

#### **EQUINOX INDIA DEVELOPMENTS LIMITED**

(Formerly known as Indiabulls Real Estate Limited) CIN: L45101HR2006PLC095409

January 10, 2025

Scrip Code – 532832
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, MUMBAI – 400 001

EMBDL/EQ National Stock Exchange of India Limited "Exchange Plaza", Bandra-Kurla Complex, Bandra (East), MUMBAI- 400 051

Sub: Investor Update for the quarter ended December 31, 2024

Dear Sir/Ma'am,

Please find enclosed herewith an 'Investor Update' of Equinox India Developments Limited for the quarter ended December 31, 2024, for your information and records.

Thanking you, Yours truly for Equinox India Developments Limited (formerly known as Indiabulls Real Estate Limited)

Chandra Shekher Joshi Company Secretary

Encl: as above







# Equinox India Developments Limited

Transition. Transform. Transcend.

**Q3 FY2025 Investor Update** 

January 10, 2025

※	<b>Equinox</b>	India
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## **Table of Contents**

I.	Overview & Key Highlights	3
II.	Operational Highlights	9
III.	Financial Highlights	16
IV.	Appendix	21

# I. Overview & Key Highlights



## Hon'ble National Company Law Appellate Tribunal has approved the scheme of amalgamation between Equinox India Developments Limited & Embassy group entities

The Hon'ble National Company Law Appellate Tribunal, New Delhi Bench, ("NCLAT") has, on January 7, 2025, pronounced the order, approving the scheme of amalgamation of NAM Estates Private Limited ("Amalgamating Company 1" or "NAM Estates") and Embassy One Commercial Property Developments Private Limited ("Amalgamating Company 2" or "Embassy One"), both Embassy group entities, with Equinox India Developments Limited ("Amalgamated Company" or the "Company") and their respective shareholders and creditors ("Scheme"), pursuant to Sections 230 to 232 of the Companies Act, 2013, and other applicable provisions of the Act, read with the Companies (Compromises, Arrangements and Amalgamations) Rules, 2016 ("Order"), copy of which is available on the website of the NCLAT.

The Scheme shall come into effect upon completion of legal and other formalities, including filing of certified copy of the Order with the jurisdictional Registrar of Companies by the Amalgamating Company(ies) and the Company

**Sachin Shah, Executive Director** commented, "We are excited to announce the much-awaited approval from NCLAT on our merger appeal. I am thankful to the Hon'ble bench for this expedited outcome and detailed order in the best interests of the Company and stakeholders. Also, we are grateful for the constant support of our two largest shareholders & other investors who participated in the preferential allotment pending merger completion. This outcome is a culmination of the turnaround strategy that was envisaged 2 years ago".

#### **Key Salient features of the Merger:**

- New Promoters: Mr. Jitendra Virwani along with other Embassy Group entities will become new promoters
- Re-Branding: Company to be renamed as Embassy Developments Limited, co-headquartered in Mumbai & Bengaluru; new projects under Embassy banner
- Complementary presence across major markets: Merger to allow significant presence into key south Indian market of Bengaluru besides existing presence in the major markets of MMR, NCR and other tier-2 cities
- Balanced mix of commercial & residential assets: Merger will provide a pipeline of well-located commercial & residential assets; acts as a natural hedge against cyclicality with stable cashflows
- One of the leading listed real estate players: Merger will create a leading market player in terms of land bank ownership, commercial development potential & net surplus from projects
- Stakeholder's value creation: Overall, merger will help create value by taking advantage of recent market dislocations and accelerate growth through strong partnerships with investors and financial institutions

#### **Key Highlights**

#### **Key Updates**

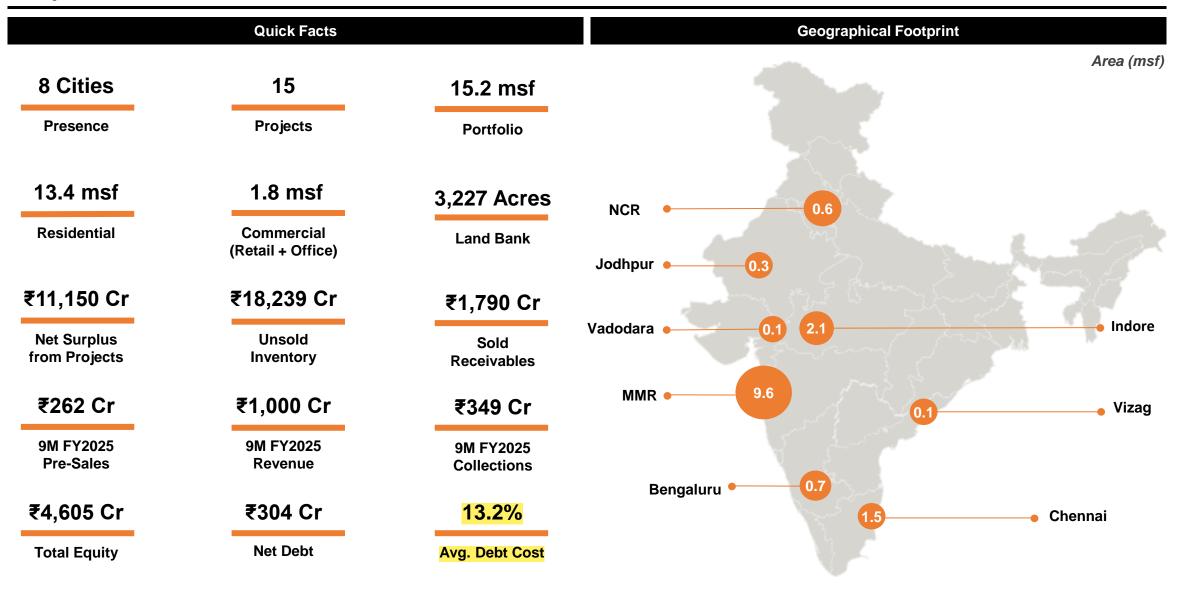
- Revenue: ₹310 Cr in Q3FY25 vs. ₹287 Cr in Q2FY25, up 8% q-o-q & 176% y-o-y / 9M FY2025 at ₹1,000 Cr vs. ₹429 Cr a year ago, up 133% y-o-y
- Adj. EBITDA: ₹38 Cr in Q3FY25 vs. ₹(22) Cr in Q3FY24, up +100% y-o-y / 9M FY2025 at ₹77 Cr vs. ₹(77) Cr a year ago, up +100% y-o-y
- Adj. PAT: ₹26 Cr in Q3FY25 vs. loss of ₹38 Cr in Q3FY24, up +100% y-o-y / 9M FY2025 at ₹35 Cr vs. loss of ₹107 Cr a year ago, up +100% y-o-y
- Pre-sales: ₹82 Cr in Q3FY25 / 9M FY2025 at ₹262 Cr, up 20% y-o-y
- New bookings: 78k sf in Q3FY25 / 9M FY2025 at 244 k sf
- Gross Collections: ₹105 Cr in Q3FY25 / 9M FY2025 at ₹349 Cr
- Construction spend: ₹250 Cr in 9M FY2025; spends to collections at 72%
- Net Surplus at ₹11,150 Cr; OC projects surplus at ₹302 Cr, ongoing projects costs of ₹2,302 Cr significantly covered through receivables with ~0.8x cover
- New Project Launch: Embassy One, Thane launched in November 2024, achieved pre-sales of ₹36.5 Cr upto Dec 31
- Land monetization of ~5.6 acres in MMR at ₹2 Cr; book value at ₹1.3 Cr
- Gross Debt stood at ₹ 420 Cr, at an avg. ROI of 13.2% with 0.09x debt to equity; Total Equity at ₹4,605 Cr
- Cash & Cash Equivalents at ₹116 Cr, Net debt ₹304 Cr

#### **Other Updates**

• Nashik SEZ: Based on pleadings filed by IIIL & EIDL before the High Court at Bombay as and by way of Writ Petition inter alia challenging Executive Engineer's order dt. Feb 29, 2024, the High Court had dismissed the matter directing recourse in the appropriate forum. Accordingly, IIIL & EIDL filed an appeal along with a stay application in the Hon'ble District Court at Nashik seeking stay on the eviction order dt. Feb 29, 2024. The matter was argued at length, and the Hon'ble District Court at Nashik vide its order dt. Sep 23, 2024, stayed the operation of order dt. Feb 29, 2024, until the final disposal of the Appeal and directed MIDC to consider the revised plan submitted during pendency of the Appeal. Further, Eurotas has filed an impleadment application that the Feb 29, 2024 order will also affect their sub lease agreement with IIIL. We have filed our reply & the next hearing is scheduled on January 28, 2025.



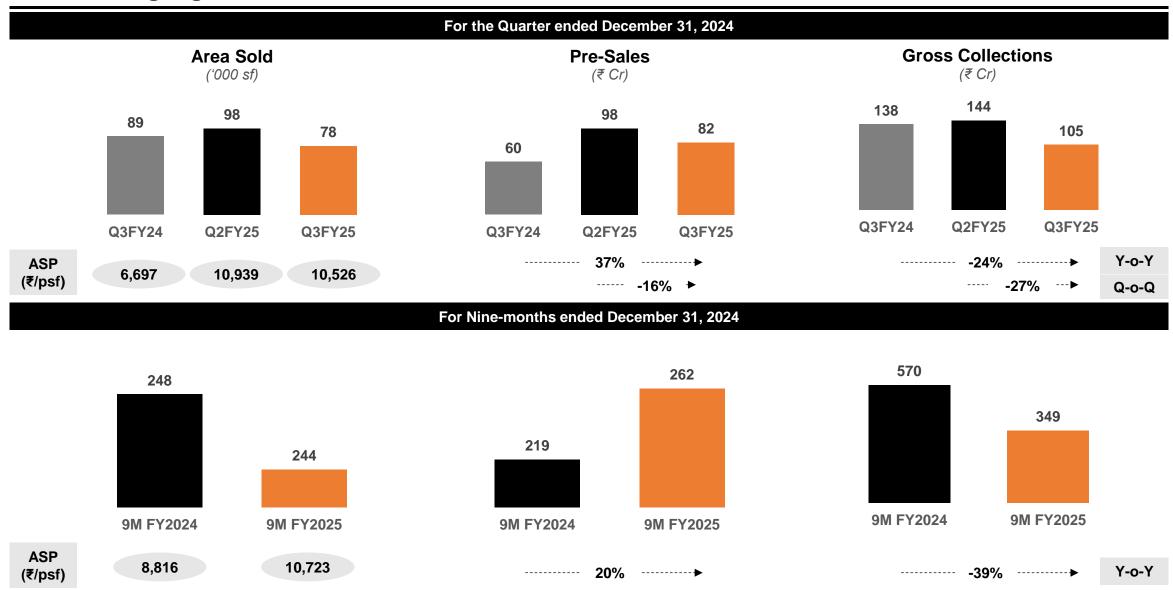
### **Snapshot**



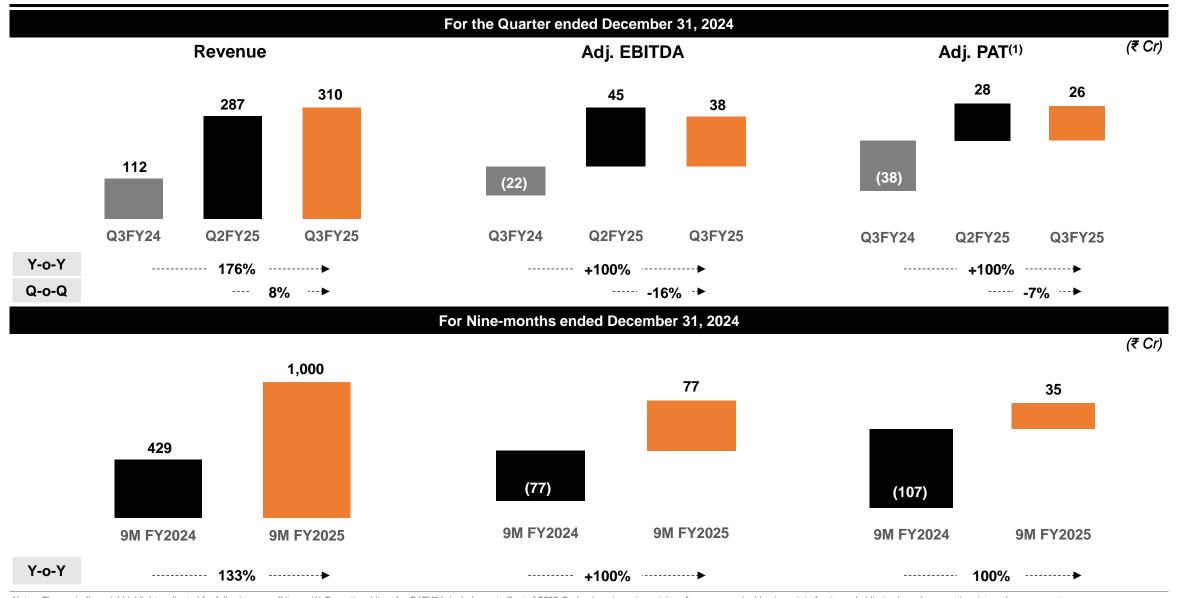
Note: Each project, exclusive of phases is counted as a single project

## **\* Equinox** India

### **Business Highlights**



### **Financial Highlights**



# **II. Operational Highlights**



# **Q3FY2025 Operational Performance**

Projects	Area Sold ('000 sf)	Average Sales Price (₹ psf)	Pre-Sales (₹ Cr)	Collections (₹ Cr)	Construction Spends (₹ Cr)
Sky Forest, Lower Parel	13	19,331	26	38	6
Indiabulls Greens, Panvel	16	5,843	10	10	9
Indiabulls Golf City, Savroli	3	3,657	1	-	3
Mega Mall, Jodhpur	1	3,400	-	1	-
Embassy One / One Indiabulls, Thane	35	11,476	40	7	19
Enigma, Gurugram	7	5,691	4	5	2
Blu Estate & Club, Worli	-	-	-	7	7
Indiabulls One 09, Gurugram	-	-	-	28	11
Embassy East Avenue, Bengaluru	-	-	-	<u>-</u>	13
Others	3	4,501	1	9	12
Total	78		82	105	82

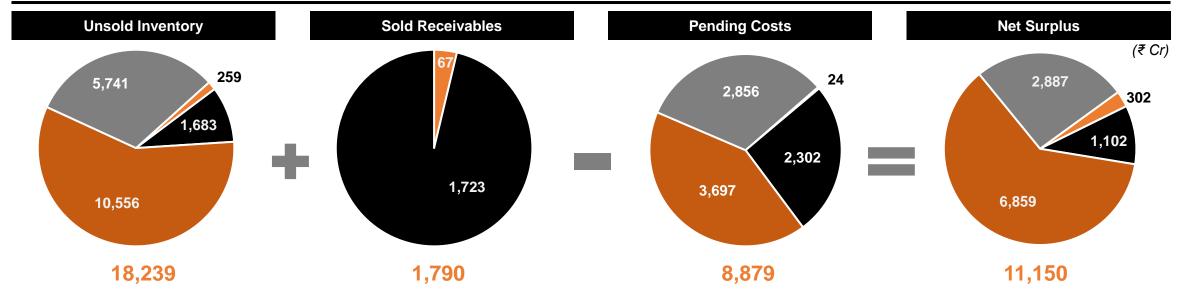


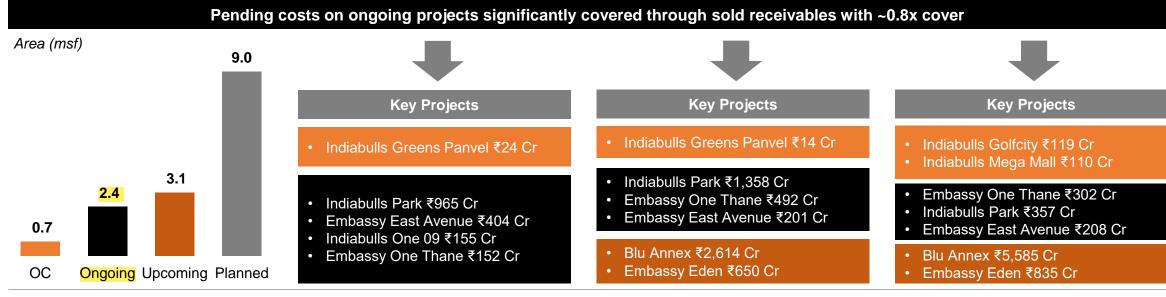
## **9M FY2025 Operational Performance**

Projects	Area Sold ('000 sf)	Average Sales Price (₹ psf)	Pre-Sales (₹ Cr)	Collections (₹ Cr)	Construction Spends (₹ Cr)
Sky Forest, Lower Parel	55	20,239	112	160	35
Indiabulls Greens, Panvel	84	5,860	49	27	30
Indiabulls Golf City, Savroli	12	3,581	4	3	10
Mega Mall, Jodhpur	7	3,483	3	5	1
Embassy One / One Indiabulls, Thane	46	11,646	53	18	50
Indiabulls Seirra, Vizag	1	4,501	1	17	22
Blu Estate & Club, Worli	7	21,866	16	28	34
Indiabulls One 09, Gurugram	-	-	-	55	26
Embassy East Avenue, Bengaluru	11	12,420	14	11	21
Others	21	5,091	10	25	20
Total	244		262	349	250

## **Net Surplus from Projects**







■ Ongoing ■ Upcoming ■ Planned



# **Recent & Upcoming Launches**

Year Location	Logotion	Micro-market —	Land Saleable Area		Nature	- Product	Target _	GDV <sup>(1)</sup>	Net Surplus
	Location	MICIO-IIIai Ret	(Acres)	(msf)	(Share)	riodact	Launch	(₹ Cr)	(₹ Cr)
FV2025	Bengaluru	Whitefield	4	0.4	67.98% JDA	High-rise, Premium	Launched	430	215
FY2025	Mumbai	Thane	2	0.5	100% owned	High-rise, Premium	Launched	635	350
	Bengaluru	North Bengaluru	31	0.7	100% owned	Plotted + Villa, Ultra luxury	Apr – Jun'25	1,485	835
FY2026	Mumbai	Alibag	7	0.2	100% owned	Low-rise, Premium	Apr – Jun'25	400	250
F 1 2020	Mumbai	Worli	2	1.6	100% owned	High-rise, Ultra luxury	Jul – Sep'25	8,199	5,585
	Chennai	OMR	8	1.4	100% owned	High-rise, Premium	Oct – Dec'25	1,010	399
Total			54	4.8				12,159	7,634

## Recent & Upcoming Launches (Cont'd)

#### **Status of launch processes:**

- BLU Annex, Worli Concept design closed. Concession drawings shall be submitted for amended concession and CFO in January'25. Post ERP/HRC approval, amended MOEF, and RERA registration, we aim to launch the project in August 2025
- Embassy Village, Alibaug Concession drawings submitted for scrutiny to approval authorities. Development and building plan approvals expected in February'25. MOEF and RERA approval expected by April'25. Project to be launched in May 2025
- Embassy Eden, Bengaluru Approval authorities to provide development plan approval by February'25. Building plan and RERA approval expected by April'25. Project to be launched by June 2025
- Embassy Residency, Chennai Consent expected from existing customers of Phase 1 & 2, by May'25. All CDMA approvals, MOEF, and RERA approval expected by August'25. Project to be launched by October 2025



### **Significant Land Reserves**

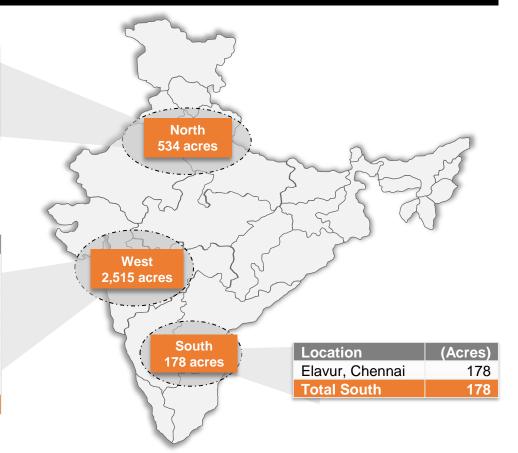
#### **Considerations**

- Total of 3,227 acres, near major metropolitans, the largest among all listed players
- This allows us to develop projects to take advantage of potential opportunities, without the need to spend time locating and acquiring the land first
- Provides an option to monetize certain land banks in non-core areas with limited potential and enhance our presence in strategic locations

#### Strategic land bank which can fuel the next phase of growth

Location	(Acres)
Sohna	520
Gurugram-Sec 103	1
Sonepat	13
Total North	534

(Acres)
1,464
330
244
222
218
21
16
2,515



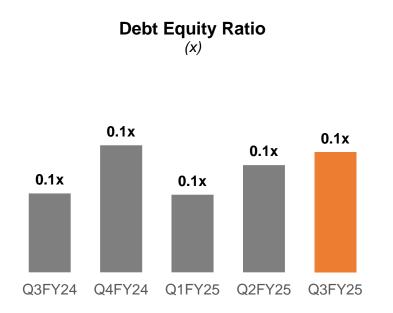
Total Land	Cost of Land	Amount Paid	Balance Payable
(Acres)	(₹ Cr)	(₹ Cr)	(₹ Cr)
3,227	428	428	

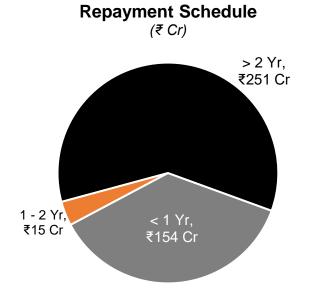
# **III. Financial Highlights**

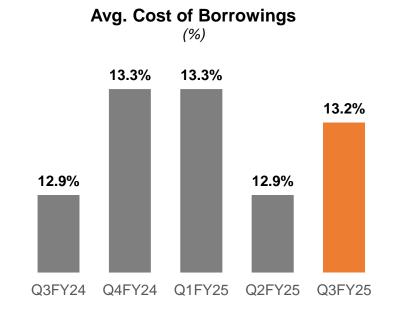


#### **Debt Profile**

Particulars (₹ Cr)	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25
Gross Debt <sup>(1)</sup>	171	267	269	373	420
Less: Cash & Cash Equivalents	624	679	365	120	116
Net Debt	(453)	(412)	(96)	253	304
Total Equity	3,064	2,765	4,565	4,580	4,605









## **Debt Walk**

Particulars (₹ Cr)	Q3 FY2025	9M FY2025	FY2024
Opening Net Debt [A]	253	(412)	(352)
Inflows			
Collections (net of refunds)	101	252	566
Proceeds from disposal of Assets/Investments	2	186	160
Other misc. receipts	2	31	105
Cash & cash equivalents in newly acquired subsidiaries	-	123	-
Proceeds from NCD and ICD	75	720	-
Proceeds from share warrants and share application money	-	1,770	<u>-</u>
Subtotal [B]	180	3,082	831
Outflows			
Construction spends	103	264	371
Customer/Marketing Cost	2	7	21
Overheads	33	154	161
Finance cost	15	40	58
Taxes	7	60	79
ICD to others (net)	15	15	81
Land aggregation advances, (net)	(20)	524	-
Investment in subsidiaries	-	1,974	-
Subtotal [C]	155	3,038	771
Net Movement for the Period [D = B - C]	24	43	60
Adjustments for acquiring new subsidiaries/borrowings [E]	27	673	-
Closing Net Debt [A – D + E]	304	304	(412)



## **Profit & Loss Statement (Extract)**

Doutiouloro	Q3FY25	Q2FY25	Q3FY24	9M FY2025	9M FY2024	FY2024
Particulars -	(₹ Cr )	(₹ Cr )	(₹ Cr )	(₹ Cr )	(₹ Cr )	(₹ Cr )
Revenue	310	287	112	1,000	429	469
Adj. EBITDA	38	45	(22)	77	(77)	(73)
Finance Costs	5	4	4	13	7	10
Depreciation	2	3	3	8	8	11
Exceptional items (1)	-	-	-	-	(629)	(629)
Profit Before Tax (PBT)	27	34	(28)	38	(722)	(1,023)
Tax Charge / (Credit)	5	10	10	21	14	16
Profit After Tax (PAT)	22	24	(38)	17	(736)	(1,038)
Adjusted Profit After Tax (PAT) (1)	26	28	(38)	35	(107)	(109)

Figures adjusted for following one off items (1) Exceptional item for H1FY24 includes provisioning of ₹629 Cr on account of London receivables.



## **Consolidated Balance Sheet (Extract)**

Assets	As at Dec 31, 2024 (₹ Cr)	As at Mar 31, 2024 (₹ Cr)
Property, plant and equipment	38	14
Investment Property	58	59
Investments	39	158
Loans	636	342
Inventories	6,825	4,783
Trade Receivables	75	63
Cash and Bank Balances	63	129
Other Financial Assets	51	28
Non-Current Tax Assets	46	36
Deferred Tax Assets	66	76
Other Assets	537	160
Total Assets	8,434	5,848

Equity & Liabilities	As at Dec 31, 2024 (₹ Cr)	As at Mar 31, 2024 (₹ Cr)
Equity Share Capital	127	108
Instruments (Equity Nature)	-	425
Other Equity	4,466	2,220
Non-Controlling Interest	13	12
Total Equity	4,606	2,765
Borrowings	409	302
Trade Payables	383	391
Other Financial Liabilities	727	57
Provisions	212	201
Current Tax Liabilities (Net)	3	4
Other Liabilities	2,094	2,128
Total Liabilities	3,828	3,083
Total Equity and Liabilities	8,434	5,848

# IV. Appendix

#### **Board and Leadership Team**



K. G. Krishnamurthy

Non-Executive
Chairman
&
Independent
Director

- ► Aged 68 Years
- ▶ 30+ Years Experience
- ► Former Managing Director & CEO of HDFC Property Ventures Ltd
- An Alumni of IIT Kharagpur with a management degree from Jamnalal Bajaj Institute of Management, Mumbai.



Sachin Shah

Executive Director

- ▶ Aged 48 Years
- ▶ 20+ Years Experience
- ▶ Former President of the Company
- Previously with Embassy REIT, Samsara Capital, Starwood Capital Group & The Blackstone Group
- Masters in Business Administration from Harvard Business School



Javed Faizullah Tapia

Independent Director

- ▶ Aged 58 Years
- ▶ Chairman of Clover Infotech Pvt Ltd
- Previously founded Sienna Systems Resources Pvt. Ltd & also served on the Board of Red Hat India



Praveen Kumar Tripathi

Independent Director

- ► Aged 71 Years
- Retired IAS Officer
- ► Former Board / Governing Council member of Delhi Metro Rail Corporation, TATA Power Ltd, BSES Rajdhani Power Ltd, BSES Yamuna Power Ltd



Tarana Suresh Lalwani

Independent Director

- ► Aged 51 Years
- ► Founding co-partner at InnoVen Capital
- Previously with Seedfund, Radian & Morgan Stanley



Shyamm Mariwala

Independent Director

- Aged 57 Years
- Mentoring a successful coffee business from farm to café & Retail business
- Previously ventured into equity research & investment of proprietary funds & promoter of Marson Biocare

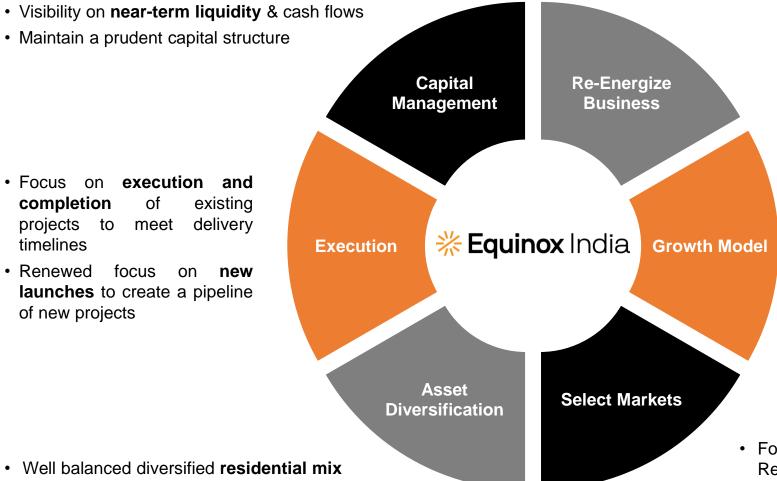
### **Strategy & Way Forward**



Maintain a prudent capital structure

- Focus on execution and completion existing of projects to meet delivery timelines
- Renewed focus on **new** launches to create a pipeline of new projects

of high-value & high-volume products

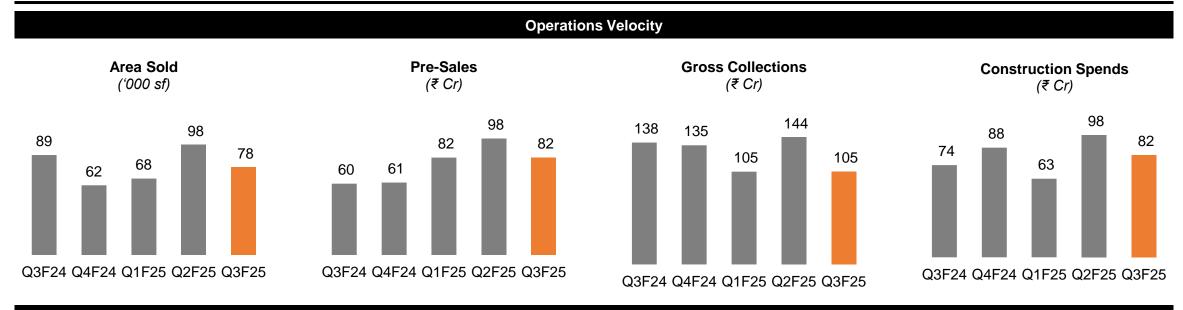


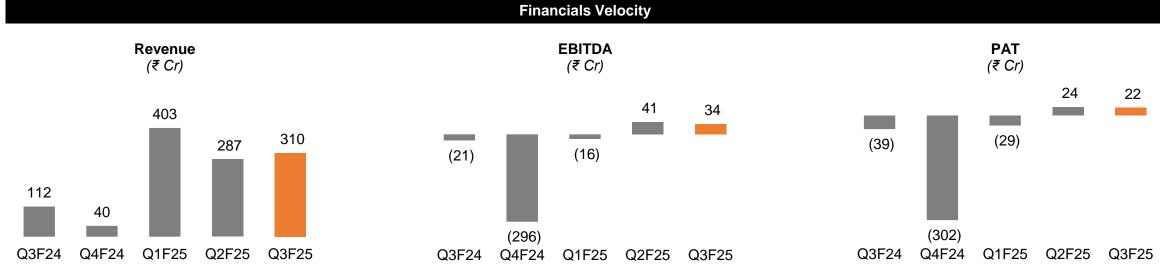
 Renewed focus on brand re-positioning & governance

- Organic growth from future launches on existing land parcels
- Inorganic growth through acquisitions / Asset light growth strategy with new projects under a joint development / development fee management model

- Focus on core markets of MMR (Residential / Redevelopment / SRA), NCR (Commercial)
- Penetration into key south Indian market of **Bangalore & Chennai**









# **Projects Overview**

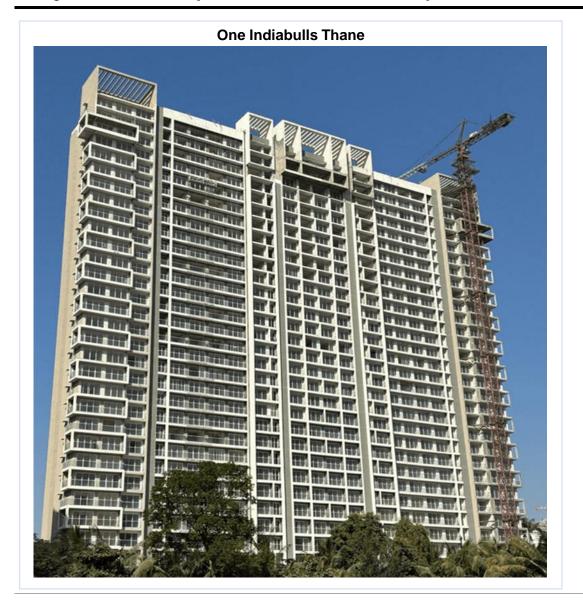
Particulars (₹ Cr)	Category -	Area (msf)			Sales	Unsold	Sold	Pending	Net
		Saleable	Sold	Unsold	Price <sup>(1)</sup>	Inventory	Receivables	Costs	Surplus
OC Received Projects									
Indiabulls Greens, Panvel	Residential	4.2	4.1	0.0	5,600	5	24	14	15
Indiabulls Golf City, Savroli	Residential	0.9	0.7	0.3	4,000	105	20	6	119
Mega Mall, Jodhpur	Commercial	0.6	0.4	0.3	4,000	104	10	4	110
One Indiabulls Park, Vadodara	Commercial	0.5	0.3	0.1	3,300	45	13	-	58
Sub-total [A]		6.2	5.5	0.7		259	67	24	302
Ongoing Projects									
Indiabulls Golf City, Savroli	Residential	0.7	0.1	0.6	4,000	241	22	109	152
Indiabulls Sierra Vizag	Residential	0.8	0.8	0.1	4,800	43	25	54	14
Indiabulls One 09, Gurugram	Commercial	0.5	0.5	0.0	6,000	2	155	88	69
Indiabulls Park, Panvel	Residential	4.8	3.6	1.2	6,000	750	965	1,358	357
Embassy One / One Indiabulls, Thane	Residential	1.0	0.5	0.5	13,000	642	152	492	302
Embassy East Avenue, Bengaluru	Residential	0.4	0.4	0.0	13,380	5	404	201	208
Sub-total [B]		8.2	5.9	2.4		1,683	1,723	2,302	1,102

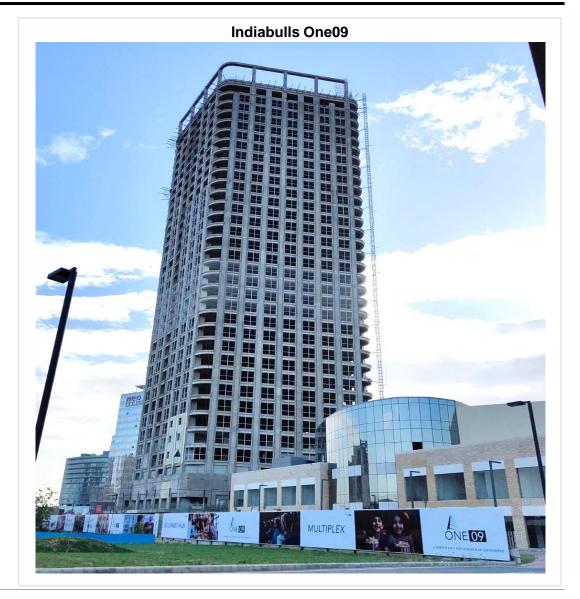


# **Projects Overview (Cont'd)**

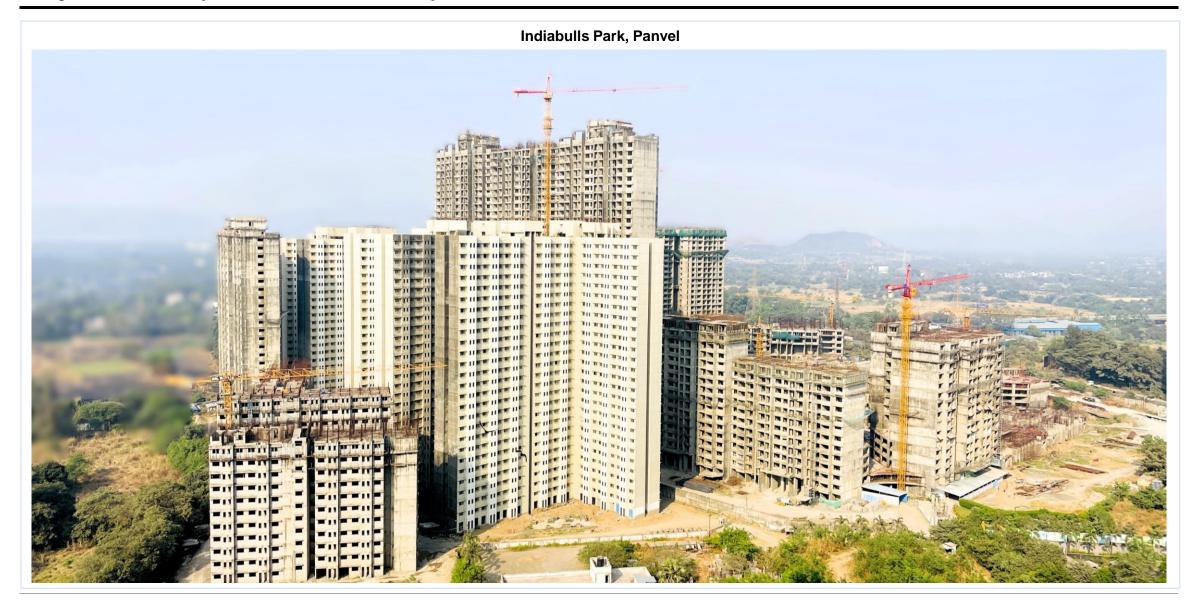
Particulars (₹ Cr)	Category -	Area (msf)			Sales	Unsold	Sold	Pending	Net
		Saleable	Sold	Unsold	Price <sup>(1)</sup>	Inventory	Receivables	Costs	Surplus
Upcoming Projects									
Blu Annex, Worli	Residential	1.6	-	1.6	50,000	8,199	-	2,614	5,585
Embassy Village, Alibaug	Residential	0.2	-	0.2	20,000	400	-	150	250
Embassy Eden, Bengaluru	Residential	0.7	-	0.7	20,669	1,485	-	650	835
Indiabulls One 09, Gurugram	Commercial	0.6	-	0.6	8,500	472	-	283	189
Sub-total [C]		3.1	-	3.1		10,556	-	3,697	6,859
Planned Projects									
Arivali, Panvel	Commercial	0.8	-	0.8	8,000	606	-	238	368
SCO, Gurugram 103	SCO - Plots	0.1	-	0.1	33,333	226	-	43	183
Indiabulls Golf City, Savroli	Residential	3.8	-	3.8	4,000	1,498	-	950	550
Embassy One, Thane	Residential	0.7	-	0.7	15,000	1,052	-	557	495
Embassy Residency, Chennai	Residential	1.5	-	1.5	6,891	1,010	-	611	399
Centrum, Indore	Residential	2.1	-	2.1	6,500	1,349	-	457	892
Sub-total [D]		9.0	-	9.0		5,741	-	2,856	2,887
Grand Total [A+B+C+D]		26.5	11.4	15.2		18,239	1,790	8,879	11,150

## **Project Visuals (Under Construction)**





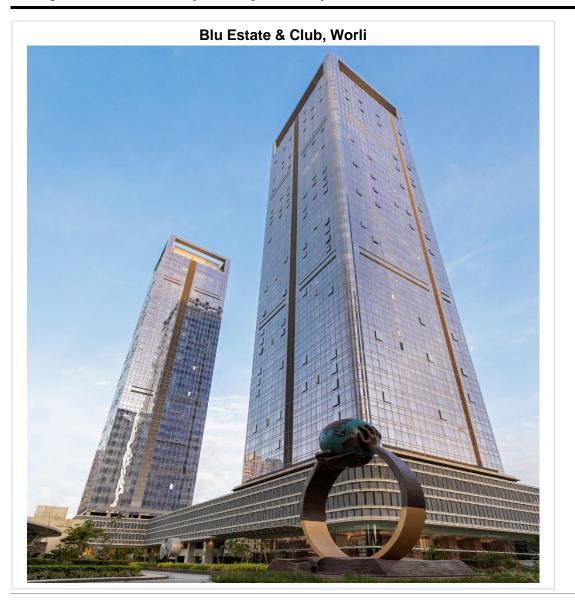
## **Project Visuals (Under Construction)**



# **Project Visuals (Under Construction + OC)**



## **Project Visuals (Completed)**





## **Project Visuals (Completed)**



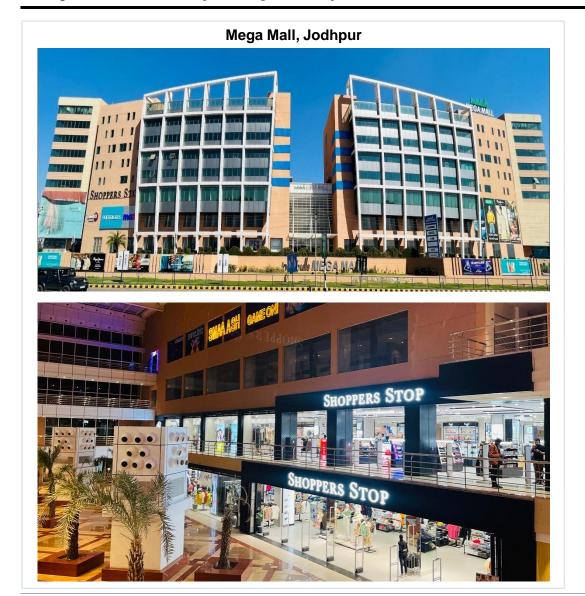


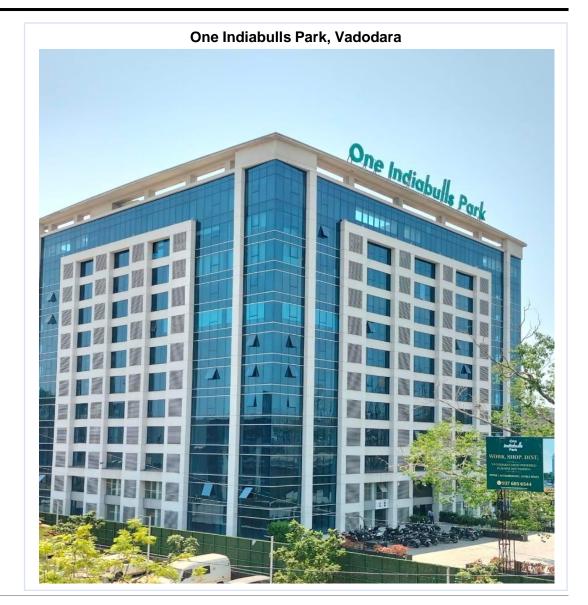






## **Project Visuals (Completed)**





#### **Notes & Glossary**



#### Notes:

- ▶ All figures in this presentation are as of December 31, 2024 unless otherwise stated
- Figures has been rounded off to nearest single decimal / integer for ease of presentation
- Area (msf) represents unsold residential saleable area including commercial area sold on strata sale basis / leasable commercial area unless otherwise stated

#### **Key Terms and Definitions:**

- 1. ₹ / Rs. Indian Rupees, the legal currency of the Republic of India
- 2. Adjusted EBITDA = EBITDA adjusted for one of items
- 3. Adjusted PAT = PAT adjusted for one of items
- 4. Area Delivered The category of "completed" projects including residential or commercial projects where occupancy certificates have been received from the competent authority for significant majority of units with respect to towers or buildings in the project and the process of handover of such units has commenced
- 5. Collections Represents gross collections including collections towards residential and commercial units and land, other charges, rebates given to customers, indirect taxes and facility management charges
- 6. CR Crore, equal to 10 million
- 7. CSR Corporate Social Responsibility
- 8. Financial year or FY Period of 12 months commencing on April 1 of a year & ending on March 31 of the next year
- 9. Equinox Equinox India Developments Limited together with its subsidiaries
- 10. Indian Stock Exchanges BSE and NSE, taken together
- 11. JV Joint Venture
- 12. MMR / Mumbai Metropolitan Region Mumbai along with satellite cities of Thane, Navi Mumbai, Panvel, etc.
- 13. MSF Million square feet
- 14. NCLT National Company Law Tribunal
- 15. NCR National Capital Region, comprising satellite cities of Delhi including Gurgaon, Noida, Sonepat etc.
- Near Completion Projects Development in the last mile of finishing, OC for which is expected within 12 months
- 17. Net Debt Total external borrowings excluding related intercompany payables less cash & cash equivalents
- 18. Net Surplus = Pending Collections from Area Sold + Value of Unsold Inventory Pending Construction Cost
- 19. OC Occupancy Certificate
- 20. Ongoing Projects Projects / phases where construction work has commenced
- Pending Costs Estimated construction costs (incl. statutory cost) minus costs already incurred adjusted for advances, retentions & payables

- 22. Planned Projects Projects where active design & planning work has not yet commenced
- 23. Pre-sales Refers to the value of gross active residential and commercial units and land sold (net of taxes) during a period where the booking amount has been received
- 24. PSF Per square feet
- 25. Saleable Area Saleable Area for our residential properties shall mean the total carpet area in relation to each project along with appropriate loading to adjust for common areas, service and storage area parking area, area for amenities and other open areas
- 26. SEBI Securities and Exchange Board of India
- 27. SEZ Special Economic Zones
- 28. Sold Receivables Amount pending to be received for booked / sold area for which invoices are generated / yet to be generated and are net of taxes & refunds. Also includes billed and unbilled receivables which are not due
- 29. Unsold Inventory represents estimated value of Unsold residential saleable area including commercial area sold on strata sale basis
- 30. Upcoming Projects Projects / phases where active design & planning work has commenced
- 31. Vizag Visakhapatnam
- 32. VS Versus

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# **Thank You!**

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