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ABB Q3 2013 results

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- costs associated with compliance activities
- raw materials availability and prices
- market acceptance of new products and services
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This presentation contains non-GAAP measures of performance. Definitions of these measures and reconciliations between these measures and their GAAP counterparts can be found in “Supplemental Financial Information” under “Reports and Presentations” – “Quarterly Financial Releases” on our website at www.abb.com/investorcenter

Q3 2013: Solid performance across the business

Earnings per share up 8% YTD

Growth

- Base orders return to year-on-year growth¹—up 5% vs Q3 2012
- Project selectivity in PS and delays in large order awards reduced total orders
- Order growth in Asia and Europe; North America lower vs high levels in Q3 12
- Revenues up 9% and higher in all divisions

Execution

- Higher revenues, operational EBITDA and cash flow
- Integration momentum in T&B, Baldor contributed to profitable growth
- Cost savings on track
- Improved project execution in PS and PA support op EBITDA margins
- PS repositioning continues on schedule
- Power-One transaction closed, integration under way
- Strengthened leadership team and aligned organization to drive profitable growth, business-led collaboration and relentless execution

Earnings²

- Year to date, basic EPS up 8%, operational EPS 7% higher

¹ Management discussion of orders and revenues focuses on local currency changes. U.S. dollar changes are reported in results tables;

² Calculated on basic earnings per share before rounding

Key figures for Q3 and first 9 months of 2013

Solid execution yields strong cash flow improvement

	Q3 13	Q3 12	Change		9M 13	9M 12	Change	
			US\$	Local currency			US\$	Local currency
Orders	9,089	9,295	-2%	-2%	28,893	29,715	-3%	-3%
Order backlog (end Sept)	27,454	29,175	-6%	-4%				
Revenues	10,535	9,745	+8%	+9%	30,475	28,315	+8%	+8%
Operational EBITDA	1,638	1,483	+10%		4,657	4,182	+11%	
Operational EBITDA margin	15.7%	15.3%			15.3%	14.8%		
Net income attributable to ABB	835	759	+10%		2,262	2,100	+8%	
Basic net income per share (\$)	0.36	0.33			0.99	0.92		
Cash flow from operating activities	1,241	768	+62%		1,561	1,341	+16%	

Chart 4



Strong order contribution from Asia

Double-digit growth in China and Germany

Order growth in selected countries, Q3 13 vs Q3 12

(in local currencies)

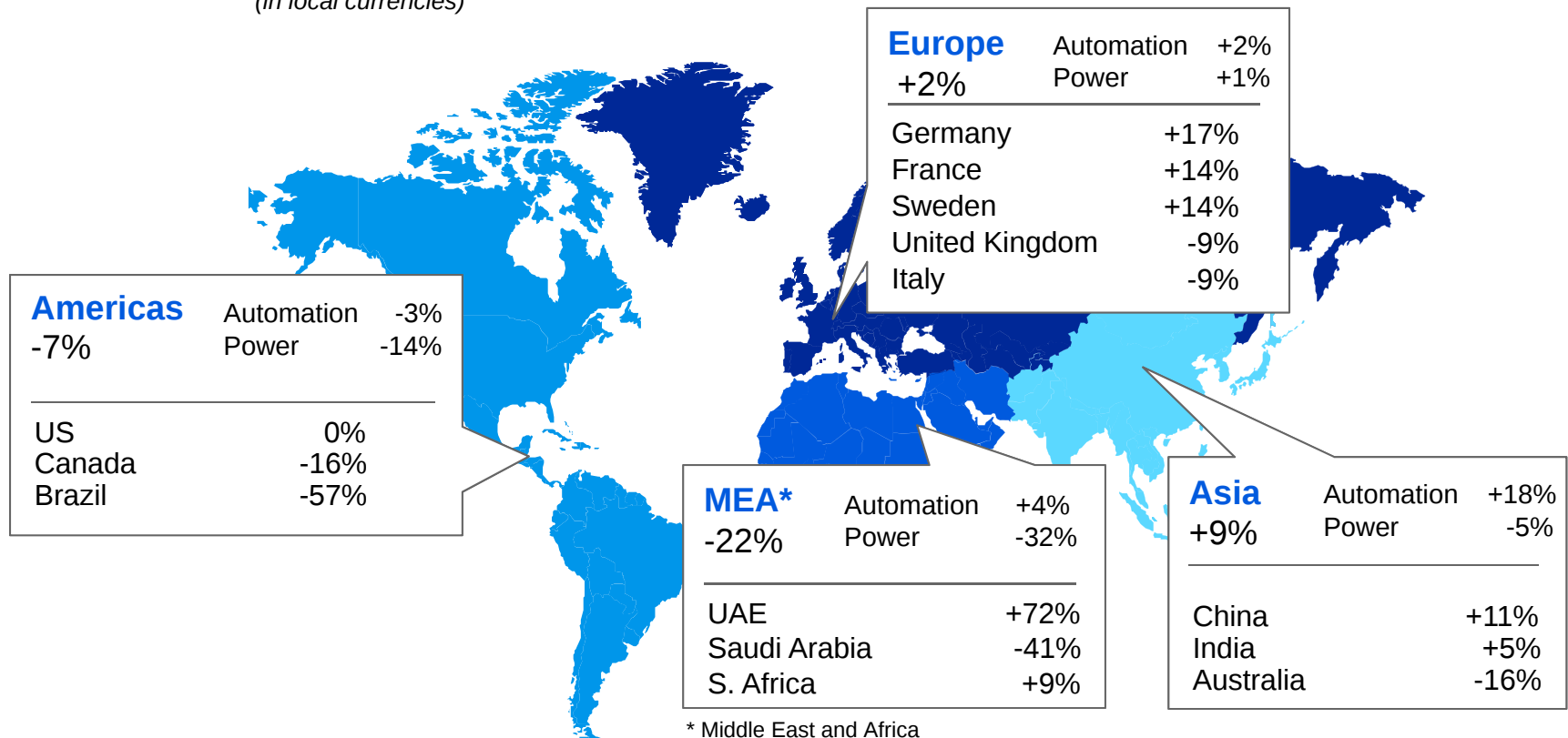


Chart 5

Q3 2013 divisional growth overview

Orders reflect early-cycle growth, large project delays

<i>US\$ millions</i>	Orders	Change vs Q3 12 in local currencies	Revenues	Change vs Q3 12 in local currencies
Discrete Automation and Motion	2,410	+6%	2,539	+10%
Low Voltage Products	1,938	+3%	2,001	+6%
Process Automation	1,688	0%	2,128	+13%
Power Products	2,450	+3%	2,692	+7%
Power Systems	1,216	-30%	2,062	+10%

- DM: Early-cycle & robotics orders up, Power-One effect, service revenues up double-digits
- LP: Revenues higher in all regions and product businesses, double-digit growth in China
- PA: Base orders up in most businesses, some large order delays; revenues up on strong backlog execution
- PP: Growth reflects steady demand in distribution and industry, and selective successes in transmission
- PS: Project award postponements, greater selectivity impacted orders; good revenues, strong tender backlog

Q3 2013 divisional earnings overview

Delivering on target across the portfolio

<i>US\$ millions</i>	Op EBITDA	Change vs Q3 12 in US\$	Op EBITDA margin	Change vs Q3 12 in percentage points
Discrete Automation and Motion	476	+9%	18.8%	-0.1
Low Voltage Products	395	+8%	19.7%	+0.2
Process Automation	289	+24%	13.6%	+1.3
Power Products	389	+4%	14.6%	-0.2
Power Systems	141	+29%	7.0%	+1.1

- DM: Revenue growth drove earnings, margin steady
- LP: Higher margins from successful cost management, favorable revenue mix
- PA: Earnings driven by strong revenue growth, margins higher on solid project execution
- PP: Revenues drove earnings growth, margin reflects different revenue mix vs Q3 2012
- PS: Higher margin on higher revenues, improved project execution, cost management

Operational EBITDA up >\$150 million

Savings outweigh price impact through 2012 and 2013

Factors affecting operational EBITDA Q3 2013 vs Q3 2012

US\$ millions

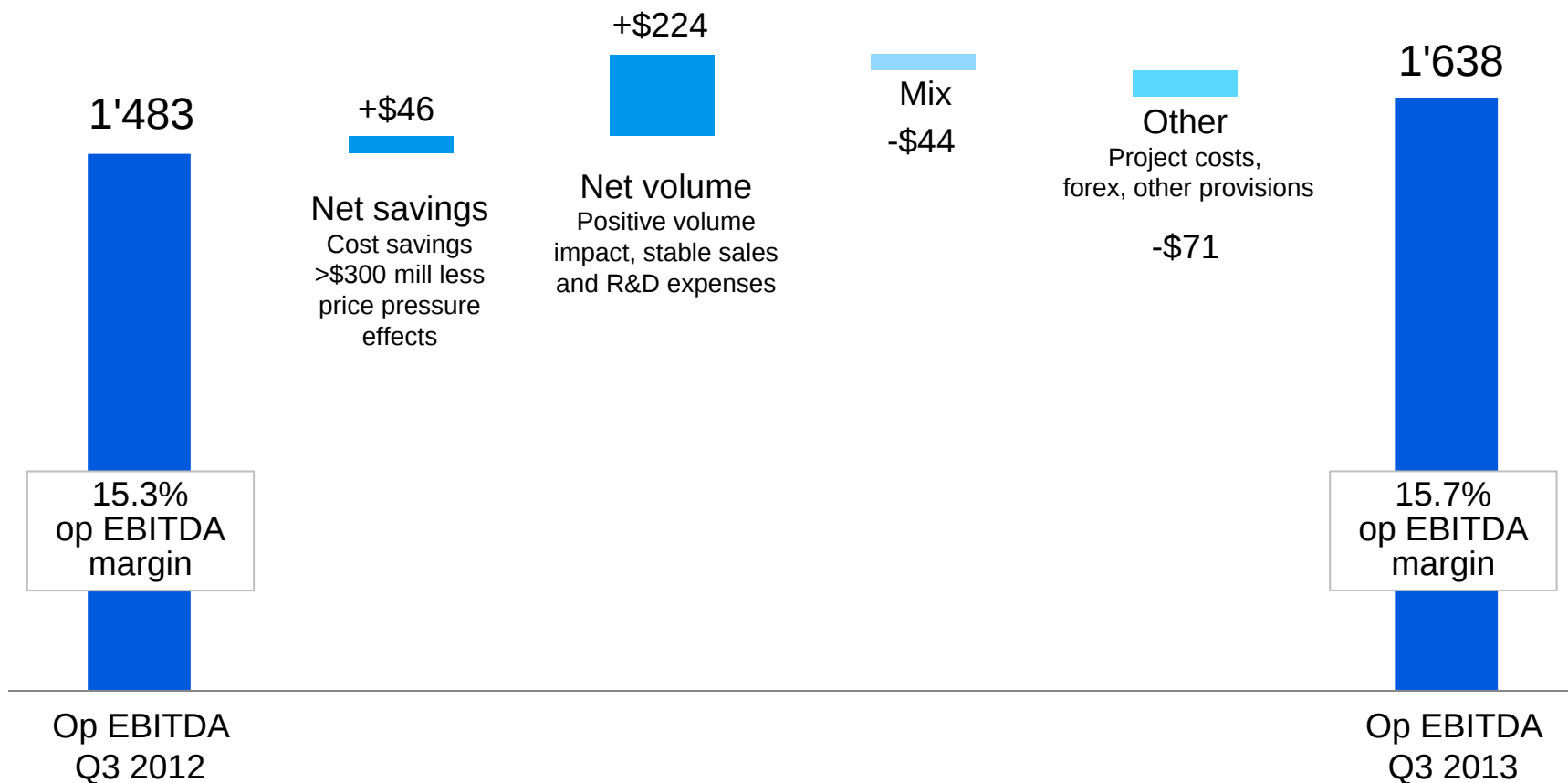


Chart 8

Operational EPS analysis

	Q3 13		Q3 12			9M 13		9M 12		
<i>US\$ millions, except per share data in US\$</i>	Net income	EPS	Net income	EPS	change ²	Net income	EPS	Net income	EPS	change ²
Net income (attributable to ABB)	835	0.36	759	0.33	10%	2,262	0.99	2,100	0.92	8%
Restructuring and restructuring-related expenses ¹	29		16			67		40		
Acquisition-related expenses and certain non-operational items ¹	43		36			66		87		
FX/commodity timing differences in Income from operations ¹	-82		-30			-42		-21		
Amortization rel. to acquisitions ¹	72		77			205		183		
Operational net income	897	0.39	858	0.37	4%	2,558	1.11	2,389	1.04	7%

¹ Net of tax at Group effective tax rate

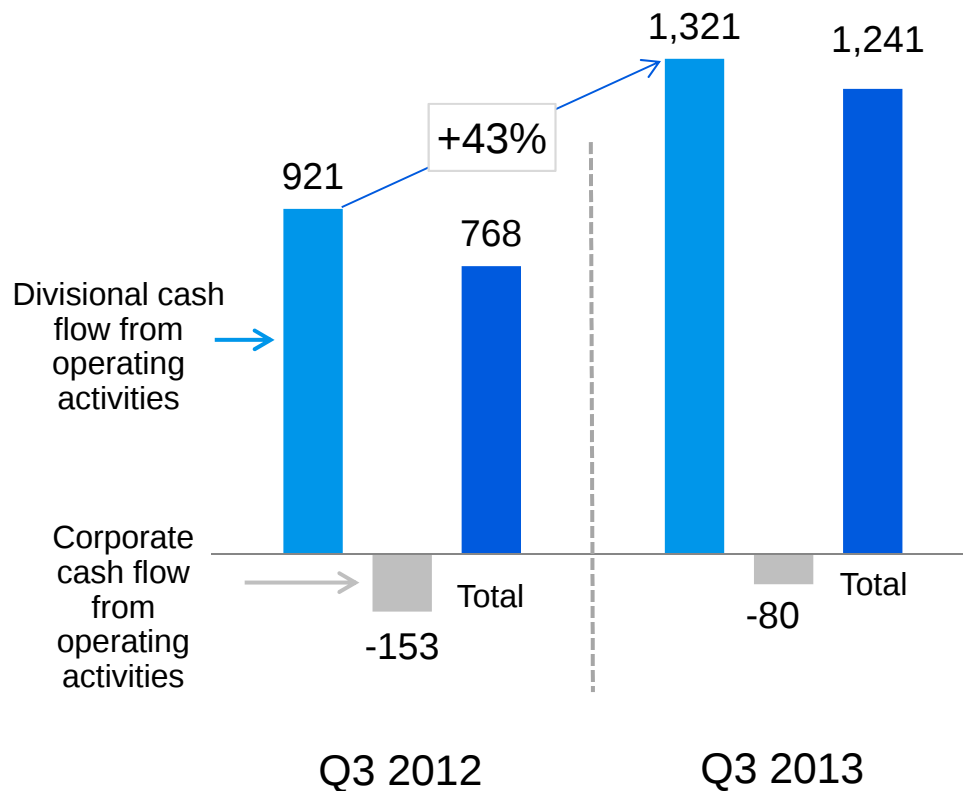
² Calculated on basic earnings per share before rounding

Stronger cash flow across most of the portfolio

NWC will remain a high management priority

Cash from operating activities Q3 13 vs Q3 12

US\$ millions



- Solid cash generation by the divisions
- Net working capital at 18% of revenues

Balance sheet

- Net debt \$3.4 bn at end of September
- ~\$750 million net paid out for Power-One acquisition (closed in July)

Three focus areas moving into 2014

- Profitable growth
- Business-led collaboration
- Relentless execution

The ABB vision remains

Power and productivity for a better world



What remains unchanged

- Execution against the 2011-15 strategy
- Customer and market orientation
- Technology leadership
- Implementation of our service strategy
- Sustainable cost and productivity improvements
- Build on a platform of integrity and sustainability

We will drive even harder for excellence in

- Profitable growth
- Business-led collaboration
- Relentless execution

Next stage of excellence

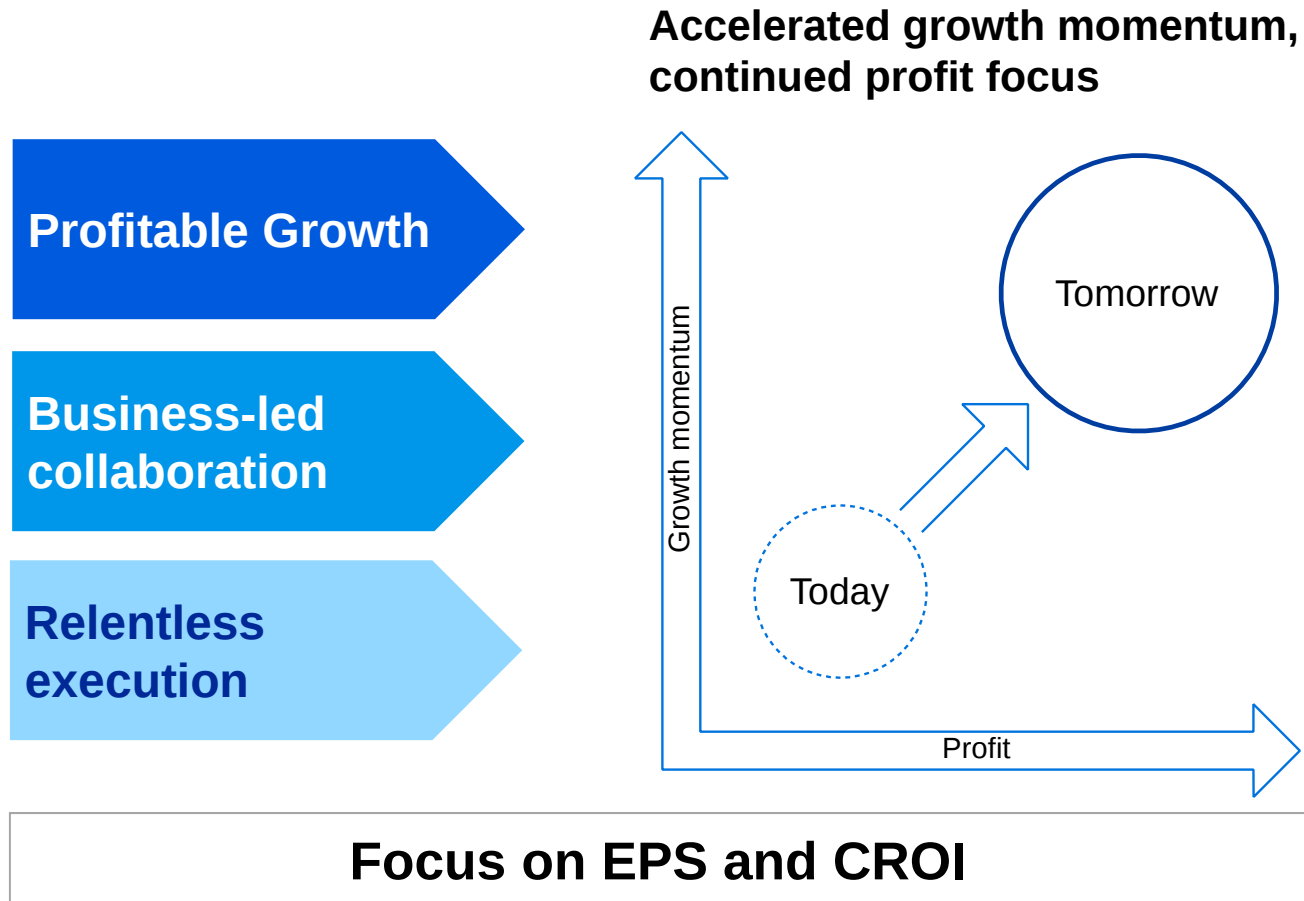


Chart 13

Profitable growth

“PIE” drives enhanced growth momentum

Penetration

How to sell more of our existing offering to accessible customers?



- Optimize channels, e.g.,
 - Distributors
 - OEMs
 - EPCs
 - System integrators
- In-country, for-country
- Improve global and local product management

Innovation

How to create new offering/value proposition?



- ABB a top innovator, e.g.
 - World's highest capacity (500MW) subsea HVDC Light link (Eirgrid)
 - E-Max 2, world's 1st LV circuit breaker with integrated energy mgmt
 - HV circuit breakers for DC grid

Expansion

How to expand into new segments?

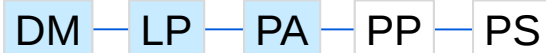


- Power-One to take solar inverters to global No. 2
- Subsea power and control technologies for oil & gas
- E-mobility charging infrastructure

Business-led collaboration For greater customer value—and ABB productivity



Russian icebreakers



Australia iron ore mining



South Africa water pumping station



Logistics control tower in China



Shared manufacturing in Brazil



Customer value

- Higher efficiency and maneuverability
- Integrated power and data management for higher productivity
- Integrated data management for higher efficiency and reliability

ABB productivity

- Faster delivery, lower costs, higher ABB productivity
- Reduced delivery time, optimized logistics flow and supply management

Relentless execution

Delivering world-class competitiveness



Focus

- Continue to drive cost and productivity improvements
 - Take out 3-5% costs of sales every year—on track
 - Confident in future performance, adding white collar focus
- Improved Net Working Capital management and cash flow improvements will drive CROI
- Excellence in M&A integration
 - Strengthen senior leadership focus on next stage of acquisition integration and value creation

Key leadership appointments and organizational alignment



Jean-Christophe Deslarzes (Swiss) succeeds Gary Steel as EC member for Human Resources

- Proven HR competence in industry and retail
- Global experience in operations and acquisition integration
- Senior business leader with strong P&L track record



Pekka Tiitinen (Finnish) succeeds Ulrich Spiesshofer as EC member for Discrete Automation & Motion

- Strong market and technology orientation
- Dynamic and successful creation of market leading position in drives
- Key player in successful Baldor integration



Greg Scheu (US) assumes new EC role for acquisition integration and North America US citizen with deep understanding of North American market

- Long-term experience in power and automation
- Successful integration leader in T&B and Baldor



Frank Duggan (Irish), EC member for Global Markets, assumes additional responsibility for account management

- Solid understanding of local markets and their requirements across ABB portfolio
- Proven track record as close partner for customers
- Ability to combine ABB offering in customer focused way

A strong and experienced executive team



Ulrich Spiesshofer
CEO



Bernhard Jucker
Power
Products



Brice Koch
Power
Systems



Pekka Tiitinen
Discrete Automation
and Motion



Tarak Mehta
Low Voltage
Products



Veli-Matti Reinikkala
Process
Automation



Eric Elzvik
CFO



Frank Duggan
Global Markets



Greg Scheu
Integration and
North America



Jean-Christophe
Deslarzes
Human
Resources

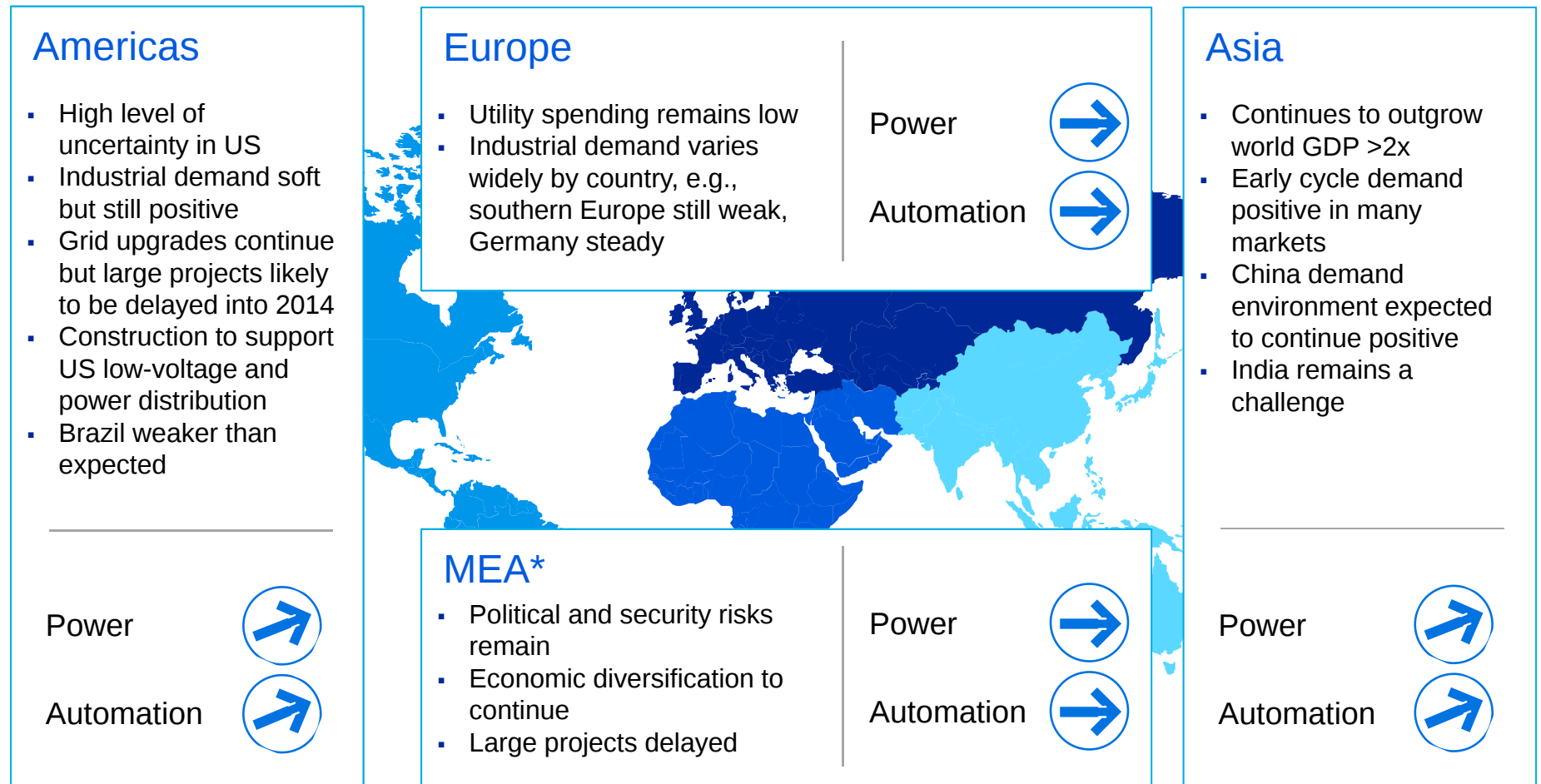


Diane
de Saint Victor
General Counsel

Summary and outlook

Mid-term demand outlook

Early cycle encouraging, some uncertainties remain



* Middle East and Africa

Outlook for the remainder of 2013

Growth

- Long-term demand drivers remain in place and early-cycle macro developments positive
- However, several forward-looking indicators contain mixed signals
- We still face some near-term market uncertainty
- Growth focus on market penetration, innovation, expansion
- Leverage stronger automation portfolio across markets and regions

Execution

- Execute order backlog on time and at quality
- Drive measures to improve customer satisfaction
- Further focus on growing service revenues faster than total revenues
- Cost savings and productivity improvements
- Sustain annual PP operational EBITDA margins in the 14.5-15% range
- Continue PS realignment and improve project and risk management
- Drive integration to secure synergy benefits

Cash and capital allocation

- Secure cash return on investment in both organic and inorganic growth
- Continue our dividend policy: Sustainable and steadily rising over time

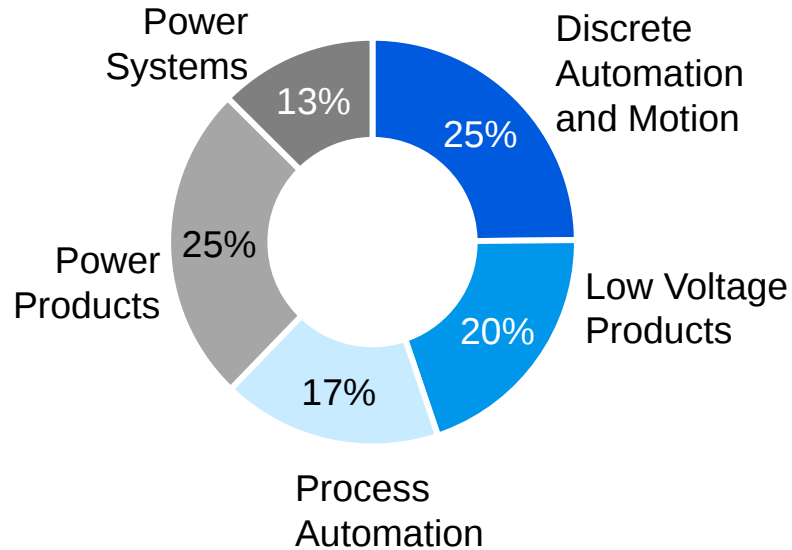
Power and productivity
for a better world™



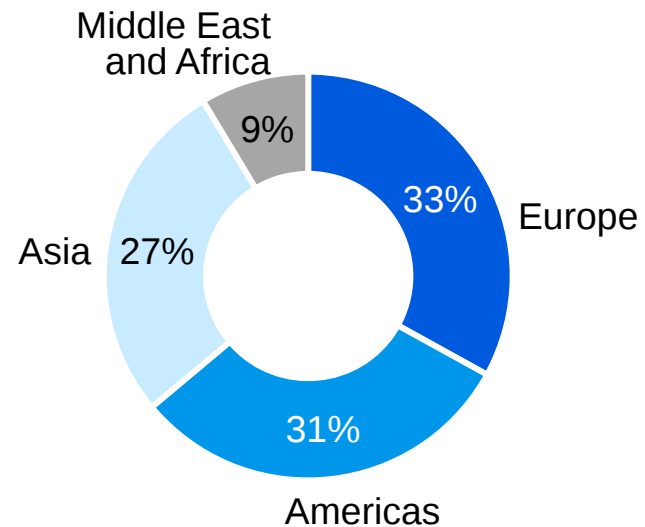
Balanced business and geographic portfolio

Orders by division Q3 2013

Non-consolidated



Orders by region Q3 2013



Orders and revenues by region and division Q3 2013

Regional share of total orders and revenues by division

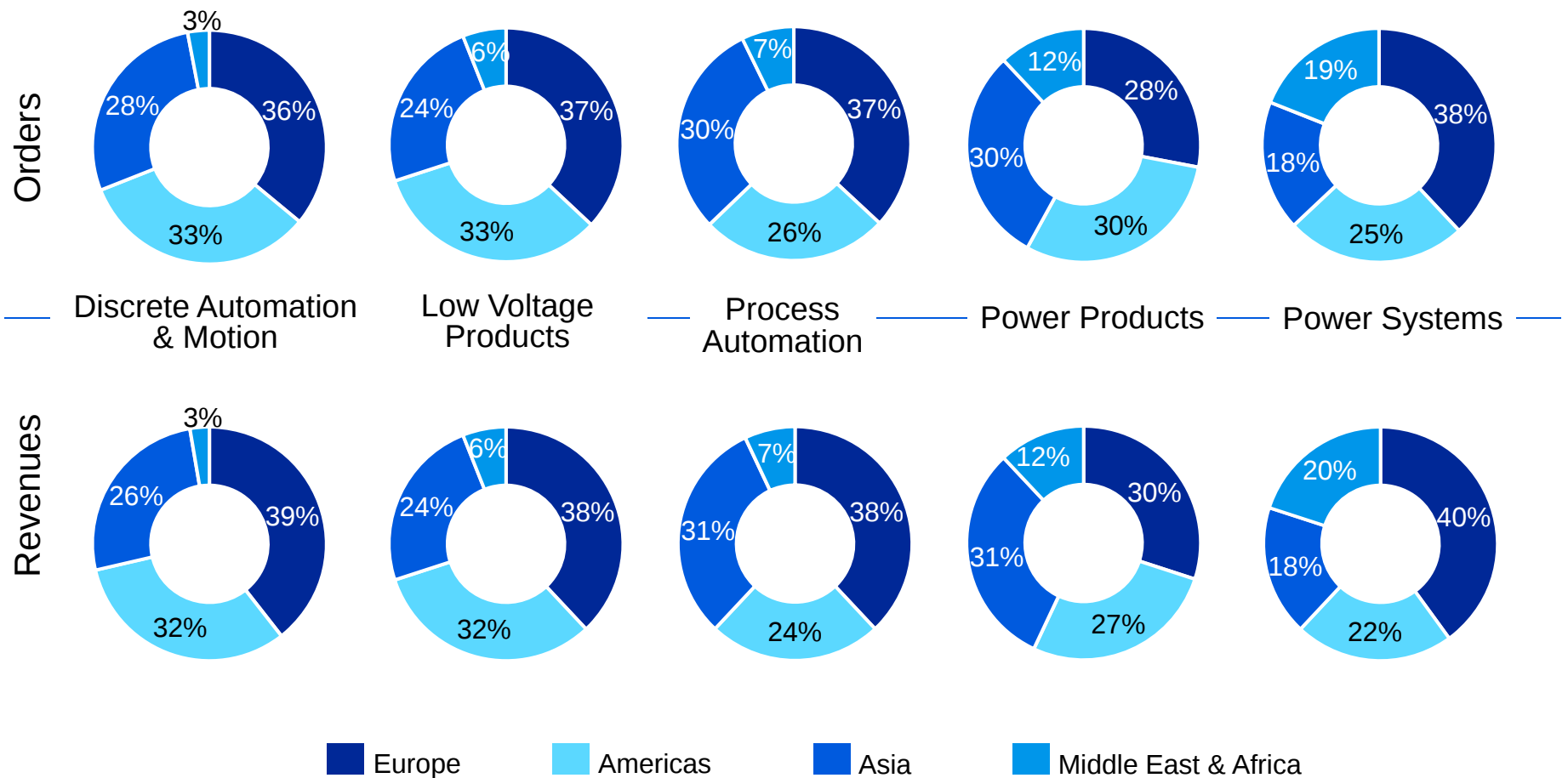


Chart 24

Order backlog by division

Order backlog (end September) <i>US\$ millions</i>	Q3 2013	Q3 2012	Change %	
			<i>US\$</i>	<i>Local currencies</i>
Discrete Automation and Motion	4,532	4,587	-1%	0%
Low Voltage Products	1,242	1,081	+15%	+17%
Process Automation	5,995	6,316	-5%	-3%
Power Products	8,479	8,798	-4%	-3%
Power Systems	9,954	11,846	-16%	-14%
Consolidation and Other (incl. Inter-division eliminations)	-2,748	-3,453		
Total Group	27,454	29,175	-6%	-4%

For more information, call ABB Investor Relations
Or visit our website at www.abb.com/investorcenter

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