



KEWAL KIRAN CLOTHING LIMITED

Registered & Corporate Office :- Kewal Kiran Estate, 460/7, I.B. Patel Road, Goregaon (E), Mumbai: 400 063

Tel No. +91 22 26814400 Fax No. +91 22 26814410

CIN No. L18101MH1992PLC065136 website : www.kewalkiran.com

Date: May 9, 2026

To,

<u>National Stock Exchange of India Limited</u> Exchange Plaza, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra(East), Mumbai-400051 NSE Code - KKCL	<u>BSE (Bombay Stock Exchange) Limited</u> "Phiroze Jeejeebhoy Tower", Dalal Street, Mumbai-400001 BSE Code – 532732
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Dear Sir/Madam,

Sub: Q4 & FY26 Investor Presentation - Disclosure under Regulation 30 and other respective regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, as amended

Pursuant to the provisions of Regulation 30 and other respective regulations of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the Investor Presentation for the quarter ending March 31, 2026 (Q4 & FY26).

The said presentation will also be uploaded on the website of the Company.

This is for your information and records.

Thanking you.

Yours Truly

For Kewal Kiran Clothing Limited

Abhijit
Bhalchandra
a Warange

Digitally signed
by Abhijit
Bhalchandra
Warange
Date: 2026.05.09
18:45:10 +05'30'

Abhijit B. Warange

President – Legal & Company Secretary

Encl.: a/a

KIKCU
KEWAL KIRAN CLOTHING LIMITED



Investor Presentation

Q4 & FY 2026



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LAWAN



KILLERX

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Q4 & FY26 - Update

KIKICI
KEWAL KIRAN CLOTHING LIMITED



Q4 & FY 2026 – Financial Highlights



Consolidated Basis

Q4 & FY 2026 - P&L Highlights

Particulars (₹ Cr)	Q4 FY26	Q4 FY25	Y-O-Y % Change	Q3 FY26	FY26	FY25	Y-O-Y % Change
Revenue from Operations	323.8	288.1	12.4%	301.1	1,212.8	1,002.8	20.9%
COGS	191.1	175.2		170.1	701.2	586.2	
Gross Profit (GP)	132.8	113.0	17.5%	131.1	511.6	416.5	22.8%
GP Margin	41.0%	39.2%		43.5%	42.2%	41.5%	
Employee Expenses	43.4	37.3		44.4	171.5	136.4	
Administrative & Other Expenses	11.1	10.7		13.7	46.4	40.4	
Selling & Distribution Expenses	16.6	12.9		10.0	55.8	49.0	
EBIDTA	61.7	52.1	18.4%	63.0	237.9	190.6	24.8%
EBIDTA Margin	19.1%	18.1%		20.9%	19.6%	19.0%	
Other Income*	(0.0)	2.7		3.2	23.8	49.3	
Depreciation & Amortisation	11.6	10.4		11.3	44.3	32.2	
EBIT	50.1	44.5	12.6%	54.9	217.3	207.8	4.6%
EBIT Margin	15.5%	15.3%		18.0%	17.6%	19.7%	
Finance Cost	3.1	3.5		3.8	14.5	10.1	
Share of profit/(loss) of JV (using equity method)	(0.0)	(0.0)		(0.0)	(0.1)	(0.0)	
Profit before Tax	47.1	41.0	14.9%	51.1	202.7	197.6	2.6%
PBT Margin	14.5%	14.1%		16.8%	16.4%	18.8%	
Tax	12.5	10.7		13.1	50.4	48.4	
PAT	34.5	30.2	14.2%	37.9	152.3	149.2	2.1%
PAT Margin %	10.7%	10.4%		12.5%	12.3%	14.2%	

Consolidated Basis



* Other Income was impacted for Q4FY26 as compared to Q4FY25 primarily on account of mark to market losses on investments

Consolidated Balance Sheet

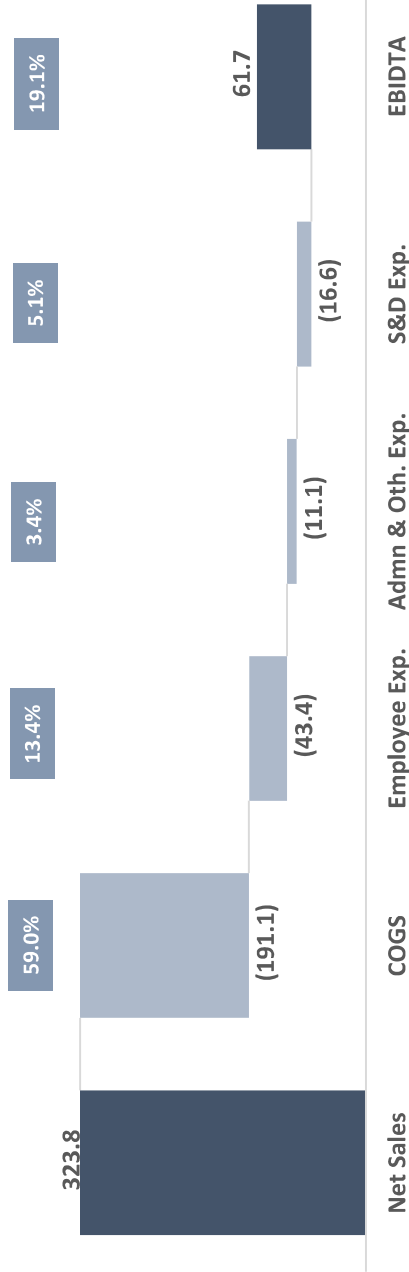
Particulars (₹ Cr)	As at Mar 2026	As at Mar 2025
ASSETS		
Non-Current Assets		
Property, Plant and Equipment	175.2	171.8
Right of Use Asset	80.5	56.8
Capital work-in-progress	11.4	6.9
Investment Property	1.2	1.2
Goodwill	118.9	118.9
Other Intangible Assets	109.7	130.8
Financial Assets		
Investment in Joint Venture	2.8	2.9
Investments Others	26.3	24.3
Loans	0.2	0.2
Other Financial Assets	25.4	51.2
Non Current Assets (Net)	1.6	1.2
Other Non Current Assets	0.4	1.2
Total - Non-Current Assets	553.6	567.4
Current Assets		
Inventories	257.5	224.8
Financial Assets		
Investments	136.2	146.4
Trade Receivables	321.0	313.4
Cash and Cash Equivalents (c)	175.8	131.5
Bank balance other than (c) above	4.1	0.8
Other Financial Assets (incl. Loans)	3.9	1.7
Other Current Assets	44.4	39.7
Total - Current Assets	942.9	858.4
TOTAL - ASSETS	1,496.5	1,425.8

Consolidated Basis

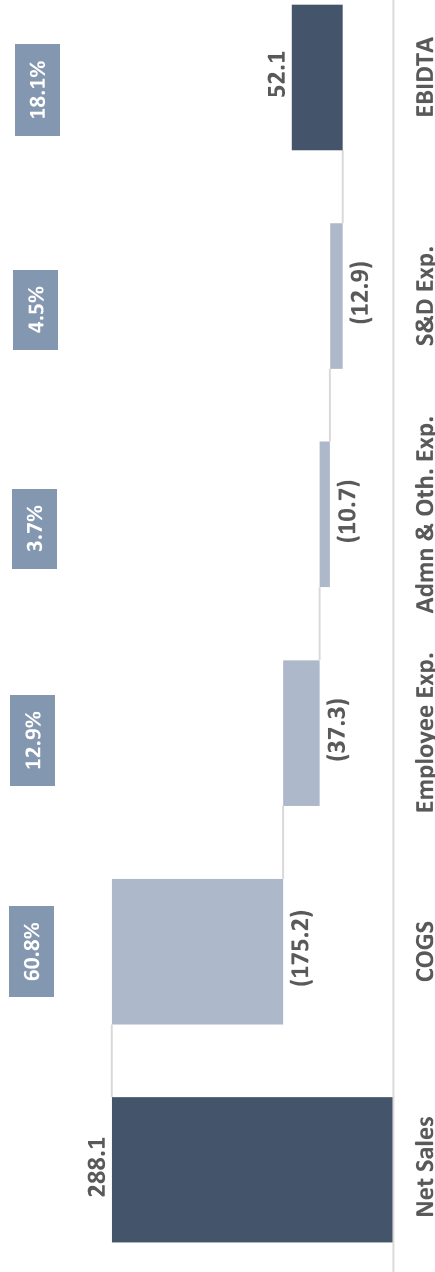
Particulars (₹ Cr)	As at Mar 2026	As at Mar 2025
EQUITY AND LIABILITIES		
Equity		
Equity Share Capital	61.6	61.6
Other Equity	876.7	758.3
Total - Shareholders' funds	938.4	819.9
Non-Controlling Interest	181.1	171.2
Total Equity	1,119.5	991.1
LIABILITIES		
Non-Current Liabilities		
Financial Liabilities		
Lease Liabilities	66.1	47.2
Other Financial Liabilities	19.6	27.1
Provisions	0.1	0.7
Deferred Tax Liability (Net)	16.1	11.1
Total - Non-Current Liabilities	101.9	86.2
Current Liabilities		
Financial Liabilities		
Borrowings	47.9	108.0
Lease Liabilities	14.1	8.7
Trade Payables	90.2	108.3
Other Financial Liabilities	44.3	54.9
Other Current Liabilities	49.3	42.3
Provisions	28.5	25.5
Current Tax Liabilities (Net)	0.9	0.8
Total - Current Liabilities	275.2	348.5
TOTAL - EQUITY AND LIABILITIES	1,496.5	1,425.8

Key Operational Matrix - Q4'FY26

Q4'FY26

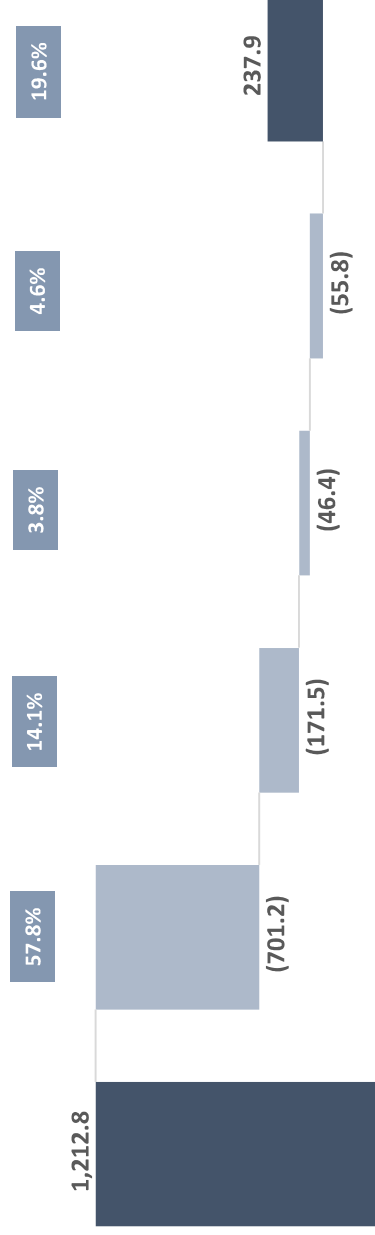


Q4'FY25

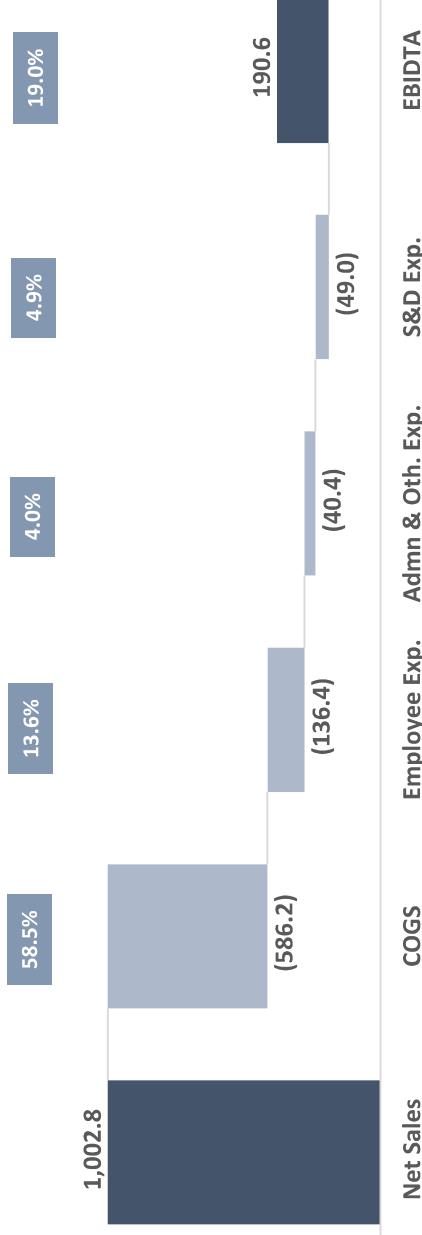


Key Operational Matrix - FY26

FY26

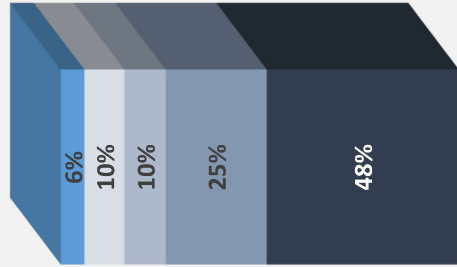


FY25

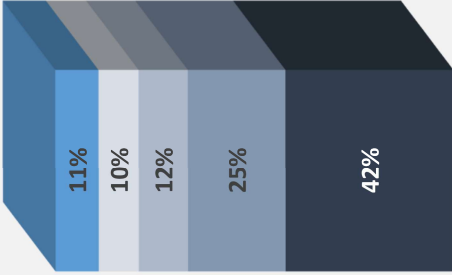


Revenue Mix - Product Category

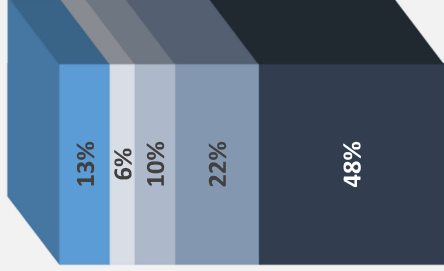
% of Sales



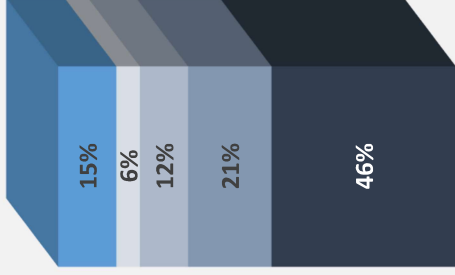
Q4FY26



Q4FY25



FY26



FY25

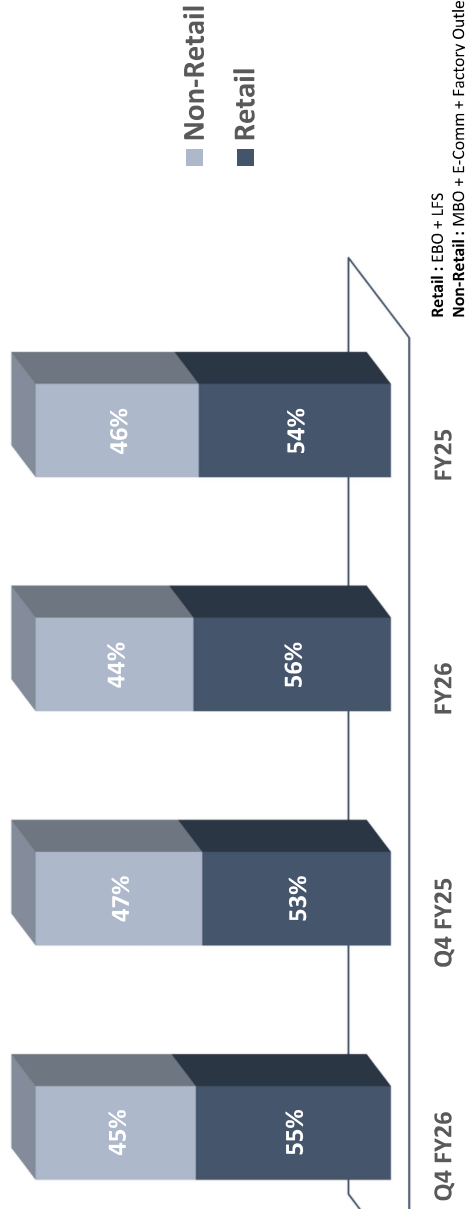
■ Jeans ■ Shirts ■ Trousers ■ T-Shirts ■ Others



Qty Sales / Sales Realisation	Q4'FY26	Q4'FY25	FY26	FY25
Volume Qty Sales (Units in Lakhs)	48.9	47.4	180.1	167.8
Apparel Units (% of Total Qty Sales)	73.6%	71.5%	72.0%	66.7%
Sales Realisation (₹ per unit)	656	605	668	595

Revenue Mix - Channel

Channel Wise - % of Sales



Period	FY22	FY23	FY24	FY25	Q1FY26	Q2FY26	Q3FY26	Q4FY26	FY26
EBO Store Net Addition	356	97	35	121	14	29	14	0	666
Change from Previous Period	-	-	-	84	2	7	0	-	145
Total	356	97	35	205	16	36	14	0	811

LAWMAN



KILLERX

Seasies

JUNIOR
KILLERX


KRAUS

Corporate Overview

KIKCO
KEWAL KIRAN CLOTHING LIMITED

Scaled, Integrated & Future-Ready Fashion Platform

- 40+ years of fashion lifestyle leadership
- Trusted homegrown brand with strong recall
- Consistent evolution across fashion cycles



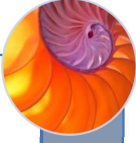
Legacy & Brand Strength

- Presence across Menswear, Womenswear & Boyswear
- Positioned as complete family lifestyle brand
- Reduced dependency on seasonal trends




Diversified Portfolio

- End-to-end control: Design → Manufacturing → Branding → Retail
- Margin efficiency through in-house capabilities
- Faster go-to-market & quality consistency

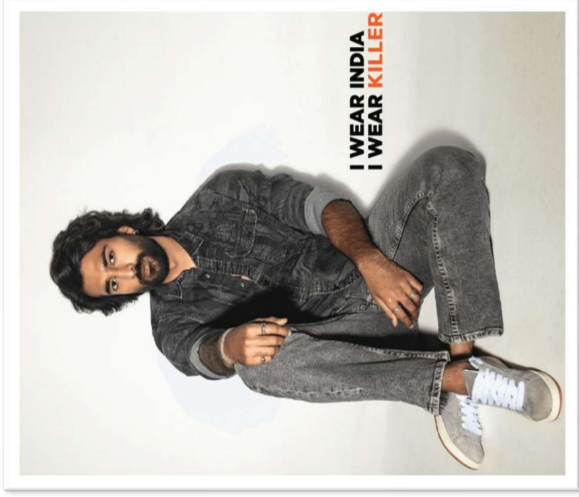


Integrated Ecosystem

- Wide presence and Diversified distribution - ensures scalability
- Channels include EBO, LFS, MBOs, multiple E-commerce platforms and Exports



Pan India Reach

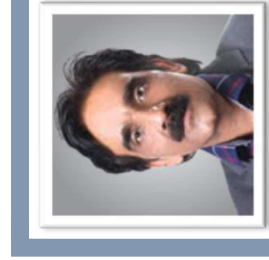


Board of Directors: Steering Growth

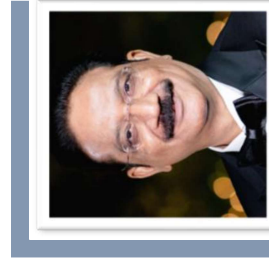
EXECUTIVE BOARD MEMBERS



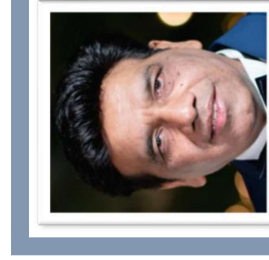
Kewalchand P. Jain
CMD



Hemant P. Jain
Jt. MD



Dinesh P. Jain
WTD

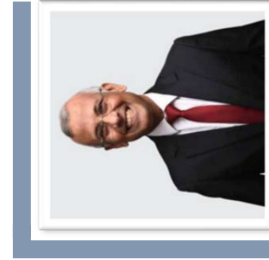


Vikas P. Jain
WTD

INDEPENDENT BOARD MEMBERS



Paresh H. Clerk



Jayraj S. Sheth

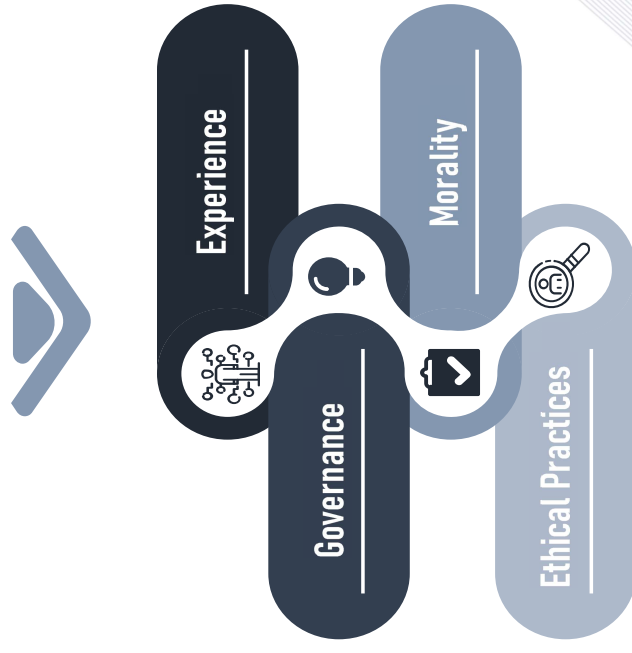


Vivek K. Shiralkar

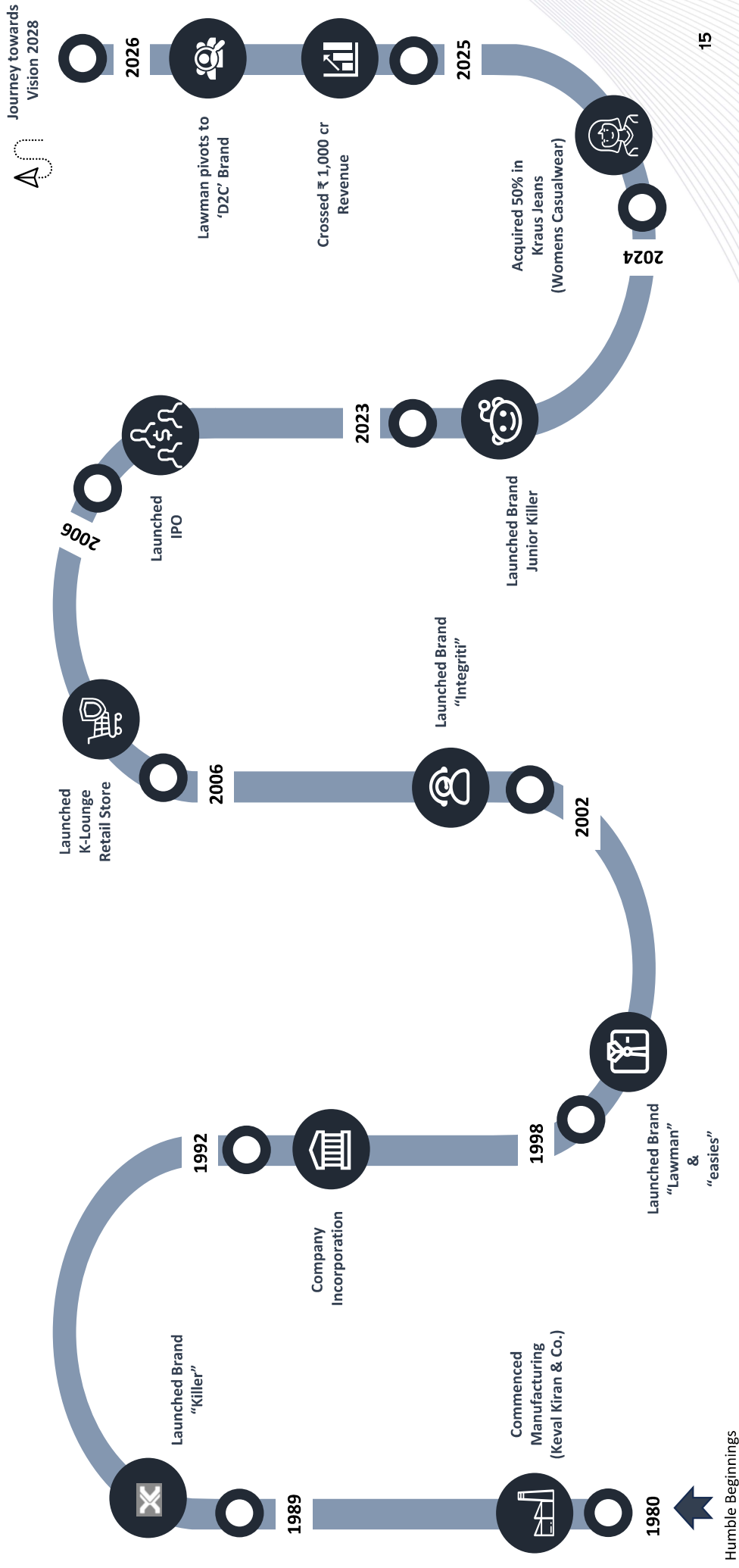


Ushma Sheth Sule

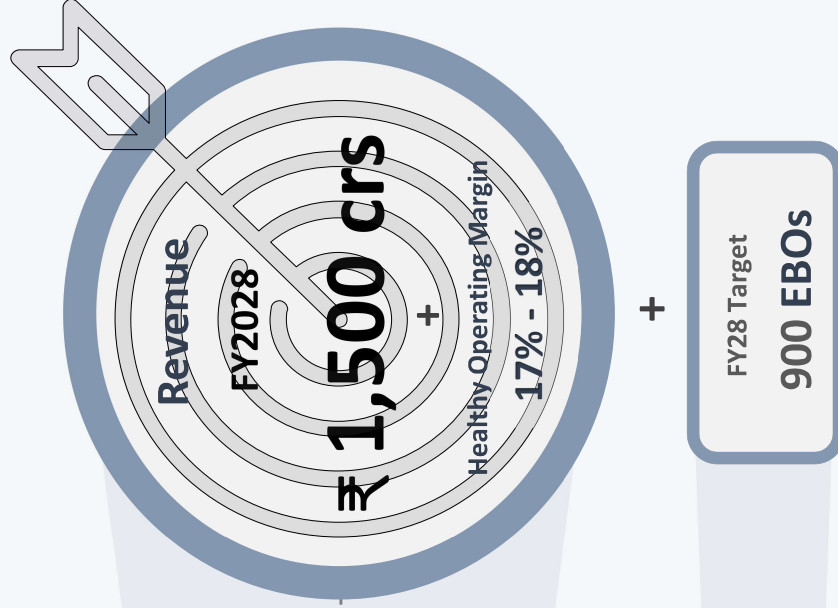
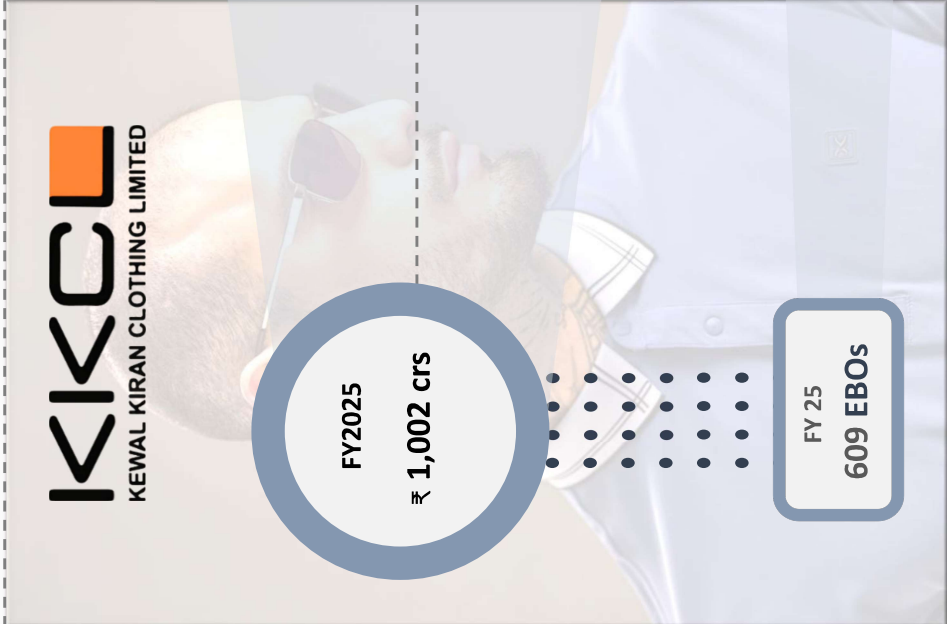
BUSINESS ETHOS – DRIVING PRINCIPLES



Growth Journey : Denim to Lifestyle Fashion



Vision 2028



KILLERX

easies

LAWMAN

INTEGRITI

JUNIOR KILLERX

KRAUS
JEANS

Vision 2028 : Discovering New Horizons

Menswear

Womenswear

Kidswear

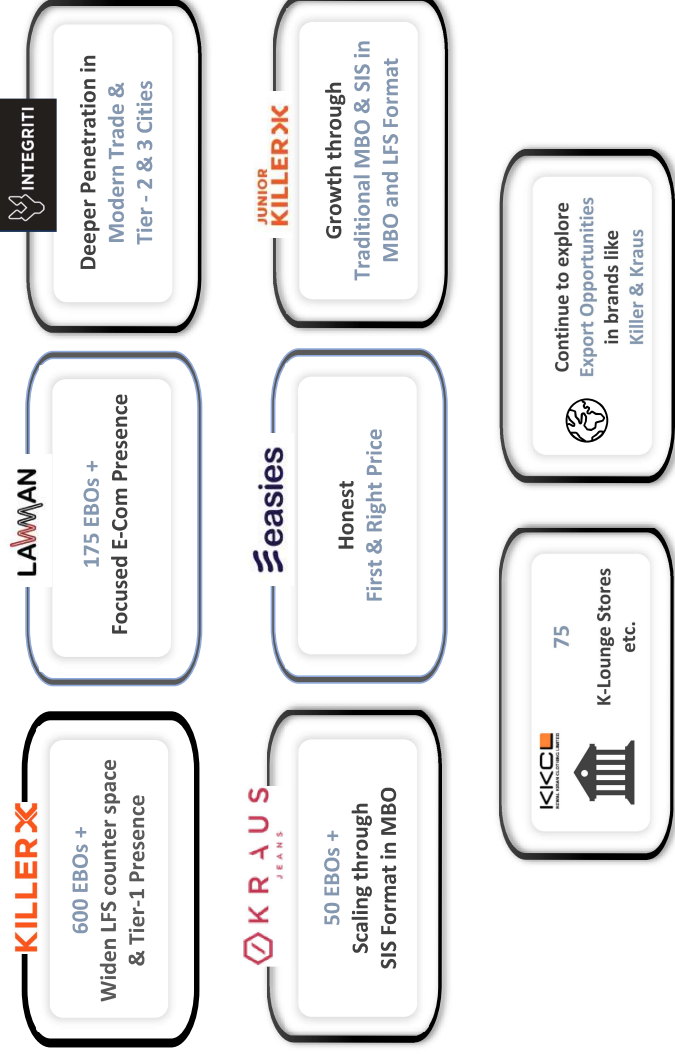
✓ Presence 👍 Pivot 🎯 Vacuum



	Denims	Casual wear	Athleisure/Active wear	Semi Formal	Formals	Ethnic	Accessories
Boys	✓	✓	✓	✓	👍	👍	✓
Girls	🎯	🎯	🎯	—	—	🎯	🎯

Vision 2028 in Motion: FY26 Achievements

Vision 2028 – Primary Strategy



FY 2026 Progress Report

Revenue Growth: Outpacing Vision 2028 Trajectory

- FY26 revenue growth >20% YoY, significantly ahead of Vision 2028 CAGR target of ~15%

Margin Expansion: Delivering Above Target

- EBITDA margin >19% in FY26 vs guided range of 17%-18% - Driven by operating leverage and disciplined cost management despite RM volatility

Retail Footprint: Aggressive EBO Scale-Up

- Added (net) 57 Exclusive Brand Outlets in FY26 across Killer, Lawman, and Kraus

Brand	Mar-26
Killer	457
K-Lounge	90
Lawman + Integriti	90
Kraus	28

Brand Evolution: Strategic Pivots Gaining Traction

- Lawman** - D2C pivot initiated with launch of EBOs
- Kraus** : Gradual EBO rollout driving brand salience; Export channel activated
- Junior Killer** - High-growth momentum in Kids segment; focused expansion in distribution and product range yielding strong traction

Category Expansion: Building Future Growth Levers

- Selective entry into Ethnic wear underway to address adjacent consumption occasion
- Footwear foray initiated: Early groundwork in terms of design and sourcing, and GTM underway

LAWAN



KILLERX

Seasies

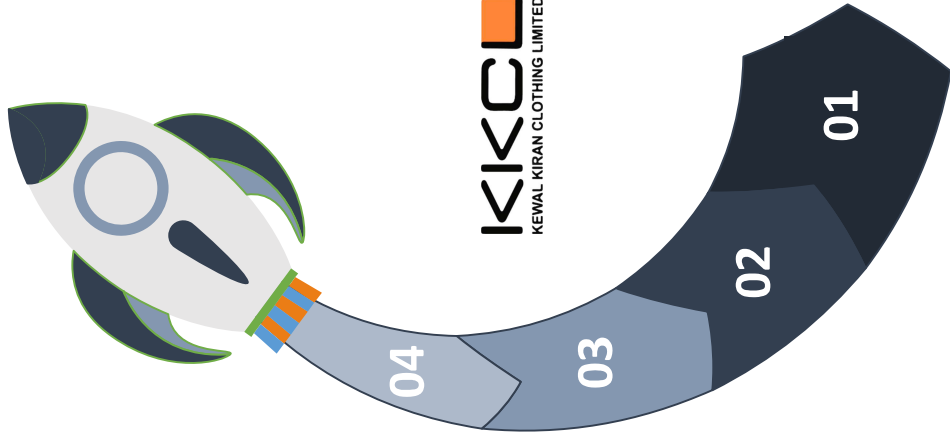
JUNIOR
KILLERX

KRAUS

Key Propellers of Growth

KIKCO
KEWAL KIRAN CLOTHING LIMITED

Key Strengths : Fuelling our Growth Journey



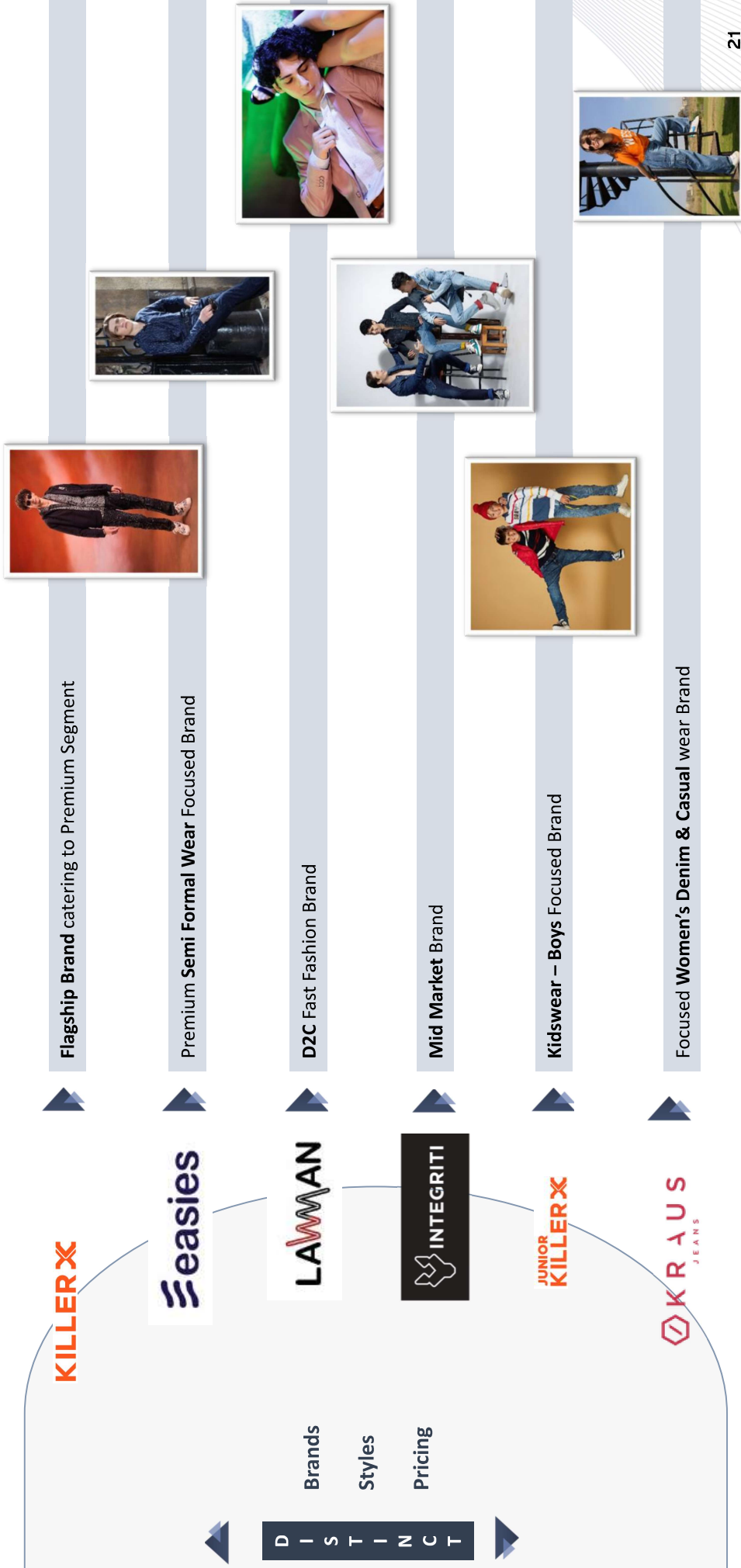
Propellers of Growth



- Widespread Consumer Reach :
Accessible & Convenient
- Seamless Value Chain :
Design → Shelf → Smile
- Wide Product Portfolio :
Breadth to Depth
- Established Brand Architecture :
Distinct Identities



Established Brand Architecture : Distinct Identities



Wide Product Portfolio : Breadth to Depth

Highly Comprehensive
Varied Occasions
Different Mood
Right Pricing

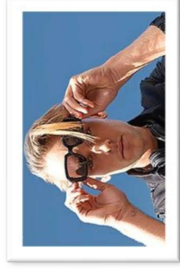
BOTTOMWEAR



TOPWEAR



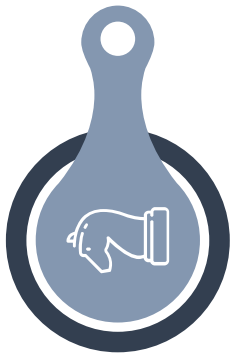
ACCESSORIES



Across... Menswear, Womenswear & Boyswear

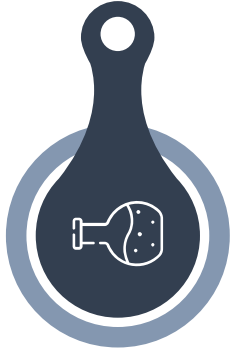
** Photographs represent only an indicative range of products and actual offerings may vary*

Seamless Value Chain : Design → Shelf → Smile



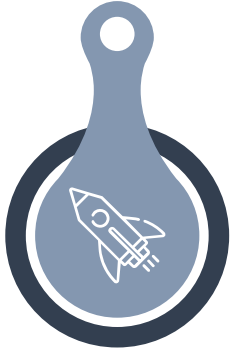
❖ Trend Forecasting with International Designers onboard

- Understanding global and local fashion trends
- Customer-Centric Designs
- Align with Brand's core values



❖ **Fabric Composition & Sourcing** : Sourcing customised fabrics, with Quality and Costs in mind, on back of excellent Cloth Mills relations

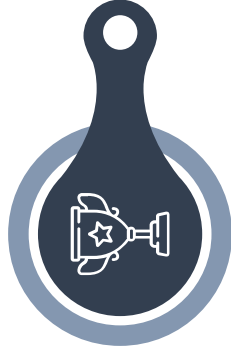
❖ **Manufacturing Efficiency** : Streamlining production process to reduce lead times



❖ **Packaging** : High-quality packaging that aligns with Brand's identity

❖ **Efficient Warehousing** : Organizing inventory to ensure quick and accurate fulfilment

❖ **Organising Efficient Logistics** to ensure timely and cost-effective delivery



❖ **Multi Presence** : Offering both physical and digital retail touchpoints

❖ **Customer Experience** : Elevating in-store and online experiences

❖ **Visual Merchandising** : Creating aesthetic in-store experience with consistent brand image



Manufacturing Excellence : Our Strategic Moat

- ❖ **State-of-the-art facilities** harnessing technology for sustainable production
 - Adopt certified green chemicals, latest blue technology and energy conservation initiatives
 - Use of Ozone System for Denim Wash
- ❖ **International talent** empowered Research & Development activities
- ❖ **Efficient supply chain management** lead by Promoters for seamless operations
- ❖ **Manufacturing Optimized with strategic operations in-house and outsource the less critical functions**
- ❖ Inventory insight through **Seasonal Trade events**
- ❖ **Certified ISO 9000:2008**
- ❖ **Vapi facility is additionally certified ISO 14001: 2004**

01.

**In-House Manufacturing:
Driving Cost and Quality Edge**



02.

**Competitive Moat :
Quicker Speed to Market**



Widespread Consumer Reach : Accessible & Convenient

Diversified Distribution Network

EBOs

666 EBOs
(As on Mar 2026)

MBO

80+ Distributors
covering
3000+ MBOs

LFS

2,700+
LFS Counters

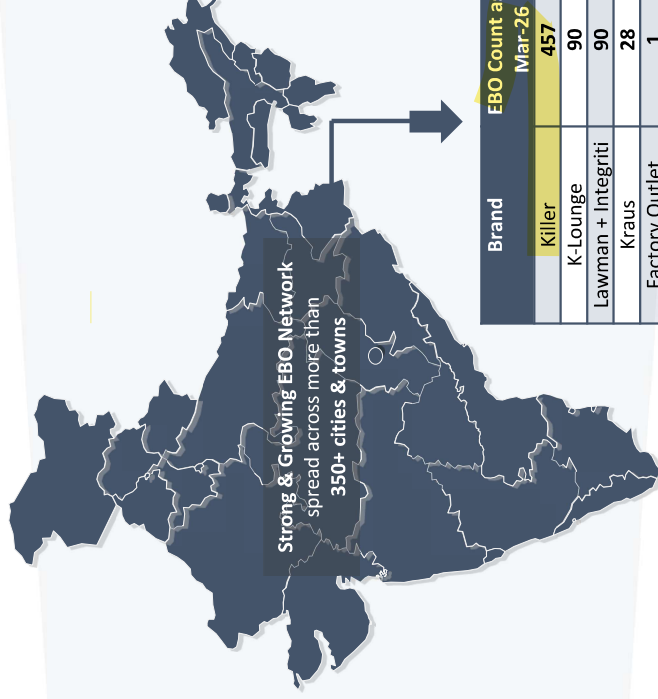
E-Com

Presence across
Major E-comm
Platforms

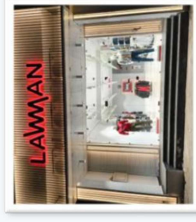
Export

Select
Asian
&
Middle East
Region

Pan-India Network Driving Consumer Accessibility



Brand	EBO Count as on Mar-26
Killer	457
K-Lounge	90
Lawman + Integriti	90
Kraus	28
Factory Outlet	1
Total	666





LAWMAN



KILLERX

Seasies

JUNIOR
KILLERX

KRAUS

Financial Excellence



KIKICI
KEWAL KIRAN CLOTHING LIMITED

Growing Financial Performance

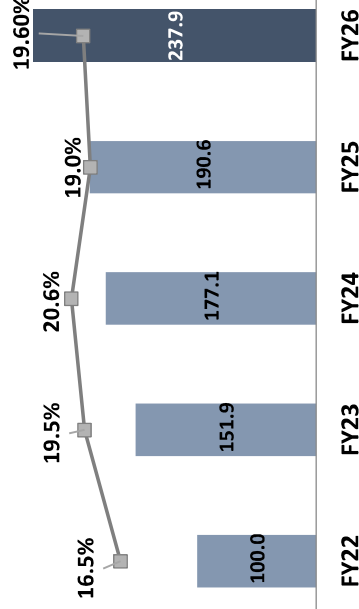
Revenues
(₹ in Crores)

CAGR : 18.9%

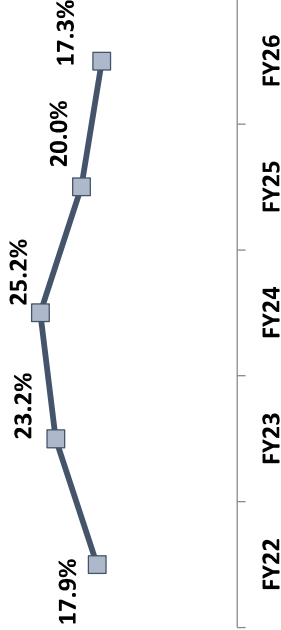


EBIDTA
(₹ in Crores)

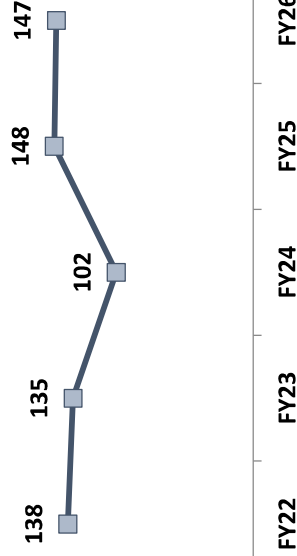
CAGR : 24.2%



ROE
(%)



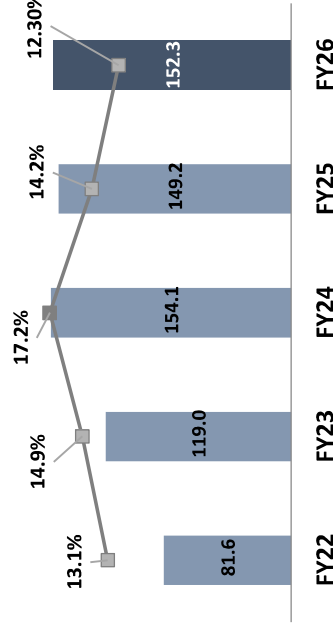
Working Capital Days
(In Days)



Note : FY25 W. Capital Days adjusted for Kraus Annualised Sales numbers

PAT
(₹ in Crores)

CAGR : 16.9%



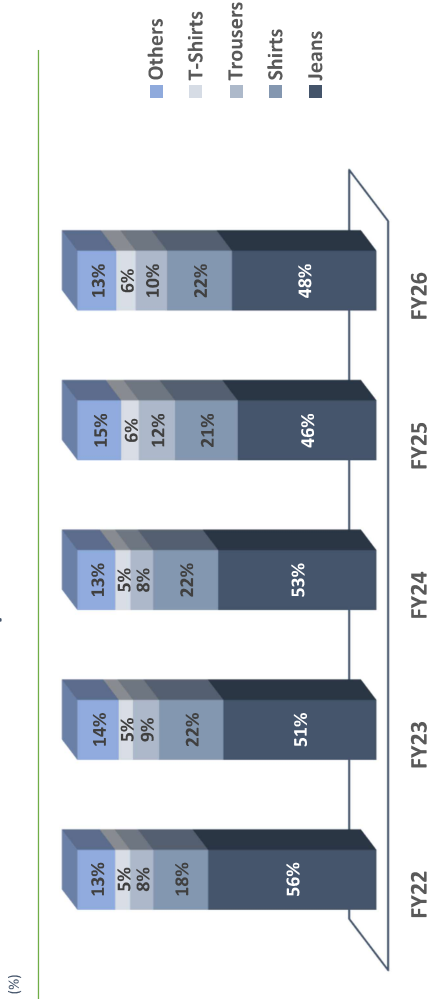
Net Cash Position
(₹ Crores)

Particulars	As on Mar 31. 2025	As on Mar 31. 2026
Cash & Invest.	340	353
Total Debt	108	48
Net Cash	232	305

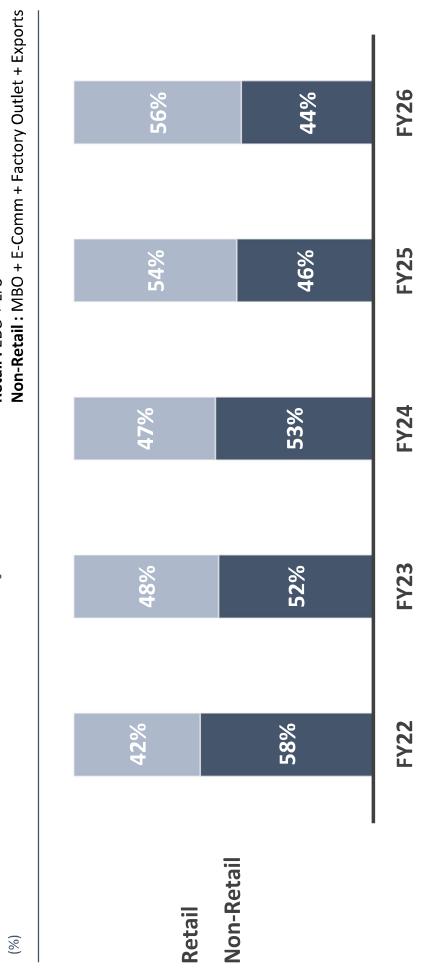
Note : Including Investments (excl. Investment in JV) 27

Sales Break-up & Volume Analysis

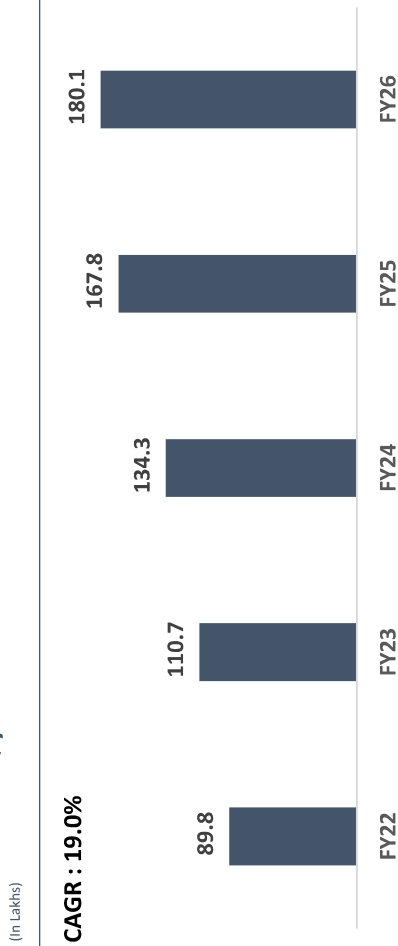
Product wise Revenue Break-up



Channel wise Revenue Break-up



Volume Sales Qty

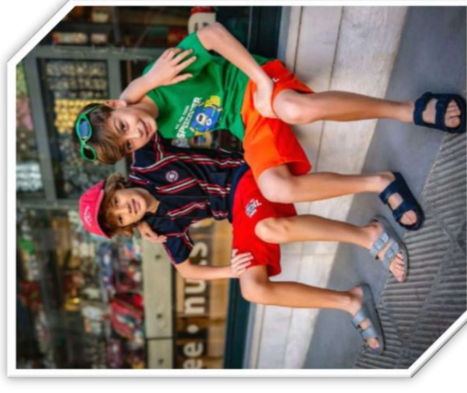


CAGR : 19.0%

Particulars	FY22	FY23	FY24	FY25	FY26
Apparel Volume Qty (%)	76%	73%	66%	67%	72%
Sales Realisation (₹)	674	700	637	595	668

Historical P&L (Consolidated)

Particulars (₹ Crores)	FY22	FY23	FY24	FY25	FY26	CAGR
Revenue from Operations	607.6	779.5	860.5	1,002.8	1,212.8	18.9%
COGS	358.7	448.9	487.1	586.2	701.2	
Gross Profit (GP)	248.9	330.6	373.3	416.5	511.6	19.7%
GP Margin %	41.0%	42.4%	43.4%	41.5%	42.2%	
Employee Expenses	79.8	97.9	105.3	136.4	171.5	
Administrative & Other Expenses	35.4	36.4	47.1	40.4	46.4	
S & D Expenses	33.7	44.5	43.8	49.0	55.8	
EBIDTA	100.0	151.9	177.1	190.6	237.9	24.2%
EBIDTA Margin %	16.5%	19.5%	20.6%	19.0%	19.6%	
Other Income	17.0	20.2	36.9	49.3	23.8	
Depreciation & Amortization	7.0	8.7	10.4	32.2	44.3	
EBIT	110.0	163	203.6	207.8	217.3	
EBIT Margin %	18.1%	21.0%	22.7%	19.7%	17.6%	
Finance Cost	4.5	6.4	4.4	10.1	14.5	
Share of profit/(loss) of JV (using equity method)	(0.2)	(0.1)	(0.1)	(0.0)	(0.1)	
Profit Before Tax (PBT)	105.3	156.9	199.2	197.6	202.7	17.8%
PBT Margin %	16.9%	19.6%	22.2%	18.8%	16.4%	
Tax	23.7	37.9	45.1	48.4	50.4	
Profit After Tax (PAT)	81.6	119.02	154.1	149.2	152.3	16.9%
PAT Margin %	13.1%	14.9%	17.2%	14.2%	12.3%	



Historical Balance Sheet (Consolidated)

Particulars (₹ in Crores)	As at Mar 2022	As at Mar 2023	As at Mar 2024	As at Mar 2025	As at Mar 2026
ASSETS					
Non-Current Assets					
Property, Plant and Equipment	77.7	91.7	96.7	171.8	175.2
Right of Use Asset	6.8	16.0	19.0	56.8	80.5
Capital work-in-progress	0.9	1.3	-	6.9	11.4
Investment Property	1.3	1.3	1.2	1.2	1.2
Goodwill	-	-	-	118.9	118.9
Other Intangible Assets	0.3	0.2	0.2	130.8	109.7
Financial Assets					
Investment in Joint Venture	3.2	3.0	2.9	2.9	2.8
Investments Others	18.8	22.5	18.0	24.3	26.3
Loans	0.1	0.1	0.1	0.2	0.2
Other Financial Assets	15.1	20.1	11.9	51.2	25.4
Non Current Assets (Net)	0.4	0.4	1.9	1.2	1.6
Other Non Current Assets	0.2	2.5	1.2	1.2	0.4
Total - Non-Current Assets	124.8	159.1	153.2	567.4	553.6
Current Assets					
Inventories	113.0	165.6	82.0	224.8	257.5
Financial Assets					
Investments	118.5	126.9	155.9	146.4	136.2
Trade Receivables	170.9	169.9	202.8	313.4	321.0
Cash and Cash Equivalents (c)	196.4	170.4	216.5	131.5	175.8
Bank balance other than (c) above	0.6	0.1	2.6	0.8	4.1
Other Financial Assets (incl. Loans)	2.7	1.3	2.8	1.7	3.9
Other Current Assets	16.1	23.4	21.4	39.7	44.4
Total - Current Assets	618.2	657.7	684.0	858.4	942.9
TOTAL - ASSETS	743.0	816.8	837.2	1,425.8	1,496.5

Particulars (₹ in Crores)	As at Mar 2022	As at Mar 2023	As at Mar 2024	As at Mar 2025	As at Mar 2026
EQUITY AND LIABILITIES					
Equity					
Equity Share Capital	61.6	61.6	61.6	61.6	61.6
Other Equity	416.4	485.4	614.1	758.3	876.7
Total - Shareholders' funds	478.0	547.0	675.7	819.9	938.4
Non-Controlling Interest	-	-	-	171.2	181.1
Total Equity	478.0	547.0	675.7	989.6	1,119.5
LIABILITIES					
Non-Current Liabilities					
Financial Liabilities					
Lease Liabilities	4.4	12.9	14.2	47.2	66.1
Other Financial Liabilities	-	-	-	27.1	19.6
Provisions	0.1	0.1	0.1	0.7	0.1
Deferred Tax Liability (Net)	-	-	4.3	11.1	16.1
Total - Non-Current Liabilities	4.5	12.9	18.6	86.2	101.9
Current Liabilities					
Financial Liabilities					
Borrowings	76.6	50.8	2.5	108.0	47.9
Lease Liabilities	0.9	2.3	3.0	8.7	14.1
Trade Payables	53.4	48.1	43.6	108.3	90.2
Other Financial Liabilities	18.8	18.9	19.2	54.9	44.3
Other Current Liabilities	21.6	41.2	35.0	42.3	49.3
Provisions	89.1	94.7	37.8	25.5	28.5
Current Tax Liabilities (Net)	-	0.9	1.8	0.8	0.9
Total - Current Liabilities	260.5	256.9	142.9	348.5	275.2
TOTAL - EQUITY AND LIABILITIES	743.0	816.8	837.2	1,425.8	1,496.5

Historical Cash Flow (Consolidated)

Particulars (₹ Crores)	FY22	FY23	FY24	FY25	FY26
PBT	105.3	156.9	199.2	197.6	202.7
Adjustments	1.5	(0.2)	(13.7)	(8.5)	34.5
Operating Profit Before Working Capital Changes	106.9	156.7	185.5	189.1	237.2
Changes in Working Capital	(26.5)	(46.6)	(10.1)	(140.9)	(9.6)
Cash Generated from Operations	80.4	110.0	175.4	48.2	227.7
Direct Taxes Paid (Net)	(23.5)	(35.0)	(39.6)	(34.6)	(44.4)
Net Cash from Operating Activities	56.9	75.1	135.9	13.7	183.3
Net Cash from Investing Activities	(2.1)	(17.9)	(10.0)	(184.3)	(28.3)
Net Cash from Financing Activities	(32.2)	(52.4)	(66.4)	(19.9)	(50.6)
Net Change in Cash & Cash Equivalents	22.6	4.8	59.5	(190.5)	104.4
Opening Cash Balance	127.2	149.8	154.6	214.1	23.5
Effect of Exchange (Gain) / Loss	0.0	0.0	0.0	-	(0.0)
Net Change in Cash & Cash Equivalents	149.8	154.6	214.1	23.5	127.9



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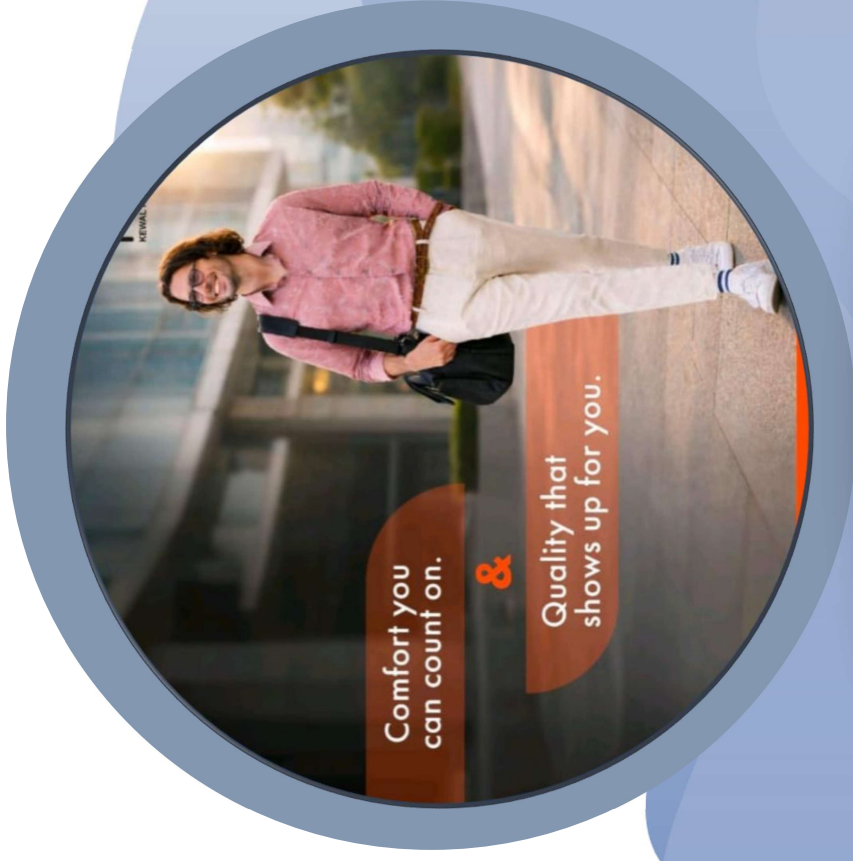
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K R A U S

Thank You

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