

# Brigade Enterprises Limited

Corporate Identity Number (CIN) : L85110KA1995PLC019126  
Registered Office : 29th & 30th Floor, World Trade Center  
Brigade Gateway Campus, 26/1, Dr. Rajkumar Road  
Malleswaram - Rajajinagar, Bengaluru - 560 055, India  
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E : enquiry@brigadegroup.com W : www.brigadegroup.com



Ref: BEL/NSEBSE/IP/30012026

January 30, 2026

Listing Department  
National Stock Exchange of India Limited  
Exchange Plaza,  
Bandra Kurla Complex  
Bandra (East),  
Mumbai - 400 051

Department of Corporate Services - Listing  
BSE Limited  
P. J. Towers  
Dalal Street,  
Mumbai - 400 001

Re.: Scrip Symbol: BRIGADE/Scrip Code: 532929

Dear Sir/Madam,

**Sub.: Investor Presentation Q3 FY26**

We are enclosing herewith the Investor Presentation for the third quarter ended December 31, 2025.

The above information is also hosted on the website of the Company at [www.brigadegroup.com](http://www.brigadegroup.com)

Kindly take the same on your records.

Thanking you,

Yours faithfully,

For **Brigade Enterprises Limited**

Om Prakash  
Palanimuthu  
Date: 2026.01.30  
14:26:39 +05'30'

**P. Om Prakash**  
Company Secretary & Compliance Officer

Encl.: a/a





Brigade Gateway, Hyderabad

Artist's impression

## Investor Presentation – Q3 FY26

(CIN: L85110KA1995PLC019126)



# Multiple Domains; Single-Minded Commitment

- ◆ Established in 1986, one of India's leading and trusted property developers
- ◆ A multi-asset class developer with Residential, Office, SEZ, Retail, Hospitality, Senior Living, Schools and India's first Real Estate Accelerator Program
- ◆ Reputation of building 'Grade A' properties
- ◆ Strong partnership with marquee investor – GIC
- ◆ Listed on BSE & NSE with a market cap of approximately USD 2.5 Bn as of Dec 31, 2025
- ◆ Consistent EBITDA margin of ~26%-28% for the past 9 years
- ◆ Rated AA (Stable) by ICRA; Rated AA- (Positive) by CRISIL
- ◆ Recognized as a Laureate for being in the Top 100 workplaces for 10 years and certified as a Great Place to Work for 15 years in a row



- ◆ APARTMENTS
- ◆ VILLAS
- ◆ INTEGRATED ENCLAVES
- ◆ PLOTTED DEVELOPMENTS

- ◆ OFFICES
- ◆ RETAIL
- ◆ CLUBS
- ◆ HOTELS
- ◆ CONVENTION CENTRES



- ◆ SCHOOLS
- ◆ INDUSTRIAL PARKS & LOGISTICS
- ◆ PROPTECH ACCELERATOR
- ◆ MUSIC MUSEUM
- ◆ SKILL DEVELOPMENT ACADEMY

# Our Mission, Vision, Values

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## Our Shared Mission

To constantly endeavour to be the Preferred Developer of Residential, Commercial & Hospitality spaces in the markets in which we operate, without compromising on our Core Values, for the benefit of all our Stakeholders.

## Our Shared Vision

To be a World-class Organisation in our Products, Processes, People and Performance.



## Our Core Values

### QC-FIRST

- Quality • Customer Centricity
- Fairness • Innovation
- Responsible Socially • Trust

# Transforming City Skylines

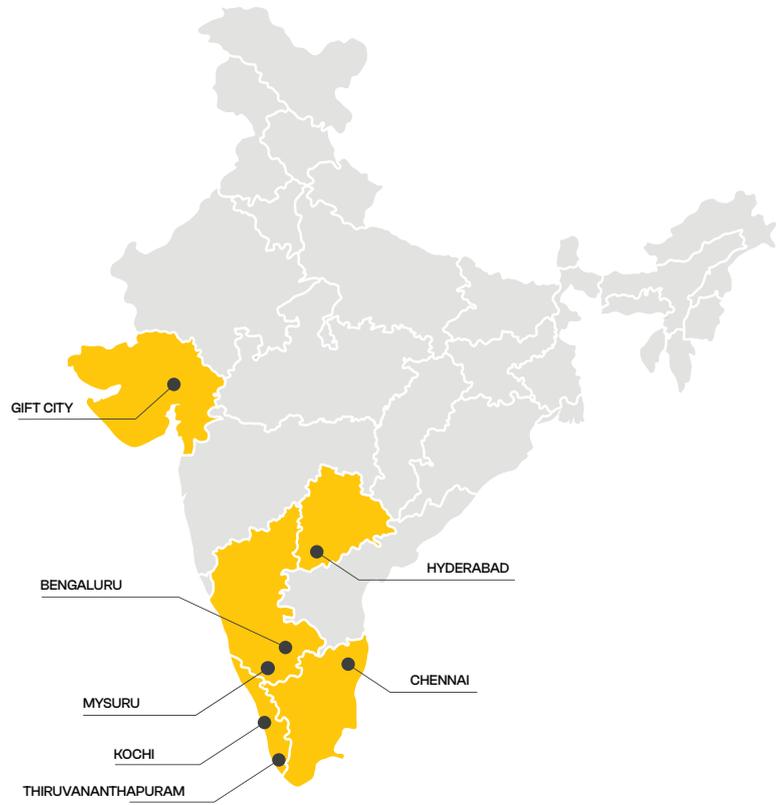
300+ buildings • 100+ Mn sq.ft.  
Delivered

27 Million sq.ft.  
Ongoing projects

17 Million sq.ft.  
Upcoming launches

License owners for  
**SIX WORLD TRADE CENTERS  
IN SOUTH INDIA**

**AMONG THE TOP 10 LISTED DEVELOPERS**  
in the country, by market capitalization



# Segment Highlights – Q3 FY26

## Real Estate – On Sale Basis

- ◆ Achieved presales of **INR 1,750 Cr**, with a presales volume of **1.33 mn sft** for Q3 FY26
- ◆ Average realization stood at **INR 13,142/sft** during **Q3 FY26**, a growth of **16%** over Q3 FY25
- ◆ Launched Brigade Gateway, Hyderabad Ph2 with an area of **1.19 mn sft**

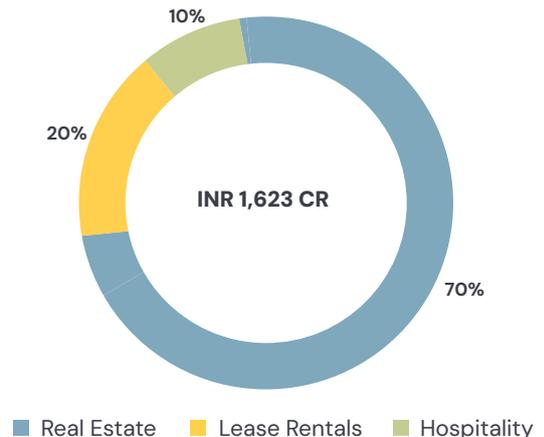
## Lease Rentals

- ◆ Leasing portfolio witnessed a consistent performance with **93%** occupancy
- ◆ Leasing revenue stood at **INR 325 Cr** during Q3 FY26, a growth of **16%** over Q3 FY25
- ◆ Footfalls grew by **5% Y-o-Y**; achieved highest ever retailer sales with a growth of **16% Y-o-Y** driven by strong performance of Cinemas, End of Season Sale and the festive season

## Hospitality

- ◆ Brigade Hotels reported strong performance in Q3 FY26, reflecting consistent momentum across our portfolio
- ◆ Achieved hospitality revenue of **INR 165 Cr** with an EBITDA of **INR 58 Cr** in Q3 FY26 an increase of **12%** and **10%** respectively over Q3 FY25
- ◆ **Portfolio ARR stood at INR 7,852 during Q3 FY26, a growth of 17% over Q3 FY25, portfolio occupancies stood at 76% in Q3 FY26**

## Q3 FY26 – REVENUE SHARE %



**Collections of INR 1,760 Cr during Q3 FY26**

# ESG Initiatives – Q3 FY26



### Sustainability Reporting & Rating:

Secured a score of 92 with a 3-Star rating in GRESB ESG assessment FY 2024-25, a significant improvement from a score of 82 in FY 2023-24.



### NetZero-C Target setting:

Received validation from Science based target initiatives (SBTi) on NetZero-Carbon Target.



### Awards & Recognition:

Awarded with "Global Sustainability Leadership Award 2025" by the Global Council for the Promotion of International Trade (GCPIT) at Global Sustainable Development Summit 2025 (GSDS2025) by Manipal Academy of Technical Education (MAHE).



### Integration of ESG elements in Enterprise Risk Management:

Timely review of identified ESG risks and opportunities along with current mitigation measures is being carried out to assess their effectiveness. Further, the Value Chain assessment (VCA) is in progress with enhanced participation from the suppliers.



### Sustainability Benchmark Projects:

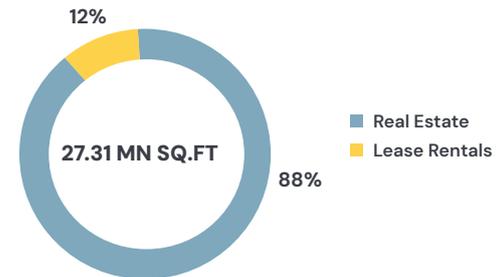
The coordination is currently underway with the IGBC NZ-C team for Brigade Citrine NZ-C certification. Life Cycle Assessment work for carbon is under progress for Brigade Citrine and Brigade Twin Towers, with external experts.

# Summary: Ongoing Projects

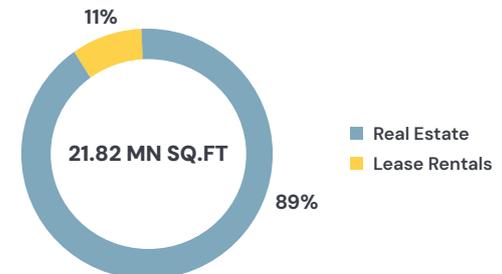
Projects	Area in mn sft		
	Project Area	Co Share	LO/JV Share
Real Estate projects for sale	17.50	13.76	3.74
Brigade Orchards*	1.54	1.06	0.48
Brigade Cornerstone Utopia	0.41	0.27	0.14
Brigade Cherry Blossom	0.45	0.26	0.19
Brigade Insignia	0.89	0.89	-
Brigade El Dorado	3.25	3.25	-
<b>Total Real Estate (A)</b>	<b>24.04</b>	<b>19.49</b>	<b>4.55</b>
Brigade Square, Thiruvananthapuram	0.19	0.19	-
Arcadia at Brigade Cornerstone Utopia	0.12	0.08	0.04
Brigade Padmini Tech Valley - Towers A & B	1.04	0.53	0.51
Brigade Tech Boulevard, Chennai	0.84	0.51	0.33
Brigade Vantage, Mysuru	0.13	0.07	0.06
Brigade El Dorado Commercial B Block	0.09	0.09	-
Brigade International Finance Center - Ph 2	0.45	0.45	-
Brigade Icon - Commercial Tower	0.41	0.41	-
<b>Total Leasing (B)</b>	<b>3.27</b>	<b>2.33</b>	<b>0.94</b>
<b>Total (A+B)</b>	<b>27.31</b>	<b>21.82</b>	<b>5.49</b>

\*Projects in SPV

## TOTAL PROJECT AREA



## BRIGADE'S SHARE OF PROJECT AREA



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1. **Real Estate**
2. Leasing
3. Hospitality
4. Financial Performance
5. Land Bank
6. Projects launched and upcoming launches

# Highlights: Real Estate – 9M FY26

- ◆ Achieved presales of **INR 4,903 Cr** in **9M FY26**
- ◆ Presales volume for **9M FY26** stood at **4.18 mn sft**
- ◆ Average realization stood at **INR 12,495/sft** during 9M FY26 an increase of **15%** over 9M FY25 (excl. plotted development)

## Upcoming projects planned to be launched: ~12 mn sft in next 4 quarters

- ◆ **10** residential projects in **Bengaluru**
- ◆ **3** residential projects in **Chennai**
- ◆ **3** residential projects in **Hyderabad**
- ◆ **4** residential projects in **Mysuru**



# Group Sales Snapshot

Particulars	9M FY26	9M FY25	9M FY26 on 9M FY25	Q3 FY26	Q2 FY26	Q3 FY25	Q3 FY26 on Q2 FY26	Q3 FY26 on Q3 FY25
<b>Net Area Sales ('000 sft)</b>								
Residential*	3,762	4,806	(22%)	1,176	1,686	2,127	(30%)	(45%)
Commercial	417	213	96%	156	214	66	(27%)	137%
<b>Total</b>	<b>4,179</b>	<b>5,019</b>	<b>(17%)</b>	<b>1,332</b>	<b>1,899</b>	<b>2,193</b>	<b>(30%)</b>	<b>(39%)</b>
<b>Net Sales (INR Cr)</b>								
Residential	4,444	5,210	(15%)	1,582	1,795	2,435	(12%)	(35%)
Commercial	459	189	143%	168	239	57	(30%)	195%
<b>Total</b>	<b>4,903</b>	<b>5,399</b>	<b>(9%)</b>	<b>1,750</b>	<b>2,034</b>	<b>2,492</b>	<b>(14%)</b>	<b>(30%)</b>
<b>Realization (INR/sft)</b>	<b>11,732</b>	<b>10,757</b>	<b>9%</b>	<b>13,142</b>	<b>10,712</b>	<b>11,364</b>	<b>23%</b>	<b>16%</b>

\* Includes sales of plotted development of 0.44 mnsft at an average of INR 5,282/sft in 9M FY26

# Consolidated Synopsis of Real Estate Projects – Dec 25

Particulars	Ongoing BEL Projects	Ongoing SPV Projects*	Stock Sales		Total
			BEL	SPV*	
			<b>Mn sft</b>		
			<b>BEL</b>	<b>SPV*</b>	
Total super built-up area of launched projects on sale basis	22.50	1.54	0.50	0.30	24.84
Less: Landowner share	4.07	-	-	-	4.07
Company share of saleable area	18.43	1.54	0.50	0.30	20.77
Sold till date	13.84	1.41	-	-	15.25
To be sold	4.59	0.13	0.50	0.30	5.52
			<b>INR Cr</b>		
Estimated receipts	20,417	1,156	2,319	492	24,384
From sold units	13,518	1,039	1,839	203	16,599
From unsold units	6,899	117	480	289	7,785
Collection to date on sold units	5,710	599	1,578	175	8,062
Remaining to be collected from sold units	7,808	440	261	28	8,537
<b>Remaining to be collected from the sold and unsold units [A]</b>	<b>14,707</b>	<b>557</b>	<b>741</b>	<b>317</b>	<b>16,322</b>
Estimated Total Cost	12,567	702	324	190	13,783
Cost incurred till date	4,528	471	324	190	5,513
<b>Remaining cost to be incurred [B]</b>	<b>8,039</b>	<b>231</b>	<b>-</b>	<b>-</b>	<b>8,270</b>
<b>Gross Operating Cash Flows [A] - [B]</b>	<b>6,668</b>	<b>326</b>	<b>741</b>	<b>317</b>	<b>8,052</b>
<b>Present Borrowings [C]</b>	<b>286</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>286</b>
<b>Net Operating Cash Flows Projected [A] - [B] - [C]</b>	<b>6,382</b>	<b>326</b>	<b>741</b>	<b>317</b>	<b>7,766</b>

\*Brigade Orchards, Brigade Tech Gardens & Brigade Residences at WTC Chennai

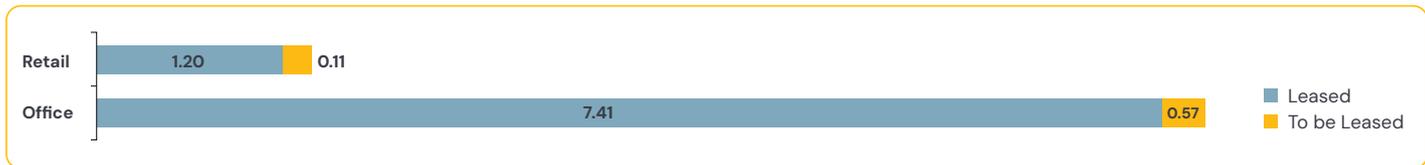
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# Our Leasing Portfolio: Operating Assets – Dec 25

Area in mn sft



Particulars	Leasable Area	Leased	To be Transacted
Brigade Tech Gardens*	3.00	2.98	0.02
WTC Chennai*	1.98	1.98	-
WTC Kochi*	0.77	0.77	-
WTC Bengaluru	0.62	0.62	-
Brigade Twin Towers – Towers A & C	0.57	0.04	0.53
Brigade Opus	0.30	0.30	-
Brigade Int'l Financial Center – Ph 1*	0.27	0.27	-
Brigade Bhuwalka Icon	0.19	0.19	-
Brigade Southfield	0.16	0.16	-
Orion Mall at Brigade Gateway	0.83	0.82	0.01
Orion Uptown Mall	0.27	0.24	0.03
Orion Avenue Mall	0.15	0.13	0.02
Brigade Vantage, Chennai	0.06	0.01	0.05
Others	0.12	0.10	0.02
<b>Total</b>	<b>9.29</b>	<b>8.61</b>	<b>0.68</b>

\*SEZ Projects

# Capex Commitment – Dec 25

(INR Cr)

Project	Estimated Cost	Incurred	Balance*
Brigade Square, Thiruvananthapuram	76	67	9
Brigade Tech Boulevard, Chennai	402	176	226
Brigade Padmini Tech Valley – Towers A & B	474	167	307
Brigade Vantage, Mysuru	58	51	7
Arcadia at Brigade Cornerstone Utopia	63	61	2
Brigade International Finance Center Ph 2	260	26	234
Brigade El Dorado Commercial B Block	31	7	24
Brigade Icon – Commercial	330	106	224
<b>Total</b>	<b>1,694</b>	<b>661</b>	<b>1,033</b>

\*As of Dec 31, 2025



Brigade Vantage, Mysuru

Artist's impression



Brigade International Finance Center Ph 2

Artist's impression

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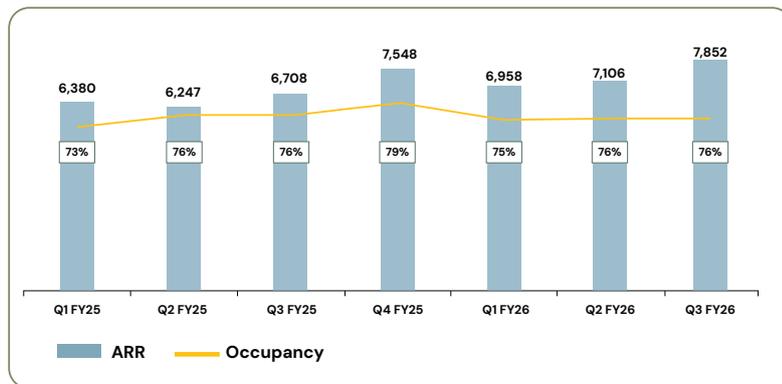
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1. Real Estate
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3. **Hospitality**
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**Hospitality**

# Steady Growth with Improved Performance Indicators

- ◆ India's hotel industry demonstrated strong growth, driven by robust corporate and retail demand along with MICE\*
- ◆ Various events and tech summits played a significant role in increasing ARR while maintaining stable occupancies
- ◆ Domestic tourism continued to be the strongest demand pillar in 2025 overall, driven by short leisure trips, weddings, and cultural travel
- ◆ Clocked revenue of **INR 444 Cr** during 9M FY26, a growth of **15%** over 9M FY25
- ◆ EBITDA stood at **INR 147 Cr** in 9M FY26, a growth of **13%** over 9M FY25



\*Meetings, Incentives, Conferences & Exhibitions

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# Consolidated Financials: Snapshot

(INR Cr)

Particulars	Q3 FY26	Q2 FY26	Q3 FY25	Q3 FY26 on Q2 FY26	Q3 FY26 on Q3 FY25	9M FY26	9M FY25	9M FY26 on 9M FY25
Revenue	1,623	1,430	1,530	13%	6%	4,386	3,781	16%
EBITDA	459	375	479	22%	(4%)	1,209	1,166	4%
Finance costs	90	102	114	(12%)	(21%)	298	389	(23%)
Profit before depreciation	369	273	365	35%	1%	911	777	17%
Depreciation	80	77	76	4%	5%	232	213	9%
PBTE	289	196	289	47%	-	679	564	20%
Profit/ (loss) from JV	(0.29)	(0.25)	-	16%	-	(1)	-	-
Exceptional Items	(19)	-	-	-	-	(19)	-	-
PBT	270	196	289	38%	(7%)	659	564	17%
Tax charge/ (credit)	64	25	53	156%	21%	125	133	(6%)
PAT	206	170	236	21%	(13%)	534	431	24%
PAT after MI	187	162	236	15%	(21%)	499	439	14%
EBITDA/ Revenue	28%	26%	31%			28%	31%	
PBT/ Revenue	17%	14%	19%			15%	15%	
PAT/ Revenue	13%	12%	15%			12%	11%	

\*PAT: Profit After Tax, PBTE: Profit Before Tax and Exceptional Items, PBT: Profit Before Tax, EBITDA: Earnings Before Interest Tax Depreciation Amortization, MI: Minority Interest, () indicates negative figure, JV: Joint Venture

## Business Segment Performance – 9M FY26

(INR Cr)

Particulars	Real Estate	Lease Rental	Hospitality	Total
Revenue	2,976	966	444	4,386
Direct Expenses	2,113	39	47	2,199
Admin Expenses	142	160	133	435
Selling cost	142	26	26	194
Employee cost	195	63	91	349
EBITDA	384	678	147	1,209
EBITDA/Revenue %	13%	70%	33%	28%
Finance costs	52	216	30	298
PBDT	332	462	117	911
Depreciation	10	177	45	232
PBTE	322	285	72	679
PBTE/Revenue %	11%	30%	16%	15%

PBDT: Profit Before Depreciation & Tax, PBTE: Profit Before Tax and Exceptional Items, EBITDA: Earnings before Interest Tax Depreciation Amortization, ( ) indicates negative figure

# Consolidated Cash Flow

(INR Cr)

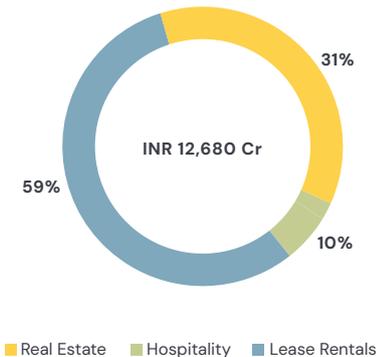
Particulars	Q3 FY26	Q2 FY26	Q3 FY25	9M FY26	9M FY25
<b>Operating Activities</b>					
Total Collections	1,760	2,003	1,777	5,491	5,321
Direct Cost/ Construction Cost	(762)	(851)	(660)	(2,300)	(1,860)
Landowner Payments	(205)	(197)	(231)	(614)	(726)
Employee and Admin Expenses	(180)	(167)	(162)	(533)	(450)
Sales and Marketing Expenses	(76)	(87)	(62)	(249)	(161)
Statutory Payments	(259)	(264)	(209)	(752)	(564)
Other Payments	(0)	(4)	(2)	(11)	(9)
<b>Net Cash Flow from Operating Activities (A)</b>	<b>278</b>	<b>433</b>	<b>451</b>	<b>1,032</b>	<b>1,551</b>
<b>Investment Activities</b>					
Cash from Investment Activities (FD & MF)	1,641	2,265	2,032	6,275	4,173
Construction Cost (CWIP/Capex Projects)	(156)	(152)	(190)	(431)	(392)
Investment in Land/JD/JV/TDR	(164)	(674)	(771)	(2,167)	(1,067)
Other Investments (FD & Mutual Fund)	(1,648)	(2,314)	(1,541)	(5,524)	(5,312)
<b>Net Cash Flow from Investment Activities (B)</b>	<b>(325)</b>	<b>(876)</b>	<b>(470)</b>	<b>(1,847)</b>	<b>(2,598)</b>
<b>Financing Activities</b>					
Debt Drawdown	417	251	72	948	292
Debt Repayment	(210)	(624)	(192)	(908)	(451)
Investment by PE/JV	-	310	327	384	327
Payments to PE/JV	(11)	(168)	(15)	(344)	(186)
Proceeds from ESOP/QIP/IPO	-	889	2	889	1,505
Dividend Payment	-	(61)	-	(61)	(46)
Finance costs	(80)	(90)	(99)	(277)	(313)
<b>Net Cash Flow from Financing Activities (C)</b>	<b>116</b>	<b>507</b>	<b>95</b>	<b>631</b>	<b>1,128</b>
<b>Net Cash Flows for the Period (A+B+C)</b>	<b>69</b>	<b>64</b>	<b>76</b>	<b>(184)</b>	<b>81</b>

# Capital Allocation: Segment-wise as of Dec 31, 2025

(INR Cr)

Segment	Equity (A)	Debt (B)	Capital Employed (A+B)	D/E Ratio (B/A)	PBD*/Equity %	Operating Capital Employed (OCE)	EBITDA/OCE %
Real Estate	3,651	286	3,937	0.08	15%	3,937	16%
Hospitality	1,308	1	1,309	-	12%	1,253	16%
Leasing	3,217	4,217	7,434	1.31	18%	4,163	21%
Less: Cash Balance	-	2,617	-			-	-
<b>Total</b>	<b>8,176</b>	<b>1,887</b>	<b>12,680</b>	<b>0.23</b>	<b>16%</b>	<b>9,353</b>	<b>18%</b>

## CAPITAL EMPLOYED



Note: PBD/Equity and EBITDA/OCE percentages are calculated based on trailing four quarter numbers

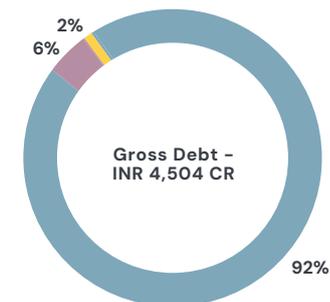
\*PBD: Profit Before Depreciation & Tax (After Interest)

# Consolidated Debt Profile

(INR Cr)

Particulars	Dec-25	Sep-25	Dec-24
Real Estate	286	48	154
Hospitality	1	44	487
GOP Securitized	-	-	402
Capex	1	44	85
<b>Leasing</b>	<b>4,217</b>	<b>4,199</b>	<b>3,890</b>
Securitized Lease Rental	4,132	3,977	3,704
Capex	85	222	186
<b>Gross Debt</b>	<b>4,504</b>	<b>4,291</b>	<b>4,531</b>
Less: Cash & Cash Equivalents	2,617	2,574	3,404
<b>Net Debt</b>	<b>1,887</b>	<b>1,717</b>	<b>1,127</b>
Less: SPV Partner's share of net debt	614	616	760
<b>Exposure of BEL</b>	<b>1,273</b>	<b>1,101</b>	<b>367</b>
<b>Cost of Debt (Consolidated)</b>	<b>7.61%</b>	<b>8.05%</b>	<b>8.76%</b>
<b>Net Debt Equity Ratio</b>	<b>0.23</b>	<b>0.22</b>	<b>0.18</b>
<b>Credit Rating</b>	AA (Stable) by ICRA AA- (Positive) by CRISIL	AA (Stable) by ICRA AA- (Positive) by CRISIL	AA- (Stable) by ICR & CRISIL

## Segment-wise - Gross Debt Split



- Commercial-LRD
- Real Estate-CF
- Commercial-Capex

**92% of the gross debt is securitized by lease rentals**

**Gross debt figure for Dec-25 includes INR 2,040 Cr debt taken in SPVs, wherein BEL's share is INR 1,040 Cr**

# Standalone Financial: Snapshot

(INR Cr)

Particulars	Q3 FY26	Q2 FY26	Q3 FY25	Q3 FY26 on Q2 FY26	Q3 FY26 on Q3 FY25	9M FY26	9M FY25	9M FY26 on 9M FY25
Turnover	778	743	607	5%	28%	2,018	1,700	19%
EBITDA	172	113	171	52%	1%	393	492	(20%)
Finance costs	26	25	28	4%	(7%)	71	109	(35%)
Profit before depreciation	146	88	143	66%	2%	322	382	(16%)
Depreciation	23	21	21	10%	10%	64	59	8%
PBTE	123	67	122	84%	1%	258	323	(20%)
Exceptional Items	(15)	-	-	-	-	(15)	-	-
PBT	108	67	122	61%	(11%)	243	323	(25%)
Tax charge/(Credit)	26	17	31	53%	(16%)	55	76	(28%)
PAT	82	50	91	64%	(10%)	188	247	(24%)
EBITDA/Revenue	22%	15%	28%			19%	29%	
PBT/Revenue	14%	9%	20%			12%	19%	
PAT/Revenue	11%	7%	15%			9%	15%	

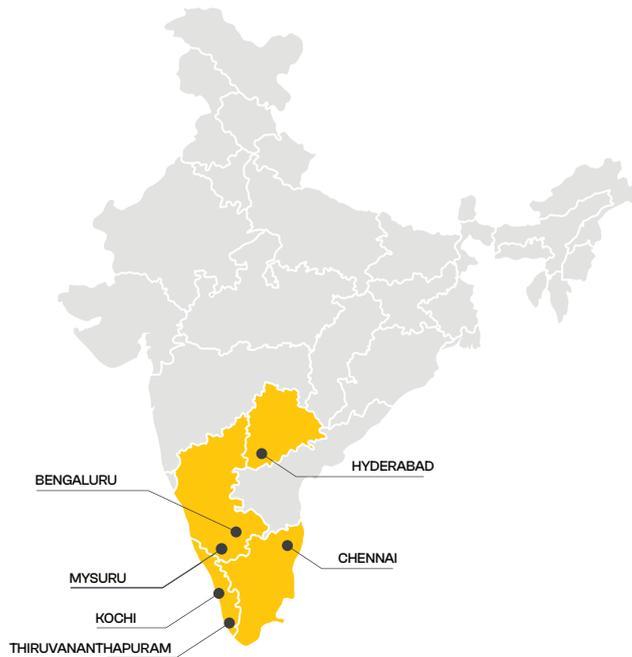
\*PAT: Profit After Tax, PBTE: Profit Before Tax & Exceptional Items, PBT: Profit Before Tax, EBITDA: Earnings Before Interest Tax Depreciation Amortization,  
 () indicates negative figure

# Contents

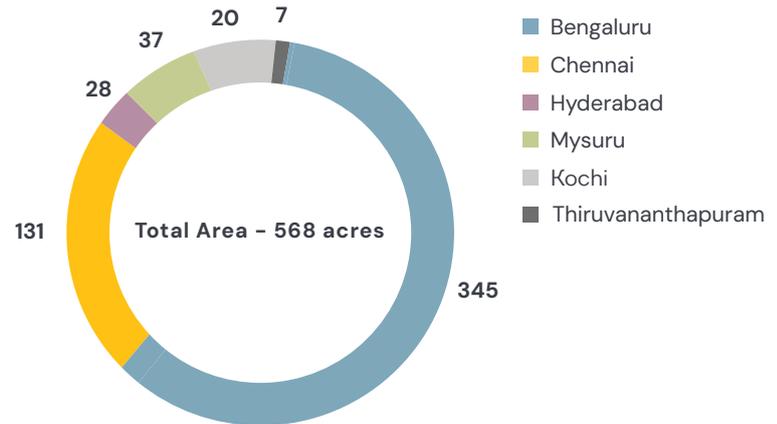
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1. Real Estate
2. Leasing
3. Hospitality
4. Financial Performance
5. **Land Bank**
6. Projects launched and upcoming launches

# Land Bank



**LAND AREA (IN ACRES) AS ON DEC 31, 2025**



Total Land Area (Acres)	Cost of Land (INR Cr)	Amount Paid (INR Cr)	Balance Payable (INR Cr)
568	5,115	4,051	1,064

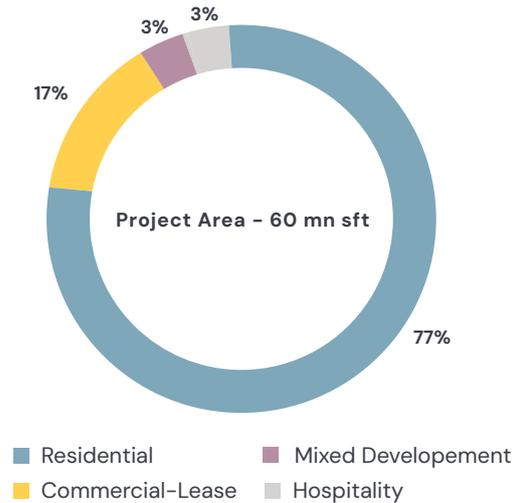
# Developable Area Details

Product	Land Area	Project Area (mn sft)	BEL Share (mn sft)
Residential	390	46	32
Commercial-Lease	65	10	9
Mixed Development	66	2	2
Hospitality	47	2	2
<b>Total</b>	<b>568</b>	<b>60</b>	<b>45</b>

Location	Land Area (in acres)	Project Area (mn sft)	BEL Share (mn sft)
Bengaluru	345	32	24
Chennai	131	17	12
Hyderabad	28	7	6
Others*	64	4	3
<b>Total</b>	<b>568</b>	<b>60</b>	<b>45</b>

\*Others include Mysuru, Thiruvananthapuram, & Kochi

**PROJECT AREA: PRODUCT MIX**



# Contents

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1. Real Estate
2. Leasing
3. Hospitality
4. Financial Performance
5. Land Bank
6. **Projects launched and upcoming launches**

# Projects Launched – 9M FY26

Project	City	Segment	Project Area (mn sft)	BEL Interest (mn sft)	Launch Quarter
Brigade Morgan Heights – Ph 1	Chennai	Residential	1.09	0.82	Q1 FY26
Brigade El Dorado Commercial B Block	Bengaluru	Commercial	0.09	0.09	
Brigade International Finance Center – Ph 2	Gujarat	Commercial	0.45	0.45	
<b>Total Projects Launched in Q1 FY26</b>			<b>1.63</b>	<b>1.36</b>	
Brigade Avalon	Bengaluru	Residential	0.64	0.64	Q2 FY26
Brigade Lakecrest	Bengaluru	Residential	0.93	0.65	
Brigade Cherry Blossom	Bengaluru	Plotted Development	0.45	0.23	
Brigade Padmini Tech Valley – Tower A	Bengaluru	Commercial	0.31	0.16	
Brigade Icon – Commercial	Chennai	Commercial	0.41	0.41	
<b>Total Projects Launched in Q2 FY26</b>			<b>2.74</b>	<b>2.09</b>	
Brigade Gateway – Tower B	Hyderabad	Residential	1.19	1.19	Q3 FY26
<b>Total Project Launched in Q3 FY26</b>			<b>1.19</b>	<b>1.19</b>	
<b>Total Project Launched in 9M FY26</b>			<b>5.56</b>	<b>4.64</b>	

# Upcoming Projects

Segment	Total Area (mn sft)	Brigade Economic Interest (mn sft)
Residential	12.45	7.96
Commercial	4.21	3.40
<b>Total</b>	<b>16.66</b>	<b>11.36</b>
Hospitality (No. of Keys)	1,700 Keys	-



Artist's impression

# Awards and Accolades – Q3 FY26



Brigade Group was awarded the **Rotary Midtown CSR Award 2025** in recognition of our outstanding contribution towards community welfare by detecting, curing and saving precious lives by providing free cancer screening and treatment.



Pavitra and Nirupa Shankar have been recognised by Business Today among the **Most Powerful Women, 2025**.



Brigade Citadel won '**Residential Project of the Year**' at the 17<sup>th</sup> **Realty+ Excellence Awards 2025 – South**.

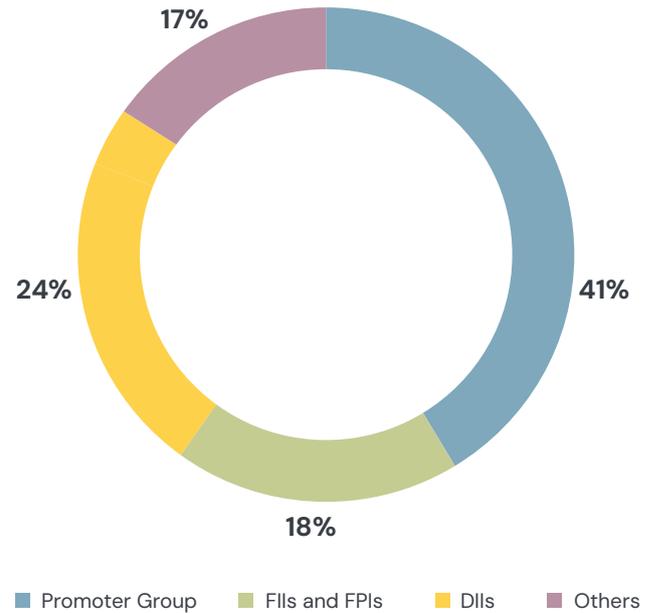


Brigade Group was recognized as one of **India's Best Workplaces for Women 2025** by Great Place to Work institute.



Brigade Group was recognised under the '**Silver**' category at the **Arogya World Healthy Workplace Awards 2025**.

## Shareholding Pattern – Dec 31, 2025



# Board of Directors



**M R Jaishankar**  
Executive Chairman

- Masters in Business Administration
- Part of Promoter Group



**Pavitra Shankar**  
Managing Director

- MBA, Real Estate & Finance, Columbia Business School
- Part of Promoter Group



**Nirupa Shankar**  
Jt. Managing Director

- Masters of Management, Hospitality from Cornell University
- Part of Promoter Group



**Amar Mysore**  
Executive Director

- Masters in Engineering from Pennsylvania State University



**Roshin Mathew**  
Executive Director

- B.Tech and Masters in Building Engineering and Management



**Pradyumna Krishnakumar**  
Executive Director

- MBA, Finance & General Management, Asian Institute of Management, Manila

# Board of Directors



**Lakshmi Venkatachalam**  
Independent Director

- MBA from Boston University
- Retired IAS Officer



**Pradeep Kumar Panja**  
Independent Director

- Masters in Science
- Former MD of SBI



**Dr. Venkatesh Panchapagesan**  
Independent Director

- CA, CWA, IIM K Alumni
- Faculty at IIM B



**V V Ranganathan**  
Independent Director

- CA, Finance professional with 4 decades of experience
- Graduate in Commerce



**Abraham Stephanos**  
Independent Director

- B. Sc. in Mechanical Engineering
- PGDM from IIM Calcutta
- Four decades of versatile experience



**Padmaja Chunduru**  
Independent Director

- M.Com (Banking & Finance)
- Certified Associate of Indian Institute of Bankers (CAIIB)



**Debashis Chatterjee\***  
Independent Director

- Mechanical Engineering from Jadavpur University
- Former MD & CEO of LTIMindtree

\*Appointed as an Additional Director in the category of Non-Executive Independent Director w.e.f. October 29, 2025

# Ongoing Residential Projects

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# Completed Residential Projects

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# Completed Commercial Projects

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Actual shot



Actual shot

# Thank you

**Disclaimer:**

The information in this presentation contains certain forward-looking statements. These include statements regarding outlook on future development schedules, business plans and expectations of Capital expenditures. These statements are based on current expectations that involve a number of risks and uncertainties which could cause actual results to differ from those anticipated by the Company.

**Brigade Enterprises Ltd.**

29<sup>th</sup> and 30<sup>th</sup> Floors, World Trade Center, Brigade Gateway Campus, Malleswaram-Rajajinagar, Bengaluru - 560 055

**[investors@brigadegroup.com](mailto:investors@brigadegroup.com)**