)    | 4,815mn  |
| Bloomberg Code      | CCRI IN  |
| Reuters Code        | CCRI.BO  |
| 52-week Range (INR) | 811 /481 |
| Free Float (%)      | 45.0     |
| ADTV-3M (mn) (USD)  | 14.2     |

| Price Performance (%) | 3m  | 6m    | 12m    |
|-----------------------|-----|-------|--------|
| Absolute              | 2.9 | (5.0) | (29.4) |
| Relative to Sensex    | 3.0 | (8.2) | (31.9) |

| ESG Score   | 2023 | 2024 | Change |
|-------------|------|------|--------|
| ESG score   | 67.7 | 61.4 | (6.3)  |
| Environment | 43.0 | 43.9 | 0.9    |
| Social      | 79.2 | 75.3 | (3.9)  |
| Governance  | 76.4 | 65.8 | (10.6) |

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: SES ESG, I-sec research

| Earnings Revisions (%) | FY26E | FY27E |
|------------------------|-------|-------|
| Revenue                | (0.3) | (0.0) |
| EBITDA                 | (2.1) | (0.9) |
| EPS                    | (7.1) | (2.4) |

#### Previous Reports

25-05-2025: [Q4FY25 results review](#)

01-02-2025: [Q3FY25 results review](#)

### Outlook: Volume and margins are expected to recover in FY26

Despite CONCOR's subdued Q1FY26 performance, management has maintained and sounded confident on its volume growth guidance. Volume growth is expected on account of i) healthy demand from Eastern India, ii) volume contribution from new terminal at Morbi Rafaleswar in Gujarat, iii) bulk cement in tank containers (commissioned first rake on 30 Jun'25). Further, volume growth could also be supported by JNPT's connection to WDFC by Dec'25. Going ahead, it plans to increase capex to boost infrastructure, particularly in the areas of containers, terminals and rakes.

We remain positive on CONCOR's growth prospects and believe EBITDA margin is likely to recover from the current low of ~19% and sustain between 21–22%. Taking cognisance of Q1FY26 performance, we have lowered our FY26/27E EPS by 7.1%/2.4% and our revised TP works out to INR 682 (earlier 704 adjusted 1:4 bonus issue), based on 32x FY27E EPS.

### Key risks

- Worsening of EXIM imbalance.
- Fall in margins due to higher competitive intensity.
- New services impacting margins adversely.

### Exhibit 1: Earnings revision

| (INR mn) | FY26E  |        |       | FY27E    |          |       |
|----------|--------|--------|-------|----------|----------|-------|
|          | New    | Old    | % Chg | New      | Old      | % Chg |
| Sales    | 96,559 | 96,840 | (0.3) | 1,09,394 | 1,09,409 | (0.0) |
| EBITDA   | 20,250 | 20,685 | (2.1) | 23,547   | 23,765   | (0.9) |
| PAT      | 13,397 | 14,424 | (7.1) | 16,211   | 16,613   | (2.4) |

Source: I-Sec research

### Q1FY26 conference call: Takeaways

- **Target for 2028:** i) 100 terminals, ii) 500 plus rakes and iii) >70,000 containers.
- Management maintained its guidance of 13% volume growth; i) EXIM 10% and ii) domestic 20%.
- Board has approved dividend of INR 1.6/share.
- In Q1, domestic business saw subdued performance primarily due to i) delay in supply of tank containers and ii) CONCOR is not attempting low margin traffic.
- **Bulk cement containers:** CONCOR has received one rake and another is expected soon by Aug-end. This may add significant domestic volumes.
- Rail freight margin increased from 24.36% to 26.96%.
- Overall margins were impacted due to: i) Volume discount reconciliation, ii) increase in staff cost (one time performance bonus), iii) decline in EXIM lead distance by ~4% and iv) subdued domestic demand.
- Double stack rakes grew 11.2% YoY to 1,505 rakes (vs. 1,353 rakes in Q1FY25).
- It has commissioned five high speed rakes and has procured 1,500 containers for domestic use.
- **Capex** in Q1 was INR 2,025mn and management is targeting ~INR 8.6bn capex in FY26.

- Company expects domestic volume growth to pick up on account of i) excellent demand from Eastern India, ii) volume contribution from new terminal at Morbi Rafaleswar in Gujarat, iii) bulk cement in tank containers (commissioned first rake on 30 Jun'25).
- Imports grew 12% YoY in Q1FY26; Mundra port saw growth of 8.4% YoY JNPT had growth of 19.3% YoY, Chennai port grew 19.4% YoY and Vizag port grew 29% YoY. Due to higher imports, empty running cost declined by 13.7% YoY in Q1FY26.
- Company has signed an MoU with the RHS group of Dubai for end-to-end logistics solution.
- **Employee cost:** Company has given one time performance bonus to its employees (one month salary). This has impacted Q1 profitability by INR 180mn. This is not likely to recur in coming quarters.
- **Originating volumes:** EXIM- 5,31,099; domestic- 1,21,624 and total- 6,52,723.
- **Lead distances:** EXIM- 688km and domestic- 1,353km and total 792km.
- **Realisation/te** was mainly impacted by the decline in the lead distance.
- **Market share:** JNPT- 58.39% (vs. 56.02% in Q1FY25), Mundra- 36% (vs. 38% in Q1FY25), Pipavav- 49% (same as last year).
- India's market share is ~53.6%; (EXIM- 53.1% vs 55% in Q1FY25)
- **Port mix:** JNPT- 35%, Mundra- 35.3%, Pipavav- 8%, Vizag- 6%, Chennai- 4.8%, Vallaradam- 5%, Ennore- 2%, Tuticorin- 2% etc.
- **Empty running cost:** EXIM- INR 276.9mn and dom – INR 656.4mn, total- INR 922.3mn.
- **FMLM mix:** Q1FY26 was 35% and ~5% of total revenue of INR 980mn for both EXIM and domestic.
- DFC connectivity to JNPT- to be commissioned by Dec'25.

## Exhibit 2: CONCOR Q1FY26 performance review

| (INR mn)                | Q1FY26        | Q1FY25        | Chg YoY (%) | Q4FY25        | Chg QoQ (%) |
|-------------------------|---------------|---------------|-------------|---------------|-------------|
| <b>Net income</b>       | <b>21,495</b> | <b>20,971</b> | 2.5         | <b>22,814</b> | (5.8)       |
| <b>Adjusted topline</b> | <b>21,495</b> | <b>20,971</b> | 2.5         | <b>22,814</b> | (5.8)       |
| Rail Freight cost       | 12,012        | 12,103        | (0.8)       | 12,975        | (7.4)       |
| Operating cost          | 3,077         | 2,873         | 7.1         | 3,163         | (2.7)       |
| Employee wages          | 1,463         | 1,168         | 25.3        | 1,331         | 9.9         |
| Other expense           | 680           | 508           | 33.8        | 1,011         | (32.8)      |
| <b>Total Expense</b>    | <b>17,231</b> | <b>16,652</b> | 3.5         | <b>18,479</b> | (6.8)       |
| <b>EBITDA</b>           | <b>4,265</b>  | <b>4,319</b>  | (1.3)       | <b>4,335</b>  | (1.6)       |
| margin (%)              | 19.8          | 20.6          |             | 19.0          |             |
| <b>Adj. EBITDA</b>      | <b>4,265</b>  | <b>4,319</b>  | (1.3)       | <b>4,335</b>  | (1.6)       |
| margin (%)              | 19.8          | 20.6          |             | 19.0          |             |
| Depreciation            | 1,570         | 1,649         | (4.8)       | 1,552         | 1.2         |
| Other income            | 935           | 924           | 1.2         | 1,432         | (34.7)      |
| Finance Cost            | 164           | 181           |             | 166           |             |
| Exceptional item        |               |               |             | -             |             |
| <b>PBT</b>              | <b>3,465</b>  | <b>3,413</b>  | 1.5         | <b>4,049</b>  | (14.4)      |
| Tax                     | 888           | 859           |             | 1,027         |             |
| <b>PAT</b>              | <b>2,577</b>  | <b>2,554</b>  | 0.9         | <b>3,021</b>  | (14.7)      |

Source: I-Sec research, Company data

**Exhibit 3: CONCOR Q1FY26 operational review**

|                       | Q1FY26           | Q1FY25           | Chg YoY (%) | Q4FY25           | Chg QoQ (%) |
|-----------------------|------------------|------------------|-------------|------------------|-------------|
| <b>Revenue</b>        | <b>21,495</b>    | <b>20,971</b>    | 2.5         | <b>22,814</b>    | (5.8)       |
| -EXIM                 | 14,008           | 13,214           | 6.0         | 14,908           | (6.0)       |
| -Domestic             | 7,487            | 7,757            | (3.5)       | 7,906            | (5.3)       |
| <b>Segment EBIT</b>   | <b>2,694</b>     | <b>2,670</b>     | 0.9         | <b>2,783</b>     | (3.2)       |
| -EXIM                 | 2,900            | 2,667            | 8.8         | 2,985            | (2.8)       |
| -Domestic             | 375              | 461              | (18.6)      | 393              | (4.6)       |
| <b>TEU Handled</b>    | <b>12,90,101</b> | <b>11,59,251</b> | 11.3        | <b>13,47,495</b> | (4.3)       |
| -EXIM                 | 9,73,875         | 8,69,464         | 12.0        | 10,45,042        | (6.8)       |
| -Domestic             | 3,16,226         | 2,89,787         | 9.1         | 3,02,453         | 4.6         |
| <b>TEU Originated</b> | <b>6,52,723</b>  | <b>6,06,756</b>  | 7.6         | <b>6,79,459</b>  | (3.9)       |
| -EXIM                 | 5,31,099         | 4,81,912         | 10.2        | 5,57,670         | (4.8)       |
| -Domestic             | 1,21,624         | 1,24,844         | (2.6)       | 1,21,789         | (0.1)       |

Source: I-Sec research, Company data

**Exhibit 4: Shareholding pattern**

| %                       | Dec'24 | Mar'25 | Jun'25 |
|-------------------------|--------|--------|--------|
| Promoters               | 54.8   | 54.8   | 54.8   |
| Institutional investors | 39.2   | 37.0   | 35.3   |
| MFs and others          | 11.9   | 11.3   | 9.4    |
| FIs/Banks               | 1.9    | 0.2    | 0.2    |
| Insurance               | 11.7   | 12.4   | 12.9   |
| FIIIs                   | 13.7   | 13.1   | 12.7   |
| Others                  | 6.0    | 8.2    | 9.9    |

Source: Bloomberg, I-Sec research

**Exhibit 5: Price chart**

Source: Bloomberg, I-Sec research

## Financial Summary

### Exhibit 6: Profit & Loss

(INR mn, year ending March)

|                                        | FY24A         | FY25A         | FY26E         | FY27E         |
|----------------------------------------|---------------|---------------|---------------|---------------|
| Net Sales                              | 86,534        | 88,870        | 96,559        | 1,09,394      |
| <b>Operating Expenses</b>              | <b>7,292</b>  | <b>8,007</b>  | <b>8,440</b>  | <b>8,826</b>  |
| EBITDA                                 | 19,580        | 19,292        | 20,250        | 23,547        |
| <b>EBITDA Margin (%)</b>               | <b>22.6</b>   | <b>21.7</b>   | <b>21.0</b>   | <b>21.5</b>   |
| Depreciation & Amortization            | 6,186         | 5,812         | 6,282         | 6,105         |
| EBIT                                   | 13,394        | 13,480        | 13,969        | 17,442        |
| Interest expenditure                   | -             | -             | -             | -             |
| Other Non-operating Income             | 3,703         | 4,469         | 4,576         | 4,713         |
| Recurring PBT                          | 16,385        | 17,220        | 17,910        | 21,605        |
| <b>Profit / (Loss) from Associates</b> | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| <b>Less: Taxes</b>                     | <b>4,065</b>  | <b>4,290</b>  | <b>4,513</b>  | <b>5,394</b>  |
| PAT                                    | 12,321        | 12,930        | 13,397        | 16,211        |
| Less: Minority Interest                | -             | -             | -             | -             |
| Extraordinaries (Net)                  | -             | 333           | -             | -             |
| Net Income (Reported)                  | 12,321        | 12,597        | 13,397        | 16,211        |
| <b>Net Income (Adjusted)</b>           | <b>12,321</b> | <b>12,597</b> | <b>13,397</b> | <b>16,211</b> |

Source Company data, I-Sec research

### Exhibit 7: Balance sheet

(INR mn, year ending March)

|                                        | FY24A           | FY25A           | FY26E           | FY27E           |
|----------------------------------------|-----------------|-----------------|-----------------|-----------------|
| Total Current Assets                   | 42,860          | 47,334          | 53,777          | 59,658          |
| of which cash & cash eqv.              | 32,961          | 36,633          | 43,292          | 48,603          |
| Total Current Liabilities & Provisions | 12,437          | 11,797          | 13,654          | 12,812          |
| <b>Net Current Assets</b>              | <b>30,423</b>   | <b>35,537</b>   | <b>40,122</b>   | <b>46,846</b>   |
| Investments                            | 11,071          | 11,194          | 11,194          | 11,194          |
| Net Fixed Assets                       | 60,148          | 65,785          | 68,503          | 71,898          |
| ROU Assets                             | -               | -               | -               | -               |
| Capital Work-in-Progress               | 8,927           | 8,543           | 8,543           | 8,543           |
| Total Intangible Assets                | -               | -               | -               | -               |
| Other assets                           | 15,399          | 10,548          | 10,548          | 10,548          |
| Deferred Tax Assets                    | -               | -               | -               | -               |
| <b>Total Assets</b>                    | <b>1,27,122</b> | <b>1,32,639</b> | <b>1,39,942</b> | <b>1,50,060</b> |
| <b>Liabilities</b>                     |                 |                 |                 |                 |
| <b>Borrowings</b>                      | <b>262</b>      | <b>243</b>      | <b>243</b>      | <b>243</b>      |
| <b>Deferred Tax Liability</b>          | <b>(822)</b>    | <b>(325)</b>    | <b>(325)</b>    | <b>(325)</b>    |
| provisions                             | 792             | 921             | 921             | 921             |
| other Liabilities                      | 7,624           | 6,934           | 6,934           | 6,934           |
| Equity Share Capital                   | 3,047           | 3,047           | 3,047           | 3,047           |
| Reserves & Surplus                     | 1,15,186        | 1,20,755        | 1,28,059        | 1,38,177        |
| <b>Total Net Worth</b>                 | <b>1,18,232</b> | <b>1,23,802</b> | <b>1,31,106</b> | <b>1,41,224</b> |
| Minority Interest                      | 1,033           | 1,064           | 1,064           | 1,064           |
| <b>Total Liabilities</b>               | <b>1,27,122</b> | <b>1,32,639</b> | <b>1,39,942</b> | <b>1,50,060</b> |

Source Company data, I-Sec research

### Exhibit 8: Cashflow statement

(INR mn, year ending March)

|                                        | FY24A          | FY25A         | FY26E         | FY27E         |
|----------------------------------------|----------------|---------------|---------------|---------------|
| <b>Operating Cashflow</b>              | <b>13,654</b>  | <b>16,152</b> | <b>22,386</b> | <b>21,455</b> |
| Working Capital Changes                | (2,297)        | (1,346)       | 2,073         | (1,412)       |
| Capital Commitments                    | (7,965)        | (9,311)       | (9,000)       | (9,500)       |
| <b>Free Cashflow</b>                   | <b>5,689</b>   | <b>6,841</b>  | <b>13,386</b> | <b>11,955</b> |
| <b>Other investing cashflow</b>        | <b>1,189</b>   | <b>2,999</b>  | <b>-</b>      | <b>-</b>      |
| Cashflow from Investing Activities     | (6,776)        | (6,312)       | (9,000)       | (9,500)       |
| Issue of Share Capital                 | -              | -             | -             | -             |
| Interest Cost                          | (35)           | (2)           | (634)         | (550)         |
| Inc (Dec) in Borrowings                | (1,663)        | (1,775)       | -             | -             |
| Dividend paid                          | (6,702)        | (7,311)       | (6,093)       | (6,093)       |
| Others                                 | -              | -             | -             | -             |
| Cash flow from Financing Activities    | (8,401)        | (9,088)       | (6,727)       | (6,643)       |
| <b>Chg. in Cash &amp; Bank balance</b> | <b>(1,523)</b> | <b>752</b>    | <b>6,659</b>  | <b>5,312</b>  |
| Closing cash & balance                 | 1,915          | 33,713        | 43,292        | 48,603        |

Source Company data, I-Sec research

### Exhibit 9: Key ratios

(Year ending March)

|                             | FY24A | FY25A  | FY26E | FY27E |
|-----------------------------|-------|--------|-------|-------|
| <b>Per Share Data (INR)</b> |       |        |       |       |
| Reported EPS                | 20.2  | 17.0   | 17.6  | 21.3  |
| Adjusted EPS (Diluted)      | 20.2  | 16.5   | 17.6  | 21.3  |
| Cash EPS                    | 30.4  | 24.2   | 25.8  | 29.3  |
| Dividend per share (DPS)    | -     | -      | -     | -     |
| Book Value per share (BV)   | 194.0 | 162.5  | 172.1 | 185.4 |
| Dividend Payout (%)         | -     | -      | -     | -     |
| <b>Growth (%)</b>           |       |        |       |       |
| Net Sales                   | 5.9   | 2.7    | 8.7   | 13.3  |
| EBITDA                      | 5.0   | (1.5)  | 5.0   | 16.3  |
| EPS (INR)                   | 6.9   | (16.0) | 3.6   | 21.0  |
| <b>Valuation Ratios (x)</b> |       |        |       |       |
| P/E                         | 27.4  | 32.7   | 31.5  | 26.1  |
| P/CEPS                      | 18.3  | 23.0   | 21.5  | 18.9  |
| P/BV                        | 2.9   | 3.4    | 3.2   | 3.0   |
| EV / EBITDA                 | 19.3  | 19.4   | 18.2  | 15.4  |
| Dividend Yield (%)          | -     | -      | -     | -     |
| <b>Operating Ratios</b>     |       |        |       |       |
| Gross Profit Margins (%)    | 31.1  | 30.7   | 29.7  | 29.6  |
| EBITDA Margins (%)          | 22.6  | 21.7   | 21.0  | 21.5  |
| Effective Tax Rate (%)      | 24.8  | 24.9   | 25.2  | 25.0  |
| Net Profit Margins (%)      | 14.2  | 14.5   | 13.9  | 14.8  |
| Net Debt / Equity (x)       | (0.4) | (0.4)  | (0.4) | (0.4) |
| Net Debt / EBITDA (x)       | (2.2) | (2.5)  | (2.7) | (2.5) |
| Total Asset Turnover (x)    | 0.7   | 0.7    | 0.7   | 0.8   |
| Inventory Turnover Days     | 2     | 2      | 2     | 2     |
| Receivables Days            | 15    | 17     | 15    | 16    |
| Payables Days               | 13    | 10     | 17    | 12    |
| <b>Profitability Ratios</b> |       |        |       |       |
| RoE (%)                     | 10.8  | 10.6   | 10.7  | 12.2  |
| RoCE (%)                    | 8.8   | 8.5    | 8.3   | 9.8   |
| RoIC (%)                    | 14.1  | 13.6   | 13.6  | 16.5  |

Source Company data, I-Sec research

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