Dabur
India Ltd.

Ref: SEC/SE/2026-27
Date: May 07, 2026

To,

Corporate Relations Department	Listing Department
BSE Ltd.	**National Stock Exchange of India Ltd.**
Phiroze Jeejeebhoy Towers	Exchange Plaza, 5th Floor
Dalal Street,	Plot No. C/1, G Block, Bandra Kurla Complex
Mumbai- 400001	Bandra (E), Mumbai – 400051
BSE Scrip Code: 500096	NSE Scrip Symbol: DABUR

Sub: Audited Financial and Segment-wise Results for the Quarter and Financial Year Ended on March 31, 2026, Declaration of Dividend, and Fixing of Date of Annual General Meeting

Dear Sir/Madam,

In compliance with Regulations 30, 33, 43 and 52 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, ('Listing Regulations'), we would like to inform you that the Board of Directors of the Company, in its meeting held on Thursday, May 07, 2026, have *inter-alia:*

i) Approved the Financial and Segment wise Results of the Company (Consolidated as well as Standalone), for the quarter and financial year ended on March 31, 2026 including Cash Flow Statement and Statement of Assets and liabilities. The said Financial Results along with Auditors' Report thereon (Consolidated as well as Standalone) issued by Statutory Auditors of the Company are enclosed herewith.

It is hereby confirmed that the Statutory Auditors have issued the Auditors' Report on Financial Results (Consolidated as well as Standalone) with an unmodified opinion.

In terms of Regulation 47 of the Listing Regulations, the Quick Response Code and the details of the webpage where complete financial results of the Company for the quarter and financial year ended March 31, 2026 are accessible to the Investors, shall be published on May 08, 2026, in all editions of Mint (English newspaper) and all editions of Deshbandhu (Hindi newspaper)

The full Consolidated and Standalone Financial Results for the quarter and financial year ended on March 31, 2026, shall be available on the websites of the Stock Exchanges where securities of the Company are listed i.e. www.nseindia.com and www.bseindia.com and on the Company's website at www.dabur.com.

ii) Pursuant to Regulations 30 and 43 of the Listing Regulations, the Board of Directors of the Company have recommended Final Dividend of Rs. 5.50 per equity share having face value of Re.1/- each (i.e. 550 %) for the financial year 2025-26, for approval of members of the Company in the ensuing Annual General Meeting.

Information regarding Book closure/ Record date and dividend payment date will be made in due course of time.

iii) The Board has fixed the date of the fifty-first Annual General Meeting (51st AGM) of Shareholders of the Company, which shall be held on Thursday, August 06, 2026, at 3.00 P.M. (IST) by way of Video Conferencing/ Other Audio - Visual Means.

The Board meeting commenced at 02:00 P.M. and concluded at 04:22 P.M.

This is for your information and records.

Thanking You,

Yours faithfully,
For **Dabur India Limited**

Ashok Kumar Jain

Digitally signed by Ashok Kumar Jain
DN: c=IN, o=Personal, title=2634, pseudonym=fzxn5h6lv9a4tm20edjrgcpks8q3o7w1, 2.5.4.20=08443b3bbbcf5f80cd46cc26add8b8bdd652ffd20caa6b7340b03564e4b39dfa, postalCode=110092, st=Delhi, serialNumber=ecb3e1fdc2a028c70333c2d10a7e968110c5d0645b352ed6dfd1bc6aad8147b3, cn=Ashok Kumar Jain
Date: 2026.05.07 16:23:48 +05'30'

(Ashok Kumar Jain)
Group Company Secretary and Chief Compliance Officer

Encl: as above

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G. BASU & CO.
CHARTERED ACCOUNTANTS

BASU HOUSE
1ST FLOOR
3, CHOWRINGHEE APPROACH
KOLKATA-700 072

Independent Auditor's Report on Consolidated Financial Results for the Quarter and Year ended on 31 March 2026

To the Board of Directors of Dabur India Limited

Opinion

1. We have audited the accompanying consolidated financial results ('the Statement') of Dabur India Limited ('the Holding Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group') and its joint venture for the quarter and year ended 31 March 2026, attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 and Regulation 52 read with Regulation 63 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').

2. In our opinion and to the best of our information and according to the explanations given to us, the Statement:

   (i) includes the financial results of the entities listed in Annexure 1;

   (ii) presents financial results in accordance with the requirements of Regulation 33 and Regulation 52 read with Regulation 63 of the Listing Regulations; and

   (iii) gives a true and fair view in conformity with the applicable Indian Accounting Standards ('Ind AS') prescribed under section 133 of the Companies Act, 2013 ('the Act') read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India, of the consolidated net profit after tax and other comprehensive income and other financial information of the Group, and its joint venture, for the quarter and year ended 31 March 2026.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Statement* section of our report. We are independent of the Group and its joint venture, in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('the ICAI') together with the ethical requirements that are relevant to our audit of the financial results under the provisions of the Act, and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.

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Responsibilities of Management and Those Charged with Governance for the Statement

4. The Statement, which is the responsibility of the Holding Company's management and has been approved by the Holding Company's Board of Directors, has been prepared on the basis of the consolidated annual financial statements. The Holding Company's Board of Directors is responsible for the preparation and presentation of the Statement that gives a true and fair view of the consolidated net profit or loss and other comprehensive income, and other financial information of the Group including its joint venture in accordance with the Ind AS prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India and in compliance with Regulation 33 and Regulation 52 read with Regulation 63 of the Listing Regulations. The Holding Company's Board of Directors is also responsible for ensuring accuracy of records including financial information considered necessary for the preparation of the Statement. Further, in terms of the provisions of the Act, the respective Board of Directors/ management of the companies included in the Group and its joint venture, covered under the Act, are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act, for safeguarding of the assets of the Group, and its joint venture, and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively, for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial results, that give a true and fair view and are free from material misstatement, whether due to fraud or error. These financial results have been used for the purpose of preparation of the Statement by the Directors of the Holding Company, as aforesaid.

5. In preparing the Statement, the respective Board of Directors of the companies included in the Group and of its joint venture, are responsible for assessing the ability of the Group and of its joint venture, to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the respective Board of Directors/ management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

6. The respective Board of Directors of the companies included in the Group and of its joint venture, are responsible for overseeing the financial reporting process of the companies included in the Group and of its joint venture.

Auditor's Responsibilities for the Audit of the Statement

7. Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing specified under section 143(10) of the Act will always detect a material misstatement, when it exists. Misstatements can arise from fraud or error, and are considered material if, individually, or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Statement.

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8. As part of an audit in accordance with the Standards on Auditing specified under section 143(10) of the Act, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system with reference to financial statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its joint venture, to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its joint venture to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represents the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial statements/ financial information of the entities within the Group, and its joint venture, to express an opinion on the Statement. We are responsible for the direction, supervision and performance of the audit of financial information of such entities included in the Statement, of which we are the independent auditors. For the other entities included in the Statement, which have been audited by the other auditor, such other auditor remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

9. We communicate with those charged with governance of the Holding Company and such other entity included in the Statement, of which we are the independent auditors, regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

10. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

11. The performance of procedures in accordance with the SEBI Circular CIR/CFD/CMD1/44/2019 dated 29 March 2019 issued by the SEBI under Regulation 33 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), is not applicable

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herein considering all entities (except for the one referred to in para 12 below) under consolidation are audited by us.

Other Matters

12. The Statement includes the Group's share of net loss after tax of ₹ 1.80 crores, and total comprehensive loss of ₹ 1.80 crores for the year ended 31 March 2026, in respect of a joint venture, based on their annual financial information, which have not been audited by their auditor. These financial information have been furnished to us by the Holding Company's management. Our opinion, in so far as it relates to the amounts and disclosures included in respect of the aforesaid joint venture, is based solely on such unaudited financial information. In our opinion, and according to the information and explanations given to us by the management, these financial information are not material to the Group. Our opinion is not modified in respect of this matter with respect to our reliance on the financial information certified by the Board of Directors.

13. The Statement includes the consolidated financial results for the quarter ended 31 March 2026, being the balancing figures between the audited consolidated figures in respect of the full financial year and the published unaudited year-to-date figures up to the third quarter of the current financial year, which were subject to limited review by us

For G Basu & Co
Chartered Accountants
Firm Registration No: 301174E

Subroto Lahiri
Partner
Membership No. 051717

UDIN : 26051717SJMJEH4716

Place: New Delhi
Date : 07 May 2026

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Annexure 1

List of entities included in the Statement

Subsidiaries:
H & B Stores Limited, Badshah Masala Private Limited, Dermoviva Skin Essentials INC, Dabur International Limited, Dabur International FZE, Naturelle LLC, Dabur Egypt Limited, African Consumer Care Limited, Dabur Nepal Private Limited, Asian Consumer Care Pakistan Private Limited, Dabur Bangladesh Private Limited, Hobi Kozmetik, RA Pazarlama, Dabur Lanka Private Limited, Namaste Laboratories LLC, Urban Laboratories International LLC, Hair Rejuvenation & Revitalization Nigeria Limited, Healing Hair Laboratories International LLC, Dabur (UK) Limited, Dabur Consumer Care Private Limited, Dabur Tunisie, Dabur Pakistan Private Limited, Dabur Pars, Dabur South Africa (PTY) Limited, D and A Cosmetics Proprietary Limited, Atlanta Body and Health Products Proprietary Limited, Excel Investments FZE and Dabur UK Trading Ltd.

Joint venture:
Forum I Aviation Private Limited.

Dabur India Limited

Statement of audited consolidated financial results for the quarter and year ended 31 March 2026

Dabur

(₹ in crores)

Sl.No	Particulars	Quarter ended (31/03/2026)	Preceding quarter ended (31/12/2025)	Corresponding quarter ended (31/03/2025)	Current year ended (31/03/2026)	Previous year ended (31/03/2025)
		(Refer note 3)	(Unaudited)	(Refer note 3)	(Audited)	(Audited)
1	**Income**					
	Revenue from operations	3,038.02	3,558.65	2,830.14	13,192.57	12,563.09
	Other income	175.03	140.64	141.15	599.77	550.10
	Total income	**3,213.05**	**3,699.29**	**2,971.29**	**13,792.34**	**13,113.19**
2	**Expenses**					
	Cost of materials consumed (including excise duty)	1,371.68	1,417.67	1,341.32	5,602.74	5,263.68
	Purchases of stock in trade	272.44	349.10	260.26	1,303.31	1,328.28
	Changes in inventories of finished goods, stock-in-trade and work-in-progress	(74.03)	70.13	(92.52)	(82.28)	(57.10)
	Employee benefits expense	338.19	351.81	294.36	1,375.64	1,291.23
	Finance costs	39.97	31.12	39.25	145.40	163.50
	Depreciation and amortisation expense	122.20	117.19	116.87	468.93	445.60
	Other expenses					
	Advertisement and publicity	214.51	238.02	176.40	888.06	864.64
	Others	453.41	397.79	423.45	1,653.26	1,556.02
	Total expenses	**2,738.37**	**2,972.83**	**2,559.39**	**11,355.06**	**10,855.85**
3	**Profit before share of profit/(loss) from joint venture, exceptional items**	**474.68**	**726.46**	**411.90**	**2,437.28**	**2,257.34**
	Share of profit / (loss) of joint venture	(1.00)	(0.30)	0.01	(1.80)	0.55
4	**Profit before exceptional items and tax**	**473.68**	**726.16**	**411.91**	**2,435.48**	**2,257.89**
5	Exceptional items	-	15.05	-	15.05	-
6	**Profit before tax**	**473.68**	**711.11**	**411.91**	**2,420.43**	**2,257.89**
7	**Tax expense**					
	Current tax	106.44	154.40	89.79	537.31	499.06
	Deferred tax	5.24	3.10	9.39	14.43	18.41
8	**Net profit for the period/year (A)**	**362.00**	**553.61**	**312.73**	**1,868.69**	**1,740.42**
9	**Other comprehensive income**					
a)	Items that will not be reclassified to profit or loss	(3.99)	1.43	8.17	(4.55)	4.75
	Income tax relating to items that will not be reclassified to profit or loss	1.65	(0.50)	(2.85)	1.85	(1.65)
b)	Items that will be reclassified to profit or loss	13.27	(16.97)	38.44	122.99	105.09
	Income tax relating to items that will be reclassified to profit or loss	5.33	3.36	(6.31)	(1.77)	(19.10)
10	**Total other comprehensive income/(loss) for the period/year (B)**	**16.26**	**(12.68)**	**37.45**	**118.52**	**89.09**
11	**Total comprehensive income for the period/year (A+B)**	**378.26**	**540.93**	**350.18**	**1,987.21**	**1,829.51**
	Net profit attributable to:					
	Owners of the holding company	368.60	559.97	320.13	1,895.03	1,767.63
	Non-controlling interest	(6.60)	(6.36)	(7.40)	(26.34)	(27.21)
	Other comprehensive income attributable to:					
	Owners of the holding company	16.26	(12.68)	37.45	118.52	89.09
	Non-controlling interest	-	-	-	-	-
	Total comprehensive income attributable to:					
	Owners of the holding company	384.86	547.29	357.58	2,013.55	1,856.72
	Non-controlling interest	(6.60)	(6.36)	(7.40)	(26.34)	(27.21)
12	Paid-up equity share capital (Face value of ₹ 1 each)	177.37	177.37	177.23	177.37	177.23
13	Other equity				11,242.15	10,623.46
14	Earnings per share (Face value of ₹ 1 each) (not annualised)					
	Basic (₹)	2.08	3.16	1.81	10.69	9.97
	Diluted (₹)	2.07	3.15	1.80	10.66	9.95

Dabur India Limited

Audited consolidated segment wise revenue, results, assets and liabilities for the quarter and year ended 31 March 2026

(₹ in crores)

Sl.No	Particulars	Quarter ended (31/03/2026)	Preceding quarter ended (31/12/2025)	Corresponding quarter ended (31/03/2025)	Current year ended (31/03/2026)	Previous year ended (31/03/2025)
		(Refer note 3)	(Unaudited)	(Refer note 3)	(Audited)	(Audited)
1	**Segment revenue**					
	A. Consumer care business	2,443.88	3,064.46	2,254.98	10,864.07	10,160.10
	B. Food business	510.65	418.20	500.48	2,015.55	2,100.61
	C. Retail business	26.90	28.53	24.56	106.56	115.47
	D. Other segments	46.29	37.30	39.81	167.48	150.29
	E. Unallocated other operating revenue	10.30	10.16	10.31	38.91	36.62
	Revenue from operations	**3,038.02**	**3,558.65**	**2,830.14**	**13,192.57**	**12,563.09**
2	**Segment results**					
	A. Consumer care business	486.58	749.67	419.24	2,475.53	2,271.08
	B. Food business	56.34	46.16	60.07	239.58	267.64
	C. Retail business	(2.47)	(0.77)	0.24	(6.44)	(0.79)
	D. Other segments	5.78	3.37	3.81	22.35	16.85
	Sub Total	**546.23**	**798.43**	**483.36**	**2,731.02**	**2,554.78**
	Less: Finance costs	39.97	31.12	39.25	145.40	163.50
	Less: Unallocable expenditure net off unallocable income	9.71	18.98	10.34	60.86	46.46
	Less: Amortisation of intangible assets recognised on consolidation	21.87	21.87	21.87	87.48	87.48
	Profit before share of profit/(loss) from joint venture, exceptional items and tax	**474.68**	**726.46**	**411.90**	**2,437.28**	**2,257.34**
	Share of profit / (loss) of joint venture	(1.00)	(0.30)	0.01	(1.80)	0.55
	Profit before exceptional items and tax	**473.68**	**726.16**	**411.91**	**2,435.48**	**2,257.89**
	Exceptional items	-	15.05	-	15.05	-
	Profit before tax	**473.68**	**711.11**	**411.91**	**2,420.43**	**2,257.89**
	Less: Tax expenses	111.68	157.50	99.18	551.74	517.47
	Net profit for the period/year	**362.00**	**553.61**	**312.73**	**1,868.69**	**1,740.42**
3	**Segment assets**					
	A. Consumer care business	5,998.22	5,971.85	5,707.05	5,998.22	5,707.05
	B. Food business	1,803.14	1,890.57	1,792.71	1,803.14	1,792.71
	C. Retail business	113.16	110.24	105.43	113.16	105.43
	D. Other segments	86.57	77.40	68.63	86.57	68.63
	E. Unallocated	9,478.82	9,193.56	8,558.46	9,478.82	8,558.46
	Total	**17,479.91**	**17,243.62**	**16,232.28**	**17,479.91**	**16,232.28**
4	**Segment liabilities**					
	A. Consumer care business	2,416.46	2,369.12	2,158.72	2,416.46	2,158.72
	B. Food business	843.79	812.03	786.64	843.79	786.64
	C. Retail business	102.06	95.62	137.58	102.06	137.58
	D. Other segments	35.43	33.78	31.66	35.43	31.66
	E. Unallocated	2,279.42	2,520.58	1,907.42	2,279.42	1,907.42
	Total	**5,677.16**	**5,831.13**	**5,022.02**	**5,677.16**	**5,022.02**

Dabur India Limited
Consolidated Statement of Assets and Liabilities as at 31 March 2026

(₹ in crores)

	Particulars	As at 31/03/2026 (Audited)	As at 31/03/2025 (Audited)
A	**ASSETS**		
1	**Non-current assets**		
	(a) Property, plant and equipment	2,839.92	2,799.88
	(b) Capital work-in-progress	137.48	166.41
	(c) Investment property	42.51	43.50
	(d) Goodwill	405.11	405.09
	(e) Other intangible assets	650.07	741.22
	(f) Intangible assets under development	1.31	2.58
	(g) Investments in joint venture	20.63	7.88
	(h) Financial assets		
	(i) Other investments	4,331.16	5,372.43
	(ii) Others	26.00	21.39
	(i) Deferred tax assets (net)	-	2.53
	(j) Non-current tax assets (net)	0.84	0.61
	(k) Other non-current assets	138.92	136.30
	Total Non-current assets	**8,593.95**	**9,699.82**
2	**Current assets**		
	(a) Inventories	2,321.63	2,300.11
	(b) Financial assets		
	(i) Investments	4,595.47	2,087.55
	(ii) Trade receivables	715.41	888.50
	(iii) Cash and cash equivalents	199.37	184.27
	(iv) Bank balances other than (iii) above	362.70	393.74
	(v) Others	42.27	44.02
	(c) Current tax asset (net)	5.25	2.56
	(d) Other current assets	643.86	631.71
	Total current assets	**8,885.96**	**6,532.46**
	TOTAL ASSETS	**17,479.91**	**16,232.28**
B	**EQUITY AND LIABILITIES**		
1	**Equity**		
	(a) Equity share capital	177.37	177.23
	(b) Other equity	11,242.15	10,623.46
	Equity attributable to shareholders of the Company	**11,419.52**	**10,800.69**
	(c) Non-controlling interest	383.23	409.57
	Total equity	**11,802.75**	**11,210.26**
2	**Liabilities**		
	Non-current liabilities		
	(a) Financial liabilities		
	(i) Borrowings	15.96	304.03
	(ii) Lease liabilities	181.18	181.92
	(iii) Other financial liabilities	6.03	1.91
	(b) Provisions	78.73	71.45
	(c) Deferred tax liabilities (net)	156.18	144.27
	Total non-current liabilities	**438.08**	**703.58**
3	**Current liabilities**		
	(a) Financial liabilities		
	(i) Borrowings	1,046.72	426.09
	(ii) Lease liabilities	43.46	38.33
	(iii) Trade payables		
	Due to micro and small enterprises	210.54	132.49
	Due to others	2,743.80	2,692.85
	(iv) Other financial liabilities	396.88	367.10
	(b) Other current liabilities	79.15	134.15
	(c) Provisions	310.20	260.53
	(d) Current tax liabilities (net)	408.33	266.90
	Total current liabilities	**5,239.08**	**4,318.44**
	TOTAL EQUITY AND LIABILITIES	**17,479.91**	**16,232.28**

Dabur India Limited
Consolidated statement of Cash Flows for the year ended 31 March 2026

(₹ in crores)

	Particulars	Current year ended (31/03/2026) (Audited)	Previous year ended (31/03/2025) (Audited)
A	**CASH FLOW FROM OPERATING ACTIVITIES**		
	Profit before tax	2,420.43	2,257.89
	Adjustments for:		
	Depreciation and amortisation expense	468.93	445.60
	Loss on disposal of property, plant and equipment (net)	(10.55)	(6.67)
	Share based payment expense	28.65	13.50
	Provision for disputed liabilities	15.50	10.50
	Provision for employee benefits	7.28	3.14
	Finance cost	145.40	163.51
	Interest income	(366.22)	(408.16)
	Unrealised foreign exchange (gain)/loss (net)	(6.17)	2.69
	Expected credit loss/impairment of financial and non-financial assets	6.85	3.81
	Share of loss/(profit) of joint venture	1.80	(0.55)
	Gain on fair valuation of financial instruments (net)	(128.70)	(28.15)
	Net gain on sale of financial assets measured at FVTPL	(45.33)	(77.95)
	Net gain on sale of financial assets measured at FVTOCI	(7.37)	-
	Net gain on sale of financial assets measured at amortised cost	(4.20)	-
	Effect of exchange rates on translation of operating cashflows	106.41	23.10
	Exceptional items	15.05	-
	Operating profit before working capital changes and other adjustments	**2,647.76**	**2,402.26**
	Working capital changes and other adjustments:		
	Inventories	(21.51)	(353.14)
	Trade receivables	176.68	12.22
	Current and non-current financial assets	(7.49)	1.46
	Other current and non-current assets	(9.35)	(208.86)
	Trade payables	127.87	407.18
	Other current and non-current financial liabilities	68.77	97.74
	Other current liabilities and provisions	(5.32)	32.43
	Cash flow from operating activities post working capital changes	**2,977.41**	**2,391.29**
	Direct taxes paid (net of refund)	(398.79)	(404.54)
	Net cash flow from operating activities (A)	**2,578.62**	**1,986.75**
B	**CASH FLOW FROM INVESTING ACTIVITIES**		
	Acquisition of property, plant and equipment, capital work-in-progress and intangible assets	(420.14)	(569.54)
	Proceeds from disposal of property, plant and equipment	21.23	30.43
	Purchase of investments / bank deposits	(7,438.20)	(6,188.40)
	Proceeds from sale of investments / bank deposits	6,253.11	5,879.12
	Interest received	298.78	399.28
	Net cash used in investing activities (B)	**(1,285.22)**	**(449.11)**
C	**CASH FLOW FROM FINANCING ACTIVITIES**		
	Proceeds from issue of equity share capital	0.14	0.03
	Repayment of non-current borrowings (including current maturities)	(38.65)	(261.86)
	Proceed from non-current borrowing	-	29.92
	Repayment of current borrowings	(539.70)	(593.15)
	Proceeds from current borrowings	956.94	608.26
	Principal payment of lease liabilities	(39.19)	(33.91)
	Interest payment of lease liabilities	(15.85)	(15.08)
	Dividend paid	(1,418.96)	(974.78)
	Finance costs paid	(140.46)	(164.77)
	Net cash used in financing activities (C)	**(1,235.73)**	**(1,405.34)**
	Increase/(decrease) in cash and cash equivalents (A+B+C)	57.67	132.30
	Cash and cash equivalents at the beginning of the period	111.97	(21.18)
	Impact of changes in exchange rates	6.04	0.85
	Cash and cash equivalents at the end of the period	**175.68**	**111.97**

Notes :

(a) Cash and cash equivalents comprises of:

	As at 31/03/2026	As at 31/03/2025
Cash and cash equivalents	**199.37**	184.27
Balances with banks in cash credit accounts	(23.69)	(71.92)
Balances with banks in over draft accounts	-	(0.38)
Cash and cash equivalents as per Consolidated statement of Cash Flows	**175.68**	**111.97**

(b) The above Consolidated statement of Cash Flows has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

Additional disclosures as per regulation 52(4) of Securities & Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 on consolidated financial results for the quarter and year ended 31 March 2026:

Dabur

(₹ in crores, except ratios)

Sl.No.	Particulars	Quarter ended (31/03/2026)	Preceding quarter ended (31/12/2025)	Corresponding quarter ended (31/03/2025)	Current year ended (31/03/2026)	Previous year ended (31/03/2025)
		(Refer note 3)	(Unaudited)	(Refer note 3)	(Audited)	(Audited)
(a)	Outstanding redeemable preference shares	-	-	-	-	-
(b)	Capital redemption reserve/debenture redemption reserve	-	-	-	-	-
(c)	Reserves (excluding revaluation/capital reserve)	11,130.27	10,733.43	10,511.60	11,130.27	10,511.60
(d)	Outstanding Debt [Non-current borrowings (including current maturities) + Non-current lease liabilities + Current borrowings + Current lease liabilities]	1,537.03	1,656.20	950.36	1,537.03	950.36
(e)	Securities premium	615.74	615.74	548.02	615.74	548.02
(f)	Net worth [Equity share capital + Other equity (excluding revaluation/capital reserve)]	11,307.64	10,910.90	10,688.83	11,307.64	10,688.83
(g)	Debt equity ratio [{Non-current borrowings (including current maturities) + Non-current lease liabilities + Current borrowings + Current lease liabilities} / Total equity]	0.14	0.15	0.09	0.14	0.09
(h)	Long term debt to working capital [{Non-current borrowings + Non-current lease liabilities (including current maturities of non-current borrowings and non-current lease liabilities)} / Current assets less current liabilities (excluding current maturities of non-current borrowing and non-current lease liabilities)]	0.12	0.13	0.23	0.12	0.23
(i)	Total debts to total assets ratio (in %) [{Non-current borrowings (including current maturities) + Non-current lease liabilities + Current borrowings + Current lease liabilities} / Total assets]	8.79%	9.60%	5.85%	8.79%	5.85%
(j)	Debt service coverage ratio [Profit before tax, finance costs, depreciation and amortisation expense, exceptional items and Share of loss in Joint venture / {Finance costs + Principal repayment for Non-current borrowings and Non-current lease liabilities (including current maturities of non-current borrowings and non-current lease liabilities)}]	11.60	19.58	10.29	15.24	13.49
(k)	Interest service coverage ratio [Profit before tax, finance costs, depreciation and amortisation expense, exceptional items and Share of loss in Joint venture / Finance costs]	15.94	28.11	14.47	20.99	17.53
(l)	Current ratio [Current assets / Current liabilities]	1.70	1.73	1.51	1.70	1.51
(m)	Bad debts to account receivable ratio (in %) [Bad debts / Average trade receivables]	1.80%	0.00%	0.00%	1.80%	0.00%
(n)	Current liability ratio (in %) [Current liabilities / Total liabilities]	0.92	88.29%	85.99%	0.92	85.99%
(o)	Debtors turnover # [Sale of products / Average trade receivables]	16.26	13.27	13.88	16.26	13.88
(p)	Inventory turnover # [Sale of products / Average inventory of finished goods and stock in trade]	14.61	14.48	13.96	14.61	13.96
(q)	Operating margin (in %) [{Profit before tax, finance cost, depreciation and amortisation expense, exceptional items and Share of loss in Joint venture and other income} / Revenue from operations]	15.20%	20.63%	15.08%	18.59%	18.44%
(r)	Net profit margin (in %) [Profit after tax / Revenue from operations]	11.92%	15.56%	11.05%	14.16%	13.85%

Based on TTM (Trailing Twelve Months)

Notes :

1 The audited consolidated financial results for the quarter and year ended 31 March 2026 after being reviewed by the Audit Committee have been approved by the Board of Directors at its meeting held on 07 May 2026. The statutory auditors have expressed an unmodified opinion in the audit report on these consolidated financial results.

2 Final dividend of ₹ 5.50 per share (550 % on par value of ₹ 1 each) for the financial year 2025-26 aggregating ₹ 975.53 crores has been proposed by the Board of Directors.

3 Figures for the quarters ended 31 March 2026 and 31 March 2025 are the balancing figures between audited figures for the full financial year and the reviewed year to date figures upto the third quarter of the respective financial years.

4 The key standalone financial information is given below:

Particulars	Quarter ended (31/03/2026)	Preceding quarter ended (31/12/2025)	Corresponding quarter ended (31/03/2025)	Current year ended (31/03/2026)	Previous year ended (31/03/2025)
	(Refer note 3)	(Unaudited)	(Refer note 3)	(Audited)	(Audited)
Revenue from operations	2,131.71	2,547.39	1,964.71	9,383.38	9,070.71
Profit before tax	373.52	559.67	316.71	1,900.60	1,808.34
Net profit for the period/year	295.63	439.40	250.54	1,491.12	1,403.22
Other comprehensive income/(loss)	(20.54)	(10.12)	26.06	2.47	65.95
Total comprehensive income for the period/year	275.09	429.28	276.60	1,493.59	1,469.17

5 The figures of the previous periods/year have been re-grouped/re-classified to render them comparable with the figures of the current period.

For and on behalf of Board of Directors

Mohit Burman
Chairman
DIN : 00021963

Place: New Delhi
Date: 07 May 2026

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CHARTERED ACCOUNTANTS

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Independent Auditor's Report on Standalone Financial Results for the Quarter and Year ended 31 March 2026

To the Board of Directors of Dabur India Limited

Opinion

1. We have audited the accompanying standalone financial results ('the Statement') of Dabur India Limited ('the Company') for the quarter and year ended 31 March 2026, attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 and Regulation 52 read with Regulation 63 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').

2. In our opinion and to the best of our information and according to the explanations given to us, the Statement:

   (i) presents financial results in accordance with the requirements of Regulation 33 and Regulation 52 read with Regulation 63 of the Listing Regulations; and

   (ii) gives a true and fair view in conformity with the applicable Indian Accounting Standards ('Ind AS') specified under section 133 of the Companies Act, 2013 ('the Act'), read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India, of the standalone net profit after tax and other comprehensive income and other financial information of the Company for the year ended 31 March 2026.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Statement* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('the ICAI') together with the ethical requirements that are relevant to our audit of the financial results under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us, is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Statement

4. This Statement has been prepared on the basis of the standalone annual financial statements and has been approved by the Company's Board of Directors. The Company's Board of Directors is responsible for the preparation and presentation of the Statement that gives a true and fair view of the net profit/loss and other comprehensive income and other financial information of the Company in accordance with the Ind AS specified under section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India, and in compliance with Regulation 33 and Regulation 52 read with Regulation 63 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Statement that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

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5. In preparing the Statement, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

6. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Statement

7. Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing, specified under section 143(10) of the Act, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Statement.

8. As part of an audit in accordance with the Standards on Auditing, specified under section 143(10) of the Act, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

   - Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

   - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has in place an adequate internal financial controls with reference to financial statements and the operating effectiveness of such controls.

   - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

   - Conclude on the appropriateness of the management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

   - Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represents the underlying transactions and events in a manner that achieves fair presentation.

9. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

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10. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

11. The Statement includes the financial results for the quarter ended 31 March 2026, being the balancing figures between the audited figures in respect of the full financial year and the published unaudited year-to-date figures up to the third quarter of the current financial year, which were subject to limited review by us.

For G Basu & Co
Chartered Accountants
Firm Registration No: 301174E

Subroto Lahiri
Partner
Membership No. 051717

UDIN: 26051717DFSEDG4337

Place: New Delhi
Date : 07 May 2026

Dabur India Limited
Statement of audited standalone financial results for the quarter and year ended 31 March 2026

Dabur

(₹ in crores)

Sl.No	Particulars	Quarter ended (31/03/2026)	Preceding quarter ended (31/12/2025)	Corresponding quarter ended (31/03/2025)	Current year ended (31/03/2026)	Previous year ended (31/03/2025)
		(Refer note 3)	(Unaudited)	(Refer note 3)	(Audited)	(Audited)
1	**Income**					
	Revenue from operations	2,131.71	2,547.39	1,964.71	9,383.38	9,070.71
	Other income	147.41	107.85	118.55	477.64	451.94
	Total income	**2,279.12**	**2,655.24**	**2,083.26**	**9,861.02**	**9,522.65**
2	**Expenses**					
	Cost of materials consumed	881.61	917.66	785.33	3,554.92	3,270.74
	Purchases of stock in trade	349.71	372.04	341.89	1,581.31	1,678.41
	Changes in inventories of finished goods, stock-in-trade and work-in-progress	(59.26)	65.90	(16.27)	(49.96)	12.90
	Employee benefits expense	179.93	214.63	160.24	813.76	776.86
	Finance costs	23.27	22.16	22.84	82.31	99.58
	Depreciation and amortisation expense	67.26	66.25	63.22	260.83	250.93
	Other expenses					
	Advertisement and publicity	149.10	174.16	131.09	646.54	650.72
	Others	313.98	247.72	278.21	1,055.66	974.17
	Total expenses	**1,905.60**	**2,080.52**	**1,766.55**	**7,945.37**	**7,714.31**
3	**Profit before exceptional items and tax**	**373.52**	**574.72**	**316.71**	**1,915.65**	**1,808.34**
4	Exceptional items	-	15.05	-	15.05	-
5	**Profit before tax**	**373.52**	**559.67**	**316.71**	**1,900.60**	**1,808.34**
6	**Tax expense**					
	Current tax	74.89	117.27	63.17	397.48	393.12
	Deferred tax	3.00	3.00	3.00	12.00	12.00
7	**Net profit for the period/year (A)**	**295.63**	**439.40**	**250.54**	**1,491.12**	**1,403.22**
8	**Other comprehensive income**					
a)	Items that will not be reclassified to profit or loss	(4.63)	1.43	8.13	(5.19)	4.71
	Income tax relating to items that will not be reclassified to profit or loss	1.65	(0.50)	(2.85)	1.85	(1.65)
b)	Items that will be reclassified to profit or loss	(22.89)	(14.41)	27.09	7.58	81.99
	Income tax relating to items that will be reclassified to profit or loss	5.33	3.36	(6.31)	(1.77)	(19.10)
9	**Total other comprehensive income/(loss) for the period/year (B)**	**(20.54)**	**(10.12)**	**26.06**	**2.47**	**65.95**
10	**Total comprehensive income for the period/year (A+B)**	**275.09**	**429.28**	**276.60**	**1,493.59**	**1,469.17**
11	Paid-up equity share capital (Face value of ₹ 1 each)	177.37	177.37	177.23	177.37	177.23
12	Other equity				7,349.34	7,246.06
13	Earnings per share (Face value of ₹ 1 each) (not annualised)					
	Basic (₹)	1.67	2.48	1.41	8.41	7.92
	Diluted (₹)	1.66	2.47	1.41	8.39	7.90

Dabur India Limited

Audited standalone segment wise revenue, results, assets and liabilities for the quarter and year ended 31 March 2026

(₹ in crores)

Sl.No	Particulars	Quarter ended (31/03/2026)	Preceding quarter ended (31/12/2025)	Corresponding quarter ended (31/03/2025)	Current year ended (31/03/2026)	Previous year ended (31/03/2025)
		(Refer note 3)	(Unaudited)	(Refer note 3)	(Audited)	(Audited)
1	**Segment revenue**					
	A. Consumer care business	1,677.08	2,188.21	1,525.74	7,644.33	7,295.00
	B. Food business	401.25	314.61	392.04	1,544.37	1,600.54
	C. Other segments	46.29	37.30	39.81	167.48	150.29
	D. Unallocated other operating revenue	7.09	7.27	7.12	27.20	24.88
	Revenue from operations	**2,131.71**	**2,547.39**	**1,964.71**	**9,383.38**	**9,070.71**
2	**Segment results**					
	A. Consumer care business	367.15	586.93	316.72	1,906.83	1,802.99
	B. Food business	31.22	24.48	27.16	123.23	125.39
	C. Other segments	5.78	3.37	3.83	22.35	16.85
	Sub Total	**404.15**	**614.78**	**347.71**	**2,052.41**	**1,945.23**
	Less: Finance costs	23.27	22.16	22.84	82.31	99.58
	Less: Unallocable expenditure net off unallocable income	7.36	17.90	8.16	54.45	37.31
	Profit before exceptional items and tax	**373.52**	**574.72**	**316.71**	**1,915.65**	**1,808.34**
	Exceptional items	-	15.05	-	15.05	-
	Profit before tax	**373.52**	**559.67**	**316.71**	**1,900.60**	**1,808.34**
	Less: Tax expenses	77.89	120.27	66.17	409.48	405.12
	Net profit for the period/year	**295.63**	**439.40**	**250.54**	**1,491.12**	**1,403.22**
3	**Segment assets**					
	A. Consumer care business	3,399.63	3,423.38	3,230.19	3,399.63	3,230.19
	B. Food business	822.51	838.57	810.36	822.51	810.36
	C. Other segments	65.94	63.40	60.75	65.94	60.75
	D. Unallocated	7,484.53	7,248.07	6,904.17	7,484.53	6,904.17
	Total	**11,772.61**	**11,573.42**	**11,005.47**	**11,772.61**	**11,005.47**
4	**Segment liabilities**					
	A. Consumer care business	1,797.61	1,765.96	1,591.07	1,797.61	1,591.07
	B. Food business	440.29	431.86	411.99	440.29	411.99
	C. Other segments	35.43	33.78	31.66	35.43	31.66
	D. Unallocated	1,972.57	2,106.03	1,547.46	1,972.57	1,547.46
	Total	**4,245.90**	**4,337.63**	**3,582.18**	**4,245.90**	**3,582.18**

Dabur India Limited
Standalone Statement of Assets and Liabilities as at 31 March 2026

(₹ in crores)

	Particulars	As at 31/03/2026 (Audited)	As at 31/03/2025 (Audited)
A	**ASSETS**		
1	**Non-current assets**		
	(a) Property, plant and equipment	1,963.29	1,943.71
	(b) Capital work-in-progress	108.42	134.66
	(c) Investment property	42.41	43.40
	(d) Intangible assets	45.32	48.51
	(e) Intangible assets under development	1.09	2.22
	(f) Financial assets		
	(i) Investments in subsidiaries and joint venture	619.89	550.34
	(ii) Other investments	2,638.01	4,180.12
	(iii) Loan to subsidiary	12.86	25.71
	(iv) Others	19.12	15.20
	(g) Other non-current assets	138.91	131.50
	Total non-current assets	**5,589.32**	**7,075.37**
2	**Current assets**		
	(a) Inventories	1,364.98	1,288.07
	(b) Financial assets		
	(i) Investments	3,989.93	1,628.36
	(ii) Trade receivables	472.74	600.58
	(iii) Cash and cash equivalents	13.53	24.16
	(iv) Bank balances other than (iii) above	8.13	108.86
	(v) Loan to subsidiary	12.85	12.85
	(vi) Others	3.95	3.09
	(c) Other current assets	317.18	264.13
	Total current assets	**6,183.29**	**3,930.10**
	TOTAL ASSETS	**11,772.61**	**11,005.47**
B	**EQUITY AND LIABILITIES**		
1	**Equity**		
	(a) Equity share capital	177.37	177.23
	(b) Other equity	7,349.34	7,246.06
	Total equity	**7,526.71**	**7,423.29**
2	**Liabilities**		
	Non-current liabilities		
	(a) Financial liabilities		
	(i) Borrowings	-	249.42
	(ii) Lease liabilities	72.32	72.41
	(iii) Other financial liabilities	6.03	1.91
	(b) Provisions	67.05	62.58
	(c) Deferred tax liabilities (net)	145.17	133.25
	Total non-current liabilities	**290.57**	**519.57**
3	**Current liabilities**		
	(a) Financial liabilities		
	(i) Borrowings	515.85	35.38
	(ii) Lease liabilities	23.00	21.51
	(iii) Trade payables		
	Due to micro and small enterprises	201.25	122.99
	Due to others	2,424.17	2,218.98
	(iv) Other financial liabilities	274.85	246.24
	(b) Other current liabilities	29.90	74.82
	(c) Provisions	229.75	164.15
	(d) Current tax liabilities (net)	256.56	178.54
	Total current liabilities	**3,955.33**	**3,062.61**
	TOTAL EQUITY AND LIABILITIES	**11,772.61**	**11,005.47**

Dabur India Limited
Standalone statement of Cash Flows for the year ended 31 March 2026

(₹ in crores)

	Particulars	Current year ended (31/03/2026) (Audited)	Previous year ended (31/03/2025) (Audited)
A	**CASH FLOW FROM OPERATING ACTIVITIES**		
	Profit before tax	1,900.60	1,808.34
	Adjustments for:		
	Depreciation and amortisation expense	260.83	250.93
	(Gain)/loss on disposal of property, plant and equipment (net)	(12.04)	1.27
	Share based payment expense	25.79	13.22
	Provision for disputed liabilities	15.50	10.50
	Provision for employee benefits	49.97	(0.13)
	Finance cost	82.31	99.58
	Interest income	(232.52)	(305.03)
	Unrealised foreign exchange (gain)/loss (net)	(3.21)	2.57
	Expected credit loss/impairment of financial and non-financial assets	5.22	2.88
	Gain on fair valuation of financial instruments (net)	(128.69)	(28.09)
	Net gain on sale of financial assets measured at FVTPL	(45.08)	(76.95)
	Net gain on sale of financial assets measured at FVTOCI	(7.37)	-
	Exceptional items	15.05	-
	Operating profit before working capital changes and other adjustments	**1,926.36**	**1,779.09**
	Working capital changes and other adjustments:		
	Inventories	(76.91)	(138.19)
	Trade receivables	138.32	115.22
	Current and non-current financial assets	(1.91)	(1.16)
	Other current and non-current assets	(50.43)	(84.98)
	Trade payables	282.22	282.45
	Other current and non-current financial liabilities	30.32	(0.62)
	Other current liabilities and provisions	(43.42)	(1.17)
	Cash flow from operating activities post working capital changes	**2,204.55**	**1,950.64**
	Direct taxes paid (net of refund)	(319.46)	(327.67)
	Net cash flow from operating activities (A)	**1,885.09**	**1,622.97**
B	**CASH FLOW FROM INVESTING ACTIVITIES**		
	Acquisition of property, plant and equipment, capital work-in-progress and intangible assets	(256.82)	(351.78)
	Proceeds from disposal of property, plant and equipment	19.23	1.88
	Repayment of loan from subsidiary	12.85	12.85
	Purchase of investments / bank deposits	(5,523.15)	(5,403.47)
	Proceeds from sale of investments / bank deposits	4,969.76	5,344.01
	Interest received	175.25	297.51
	Net cash used in investing activities (B)	**(602.88)**	**(99.00)**
C	**CASH FLOW FROM FINANCING ACTIVITIES**		
	Proceeds from issue of equity share capital	0.14	0.03
	Repayment of non-current borrowings (including current maturities)	-	(249.51)
	Repayment of current borrowings	(137.67)	(201.55)
	Proceeds from current borrowings	368.72	37.94
	Principal payment of lease liabilities	(22.86)	(17.65)
	Interest payment of lease liabilities	(9.83)	(8.76)
	Dividend paid	(1,418.96)	(974.78)
	Finance costs paid	(72.48)	(96.40)
	Net cash used in financing activities (C)	**(1,292.94)**	**(1,510.68)**
	Increase/(decrease) in cash and cash equivalents (A+B+C)	(10.73)	13.29
	Cash and cash equivalents at the beginning of the period	24.16	10.77
	Impact of changes in exchange rates	0.10	0.10
	Cash and cash equivalents at the end of the period	**13.53**	**24.16**

Notes :

(a) Cash and cash equivalents comprises of:

	As at 31/03/2026	As at 31/03/2025
Cash and cash equivalents	**13.53**	**24.16**
Balances with banks in cash credit accounts	-	-
Balances with banks in over draft accounts	-	-
Cash and cash equivalents as per Standalone statement of Cash Flows	**13.53**	**24.16**

(b) The above Standalone statement of Cash Flows has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

Additional disclosures as per regulation 52(4) of Securities & Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 on standalone financial results for the quarter and year ended 31 March 2026:

Dabur

(₹ in crores, except ratios)

Sl.No	Particulars	Quarter ended (31/03/2026)	Preceding quarter ended (31/12/2025)	Corresponding quarter ended (31/03/2025)	Current year ended (31/03/2026)	Previous year ended (31/03/2025)
		(Refer note 3)	(Unaudited)	(Refer note 3)	(Audited)	(Audited)
(a)	Outstanding redeemable preference shares	-	-	-	-	-
(b)	Capital redemption reserve/debenture redemption reserve	-	-	-	-	-
(c)	Reserves (excluding revaluation/capital reserve)	7,322.42	7,031.50	7,219.14	7,322.42	7,219.14
(d)	Outstanding Debt [Non-current borrowings (including current maturities) + Non-current lease liabilities + Current borrowings + Current lease liabilities]	611.17	789.14	378.72	611.17	378.72
(e)	Securities premium	615.74	615.74	548.02	615.74	548.02
(f)	Net worth [Equity share capital + Other equity (excluding revaluation/capital reserve)]	7,499.79	7,208.87	7,396.37	7,499.79	7,396.37
(g)	Debt equity ratio [{Non-current borrowings (including current maturities) + Non-current lease liabilities + Current borrowings + Current lease liabilities} / Total equity]	0.08	0.11	0.05	0.08	0.05
(h)	Long term debt to working capital [{Non-current borrowings + Non-current lease liabilities (including current maturities of non-current borrowings and non-current lease liabilities)} / Current assets less current liabilities (excluding current maturities of non-current borrowing and non-current lease liabilities)}	0.14	0.16	0.39	0.04	0.39
(i)	Total debts to total assets ratio (in %) [{Non-current borrowings (including current maturities) + Non-current lease liabilities + Current borrowings + Current lease liabilities} / Total assets]	5.19%	6.82%	3.44%	5.19%	3.44%
(j)	Debt service coverage ratio [Profit before tax, finance costs, depreciation and amortisation expense/ {Finance costs + Principal repayment for Non-current borrowings and Non-current lease liabilities (including current maturities of non-current borrowings and non-current lease liabilities)}]	19.54	21.88	13.35	19.64	17.14
(k)	Interest service coverage ratio [Profit before tax, finance costs, depreciation and amortisation expense / Finance costs]	32.64	29.92	17.63	27.44	21.68
(l)	Current ratio [Current assets / Current liabilities]	1.56	1.57	1.28	1.56	1.28
(m)	Bad debts to account receivable ratio (in %) [Bad debts / Average trade receivables]	2.52%	0.00%	0.00%	2.52%	0.00%
(n)	Current liability ratio (in %) [Current liabilities / Total liabilities]	0.93	87.67%	85.50%	93.16%	85.50%
(o)	Debtors turnover # [Sale of products / Average trade receivables]	17.23	11.67	13.52	17.23	13.52
(p)	Inventory turnover # [Sale of products / Average inventory of finished goods and stock in trade]	15.15	17.26	16.37	15.15	16.37
(q)	Operating margin (in %) [{Profit before tax, finance cost, depreciation and amortisation expense and other income} / Revenue from operations]	14.42%	21.80%	14.47%	18.98%	18.82%
(r)	Net profit margin (in %) [Profit after tax / Revenue from operations]	13.87%	17.25%	12.75%	15.89%	15.47%

Based on TTM (Trailing Twelve Months)

Notes :

1 The audited standalone financial results for the quarter and year ended 31 March 2026 after being reviewed by the Audit Committee have been approved by the Board of Directors at its meeting held on 07 May 2026. The statutory auditors have expressed an unmodified opinion in the audit report on these standalone financial results.

2 Final dividend of ₹ 5.50 per share (550 % on par value of ₹ 1 each) for the financial year 2025-26 aggregating ₹ 975.53 crores has been proposed by the Board of Directors.

3 Figures for the quarters ended 31 March 2026 and 31 March 2025 are the balancing figures between audited figures for the full financial year and the reviewed year to date figures upto the third quarter of the respective financial years.

4 The figures of the previous periods/year have been re-grouped/re-classified to render them comparable with the figures of the current period.

For and on behalf of Board of Directors

Mohit Burman
Chairman
DIN : 00021963

Place: New Delhi
Date: 07 May 2026