

August 13, 2025

Scrip Code – 535789, 890192 BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, MUMBAI – 400 001 SAMMAANCAP/EQ, SCLPP National Stock Exchange of India Limited "Exchange Plaza", Bandra-Kurla Complex, Bandra (E). MUMBAI – 400 051

### Sub: Earnings Update for the quarter ended June 30, 2025

Dear Sirs,

Please find enclosed an Earnings Update of Sammaan Capital Limited (formerly known as Indiabulls Housing Finance Limited), for the quarter ended June 30, 2025, for your information and record.

Thanking you,

Yours truly, For **Sammaan Capital Limited** (formerly known as Indiabulls Housing Finance Limited)

Amit Jain Company Secretary

CC

Singapore Exchange Securities Trading Limited, Singapore ("SGX") India International Exchange IFSC Limited ("India INX")



# Safe Harbour



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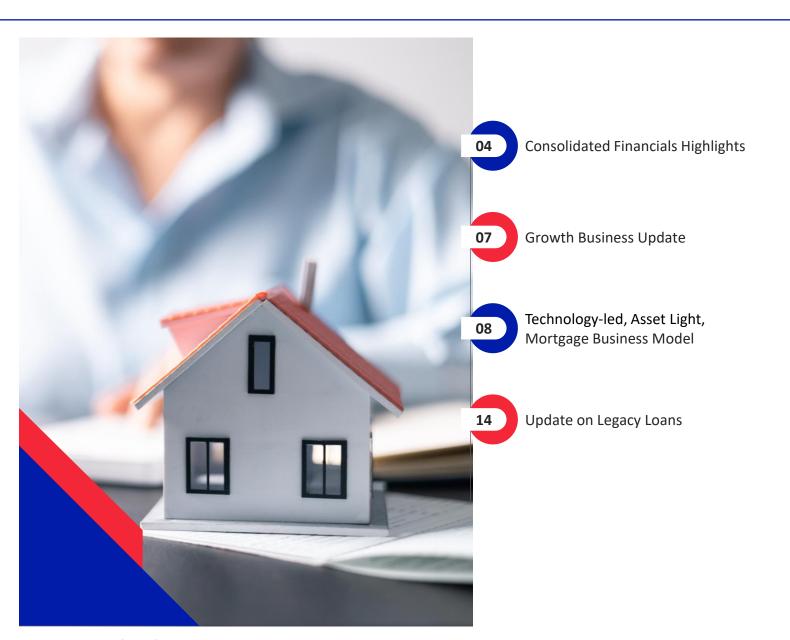
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# **Table of Contents**





- Other Operating Updates
- 19 Industry Updates
- Company Overview, Board of Directors and Shareholding Pattern
- 29 Financial Performance

# **Consolidated Financial Highlights**



Net Worth (₹	Cr)	Growth AU	IM (₹ Cr)	Legacy Loai	ns (₹ Cr)	Total AUN	Л (₹ Cr)
<b>22,106</b> Q1FY26	<b>21,822</b> Q4FY25	<b>38,897</b> Q1FY26	<b>37,452</b> Q4FY25	<b>23,481</b> Q1FY26	<b>24,894</b> Q4FY25	<b>62,378</b> Q1FY26	<b>62,346</b> Q4FY25
NII (₹ Cr)		PPOP (	₹ Cr)	PAT (₹	Cr)	NIM	%
	1,082	934	744	334	324	<b>6.9%</b>	<b>6.2%</b>
Q1FY26	Q4FY25	Q1FY26	Q4FY25	Q1FY26	Q4FY25	Q1FY26	Q4FY25
Gearing		GNPA	\ %	NNPA	.%	Credit R	ating
1.9x	1.9x	1.5%	1.3%	0.8%	0.8%	AA/Sta	
Q1FY26	Q4FY25	Q1FY26	Q4FY25	Q1FY26	Q4FY25	CRISIL/	ICKA

# Advancing towards our Strategic Goals

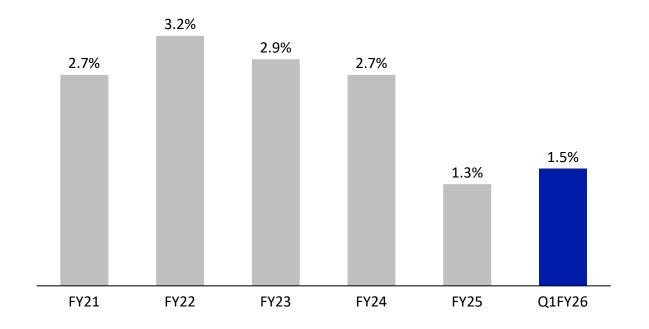


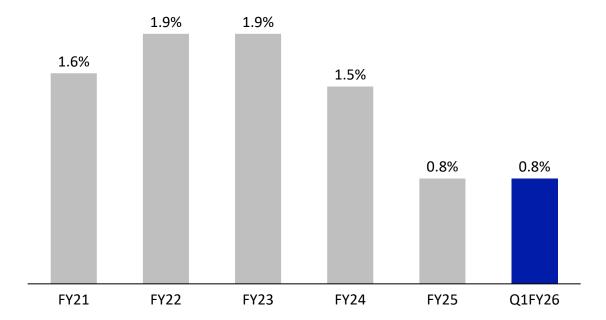
					178 û \$ (8)		LEGACY	
Q1FY26	Balance Sheet Size	AUM	Disbursements	Incremental RoA	Incremental RoE	Net NPA%	Cost to Income (%)	Legacy Loans
SCL (Consol)	₹ 70,744 Cr	₹ 62,378 Cr	₹ 3,736 Cr	3.1%	16.3%	0.8%	<mark>20.8%</mark>	₹ 23,481 Cr
SFL	₹ 7,231 Cr	₹ 6,262 Cr	₹ 639 Cr	2.5%	14.0%*	0.4%	22.4%	-

# **Asset Quality**







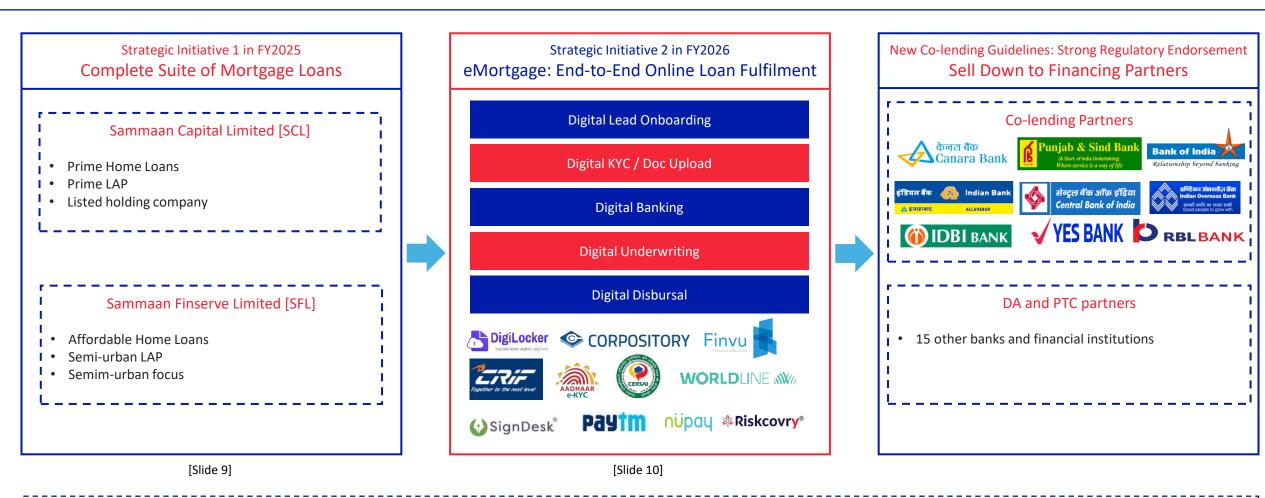


Gross and Net NPAs are stable at their lowest levels in 6 years



# Technology-led, Asset-light, Mortgage Business Model





- FY2025: Positioned SFL as an affordable mortgage lender with focus on semi-urban geographies. Full gamut of mortgage-backed lending products between SCL and SFL
- FY2026: eMortgage for paperless loan fulfilment. Score-based, AI supported automated credit decisioning

Technology led workflow will seamlessly place loans with our sell-down partners

# Complete Suite of Mortgage Loans



		Sammaa	n Capital	Sammaai	n Finserve
		Home Loans	LAP	Home Loans	LAP
Average Loan Size [₹ lacs]	•	30	75	15	25
Proportion of Disbursals	•	60%	40%	50%	50%
Yield [%]	•	9.4%	10.5%	11.5%	13.0%
Loan to Value [Average at Origination]	•	75%	50%	85%	60%
Average Loan Term [Years]	•	15	7	15	7
AUM Funding Mix	•	75% CLM	I; 25% DA	40% on-books; 3	0% CLM; 30% DA
RoA	•	4.8%	6.4%	3.8%	5.7%
Customer Profile	•	Salaried: Self-employed 50:50	Small businesses, manufacturing units, service providers	Salaried: Self-employed 50:50	Small businesses, manufacturing units, service providers
Primary Security		Mortgage of pr	operty financed	Mortgage of pr	operty financed
Repayment Type		Principal amortizing equa	ated monthly instalments	Principal amortizing equa	ated monthly instalments
Median Transunion CIBIL		~7	50	~6	75
Basis of Credit Appraisal	•	Affordable and sustainable FOIR	Business cash flow analysis based	Affordable and sustainable FOIR	Business cash flow analysis based

LAP: Loan Against Property; FOIR: Fixed Obligation to Income Ratio; CLM: Co-lending Model; DA: Direct Assignment Investor Presentation

9

# Technology-led Product Initiative eMortgage: End-to-End Online Loan Fulfilment



Digital Lead Onboarding	<b>→</b>	Digital KYC / Doc Upload	H	Digital Banking	<b>→</b>	Digital Underwriting	<b>-</b>	Digital Disbursal
Digital touchpoints for HL and LAP on boarding; enabling a smooth start of loan application journey		A fully digitalised KYC process to verify customer identity and collect necessary documents; for a customer-friendly process	1	Integration with account aggregators for analysing bank statements; enabling quick and accurate assessment of banking history		Rule engine-based credit assessment and decision-making ; significantly reducing manual intervention and speeding up process		Loan funds are disbursed digitally; ensuring funds reach customers quickly without physical paperwork
<ul> <li>Website</li> <li>Mobile App</li> <li>Sales App</li> <li>Message Chat</li> </ul>		<ul> <li>Geo Tagging</li> <li>Digi locker</li> <li>E-KYC Setu</li> <li>Video KYC</li> <li>CKYC</li> <li>Biometric KYC</li> <li>Offline KYC</li> </ul>	11111111	<ul> <li>Bank Statement Analysis         (Corpository)</li> <li>Account Aggregator (FINVU)</li> </ul>	1	<ul> <li>Automated Credit Assessment</li> <li>Digital Sanction/Approval</li> <li>Business Rule Engine</li> <li>Customer Notification</li> </ul>		<ul> <li>e- Payment Gateways</li> <li>e- Signing</li> <li>e- Insurance</li> </ul>



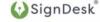














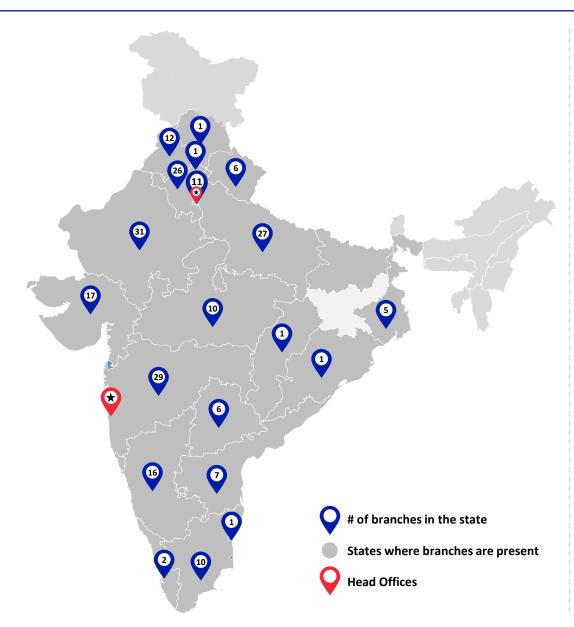




eMortgage offers paperless loan fulfilment up to disbursement. BRE [Business Rule Engine] AI integration automates credit decisioning. Up to 60% of customers will come through this channel by end of FY26

# **Branch Distribution Network**







220

**Branches** 



1,928

In-house Sales Team, Including 1,300 Feet-On-Street



8,280

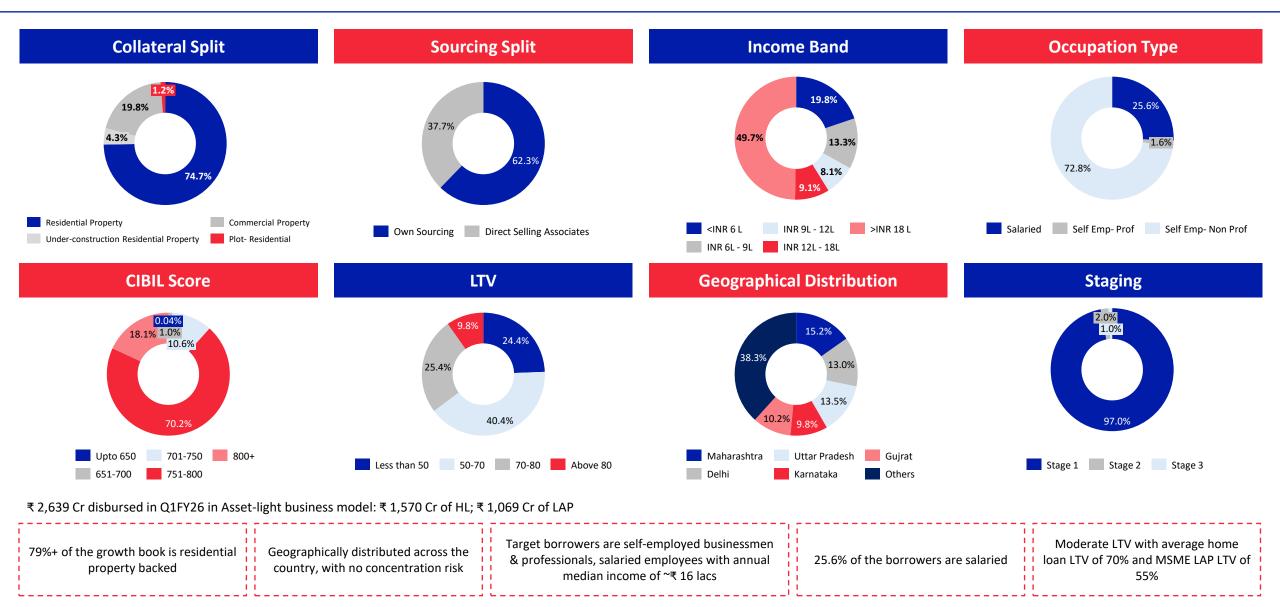
Empanelled Direct Selling Associates [Vendors]

Type of Branches	Number
Head Offices	2
Master Service Centers	23
Main Branches	60
Service Branches	53
Sammaan Finserve [Semi-Urban]	82

Branch network is being reorganized to expand coverage of cities and number of branches are being consolidated in cities and towns with multiple branches

# Retail Mortgage Business





\* LTV is at origination

# Retail Loan Book of Superior Quality



Portfolio performance of all sold down pools of ₹ 99,048 Cr

Initial Pool Details						of Initi	al POS	
Loan Pool Type	Disbursement [₹ Cr]	Average Ticket Size [at disbursement] [₹ Lakh]	Sold Down Principal [₹ Cr]	Months on Book	Pool Principal [₹ Cr]	Amortisation [On sell downt]	90+ dpd %	180+ dpd %
HL Pools	64,604	25.8	51,882	74	13,235	74.49%	0.43%	0.36%
LAP Pools	34,444	54.3	27,797	61	6,994	74.84%	0.65%	0.55%
Total	99,048	31.7	79,679	70	20,229	74.61%	0.51%	0.43%

Portfolio performance of all live sold down DA pools is monitored by the credit bureau Experian. Automated data flow to partner banks for CLM. Remainder PTC/PCG pools are being monitored by CRISIL, ICRA, Brickwork and Acuite Ratings [respective agencies that rated the PTC/PCG pools]

**Technology-leveraged processes** 

Common, standard credit policy parameters across partner banks

Standardised credit appraisal documents

Standardised credit process flow

Standardised credit appraisal memos and other relevant formats

### SCL has 24 ongoing relationships with banks/ financial institutions for sell down

Axis Bank	Bank of Baroda	Bank of India	Canara Bank
ICICI Bank	Central Bank of India	Deutsche Bank	IDFC First Bank
IDBI Bank	Indian Bank	Indian Overseas Bank	Kotak Mahindra Bank
Punjab National Bank	State Bank of India	RBL Bank	UCO BANK
Union Bank of India	Punjab & Sind Bank	HDFC Bank	Yes Bank
Aditya Birla	Aries IM	Davidson Kempner	Oaktree

**Public Sector Banks** 



Investor Presentation •











**Private Sector Banks** 



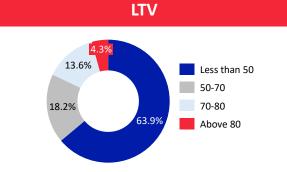


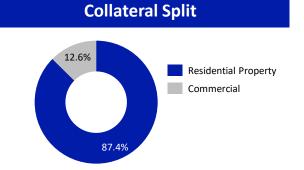


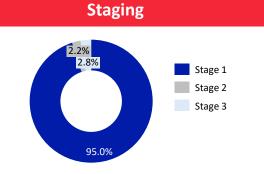
# Legacy Loan Book



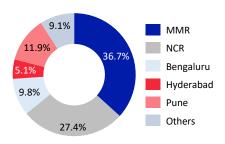




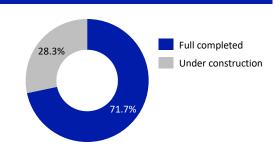




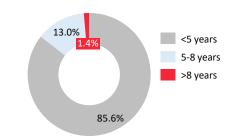




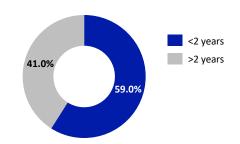








### **Contractual Repayment**



	FY25	H1FY26P	FY26P
Cash Collections from Legacy book	12,834	5,700	11,500
Recovery	2,491	670	1,670
Total Collections	15,325	6,370	13,170

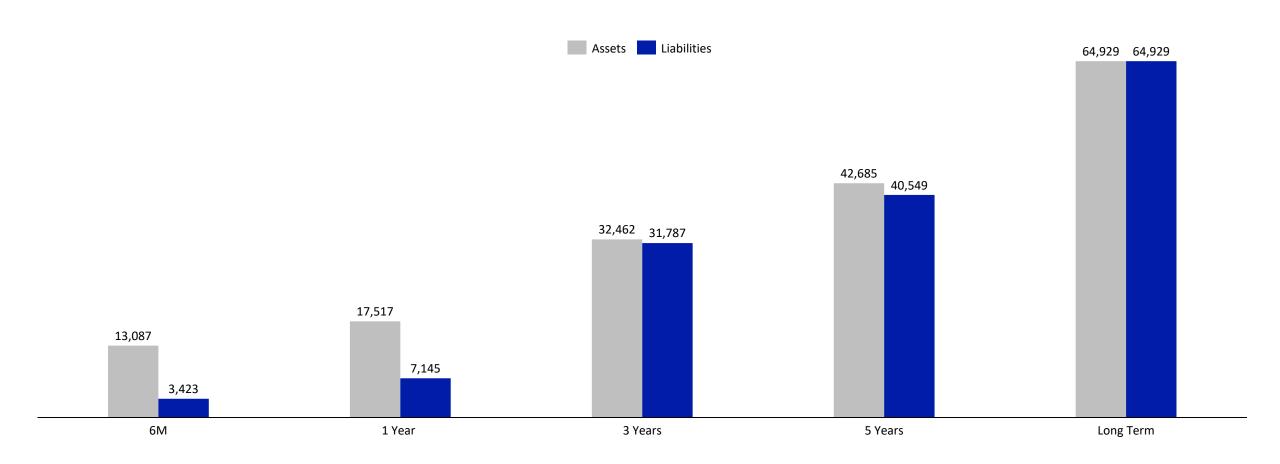
- Since FY2019, over ~₹ 1,75,000 Cr have been collected on the legacy AUM
- On track for cash collections from legacy book of ₹ 6,370 Cr in H1FY26

Amount in ₹ crores



# Matched ALM





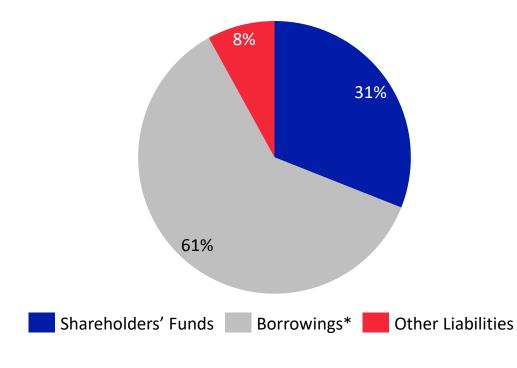
Liquidity Coverage Ratio [LCR] as on June 30, 2025, stands at 280% against regulatory requirement of 100% [This is RBI defined High Quality Liquid Assets [HQLA] applicable to NBFCs, and excludes liquid investments such as fixed deposits etc]

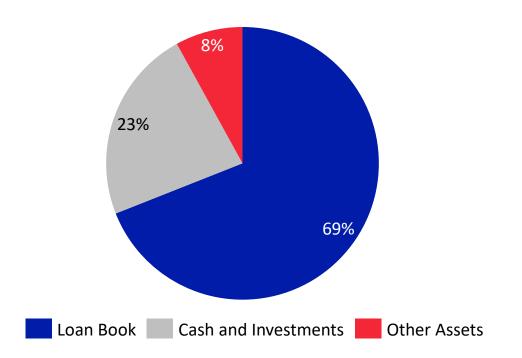
Amount in ₹ crores

# **Balance Sheet**



**Liabilities** Assets



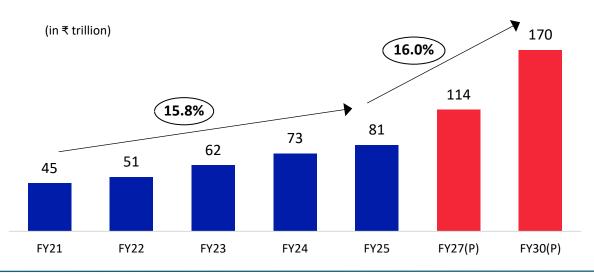




# Powering Growth: The Retail Credit Story



### Retail Credit Growth is projected to grow strongly



Retail credit grew from ₹73 trillion in FY24 to ₹81 trillion in FY25, representing an approximately 11.0% growth for that fiscal year

Retail credit is projected to continue its growth trajectory, showing a CAGR of 14.9% from FY25 to FY27, reaching ₹107 trillion by FY27

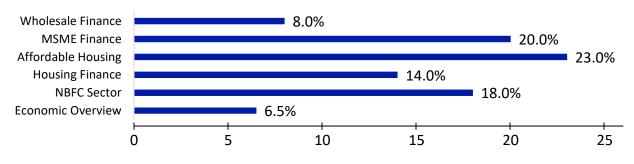
The overall retail credit market demonstrates robust expansion, with a CAGR of 15.8% from FY21 to FY25. Looking ahead, it is projected to grow at a CAGR of 16.0% from FY25 to FY30, reaching ₹170 trillion

### NBFCs are growing faster and gaining market share in MSME lending

Туре	Share in book FY25E (%)	Book (₹ billion) FY25E	CAGR (%) FY20-25E	Growth in FY25E (%)	Growth Outlook for FY26P (%)
HFCs/NBFCs	27%	11,236	19.6%	26.9%	27-29%
Banks	73%	31,065	17.8%	15.8%	15-17%
Overall	100%	42,301	18.2%	18.5%	18-20%

MSME lending has grown strongly, driven by digital lending, government initiatives, and a shift to cash flow-based underwriting. This has expanded formal credit access, supporting the vital role MSMEs play in India's economy

### **Growth FY26 Outlook (%)**



FY25 saw strong credit growth across key segments, with a positive FY26 outlook driven by asset quality improvement.

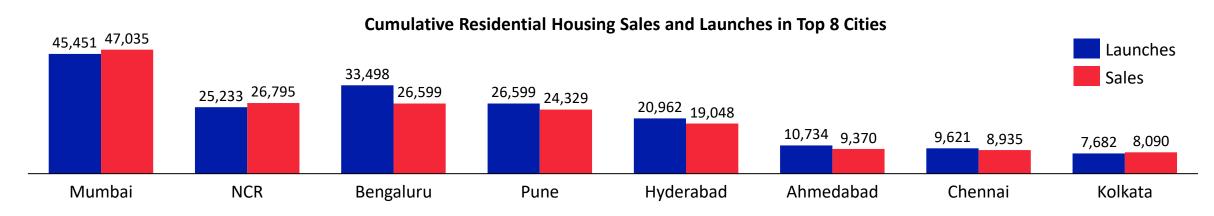
Source: CRISIL, ICRA **Investor Presentation** 

# Macro Pillars Behind Housing Expansion (1/3)





India's real estate sector is transitioning into a core economic engine, consistently expanding its contribution to national GDP. Rapid urbanization, infrastructure upgrades, and strong demand for quality housing are driving unprecedented market growth.

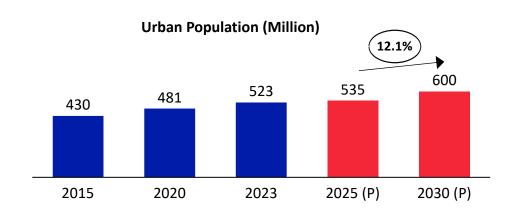


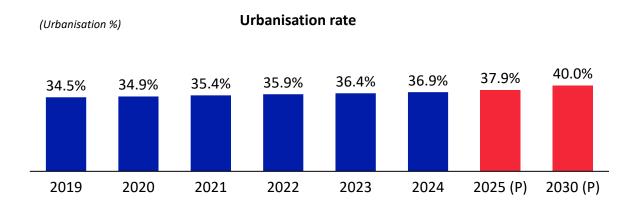
- Residential sales reached 170,000 units and launches 180,000 units in CY H12025, reflecting a measured 2% YoY adjustment as supply remained resilient to meet demand
- Premium homes (over ₹10 Mn) achieved impressive YoY growth; sales up 17% and launches rising 18% underscoring strong aspirational buying trends
- Four out of eight cities recorded sales growth, with Chennai and Hyderabad delivering standout performances, while NCR and Bengaluru remained dynamic hubs with record-setting price growth

Source: Knight Frank India real estate 2025, NAREDCO

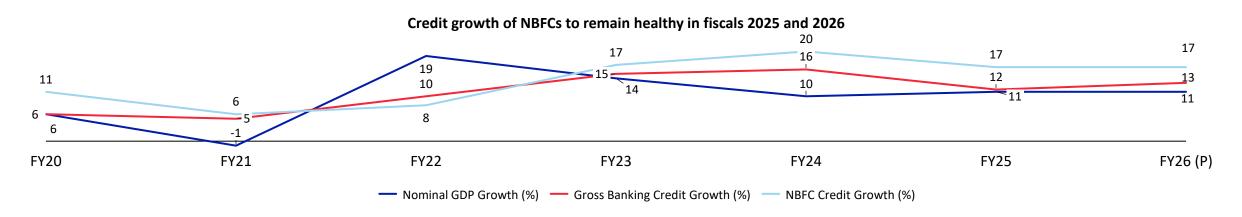
# Macro Pillars Behind Housing Expansion (2/3)







• India's shift from joint to nuclear families, driven by migration and income growth, is boosting demand for compact urban homes. With 40% of the population projected to be urban by 2030, housing demand will intensify, especially in the EWS/LIG segments, which saw an 18.8 million unit shortfall (2012–17).



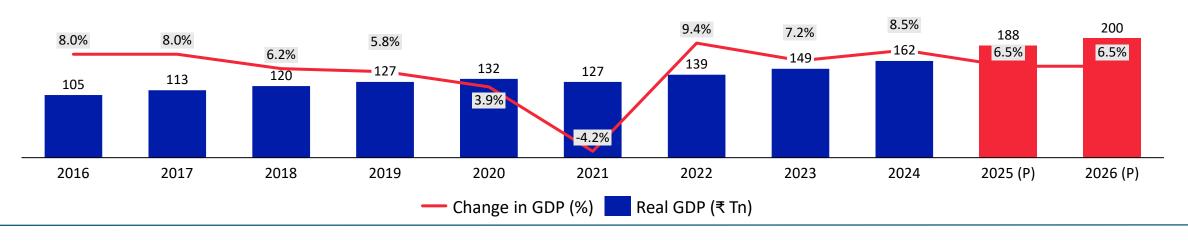
- Robust income growth, upbeat job sentiment, and favourable demographics are powering a new era of housing demand
- A stable mortgage ecosystem and greater consolidation are sharpening market efficiency, fuelling lasting confidence in real estate
- · Accelerated digitalization and resilient retail appetite are enabling NBFCs to sustain strong credit growth and support sector expansion

Source: CRISIL, NITI Aayog, Urban Planning Capacity Report

# Macro Pillars Behind Housing Expansion (3/3)







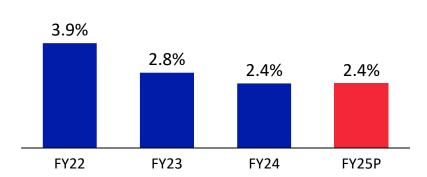
# Bank Credit Growth Projections Credit Growth (%) 13.0%

Bank credit growth is expected to see a further uptick in Fiscal 2026, building on the stable performance of FY2025

FY2026 (P)

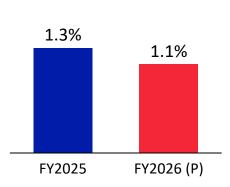
FY2025

# Bank Gross Non-Performing Assets (NPAs) Gross NPA (%)



Asset quality trends remain benign, with Gross NPAs having significantly gravitated downwards

### RoA (%)



Bank profitability, as measured by Return on Assets (RoAs), is expected to remain healthy, though with a moderate drop in FY2026



# Our Journey

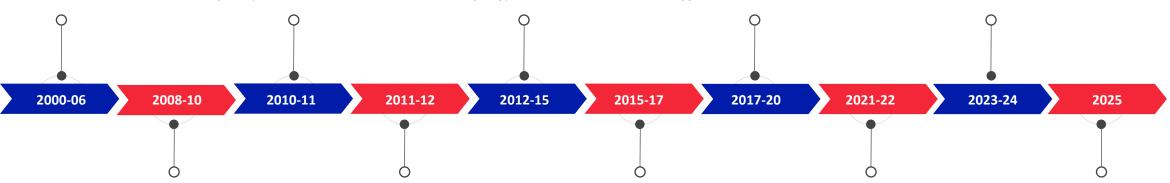


- Started as an NBFC
- IPO and listing, Multiproduct lending: Launched secured mortgage and commercial vehicle loans
- Mortgage finance focused growth plan. Home loans to prime salaried segments, Retail mortgage constitutes 70% of loan book
- In-house sales team ramped up to over 1,000 employees
- Credit rating upgraded to AA
- Balance sheet crosses ₹ 200 Bn, RoE: 17%

- Conversion to HFC
- India's 3rd largest HFC by size
- PAT ₹12.7 Bn, RoE: 26%
- Credit rating upgraded to AAA (CARE and Brickworks)
- Gross disbursements cross ₹
   1,000 Bn
- Balance sheet: ₹ 572.3 Bn, PAT: ₹ 19.0 Bn
- RoE: 29%

- Credit rating upgraded to AAA by CRISIL [an S&P Global Company] and ICRA [a Moody's Investors Service Company]
- Balance sheet: ₹ 1.32 Tn
- PAT: ₹ 38.5 Bn, RoE: 30%
- Debut USD bond issue of US\$350mn
- Initiation of Run-Down of Legacy Book

- De-promoterisation completed
- Asset light model fully operational
- ₹3,700cr rights issue (2x oversubscription)
- US\$350mn Social Bond issuance, (2.7x oversubscription)
- S&P Global assigned B (positive) rating
- Moody's upgraded to B2 (stable) rating



- Credit rating of AA-
- Loan book crosses ₹ 100 Bn
- Exit from unsecured personal and business loans

- Credit rating upgraded to AA+
- PAT crosses ₹ 10 Bn
- Balance sheet crosses ₹ 300 Bn, RoE: 22%
- Balance sheet: ₹ 764.4 Bn, PAT: ₹
   23.4 Bn
- ₹40 Bn raised through QIP issue
- Net worth: ₹ 107 Bn
- Balance sheet: ₹ 1.04 Tn.; Net worth: ₹ 121 Bn
- Launched India's first digital home loans platform: eHome Loans
- IBHFL included in Nifty50 index

- ₹ 2,700cr equity capital raised from QIP and partial sale of stake in OakNorth Bank and ₹ 1,100 Cr raised through convertible bonds
- Asset-light model conceptualized
- Moody's revised to stable from negative rating outlook

- Conversion to NBFC-ICC and name change to "Sammaan Capital Limited"
- ₹1,300cr QIP issue
- S&P Global upgraded to B+ rating
- Moody's upgraded to B2 (Positive) rating

# Journey of Consolidation, Stabilization to Growth



	FY18 – FY23: Journey of Consolidation and Build-Out of Co-lending model								
Parameters (in ₹ cr)	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	
		IL&FS Crisis	COVID H	eadwinds		kraine War, all Bank Crisis	Global Macro	o Volatility	
Total AUM	1,22,578	1,20,525	93,021	80,741	72,211	67,020	65,335	62,346	
Net Worth	13,424	16,482	15,538	16,134	16,674	17,361	19,792	21,822	
Borrowings <sup>(1)</sup>	1,10,257	1,05,756	79,410	68,666	61,161	52,098	48,305	42,430	
Debt to Equity	8.2x	6.4x	5.1x	4.3x	8   3.7x	3.0x	2.4x	1.9x	
C <mark>apital Adequacy</mark>	20.9%	26 <mark>.3%</mark>	27.1%	30.7%	32.6%	31.2%	33.3%	34.8%	
Gross NPA	0.8%	0. <mark>9%</mark>	1.8%	2.7%	3.2%	2.9%	2.7%	1.3%	
Net NPA	0.3%	0. <mark>7%</mark>	1.2%	1.6%	1.9%	1.9%	1.5%	0.8%	

Equity: Shored up capital structure via raising ~ ₹ 7,957cr in equity since FY20

Fortress Balance Sheet through disciplined de-leveraging with gearing reduced from 8.2x in FY18 to 1.9x in FY25; Targeting future growth by focusing on (1) High Capital Adequacy; (2) Moderate Gearing; (3) Stable Asset Quality; and (4) High Liquidity

Debt: Total Gross and Net Debt repayment of ~₹ 1,92,000 Cr and ~₹ 83,000 Cr (net) since Sep'2018

<sup>•</sup> Transition into Professionally run Board Governed Company: Erstwhile promoter exited the board and sold their entire stake

Strong Growth Opportunity: Largest HFC exited the non-bank space

# Distinguished Board of Directors





Mr. Subhash Sheoratan Mundra (Chairman & Independent Director)

- o Former Deputy Governor of RBI
- o Expertise in banking, supervision & administration
- o Other directorships: Airtel Payments Bank, Havells



Mr. Dinabandhu Mohapatra (Independent Director)

- Former MD & CEO of Bank of India
- Experienced in treasury operations, HR, PSL, international banking, marketing & recovery



Mr. Rajiv Gupta
(Nominee Director of LIC of India)

- Ex-Director & Chairman of LICHFL AMC Ltd
- o Expertise in CRM, IT, and risk management



Mr. Sachin Chaudhary (Executive Director & COO)

- o Over 25 years of industry experience
- o Experience spanning all operational functions



Mr. Achuthan Siddharth (Independent Director)

- o Former Partner at Deloitte, Haskins & Sells
- Other Directorships: Reliance Industrial Infra, Jio Payments Bank, Alok Industries



Mrs. Shefali Shah (Independent Director)

- Retired Indian Revenue Services Officer
- o Chairperson, Quality Review Board, Government of India, which sets quality standards for members of ICAI



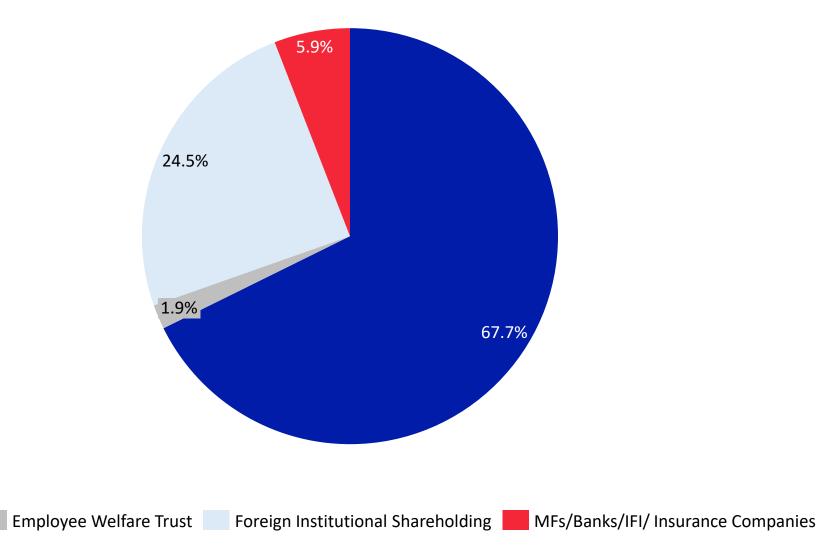
Mr. Gagan Banga (Vice-Chairman, MD & CEO)

- o Over 24 years of industry experience
- o Key driver of SCL success story

SCL: Sammaan Capital Limited

# Shareholding Pattern





Note – the above shareholding pattern has been derived from number of ordinary shares outstanding after the exercise of rights (Partly-Paid)

Public

MF: Mutual Funds; IFI: Indian Financial Institutions



# **Consolidated Income Statement**



Particulars (in ₹ crs)	Q1FY26	Q1FY25	Q4FY25	FY25	FY24
Revenue from operations					
(i) Interest Income	1,563.64	1,688.99	1,494.62	7,179.68	6,783.63
(ii) Fees and commission Income	62.24	28.75	38.89	126.27	141.89
(iii) Net gain on fair value changes	42.05	40.85	382.00	535.60	1,451.77
(iv) Net gain on derecognition of financial instruments under amortized cost category	732.40	448.08	191.92	781.78	97.58
Total Revenue from operations	2,400.33	2,206.67	2,107.43	8,623.33	8,474.87
Other Income	9.10	29.60	25.02	59.92	149.90
Total Income	2,409.43	2,236.27	2,132.45	8,683.25	8,624.77
Expenses					
Finance Costs	1,196.12	1,309.12	1,050.20	4,791.36	5,306.77
Net loss on fair value changes	-		-	-	-
Impairment on financial instruments (net of recoveries / written back)	465.98	259.53	288.86	5,068.50	768.44
Employee Benefits Expenses	184.08	152.90	201.33	738.45	619.07
Depreciation and amortization	21.03	18.88	24.70	83.02	84.62
Other expenses	74.11	58.70	112.37	377.49	197.18
Total expenses	1,941.32	1,799.13	1,677.46	11,058.82	6,976.08
Profit before tax	468.11	437.14	454.99	-2,375.57	1,648.69
Tax expense					
Current tax Expense/ (Credit)	5.39	-2.59	-0.66	-9.00	122.71
Deferred Tax Charge	128.42	112.97	131.61	-559.11	309.01
Total Tax Expense	133.81	110.38	130.95	-568.11	431.72
Profit for the period	334.30	326.76	324.04	-1,807.46	1,216.97

### **COMPANY:**



### **Sammaan Capital Limited**

CIN: L65922DL2005PLC136029

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**Thank You**