



# **Investor Presentation**

August 2013

### Safe Harbor

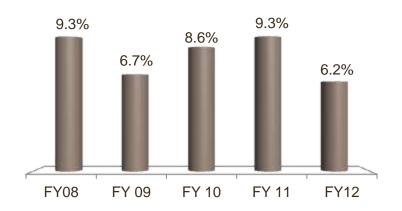


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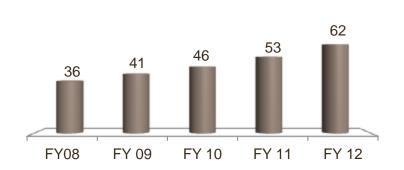
## India growing...



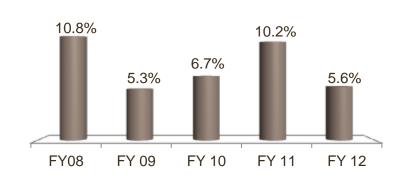
**GDP Growth** 



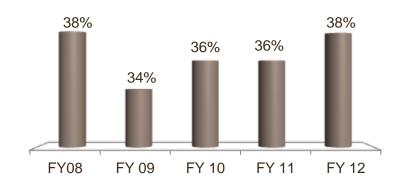
Per Capita Income (Rs. '000)



**Construction Sector Growth** 



**Gross Capital Formation (% of GDP)** 



# Changing trends ...



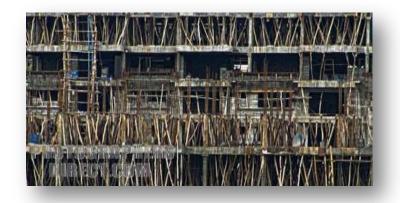
#### **Conventional Products**



**Superior quality products** 



**Conventional Technology** 



Newer cost efficient technology



# **Everest Industries...**





### **An Overview**



- India's leading player in providing complete building solution
- Wide range of product portfolio
  - ➤ Building Products: Fibre Cement Sheets, Roofing Sheets, Fibre Cement Boards
  - Pre-engineered Steel Buildings (PEB)
- Well spread manufacturing facilities across India
  - ➤ Building Products: 7,10,000 MT
  - Steel Building: 30,000 MT
- Pan India sales & distribution network
  - > 38 Sales Depots
  - Over 6,000 Retail Points across India
- Consistent revenue growth
  - Exports to emerging and growing economies

# **Offers Complete Building Solutions**



### **Everest Industries**

### **Building Products**

### **Roofing Products**

- Fibre Cement Roofing
- Polycarbonate Roofing

#### Boards & Panels

- Ceilings, Flooring
- Walling, Claddings
- Panels

#### **Traded Products**

- Roofing Accessories
- Access Flooring

### **Steel Buildings**

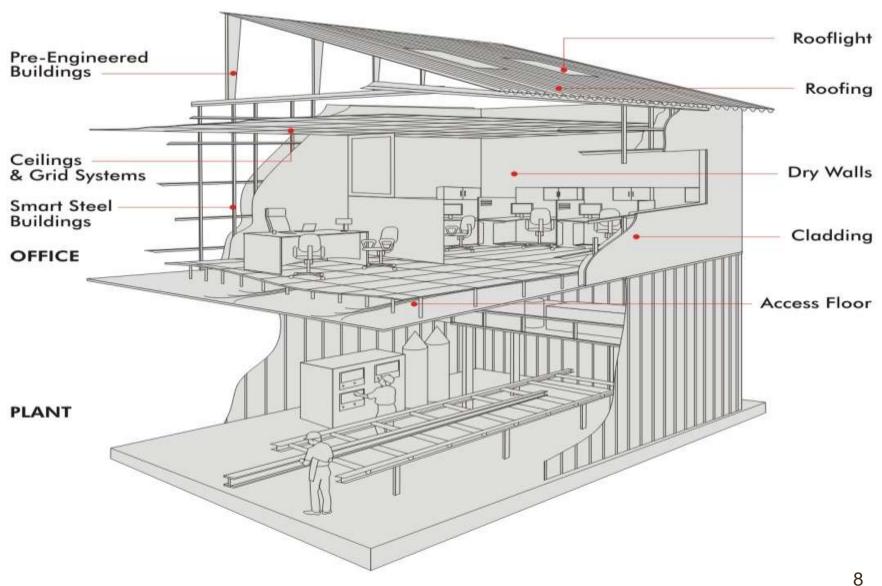
Pre-Engineered Buildings

Smart Steel Buildings

**Metal Roofing** 

# **Provides Strength, Speed & Safety**





# **Board of Directors**



| A. V. Somani<br>Promoter & Chairman       | <ul> <li>MBA from University of Pittsburg, USA, PGDBM from SP Jain Institute of Management &amp;<br/>Research. He has varied experience in area of real estate, construction, textile manufacturing<br/>and information management.</li> </ul>                                |
|---|---|
| M. L. Gupta<br>Vice Chairman              | <ul> <li>B. Tech from IIT Kharagpur with over four decades of experience with ACC from where he retired as President – Corporate Affairs. He was the MD of the Company from 2002 to 2010.</li> </ul>  |
| Manish Sanghi                             | <ul> <li>A mechanical engineer and an alumnus of IIM, Ahmedabad. He joined the Company as</li></ul>   |
| Managing Director                         | Marketing Director in 2001. He became MD in Sep 2010.   |
| Sandeep Junnarkar<br>Independent Director | <ul> <li>A Science and Law graduate, He is on Company's Board since Nov 2005. He is a renowned<br/>Solicitor for over three decades. He is on Boards of several reputed companies like Sterlite,<br/>IL&amp;FS IDCL, Jai Corp, a few Reliance group companies etc,</li> </ul> |
| Mohanlal Bhandari                         | <ul> <li>A senior practicing CA with 4 decades of highly valuable experience. He is an expert on</li></ul>  |
| Independent Director                      | financial & business advisory and in tax laws. He is the chairman of the Audit Committee.   |
| M. L. Narula                              | <ul> <li>An electrical engineer with vast experience. He retired as Managing Director of ACC and</li></ul>  |
| Independent Director                      | continues to be on their Board.   |
| Amitabh Das Mundhra                       | <ul> <li>He is the whole time director of M/s Simplex Infrastructures Ltd. He has vast experience in</li></ul>  |
| Independent Director                      | commercial, administrative and project management areas.  |
| B. L Taparia                              | <ul> <li>A Commerce &amp; Law Graduate, a Senior Professional with more than 42 years of diverse</li></ul>  |
| Additional Director                       | experience in Accounts, Taxation and Secretarial area.  |
| Y. S. Rao                                 | <ul> <li>A mechanical engineer with diverse experience of over 25 years. He is with the Company for</li></ul>   |
| Executive Director                        | 15 years.   |

# **Key Management Team**



#### A.V. Somani – Promoter & Chairman

- Belongs to reputed Industrial family
- PG in management from USA
- Experience in managing diverse businesses including startups

### Y.S. Rao – Executive Director, Operations

- Mechanical engineer with over 25 years experience
- Worked in multi cultural and international environment
- With Everest since 1997

### Rakesh Gupta – CFO

- CA & CWA with 29 years international and domestic experience with companies like Fenner, Modi Xerox, DSCL etc.
- With Everest since 2007

### **Manish Sanghi – Managing Director**

- PGDM from IIM Ahmedabad
- Experience of over 25 years with leading enterprises like Castrol, BHEL, Eicher, etc
- With Everest since 2001

#### Manish Garg – President, ESBS

- Civil engineer with over 21 years experience
- Valuable experience in the PEB industry
- With Everest since 2007 and set up steel building business of the Company

# **Key Milestones**



| Year | Event   |
|------|---|
| 1934 | Everest Industries was Setup                              |
| 2000 | Introduced Fibre Cement Boards                            |
| 2005 | Launched Solid Wall Panels                                |
| 2008 | Launched Pre-Engineered Steel Buildings                   |
| 2009 | Introduced Smart Steel Buildings                          |
| 2011 | Launched Metal Roofing                                    |
| 2011 | Completed 500 Pre-Engineered Steel Buildings across India |

### **Product Portfolio**



### **Building Products**

### Roofing Products

- Rural housing & cattle/ poultry sheds
- Factories, warehouses, logistic parks
- Rural prosperity, Govt. thrust on rural housing
- > ~33% cost of an RCC roofing

#### Boards & Panels

- Alternative to wood based products
- Lower in cost, better in features
- Recommended by architects

### **Steel Buildings**

### Pre-engineered Buildings

- Factories, warehouse, logistic parks, shopping malls
- Fast Speed of construction
- Competitive to conventional construction

### Smart Steel Buildings

- > Commercial, residential, academic
- Light weight structures

### Revenue Growth – Segment wise (Rs. Crores)



# **Building Product Segment**

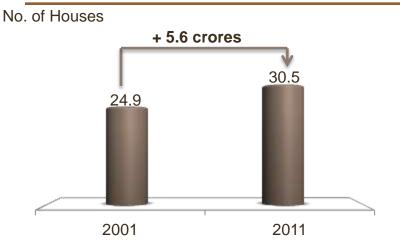


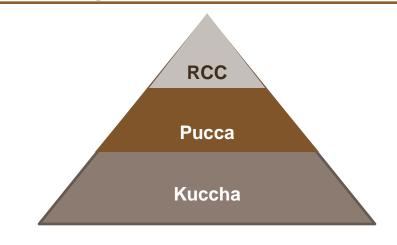


# **Building Products ...**

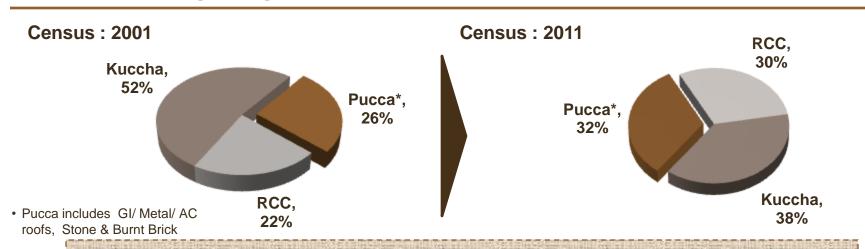


### Consistent increase in building new houses ...





### ... People migrating from Kuccha houses to Pucca & RCC Structures



# **Building Product Industry**



#### Market size of around Rs.25,000 Crores

Market includes Wood based products, Plaster Boards, Metal Roofs, Tiles & Fibre Cement Product

### Fibre cement building products around 20%

- Demand growing at robust pace
- Capturing market share from competitive products
- > Top 4 players caters to over 60% market

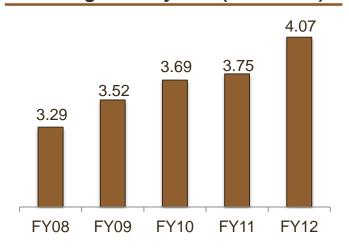
### Strong demand of Roofing in Rural India

- 21 crores houses in rural area, ~48% Kuchha houses
- Consistent growth in rural income leads to aspiration of better quality living
- Government thrust on rural development through various schemes like Indira Aavas Yojna, Bharat Nirman Yojana, NREGS, Rajiv Aavas Yojana

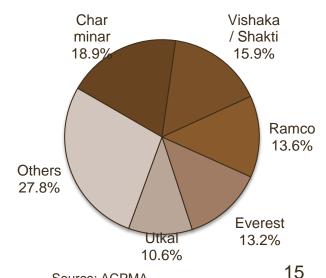
### **Urbanization driving growth in Boards & Panels**

Increasing use in infrastructure projects, housing & commercial buildings

#### Roofing Industry Size (Million MT)



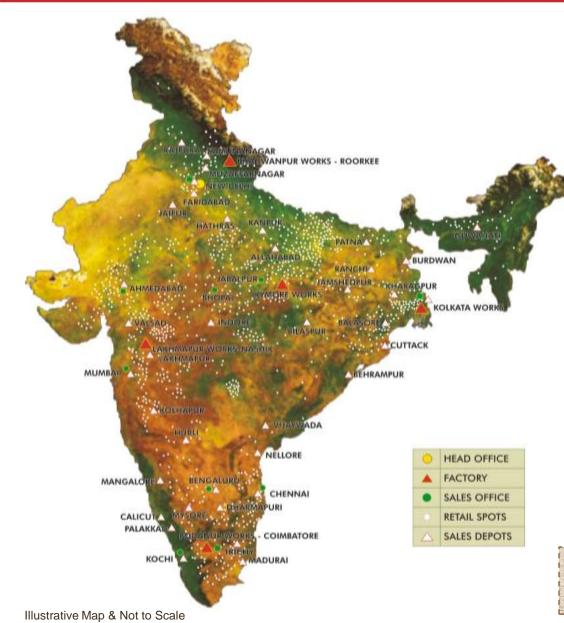
#### **Market Share (Volume)**



Source: ACPMA

## **Building Products: Distribution Network**





- 5 operational manufacturing plants across India
- 2 tier distribution network
  - ~1,000 stockist
  - > ~6,000 retail outlets
- 38 sales depot pan India
  - Optimizes Logistics Costs
- Premium brand in all markets
- Exports to Emerging & New Growing markets
  - Middle East, Africa, SAARC &Europe

Sold 5 billion+ Sq. ft of roofing

# **Building Products: Production Capacity**



# Manufacturing capacity of 810,000 MTPA at 6 locations across India

- Bhagwanpur, Roorkee, Uttarakhand –
  North
- Lakhmapur, Nasik, Maharashtra West
- Kymore, Katni, Madhya Pradesh Central
- Kolkata, West Bengal East
- > Podanur, Coimbatore, Tamil Nadu South
- Greenfield capacity expansion of 100,000
   MTPA at Baleshwar, Odisha
  - > Trial production currently going on



# **Steel Buildings Segment**





ΙO

# **Steel Building Industry**



#### Market size of around Rs.18,000 Crores

- ➤ PEB contributes ~25%
- Growing at a CAGR of over 35%
- ➤ Top 5 players cater to over 40% PEB market

#### Industrial users

- Manufacturing industries like automobile, power, engineering goods
- Services like logistics, warehousing
- Infrastructure projects like airports, cargo hubs, metro rail

### Increasing trend towards Steel Building

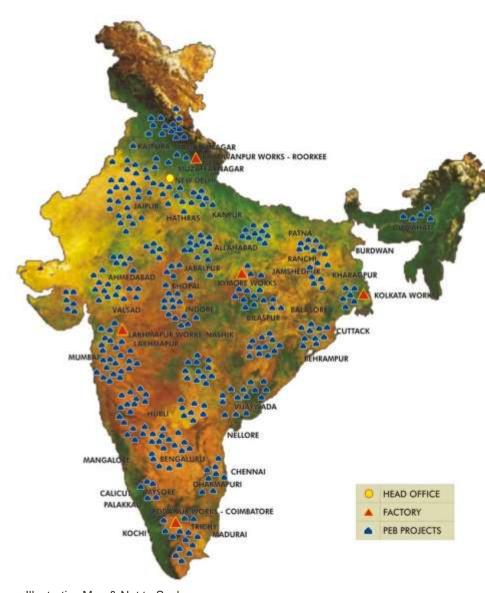
- ~25% Industrial and institutional building in India v/s ~70% in USA
- Steel preferred material for construction over concrete
- Resolves construction labour issues





## **Steel Buildings: Overview**





- Manufacturing facility at Roorkee, Uttarakhand
  - Production capacity of 30,000 MTPA
  - One of the best facilities in the Industry
- Products developed with International Engineering Software (Everest MBS)
  - Highly qualified and experienced team
- Strong clientele
  - Repeat orders from clients like Wall-Mart, Britannia, Ericsson, General Motors etc
- Current Order book of PEB Segment ~
   30,000 MT, valued at ~Rs. 250 Crores
  - Orders of approximately 10,000 MT added in last 3 months

500 projects completed in 1,000 days across India

Illustrative Map & Not to Scale 20

# Capex in PEB Segment



## Green field expansion of 30,000 MT at Dahej, Gujarat

- Total Cost of Project including land is Rs. 50 Crores
- Land acquired
- Project designing is currently going on
- Commercial operation is expected by mid2014
- Advantages of new plant
  - State of the art plant
  - Will cater to orders for Western & Southern India
  - Savings in Freight Cost & Improved customer service including faster deliveries to customers



Post expansion the total capacity of the PEB Business will reach 60,000 MT

# **Steel Building: Business Model**



Project Management



Manufacturing



Transportation



Design



End to End Solutions



On-site Consultation

Construction Services



On-going Technical Support

# Steel Buildings: Competitive advantages



### Speed : Quicker turnaround

- > 33% of time vis-à-vis conventional construction
- On site erection using assembly tools without any manufacturing process at location
- Minimizes project completion risks

### Strength :

- Meets IS and international norms
- Uniform & consistent quality
- Manufactured at state of the art facility

### Safety

- Can withstand cyclones and earthquakes
- Minimum onsite work

### Cost Competitive

Ranges from Rs.250 to Rs.600 per sq ft

# **Marquee Project**



Jeumont, Baroda, Gujarat - Area (Sq.ft):75,320, Manufacturing for Heavy Electricals



#### **Key features**

- Heavy Cranes Load design (30MT x 4 nos., 20mt x 3 nos)
- Insulated Roof and Wall Cladding System
- Curved Roofing System

Height 18 m clear

## **Growth Strategy**





## **Growth Strategy**



### **Building Product Segment**

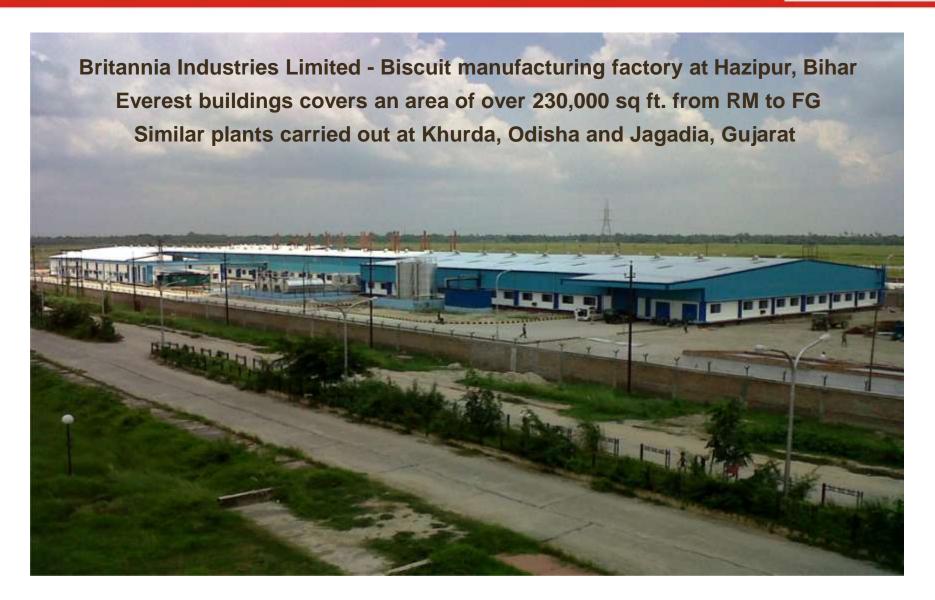
- Our growth will be higher than industry growth
  - Introducing new products transforming Everest into a Building Solutions company
  - Increasing exports
  - People migrating from Traditional products to New age building products
    - Availability
    - Skilled labour
    - Green product (substitutes wood/ bricks etc.)

### **Steel Building Segment**

- Huge potential & Products gaining wider acceptance in India
- Maintain high growth rate in the segment
  - Optimise utilisation of existing capacity
  - Outsourcing of the manufacturing
  - > Plan growth in the segment

## **Financials**





# **Profitability Statement**



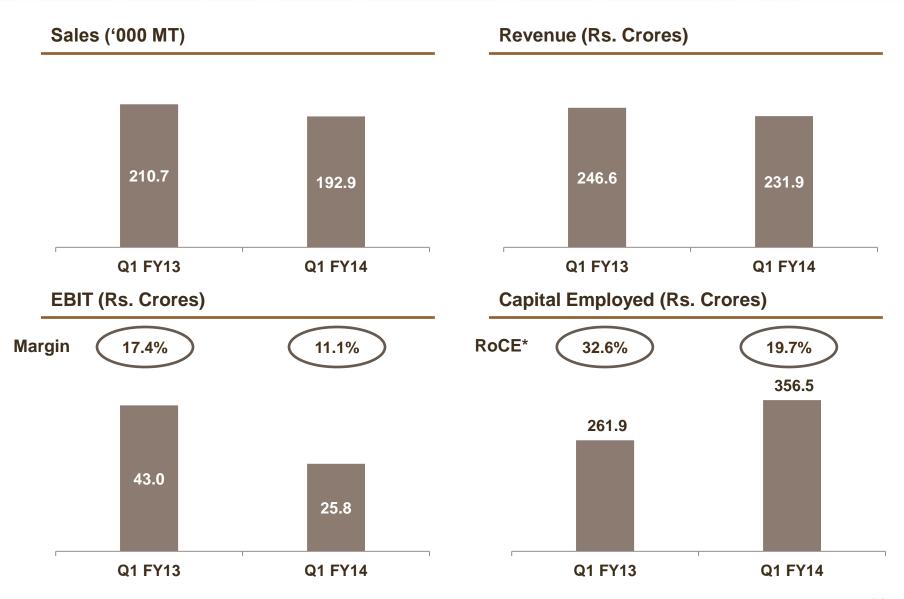
| Rs. in Crores             | Q1 FY2014 | Q1 FY2013 | YoY% |
|---------------------------|-----------|-----------|------|
| Revenues                  | 298.7     | 292.6     | 2%   |
| Raw Material              | 168.4     | 156.6     |      |
| Manpower Cost             | 26.4      | 23.8      |      |
| Other Operating Expenses  | 76.3      | 68.6      |      |
| EBITDA                    | 27.6      | 43.6      | -37% |
| EBITDA Margin             | 9.2%      | 14.9%     |      |
| Other Income              | 0.9       | 1.9       |      |
| Depreciation              | 5.6       | 5.1       |      |
| Interest                  | 2.0       | 1.4       |      |
| Tax                       | 7.1       | 12.6      |      |
| Net Profit                | 13.7      | 26.3      | -48% |
| Net Profit Margin         | 4.6%      | 9.0%      |      |
| Earning Per Share (EPS) ^ | 9.04      | 17.42     |      |
| RoCE*                     | 22%       | 30%       |      |

<sup>\* -</sup> RoCE = Based on Trailing Twelve Months (TTM) EBIT / Capital Employed

<sup>^ -</sup> Not Annualised

# **Building Products Segment**

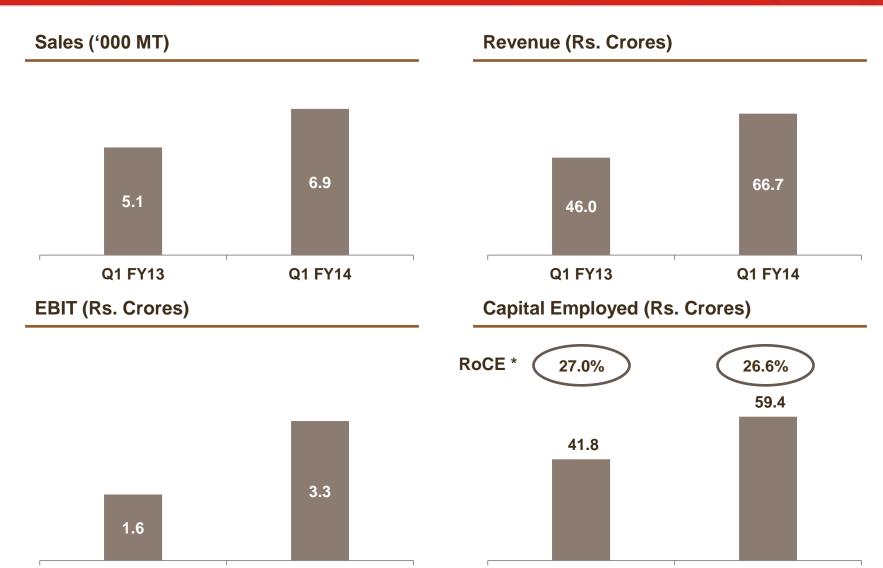




<sup>29</sup> 

# **Steel Buildings Segment**





**Q1 FY13** 

**Q1 FY14** 

Q1 FY14

**Q1 FY13** 

<sup>30</sup> 

# **Profitability Statement - Annual**



| Rs. in Crores                                 | FY2013 | FY2012 | FY2011 | FY2010 |
|---|--------|--------|--------|--------|
| Revenues                                      | 1,014  | 887    | 723    | 652    |
| Raw Material                                  | 562    | 490    | 386    | 358    |
| Manpower Cost                                 | 92     | 80     | 69     | 63     |
| Other Operating Expenses                      | 262    | 237    | 202    | 167    |
| EBITDA  | 98     | 81     | 66     | 64     |
| EBITDA Margin                                 | 9.6%   | 9.02%  | 9.13%  | 9.82%  |
| Other Income                                  | 9      | 18     | 12     | 10     |
| Depreciation                                  | 22     | 20     | 19     | 18     |
| Interest                                      | 6      | 4      | 6      | 14*    |
| Tax   | 26     | 21     | 12     | 12     |
| Net Profit                                    | 52     | 53     | 41     | 30     |
| Profit After Tax (Adjusted for Capital Gain)^ | 52     | 44     | 35     | 30     |
| Net Profit Margin                             | 5.2%   | 4.9%   | 5.67%  | 4.60%  |
| Dividend (%)                                  | 75%    | 70%    | 45%    | 45%    |
| ROCE (%)                                      | 20%    | 24%    | 18%    | 18%    |

<sup>^</sup> Adjusted for Income after Tax due to Sale of Land of Rs. 9.15 Crores in Q1 FY12 and Rs. 5.6 Crores in Q3 FY11

<sup>\*</sup> Includes (Gain) / Loss on derivative transactions & Exchange Fluctuation on ECB

# **Balance Sheet**



| Rs. in Crores                 | FY2013 | FY2012 | FY2011 | FY2010 |
|-------------------------------|--------|--------|--------|--------|
| Shareholder's Fund            | 290    | 250    | 208    | 174    |
| Share capital                 | 15     | 15     | 15     | 15     |
| Reserves & Surplus            | 275    | 234    | 193    | 159    |
| Non-current liabilities       | 91     | 47     | 50     | 67     |
| Long term borrowings          | 59     | 16     | 23     | 32     |
| Other non-current liabilities | 32     | 31     | 27     | 35     |
| Current liabilities           | 320    | 224    | 222    | 196    |
| Short term borrowings         | 95     | 55     | 79     | 62     |
| Other current liabilities     | 225    | 169    | 143    | 135    |
| Total Liabilities             | 701    | 521    | 480    | 437    |
|                               |        |        |        |        |
| Non-current assets            | 292    | 264    | 247    | 232    |
| Fixed assets                  | 248    | 228    | 222    | 227    |
| Long-term loans and advances  | 43     | 35     | 25     | 5      |
| Current assets                | 409    | 257    | 233    | 205    |
| Inventories                   | 254    | 158    | 154    | 123    |
| Trade receivables             | 52     | 42     | 32     | 23     |
| Cash and bank balances        | 53     | 33     | 19     | 19     |
| Other current assets          | 50     | 25     | 28     | 40     |
| Total Assets                  | 701    | 521    | 480    | 437    |



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