

May 16, 2026

To,

The General Manager, Listing Department, Bombay Stock Exchange Limited, P.J. Towers, Dalal Street, Mumbai – 400 001 Company code: 533333	The Manager, Listing & Compliance Department The National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra East, Mumbai - 400051 Company code: FCL
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Subject: - Investor Presentation for Q4 FY2025-26

Dear Sir/Madam,

Pursuant to regulation 30 read with Para A of Part A of Schedule III of SEBI (LODR), Regulations 2015, please find enclosed a copy of Investor Presentation on the financial performance of the Company for Q4 FY2025-26.

Further, in compliance with Reg. 46(2)(o) of SEBI (LODR) Regulations 2015, the aforesaid information shall also be hosted on the website of the company at www.fineotex.com.

This is for your information and records.

Thanking you,

Yours faithfully,**For FINEOTEX CHEMICAL LIMITED**

SUNNY BHARATBHAI PARMAR
Digitally signed by SUNNY
BHARATBHAI PARMAR
Date: 2026.05.16 17:59:46
+05'30'

Sunny Parmar**Company Secretary & Compliance Officer**

Encl: As above

"An Indian multinational group producing specialty customized performance chemicals, delivering sustainable solutions and technical services to industries worldwide, all through a single integrated platform."

Investor Presentation

May 2026



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About 
The Group

Single Stop sustainable solutions provider across industries



Among the leading producers of **tailor made** specialty performance chemicals offering **technical services & sustainable solutions**



Single Stop for Oil & Gas textile, FMCG, Cleaning & Hygiene



Designing & Manufacturing of proprietary and ESG oilfield chemical technologies



Sustainable solutions by **substituting** polluting agents while remaining **cost effective**



Attractive industry dynamics with strong **technical barriers to entry** and high levels of development and **product customization**



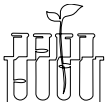
5 Manufacturing Plants with a total capacity of **2,00,000 MTPA** – **State-of-Art** Facility in USA (80,000 MTPA), Ambarnath (76,000 MTPA), Mahape (36,500 MTPA), Malaysia (6,500 MTPA)



Research & Development – Technical Lab in Brookshire JV with Biotex of Malaysia, and **collaboration** with EuroDye of Belgium, Healthguard of Australia, and Sasmira of India



Proven management more than **4.5 decades** of experience



Fineotex Overview



470+

Product Categories



103+

Dealers in Indian and International Market



2nd ICRA Rating Upgrade

Long Term Rating: A+ (Positive)
Short Term Rating: A1+ (Positive)



FDA Approved Plant/s

Plants are approved by FDA pharma



Bluesign®, ZDHC, Star Export House
Accreditations



~70

Countries Present



Leader

4 Line of Businesses



1,600+ SKUs

Across all product categories



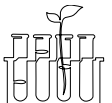
NABL accredited

Third consecutive year
Fineotex Chemical Laboratory



Solar Power Plant

Successfully running
at Ambarnath Plant



Long standing track record of consistently creating value

2025

- NABL accreditation received for the third consecutive year
- GreenPro Certification awarded to Cleaning and Hygiene product range, reinforcing sustainability leadership
- Conferred with the EcoVadis Commitment Badge for proactive sustainability achievements
- Government approval received for AquaStrike Premium
- Certified as Great Place To Work for 4th consecutive year
- Commenced state-of-the-art manufacturing facility with 15,000 MTPA Capacity in August 2025
- Issue of bonus shares in the ratio of 4:1 and sub-division of equity share in the ratio of 1:2
- Received the subscription amount of Rs.35.68 crores approximately pursuant to the conversion of 75% of the outstanding warrants. Out of the said conversion, the Promoter has exercised 5,00,000 warrants at an aggregate consideration of Rs. 17.30 crores
- Acquired a 53.33% controlling stake a U.S.-based specialty chemical manufacturing group CrudeChem Technologies (CCT Group) through its subsidiary.

2024

- Promoters participated in the fund raise of Rs. 3,425.5 million via preferential allotment
- Certified as a Great Place to Work for the third consecutive year
- ICRA rating upgraded – Long Term Rating: A+ (Positive) and Short Term Rating: A1+ (Positive)
- Alloted 25,052 Equity shares through Fineotex Chemical Limited – Employee Stock Option Plan
- Received 2nd Dun & Bradstreet ESG Badge
- Purchased Additional factory land premises of 7 acres at Additional Ambernath MIDC
- Received accreditation by NABL: Second Consecutive Year
- Ambernath facility capacity expanded by an additional 40,000 MTPA, taking the overall capacity to 104,000 MTPA
- ICRA rating upgraded - Long Term Rating: A+ and -Short Term Rating: A1+
- Great Place to Work certified
- Dun & Bradstreet ESG Badge
- Successfully commissioned Solar Power Plant at Ambernath Facility
- Received accreditation by NABL

2022-23

2004-07

- Accredited with ISO 9001:2008
- Incorporation of Fineotex Chemical Private Limited (FCPL)
- Acquisition of FCPL by Fineotex Chemical Limited

2011-14

- Listed on BSE
- Incorporated wholly owned subsidiary in Malaysia
- Acquired majority stake in Biotex Group
- Bonus declared on 1:1 basis
- Accredited with ISO 4001:2004 & OHSAS 8001:2007 certifications

2015-19

- Listed on NSE
- Received Star Export House recognition
- Biotex partnered with Bluesign
- Manufacturing capacity increased to 43,000 MTPA annually and both facilities GMP certified

2020-21

- Buyback of 11 lacs shares up to a maximum price of Rs. 40
- Deploying Rs. 270 million for the new facility at Ambernath, Maharashtra
- One of the plants is approved and certified by the FDA
- JV with HealthGuard
- Partnership with Sasmira
- JV with Eurodye-CTC
- Ambernath facility commenced production in Nov '21

Key Strengths



Single Stop Solution

in Oil & Gas, Textile, FMCG, cleaning & Hygiene



Fungible Production

capacities



Sustainable Product Certification

Highest in India



R&D Strength

via international acquisitions & collaborations



Minimal time loss; Maximizing efficiency

Through in-depth know how of chemistry and processes



Product Validation

among the largest players in India



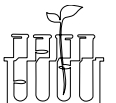
High

customer retention



Debt Free

Company



Board of Directors



Surendra Kumar Tibrewala
Chairman & Managing Director



Sanjay Tibrewala
Executive Director



Aarti Jhunjhunwala
Executive Director



Dr. Amit Prabhakar Pratap
Independent Director



CS Bindu Shah
Independent Director



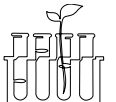
Dr. Sunil Waghmare
Independent Director



Chetan Shah
Non-Executive Independent Director



- Administration Committee
- Anit-Sexual Harassment Committee
- Audit Committee
- CSR Committee
- Nomination Committee
- Stakeholder Relationship Committee
- Whistle Blower Committee



Strong & Experienced **Management Team - KMP**

United States



Dr. Susanta Mohapatra
PhD in Chemistry
Co-Founder, CEO & CTO - CCT



Jose Ojeda
MBA
Co-Founder & President - CCT



Miles Grendel
BS in Business Administration
Co-Founder and COO - CCT



Kushal Seth
MS in Chemical Engineering
Chief Growth Officer - CCT

Malaysia



Noa N. Ouakass
M. Sc., MBA
CEO - BioTex



Kedhar Sankar Sonai
M.Tech, MBA
Executive Director - BioTex



Wong Lai Yoon
BBA
Operations Manager - BioTex



Tang Chai Yean
Diploma in Chemistry
Senior R&D Manager - BioTex



Raman Perumal
Diploma in Boiler Engineering
Production Director - BioTex

India



Arindam Choudhuri
B.Tech and Marketing Management
CEO (Textile) - Fineotex



Mr. Yusuf K Contractor
Head - M&A and Investor Relations - Fineotex



Sachin Bandodkar
MSc. Organic Chemistry
Business Head - Oil Field Specialty Chemical - Fineotex



Manoj Sharma
B.Tech
Senior Manager - Fineotex



Ramesh Gupta
MSc, MBA B. Ed.
Production Manager - Fineotex



Purva Rane
MSc in Analytical Chemistry
Assistant Manager - Fineotex





Sector

Focus

An innovative specialty chemicals company delivering technology-driven, solution-based chemistry for its partners.

Oil & Gas

- **Produces** chemicals which play an important role in improving the efficiency, safety, and environmental sustainability of oil and gas production
- Aids in reducing maintenance costs and increasing the lifespan of equipment.

Textile Chemical

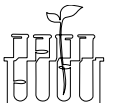
- **Specialty chemicals producer** with a focus on textiles chemicals
- **Offering tailor-made solutions** to customers
- Attractive industry dynamics with **technical barriers to entry** and high levels of **development and product customization**
- Biotex Malaysia spearheads the **R&D solutions, application research and product development**

FMCG, Cleaning & Hygiene

- Successfully **diversified** into the **cleaning and hygiene business**
- Leveraged its **existing technical expertise and knowledge** in production and distribution to **gain a competitive advantage**
- Products such as floor cleaners, hand-washes, sanitizers, dishwashers, and toilet bowl cleaners are manufactured

Water treatment

- Manufactures wide range of polymers preventing scale deposits allowing higher flow rates and efficiency for water treatment



Developed technical expertise to enter attractive new markets



Drilling & Oilfield Specialty Chemicals

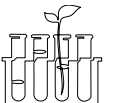
- Acquired controlling stake in CrudeChem Technologies Group, a well-established U.S. based specialty chemical manufacturer of advanced chemical fluid additives and comprehensive oilfield chemicals solutions for the global oil and gas sector.
- Leader in Designing and Manufacturing Complex and Proprietary Chemical Technologies with ESG Offerings
- Diversified and Growing Customer Base Taking Market Share
- Sizable orders from leading oil and gas company



Water Treatment Specialty Chemicals

- Offers wide range of polymers under Diquest brand, addressing the needs of variety of applications
- Prevents scale deposits in the cooling systems allowing higher flow rates and efficiency

Non-textile areas will contribute to volume and value growth going forward

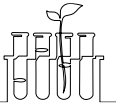


Single Stop Solution for Textile Manufacturing



Steps	Weaving	Pre-treatment	Dyeing	Printing	Finishing
Process	Sizing	De-sizing, Scouring, Bleach	Dyeing, Washing, Fixing	Rotary Printing, Table Printing	Exhaust Padding
Product Categories	Polymers, Softeners	Enzymes, Wetting & Detergent, Sequestering Additives	Dyes, Acids, Alkali Levelling, Detergent Fixer	Dyes, Binder Thickener, Fixer Detergent, Loop accelerator	Softeners, Silicones, Polymers, Resins

Key Customers										
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FMCG, Cleaning & Hygiene Portfolio

Manufacturing at Ambernath Plant

Disinfection



House keeping



Kitchen Care



Laundry



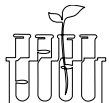
Plant approved & certified by Food & Drugs Administration (Maharashtra)
Production of disinfectant/antimicrobial hygiene and cleaning products ensuring safety and effectiveness.

Clientele



AIIMS

All India Institute Of Medical Sciences



Manufacturing Platforms (GMP* Certified)

Location



Mahape



Ambernath



Selangor, Malaysia



Brookshire



Midland

CrudeChem Technologies Group

Operating Facts

Total Production Capacity: **36,500 MTPA**

Total Production Capacity: **76,000 MTPA**

Additional factory land premises of 7 acres at Additional Ambernath MIDC

Total Production Capacity: **6,500 MTPA**

Total Production Capacity: **80,000 MTPA**

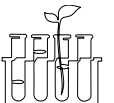
Strategic Advantages

Fungible capacity with capabilities to manufacture products for both textile and cleaning and hygiene.

Equipped with modern infrastructure and amenities. Efficient and environmentally friendly

Provides raw materials to the Indian facilities
Cost benefits due to FTAs

Innovative Product Portfolio of more than 90 chemicals
In-house specialties include product design and testing, manufacturing, last-mile delivery and field engineering support.



Collaborations to focus on Innovation & Sustainability

Strategic collaboration with Eurodye-CTC, Belgium, to commercialize specialty chemicals for the Indian market

Facilitates an efficient production system and distribution network across the Indian textile market

Eurodye-CTC has REACH registration, Bluesign certification & GOTS 6 certification for a large selection of its product range

Fineotex is committed to sustainable practices and Eurodye-CTC is also an environmentally conscious company



Strategic collaboration with HealthGuard, Australia to become the exclusive global marketing and sales channel partner with joint operations from Malaysia

HealthGuard® will concentrate on developing cutting-edge solutions, that will be marketed and channeled across the world by Fineotex-Biotex

Synergy will provide durable metal-free sustainable chemistry solutions that are anti-microbial and anti-viral

Range of products over several industries - textile, detergent, leather and allied industries

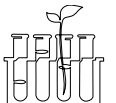


Setting up a state of art Research & Development center in collaboration with Sasmira Institute, one of India's premier textile institutes

Develop a first-of-its-kind Support and Solution Centre for technical service in Sasmira to catalyze innovation and focus on sustainable chemistry

Focus on new sustainable solutions and chemicals to reduce water, time and energy consumption for the textile wet processing industry

Provide the much-needed exposure for students and help provide practical experience, which will benefit the industry in the long term





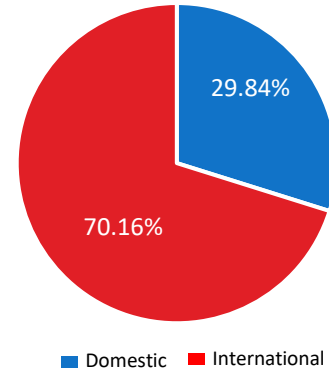
● Facilities at Mahape and Ambarnath, Mumbai, India

● Facility at Bangi, Malaysia
● Brookshire, USA and
● Midland, Texas

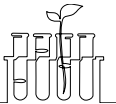
● Sales

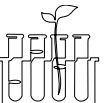
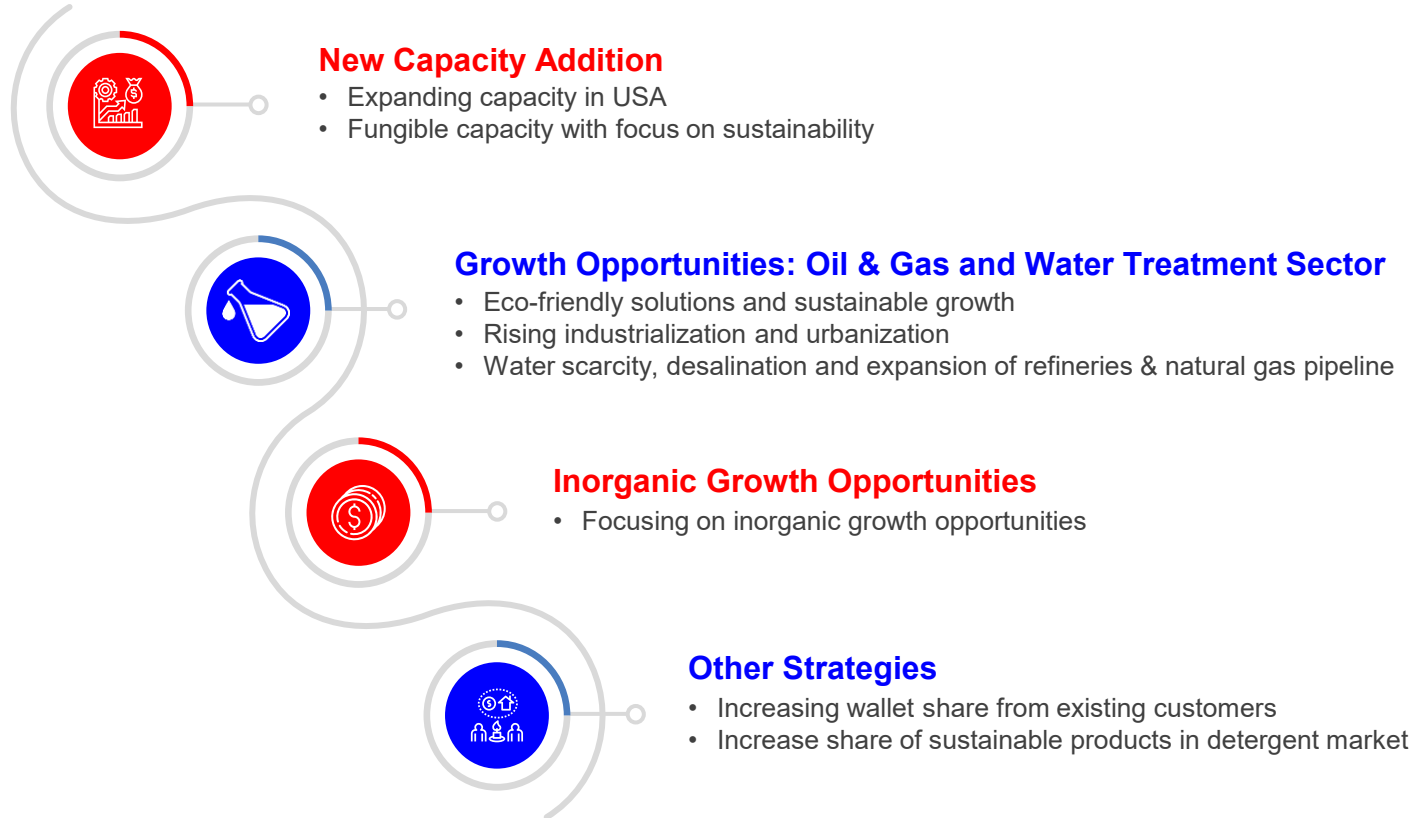
- Sales in **~70** countries including Brazil, Bangladesh, Germany, Indonesia, Malaysia, Singapore, Syria, Thailand, USA, Venezuela and Vietnam
- **44+** technical marketing experts
- **103+** dealers in Indian and International markets

Q4 FY26 Revenue Mix



Diversified revenue mix across clients, products and geographies coupled with technical expertise





About



CRUDECHEM
—TECHNOLOGY—



CRUDECHEM
—TECHNOLOGY—

The CrudeChem Technologies Group is a well-established U.S. based specialty chemical manufacturer of advanced chemical fluid additives and comprehensive oilfield chemicals solutions for the global oil and gas sector.

Advantages –



Innovative Product Portfolio: Portfolio of more than 90 chemicals designed to optimize oilfield and water treatment performance.



Product Strategy: leading presence in the friction reducer market, continuously outperforming competitors when tested by third parties.



Comprehensive Service Offerings: In-house specialties include product design and testing, manufacturing, last-mile delivery and field engineering support.



Strong customer Base: Serves customers across the L48 and has a growing international presence



Scalable Platform: High visibility to grow its ESG/proprietary portfolio, expand its distribution, and grow its customer base/wallet shar



CrudeChem Technologies Group – Manufacturing Units



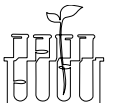
CRUDECHEM – U.S. Operations Overview
Midland & Brookshire Manufacturing Facilities with Advanced R&D Capabilities



Total Manufacturing Capacity –
~80,000 MTPA

Cutting edge technical lab and its
primary manufacturing facility.

Scalable Platform: High visibility to
grow its ESG/proprietary
portfolio, expand its distribution,
and grow its customer
base/wallet share



Experienced and Talented Management Team

Management has over 40 years of combined industry experience



Dr. Susanta Mohapatra

Co-Founder, Chief Executive Officer and Chief Technology Officer

Susanta is the CEO and Chief Technology Officer, leading customer service (R&D) and growth initiatives (sales)

- Holds a PhD in chemistry with postdoctoral work in chemical engineering and offers more than 20 years of technical experience through positions in research and as a scientist
- Prior to CrudeChem, Susanta worked at Oil Chem Technology for two years as the QA / QC and HSE manager leading the R&D lab
- Has 4 issued and 7 pending petrochemical related patents

Industry Experience

20 Years

Featured in the Top 100 Innovators & Entrepreneurs Magazine (Link to article)

Prior Experience



Jose Ojeda

Co-Founder and President

Jose serves as President and manages inventory, accounting and logistics while supporting sales and marketing growth

- Prior to CrudeChem, Jose worked at an O&G Chemical and Fluid company for three years as a General Manager and at General Electric and Mabe each for over six years in various roles
- Holds an MBA from University of Notre Dame – Mendoza College of Business and a BS in Industrial and Systems Engineering from Tecnológico de Monterrey (ITESM)

16 Years



Miles Grendel

Co-Founder and Chief Operations Officer

Miles is the Chief Operating Officer responsible for operations across all facilities while supporting sales and marketing growth

- Prior to CrudeChem, Miles worked at an O&G Chemical and Fluid company as a Plant Manager and Field Supervisor and at Savanna Energy Services as an oilfield worker
- Holds a BS in Business Administration from Central Michigan University

11 Years



Kushal Seth

Chief Growth Officer

Kushal serves as Chief Growth Officer, leading global commercial strategy, market entry, strategic partnerships, and pricing discipline. Drives special projects from concept to operations, building scalable processes and strengthening key customer relationships to support rapid expansion.

- Prior to CrudeChem, Kushal was a core member of multiple high-growth startups, scaling revenues from \$0 to \$500MM+ and supporting capital raises and liquidity events.
- Holds an MS in Chemical Engineering from Texas Tech University with 20+ years of experience across chemicals, oil & gas, lithium, water, and carbon capture; 22+ patents and 40+ technical publications.

20 Years

SCALABLE PLATFORM WITH GROWTH OPPORTUNITIES



EXPAND GREEN CHEMISTRY PORTFOLIO

44%

Revenue from Green Chemistries

- Convert traditional chemistries into eco-friendly, cost-effective alternatives
- Build toward a full green portfolio



GROW WITH NEW & EXISTING CUSTOMERS



Team Focused on Customer Growth

- Leverage industry relationships with operators & OFS providers
- Expand international customer reach



CONTINUOUS INNOVATION



New Tech Offerings Drive Market Share

- Continual innovation leads to proprietary product releases
- Opportunity for further lab investment & new projects



EXPAND SERVICE OFFERING



Field Services Tailored to Customers

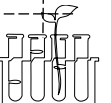
- Marketing dry FR & liquid additive pumping services for CrudeChem
- Further investment opportunity in lab & new projects

Marquee Clientele



HALLIBURTON

ExxonMobil



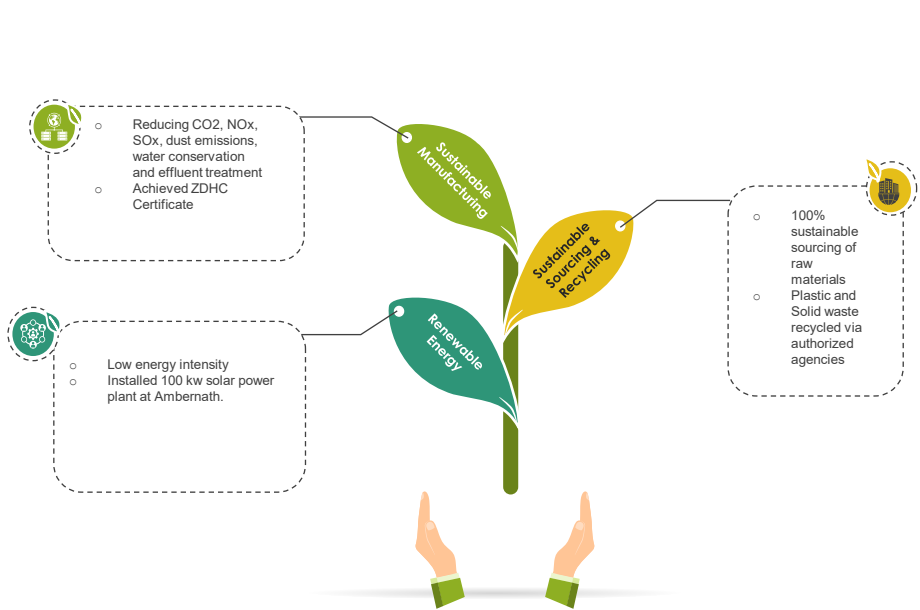
Sustainability

Key Focus







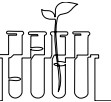
Focus on Sustainability

- **Sustainability** - core of the company's activities, products, partnerships, and markets.
- Among the **first movers** in the journey of sustainability driving positive change within the industry



Customer-Centric Sustainability Benefits

- 
1. Enhanced Resource Efficiency
 - Reduced TDS, BOD, and COD in wastewater.
 - Lower water consumption and steam usage.
 - Energy savings at every stage.
- 
2. Operational Cost Reduction
 - Lower utility bills and reduced labor costs.
 - Smarter formulations for better efficiency.
- 
3. Cost-Neutral Impact
 - Incremental costs of chemicals offset by overall savings.
 - Net financial benefits for customers.
- 
4. Among the first in the country
 - Use Zero Formaldehyde Resin for Textiles
 - Introducing Soda Ash substitute
 - Accredited with SA 8000 certification



We place sustainability high on our agenda as it is an integral part of our business strategy



100%

Employees are covered with health and accident insurance



28%

Female employees in FY25



4,98,200 units

Low energy consumption intensity for FY25 – 4.08 as compared to 4.29 in FY24



100% employees

Were given safety and skill up-gradation training



Rs 44.09 Lakhs

Spent on CSR activities in FY25



Zero

Penalties, punishment or compounding of offences in FY25



No accidents

Reported in FY25



319.70 Lakhs

Spent on R&D for developing sustainable products in FY25



4 out of 7 board members

Are Independent and Non- Executive Members



42,502 kl

Low water consumption intensity for FY25 – 96.77 as compared to 134.05 in FY24



Zero

Consumer complaints on restrictive trade practices and unfair trade practices in FY25



Low carbon emission

0.55 µg/m3 in FY25



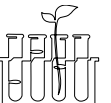
Low Waste Intensity

0.41 in FY25



Solar Power Plant

Successfully running at Ambernath Plant



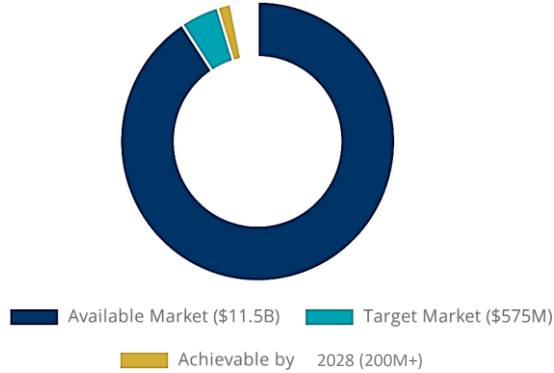


Growth

Opportunities & Way Forward

Growth Opportunities in the USA for Speciality Oil & Gas Chemicals

Annual North America Market Size



\$11.5 Billion

Available Market

\$575 Million

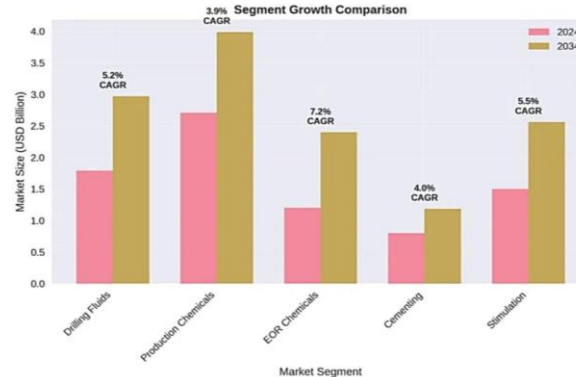
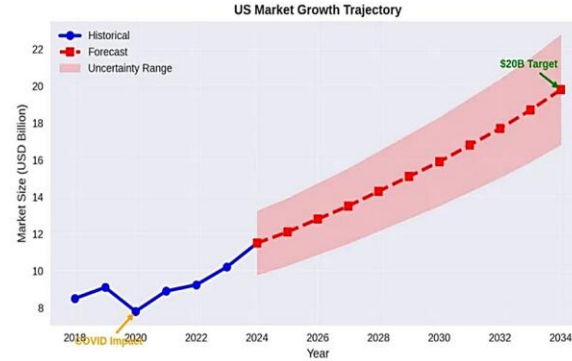
Target Market (5%)

\$200+ Million

Achievable by 2028

**\$19.8 Billion
Projected by 2035**

US Oil Field Chemical – Growth



Key Regional Markets



The North American market represents a **significant opportunity** with strong growth potential in the oilfield chemicals sector across the United States, Canada, Mexico, and Latin America.



Major Industries

Oil & Gas, Mining, Manufacturing



Growth Rate

5.6% CAGR through 2035

- United States
- Canada
- Mexico
- Brazil
- Colombia
- Argentina
- Venezuela
- Chile



Total Addressable Market – Specialty Textile Chemicals

TEXTILE CHEMICALS

- TAM for specialty chemicals used in textile space in India is estimated at **USD 2.4 billion** in 2025.
- Expected to reach **USD 3.7 billion** by 2034 at a CAGR of 4.61% (2026–2034).
- This covers specialty formulations used in textile processing stages like pre-treatment, dyeing/printing, finishing, coating, and auxiliaries.
- Finishing agents and auxiliaries often dominate specialty demand; apparel remains the largest application, followed by home textiles and technical uses.
- Growth is supported by urbanization, real estate (boosting home textiles), sustainability regulations (phasing out harmful substances), and investments in domestic manufacturing.



KEY DRIVERS FOR FINISHING SEGMENT IN INDIA

- Rising demand for technical textiles, apparel with performance features, and home textiles.
- Government schemes (e.g., PLI for textiles/technical textiles) and export growth.
- Shift toward sustainable, low-VOC, and compliant finishes amid stricter regulations.
- Growth in technical applications (protective clothing, automotive, medical textiles).





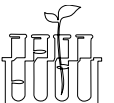
CLEANING & HYGIENE

The TAM for specialty chemicals in the cleaning and hygiene segment in India, with a focus on B2B/institutional supply is **USD 2.1 billion** in 2024 which is projected to reach

USD 4.5 billion by 2033 at **8.9% CAGR**.

GROWTH DRIVERS

- Rising number of hospitals, hotels, educational institutions, and commercial spaces.
- Stricter regulations and awareness around infection prevention and sanitation.
- Shift toward sustainable, low-VOC, and bio-based specialty chemicals.
- Outsourcing of cleaning services to professional contractors who buy in bulk.





EU, UK & US Trade

Deals Impact

INTERNATIONAL TRADE DEALS

Trade liberalisation across UK, US & EU is driving demand for premium specialty chemicals – a direct growth lever for Fineotex

GB UNITED KINGDOM	US UNITED STATES	EU EUROPEAN UNION
30–45% Projected export growth to UK by 2030	↑ Premium Specialty chemicals over commodity chemicals	0% Duty India-EU FTA on textiles & apparel
Zero-Duty Access ~99% of Indian textile & apparel exports enter the UK duty-free, removing earlier 8–12% tariffs (up to ~16% on some items).	Eco-Friendly Demand US export markets demand eco-friendly, low-emission, high-performance finishing chemicals, pushing processors to upgrade formulations.	Performance Chemicals Higher demand for dyeing, finishing, and performance chemicals as Indian exporters gain significantly improved global competitiveness.
Price Competitiveness Indian goods are now significantly more price-competitive, potentially doubling India's market share and adding ~\$1.1–1.2B annually.	Capacity Expansion Export visibility encourages Indian textile companies to expand spinning, weaving, and finishing capacity — driving specialty chemical consumption.	Commodity → Performance EU export markets push textile processors away from commodity dyes toward premium specialty finishing chemicals.
Export Opportunity (Oil & Gas) Indian refiners and petrochemical producers gain better access for refined petroleum products, specialty chemicals, and downstream petrochemical goods.	Higher Oilfield Activity Higher US energy trade with India and growing oilfield services activity can increase demand for oilfield specialty chemicals.	Energy Infrastructure Enhanced investment provisions encourage partnerships in energy infrastructure, refining technology, clean fuels, and transition-energy initiatives.
Technology & Financing Technology transfer and financing support to modernize legacy oil & gas assets for lower emissions.	Energy Cooperation India's expanding imports of US energy and energy-sector cooperation will drive activity in drilling, refining, and midstream services.	Stable Long-Term Growth Rules of origin and bilateral trade facilitation provisions ensure smoother cross-border trade of components and specialty chemicals.



Financial Performance

Management Commentary



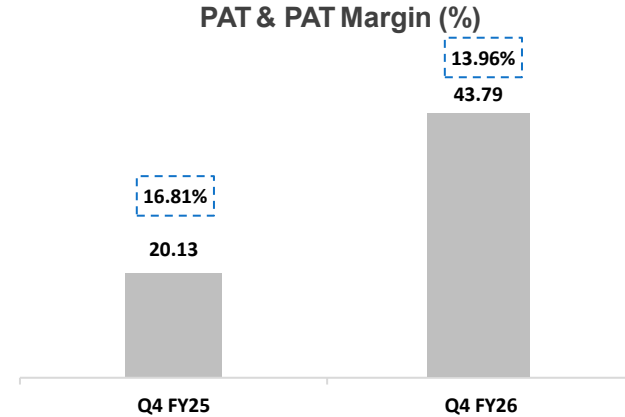
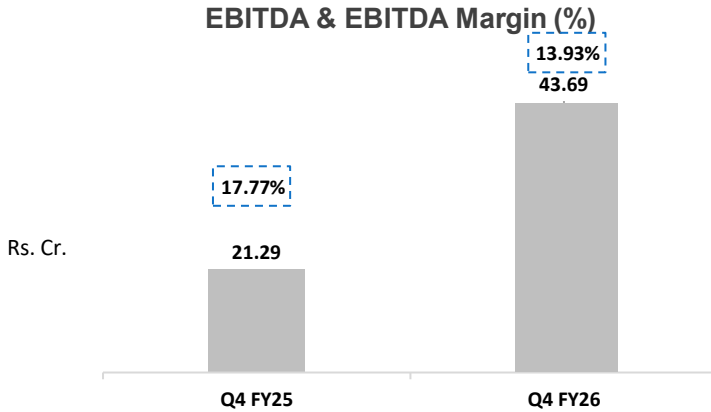
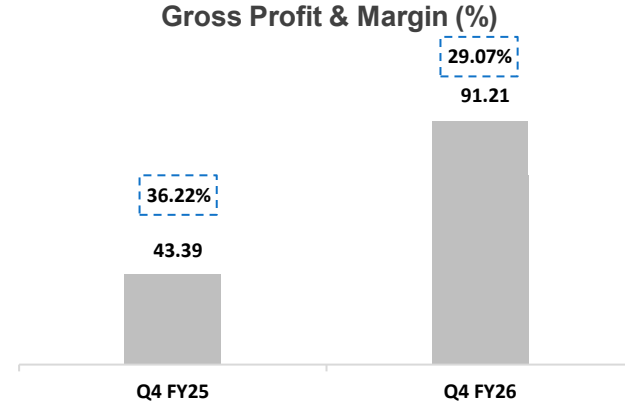
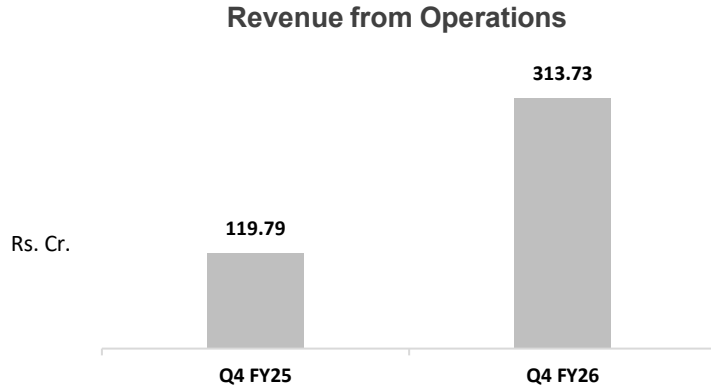
Mr. Sanjay Tibrewala
Executive Director

During the quarter, the Company delivered strong operational and financial performance, supported by the successful integration of our recently acquired oilfield specialty chemicals business. The acquisition has significantly strengthened our presence in this segment and contributed meaningfully to topline growth. Under Fineotex's management, CrudeChem has witnessed notable improvements in operational efficiency, capacity utilization, execution capabilities, and scalability, resulting in an expansion in EBITDA margins.

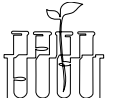
Our domestic business also recorded healthy growth, driven by steady demand across key end-user industries. Despite volatility in global raw material prices arising from geopolitical tensions in the Middle East, we have successfully passed on increased input costs to customers, thereby maintaining healthy blended margins. This underscores the strength of our customer relationships, diversified product portfolio, and value-added solutions approach.

To capitalize on rising demand and strong customer traction in the U.S. oilfield chemicals market, the Company also undertook a significant capacity expansion initiative at our new facility, doubling its manufacturing capacity. This positions the business to cater to larger contracts and support future growth opportunities.

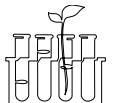
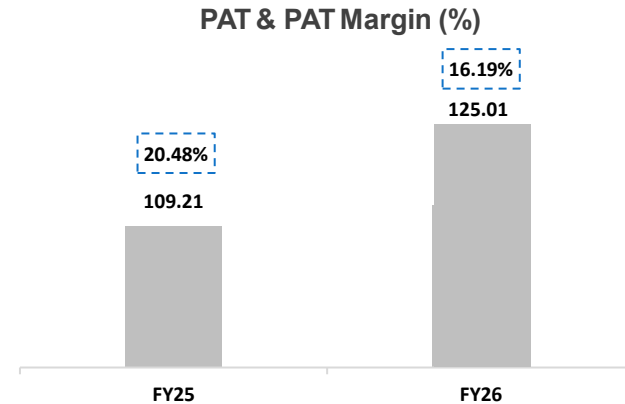
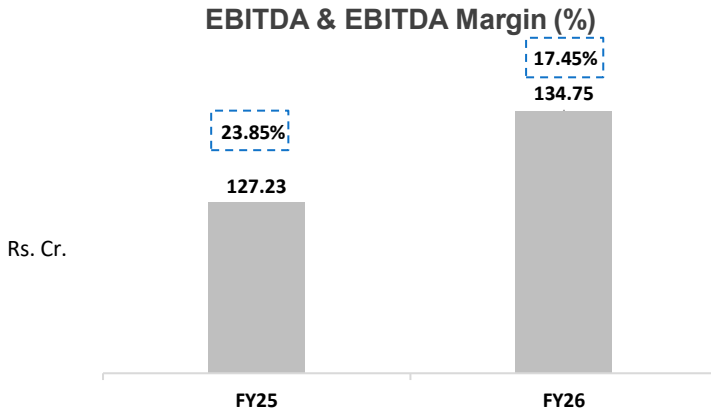
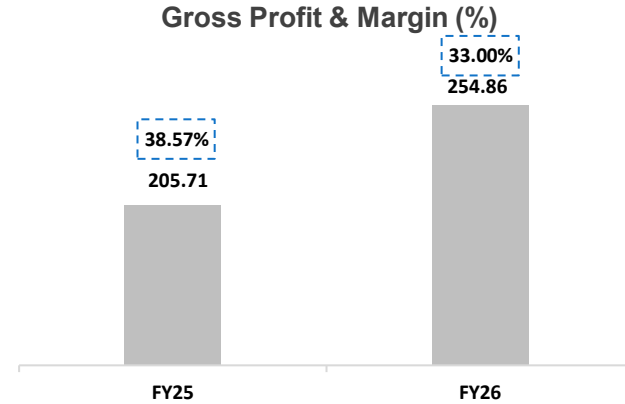
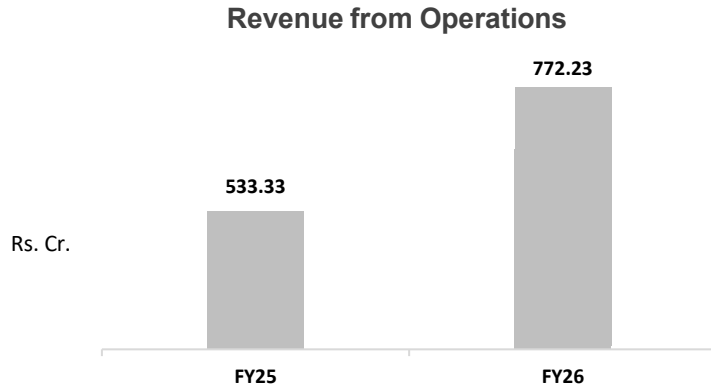
Consolidated Performance Trend: Q4 FY26



ROIC : 31% | ROCE : 18% | ROE : 15% | Working Capital (Q4 FY26) : 79 days

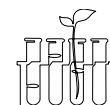


Consolidated Performance Trend: FY26



Consolidated P&L Summary: Q4 & FY26

Particulars (INR Crore)	Q4 FY26	Q4 FY25	YoY%	FY26	FY25	YoY%
Revenue from Operations	313.73	119.79	162%	772.23	533.33	45%
Other Income	9.46	7.55		33.07	24.31	
Total Revenue	323.19	127.33	154%	805.30	557.64	44%
Cost of Raw Materials	222.52	76.40		517.36	327.62	
Gross Profit	91.21	43.39	110%	254.86	205.71	58%
Gross Margin (%)	29.07%	36.22%		33.00%	38.57%	
Employee Benefit Expenses	17.37	6.55		40.35	24.32	
Other expenses	30.15	15.55		79.76	54.17	
EBITDA (Excl. Other Income)	43.69	21.29	105%	134.75	127.23	6%
EBITDA Margin (%)	13.93%	17.77%		17.45%	23.85%	
Depreciation and Amortization	4.40	2.01		13.42	9.22	
Finance Cost	0.63	0.40		1.36	1.07	
PBT	48.12	26.42	82%	153.03	141.24	8%
Total tax	4.33	6.29		28.02	32.04	
PAT	43.79	20.13	118%	125.01	109.21	14%
PAT Margin (%)	13.96%	16.81%		16.19%	20.48%	
Basic EPS (Rs.)	0.38	1.76		1.08	9.53	



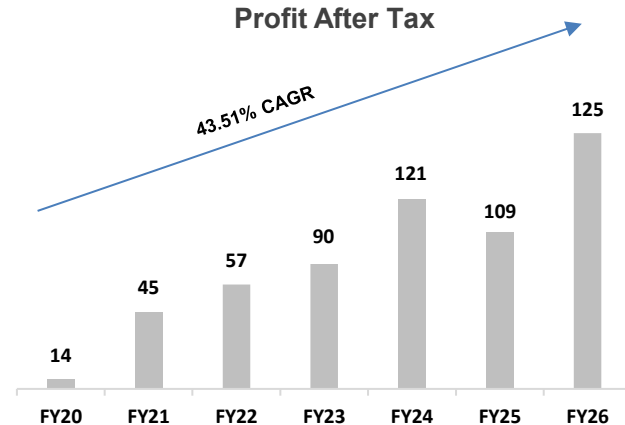
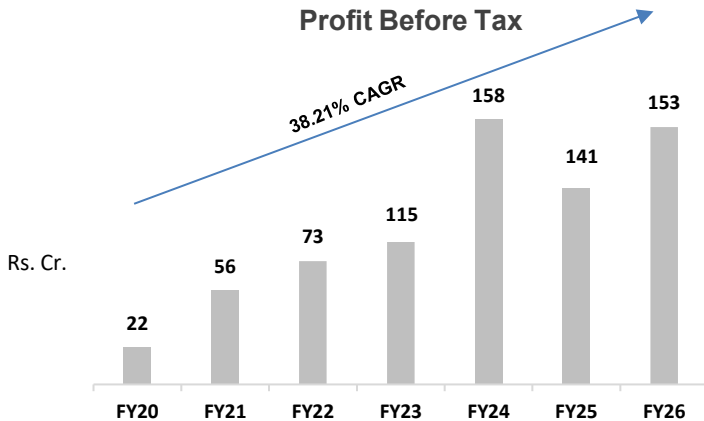
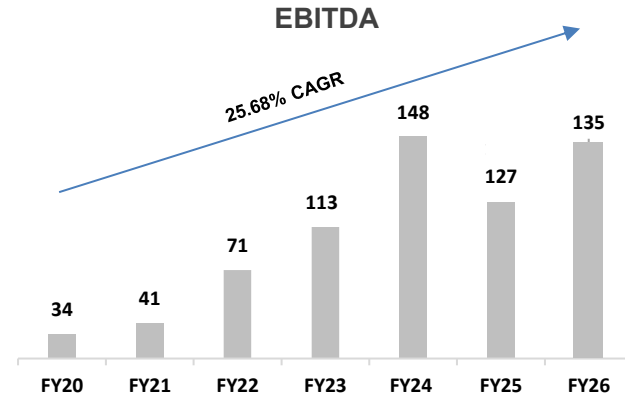
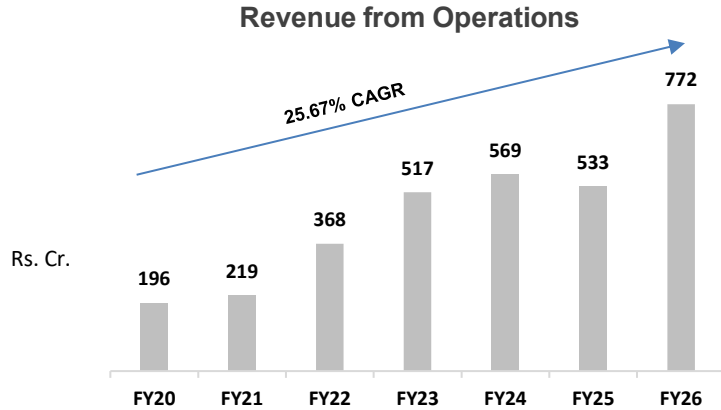
Consolidated Balance Sheet

Equity & Liabilities (INR Crore)	FY26	FY25
Share Capital	116.45	22.92
Other Equity	765.98	708.40
Non-Controlling Interest	57.30	7.55
Shareholders Funds	939.73	738.87
Long Term Borrowings	3.82	-
Other Financial Liabilities	2.17	2.01
Provisions	0.09	0.09
Deferred Tax Liability	8.11	6.56
Non Current Liabilities	14.18	8.66
Short term Borrowings	4.38	0.22
Trade Payable	160.93	56.75
Other Financial Liabilities	0.25	0.25
Other Current Liabilities	36.24	9.51
Provisions	0.59	0.37
Current Tax Liabilities (Net)	2.91	0.00
Current Liabilities	205.30	67.10
Total Equity & Liabilities	1,159.22	814.63

Assets (INR Crore)	FY26	FY25
Property, plant & Equipment	202.95	172.55
Intangible Assets	1.29	-
Investment Property	2.18	21.08
Goodwill	73.52	6.14
Investments	290.43	330.40
Other financial Assets	2.84	3.68
Deferred Tax Assets (Net)	6.39	6.61
Other non-current Assets	4.51	13.25
Non Current Assets	584.11	553.70
Inventories	154.61	64.48
FA - Trade Receivables	290.29	115.86
FA - Cash & cash equivalents	37.26	29.29
FA - Bank balances	8.92	12.41
FA - Investments	27.05	0.00
FA- Loans	19.32	12.48
FA - Other Financial Assets	1.24	0.86
Assets classified as held for sale	7.21	7.21
Other Current Assets	29.22	18.36
Current Assets	575.11	260.93
Total Assets	1,159.22	814.63



Historical Performance Trend: Financial



Certificates

& Accreditations

Certificates & Accreditations



BlueSign Certificate



Great Place To Work



Green Pro Certificate



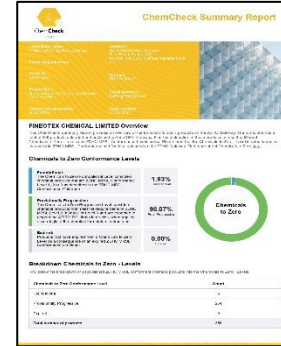
EcoVadis Commitment Badge



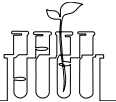
2 Star Export House



NABL Certification



ZDHC Certification



Manufacturing Certifications (GMP* Certified)

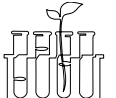









* GMP: Good Manufacturing Practice Certification



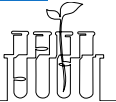
Certificate	Value Proposition
	<ul style="list-style-type: none"> • ISO 14001: 2015 has standardized and proven framework that help organizations to develop an effective environmental management strategy; • Global recognition for organizations’ efforts to improve their environmental strategies
	<ul style="list-style-type: none"> • OHSAS 1800:2007 is an international standard which provides a framework to identify, control and decrease the risks associated with health and safety within the workplace. Implementing the standard signals stakeholders that employee’s health and safety as a priority within the organisation
	<ul style="list-style-type: none"> • The SA 8000 Standard is the world’s leading social certification program. It provides a holistic framework allowing organizations of all types, in any industry, and in any country to demonstrate their dedication to the fair treatment of workers
	<ul style="list-style-type: none"> • Star export house is an Indian exporter who has excelled in international trade and successfully achieved certain minimum amount of export performance in two out of three financial years
	<ul style="list-style-type: none"> • This certification provides significant competitive advantages in international trade • Fineotex Chemical Limited has earned the prestigious ECO PASSPORT by OEKO-TEX® certification, the highest rating in the globally renowned audit that measures standards of sustainability
	<ul style="list-style-type: none"> • Received certification from the US EPA for HeathGuard’s market leading anti-microbial treatment
	<ul style="list-style-type: none"> • Received Dun and Bradstreet ESG Badge, it showcases the impact of ESG listing and ranking on organizations, and recognize their contribution towards sustainability
	<ul style="list-style-type: none"> • Accredited by NABL, India’s leading accreditation body that assesses and accredits laboratories
	<ul style="list-style-type: none"> • IGBC (Indian Green Building Council) certification is a rating system developed by the Indian Green Building Council to promote sustainable building practices in India.
	<ul style="list-style-type: none"> • Scivera Certificate of Assessment
	<ul style="list-style-type: none"> • The Great Place to Work certified
	<ul style="list-style-type: none"> • WHO Good Manufacturing Practice certified
	<ul style="list-style-type: none"> • FDA which is Food and Drug Administration is a government agency that regulates certain food, drugs, cosmetics, and medical products

Fineotex and Biotex play a critical role in sustainable chemistry and drive efforts towards social responsibility



Certificate	Value Proposition
	<ul style="list-style-type: none"> Bluesign is recognized as a leading certification for sustainability in the global textile industry. As a partner, Biotex is committed to applying the bluesign system to meet the highest level of safety for both people and environment, to use resources responsibly, and to continuously improve environmental performance
	<ul style="list-style-type: none"> The Global Organic Textile Standard (GOTS) is recognised as the world's leading processing standard for textiles made from organic fibres. It defines high-level environmental criteria along the entire organic textiles supply chain and requires compliance with social criteria as well
	<ul style="list-style-type: none"> European certification which validates raw materials used for Bioguard C6 repellent (manufactured by Biotex) from a sustainability stand point
	<ul style="list-style-type: none"> BHive is a platform that promotes transparency and the use of more sustainable chemistry for textile and apparel manufacturers, brands, and retail organizations BHive membership demonstrates commitment to chemical sustainability and transparency
	<ul style="list-style-type: none"> ISO 9001:2015 defines the guiding principles to create efficiencies by aligning and streamlining processes throughout the organization, create new opportunities, meet regulatory requirements, and help organizations expand into new markets in which clients demand ISO 9001 certification
	<ul style="list-style-type: none"> Part of a global multi stakeholder initiative within the fashion and footwear industry working towards reducing chemical footprint Aim is to accelerate progress towards ultimate goals of cleaner water, cleaner air, and safer production
	<ul style="list-style-type: none"> HACCP is a management system in which food safety is addressed through the analysis and control of biological, chemical, and physical hazards from raw material production, procurement and handling, to manufacturing, distribution and consumption of the finished product. HACCP Principles & Application Guidelines

Leading the transition from synthetic to lower carbon footprint products



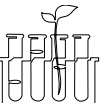
Disclaimer

This presentation contains statements that contain “forward looking statements” including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Fineotex Chemical Limited (“Fineotex” or “Company”) future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Fineotex Chemical undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.



THANK YOU

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