Devyani International Limited

July 29, 2026

To,

National Stock Exchange of India Ltd.	BSE Limited
Exchange Plaza, Block G, C/1, Bandra Kurla Complex, Bandra (E), Mumbai – 400 051	Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001
Email: cmlist@nse.co.in	Email: corp.relations@bseindia.com
Symbol: DEVYANI	**Security Code: 543330**

Sub: **Regulation 30: Presentation on Unaudited Financial Results of the Company for the Quarter ended June 30, 2026**

Dear Sir/ Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached a copy of the Presentation on Unaudited Financial Results of the Company for the Quarter ended June 30, 2026.

The same is also being uploaded on website of the Company at www.dil-rjcorp.com.

You are requested to take the above on record.

Yours faithfully,
For Devyani International Limited

Pankaj Virmani

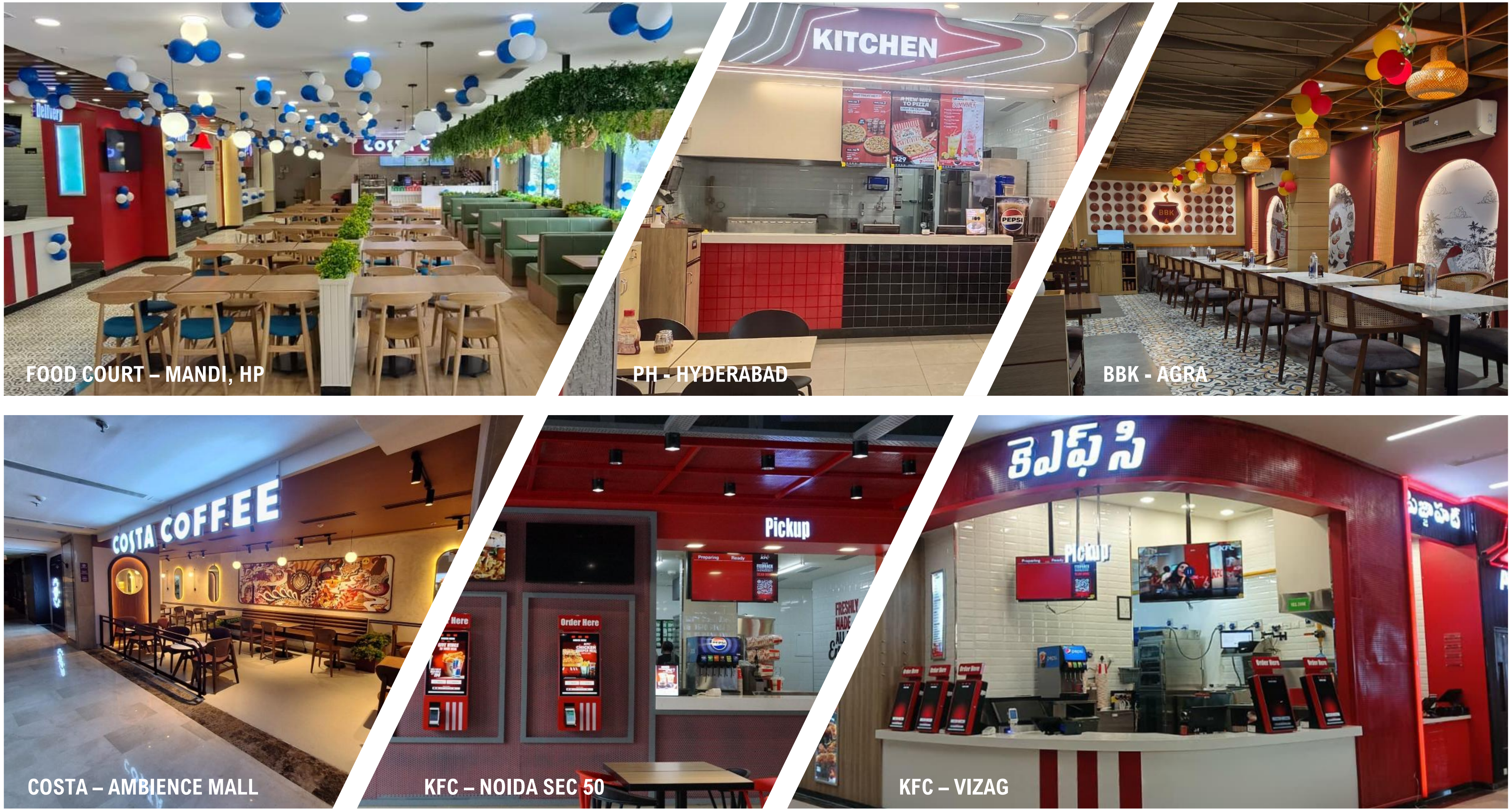
Digitally signed by Pankaj Virmani
Date: 2026.07.29 12:42:19 +05'30'

Pankaj Virmani
Chief Sustainability Officer & Company Secretary

Encl.: *As above*

DEVYANI
INTERNATIONAL LIMITED

Q1 FY'27
Results Presentation



July 29, 2026

KFC
Pizza Hut
COSTA COFFEE
BBK BIRYANI BY KILO
Vaango! Dosas, Idlis & More
NYF newyorkfries
SANOOK KITCHEN asian cuisine
GOILA BUTTER CHICKEN

Disclaimer

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This presentation may contain forward-looking statements that involve risks and uncertainties. Forward-looking statements are based on certain assumptions and expectations of future events. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. There is no obligation on the Company or any of its directors, officers, employees, agents or advisers, or any of their respective affiliates, advisers or representatives to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise and none of them shall have any liability (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. You are cautioned not to place undue reliance on these forward-looking statements, which are based on current view of the Company's management on future events.

The data and opinion expressed herein with respect to the Company is based on a number of assumptions and is subject to a number of known and unknown risks, which may cause the Company's actual results or performance to differ materially from any projected future results or performance expressed or implied by such statements. Further, certain figures (including amounts, percentages and numbers), as applicable, have been rounded-off to the nearest number and may not depict the exact number.

We use a variety of financial and operational performance indicators to measure and analyze our financial performance and financial condition from period to period and to manage our business. Further, financial or performance indicators used here, have limitations as analytical tools, and should not be considered in isolation from, or as a substitute for, analysis of our historical financial performance, as reported and presented in our financial statements. Further, past performance is not necessarily indicative of future results.

This presentation has been prepared by the Company. This document is a summary only and does not purport to contain all of the information that may be required to evaluate any potential transaction and any recipient hereof should conduct its own independent analysis of the Company and their businesses, including the consulting of independent legal, business, tax and financial advisers. The information in this presentation has not been independently verified and has not been and will not be reviewed or approved by any statutory or regulatory authority or stock exchange in India. No representation, warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information and opinions in this presentation. Further, nothing in this document should be construed as constituting legal, business, tax or financial advice.

CHAIRMAN COMMENTS

We begin the new financial year on a strong note. The momentum we built through the second half of FY26 - anchored by KFC's strong same-store sales performance - has continued into Q1 FY27. I am pleased that most of our brand portfolio delivered positive SSSG during the quarter. KFC continues to post double-digit sales growth and delivered another positive SSSG of 3.3% during the quarter. Other brands in the portfolio like Biryani by Kilo, Costa, and Vaango maintained a 7%+ SSSG growth trajectory. Pizza Hut also delivered a sequentially better SSSG.

The business has improved profitability and posted its highest ever EBITDA of Rs. 255 crs at 16.1% of the revenues. This is a testament to our capability and commitment to deliver sustainable profitable growth, despite the cost inflation on LPG and wage hike.

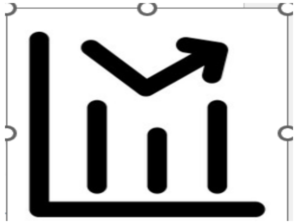
The operating environment has remained volatile, along with the usual seasonal complexities. While the demand has remained stable so far, the forecast of a below-normal season, combined with El Niño risk, is a reminder that consumption recovery in India rarely moves in a straight line.

The merger process with Sapphire Foods continues to progress along expected timelines. We received approvals from both the NSE and the BSE in June, bringing us closer to the next phase of regulatory filings. The timelines are broadly on track with our stated target of completion by the end of FY27. I want to once again thank Yum! Brands for their continued confidence in DIL and RJ Corp as their long-term partners.

Under Manish's leadership, we have continued to strengthen our management bench. The new team is fully in place now and settling in well in their respective roles. I am encouraged by the early cultural and operational shifts that I see across the organization as we build what the team has called "DIL 2.0."

Q1 FY27 - BUSINESS HIGHLIGHTS

Positive SSSG growth continues…
- ✓ KFC posted SSSG growth of +3.3% ; PH Sequentially better
- ✓ Costa Coffee SSSG +10.2%
- ✓ BBK and Vaango delivered +7.2% and +7.1% respectively.



Dine-in focussed strategy working as per plan
- ✓ Revenue improvement in Dine-in & Takeaway channels for both KFC & PH.
- ✓ Dine-in exclusive offers and campaigns delivered desired results.
- ✓ 2-pronged strategy – offline for recruitment & value ; online for convenience & accessibility.

Delivered lifetime-high Operating & Reported EBITDA of INR 151 Cr & INR 255 Cr respectively
- ✓ Operating EBITDA grew +38% yoy. Reported EBITDA margin at 16.1%.
- ✓ Small inflation in Raw materials, LPG and wage costs.
- ✓ Highest PBT in 8 quarters at INR 22.9 Cr.

FY27 Q1 - PERFORMANCE HIGHLIGHTS

Store snapshot

- ✓ KFC - added 11 net new stores in India and 2 in Thailand
- ✓ BBK- 3 net additions
- ✓ Yearly store opening plan as per initial guidance

Continued Revenue growth

Q1 FY27 INR 15,805 Mn; +16.5% vs Q1 FY26

- ✓ India Revenue INR 10,709 Mn; +14.9% vs Q1 FY26
- ✓ KFC India INR 6,842 Mn; +11.7% vs Q1 FY26
- ✓ International business INR 5,230 Mn; +20.7% vs Q1 FY26

Margin Performance

Consolidated Gross Margin

- ✓ Q1 FY27 at 69.1%; +0.9% vs Q1 FY26

Brand Contribution

- ✓ Consolidated Q1 FY27 at 14.2% vs 13.1% in Q1 FY26

Earnings Performance

Consolidated EBITDA

- ✓ Q1 FY27 INR 2,548 Mn
- ✓ EBITDA Margin at 16.1%, up 100 bps vs Q1 FY26

NEW STORE OPENINGS AND STORE COUNT

Brand	Net New Units (NNU) Q1 FY26	Q4 FY26	Q1 FY27	Stores as at 31 Mar 26	Stores as at 30 June 26
YUM BRANDS	**-4**	**-5**	**-2**	**1,422**	**1,420**
KFC	*8*	*-5*	*11*	*783*	*794*
PH	*-12*	*0*	*-13*	*639*	*626*
FRANCHISEE BRANDS	2	-5	-1	198	197
OWN BRANDS*	105	-1	1	217	218
Food-Courts/ Airports	*0*	*-1*	*0*	*20*	*20*
Total India	**103**	**-12**	**-2**	**1,857**	**1,855**
Thailand	1	-2	2	321	323
Nigeria	0	0	-1	40	39
Nepal	2	2	0	38	38
Total International	**3**	**0**	**1**	**399**	**400**
Total DIL	**106**	**-12**	**-1**	**2,256**	**2,255**

*Q1 FY26 Includes 105 Sky-Gate stores acquired in June-25

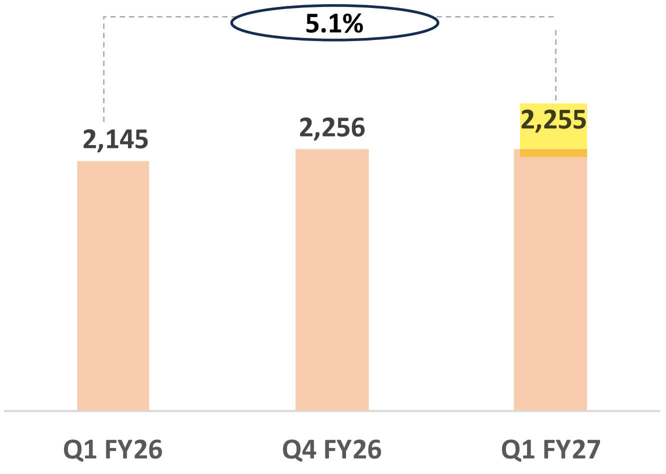
** Includes 23 BBK express stores*

NNU = Gross additions less Closures

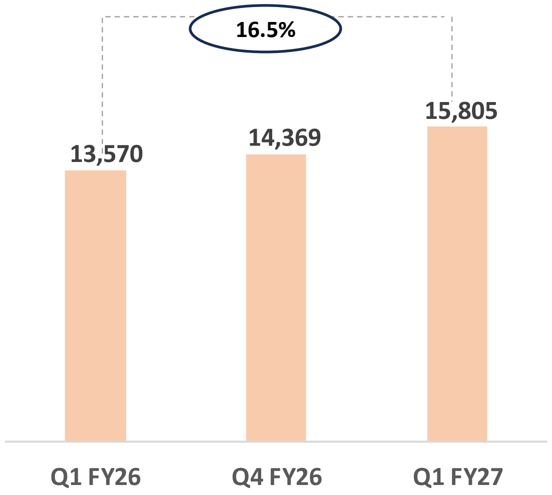
PERFORMANCE TREND – DIL CONSOLIDATED

ALL FIGURES IN INR MILLION, UNLESS SPECIFIED

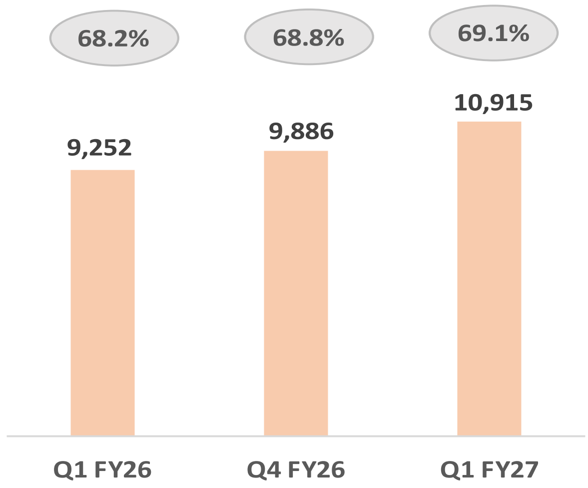
STORE COUNT (NOS) AT END OF PERIOD



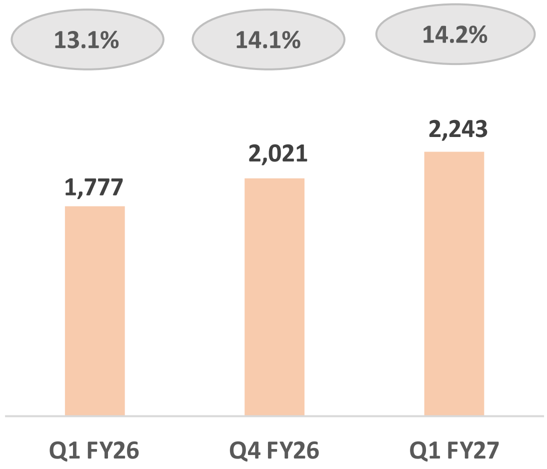
REVENUE FROM OPERATIONS



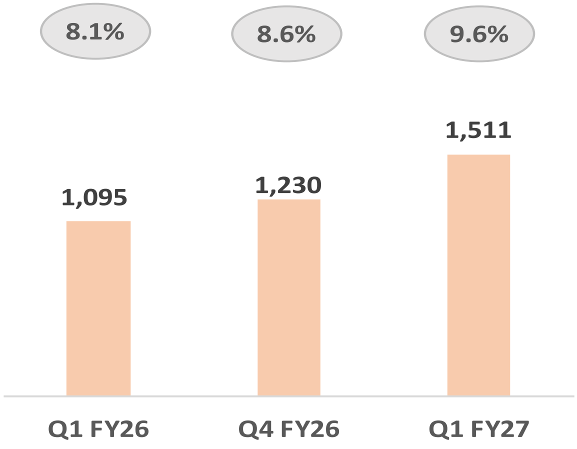
GROSS MARGIN



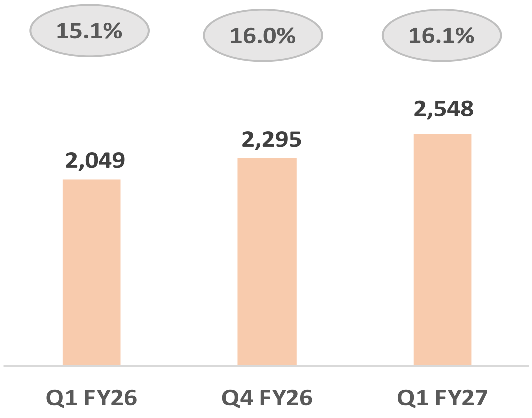
BRAND CONTRIBUTION



OPERATING EBITDA



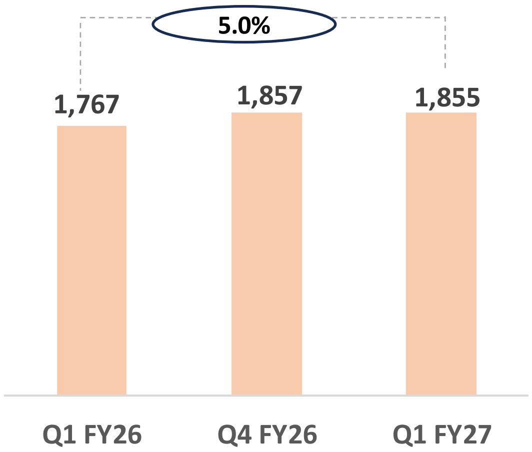
REPORTED EBITDA



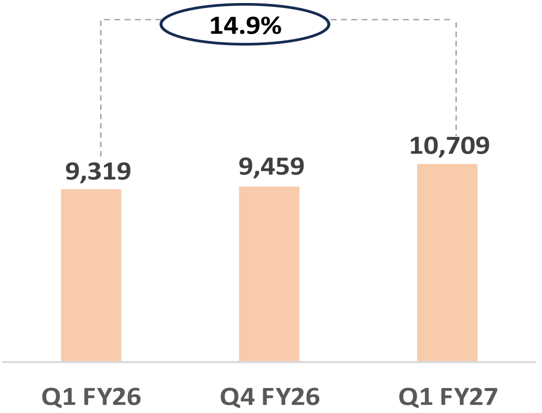
PERFORMANCE TREND – DIL INDIA

ALL FIGURES IN INR MILLION, UNLESS SPECIFIED

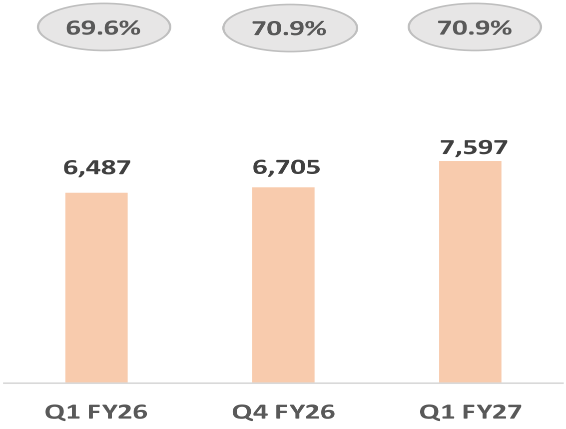
STORE COUNT (NOS) AT END OF PERIOD



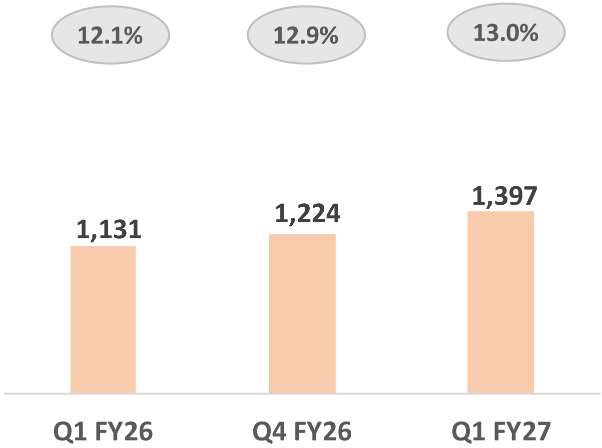
REVENUE FROM OPERATIONS



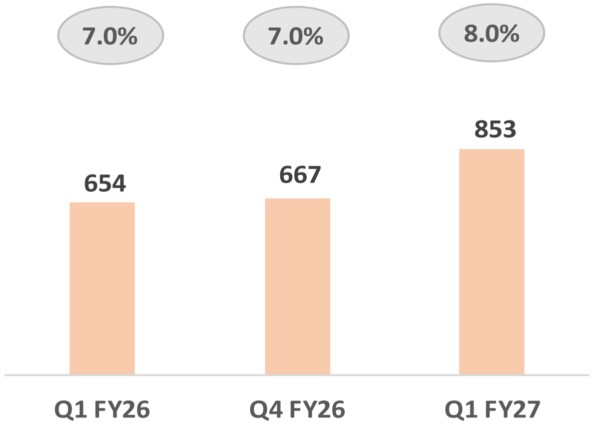
GROSS MARGIN



BRAND CONTRIBUTION

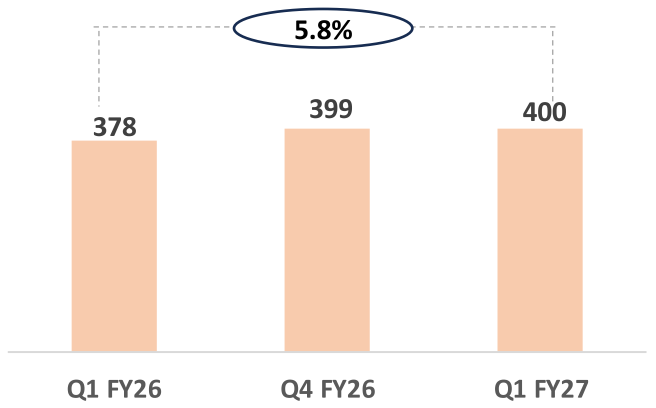


OPERATING EBITDA



PERFORMANCE TREND – DIL INTERNATIONAL

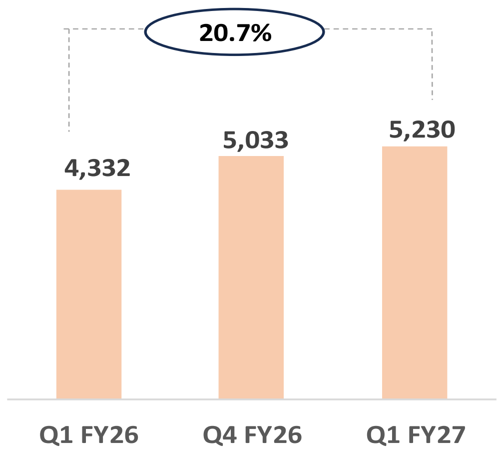
STORE COUNT (NOS) AT END OF PERIOD



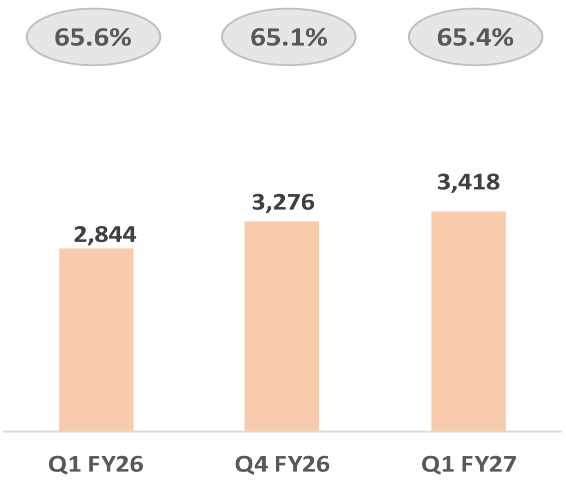
KFC ADS ('000)

	Q1 FY26	Q4 FY26	Q1 FY27
Thailand (THB)	56	55	55
Nigeria (Naira)	1,006	1,011	1,046
Nepal (NPR)	145	146	159

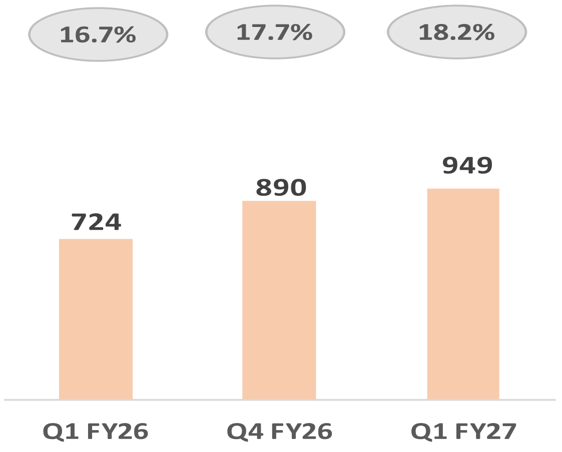
REVENUE FROM OPERATIONS



GROSS MARGIN



BRAND CONTRIBUTION



All figures in INR Million, unless specified

AMBIENCE MALL, GURUGRAM

Core Brands – KFC – India

Q1 FY27 New Stores

Inorbit Mall, Vizag

Bearys Mall, Shimoga

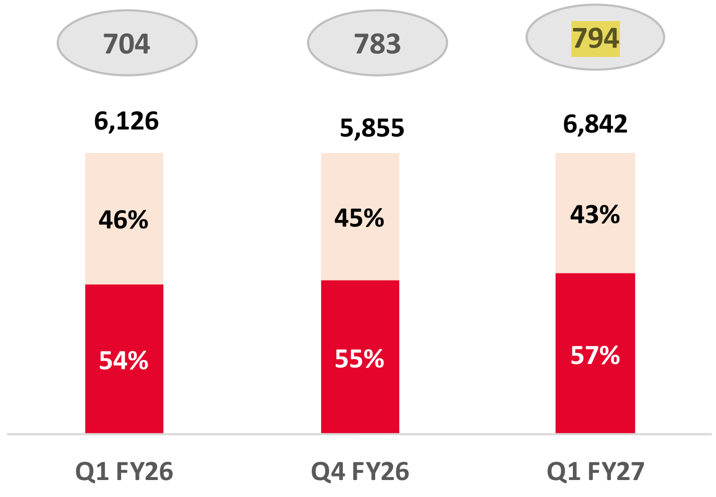
Hilite Chemmad, Kerala

Felix Mall, Gurgaon

BUSINESS PERFORMANCE – KFC INDIA

All figures in INR Million, unless specified

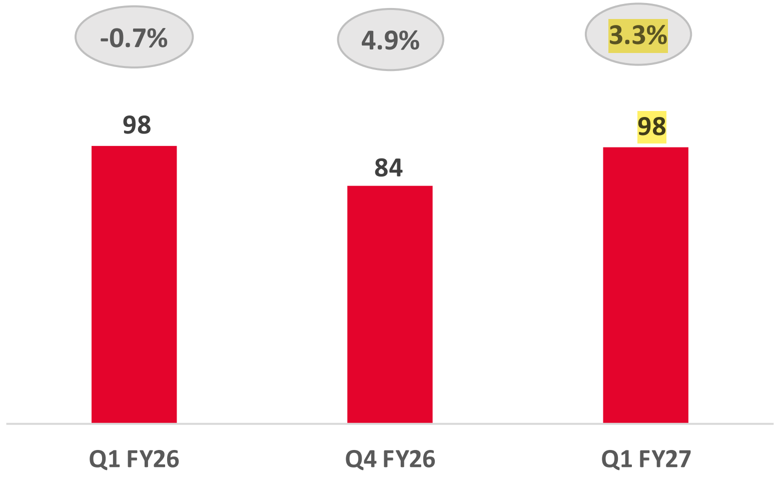
REVENUE AND SALES MIX



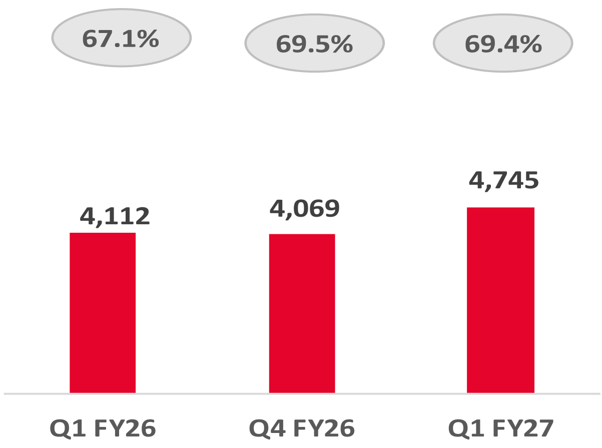
← Stores SSSG% →

Off-Premise
On-Premise

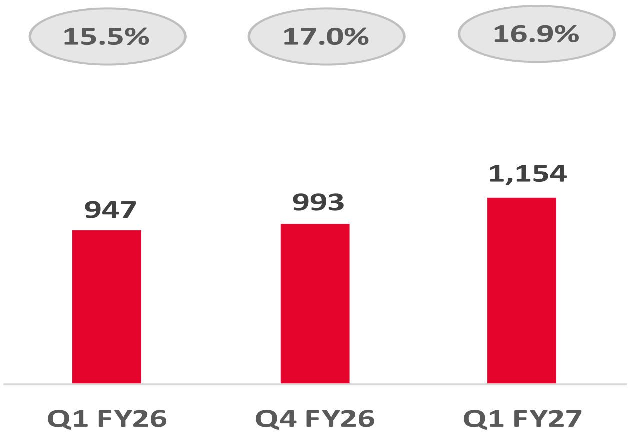
ADS'000 AND SSSG



GROSS MARGIN



BRAND CONTRIBUTION



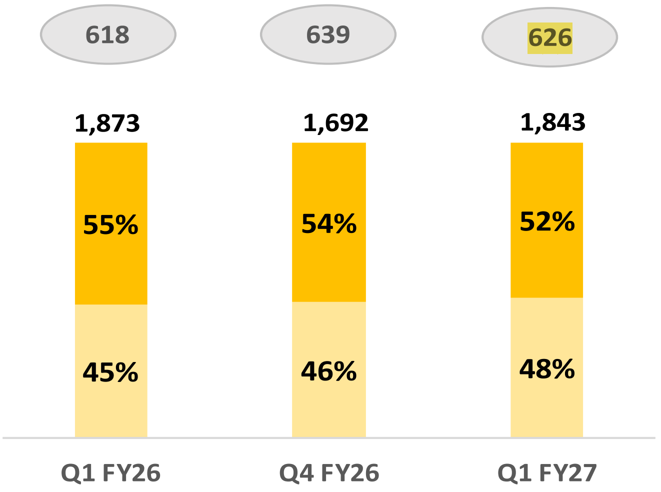
KFC MARKETING CAMPAIGNS

Core Brands – Pizza Hut – India

BUSINESS PERFORMANCE – PH INDIA

All figures in INR Million, unless specified

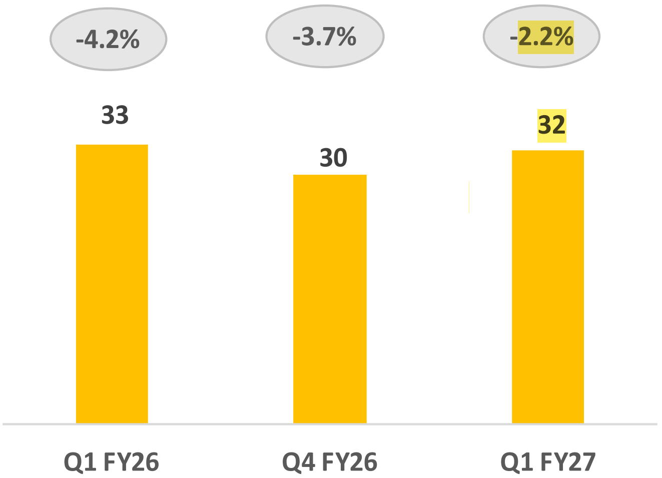
Revenue and Sales mix



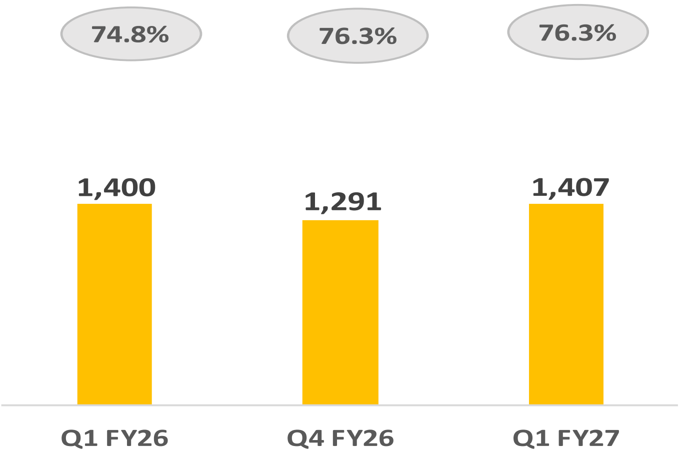
Stores SSSG%

Off-Premise
On-Premise

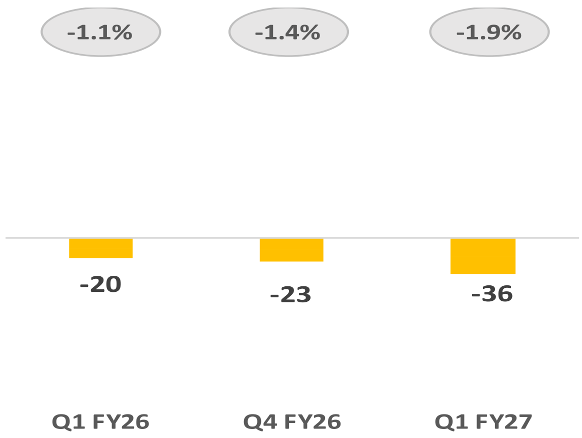
ADS'000 and SSSG



Gross Margin



Brand Contribution

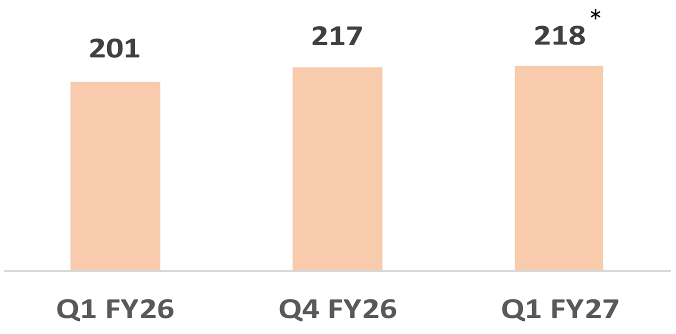


PH MARKETING CAMPAIGNS

PERFORMANCE TREND – OWN BRANDS

All figures in INR Million, unless specified

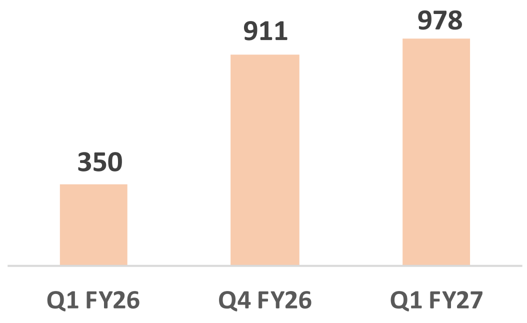
STORE COUNT (NOS) AT END OF PERIOD



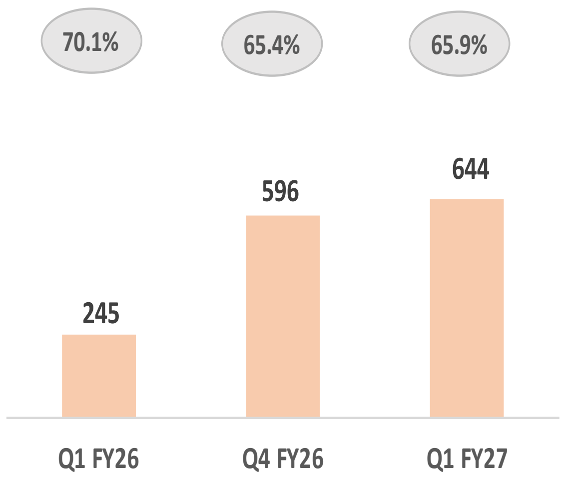
ADS ('000) and SSSG%

	Q1 FY26	Q4 FY26	Q1 FY27
Vaango ADS	24	25	26
Vaango SSSG%	0.7%	2.9%	7.1%
BBK ADS	70	72	76
BBK express ADS*		18	21
BBK SSSG%	-2.8%	3.2%	7.2%

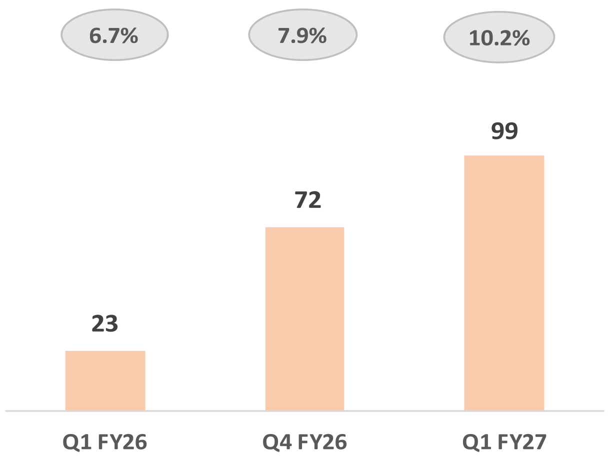
REVENUE FROM OPERATIONS



Gross Margin



BRAND CONTRIBUTION



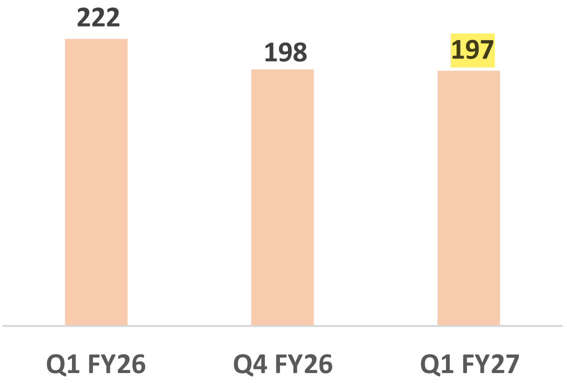
* 23 Stores

Acquired 105 Sky- Gate stores in June-25

PERFORMANCE TREND – FRANCHISEE BRANDS

All figures in INR Million, unless specified

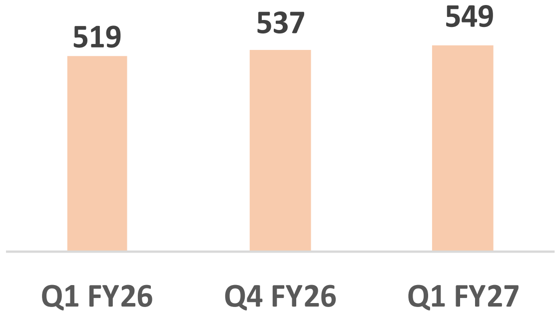
STORE COUNT (NOS) AT END OF PERIOD



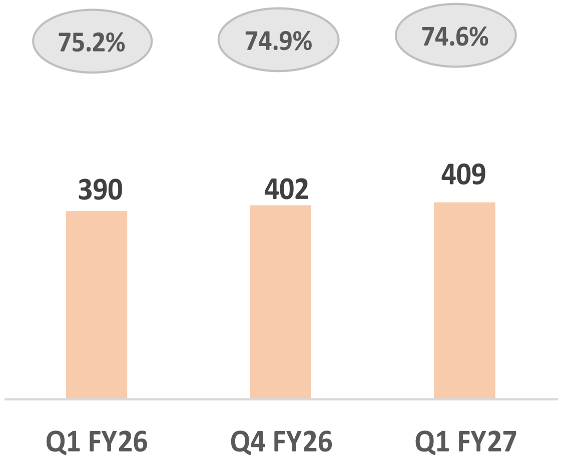
ADS ('000) and SSSG%

	Q1 FY26	Q4 FY26	Q1 FY27
Costa ADS	26	28	29
Costa SSSG%	4.8%	1.9%	10.2%

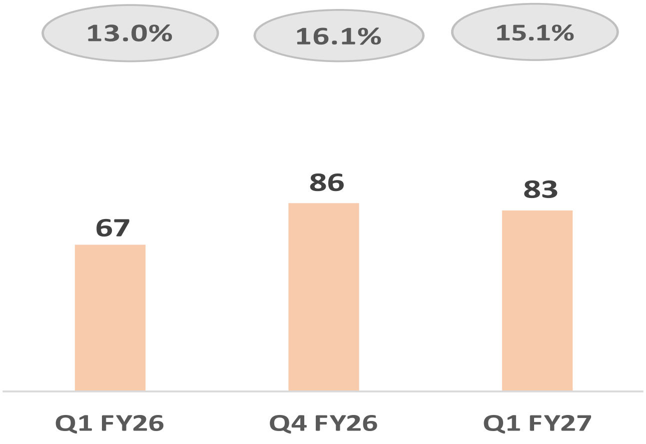
REVENUE FROM OPERATIONS



Gross Margin



BRAND CONTRIBUTION



Summary Financials

CONSOLIDATED PROFIT & LOSS STATEMENT

Particulars (INR Million)	Q1' FY26	Q4' FY26	Q1' FY27
Revenue from Operations	13,570	14,369	15,805
Other Income	135	141	192
Total Income	**13,705**	**14,510**	**15,997**
Raw Material Cost*	4,318	4,483	4,890
Gross Profit	**9,252**	**9,886**	**10,915**
Gross Margin	*68.2%*	*68.8%*	*69.1%*
Employee benefits expense	2,011	2,093	2,301
Other expenses	5,192	5,498	6,066
Total Expenses	**7,203**	**7,591**	**8,367**
EBITDA	**2,049**	**2,295**	**2,548**
EBITDA Margin	*15.1%*	*16.0%*	*16.1%*
Finance Costs	668	701	701
Depreciation & Amortization Expense	1,497	1,825	1,804
Impairment	0	118	11
Foreign exchange (gain)/loss (net)	-12	-26	-5
Share of loss of joint ventures	-1	-0	1
Exceptional items	0	0	0
Profit / (loss) before Tax (PBT)	**29**	**(181)**	**229**
(Loss)/ Profit from discontinued operation	(2)	36	0
Tax Expense/ (Credit)	5	(47)	58
Profit (loss) after Tax (PAT)	**22**	**(98)**	**171**

*Includes Purchases of stock-in-trade

DEVYANI
INTERNATIONAL LIMITED

Devyani International's Q1 FY2027 Conference Call on Wednesday, July 29, 2026 at 2:30 PM IST

Devyani International Limited (DIL), among the largest QSR players in India, will host a conference call for investors and analysts on Wednesday, July 29, 2026 at 2:30 PM IST to discuss its results and developments for the period ended June 30, 2026. The results will be announced earlier the same day.

The senior management of the Company will be present to address the call.

Timing	:	Wednesday, July 29, 2026 at 2:30 PM IST
Pre-Registration	:	*To enable participants to connect to the conference call without having to wait for an operator, please register at the link below:* 
Conference Dial-In Primary Number	:	+91 22 6280 1141 / +91 22 7115 8042

About Us

Devyani International Limited is one of India’s largest chain quick service restaurant (QSR) operators, with a network of over 2,200 stores across more than 350 cities in India, Thailand, Nigeria, and Nepal. The Company’s portfolio represents a compelling blend of iconic global brands and successful homegrown concepts.

DIL holds the distinction of being the largest franchisee of Yum! Brands in India and Nepal. In addition, DIL is the sole franchisee in India for several international brands, including Costa Coffee, New York Fries, and Sanook Kitchen.

Complementing its global portfolio, DIL has developed strong indigenous brands such as Vaango, a South Indian vegetarian cuisine concept, and The Food Street, a food court format that brings multiple brands together under one roof to enhance consumer experience. DIL has also strengthened its Indian cuisine offerings through the acquisition of Sky Gate Hospitality, which owns popular brands such as Biryani By Kilo and Goila Butter Chicken.

Please visit www.dil-rjcorp.com for more information. You may also reach out to:

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DEVYANI
INTERNATIONAL LIMITED

Thank You!