



SRL:SEC:SE:2025-26/47

November 10, 2025

National Stock Exchange of India Limited Exchange Plaza, 5th Floor Plot No. C/1, G-Block Bandra-Kurla Complex Bandra (East),

Mumbai – 400 051 (Symbol: SPENCERS)

Dear Sir/Madam,

BSE Limited
Phiroze Jeejeebhoy Tower
Dalal Street
Mumbai – 400 001
(Scrip Code: 542337)

Sub: Investor Update for the quarter ended September 30, 2025

Pursuant to Regulation 30 of SEBI (LODR) Regulation, 2015, please find annexed herewith a copy of the Investor updates dated November 10, 2025 for the quarter ended on September 30, 2025.

This information is also available on the website of the Company at www.spencersretail.com.

You are requested to kindly take the abovementioned information on record and oblige.

Thanking you.

Yours faithfully,

For Spencer's Retail Limited

NAVIN

Digitally signed by NAVIN
KUMAR RATHI

KUMAR RATHI Date: 2025.11.10 17:26:53 +05'30'

Navin Kumar Rathi
Company Secretary & Compliance Officer

Encl: As above





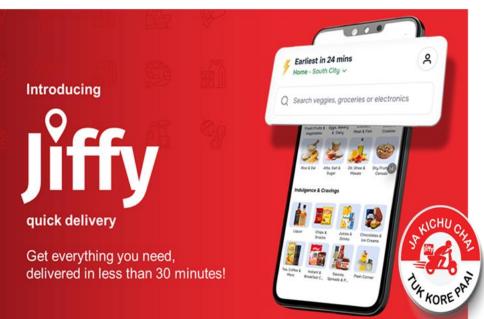












Q2 FY 26 Results Presentation 10th November 2025



Key Consolidated performance highlights Q2



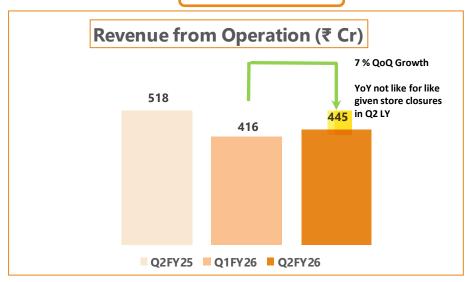
- Q2 Sales at Rs**445** Crs vs Rs**416** Crs in Q1, (**7% QoQ** growth) but decline vs Q2 LY (Rs**518** Crs) wherein store footprint at Spencer's was wider.
- Top line growth of 9% (QoQ) at Spencer's, driven by Online. Margin expansion offset by higher investment in marketing & lower other income resulting in reduced EBITDA
 - Online +53% driven by higher number of orders/ customers/frequency
 - Margins at 19.6% vs 19.1% in Q1 CY & Q2 LY margins of 15.4%
 - Increase in overall expenses to Rs64 crs vs Rs60 crs in Q1 CY& Rs110 crsin Q2 LY
 - Q2 EBITDA at Rs13 crs (3.4% of Sales) vs Rs15 Crs, (4.2% of Sales) in Q1 CY & Rs18 crs (4.0% of sales) in Q2 LY,
- Natures Basket maintained same sales (QoQ) with marginal reduction in margin offset by controlled expenses
 - Sales at Rs68 Crs vs Rs69 Crs in Q1 CY and Rs75 Crs in Q2 LY
 - Margins at 27.6% vs 28.2% Q1 CY & 28.0% in Q2 LY
 - Expenses were at Rs20 crs. vs Rs22 crs. in Q1 CY
 - Financial EBITDA of Rs (-)0.6 crs vs Rs 0.8 crs in Q1 CY and Rs 0 crs in Q2 LY
- Q2 EBITDA at consolidated level down by 109 bps QoQ @ Rs 0 crs vs, 5 cr Q1 CY
- Q2 PBT at consolidated level Rs (-)64 crs. vs Rs (-)62 crs. in Q1 CY and Rs (-)87 crs. in Q2 LY

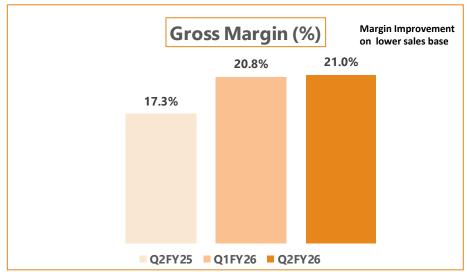


Consolidated Financial Parameters Q2 FY26

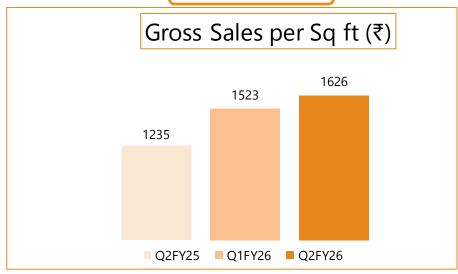


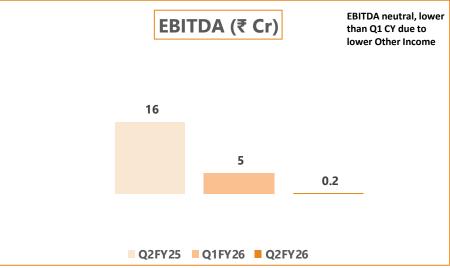
Quarter 2





Quarter 2





Gross Sales per sqft calculated on monthly Basis



QoQ Sales and Margin improvement @ Consolidated level



7% QoQ growth

QoQ & YoY improvement in margins and continued reduction in operating costs

Reduction in other income by 7Cr driving EBITDA by 5 Cr

PBT Losses at same level vs Q1 CY and significantly lower than Q2 LY

3 months ended				Growth		Consolidated (₹ Cr)	6 months ended	
30	-Sep-25	30-Jun-25	30-Sep-24	Y-o-Y	Q-o-Q	, ,	30-Sep-25	30-Sep-24
	445	416	518	-14.1%	7.0%	Revenue from operations	861	1,066
•						Expenses:		
	352	329	428			Cost of Goods Sold	681	864
	93	87	90	4%	8%	Gross Margin	180	202
	21.0%	20.8%	17.3%	370 bps	17 bps	Gross Margin %	20.9%	18.9%
	34	31	49	-32%	7%	Employee expenses	65	94
	63	62	85	-26%	2%	Other expenses	125	152
	4	11	61	-94%	-67%	Other income	15	89
	0	5	16			EBITDA	5	46
	0.1%	1.1%	3.1%	-306 bps	-109 bps	EBITDA %	0.6%	4.3%
	23	26	64			Depreciation	50	94
	41	40	40			Finance costs	81	83
	(64)	(62)	(87)			PBT	(126)	(131)
	-14.3%	-14.8%	-16.8%	250 bps	49 bps	PBT %	-14.6%	-12.3%
	(0.1)	(0.1)	(0.1)			Tax Expenses	(0.1)	(0.1)
	(64)	(62)				PAT	(125)	(131)
	0.2	0.2	0.2			Other Comprehensive Income	0.4	0.4
	(64)	(61)	(87)			Total Comprehensive Income	(125)	(130)



Business Highlights









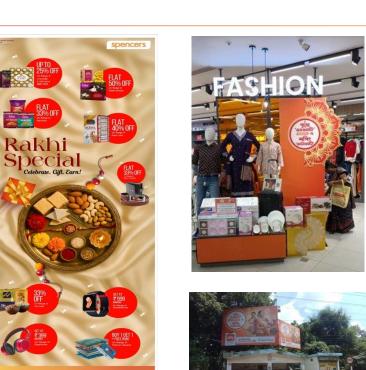






spencers Rewa₹ds

Shop More. Save More. Save up to 6% extra,



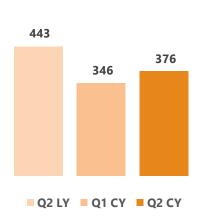






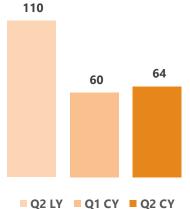


Sales in ₹ Cr



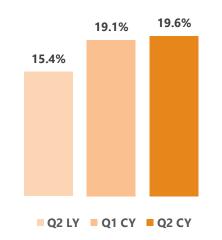
Q-o-Q growth of 9% Y-o-Y (not LFL) Impact of closed regions

Operating Exp ₹ Cr



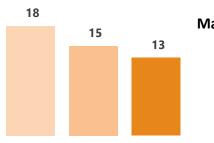
Investment in Marketing has led to increase in operating costs

Gross Margin %



Q-o-Q improvement by 50 bps

EBITDA in ₹ Cr



Marginal decline in EBITDA



Sales and Margin improvement @ Spencer's in Q2



Revenue increase Q-o-Q by 9%

Good Margin Delivery

Costs continued to be tightly managed

Reduction in other income by 5Cr reducing EBITDA by 2 Cr

Significant Reduction in YTD PBT Losses (H1 CY vs H1 LY)

3 months ended			Growth		SRL Standalone (₹ Cr)	6 months ended	
30-Sep-25	30-Jun-25	30-Sep-24	Y-o-Y	Q-o-Q		30-Sep-25	30-Sep-24
-	1	1			New Stores added	1	2
90	90	98			Total Store count	90	98
-	0.05	0.09			TA added (Lac sq.ft)	0.05	0.22
7.73	7.73	9.17			TA exit (Lac sq.ft)	7.73	9.17
376	346	443	-15.1%	8.7%	Revenue from operations	722	919
303	280	375	-19%	8%	Cost of Goods Sold	583	758
74	66	68	8%	11%	Gross Margin	140	160
19.6%	19.1%	15.4%	415 bps	48 bps	Gross Margin %	19.3%	17.5%
23	21	38	-39%	10%	Employee expenses	45	72
41	38	72	-43%	6%	Other expenses	79	126
3	8	60	-95%	-61%	Other income	11	63
13	15	18			EBITDA	27	26
3.4%	4.2%	4.0%	-66 bps	-85 bps	EBITDA %	3.8%	2.8%
14	14	55			Depreciation	28	75
32	31	33			Finance costs	64	68
(34)	(31)	(69)			PBT	(65)	(117)
-9.0%	-9.0%	-15.7%	670 bps	5 bps	PBT %	-9.0%	-12.8%
-	-	-			Tax Expenses	-	-
(34)	(31)	(69)			PAT	(65)	(117)
0.2	0.2	0.2			Other Comprehensive Income	0.4	0.4
(33)	(31)	(69)			Total Comprehensive Income	(64)	(117)



Business Highlights









Launch of Healthy Alternative Snacks-Generating 6-7 Lac Monthly Turnover

3 days mega event in Ahmedabad Anniversary with Standup comedy, and multi masterclasses- Ahemdabad NOB grown 20% month on month

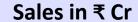
Launched Elysium Days on Independence day for all Members and now we celebrate every month -3 days

Celebrated Friendship Weekend Edit on Friendship Weekend with multiple engagement experiences with customers

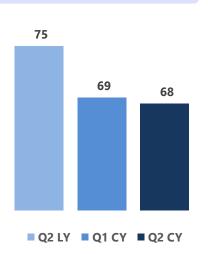






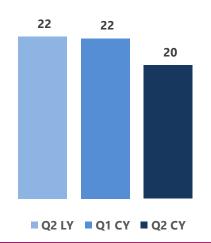


Q-o-Q neutral @ -1% Y-o-Y down by 9%

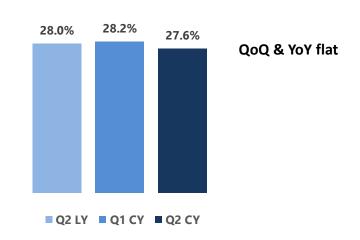


Operating Exp ₹ Cr

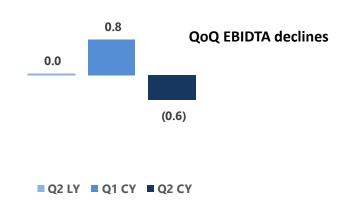
Tight control on Operating Costs



Gross Margin %



EBITDA in ₹ Cr





PBT Improvement @ NB in Q2

Flat Sales Q-o-Q, decline vs LY

Margin continues to be flat

QoQ EBITDA decline vs Q1 CY

Marginal Reduction in PBT/Losses vs Q1 CY

3 months ended			Growth		NBL Standalone (₹ Cr)	6 months ended	
30-Sep-25	30-Jun-25	30-Sep-24	Y-o-Y	Q-o-Q		30-Sep-25	30-Sep-24
-	1	-			New Stores added	1	-
31	31	33			Total Store count	31	33
-	0.06	-			TA added (Lac sq.ft)	0.06	-
1.18	1.18	1.16			TA exit (Lac sq.ft)	1.18	1.16
68	69	75	-9%	-1%	Revenue from operations	137	147
49	49	54	-9%	0%	Cost of Goods Sold	98	106
19	19	21	-11%	-3%	Gross Margin	38	41
27.6%	28.2%	28.0%	-42 bps	-62 bps	Gross Margin %	27.9%	27.8%
8	8	9	-10%	2%	Employee expenses	15	17
12	14	14	-9%	-15%	Other expenses	27	27
1	4	1	-41%	-79%	Other income	4	26
(0.6)	0.8	0.0			EBITDA	0.2	23.2
-0.9%	1.2%	0.1%	-92 bps	-207 bps	EBITDA %	0.2%	15.7%
9	12	9			Depreciation	20	18
8	8	7			Finance costs	16	14
(18)	(19)	(15)			PBT	(37)	(9)
<i>-</i> 25.9%	-27.7%	-20.5%	-533 bps	185 bps	PBT %	-26.8%	-6.1%
-	-	-			Tax Expenses	-	-
(18)	(19)	(15)			PAT	(37)	(9)
(0.0)	(0.0)	(0.0)			Other Comprehensive Income	(0.0)	(0.0)
(18)	(19)	(15)			Total Comprehensive Income	(37)	(9)





Thank You

About Spencer's Retail Limited: Spencer's Retail Limited, part of RP-Sanjiv Goenka Group, is a multi-format retailer providing a wide range of quality products across categories such as FMCG, fashion, food, staples, general merchandise, personal care, home essentials, electrical and electronics to its consumers. specialty sections such as Spencer's Gourmet, Patisserie, Wine & Liquor and Epicuisine section are some of the key differentiators in our hypermarket stores and in Natures Basket Limited L'exclusif, healthy alternatives and Natures.

The first ever hypermarket in India was launched by Spencer's in Hyderabad in 2000. Today, Spencer's (including Natures Basket) runs 121 stores with a total 8.91 Lacs Square Feet in over 23 cities in India. Spencer's brand positioning – **MAKES FINE LIVING** *affordable* – embodies its philosophy of delighting shoppers with the best products and services that enable a fine living at reasonable prices, while providing them with a warm, friendly and educational retail environment. Value Market format is 'maha bachat har din' on your daily essentials household needs with best quality.

Natures Basket Limited is a one shop destination for all multi cuisine cooking needs, healthy food including international food products.

ORIPL is an E-commerce company 100% owned Subsidiary of Spencer's Retail Limited. It is an OMNI Channel platform for Food, Grocery, Fresh, Apparel, General Merchandise and Liquor.

<u>Disclaimer</u>: Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Spencer's Retail Limited will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.