Brigade Enterprises Limited

Corporate Identity Number (CIN): L85110KA1995PLC019126 Registered Office: 29th & 30th Floor, World Trade Center Brigade Gateway Campus, 26/1, Dr. Rajkumar Road Malleswaram - Rajajinagar, Bengaluru - 560 055, India T: +91 80 4137 9200

E: enquiry@brigadegroup.com **W**: www.brigadegroup.com

Ref: BEL/NSEBSE/IP/29102025



29th October, 2025

Listing Department
National Stock Exchange of India Limited
Exchange Plaza,
Bandra Kurla Complex
Bandra (East),
Mumbai - 400 051

Department of Corporate Services – Listing BSE Limited P. J. Towers Dalal Street, Mumbai – 400 001

Re.: Scrip Symbol: BRIGADE/Scrip Code: 532929

Dear Sir/Madam,

Sub.: Investor Presentation Q2 FY26

We are enclosing herewith the Investor Presentation for the second quarter ended 30th September, 2025.

The above information is also hosted on the website of the Company at www.brigadegroup.com

Kindly take the same on your records.

Thanking you,

Yours faithfully,

For Brigade Enterprises Limited

P. Om Prakash Company Secretary & Compliance Officer

Encl.: a/a









Artist's impression

Investor Presentation - Q2 FY26

(CIN: L85110KA1995PLC019126)



Multiple Domains; Single-Minded Commitment

- Established in 1986, one of India's leading and trusted property developers
- A multi-asset class developer with Residential, Office, SEZ, Retail, Hospitality, Senior Living, Schools and India's first Real Estate Accelerator Program
- Reputation of building 'Grade A' properties
- Strong partnership with marquee investor GIC
- Listed on BSE & NSE with a market cap of approximately USD 2.5 Bn as of Sep 30, 2025
- Consistent EBITDA margin of ~26%-28% for the past 9 years
- Rated AA (Stable) by ICRA; Rated AA- (Positive) by CRISIL
- Recognized as a Laureate for being in the Top 100 workplaces for 10 years and certified as a Great Place to Work for 15 years in a row







- **ENCLAVES**













- PARKS & LOGISTICS

- SKILL DEVELOPMENT







BRIGADE





Our Mission, Vision, Values

Shared Mission

To constantly endeavour to be the Preferred Developer of Residential, Commercial & Hospitality spaces in the markets in which we operate, without compromising on our Core Values, for the benefit of all our Stakeholders.

Our **Shared Vision**

To be a World-class Organisation in our Products, Processes, People and Performance.



Our **Core Values**

QC-FIRST

- · Quality · Customer Centricity
- Fairness · Innovation
- Responsible Socially Trust



Transforming City Skylines

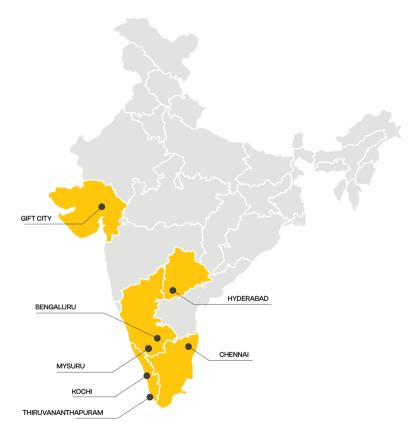
300+ buildings • 100+ Mn sq.ft. Delivered

27 Million sq.ft.Ongoing projects

15 Million sq.ft. Upcoming launches

License owners for SIX WORLD TRADE CENTERS IN SOUTH INDIA

AMONG THE TOP 10 LISTED DEVELOPERS in the country, by market capitalization





Segment Highlights - Q2 FY26

Real Estate - On Sale Basis

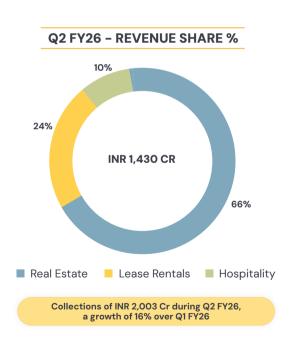
- Achieved presales of INR 2,034 Cr in Q2 FY26, a growth of 12% over Q2 FY25
- Presales volume for Q2 FY26 stood at 1.90 mn sft, a growth of 13% over Q2 FY25
- Average realization stood at INR 12,236/sft during Q2 FY26 (excl. plotted development), a growth of 13% over Q2 FY25
- Launched residential projects with an area of 2.02 mn sft

Lease Rentals

- Leasing portfolio witnessed a consistent performance with 92% occupancy
- Leasing revenue stood at INR 341 Cr during Q2 FY26, a growth of 17% over Q2 FY25
- Retail segment recorded a 8% Y-o-Y growth in footfall in Q2 FY26, driven by strong performance in cinemas and festivities

Hospitality

- Brigade Hotels demonstrated steady growth with improvements in key performance indicators
- Achieved hospitality revenue of INR 138 Cr in Q2 FY26, a growth of 16% over Q2 FY25, with an EBITDA of INR 42 Cr
- Portfolio ARR stood at INR 7,106 during Q2 FY26, a growth of 14% over Q2 FY25, portfolio occupancy stood at 76% in Q2 FY26





ESG Initiatives - Q2 FY26



Sustainability Reporting & Rating:

The ESG report, aligned with GRI and Integrated Reporting (IR) frameworks, has been successfully completed & secured a score of 92 with a 3-Star rating in the GRESB ESG assessment FY 2024-25.



Integration of ESG elements in Enterprise Risk Management:

ESG elements have been incorporated into overall ERM framework, along with organizational KRAs.



NetZero-C Target setting:

SBTi validation is in advanced stages.



Sustainability Benchmark Projects:

The coordination is currently underway with the IGBC NZ-C team for the Brigade Citrine NZ-C certification. Design interventions for a residential & commercial project are nearing finalization.



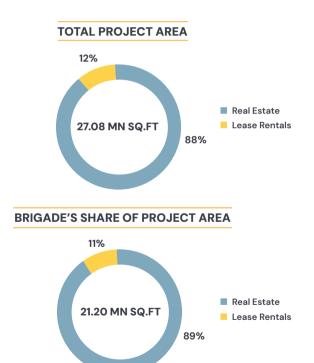
Corporate Social Responsibility:

Renovated the Venkatappa Art Gallery in Bengaluru, and the same was inaugurated, heralding a renewed era of cultural heritage.



Summary: Ongoing Projects

			Area in mn sft
Projects	Project Area	Co Share	LO/JV Share
Real Estate projects for sale	17.27	13.14	4.13
Brigade Orchards*	1.54	1.06	0.48
Brigade Cornerstone Utopia*	0.41	0.27	0.14
Brigade Cherry Blossom*	0.45	0.26	0.19
Brigade Insignia*	0.89	0.89	-
Brigade El Dorado*	3.25	3.25	-
Total Real Estate (A)	23.81	18.87	4.94
Brigade Square, Thiruvananthapuram	0.19	O.19	-
Arcadia @ Brigade Cornerstone Utopia*	0.12	0.08	0.04
Brigade Padmini Tech Valley: Towers A & B	1.04	0.53	0.51
Brigade Tech Boulevard, Chennai	0.84	0.51	0.33
Brigade Vantage, Mysuru	0.13	0.07	0.06
Brigade El Dorado Commercial B Block*	0.09	0.09	-
Brigade International Finance Center Ph 2*	0.45	0.45	-
Brigade Icon-Commercial	0.41	0.41	-
Total Leasing (B)	3.27	2.33	0.94
Total (A+B)	27.08	21.20	5.88



^{*}Projects in SPV



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Highlights: Real Estate - H1 FY26

- Achieved presales of INR 3,152 Cr in H1 FY26, a growth of 8% over H1 FY25
- Presales volume for H1 FY26 stood at 2.85 mn sft
- Average realization stood at INR 12,059/sft during H1 FY26 an increase of 17% over H1 FY25 (excl. plotted development)

Upcoming projects planned to be launched: ~11 mn sft in next 4 quarters

- 7 residential projects in Bengaluru
- 4 residential projects in Chennai
- 3 residential projects in Hyderabad
- 4 residential projects in Mysuru



Zero debt in the residential segment across the Group for the last two years.





Group Sales Snapshot

Particulars	H1 FY26	H1 FY25	H1 FY26 on H1 FY25	Q2 FY26	Q1 FY26	Q2 FY25	Q2 FY26 on Q1 FY26	Q2 FY26 on Q2 FY25			
	Net Area Sales ('000 sft)										
Residential*	2,587	2,679	(3%)	1,686	902	1,556	87%	8%			
Commercial	261	147	77%	214	47	125	354%	71%			
Total	2,848	2,826	1%	1,899	949	1,681	100%	13%			
			Net Sale	Value (INR Cr)							
Residential*	2,862	2,775	3%	1,795	1,067	1,712	68%	5%			
Commercial	290	132	120%	239	51	109	369%	119%			
Total	3,152	2,907	8%	2,034	1,118	1,821	82%	12%			
Realization (INR/sft)	11,068	10,285	8%	10,712	11,782	10,832	(9%)	(1%)			

^{*}Includes sales of plotted development of 0.41 mn sft at an average realization of INR 5,285/sft in Q2 FY26



Consolidated Synopsis of Real Estate Projects - Sep 25

Particulars	Ongoing BEL Projects	Ongoing SPV Projects*	Stock	Sales	Total
			Mn sft		
			BEL	SPV*	
Total super built-up area of launched projects on sale basis	22.27	1.54	0.50	0.31	24.62
Less: Landowner share	4.46	-	-	-	4.46
Company share of saleable area	17.81	1.54	0.50	0.31	20.16
Sold till date	13.37	1.33	_	_	14.70
To be sold	4.44	0.21	0.50	0.31	5.46
		INR Cr			
Estimated receipts	19,089	1,150	2,468	547	23,254
From sold units	12,625	962	1,991	247	15,825
From unsold units	6,464	188	477	300	7,430
Collection to date on sold units	5,394	541	1,640	214	7,789
Remaining to be collected from sold units	7,231	421	351	33	8,036
Remaining to be collected from the sold and unsold units [A]	13,695	609	828	333	15,465
Estimated Total Cost	11,436	702	309	198	12,645
Cost incurred till date	4,102	420	309	198	5,029
Remaining cost to be incurred [B]	7,334	282	-	-	7,616
Gross Operating Cash Flows [A] - [B]	6,361	327	828	333	7,849
Present Borrowings [C]	-	-	48	-	48
Net Operating Cash Flows Projected [A] - [B] - [C]	6,361	327	780	333	7,801

^{*}Brigade Orchards, Brigade Tech Gardens & Brigade Residences at WTC Chennai



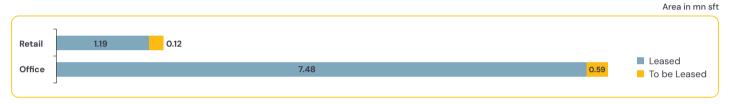
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Our Leasing Portfolio: Operating Assets - Sep 25



Particulars	Leasable Area	Leased	To be Transacted
Brigade Tech Gardens*	3.00	2.98	0.02
WTC Chennai*	1.98	1.98	-
WTC Kochi*	0.77	0.77	-
Brigade Twin Towers - Towers A & C	0.66	O.11	0.55
WTC Bengaluru	0.62	0.62	-
Brigade Opus	0.30	0.30	-
Brigade Int'l Financial Center, GIFT City Ph 1*	0.27	0.27	-
Brigade Bhuwalka Icon	0.19	O.19	-
Brigade Southfield	0.16	O.16	-
Orion Mall at Brigade Gateway	0.83	O.81	0.02
Orion Uptown Mall	0.27	0.24	0.03
Orion Avenue Mall	0.15	O.13	0.02
Brigade Vantage, Chennai	0.06	0.01	0.05
Others	0.12	0.10	0.02
Total	9.38	8.67	0.71

*SEZ Projects



Capex Commitment - Sep 25

(INR Cr)

Project	Estimated Cost	Incurred	Balance*
Brigade Square, Thiruvananthapuram	76	58	18
Brigade Tech Boulevard, Chennai	402	139	263
Brigade Padmini Tech Valley - Towers A & B	474	121	353
Brigade Vantage, Mysuru	58	49	9
Arcadia @ Brigade Cornerstone Utopia	63	59	4
Brigade International Finance Center Ph 2	260	17	243
Brigade El Dorado Commercial B Block	31	6	25
Brigade Icon - Commercial	330	87	243
Total	1,694	536	1,158

*As of Sep 30, 2025



BIFC Ph 2, Gujarat Artist's impression



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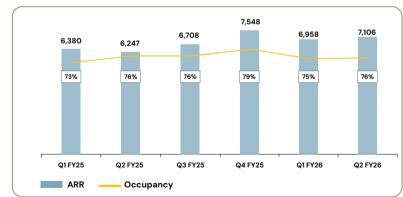


Steady Growth with Improved Performance Indicators

- Hospitality sector witnessed moderate demand due to seasonal softening and geo-political tensions
- Sector set for an accelerated growth with GST on room tariffs up to Rs, 7,500 is reduced from 12% to 5%
- Corporate and MICE travel continues to lead demand growth, fuelled by events, festival travel, and long "blesiure" stays
- Clocked revenue of INR 279 Cr during H1 FY26, a growth of 17% over H1 FY25
- EBITDA stood at INR 90 Cr in H1 FY26, a growth of 16% over H1 FY25









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Consolidated Financials: Snapshot

(INR Cr)

Particulars	Q2 FY26	Q1 FY26	Q2 FY25	Q2 FY26 on Q1 FY26	Q2 FY26 on Q2 FY25	H1 FY26	H1 FY25	H1 FY26 on H1 FY25
Revenue	1,430	1,333	1,138	7%	26%	2,763	2,252	23%
EBITDA	375	375	358	-	5%	750	686	9%
Finance cost	102	106	123	(4%)	(17%)	208	274	(24%)
Profit before depreciation	273	269	235	1%	16%	542	412	32%
Depreciation	77	75	69	3%	12%	152	137	11%
PBT	196	194	166	1%	18%	390	275	42%
Share of profit/ (loss) from JV	(0.25)	(0.32)	-	-	-	(0.57)	-	-
Tax charge / (credit)	25	36	51	(30%)	(50%)	61	79	(23%)
PAT	170	158	115	8%	48%	328	196	67%
PAT after MI	162	150	119	8%	37%	312	203	54%
EBITDA/Revenue	26%	28%	31%			27%	30%	
PBT/Revenue	14%	15%	15%			14%	12%	
PAT/Revenue	12%	12%	10%			12%	9%	

*PAT: Profit After Tax, PBT: Profit Before Tax, EBITDA: Earnings Before Interest Tax Depreciation Amortization, MI: Minority Interest, () indicates negative figure, JV: Joint Venture



Business Segment Performance - H1 FY26

(INR Cr)

Particulars	Real Estate	Lease Rental	Hospitality	Total
Revenue	1,843	641	279	2,763
Direct Expenses	1,302	37	28	1,367
Admin Expenses	103	99	86	288
Selling cost	97	17	17	131
Employee cost	128	41	58	227
EBITDA	213	447	90	750
EBITDA/Revenue %	12%	70%	32%	27%
Finance costs	32	152	24	208
PBDT	182	295	65	542
Depreciation	6	116	30	152
PBT	176	179	35	390
PBT/Revenue %	10%	28%	13%	14%

PBDT: Profit Before Depreciation & Tax, PBT: Profit Before Tax, EBITDA: Earnings before Interest Tax Depreciation Amortization, () indicates negative figure



Consolidated Cash Flow

(INR Cr)

					(IIVR CI)
Particulars	Q2 FY26	Q1 FY26	Q2 FY25	H1 FY26	H1 FY25
Operating Activities					
Total Collections	2,003	1,728	1,937	3,731	3,544
Direct Cost/ Construction Cost	(851)	(686)	(582)	(1,537)	(1,200)
Landowner Payments	(197)	(211)	(266)	(408)	(496)
Employee and Admin Expenses	(167)	(186)	(186)	(353)	(288)
Sales and Marketing Expenses	(87)	(86)	(55)	(173)	(99)
Statutory Payments	(264)	(230)	(180)	(494)	(355)
Other Payments	(4)	(7)	(3)	(12)	(6)
Net Cash Flow from Operating Activities (A)	433	322	666	754	1,100
Investment Activities					
Cash from Investment Activities (FD & MF)	2,265	2,370	1,271	4,634	2,141
Construction Cost (CWIP/Capex Projects)	(152)	(124)	(119)	(276)	(202)
Investment in Land/JD/JV/TDR	(674)	(1,330)	(93)	(2,004)	(296)
Other Investments (FD & Mutual Fund)	(2,314)	(1,562)	(2,888)	(3,876)	(3,771)
Net Cash Flow from Investment Activities (B)	(876)	(646)	(1,830)	(1,522)	(2,129)
Financing Activities					
Debt Drawdown	251	280	117	531	220
Debt Repayment	(624)	(74)	(184)	(698)	(259)
Investment by PE/JV	310	73	-	383	-
Payments to PE	(168)	(165)	(40)	(333)	(171)
Proceeds from ESOP/QIP/IPO	889	-	1,501	889	1,502
Dividend Payment	(61)	-	(46)	(61)	(46)
Finance costs	(90)	(106)	(113)	(196)	(213)
Net Cash Flow from Financing Activities (C)	507	8	1,235	515	1,032
Net Cash Flows for the Period (A+B+C)	64	(316)	71	(253)	3



Capital Allocation: Segment-wise as of Sep 30, 2025

(INR Cr)

Segment	Equity (A)	Debt (B)	Capital Employed (A+B)	D/E Ratio (B/A)	PBD*/ Equity %	Operating Capital Employed (OCE)	EBITDA/ OCE %
Real Estate	3,651	48	3,699	0.01	18%	3,699	19%
Hospitality	1,307	44	1,351	0.03	11%	1,315	15%
Leasing	3,003	4,199	7,202	1.40	16%	4,101	20%
Less: Cash Balance		2,574					
Total	7,961	1,717	12,252	0.22	16%	9,115	19%

Note: PBD/Equity and EBITDA/OCE percentages are calculated based on trailing four quarter numbers *PBD: Profit Before Depreciation & Tax (After Interest)

CAPITAL EMPLOYED



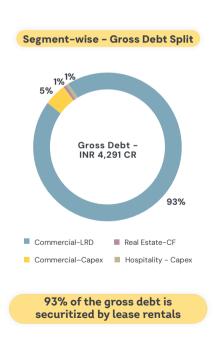




Consolidated Debt Profile

(INR Cr)

Particulars	Sep-25	Jun-25	Sep-24	
Real Estate	48	138	192	
Hospitality	44	501	480	
GOP Securitized	-	378	414	
Capex	44	123	66	
Leasing	4,199	4,106	3,968	
Securitized Lease Rental	3,977	3,833	3,739	
Capex	222	273	229	
Gross Debt	4,291	4,745	4,640	
Less: Cash & Cash Equivalents	2,574	2,476	3,783	
Net Debt	1,717	2,269	857	
Less: SPV Partner's share of net debt	616	741	779	
Exposure of BEL	1,101	1,528	78	
Cost of Debt (Consolidated)	8.05%	8.25%	8.75%	
Net D/E Ratio	0.22	0.34	0.15	
Credit Rating	AA (Stable) by ICRA AA- (Positive) by CRISIL	AA (Stable) by ICRA AA- (Positive) by CRISIL	AA- (Stable) by ICRA and CRISIL	



Gross debt figure for Sep-25 includes INR 2,066 Cr debt taken in SPVs, wherein BEL's share is INR 1,053 Cr



Standalone Financial: Snapshot

(INR Cr)

Į.								
Particulars	Q2 FY26	Q1 FY26	Q2 FY25	Q2 FY26 on Q1 FY26	Q2 FY26 on Q2 FY25	H1 FY26	H1 FY25	H1 FY26 on H1 FY25
Turnover	743	496	516	50%	44%	1,239	1,093	13%
EBITDA	113	108	167	5%	(32%)	221	321	(31%)
Finance cost	25	21	34	19%	(26%)	46	82	(44%)
Profit before depreciation	88	87	133	1%	(34%)	175	239	(27%)
Depreciation	21	19	20	16%	5%	41	38	7%
PBT	67	68	113	(1%)	(41%)	134	201	(33%)
Tax charge/(Credit)	17	13	22	30%	(23%)	29	45	(35%)
PAT	50	55	91	(9%)	(45%)	105	156	(33%)
EBITDA/Revenue	15%	22%	32%			18%	29%	
PBT/Revenue	9%	14%	22%			11%	18%	
PAT/Revenue	7%	11%	18%			8%	14%	

^{*}PAT: Profit After Tax, PBT: Profit Before Tax, EBITDA: Earnings Before Interest Tax Depreciation Amortization, () indicates negative figure



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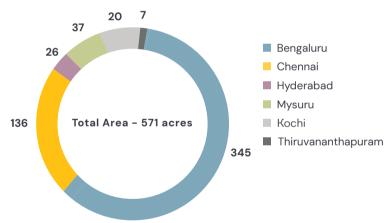
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Land Bank



LAND AREA (IN ACRES) AS ON SEP 30, 2025



Total Land Area (Acres) Cost of Land (INR Cr)		Amount Paid (INR Cr)	Balance Payable (INR Cr)
571	4,792	4,011	781



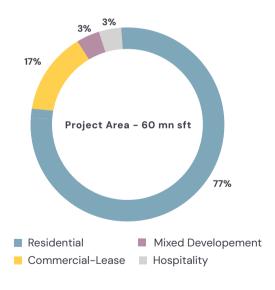
Developable Area Details

Product	Land Area	Project Area (mn sft)	BEL Share (mn sft)
Residential	393	46	31
Commercial-Lease	65	10	9
Mixed Development	66	2	2
Hospitality	47	2	2
Total	571	60	44

Location	Land Area (in acres)	Project Area (mn sft)	BEL Share (mn sft)
Bengaluru	345	32	25
Chennai	136	18	12
Hyderabad	26	6	5
Others*	64	4	2
Total	571	60	44

^{*}Others include Mysuru, Thiruvananthapuram, & Kochi

PROJECT AREA: PRODUCT MIX





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Projects Launched - H1 FY26

Project	City	Segment	Project Area (mn sft)	Brigade Interest (mn sft)	Launch Quarter
Brigade Morgan Heights Ph 1	Chennai	Residential	1.09	0.82	
Brigade El Dorado Commercial B Block	Bengaluru	Commercial	0.09	0.09	Q1 FY26
Brigade International Finance Center Ph 2	Gujarat	Commercial	0.45	0.45	Q 11120
Total Projects Launched in Q1 FY26			1.63	1.36	
Brigade Avalon	Bengaluru	Residential	0.64	0.64	
Brigade Lakecrest	Bengaluru	Residential	0.93	0.65	
Brigade Cherry Blossom	Bengaluru	Plotted Development	0.45	0.23	Q2 FY26
Brigade Padmini Tech Valley - Tower A	Bengaluru	Commercial	0.31	0.16	
Brigade Icon - Commercial	Chennai	Commercial	0.41	0.41	
Total Projects Launched in Q2 FY26			2.74	2.09	
Total Project Launched in H1 FY26			4.37	3.45	



Upcoming Projects

Segment	Total Area (mn sft)	Brigade Economic Interest (mn sft)
Residential	10.95	8.22
Commercial	4.21	3.40
Total	15.16	11.62
Hospitality (No. of Keys)	1,700 Keys	-





Awards and Accolades - Q2 FY26



Brigade Group was recognized under two categories: India's Wealth Creators and Top Builders at the Construction World Architects and Builders Awards 2025.



Brigade Group was recognised at the Global Real Estate Brand Awards (GREBA): Brigade Twin Towers was named lconic Property of the Year – Commercial.



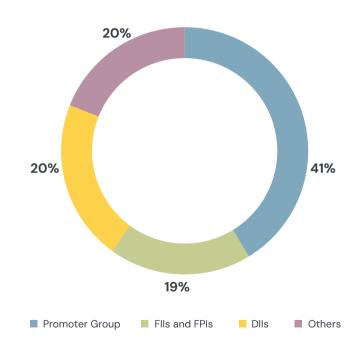
Brigade Enterprises Limited and Brigade Hospitality Services Limited have been recognized among India's Top 100 Mid-size Workplaces by Great Place to Work in 2025, ranking75th & 8th, respectively. This marks 15 consecutive years of Brigade Group receiving this recognition.



Brigade Group has been named in the Forbes India Developers A-List 2025.



Shareholding Pattern – Sep 30, 2025





Board of Directors



M R Jaishankar Executive Chairman

- Masters in Business Administration
- · Part of Promoter Group



Pavitra Shankar Managing Director

- MBA, Real Estate & Finance, Columbia Business School
- · Part of Promoter Group



Nirupa Shankar Jt. Managing Director

- · Masters of Management, Hospitality from Cornell University
- · Part of Promoter Group



Amar Mysore Executive Director

· Masters in Engineering from





Roshin Mathew Executive Director

· B.Tech and Masters in Building Engineering and Management



Pradyumna Krishnakumar Executive Director

MBA, Finance & General Management, Asian Institute of Management, Manila



Board of Directors



Lakshmi Venkatachalam Independent Director

- · MBA from Boston University
- Retired IAS Officer



Pradeep Kumar Panja Independent Director

- · Masters in Science
- Former MD of SBI



Dr. Venkatesh Panchapagesan Independent Director

- · CA, CWA, IIM K Alumni
- Faculty at IIM B

V V Panganathar

V V Ranganathan Independent Director

- CA, Finance professional
- with 4 decades of experience
- Graduate in Commerce



Abraham Stephanos Independent Director

- B. Sc. in Mechanical Engineering
- PGDM from IIM Calcutta
- Four decades of versatile experience



Padmaja Chunduru Independent Director

- M.Com (Banking & Finance)
- Certified Associate of Indian Institute of Bankers (CAIIB)



Debashis Chatterjee* Independent Director

- Mechanical Engineering from Jadavpur University
- Served twice as a member of executive council at
- Former MD & CEO of LTIMindtree

NASSCOM

^{*}Appointed as an Additional Director in the category of Non-Executive Independent Director w.e.f. October 29, 2025



Ongoing Residential Projects



Artist's impression



Artist's impression



Completed Residential Projects







Actual shot



Ongoing Commercial Projects



Artist's impression



Artist's impression



Thank you

Disclaimer:

The information in this presentation contains certain forward-looking statements. These include statements regarding outlook on future development schedules, business plans and expectations of Capital expenditures. These statements are based on current expectations that involve a number of risks and uncertainties which could cause actual results to differ from those anticipated by the Company.

Brigade Enterprises Ltd.

 $29^{\text{th}} \, \text{and} \, \, 30^{\text{th}} \, \text{Floors, World Trade Center, Brigade Gateway Campus, Malleswaram-Rajajinagar, Bengaluru - 560 \, 055 \, \text{median} \, \text{median$

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