

November 07, 2025

National Stock Exchange of India Limited Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E) MUMBAI - 400 051 BSE Limited, Floor 25, Phiroze Jeejeebhoy Towers, Dalal Street MUMBAI - 400 001

Dear Sir/Madam,

Company's Scrip Code in BSE : 543530 Company's Symbol in NSE : PARADEEP ISIN : INE088F01024

Sub: Investor Presentation

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of the presentation, on the financial results of the Company for the quarter and half year ended September 30, 2025, which shall be shared with Analysts/Investors.

This is for your information and records.

Yours faithfully, For Paradeep Phosphates Limited

Sachin Patil Company Secretary

Encl: As above

PARADEEP PHOSPHATES LIMITED

CIN No.: L24129OR1981PLC001020



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Overview of PPL



- Paradeep Phosphates Limited (PPL) is one of India's largest private sector phosphatic fertilizer companies with a capacity of 3.7 MMTPA (with the merger now completed)
- The Paradeep unit (~ 2.0 MMTPA) can produce DAP and various NPK grades, while the Goa unit (1.2 MMTPA) can produce unique NPK grades (0.8 MMTPA) and Urea (0.4 MMTPA) and Mangalore unit (0.7 MMTPA) can produce Urea (0.4 MMTPA) and NPK (0.3 MMTPA)
- PPL's competencies are in sourcing critical raw materials, producing DAP and various NPK grades, and selling to more than 10+ million farmers through a wide distribution network of over 75,000+ retailers across 18 states in India. PPL also has a small industrial portfolio comprising of industrial chemicals, SNF and ABC
- PPL's brands, Jai Kisaan Navratna, and Jai Kisaan Mangala hold strong equity in the minds of farmers
- PPL is promoted by Zuari Agro Chemicals and OCP Group of Morocco, jointly holding 57.2% (Sep'25) of the company through ZMPPL (Zuari Maroc Phosphates Pvt Ltd)

Manufacturing Units	Location	Area in acres	Installed Capacity	Target Market	Key Products	ISO Certification	Backward Integration	Advantages
- CHICAGO MINING MANAGEMENT AND	Paradeep, Odisha	2,280	NPK / DAP 1.8 MMTPA	East, Central and South of India	DAP, NPK-20, N-12, N-10, N-14	 9001 14001 45001 50001 17025 	Phosphoric Acid 500 KTPA Sulphuric Acid 1.90 MMTPA	Inbound logistics via a 3.4 km pipeline from the port Green power generated from sulphuric acid production
	Zuarinagar, Goa	260	NPK / DAP 0.8 MMTPA, Urea - 0.4 MMTPA	West, Central and South of India	NPK-10, N-12, N-14, N-19, N-28, Urea N-19 is unique to the Goa plant in India	• 45001 • 14001	Ammonia 230 KTPA	Centrally located in agriculturally developed markets with high phosphate consumption
MCF whents Mangalor Chemicals & Fertikzers Limited	Mangalore	200	NPK / DAP 0.3 MMTPA Urea – 0.4 MMTPA	South of India	Urea and NPK-20	• 45001 • 14001	Sulphuric Acid 30KTPA	Proximity to port Serves Key Southern States 2

PPL's Competitive Advantages





Raw Material Sourcing

- Competitive edge in sourcing raw materials via long-term agreements with suppliers
- Supplier relationships coupled with backward integration help hedge global price volatility
- Close proximity to ports enhances inbound logistics.
 PPL owns a captive berth at Paradeep port, using a 3.4 km conveyor pipeline for transport
- The Goa plant also benefits from its location near Mormugao Port
- The Mangalore plant also benefits from its location at the Mangalore Port



Manufacturing & Storage Capabilities

Paradeep Plant:

- Backward integration of P₂O₅
- 2/3rd Land available for future expansion
- Green Power via making of captive sulphuric acid

Goa Plant:

- Backward integration of ammonia
- · Diversified product portfolio
- Access to developed markets

Mangalore Plant:

- · Strategic location at the port
- · Near key markets in South

Availability of extensive storage area for raw materials and finished goods at all plants



Wide product basket with unique grades

Consumer Product Portfolio:

Core Products:

NPK-20:20:0:13,NPK-19:19;19, NPK-28:28:0, DAP-18:46:0, NPK-12:32:16, NPK-10:26:26

Newer Products:

TSP-0:46:0, Nano DAP, Nano Urea, NPK-14:35:14, Fertilisers (Urea, DAP, MOP), Plant Nutrition Products, Ammonium Bicarbonate

Industrial Products:

Phospho-gypsum, Sulphuric Acid, NH₃, HFSA

Circular Product
 Zypmite



Pan India Sales Network and Strong Brand Equity

Flagship Brand

- Jai Kisaan Navratna
- Jai Kisaan Mangala

Extensive Pan-India Network

- 18 States in India
- 25 regional marketing offices
- 600+ stock points
- 6,000+ dealers
- 75,000+ retailers

Consumer Base

10+ Million Farmers

Strong channel loyalty programme



ESG centric Organization with Strong Promoters

Environment

 Focus on energy, water, waste, emissions, climate, biodiversity

Social

 Focus on labor practices, human rights, human capital development, health and safety, customers and communities

Governance

 Focus on risk management, cybersecurity, transparent reporting

Promoters – **OCP and Zuari** - play symbiotic role in resource ownership and manufacturing & distribution respectively

Sustainability & ESG at PPL



ESG at PPL is a blend of GRI benchmarking, new policies & initiatives, reporting, rating and governance

Financial Year	Key Actions & Milestones
FY2025-26	 Published 4th ESG Report for FY 24-25, externally assured by TUV India Applied for S&P DJSI Rating
FY2024–25	 Achieved S&P CSA score of 75 (†24-point jump, top 2% globally in chemicals sector) Published 3rd ESG Report for FY 23-24 Implemented new ESG initiatives across all pillars of E, S and G like: Climate Risk Assessment, Life Cycle Analysis of key products, Supplier ESG Assessment, Human Rights Due Diligence, ESG Policies and Targets, External Assurance on ESG Report
FY2023-24	 Achieved S&P CSA score 51 (Top 25% globally in chemicals sector) Published 2nd ESG Report for FY 22-23 Published 2nd BRSR Report (voluntary, best practice) for FY 23-24
FY2022–23	 Published 1st BRSR Report (voluntary, best practice) for FY 22-23 Implemented ESG Policies Conducted Water Stress & Biodiversity Assessments Introduced Supply Chain ESG Framework
FY2021–22	 Initiated ESG & Sustainability journey (integrated with corporate strategy) Conducted Materiality Assessment GHG Accounting (Scope 1, 2, 3) Published 1st ESG Report (mapped to GRI, SASB, UN SDG) for FY 21-22



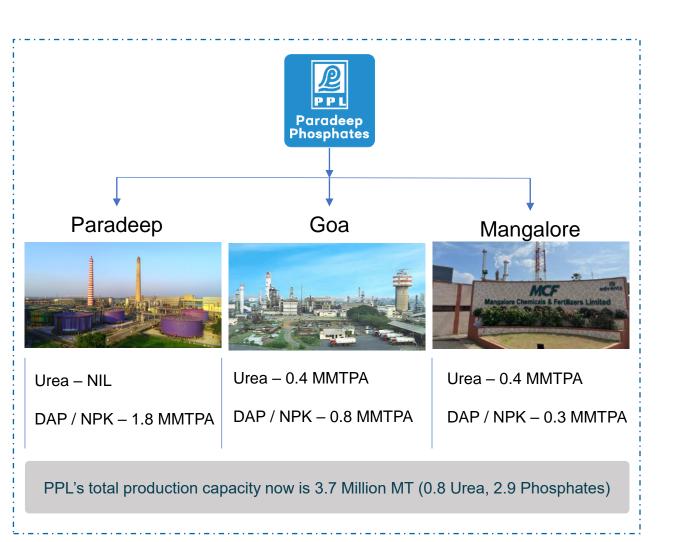
Paradeep Site: A Crucial Habitat for Migratory Birds

The Paradeep site, spanning 2,280 acres, is a vital habitat for over 30,000 migratory birds from more than 50 species annually. It offers diverse habitats like wetlands, grasslands, and woodlands, supporting avian biodiversity and ecological research. These birds, traveling long distances from around the world, help maintain ecological balance through seed dispersal, pollination, and insect control.

PPL completes merger with MCFL



Merger increases production capacity by 23% to 3.7 Million MT, Strengthens National Market Presence Further



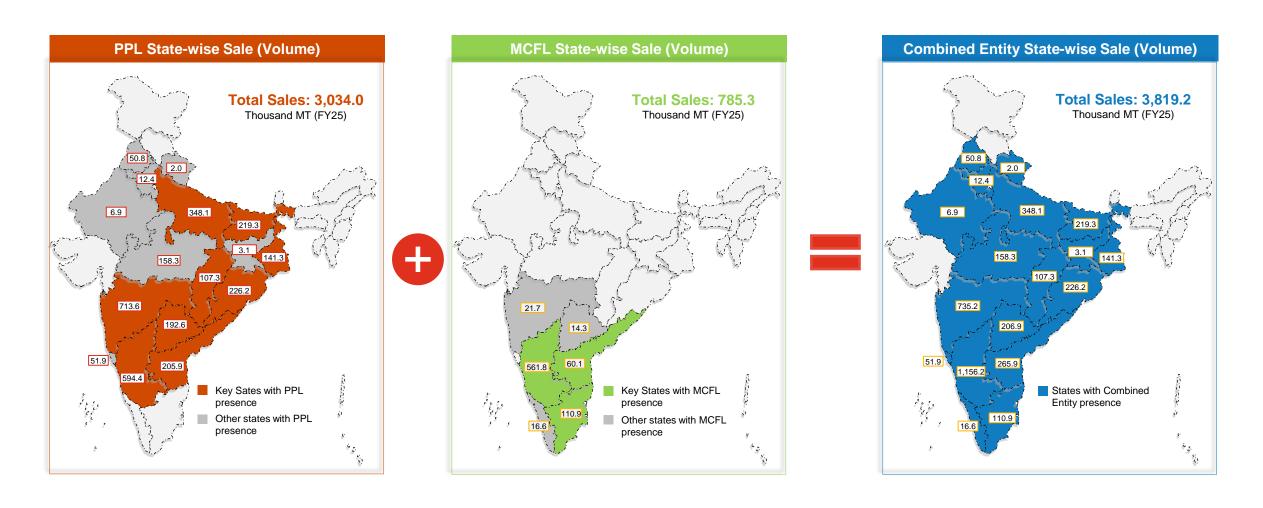
Benefits of the merger for PPL

- Access to newer southern markets and customers will enable selling of specialized NPKs and strengthen market share.
- **Economies of scale** will further reduce procurement and fixed costs.
- Diversified product mix and R&D focus will drive higher margins.
- Available land and shared infrastructure will support capacity expansion and deeper backward integration in key intermediates.

Post Merger Combined Sales Network Presence



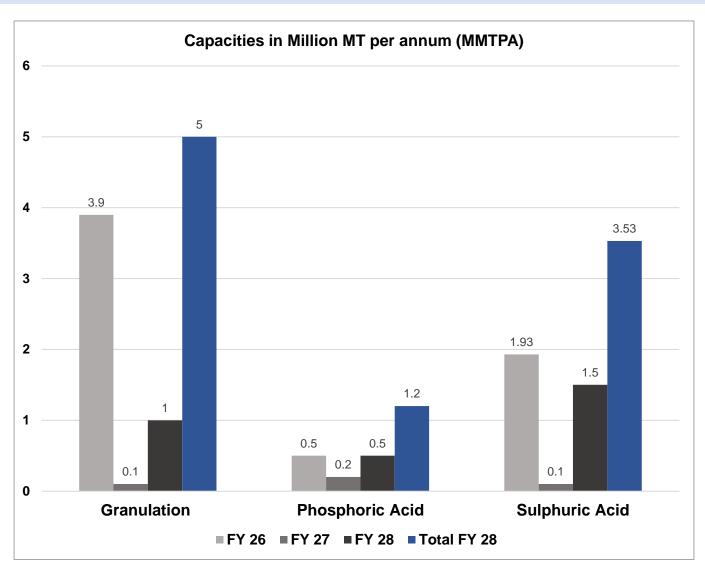
PPL, with MCFL, now has access to the deep South Markets making it a truly pan India fertilizer company



Next wave of growth at PPL



PPL's next wave of growth will combine capacity expansion and backward integration of key intermediaries



Site-wise	All Numbers in MMTPA	FY 26	FY 27	FY 28	Total End of FY 28
	Granulation	2	0.1	1	3.1
Paradeep Site	Phosphoric Acid	0.5	0.2	0.25	0.95
	Sulphuric Acid	1.9		0.75	2.65
	Granulation	0.7			0.7
Mangalore Site	Phosphoric Acid	0		0.25	0.25
	Sulphuric Acid	0.03	0.1	0.75	0.88
	Granulation	1.2			1.2
Goa Site	Phosphoric Acid	0			0
	Sulphuric Acid	0			0

- PPL targets 5.0 MMTPA sales in a growing phosphatic fertilizer market in India
- To achieve this, the company aims to expand granulation capacity by 28% (from 3.9 to 5.0 MMTPA) over the next 2.5 years
- It also aims to enhance backward integration, expanding **Phosphoric Acid capacity by 140%** and **Sulphuric Acid by 83%**, ensuring profitability grows in line with capacity
- Backward integration of **Phosphoric acid** to **1.2 MMTPA** would make all the **three sites** Paradeep, Mangalore and Goa –**self-reliant**
- This expansion would require a total investment of ~₹3,600 crore which will be funded through a mix of internal accruals and external debt

PPL's New Brand Ambassador



PPL onboards Rahul Dravid as Brand Ambassador to champion Innovative and Sustainable Farming Solutions



- The association brings together two names synonymous with trust, discipline, reliability, and performance, Rahul Dravid and PPL
- Mr. Suresh Krishnan, MD & CEO at PPL, commented, "Rahul's unwavering integrity, dedication and consistency truly reflect the values we uphold at PPL, making him a perfect representative for the brand. Rahul embodies the principles we bring to farming, trust, consistency, and an evidence-led approach."
- PPL has launched two nationwide campaigns, "Kheti ka Game Changer" for Jai Kisaan Navratna Nano Shakti Nano DAP, and "NPK and Organic Fertilizers ki Winning Team" for Paradeep's NPK and organic fertilizer range.
- Link : https://youtu.be/7Pu4Vjjt9mY



Q2 and H1 FY26 Performance Highlights



(In Rupees Million)

Includes MCFL performance for Q2 and H1 of FY 2025 and FY 2026

Total Income

Rs. 69,139

49.0% Y-o-Y

Rs. 114,515

46.4% Y-o-Y

PBT

Rs. 4,685

Margin: 6.8%

Rs. 8,924

Margin: 7.8%

EBITDA

Rs. 6,984

Margin: 10.1%

Rs. 13,131

Margin: 11.5%

Net Profit

Rs. 3,419

Margin: 4.9%

Rs. 6,587

Margin: 5.8%

Key Highlights

Q2FY26

- ➤ In Q2, production expanded by 19% YoY to 10,06,082 MT, with sales increasing by 30% YoY to 1,355,103 MT
- ➤ N-20 sales grew 52% YoY to 4.94 Lakh tonnes
- > TSP sales grew 339% YoY 1.6 Lakh tonnes
- ➤ SAP-D train (5,00,000 tonnes) was commissioned in September 2025

H1FY26

- ➤ In H1, production expanded by 17% YoY to 18,59,532 MT, with sales increasing by 28% YoY to 2,296,051 MT
- N-20 sales grew 44% YoY to 7.96 Lakh tonnes; Other NPKs rose 20% to 3.68 Lakh tonnes

Q2 and H1 FY26 Production

<u>P</u>PL

Includes MCFL performance for Q2 and H1 of FY 2025 and FY 2026

Total fertilizers

1,006,082 MT

19% Y-o-Y

1,859,532 MT

17% Y-o-Y

Other NPK

159,353 MT

15% Y-o-Y

351,242 MT

25% Y-o-Y

DAP

117,300 MT

(44)% Y-o-Y

285,095 MT

(19)% Y-o-Y

Sulphuric Acid

284,219 MT

(22)% Y-o-Y

566,864 MT

(2)% Y-o-Y

N-20

(Production Volumes in MT)

492,906

62% Y-o-Y

752,951 MT

44% Y-o-Y

Phosphoric Acid

120,360 MT

(13)% Y-o-Y

233,000 MT

1% Y-o-Y

Urea Production: Q2: 236,522 MT, 22% Y-o-Y; H1Y26: 470,243 MT, 8% Y-o-Y

Ammonia: Q2: 150,243 MT, 21% Y-o-Y; H1Y26: 292,770 MT, 7% Y-o-Y Zypmite: Q2: 15,663 MT, 9% Y-o-Y; H1Y26: 26,964 MT, 33% Y-o-Y

Q2 and H1 FY26 Sales



(Sales Volumes in MT)

Includes MCFL performance for Q2 and H1 of FY 2025 and FY 2026

Total fertilizers

1,355,103 MT

30% Y-o-Y

2,296,051 MT

28% Y-o-Y

N-20

494,192 MT

52% Y-o-Y

795,888 MT

44% Y-o-Y

DAP

127,728 MT

(42)% Y-o-Y

285,819 MT

(11)% Y-o-Y

Other NPK

155,383 MT

(19)% Y-o-Y

367,922 MT

20% Y-o-Y

Urea Sales: Q2: 239,809 MT, 14% Y-o-Y; H1 FY26: 473,378 MT, 9% Y-o-Y

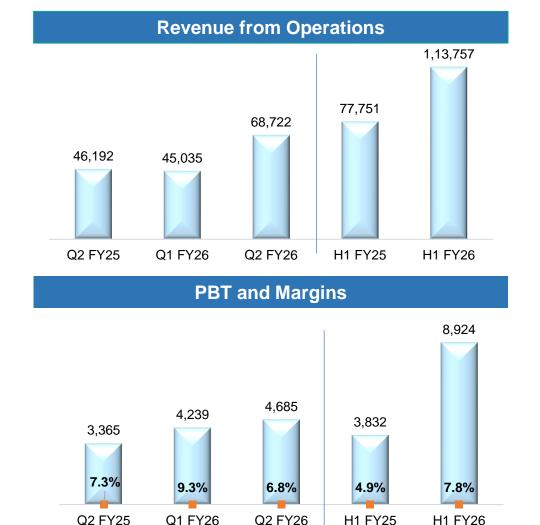
Traded Products: Q2: 337,991 MT, 233% Y-o-Y; H1 FY26: 373,043 MT, 114% Y-o-Y. Trading includes TSP, DAP and MOP

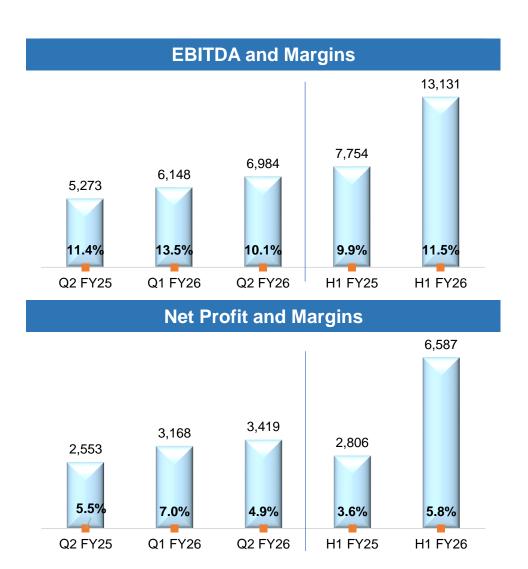
Q2 and H1 FY26 Performance Trends



Q2 FY26: Year-over-year, Profit after tax increased 33.9%, while EBITDA increased 32.4% H1 FY26: Year-over-year, Profit after tax increased 134.7%, while EBITDA increased 69.3%

(In Rupees Million, Includes MCFL performance all periods)





Financial Performance Summary



(in Rupees Million)

(D. M.)	Q2		Y-o-Y	Q1	Q-o-Q	H1		Y-o-Y
(Rs. Million)	FY2026	FY2025	Growth(%)	FY2026	Growth(%)	FY2026	FY2025	Growth(%)
Revenue from Operations	68,722	46,192	48.8%	45,035	52.6%	1,13,757	77,751	46.3%
Other Income	417	202	106.4%	341	22.5%	758	459	65.1%
Total Income	69,139	46,394	49.0%	45,376	52.4%	1,14,515	78,210	46.4%
Cost of Material Consumed	32,366	25,853	25.2%	24,852	30.2%	57,219	47,358	20.8%
Purchase of Trading goods	19,801	6,562	201.8%	15,312	29.3%	35,113	10,920	221.5%
Changes in Inventories of Finished Goods, W-I-P & Stock in Trade	445	305	46.1%	(9,371)	(104.8)%	(8,926)	(4,343)	105.5%
Employee benefits expense	819	792	3.4%	802	2.1%	1,622	1,565	3.7%
Other expenses	8,724	7,608	14.7%	7,633	14.3%	16,357	14,957	9.4%
EBITDA	6,984	5,273	32.4%	6,148	13.6%	13,131	7,754	69.3%
Margin	10.1%	11.4%		13.5%		11.5%	9.9%	
EBIT	6,088	4,412	38.0%	5,287	15.1%	11,375	6,050	88.0%
Margin	8.8%	9.5%		11.7%		9.9%	7.7%	
PBT	4,685	3,365	39.2%	4,239	10.5%	8,924	3,832	132.9%
Margin	6.8%	7.3%		9.3%		7.8%	4.9%	
Reported Profit After Tax	3,419	2,553	33.9%	3,168	8.0%	6,587	2,806	134.7%
Margin	4.9%	5.5%		7.0%		5.8%	3.6%	
Basic EPS	3.30	2.46	34.1%	3.05	8.2%	6.35	2.71	134.3%

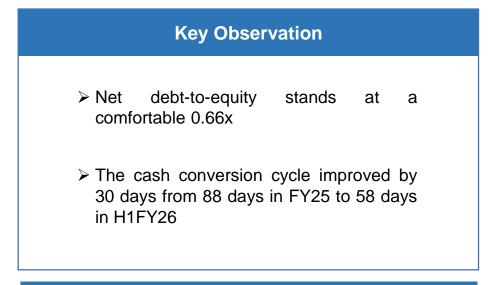
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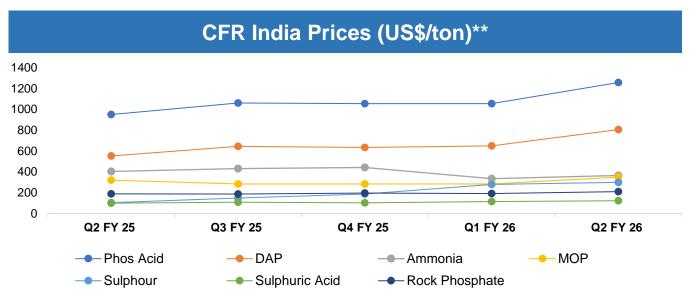
- 1. EBITDA includes Other Income
- 2. All Margins are calculated on Total Income
- Includes MCFL numbers for all periods

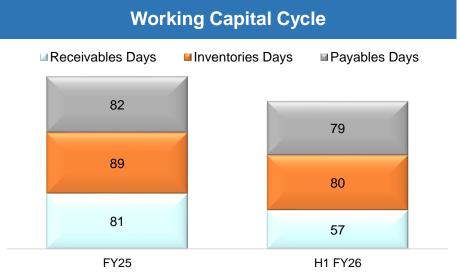
Leverage Profile, Working Capital Cycle and RM Movement



(Rs. Million)	FY25	H1 FY26
Long Term Debt	8,531	8,297
Short Term Debt	42,103	47,395
Total Debt	50,634	55,692
(-) Cash & Cash Equivalents	13,054	12,930
Net Debt	37,580	42,761
Total Equity	58,750	64,379
Net Debt/Equity	0.64x	0.66x







Receivables Days = Trades Receivables / Revenue * 365 ; Payable Days = Trades Payable / COGS * 365 ; Inventory Days = Inventory / COGS *365

^{*} Cash and Cash Equivalents additionally encompasses investments, bank balances

^{**} These are indicative published prices and are not actual for the company

Management Commentary





Mr. N Suresh Krishnan Managing Director and CEO

Q2 and H1 FY26 have been strong for PPL, reflecting the strength of our operations and strategic direction. The **successful merger with MCFL** marks a pivotal milestone—expanding our southern presence, enhancing market share, and unlocking scale and product-mix synergies.

Our combined production and sales in Q2 grew 19% and 30% respectively, driven by strong demand for NPK and value-added grades. Efficient working capital management improved our cash cycle by 30 days, with net debt-to-equity at 0.66x.

We have announced a ₹3,600 crore investment program to add 1 Million tonnes granulation capacity and strengthen backward integration across phosphoric and sulphuric acid, targeting 5.0 million tonnes of sales over the next 2.5 years.

We are also delighted to welcome **Rahul Dravid** as Brand Ambassador, symbolizing trust, consistency, and integrity — values that define both PPL and the farming community we serve.

Looking ahead, we remain focused on driving growth through operational excellence, innovation, and disciplined execution.

PPL Product Portfolio



Well diversified product portfolio to cover the entire range of the non-urea fertilizer market

Core Products



DAP 18:46:0



NPK 28:28:0



NPK 20:20:0:13



NPK 19:19:19



NPK 12:32:16



NPK 10:26:26

Recently Launched Products



NPK 0:46:0 (TSP)



NPK 14:35:14



Nano Urea



Nano DAP

PPL also produces and markets Urea, along with a small industrial portfolio of chemicals, ABC and SNF.

PPL's Sales and Distribution Strength



PPL is present pan-India. Its continuous channel engagement enhances brand equity and customer loyalty



Market Presence	PPL	
States Covered	18	
Regional Marketing Offices	25	
Stock Points	600+	
No. of Dealers	6,000+	
No. of Retailers	75,000+	
Farmers Covered	10+ Mn	

Farmer Engagement & Brand Development



A summary of our extensive brand development activities across farmers, dealers and retailers

BTL Activities Organized

•	
Activity	By H-1 FY 26
Retailer Meetings	173
Farmer Meetings	4203
Demonstrations	1824
Crop Seminar	182
FPO Farmer meetings	862
Viksit Bharat Sankalp Yatra	2903
Wall Paintings	150,000 sq ft
Shop Paintings	900



- Promote our key products Jai Kisaan Navratna (JKN) TSP 46% P, JKN NPS 20, JKN Nano Shakti DAP and JKN Nitronic 32
- 'Jai Jawan Jai Kisaan Diwas' was celebrated on 15th August, reinforcing our continued engagement with the farming community and strengthening the brand's connect waith farmers





















Digital Engagement with Farmers



A glimpse of PPL's digital engagement with farmers on Meta and Youtube towards flagship (NPS-20) and new products (nano-fertilizers, TSP)













Digital Outreach Platforms







Farmer Outreach and Engagement (Million)

Farmer Reach	44.5
Total Impressions	916
Farmer Engagement	11
Video Views	519

CSR at PPL



PPL actively touches over 74,000 lives through its six themed CSR programmes

Long-term vision in building social capital includes: • Agriculture Productivity and Rural Livelihood • Food Security and Nutrition Access • Holistic Nutrition and Health Improvement CSR Governance Structure The Board The CSR The CSR Committee Committee Team



Livelihood & Community

5,276 lives touched

480 candidates have been skilled & placed Sewing Machines training provided to 172 women SHG members on livelihood Generation.



Rural Sports Promotion

3,100 lives touched

Electrification of Play ground at Zuarinagar promoting sports in the community



Environment & Biodiversity

12,457 lives touched

- •15,000 saplings planted
- •1,060 fruit bearing tree planted



Healthcare

41,387 lives touched

RO water supply set up at Kharigotha benefitting 200 families. Health camps held in Balijhara, Bagadia, Mangarajpur, impacting 1200+households



Education

9,355 lives touched

Scholarships to 22 meritorious students. Smart boards, school buses, fans, and furniture provided to schools in multiple locations



Rural & Slum Development

4,000+ lives touched

- •2 model crematorium work completed in Nuasahi and Kothi villages
- •1 CC road, 1 culvert, library hall, Vermicompost unit etc. have been developed

Macro and Government Policy



1. Macro

- P&K fertiliser production in India (DAP + NPKS) has grown by ~44% between FY2014 and FY2025, reflecting strong demand for complex fertilisers and creating a favorable growth environment
- Global natural gas prices have seen a 10%-12% decline YoY, reducing fertilizer production costs in the domestic market, which could benefit the industry
- The sector contributes heavily to employment in rural areas, with over
 3 million jobs tied to fertilizer production, distribution and retail

2. Boost for Fertilizer Sector

- The Union Budget 2025 emphasizes enhancing the availability and affordability of fertilizers, with ₹50,000 crores allocated for subsidy disbursements to support the phosphatic fertilizer industry
- The Government has approved an estimated ₹37,952 crore subsidy outlay for Rabi 2025–26 under the Nutrient Based Subsidy (NBS) scheme, ensuring continued support for P&K fertilizers including NPK grades
- INR 20,000 crores earmarked for the construction and modernization of fertilizer manufacturing plants, which directly benefits the industry

3. India's Progress Toward Urea Self-Sufficiency

- India's domestic urea production increased by ~35% over the last decade to ~306.7 LMT in FY2025, supported by new capacity additions.
- India has made significant progress toward self-sufficiency, with the Urea production capacity increasing by 3.5 million tonnes under the government's National Mission on Fertilizers
- The Government allocated INR 60,000 crores for subsidies in the urea sector, ensuring adequate supply and pricing stability for farmers

4. Government Initiatives to Promote Nano Fertilizers

- Schemes like the "Nano Fertilizer Mission" under the PM Kisan scheme are designed to support the mass production and adoption of nano fertilizers
- The Government has allocated INR 2,000 crores to promote nano fertilizers and related technology development
- In the 2025 Budget, INR 1,000 crore has been earmarked to boost nano fertilizer production and provide subsidies for their adoption in the agricultural sector

Awards & Recognitions



Recent Awards and Recognitions



CII Karnataka ESG Summit - 2025

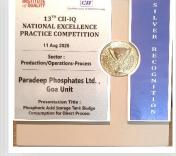


Athyunnatha Suraksha Puraskara - 2025



Best Performing Plant Award at FAI





'Silver Award' during the 13th CII IQ National Excellence Practice Competition – August 2025



ISO 50001:2018 Certification

Awards and Accolades



CSR Golden Peacock Award - 2022



Excellence Award by Odisha CSR Forum - 2022





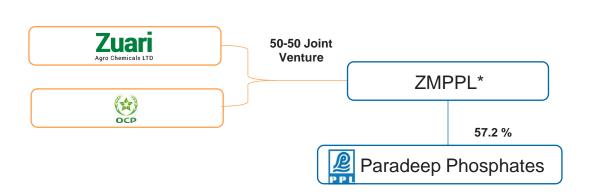


Paradeep site won both the Platinum Winner and Platinum Runner-Up awards at the CII National Excellence Practice Competition in August 2025

Shareholding Pattern: Top Shareholders



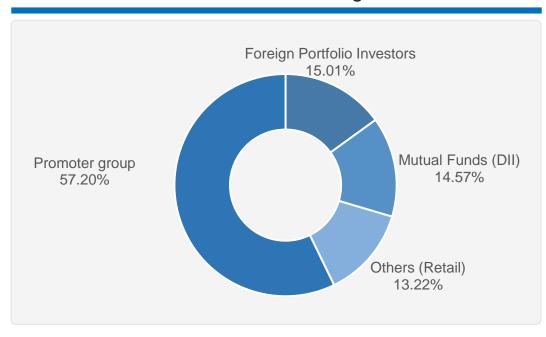
Promoter Group



Top Shareholders in DII and FII^	%	Туре
Nippon MF	4.68	Domestic
SBI MF	4.65	Domestic
Morgan Stanley	2.22	Foreign
Vanguard	1.78	Foreign
ICICI Prudential MF	1.72	Domestic
HSBC MF	1.44	Domestic
HDFC MF	1.36	Domestic
Acadian Asset Management	0.81	Foreign
Ishares ETF	0.79	Foreign

^{*} Zuari Maroc Phosphates Pvt Ltd,

% PPL Shareholdings



Particulars	Sep-22	Sep-25
FIIs	6.70%	15.01%
DIIs	22.12%	14.57%
Total	28.82%	29.58%

The increase in institutional holdings since listing reflect the increasing trust amongst institutional shareholders

[^]Holding more than 0.79% stake as on 30th September 2025 in addition to promoters

Disclaimer and Contact Information



Disclaimer

This presentation contains statements that are "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to "Paradeep Phosphates" future business developments and economic performance. While these forward-looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Paradeep Phosphates undertakes no obligation to publicly revise any forward-looking statements to reflect future / likely events or circumstances.

For further information please contact:



Susnato Lahiri (Jt. General Manager – Strategy, Investor Relations & ESG) susnato.lahiri@adventz.com

Contact: +91 080 46812500 (Ext 533)

Churchgate Investor Relations

Simran Malhotra / Sanket Vangule paradeep@churchgatepartners.com

Contact: +91 22 6169 5988

Thank You

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