

**RUCHI INFRASTRUCTURE LTD.**

101, The Horizon, 1st Floor, Nath Mandir Road,
11/5, South Tukoganj, Indore - 452 001 (M.P.)
Tel.: 91-731-4755209, 4755227
CIN - L65990MH1984PLC033878

Date: 31st August, 2026

BSE Ltd.
Floor No. 25,
Phiroze Jeejeebhoy Tower
Dalal Street,
Mumbai – 400 001

National Stock Exchange of India Ltd.
“Exchange Plaza”
Bandra-Kurla Complex, Bandra (E)
Mumbai – 400 051

Sub.: Submission of Annual Report of the Company for the financial year ended 31st March, 2026.
Ref: Regulation 34 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

Dear Sir/Madam,

Pursuant to Regulation 34(1) of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, please find attached herewith 42nd Annual Report of the Company for the financial year 2025-26 including the Notice convening the 42nd Annual General Meeting of the Company scheduled to be held on **Tuesday, September 22, 2026 at 12.45 pm** through video conferencing (“VC”) or other audio-visual means (“OAVM”), without the physical presence of the members at a common venue.

The Company has duly initiated the process of dispatch of such 42nd Annual Report (including Notice of 42nd AGM) to the shareholders via e-mail through electronic facility rendered by Central Depository Services (India) Limited (CDSL) on Monday, 31st August, 2026.

Kindly take the same on your record.

**Thanking you,
Yours faithfully,**

For Ruchi Infrastructure Ltd.

**Ashish Mehta
Company Secretary**

Encl.: As Above

RUCHI INFRASTRUCTURE LIMITED

42nd Annual Report 2025-26

**STRONG
AGILE
NOBLE
KEEN
ABLE
LEAN
PROMPT**



Ruchi Infrastructure Limited

(CIN : L65990MH1984PLC033878)

Annual Report 2025-26

Board of Directors

Ruchi Joshi Meratia

Mohan Das Kabra

Ashutosh Pandey

Sankalp Ved - Director (Operations) till May 5, 2026.

Anil Kumar Gupta - Director (Operations) from August 1, 2026.

Parag Choudhary - Director (Technical)

Narendra Shah - Managing Director

Chief Financial Officer

Pavan Kumar Purohit

Company Secretary

Ashish Mehta

Statutory Auditors

SMAK & Co.

Chartered Accountants

Registrar & Share Transfer Agent

Sarthak Global Limited

170/10, Film Colony,

R.N.T. Marg,

Indore - 452001

Tel: +91 731 4279626, 2523545

e-mail: investors@sarthakglobal.com

Registered Office

706, Tulsiani Chambers, Nariman Point,

Mumbai - 400021, Maharashtra

Tel: +91 22 66560600

e-mail: ruchiinfrasecretarial@ruchiinfrastructure.com

Website : www.ruchiinfrastructure.com

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Forward looking statement

In this Annual Report, we have disclosed forward looking information to enable investors to comprehend our prospects and take investment decisions. This report and other statements - written and oral - that we periodically make contain forward-looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipates', 'estimates', 'expects', 'projects', 'intends', 'plans', 'believes' and words of similar substance in connection with any discussion of future performance.

We can not guarantee that these forward-looking statements will be realized, although we believe we have been prudent in assumptions. The achievements of results are subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialize or should underlying assumption prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. Readers should keep this in mind. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

Notice

Notice is hereby given that the Forty Second Annual General Meeting of the members of Ruchi Infrastructure Limited will be held on Tuesday, September 22, 2026 at 12.45 pm through Video Conferencing ('VC')/Other Audio Visual Means ('OAVM') to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the audited stand-alone and consolidated financial statements of the Company for the financial year ended March 31, 2026 and the reports of Board of Directors and Auditors thereon; and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT the stand-alone and consolidated Audited Financial Statements of the Company for the financial year ended March 31, 2026, the reports of Board of Directors and the Auditors thereon, be and are hereby received, considered and adopted."

2. To appoint a Director in place of Mr. Narendra Shah (DIN: 02143172), who retires by rotation and being eligible, offers himself for re-appointment and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT Mr. Narendra Shah (DIN: 02143172), Director of the Company, retiring by rotation at 42nd Annual General Meeting of the Company, being eligible for re-appointment, be and is hereby re-appointed as Director of the Company, who shall be liable to retire by rotation."

SPECIAL BUSINESS:

3. To approve the re-appointment of Mr. Parag Choudhary (DIN: 07845977) as Director (Technical) of the Company and if thought fit, to pass with or without modification(s), the following resolution as a **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013 and the Rules made thereunder read with Schedule V of the Companies Act, 2013 {including any statutory modification(s) or re-enactment thereof for the time being in force}, the approval of the members of the Company be and is hereby accorded to re-appoint Mr. Parag Choudhary (DIN:07845977) as Director (Technical) of the Company for a further period of two years with effect from June 29, 2026 on the terms (including remuneration) as specified in the explanatory statement to this resolution.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to revise/vary the terms and conditions (including remuneration) of his appointment from time to time to the extent, the Board of Directors may deem appropriate, as specified in the explanatory statement subject to the provisions of the Companies Act, 2013 and Rules made thereunder.

RESOLVED FURTHER THAT where in any financial year during the currency of his tenure, the Company has no profits or inadequate profits, Mr. Parag Choudhary, Director (Technical) shall be paid such remuneration or such revised/ increased remuneration, as approved by the Board of Directors from time to time, as the case may be, as minimum remuneration in terms of Section 197 of the Companies Act, 2013.

RESOLVED FURTHER THAT the Key Managerial Personnel of the Company be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limiting to, filing of necessary forms, returns, submissions under the Companies Act, 2013."

4. To approve the appointment of Mr. Anil Kumar Gupta (DIN : 11363591) as Director (Operations) of the Company and in this regard to consider and if thought fit, to pass with or without modification(s), the following resolution as **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 152, 196, 197, 203 and other applicable provisions, if any, of the Companies Act, 2013 and the Rules made thereunder read with Schedule V of the Companies Act, 2013 {including any statutory modification(s) or re-enactment thereof for the time being in force}, the approval of the members of the Company be and is hereby accorded to appoint Mr. Anil Kumar Gupta (DIN: 11363591) as Director (Operations) of the Company for a period of three years with effect from August 1, 2026 on the terms (including remuneration) as specified in the explanatory statement to this resolution.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to revise/vary the terms and conditions (including remuneration) of his appointment from time to time to the extent, the Board of Directors may deem appropriate, as specified in the explanatory statement subject to the provisions of the Companies Act, 2013 and Rules made thereunder.

RESOLVED FURTHER THAT where in any financial year during the currency of his tenure, the Company has no profits or inadequate profits, Mr. Anil Kumar Gupta, Director (Operations) shall be paid above referred remuneration or such revised/ increased remuneration, as approved by the Board of Directors from time to time, as the case may be, as minimum remuneration in terms of Section 197 of the Companies Act, 2013.

RESOLVED FURTHER THAT the Key Managerial Personnel of the Company be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limiting to, filing of necessary forms, returns, submissions under the Companies Act, 2013."

Registered Office:

Ruchi Infrastructure Ltd.
706, Tulsiani Chambers,
Nariman Point, Mumbai – 400 021
Date : August 11, 2026
Place : Indore

By order of the Board of Directors

Ashish Mehta
Company Secretary

Notice (Contd.)

NOTES:

1. The explanatory statements pursuant to Section 102(1) of the Companies Act, 2013 relating to the businesses as to be transacted at the 42nd AGM are annexed hereto.
2. The Ministry of Corporate Affairs (MCA) has vide General Circular No. 03/2025 dated September 22, 2025 read with General Circular No. 09/2024 dated September 19, 2024, General Circular No. 09/2023 dated September 25, 2023, General Circular No. 10/2022 dated December 28, 2022, General Circular No. 02/2022 dated May 5, 2022, General Circular No. 02/2021 dated January 13, 2021, General Circular No. 14/2020 dated April 8, 2020, General Circular No. 17/2020 dated April 13, 2020, General Circular No. 20/2020 dated May 5, 2020, General Circular No. 10/2021 dated June 23, 2021 and General Circular No. 20/2021 dated December 8, 2021 (collectively "MCA Circulars"), permitted Companies to conduct Annual General Meeting (AGM) through video conferencing (VC) or other audio visual means (OAVM), subject to compliance of various conditions mentioned therein. In compliance with the MCA Circulars and applicable provisions of Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the 42nd AGM of the Company is being convened and conducted through VC or OAVM, without the physical presence of the members at a common venue. Participation at the 42nd AGM through VC or OAVM shall be allowed on a first-come-first-served basis.
3. Pursuant to the provisions of the Companies Act, 2013, a member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a member of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC/OAVM, physical attendance of members has been dispensed with. Accordingly, the facility for appointment of proxies by the members will not be available for the 42nd AGM and hence the proxy form and attendance slip are not annexed to this notice.
4. The Members can join the Meeting through VC/OAVM 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the Meeting through VC/OAVM will be made available to at least 1000 members on first come first served basis. However, the participation of large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. are not restricted on first come first served basis.
5. Members attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
6. Corporate Shareholders/Societies intending to authorize their authorized representative to attend the AGM through VC or OAVM are requested to send a duly certified copy of Board Resolution to the Company or upload it on the e-voting portal, authorizing their representative to attend and vote on their behalf electronically or otherwise in terms of provisions of Section 47 of the Companies Act, 2013. The said resolution shall be sent to the scrutinizer by email through its registered email address to pddiwan@yahoo.co.in with a copy marked to ruchiinfrastructural@ruchiinfrastructure.com and helpdesk.evoting@cdslindia.com.
7. The relevant details as required under Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard-2 ("SS-2"), in respect of re-appointment of Directors as mentioned under items no. 2, 3 and 4 of Notice of this AGM, are provided in explanatory statements to items no. 2, 3 and 4 of the Notice.
8. In compliance with the aforesaid MCA Circulars and Regulation 36 of SEBI Listing Regulations, Notice of the 42nd AGM (being part of the Annual Report for the financial year 2025-26) is being sent through electronic mode to those members whose email addresses are registered with the Company/Depositories. Members may access the 42nd Annual Report (interalia containing the Notice of 42nd AGM and explanatory statement thereto) on the Company's website: www.ruchiinfrastructure.com, websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and on the website of CDSL i.e. www.evotingindia.com.
9. The members who have not registered their e-mail addresses so far, are requested to register their e-mail address for receiving all communication including Annual Report, Notices, Circulars, etc., from the Company electronically.
10. In case of joint-holding, the member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote.
11. Members seeking any information with regard to the accounts are requested to write to the Company Secretary at least seven days before the date of 42nd AGM so as to enable the management to keep the information ready at the meeting.
12. During the year under review, no amount of unpaid/unclaimed dividend/equity shares were required to be transferred to the Investor Education and Protection Fund (IEPF) by the Company.
13. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in the securities market. Members holding shares in physical form are requested to submit their PAN and Bank Account Details to Registrar and Share Transfer Agent of the Company by sending a duly signed letter along with self-attested copy of PAN Card and original cancelled cheque.
14. SEBI has issued Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/655 dated November 3, 2021, Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/687 dated December 14, 2021, Circular No. SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/ 2023/37 dated March 16, 2023 and Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2023/181 dated November 17, 2023 for Common and Simplified Norms for processing investor's services request by Registrar and Share Transfer Agents (RTAs) and norms for

Notice (Contd.)

furnishing PAN, KYC details and Nomination, freezing of folios without valid PAN, KYC details; compulsory linking of PAN and Aadhar by Shareholders holding shares in physical form, among others. Specimen copy of letter and prescribed formats for KYC and Nomination are available on website of Company at <http://www.ruchiinfrastructure.com/KYC.html>.

15. Members holding shares in physical form are requested to intimate changes pertaining to their bank account details, mandates, nominations, change of address, e-mail address etc., if any, to the Company or Company's Registrar and Share Transfer Agent. Members holding shares in electronic form must intimate the changes, if any, to their respective Depository Participants.
16. The facility for making/varying/cancelling nominations is available for individual shareholders of the Company. Nominations can be made in Form SH-13 and any variation/cancellation thereof can be made by giving notice in Form SH-14, prescribed under the Companies (Share Capital and Debentures) Rules, 2014 for the purpose. The forms can be obtained from the Company/Registrar and Share Transfer Agent or from the Website of the Ministry of Corporate Affairs at www.mca.gov.in.
17. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Companies Act, 2013 and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Companies Act, 2013, will be available for inspection by members during the annual general meeting. All documents referred to in the Notice will also be available for inspection on the basis of request of shareholder received by the Company.
18. In compliance with the provisions of Section 108 of the Companies Act, 2013, read with Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended from time to time and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has provided facility to its members to exercise their right to vote at the 42nd Annual General Meeting through the electronic voting (e-voting) service facilitated by the Central Depository Services (India) Limited (CDSL). The remote e-voting facility will also be made available from 9.00 am on Saturday, September 19, 2026 to 5.00 pm on Monday, September 21, 2026. The members who cast their votes by remote e-voting prior to the meeting may attend the meeting but shall not be entitled to cast their votes again at the meeting.
19. This AGM is being held through VC, therefore, the route map of venue is not annexed to this notice by the Company.

THE INSTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

Step 2 : Access through CDSL/NSDL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- (i) The voting period begins on Saturday, September 19, 2026 at 9.00 am and ends on Monday, September 21, 2026 at 5.00 pm. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) being Tuesday, September 15, 2026 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020**, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- (iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Notice (Contd.)

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL Depository	1) Users who have opted for CDSL Easi/Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi/Easiest are requested to visit cdsl website www.cdslindia.com and click on login icon & My Easi New (Token) Tab. 2) After successful login the Easi/Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in Demat mode with NSDL Depository	1) If you are already registered for NSDL IDEAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDEAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDEAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDEAS" Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp. 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Notice (Contd.)

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at : 022 - 4886 7000 and 022 - 2499 7000

Step 2 : Access through CDSL/NSDL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(v) Login method for e-voting and joining virtual meeting for **physical shareholders and shareholders other than individuals holding in Demat form:-**

1. The shareholders should log on to the e-voting website www.evotingindia.com.
2. Click on "Shareholders" module.
3. Now enter your user ID :-
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Characters DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter folio number registered with the Company.
4. Next enter the Image Verification as displayed and click on Login.
5. If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier voting of any Company, then your existing password is to be used.
6. If you are a first time user follow the steps given below:

PAN	For Physical shareholders and other than individual shareholders holding shares in Demat.
	Enter your 10 digit alpha-numeric PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the Company records in order to login. If both the details are not recorded with the depository or Company, please enter the member id/folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on "SUBMIT" tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the relevant EVSN for **RUCHI INFRASTRUCTURE LIMITED**.
- (x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

Notice (Contd.)

(xvii) **Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI, etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the “Corporates” module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
- It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; ruchiinfrasecretarial@ruchiinfrastructure.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Shareholders are encouraged to join the Meeting through Laptops/IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance atleast **seven days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at ruchiinfrasecretarial@ruchiinfrastructure.com. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **seven days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at ruchiinfrasecretarial@ruchiinfrastructure.com. These queries will be replied to by the Company suitably by email.
8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
10. If any Votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders - Please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN Card), AADHAR (self attested copy of Aadhar Card) by email to Sarthak Global Limited at investors@sarthakglobal.com with copy to the Company at ruchiinfrasecretarial@ruchiinfrastructure.com.
2. For Demat shareholders - Please update your email id & mobile no. with your respective **Depository Participant (DP)**.
3. **For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.**

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Assistant Vice President, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futorex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.

Notice (Contd.)

EXPLANATORY STATEMENTS

[Pursuant to provisions of Section 102(1) of the Companies Act, 2013]

Item No. 2

Mr. Narendra Shah is 70 years old and holds Master's Degree in Commerce and LLB from Sagar University, Madhya Pradesh. He has more than 40 years experience in the field of account and finance and is associated with the Company since 1986. He is actively involved in taxation, finance and business operations of the Company since last more than three decades. He was inducted on the Board of Directors of the Company on April 8, 2016 as an Executive Director and has been re-appointed from time to time. He has been appointed as Managing Director of the Company for a period of three years with effect from September 1, 2024.

He is liable to retire by rotation in terms of Section 152 of the Companies Act, 2013 and is retiring at this Annual General Meeting. He is not disqualified from being appointed as Director in terms of Section 164 of the Companies Act, 2013. He is not related to any Director or Key Managerial Personnel of the Company and does not hold any equity shares of the Company. He has attended all four meetings of the Board held during the financial year 2025-26 and has drawn remuneration of ₹ 112.24 lacs. He is not on the Board and Committees of any other listed entity.

He is on the Boards of two subsidiaries, being Peninsular Tankers Pvt. Ltd. and Mangalore Liquid Impex Pvt. Ltd. The above profile of Mr. Narendra Shah has been provided to the members in terms of secretarial standard on general meeting (SS2) and Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Board recommends the resolution set forth in Item no. 2 of the Notice to be passed as an ordinary resolution. None of the Directors of the Company holds any equity shares of the Company.

Save and except Mr. Narendra Shah and his relatives, none of the Directors, Key Managerial Personnel of the Company and their relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution.

Item No. 3

Mr. Parag Choudhary is associated with the Company since more than three decades and is heading the terminal business of the Company. He was promoted and inducted on the Board of Directors in June, 2020 and was re-appointed as Whole-time Director of the Company for a period of three years with effect from June 29, 2023. With effect from November 1, 2023, he was also appointed as Executive Director of a subsidiary (Mangalore Liquid Impex Pvt. Ltd.) on the terms (including remuneration) as approved vide Special Resolution passed at the 27th Annual General Meeting of the Subsidiary and his tenure as Executive Director of the subsidiary has been further extended for two years with effect from November 1, 2026.

Since, November 1, 2023, he continues to be a whole-time director of the Company on a notional income of ₹ 1/- per month, with no other variation in the terms approved by the members vide Special Resolution passed on September 21, 2023 at the 39th Annual General Meeting of the Company. He continues to be responsible for the operations of Terminal Business of the Company and its subsidiary. His designation was changed from Whole-time Director to Director (Technical) with effect from September 1, 2024 with due approval of shareholders accorded vide a Special Resolution passed at 40th Annual General Meeting of the Company. He has drawn remuneration of ₹12/- from the Company and ₹ 58.00 lacs from Mangalore Liquid Impex Private Limited (Subsidiary) during the financial year 2025-26. The aggregate remuneration received by him is within the limit approved by Special Resolution passed at 29th Annual General Meeting of the Subsidiary. With effect from April 1, 2026, his remuneration (in the books of Subsidiary) is as under:

- (i) Basic Salary – ₹ 2,88,302/- per month.
- (ii) House Rent Allowance – ₹ 1,15,321/- per month.
- (iii) Other Allowance – ₹ 34,006/- per month.
- (iv) Leave Travel Allowance, Child Education, National Pension Scheme, Leave encashment, contribution to provident fund, family pension fund, Bonus, vehicle expenses reimbursement, performance bonus and gratuity as per Policy of the Company.

Pursuant to provisions of Section 196(4) of the Companies Act, 2013 and Schedule V thereto, read with other applicable provisions and with due recommendation by Nomination and Remuneration Committee, the Board of Directors of the Company at its meeting held on May 28, 2026, re-appointed Mr. Parag Choudhary (DIN: 07845977) as Director (Technical) of the Company for a further period of two years with effect from June 29, 2026 subject to the approval of members of the Company.

Mr. Parag Choudhary is a Director liable to retire by rotation and is not disqualified from being re-appointed as a Director in terms of Section 164 of the Companies Act, 2013. He has given his consent to be reappointed as Director (Technical). In the opinion of the Board, he fulfills the conditions for his reappointment as Director (Technical) as specified in the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

He is not related to any Director or Key Managerial Personnel of the Company and does not hold any equity share in the Company or any of its subsidiary. He has attended all four meetings of the Board held during the financial year 2025-26. He is not on the Board and Committees of any other listed entity. He is not debarred or disqualified from being reappointed as Director of the Company by SEBI or RBI or Ministry of Corporate Affairs or any such statutory authority.

Notice (Contd.)

Following information is provided in terms of provisions of Schedule V to the Companies Act, 2013 to enable the members to take an informed decision:

I. GENERAL INFORMATION:

- i. **Nature of Industry:** The Company is engaged in the business of infrastructure viz. storage of liquid commodities, agri warehousing facilities and wind power generation.
- ii. **Date of commencement of commercial production:** The Company got certificate of commencement of business on October 5, 1984.
- iii. **In case of new Companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus:** Not Applicable.
- iv. **Financial performance based on given indicators:** Figures of revenue and profit of the Company recorded during last three financial years are as follows:

(₹ in lacs)

Financial year	Total Revenue	Profit after tax
2025-26	5,247.50	655.11
2024-25	4,680.01	182.10
2023-24	4,809.59	1,230.38

- v. **Foreign investments or collaborators, if any:** The Company has not entered into any foreign collaboration. As per the shareholding pattern of the Company as on March 31, 2026, Overseas Corporate Body holds 58,22,800 equity shares representing 2.47%, Foreign Corporate Bodies hold 2,02,96,970 equity shares representing 8.60% of the paid-up equity share capital of the Company.

II. INFORMATION ABOUT THE APPOINTEE:

a.	Background details & profile	Mr. Parag Choudhary is 58 years old and holds Bachelor's Degree in Civil Engineering (Hons.) from Shri Govindram Seksaria Institute of Technology and Science, Indore, Madhya Pradesh. He has a wide experience in civil engineering projects and executed a number of residential cum commercial projects like offices, buildings, complexes, agri-warehouses, tank-terminals, edible oil refineries etc. He is expert in pilling and foundation works, cross country pipeline projects for tanks terminal & refinery, industrial paint system, project material procurement etc. Mr. Choudhary is associated with the Company since more than three decades and is heading the terminal business of the Company.
b.	Past remuneration	Remuneration of ₹ 12/- received during financial year 2025-26 over and above his remuneration from the Subsidiary.
c.	Job profile & his suitability	As Director (Technical) of the Company, he is responsible for the terminal business of the Company, subject to the superintendence, guidance and control of the Board of Directors. Taking into account his vast experience, educational background, knowledge about the industry, his successful tenure with the Company as Director and the nature and size of operations of the Company, he is a fit and proper person to be re-appointed as the Director (Technical) of the Company.
d.	Remuneration proposed	Notional amount of ₹ 1/- per month.
e.	Recognition or awards	-
f.	Comparative remuneration profile with respect to industry, size of the company, profile of the position and person	Taking into consideration the size of the Company, the profile of Mr. Choudhary, the responsibilities shouldered by him and the industry bench marks, the proposal is reasonable and justified. The same has been recommended by the Nomination and Remuneration Committee and approved by the Board of Directors.
g.	Pecuniary relationship directly or indirectly with the company, or relationship with the managerial personnel, if any	Mr. Parag Choudhary has no pecuniary relationship directly or indirectly with the Company other than his Directorship (Executive Director) in Mangalore Liquid Impex Private Limited. He does not hold any equity share of the Company or its subsidiaries. He has no relationship with any of the managerial personnel or other directors of the Company.

Notice (Contd.)

III. Other information:

- (a) **Reasons of loss or inadequate profits:** Depreciation charged and impairment expenses (including write offs), have been the main reasons for inadequate profits earned by the Company.
- (b) **Steps taken or proposed to be taken for improvement:** The Company has taken initiatives to reduce the administrative costs and variable expenses of the Company. Optimum utilization of capacities of the facilities are being targeted to improve the profitability.
- (c) **Expected increase in productivity and profits in measurable terms:** The performance of the Company is expected to improve in the year ahead in terms of enhanced capacity utilisation, efficient operations and better profitability as a result of above measures being taken.

IV. Disclosures:

The remuneration paid to Mr. Narendra Shah, Managing Director and Mr. Sankalp Ved, Director (Operations) of the Company during the financial year 2025-26 is ₹ 112.24 lacs and ₹ 60.34 lacs respectively. Except the payment of sitting fees, no other remuneration, commission, fee, etc. is paid to the Non-Executive Directors. Mr. Krishna Das Gupta, Mr. Mohan Das Kabra, Mrs. Ruchi Joshi Meratia and Mr. Ashutosh Pandey, Non-Executive Directors of the Company received ₹ 24,000/-, ₹ 48,000/-, ₹ 58,000/- and ₹ 22,000/- respectively as sitting fees for the meetings of the Board/Committees thereof attended by them during the financial year 2025-26. Other requisite disclosure as per Schedule V of the Companies Act, 2013 have been appropriately provided in Directors' Report/Corporate Governance Report.

It is also proposed to authorize the Board to revise his aforesaid remuneration from time to time, as may be recommended by the Nomination and Remuneration Committee, during his tenure, subject to a maximum ceiling of ₹78.00 lacs per annum including salary, allowances, perquisites, reimbursement of expenses, leave travel allowance, contribution to provident fund and family pension fund, leave encashment, bonus, performance pay and gratuity as per policy of the Company, payable by the Company and/or its Subsidiary (Mangalore Liquid Impex Pvt. Ltd.) on aggregate basis, whether or not adequate profits is available in terms of provisions of Section 197 of the Companies Act, 2013 read with Schedule V thereto.

None of the non-executive directors of the Company holds any equity shares of the Company. None of the directors of the Company is related with any other director or key managerial personnel of the Company. This explanatory statement may also be read and treated as disclosure in compliance with the requirements of Section 190 of the Companies Act, 2013, Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India.

Such re-appointment is subject to approval of members of the Company required in terms of provisions of Section 196 and 197 of the Companies Act, 2013, Schedule V thereto and Regulation 17(1C) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Section 197 of the Act prescribes for approval of members of the Company by way of Special Resolution. Board of Directors of the Company recommends the resolution set out at Item no. 3 to be passed as Special Resolution.

Save and except Mr. Parag Choudhary and his relatives, none of the Directors or Key Managerial Personnel of the Company and their relatives is in anyway concerned or interested, financially or otherwise in the said resolution.

Item No. 4

Mr. Anil Kumar Gupta is associated with the Company since June, 2000 and is currently heading warehouse business of the Company as successor of the earlier business head. Rewarding his skills sets and the responsibilities he has shouldered, he has been inducted on the Board of Directors of the Company with effect from August 1, 2026 by the Board of Directors at its meeting held on August 11, 2026 as an Additional Director in accordance with the provisions of Section 161 of the Companies Act, 2013. Accordingly, he holds office upto the date of Annual General Meeting.

Pursuant to provisions of Section 196(4) of the Companies Act, 2013 and Schedule V thereto, read with other applicable provisions, subject to approval of member of the Company, the Board of Directors of the Company at its meeting held on August 11, 2026, further appointed Mr. Anil Kumar Gupta (DIN: 11363591) as Director (Operations) of the Company for a period of three years with effect from August 1, 2026 on such remuneration and other terms and conditions, as provided hereunder.

He shall be a Director liable to retire by rotation and is not disqualified from being appointed as the Director (Operations) in terms of Section 164 of the Companies Act, 2013. He has given his consent and candidature to be appointed as Director. In the opinion of the Board, he fulfills the conditions for his appointment as Director as specified in the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Mr. Anil Kumar Gupta has drawn remuneration of ₹ 48.29 lacs during the financial year 2025-26, in the capacity of employee of the Company. He is also on the Board of Directors of a wholly-owned subsidiary (being Peninsular Tankers Pvt. Ltd.). He is not on the Board of any other listed entity. Mr. Anil Kumar Gupta is not debarred or disqualified from being appointed as Director of the Company by SEBI or RBI or Ministry of Corporate Affairs or any such statutory authority.

Following information is provided in terms of provisions of Schedule V to the Companies Act, 2013 to enable the members to take an informed decision:

Notice (Contd.)

I. GENERAL INFORMATION:

- i. **Nature of Industry:** The Company is engaged in the business of infrastructure viz. storage of liquid commodities, agri warehousing facilities and wind power generation.
- ii. **Date of commencement of commercial production:** The Company got certificate of commencement of business on October 5, 1984.
- iii. **In case of new Companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus:** Not Applicable.
- iv. **Financial performance based on given indicators:** Figures of revenue and profit of the Company recorded during last three financial years are as follows:

(₹ in lacs)

Financial year	Total Revenue	Profit after tax
2025-26	5,247.50	655.11
2024-25	4,680.01	182.10
2023-24	4,809.59	1,230.38

- v. **Foreign investments or collaborators, if any:** The Company has not entered into any foreign collaboration. As per the shareholding pattern of the Company as on March 31, 2026, Overseas Corporate Body holds 58,22,800 equity shares representing 2.47%, Foreign Corporate Bodies hold 2,02,96,970 equity shares representing 8.60% of the paid-up equity share capital of the Company.

II. INFORMATION ABOUT THE APPOINTEE:

a.	Background details & profile	Mr. Anil Kumar Gupta is 53 years old and holds Bachelor's Degree in Engineering (Civil) from Malaviya National Institute of Technology Jaipur in the year of 1994 and has more than two and a half decade experience and have a wide experience in Civil Engineering Projects and executed a number of commercial projects like Agri-warehouses, office buildings, refinery plant with allied facilities etc. He is employed with holding Company since June 1, 2000.
b.	Past remuneration	Remuneration of ₹ 48.29 lakhs for the financial year 2025-26, in the capacity of employee of the Company.
c.	Job profile & his suitability	As Director (Operations) of the Company, he is responsible for warehousing and wind projects and operations of the Company, subject to the superintendence, guidance and control of the Board of Directors. Taking into account his previous experience, educational background, knowledge about the industry, the nature and size of operations of the Company and his existing profile in warehouse businesses, he is a fit and proper person to be appointed as the Director (Operations) of the Company, as a successor of earlier business head.
d.	Remuneration proposed	(i) Basic Salary – ₹ 2,15,938/- per month (ii) House Rent Allowance – ₹ 86,375/- per month (iii) Other Allowance – ₹ 15,231/- per month (iv) Leave Travel Allowance, Child Education, National Pension Scheme, Leave encashment, contribution to provident fund, family pension fund, Bonus, vehicle expenses reimbursement, performance bonus and gratuity as per Policy of the Company.
e.	Recognition or awards	-
f.	Comparative remuneration profile with respect to industry, size of the company, profile of the position and person	Taking into consideration the size of the Company, the profile of Mr. Anil Kumar Gupta, the responsibilities shouldered by him and the industry bench marks, the proposed remuneration is reasonable and justified. The same has been recommended by the Nomination and Remuneration Committee and approved by the Board of Directors.
g.	Pecuniary relationship directly or indirectly with the company, or relationship with the managerial personnel, if any	Mr. Anil Kumar Gupta has no pecuniary relationship directly or indirectly with the Company other than his remuneration in the capacity of the Director. He does not hold any equity share of the Company or its subsidiaries. He has no relationship with any of the managerial personnel or other directors of the Company.

Notice (Contd.)

III. Other information:

- (a) **Reasons of loss or inadequate profits:** Depreciation charged and impairment Expenses (including write offs), have been the main reasons for inadequate profits earned by the Company.
- (b) **Steps taken or proposed to be taken for improvement:** The Company has taken initiatives to reduce the administrative costs and variable expenses of the Company. Optimum utilization of capacities of the facilities are being targeted to improve the profit ability.
- (c) **Expected increase in productivity and profits in measurable terms:** The performance of the Company is expected to improve in the year ahead in terms of enhanced capacity utilisation, efficient operations and better profitability as a result of above measures being taken.

IV. Disclosures:

The remuneration paid to Mr. Narendra Shah, Managing Director and Mr. Sankalp Ved, Director (Operations) of the Company during the financial year 2025-26 is ₹ 112.24 lacs and ₹ 60.34 lacs respectively. Except the payment of sitting fees no other remuneration, commission, fee, etc. is paid to the Non-Executive Directors. Mr. Krishna Das Gupta, Mr. Mohan Das Kabra, Mrs. Ruchi Joshi Meratia and Mr. Ashutosh Pandey, Non-Executive Directors of the Company received ₹ 24,000/-, ₹ 48,000/-, ₹ 58,000/- and ₹ 22,000/- respectively as sitting fees for the meetings of the Board/Committees thereof attended by them during the financial year 2025-26. Other requisite disclosure as per Schedule V of the Companies Act, 2013 have been appropriately provided in Directors' Report/Corporate Governance Report.

It is also proposed to authorize the Board to revise the aforesaid remuneration payable to Mr. Anil Kumar Gupta, from time to time, as may be recommended by the Nomination and Remuneration Committee, during his tenure, subject to a maximum ceiling of ₹ 70.00 lacs (Rupees seventy lacs) per annum including Salary, allowances, perquisites, reimbursement of expenses, leave travel allowance, contribution to provident fund and family pension fund, leave encashment, bonus, performance pay and gratuity as per policy of the Company, whether or not adequate profits is available in terms of provisions of Section 197 of the Companies Act, 2013 read with Schedule V thereto.

None of the non-executive directors of the Company holds any equity shares of the Company. None of the directors of the Company is related with any other director or key managerial personnel of the Company. This explanatory statement may also be read and treated as disclosure in compliance with the requirements of Section 190 of the Companies Act, 2013, Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India.

Such re-appointment is subject to approval of members of the Company required in terms of provisions of Section 196 and 197 of the Companies Act, 2013, Schedule V thereto and Regulation 17(1C) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Section 197 of the Act prescribes for approval of members of the Company by way of Special Resolution. Board of Directors of the Company recommends the resolution set out at Item no. 4 to be passed as Special Resolution.

Save and except Mr. Anil Kumar Gupta and his relatives, none of the Directors or Key Managerial Personnel of the Company and their relatives is in anyway concerned or interested, financially or otherwise in the said resolution.

Registered Office:

Ruchi Infrastructure Ltd.
706, Tulsiani Chambers,
Nariman Point, Mumbai – 400 021
Date : August 11, 2026
Place : Indore

By order of the Board of Directors

Ashish Mehta
Company Secretary

Directors' Report

Dear Shareholders,

Your Directors have pleasure in presenting the Forty Second Annual Report together with the Audited Financial Statements of the Company for the year ended March 31, 2026.

FINANCIAL RESULTS

(₹ in crores)

	2025-26	2024-25
Revenue from operations	42.62	39.48
Other Income	9.85	7.32
Total Income	52.47	46.80
Profit before depreciation, tax and exceptional items	19.33	14.95
Exceptional items	-	-
Profit before depreciation and tax	19.33	14.95
Depreciation	12.30	10.96
Profit before taxation	7.03	3.99
Provision for taxation	0.48	2.17
Profit after taxation	6.55	1.82
Balance brought forward from previous year	17.61	15.85
Re-measurement of the defined benefit plans through other comprehensive income(net of tax)	(0.09)	(0.06)
Balance as at end of year	24.07	17.61

OPERATIONS AND STATE OF COMPANY'S AFFAIRS

The Company recorded revenue of ₹ 42.62 crore from operations during the financial year under review as against ₹ 39.48 crore in the previous financial year. The profit before depreciation and tax during the year under review was ₹ 19.33 crore as against profit of ₹ 14.95 crore during the previous year. The profit after tax of the Company for the year under review was ₹ 6.55 crore as against profit of ₹ 1.82 crore recorded during the previous financial year. Despite the loss in generation of wind energy due to operational and cable theft issues, the increase in revenue owes to enhanced capacity utilization by storage business, both oil terminal and warehousing. Closure of hand made soap unit was also implemented during the year under review. Disposal of non-core asset, reversal of impairment of investment and reduced tax expenses have also contributed in the incremental net profit as compared to previous year, apart from operational efficiencies during the year under review. There is no major variation in the revenue from operations of infrastructure business during the year under review as compared to that in previous year.

Management Discussion and Analysis Report may please be referred for specific information pertaining to the industry and the Company affecting the business of the Company and the market in which it operates. Refer note no. 48 for detailed segment reporting and performance of the Company. There is no change in the nature of business during the year under review.

No material changes and commitments affecting the financial position of the Company occurred between the end of the financial year under review and the date of this Report except that the Board of Directors of the Company at its meeting held on May 28, 2026 approved the Draft Composite Scheme of Amalgamation/merger by absorption between Lennox Investment Private Limited (Amalgamating Company No. 1) and Multiacre Investment Services Private Limited (Amalgamating Company No. 2) with Ruchi Infrastructure Limited (Amalgamated Company) and their respective Shareholders and Creditors, prepared pursuant to the provisions of Sections 230 to 232 of the Companies Act, 2013 and other applicable provisions, Regulations and Rules made thereunder. Requisite applications under Regulation 37 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, submitted on June 18, 2026 to BSE Limited and National Stock Exchange of India Limited (NSE) for obtaining their No Objection Letter/Observation Letter, are under process.

TRANSFER TO RESERVES

The Company has not transferred and does not propose to transfer any amount to the reserves during the year under review.

DIVIDEND

The Directors do not recommend any dividend for the year under review.

Directors' Report (Contd.)

DIRECTORS

As on March 31, 2026, the composition of the Board of Directors of the Company was as follows:

- Mr. Mohan Das Kabra – Non-Executive Independent Director, Chairperson
- Mr. Narendra Shah – Managing Director
- Mr. Parag Choudhary – Director (Technical)
- Mr. Sankalp Ved – Director (Operations)
- Mrs. Ruchi Joshi Meratia – Non-Executive Independent Director
- Mr. Ashutosh Pandey – Non-Executive Independent Director

Mr. Sankalp Ved (DIN: 10729867), passed away on May 5, 2026. He had been a promising strategic member, who led by example. Board highly regarded his contribution during short tenure of couple of years approximately. His untimely demise is an irreparable loss to his family and his team-members.

During the year under review, Mr. Krishna Das Gupta (DIN: 00374379) retired from the position of Independent Director and Chairman of the Company, due to completion of his tenure on September 22, 2025.

During the year under review, the Board of Directors of the Company at its meeting held on May 28, 2025 has elected and approved the appointment of Mr. Mohan Das Kabra (DIN: 07896243), Non-Executive Independent Director, as Chairperson of the Board as successor of Mr. Krishna Das Gupta (as Chairperson) (DIN: 00374379), Non-Executive Independent Director with effect from June 1, 2025.

As per the provisions of Section 152 of the Companies Act, 2013, Mr. Narendra Shah, Managing Director of the Company retires by rotation at the 42nd Annual General Meeting of the Company and being eligible, offers himself for re-appointment.

Mr. Parag Choudhary (DIN: 07845977), Director (Technical) was re-appointed by the Board of Directors of the Company in its meeting held on May 28, 2026 for the further period of two years with effect from June 29, 2026 and Mr. Anil Kumar Gupta (DIN : 11363591), was appointed as Director (Operations), by the Board of Director of the Company in its meeting held on August 11, 2026 for the period of three years with effect from August 1, 2026, subject to the approval of members of the Company. Appropriate ordinary/special resolutions seeking members approval for such re-appointment/appointment form part of the Notice of 42nd Annual General Meeting. Necessary information required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards in respect of their re-appointment/appointment at the ensuing Annual General Meeting is given in such notice.

All Independent Directors of the Company have given declarations that they meet the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

None of the Directors of your Company is disqualified for being appointed as Director, as specified in Section 164(2) of the Act, read with Rule 14(1) of the Companies (Appointment and Qualification of Directors) Rules, 2014 or barred by SEBI or any other authority from holding the office of Director. During the year under review, Managing Director, Director (Operations) and Director (Technical) of the Company did not receive any remuneration or commission from any of its subsidiaries, except that Mr. Parag Choudhary, Director (Technical) of the Company has received remuneration of ₹ 58.00 lacs from Mangalore Liquid Impex Pvt. Ltd. (Subsidiary Company) for the financial year under review.

The details of programs for familiarization of Independent Directors with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company and related matters are available on the website of the Company i.e. <http://www.ruchiinfrastructure.com/Familiarizationprog.html>. In the opinion of the Board, each of the Independent Directors has integrity, expertise, requisite experience and proficiency to perform his/her duties as an Independent Director.

KEY MANAGERIAL PERSONNEL

The Key Managerial Personnel of the Company are as follows:

Mr. Narendra Shah, Managing Director, Mr. Parag Choudhary, Director (Technical), Mr. Anil Kumar Gupta, Director (Operations) (with effect from August 1, 2026), Mr. Sankalp Ved, Director (Operations) (till May 5, 2026), Mr. Pavan Kumar Purohit, Chief Financial Officer and Mr. Ashish Mehta, Company Secretary.

DIRECTORS' RESPONSIBILITY STATEMENT

In accordance with the provisions of Section 134(5) of the Act, your directors confirm that:

- a) in the preparation of the annual accounts for the financial year ended March 31, 2026, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026 and of the profit of the Company for that period;

Directors' Report (Contd.)

- c) the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the directors had prepared the annual accounts on a going concern basis;
- e) the directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
- f) the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

PERFORMANCE EVALUATION OF THE BOARD, ITS COMMITTEES AND INDIVIDUAL DIRECTORS

The Board of Directors has carried out an annual evaluation of its own performance, board committees and individual directors in the manner as enumerated in the Nomination, Remuneration and Evaluation Policy as well as, in accordance with the provisions of the Act and the Listing Regulations. The performance of the Board of Directors was evaluated by it after seeking inputs from all the directors on the basis of criteria formulated by the Nomination and Remuneration Committee, including, the board composition and structure, effectiveness of board processes, information provided and functioning, etc. The performance of the committees was evaluated by the respective committees and the Board of Directors after seeking inputs from the committee members on the basis of selected criteria. Performance evaluation of Independent Directors was done by the entire Board, excluding the independent director being evaluated.

MEETINGS OF THE BOARD

The Board of Directors of the Company met four times during the financial year 2025-26. The meetings were held on May 28, 2025, August 8, 2025, November 13, 2025 and February 10, 2026.

ANNUAL RETURN

The Annual Return of the Company as on March 31, 2026 is available on the Company's website and can be accessed at web-link http://www.ruchiinfrastructure.com/Annual_Return.html.

COST RECORDS

The Company has maintained Cost Records for wind energy generated during the year under review, though it is not required to audit the same as per the Companies (Cost Records & Audit) Amendment Rules, 2014.

AUDITOR AND AUDITORS' REPORT

STATUTORY AUDITORS

M/s. SMAK & Co. (Firm Registration No. 020120C) were re-appointed as Statutory Auditors of the Company by the members at the 41st Annual General Meeting (AGM) of the Company held on September 23, 2025 for the second term of two consecutive years from the conclusion of 41st AGM till the conclusion of the 43rd AGM of the Company at a remuneration of ₹ 7.87 lacs plus applicable GST and reimbursement of out of pocket expenses for statutory audit of the Company.

The notes on financial statements referred to in the Auditors' Report on the financial statements for the year ended March 31, 2026 are self-explanatory and do not call for any further comments. The Auditors' Report does not contain any qualification, reservation, adverse remark or disclaimer.

SECRETARIAL AUDITORS

M/s. P. Diwan & Associates, Practising Company Secretaries (Firm Registration No. P2015MH041400) were appointed as Secretarial Auditor of the Company by the members at 41st Annual general Meeting (AGM) of the Company held on September 23, 2025, for the first term of five consecutive years from financial year 2025-26 to financial year 2029-30.

Pursuant to the provisions of Section 204 of the Act, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, Secretarial Audit Report for the financial year ended March 31, 2026 issued by M/s. P. Diwan & Associates, Practising Company Secretaries is annexed herewith as **Annexure I** and is self-explanatory. The Company has advised the promoters and promoter group to comply with provisions of Regulation 31 of the Listing Regulations, pertaining to dematerialization of their entire shareholding. Over a decade, the Company has not received any request for issue of duplicate shares, as almost all retail shareholders hold shares in dematerialised form. Basis a rational risk-benefit assessment, running the risk of such contingency was though prudent, however, since July, 2026, the Company has obtained a Special Contingency Insurance Policy.

Pursuant to provisions of Regulation 24A of Listing Regulations, the Secretarial Audit Report of material unlisted subsidiary is attached as **Annexure III** to the Corporate Governance Report (being part of this Annual Report).

Directors' Report (Contd.)

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

Your Company has three subsidiaries as at March 31, 2026 i.e. Mangalore Liquid Impex Pvt. Ltd., Peninsular Tankers Pvt. Ltd. and Ruchi Renewable Energy Pvt. Ltd. The Company does not have any joint venture or associate Company during the year under review. However, financials of an associate partnership firm, namely, Narang & Ruchi Developers have been consolidated in terms of applicable Accounting Standards. No company became or ceased to be subsidiary during the year under review.

The statement containing salient features of the financial statements and performance of subsidiaries and associate partnership firm and their contribution to the overall performance of the Company during the period is attached with the audited financial statements in **form AOC-1**. The audited financial statements of each of the subsidiaries have also been placed on the website of the Company at www.ruchiinfrastructure.com. The policy for determining material subsidiary as approved by the Board of Directors of the Company is available on the website of the Company at <http://www.ruchiinfrastructure.com/Policyfordeterminingmaterialsubsidiary1.pdf>.

PARTICULARS OF LOANS/ADVANCES, GUARANTEES, INVESTMENTS AND SECURITIES

Particulars of loans/advances, investments, guarantees made and securities provided during the year as required under the provisions of Section 186 of the Act and Schedule V of the Listing Regulations, are provided in the notes to the standalone financial statements (Please refer note no. 38, 39 and 41 to the standalone financial statements).

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

All related party transactions were entered into by the Company with the prior approval of the Audit Committee. During the financial year under review, all the transactions with related parties were entered into at arm's length and in the ordinary course of business and none of such related party transactions required the approval of the Board of Directors or the Shareholders in terms of the provisions of Section 188 of the Act or Regulation 23 of the Listing Regulations. There were no materially significant related party transactions that may have potential conflict of interests of the Company at large. All related party transactions were placed before the Audit Committee for review and approval.

The policy on materiality of related party transactions and on dealing with related party transactions as approved by the Board of Directors may be accessed on the Company's website at <http://www.ruchiinfrastructure.com/Policy%20on%20materiality%20RPT.pdf>. Your directors draw attention of the members to Note no. 49 to the standalone financial statements which set out related party disclosures in terms of the provisions of the Listing Regulations.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The Company is engaged in service industry and no major expenses have been incurred during the year under review towards technology absorption/capital investments on energy conservation equipments. Relevant information under Section 134(3)(m) of the Act, read with Rule 8 of the Companies (Account) Rules, 2014 is provided in Management Discussion and Analysis Report forming part of this Directors' Report and 42nd Annual Report.

There was no foreign exchange earning or outgo during the financial year under review and the previous financial year.

INTERNAL CONTROL SYSTEM AND ADEQUACY THEREOF

The Company has an adequate internal control system commensurate with the size and nature of its business. These controls ensure that the transactions are authorized, recorded and reported correctly and assets are safeguarded and protected against the loss from unauthorized use or disposition. In addition, there are operational controls and fraud risk controls, augmenting the internal control mechanism.

An internal audit programme covering various activities and periodical reports are submitted to the management as well as Audit Committee of the Board. The Audit Committee, comprises of professionally qualified directors, who interact with the statutory auditors, internal auditors and management on the matters within its terms of reference. Effective policies, guidelines and procedures are in place for effective management of internal financial controls. To maintain its objectivity and independence, the Internal Auditor has access to the Chairperson of the Audit Committee of the Board. The Internal Auditor monitors and evaluates the efficacy and adequacy of internal control system in the Company, its compliance with operating systems, accounting procedures and policies at all locations of the Company. Based on the report of Internal Auditor, process owners undertake corrective action in their respective areas and thereby strengthen the controls.

The Internal Auditors also perform an independent check of effectiveness of key controls in identified areas of internal financial control reporting. The Statutory Auditors Report includes a report on the internal financial controls over financial reporting. The Audit Committee and the Board are of the opinion that the Company has sound Internal Financial Control commensurate with the nature and size of its business operations and the same are operating effectively. During the year, no reportable material weakness in the design or operation of internal control system or their inadequacy was observed.

Directors' Report (Contd.)

RISK MANAGEMENT

Risk Management is a strategic business discipline and a continuous process that supports to achieve the Company's objectives by addressing the full spectrum of its risks and managing the impact of those risks. The Company uses the risk management framework as a key tool to proactively identify, assess, treat, monitor and report risks as well as to create a risk-aware culture within the Company. The Board regularly reviews the risk management strategy of the Company with focused approach towards risk associated with core business of storage infrastructure and renewable energy. The Audit Committee of the Board monitors effectiveness of risk management systems. The detailed analysis of risk and concerns of the Company is provided in the Management Discussion and Analysis Report forming part of this Directors' Report and 42nd Annual Report.

CORPORATE GOVERNANCE

The Company adheres to the corporate governance requirements set out by the Securities and Exchange Board of India (SEBI) and considers Corporate Governance as an instrument to maximize value for all Stakeholders i.e. investors, employees, shareholders, customers, suppliers, environment and the community at large. Good governance practices emerge from the culture and mind-set of the organization. The Company has adopted fair and transparent governance and disclosure practices. A separate report on Corporate Governance forms an integral part of this Annual Report. Certificate of Practising Company Secretary regarding compliance of conditions of Corporate Governance as stipulated under Schedule V of the Listing Regulations, is annexed herewith as Annexure II to this Report.

PARTICULARS OF EMPLOYEES

The information required under Section 197(12) of the Act, read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is annexed herewith as Annexure III to this Report.

VIGIL MECHANISM/WHISTLE BLOWER POLICY

The Company has Whistle Blower Policy and has established the necessary Vigil Mechanism in accordance with the provisions of Section 177(9) of the Act and the Listing Regulations. The Company's Vigil Mechanism/Whistle Blower Policy aims to provide the appropriate platform and protection for whistle blowers to report instances of unethical practices, violation of applicable laws and regulations. All employees and Directors have access to the Chairperson of the Audit Committee and the policy also provides adequate safeguards against victimization of persons who use such mechanism and makes provisions for direct access to the Vigilance Officer. The Vigil Mechanism/Whistle Blower Policy is uploaded on the website of the Company at <http://www.ruchiinfrastructure.com/Vigilmechanismpolicy.pdf>. No complaint is received or pending during the year.

NOMINATION, REMUNERATION AND EVALUATION POLICY

The Nomination, Remuneration and Evaluation Policy of the Company as recommended by the Nomination and Remuneration Committee has been approved by the Board of Directors of the Company in accordance with the provisions of Section 178 of the Act and the Listing Regulations and is available on the website of the Company at <http://www.ruchiinfrastructure.com/NominationRemunerationandEvaluationPolicy.pdf>. The salient features of the policy are:

- (a) It applies to the Board of Directors (the "Board"), Key Managerial Personnel (the "KMP") and the Senior Management Personnel of the Company. The primary objective of the Policy is to provide a framework and set standards for the selection, nomination, remuneration and evaluation of the Directors, Key Managerial Personnel and officials comprising the senior management.
- (b) It deals with functions, responsibilities and Composition of Nomination and Remuneration Committee.
- (c) It sets guidelines/principles for recruitment/appointment of Directors/KMPs/Senior Officials and remuneration thereof.
- (d) It deals with evaluation/assessment of Directors/KMPs/Senior Officials of the Company.

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Company has a duly constituted Corporate Social Responsibility (CSR) Committee, which is responsible for fulfilling the CSR objectives of the Company. The Committee comprises of Mr. Mohan Das Kabra (Chairperson), Mrs. Ruchi Joshi Meratia and Mr. Parag Choudhary, as members. The CSR Committee has formulated and recommended to the Board, a Corporate Social Responsibility Policy (CSR Policy) which was approved by the Board and is available on the website of the Company at <http://www.ruchiinfrastructure.com/CSR-Policy.html>.

During the year under review, the Company was not obliged to spend any amount on CSR activities/programs in terms of the provisions of Section 135 of the Companies Act, 2013. Accordingly, no other information is provided under CSR Reporting requirements of the Companies (Corporate Social Responsibility Policy) Rules, 2014.

AUDIT COMMITTEE AND OTHER COMMITTEES OF THE BOARD

Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee have been duly constituted by the Board and the Board has approved their terms of reference/role in compliance with the provisions of the Act and Listing Regulations. The Audit Committee comprises of Mr. Mohan Das Kabra, as the Chairman, Mr. Narendra Shah and Mrs. Ruchi Joshi Meratia as the members.

Directors' Report (Contd.)

The details of the role and composition of the aforesaid Committees, including the number of meetings held during the financial year under review and attendance at the meetings, are provided in the Corporate Governance Report forming part of this Annual Report.

SECRETARIAL STANDARDS

The Company has duly complied with the applicable 'Secretarial Standards on Meetings of the Board of Directors - SS 1' and 'Secretarial Standards on General Meetings - SS 2' during the year under review.

TRANSFERS TO INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

During the year under review, no unpaid/unclaimed dividend/equity shares were required to be transferred by the Company to Investor Education and Protection Fund (IEPF).

DISCLOSURE UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION & REDRESSAL) ACT, 2013

Your Company maintains a safe and healthy work environment, where every employee is treated with respect and is able to work without fear of discrimination, prejudice, gender bias or any form of harassment. Your Company has in place a Prevention of Sexual Harassment Policy in accordance with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the rules made thereunder to uphold the objectives of the said Act. The policy covers all employees irrespective of their nature of employment and also applicable in respect of all allegations of sexual harassment made by an outsider against an employee. An Internal Complaints Committee (ICC) has also been set up to redress complaints received on sexual harassment:

- a) No. of complaints of sexual harassment received during the year: Nil.
- b) No. of complaints disposed off during the year: Nil.
- c) No. of cases pending for more than ninety days: Nil.

COMPLIANCE WITH MATERNITY BENEFIT ACT, 1961

Your Company has in place a Maternity Policy in accordance with the requirements of the Maternity Benefit Act, 1961. The policy covers all the female employees of the Company irrespective of their nature of employment. The Company has duly complied with the provisions of Maternity Benefit Act, 1961.

GENERAL DISCLOSURES

Your Directors state that no disclosure or reporting is required in respect of the following matters as there were no transactions pertaining to such matters during the year under review:

- 1. Details relating to deposits covered under Chapter V of the Act.
- 2. Issue of equity shares with differential rights as to dividend, voting or otherwise.
- 3. Issue of shares (including sweat equity shares) to employees of the Company under any scheme.
- 4. No significant or material orders were passed by the Regulators/Courts/Tribunals/any other authority impacting the going concern status of the Company and its operations in future.
- 5. No instances of fraud were reported by the Statutory Auditors under Section 143(12) of the Act and the Rules framed thereunder either to the Company or to the Central Government.
- 6. No instance of default in repayment of loan or payment of interest thereon was observed during the year under review and no application has been made under the provisions of the Insolvency and Bankruptcy Code, 2016 against the Company.

ACKNOWLEDGMENT

Your Directors place on record their gratitude for the valued support and assistance extended to the Company by the Shareholders, Banks, Government Authorities and other stakeholders of the Company and look forward to their continued support. Your directors also express their appreciation for the dedicated and sincere services rendered by employees of the Company.

For and on behalf of the Board of Directors

Date : August 11, 2026
Place : Indore

Narendra Shah
Managing Director
DIN: 02143172

Mohan Das Kabra
Chairperson
DIN: 07896243

Directors' Report (Contd.)

ANNEXURE I TO THE DIRECTORS' REPORT

SECRETARIAL AUDIT REPORT

Form No. MR-3

FOR THE FINANCIAL YEAR ENDED 31ST MARCH 2026

[Pursuant to section 204 (1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To
The Members
Ruchi Infrastructure Limited
706, Tulsiani Chambers
Nariman Point
Mumbai -400021

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Ruchi Infrastructure Limited** having CIN: L65990MH1984PLC033878 (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 generally complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended 31st March, 2026 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment.
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015; and
 - (c) The Securities and Exchange Board of India (Registrar to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - (d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018

As per the representations made by the management and relied upon by us, during the period under review, provisions of the following regulations were not applicable to the Company:

- (i) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Overseas Direct Investment and External Commercial Borrowings.
- (ii) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
 - (b) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
 - (c) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
 - (d) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; and
 - (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;

We have also examined compliance with the applicable clauses of the following

- (i) Secretarial Standards 1 & 2 issued by the Institute of Company Secretaries of India under the Companies Act, 2013.
- (ii) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above to this report to the extent applicable, except following:

- 1) the shareholdings of promoter(s) and promoter group are not 100% in dematerialized form as required under Regulation 31(2) of The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Directors' Report (Contd.)

- 2) Special Contingency Insurance Policy not obtained by the Company pursuant to SEBI Circular No-SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/70, May 25, 2022.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non – Executive Directors and Independent Directors. The changes in the composition of the Board of Directors, if any that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is generally given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were generally sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through and as informed, there were no dissenting members' views and hence not recorded as part of the minutes.

We further report that as per the explanations given to us and representations made by the management and relied upon by us there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

As per the explanations given to us and representations made by the management and relied upon by us, We further report that, during the audit period there were no other specific events / actions took place, having a major bearing on the Company's affairs, in pursuance of the above referred laws, rules, regulations, guidelines, etc.

For P. Diwan & Associates
Company Secretaries

Prashant Diwan
Partner
FCS: 1403 CP: 1979

PR: 6575/2025
UDIN: F001403H001077291

Date: 11/08/2026
Place: Mumbai

This report is to be read with our letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

Annexure "A"

To
The Members
Ruchi Infrastructure Limited
706, Tulsiani Chambers
Nariman Point
Mumbai – 400 021

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and books of Accounts of the company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate, Specific and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For P. Diwan & Associates
Company Secretaries

Prashant Diwan
Partner
FCS: 1403 CP: 1979

PR: 6575/2025
UDIN: F001403H001077291

Date: 11/08/2026
Place: Mumbai

Directors' Report (Contd.)

ANNEXURE II TO THE DIRECTORS' REPORT

CERTIFICATE ON CORPORATE GOVERNANCE

To the Members,

Ruchi Infrastructure Limited

I have examined the compliance of conditions of Corporate Governance by **Ruchi Infrastructure Limited** for the year ended **31st March 2026**, as stipulated in the Regulation 17 to 27, clauses (b) to (i) and (t) of sub-regulation (2) of regulation 46 and paragraph C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The compliance of conditions of Corporate Governance is the responsibility of the Management. My examination was limited to procedures and implementation thereof adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In my opinion and to the best of my information and according to the explanation given to me and based on the representations made by the Management, I certify that the Company has complied with the conditions of Corporate Governance as stipulated in the Regulation 17 to 27, clauses (b) to (i) and (t) of sub-regulation (2) of regulation 46 and paragraph C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

I further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

CS Prashant Diwan

Practicing Company Secretary

FCS No.: 1403 / CP No.: 1979

PR: 1683/2022

UDIN: F001403H001077401

Date: 11/08/2026

Place: Mumbai

ANNEXURE III TO THE DIRECTORS' REPORT

The information pursuant to Section 197 (12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 for the financial year ended March 31, 2026 is as given below:

- The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year:
Mr. Narendra Shah, Managing Director 17.70 : 01.00
Mr. Parag Choudhary, Director (Technical) - : 01.00
Mr. Sankalp Ved, Director (Operations) 11.79 : 01.00
The other Directors are non-executive and hence were paid sitting fee only.
- The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year;
Mr. Narendra Shah, Managing Director 10.3%
Mr. Parag Choudhary, Director (Technical) -
Mr. Sankalp Ved, Director (Operations) 14.0%
Mr. Pavan Kumar Purohit, Chief Financial Officer 18.5%
Mr. Ashish Mehta, Company Secretary 10.5%
- The percentage increase in the median remuneration of employees in the financial year: 7.15%
- The number of permanent employees on the rolls of Company: 109 as on March 31, 2026.
- Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:
Managerial 10.5%
Non-managerial 9.5%
- Affirmation that the remuneration is as per the remuneration policy of the Company:
The remuneration is as per the Nomination, Remuneration and Evaluation policy of the Company.

None of the employees, except the Managing Director, has received remuneration equal to or in excess of the limit specified in Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. Mr. Narendra Shah, a permanent employee, commenced his employment with the Company on June 1, 1986 as executive. This is his first employment/corporate job. For other requisite information explanatory statement to item no. 2 of the notice may be referred.

For and on behalf of the Board of Directors

Date : August 11, 2026
Place : Indore

Narendra Shah
Managing Director
DIN: 02143172

Mohan Das Kabra
Chairperson
DIN: 07896243

Management Discussion and Analysis Report

INDUSTRY STRUCTURE AND DEVELOPMENT

Ruchi Infrastructure Limited (the Company) is primarily engaged in the business of storage infrastructure and renewable energy, viz.

- (a) Liquid storage facilities for handling bulk storage of liquid commodities such as edible oils, petroleum products, bitumen, paraffins, liquid chemicals, with transfer via pipeline etc.
- (b) Warehousing facilities including storing agri commodities such as wheat, maize, soybean, cotton, chana etc. as well as extending customised warehousing facility for various industries dealing in E-commerce and FMCG, including cement, white goods, soap, adhesive, paint, etc. and
- (c) Renewable Energy – The Company has set up wind energy projects in MP including through a wholly-owned subsidiary.

With a 7,516 km coastline, India is strategically positioned on global maritime highways. It handles over 850 million tonnes of cargo annually across its network. The port infrastructure in India is anchored by 12 major ports (administered by the Union Government) and over 200 notified minor and intermediate ports (managed by coastal states).

The upcoming Major Ports in the same league are the 13th Major Port (Vadhavan, Maharashtra) and the 14th Major Port (Galathea Bay, Great Nicobar Island). India has 277 total berths across its 12 major ports that can handle vessels up to the size of Very Large Crude Carriers (VLCCs), of which 89 are operated under Public-Private Partnership (PPP) models. These 12 major ports handle the majority of cargo, while 217 non-major (minor) ports are controlled by state maritime boards.

The country's maritime sector plays a crucial role in its overall trade and business development. The tank terminals around the country are managed by private companies with some built on private land in the proximity of a port and others are built on land leased by a port trust. All government ports in India have delegated the operation of tank terminals to private companies and there is healthy competition between them at most locations.

Liquid storage tank terminal facility business is increasing in India amid challenges like increasing traffic and limited storage capacities. Construction of tanks for storage of edible oil, black oil, chemicals, LPG, etc., has increased gradually in recent years. Industries such as petrochemicals, chemicals, synthetic fibers, power generation, food processing and pharma are in requirement of cost effective handling solutions for the same.

Government is keen and giving top priority to port-led infrastructural development so that the immense potential of Indian coastline strength can be harnessed to the fullest. India's port infrastructure is gearing up to handle this additional traffic of chemicals and other liquids. Liquid cargoes i.e. crude oil, petroleum products, LPG, acids, edible oil, chemicals, etc. are handled by most ports in India.

Improving the standard of living in India would mean unleashing demands for construction goods, consumer goods, automobiles and electronics, all of which would have a positive impact on the growth of the Indian chemicals industry and ultimately a similar impact on the liquid storage tank terminal facility business in India.

With the planned capacity expansion by many petrochemical units and chemical plants, there is a need for more tanks. Increased activity has already been witnessed in this sector as operating chemical tanks has evolved as a viable business model at many locations.

India's warehousing industry has emerged as one of the most significant pillars of the country's infrastructure and logistics ecosystem. India's warehousing industry has recorded strong growth in recent years and continues to attract substantial domestic as well as international investment. According to various studies and industry references, the Indian warehousing market is currently estimated at approximately USD 25-27 billion during 2025-26, while various industry projections estimate the market size to reach approximately USD 40 billion by 2031. The sector is expected to maintain a compound annual growth rate (CAGR) ranging between 7% and 9%, depending upon the specific warehousing segment and geographical region.

Over the last few years, the sector has undergone substantial transformation due to the rapid expansion of e-commerce, organized retail, manufacturing activities, quick commerce platforms, and integrated supply chain systems. Warehousing is no longer considered merely a storage activity, rather, it has evolved into a strategic business function that supports efficient inventory management, distribution, transportation, and last-mile connectivity. The increasing penetration of digital commerce, rising urban consumption and growth in industrial production have significantly enhanced the demand for organized and technologically advanced warehousing facilities across the country.

India's warehousing and logistics sector is growing steadily, supported by economic development, industrial activity and changing customer needs. The expansion of e-commerce, organised retail, manufacturing, third-party logistics (3PL) and faster delivery services has made warehousing, an important part of the overall supply chain, rather than simply a storage facility.

The continued growth in consumption, manufacturing and distribution activities in Tier-II and Tier-III cities, along with improving connectivity and the growing need for decentralised supply chains, is expected to support and boost demand for modern warehousing facilities.

India's renewable energy sector continues to expand, supported by increasing demand for clean power and Government initiatives for renewable energy adoption. India's cumulative installed wind power capacity stands at approximately 58.14 GW as of July, 2026, which is 4th largest in the world. The continuing RPO/RCO framework is expected to support renewable power demand over the coming years.

Management Discussion and Analysis Report (Contd.)

However, the sector is also facing challenges such as competitive tariffs, project costs, grid connectivity, power offtake, financing requirements, actual generation performance, operational risks like thefts, etc. Therefore, while the long-term outlook for renewable energy remains favourable, the commercial viability of individual projects needs to be evaluated carefully based on specific factors like captive consumption, project-specific economics, generation potential and power-sale arrangements.

INDUSTRY OUTLOOK

India is the sixth largest chemicals market in the world and the third largest in Asia. Rising consumerism in the domestic market as well as cost competition and proximity to many developing Asian economies are driving the increase of chemicals production in India. Nitric acid is one of the major chemicals with different grades available in the market such as Diluted Nitric Acid (DNA) 60%, Concentrated Nitric Acid (CNA) 98%, Strong Nitric Acid (SNA) with 64%, 68%, and 72% used in different applications in multiple industries. The major demand for Nitric Acid is derived from the fertilizer industry to produce Ammonium Nitrate.

Domestic manufacturer consumes Nitric Acid for captive use to produce nitrate-based fertilizer. Demand for nitric acid application has recently improved in the electronic industry & steel industry also. With government initiatives such as Make in India and reducing the import of explosives from the overseas countries, the domestic end-user such as Ordnance Factory and some private players are focusing on enhancing their production output, which is anticipated to fuel the demand for nitric acid in the coming years.

India's warehousing market is expanding rapidly, projected to scale past USD 40 billion by 2031, driven by e-commerce acceleration, supply chain consolidation post-GST, and government infrastructure programs like Make in India, Gati Shakti, etc.

Major investments in dedicated freight corridors, multi-modal logistics parks, and highway expansions are cutting transit times and lowering overall supply chain friction. Over 60% of national e-commerce demand now originates outside major metros, shifting focus to emerging logistics hubs like Indore, Lucknow, Nagpur, and Jaipur. The Indian warehousing market is segmented into hardware/system, software, and services. The services segment is projected to dominate the market due to its ability to offer customized logistics solutions tailored to individual business needs. This trend is propelled by the significant growth in e-commerce and retail sectors.

This industry is typically service oriented. As companies increasingly look for efficiencies in their supply chain operations, demand for 3PL providers in warehousing segment is increasing, and value-added services such as inventory management, order fulfillment, and last mile delivery solutions is on the rise, this sector is getting more advanced and complex and tough competition is arising among existing competition. The Indian warehousing market is poised for robust growth over the next five years, driven by the rapid adoption of e-commerce, technological advancements, and continued Government support for logistics and infrastructure development. This favorable growth outlook is expected to encourage companies operating in the warehousing sector to expand their capacities and modernize their facilities. Investments in well-equipped warehouse facilities, advanced technology, efficient processes, and skilled manpower will be essential for meeting evolving customer requirements and strengthening operational efficiency.

Over the years, growth is likely to be driven by increasing renewable purchase obligations, competitive bidding, wind-solar hybrid projects, repowering of ageing wind farms, corporate demand for green power and continued investment in transmission and grid infrastructure. The International Energy Agency expects India's wind generation to grow at an average annual rate of 8.2% through 2030, while renewable capacity expansion is expected to accelerate substantially.

Despite the favorable long-term outlook, the Indian wind and renewable energy sector faces several challenges that could impact project execution, profitability and cash flows. Transmission and grid constraints, Tariff and competitive pressure, Intermittency and energy storage requirements, equipment and technology risks, operational risks like thefts, Policy and regulatory changes, increasing competition from solar and hybrid projects are the key threats for the sector. Companies with strong project execution capabilities, efficient assets, diversified portfolios and robust financial resources are likely to be better positioned to mitigate these risks.

Going forward, the Company will selectively evaluate opportunities based on long-term PPAs, open access or other assured power-sale arrangements. Any new investment will be considered only after evaluating generation potential, power tariff, project cost, expected returns, financing requirements and operational risks. In the near term, the Company's focus will remain on maintaining the existing wind assets, controlling theft and generation losses, improving operational performance and assessing their economic viability. The Company will adopt a cautious and selective approach towards any new wind capacity addition.

BUSINESS STRATEGY; OPPORTUNITIES AND THREATS

- (a) **Liquid Storage Business Vertical :** Your Company has storage infrastructural facilities at strategic locations across the country. Your Company is exploring a number of options to leverage the strengths of the Company viz. being the major player in the bulk liquid storage industry, having experienced and well-trained manpower, well equipped security and strategic alliance with third parties. This year Company has expanded its liquid storage capacity and the revenue from the expanded capacity is expected to be added up in coming years. Major Port Trust Authorities keep floating new tenders for interested investors for using land (captive /3rd Party) for creating additional liquid storage capacity, which may impact the efficiency of occupation of storage tanks.

Management Discussion and Analysis Report (Contd.)

- (b) **Ware house Storage Business :** The Warehouse Storage Business continues to be a strategically important business vertical of the Company and has undergone significant transformation and diversification over the past few years. During FY 2025-26, the Company remained focused on optimizing utilization of its existing assets, strengthening and diversifying its customer portfolio, increasing the contribution of stable and non-agricultural customers, and enhancing the overall quality and sustainability of earnings. This sustained performance and progressive diversification have further strengthened the Company's position as one of the leading warehousing and storage service providers in Madhya Pradesh. During the year, the Company developed/commissioned approximately 23,200 Sq. Ft. of additional storage capacity and selectively evaluated customized warehousing opportunities aligned with specific customer requirements. These initiatives are aimed at enhancing asset productivity and utilization, improving revenue visibility and stability, strengthening customer relationships and further improving the quality of earnings. The Company continues to progressively diversify beyond traditional agricultural storage by expanding its presence across non-agricultural, institutional and other organized customer segments, thereby building a more balanced and diversified customer portfolio.

The Indian warehousing and logistics sector continues to undergo structural transformation, creating opportunities for organized and professionally managed warehousing infrastructure. Against this backdrop, the Company will remain focused on optimizing utilization of existing assets, further diversifying its customer base, strengthening operational efficiency and cost discipline, and selectively pursuing capacity expansion and customized warehousing opportunities. At the same time, the Company remains cognizant of increasing competitive intensity, seasonal demand, location-specific demand fluctuations, evolving customer requirements and operating cost pressures. Accordingly, the Company will adopt a disciplined approach towards future growth and investment, with decisions guided by demand visibility, asset utilization potential, customer commitment, expected returns and overall commercial viability. The Company's objective will remain focused on achieving sustainable, quality-led and profitable growth while enhancing the productivity of its existing asset base and creating long-term value for its stakeholders.

- (c) **Renewable Energy :** The Company's Renewable Energy Business is focused on a stable and long-term asset base. The Company operates a 10.8 MW wind power project. In addition, a 14.7 MW wind power project established by the Company's wholly owned subsidiary is also operational. Both projects have demonstrated satisfactory operating performance over the years. The Company has initiated appropriate corrective and security measures to strengthen the protection of project assets and minimise operational disruptions. Generation, capacity utilisation and overall project performance are being closely monitored, and necessary measures are being undertaken to restore operations and improve asset utilisation.

Going forward, the Company will continue to selectively evaluate opportunities in the Renewable Energy sector, leveraging its experienced operational and management capabilities. Any future investment or expansion decisions will be evaluated comprehensively, taking into consideration market demand, project feasibility, expected returns, capital requirements, operational risks and long-term commercial sustainability. The Company's approach will remain focused on sustainable, disciplined and risk-adjusted growth in the Renewable Energy sector.

RISKS AND CONCERNS

Government policies have always played very important role. Despite that the policies are progressive in the infrastructure segment owing to various factors including infrastructural needs, demand-supply gap, economic growth, technological advancement to achieve operational/cost efficiencies and equitable view towards various stakeholders. In case Government of India introduces new amendments in existing import / export policies, development of new Port infrastructure in near vicinity of existing Ports. Such policy amendments, operational hazards and risks, natural disasters, pandemic situations may impact business dynamics.

The Company continues to witness regular warehousing demand across its Tier-III locations and does not currently anticipate any significant letting-out risk in its existing warehouse portfolio. Nevertheless, given the relatively smaller market size and limited depth of the customer base in certain Tier-III locations, there remains a possibility of temporary vacancy or slower re-leasing of space in the event of customer exits or reduction in storage requirements. Any such vacancy could result in lower utilisation and may have a moderate impact on revenue until new customers are engaged.

The Company continues to face cost pressures arising from the increase in construction and development costs. Prices of key inputs, including cement, steel, aluminum, labour, diesel, equipment rentals, plumbing and electrical fixtures, have increased over time. However, rental rates in the warehousing sector, particularly in Tier-III markets, may not increase proportionately due to prevailing market conditions and competitive dynamics.

Company's Wind Energy Business has recently been operating at lower utilisation levels due to theft incidents at the project site. The Company is taking appropriate measures to strengthen site security and safeguard the project assets. The impact on generation and utilisation will continue to be monitored, with appropriate corrective measures being undertaken to restore operations and improve asset utilisation.

Management Discussion and Analysis Report (Contd.)

INTERNAL CONTROL SYSTEM AND ADEQUACY THEREOF

The Company's internal control systems are adequate and ensure that all corporate policies are strictly adhered to and that transparency is maintained at all levels and functions throughout the organization. Systems have been put in place at all levels to ensure optimum usage of resources and to minimize risks across all activities undertaken by the Company. The internal control systems are designed to ensure the safety of all assets of the Company and also to ensure that all transactions are carried out as per the documented policies, guidelines and procedures. Detailed framework of internal financial controls and adequacy thereof is included in the Directors' Report.

ENERGY CONSERVATION

Your Company is focused towards the energy conservation at macro as well as micro level. Its renewable energy business is already generating approximately 30 million green energy units (including generation of subsidiary company) which is sufficient to light up around 11,000 homes for a year. Further, at micro level and as a continuous process, Company is actively pursuing towards reducing its carbon footprint by way taking small measures including but not limiting to usage of only 5 star rated components/equipment in office space.

KEY FINANCIAL RATIOS ANALYSIS

	2025-26	2024-25	Change (in %)
Debtors Turnover (Days)	32.20	42.57	(24.37)
Inventory Turnover (Days)	-	142.46	-
Interest Coverage Ratio (Times)	16.62	8.34	99.20
Current Ratio (Times)	2.26	0.49	357.55
Debt Equity Ratio (Times)	0.259	0.276	(6.22)
Operating Profit/(Loss) Margin (%)	(7.67)	(9.83)	(21.97)
Net Profit Margin (%)	12.48	3.89	220.87
Return on Net Worth (%)	3.06	0.87	254.24

- 1) Debtors' Turnover ratio has reduced in financial year 2025-26 as compared to the previous year due to better recoveries.
- 2) Hand-made soap division (being the only business line, carrying inventory) was closed during the financial year 2025-26, hence, the comparison of ratio is irrational and not noted above.
- 3) Interest coverage ratio has increased in financial year 2025-26 as compared to the previous year due to higher profit and prepayment of vehicle loans.
- 4) Current Ratio has increased in financial year 2025-26 due to variation in classification of substantial part of current liabilities pertaining to Preference Shares into non-current liabilities during the financial year 2025-26.
- 5) Debt Equity ratio has improved in financial year 2025-26 due to prepayment of vehicle loans.
- 6) Operating profit margin has decreased during the financial year 2025-26 as compared to previous year due to increase in depreciation and other expenses.
- 7) Net Profit Margin has increased during the financial year 2025-26 due to higher Sales and other income.
- 8) Return on net worth has increased in financial year 2025-26 as compared to the previous year due to higher profit.

SEGMENT PERFORMANCE

The detailed analysis of operations and financial results is provided in the Directors' Report. The financial statements have been prepared in accordance with notified Ind AS. The detailed segment-wise performance is given in Note No. 48 to the standalone financial statements of the Company. There were no material changes/developments in human resources requirement during the year under review.

Corporate Governance Report

COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Corporate governance aims to create and enhance long-term sustainable value for the stakeholders through ethically driven business process. At Ruchi Infrastructure Limited ('the Company' or 'RIL'), it is imperative that our company affairs are managed in a fair and transparent manner. We, at RIL, ensure that we evolve and follow the corporate governance guidelines and best practices. We consider it our inherent responsibility to disclose timely and accurate information regarding governance of the Company. The Company strives to conduct its affairs, with the objective of enhancing the value for all of its stakeholders. RIL believes that improvement in business processes and practices is a continuous process which facilitates companionship among the stakeholders and calls for fair, transparent and prudent corporate actions and behavior.

BOARD OF DIRECTORS

Composition of the Board

Board of Directors of RIL ('the Board') comprises of six Directors as on March 31, 2026 namely Mr. Mohan Das Kabra, a Non-Executive Independent Director (also appointed as Chairman with effect from June 1, 2025). Mrs. Ruchi Joshi Meratia and Mr. Ashutosh Pandey being the other Non-Executive Independent Directors and Mr. Narendra Shah, Mr. Parag Choudhary and Mr. Sankalp Ved as Managing Director, Director (Technical) and Director (Operations) respectively. There is no institutional or nominee or government Director on the Board.

In the opinion of the Board, the Independent Directors fulfill the conditions specified in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and are independent of the management. None of the Directors is debarred from holding the office of Director by virtue of any order of SEBI or any other authority. They possess rich and varied experience with skills in critical areas like governance, finance, entrepreneurship, management etc. The terms and conditions of appointment of Independent Directors are listed down in the letters of appointment, available on the Company's website at <http://www.ruchiinfrastructure.com/Terms-and-Condition.html>.

Vacancy due to untimely demise of Mr. Sankalp Ved, Director (Operations) in May, 2026 has been filled by appointment of Mr. Anil Kumar Gupta (DIN : 11363591) as Director (Operations) of the Company.

Independent Directors Meeting

During the year under review, a separate meeting of the Independent Directors was held on August 8, 2025 without the attendance of any of the Non-Independent Directors and Management Personnel. All the Independent Directors attended the meeting. Matters of varied nature were discussed at the said meeting, including, inter alia, matters as prescribed in the Schedule IV of the Companies Act, 2013 (the Act) and Listing Regulations, viz. review of the performance of Non-Independent Directors and the Board as whole, review of the performance of the Chairman, assessment of the quality, quantity and timeliness of flow of information between the Company's management and the Board that is necessary for the Board to effectively and reasonably perform its duties, etc. None of the Independent Directors resigned during the year under review.

Meetings of the Board

The maximum gap between any two meetings of the Board was less than 120 days. All material information was circulated to all the Directors before the meeting or placed at the meeting, including minimum information required to be made available to the Board as prescribed under Part A of Schedule II of the Listing Regulations. The necessary quorum was present in each of the Board meetings. In case of urgent business need, the Board's approval was obtained by way of circular resolution in accordance with the Act. The Board met four times during the financial year under review. The dates of meetings of Board are May 28, 2025, August 8, 2025, November 13, 2025 and February 10, 2026. During the year under review, the Board of Directors has accepted all non-mandatory recommendations made by the committee(s) of the Board.

Name of Director	DIN	Category	Number of Board meetings during the financial year 2025-26		Whether attended the last AGM	Number of Directorship in other Public Companies as on March 31, 2026		No. of Committees position in other Public Companies as on March 31, 2026	
			Held	Attended		Chairperson	Member	Chairperson	Member
Mr. Mohan Das Kabra	07896243	Independent (Non-executive) Chairperson	4	4	Yes	-	-	-	-
Mr. Krishna Das Gupta	00374379	Independent (Non-executive)	4	2	NA	-	1	-	-
Mr. Narendra Shah	02143172	Managing Director	4	4	Yes	-	2	-	-
Mr. Parag Choudhary	07845977	Director (Technical)	4	4	Yes	-	1	-	-
Mr. Sankalp Ved	10729867	Director (Operations)	4	4	Yes	-	-	-	-
Mrs. Ruchi Joshi Meratia	07406575	Independent (Non-executive)	4	4	Yes	-	5**	-	4
Mr. Ashutosh Pandey	07828687	Independent (Non-executive)	4	4	Yes	-	-	-	-

Mr. Krishna Das Gupta was retired from the directorship of the Company, due to completion of his tenure on September 22, 2025.

**Mrs. Ruchi Joshi Meratia is Independent Director of following Listed Companies: Shree Tirupati Balajee Agro Trading Company Limited and Omnipotent Industries Limited. No other Director is on the Board of any other listed entity. Private Limited and Section 8 Companies (if any) as defined under the Act, where the Directors of the Company are Directors, have been excluded for the above purpose. Further, as per the Listing Regulations, chairman/ membership of Audit Committees and Stakeholders Relationship Committees only are considered for the purpose of Committee positions.

Corporate Governance Report (Contd.)

All the Directors of the Company are well complied with the obligations and provisions as to maximum number of directorships, committee memberships, etc. as envisaged under Regulation 17A and 26 of the Listing Regulations. None of the Directors of the Company holds any equity share or convertible instruments in the Company as on March 31, 2026. None of the Directors of the Company is related to any of the other Directors of the Company.

In terms of Section 150 of the Act read with Rule 6 of Companies (Appointment and Qualification of Directors) Rules, 2014, all the Independent Directors are enrolled in the Independent Director's Data Bank maintained with the Indian Institute of Corporate Affairs. Details of Familiarization Programmes imparted to Independent Directors may be accessed at <http://www.ruchiinfrastructure.com/Familiarizationprog.html>.

The Board of Directors has identified the following skills/expertise/competencies for its effective functioning:

- (a) Leadership/Corporate Strategy & Management - Mr. Narendra Shah and Mr. Parag Choudhary.
- (b) Corporate Governance and Disclosure - Mr. Mohan Das Kabra and Mrs. Ruchi Joshi Meratia.
- (c) Financial Literacy - Mr. Mohan Das Kabra, Mr. Ashutosh Pandey, Mrs. Ruchi Joshi Meratia and Mr. Narendra Shah.
- (d) Social and Environmental Accountability - Mr. Mohan Das Kabra, Mr. Parag Choudhary and Mrs. Ruchi Joshi Meratia.
- (e) Training and Education - Mr. Narendra Shah, Mr. Parag Choudhary and Mr. Anil Kumar Gupta.

Code of Conduct

The Board of Directors has an important role in ensuring good corporate governance and has laid down a comprehensive Code of Conduct for Directors and Senior Management of the Company. The Code has also been posted on the website of the Company. All Directors and Senior Management personnel have affirmed the compliance thereof for the year ended March 31, 2026. A declaration pursuant to Regulation 26(3) read with Para D of Schedule V of the Listing Regulations, signed by the Managing Director of the Company is attached to this Report (as **Annexure I**).

AUDIT COMMITTEE

The objective of the Audit Committee is to keep a vigil and oversight on the Management's financial reporting process with a view to ensure timely and transparent disclosures in the financial statements.

The terms of reference of the Committee are extensive and meet the requirements as mandated in terms of provision of Section 177(4) of the Act and that as per point A of Part C of Schedule II to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The role of the Committee includes meticulous review and monitoring the financial reporting system within the Company and considering un-audited and audited financial results, as may be applicable, for the relevant quarters and year before being adopted by the Board. The Committee generally reviews internal audit reports, approval of transactions with related parties, scrutiny of inter corporate loans, review and evaluation of internal financial controls, review of independence of Auditors, legal compliance reporting system, presentation of segment-wise reporting, review of internal control systems, major accounting policies and practices, compliance with accounting standards and risk management.

The Company Secretary acts as the Secretary to the Committee. The Committee meetings were also attended by Chief Financial Officer, Business heads, Accounts and Finance executives, Statutory Auditors and Internal Auditor of the Company on need basis.

Constitution and Composition

The Audit Committee comprises of Mr. Mohan Das Kabra, as the Chairman, Mr. Narendra Shah and Mrs. Ruchi Joshi Meratia (w.e.f. August 8, 2025) as the members. Mr. Mohan Das Kabra, the Chairman of the Committee is an Independent, Non- executive Director and has a strong financial and accounting background. He attended 41st AGM held on September 23, 2025 to address shareholder queries. All the members of the Committee are financially literate and the composition of Committee is in accordance with the Regulation 18 of Listing Regulations and Section 177 of the Act.

Meeting and attendance during the year

During the financial year under review, the Audit Committee met four times on following dates: May 28, 2025, August 8, 2025, November 13, 2025 and February 10, 2026. The meetings were scheduled in advance. Mr. Mohan Das Kabra, Mr. Narendra Shah attended all four audit committee meetings and Mrs. Ruchi Joshi Meratia attended the audit committee meetings held on November 13, 2025 and February 10, 2026.

NOMINATION AND REMUNERATION COMMITTEE

The brief terms of reference of the Nomination and Remuneration Committee are as follows:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board of Directors a policy relating to, the remuneration of the directors, key managerial personnel and other employees;
2. For every appointment of an Independent Director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an Independent Director. The person recommended to the Board for appointment as an Independent Director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
 - a) use the services of an external agencies, if required;
 - b) consider candidates from a wide range of backgrounds, having due regard to diversity; and consider the time commitments of candidates.
3. Formulation of criteria for evaluation of Independent Directors and the Board of Directors;
4. Devising a policy on diversity of Board of Directors;

Corporate Governance Report (Contd.)

5. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down and recommended to the Board of Directors for their appointment and removal.
6. Whether to extend or continue the terms of appointment of the Independent Directors, on the basis of the report of performance evaluation of independent director.
7. Recommend to the board, all remuneration, in whatever form, payable to senior management.

Constitution and composition

The Nomination and Remuneration Committee comprises of Mrs. Ruchi Joshi Meratia, Non-Executive and Independent Director as the Chairperson of the Committee along with other two Non-Executive and Independent Directors, viz. Mr. Mohan Das Kabra and Mr. Ashutosh Pandey (w.e.f. August 8, 2025) as members. The composition of Committee is in compliance with Regulation 19 of Listing Regulations and Section 178 of the Act.

Meeting and attendance during the year

During the financial year under review, the Nomination and Remuneration Committee met on August 7, 2025. Mrs. Ruchi Joshi Meratia and Mr. Mohan Das Kabra attended the nomination & remuneration committee meeting.

Performance Evaluation criteria for Independent Directors

Performance evaluation criteria for Directors, Key Managerial Personnel and the senior management of the Company are included in Nomination, Remuneration and Evaluation Policy of the Company. The same is available on the website of the Company at <http://www.ruchiinfrastructure.com/NominationRemunerationandEvaluationPolicy.pdf>. The Nomination and Remuneration Committee has formulized various criteria to assess director's performance, which are not exhaustive and include:

- a) Director's ability to maintain utmost standards of ethics, integrity, confidentiality and objectivity in the decision making process at the Board/Committees level.
- b) Director's preparedness and ability to be well-informed and focused at the corporate governance level in meetings of the Board of Directors and Committees thereof.
- c) Director's willingness to devote time and effort to understand Company's business and operations and his/her contribution in up keeping corporate governance level aligned with regulatory, fiduciary and ethical standards and benchmarks.

SENIOR MANAGEMENT

Senior management includes Directors, Key Managerial Personnel, Functional Heads and couple of Location Heads in accordance with HR Policy of the Company. There is no change in senior management during the year under review or thereafter.

REMUNERATION OF DIRECTORS

(a) Remuneration of the Managing Director/Director (Technical)/Director (Operations)

The remuneration paid by the Company to Mr. Narendra Shah, Managing Director, Mr. Parag Choudhary, Director (Technical) and Mr. Sankalp Ved, Director (Operations) during the financial year under review are ₹ 112.24 lacs, ₹ 12/- & ₹ 60.34 lacs respectively. Detailed break-up of such remuneration(s) are provided as under:

1) Mr. Narendra Shah – Managing Director:

- i. Basic: ₹ 3,36,277/- per month.
- ii. House Rent Allowance: ₹ 1,68,139/- per month.
- iii. Other Allowance: ₹ 2,33,802/- per month.
- iv. Leave Travel Allowance, Child Education, National Pension Scheme, Leave encashment, contribution to provident fund, family pension fund, Bonus, vehicle expenses reimbursement, performance bonus and gratuity as per policy of the Company.

2) Mr. Parag Choudhary – Director (Technical):

Mr. Parag Choudhary, Director (Technical) of the Company received remuneration of ₹ 1/- per month from the Company. He received the following remuneration from Mangalore Liquid Impex Pvt. Ltd. (Subsidiary Company) for the financial year under review in the capacity of Executive Director:

- i. Basic: ₹ 2,70,802/- per month.
- ii. House Rent Allowance: ₹ 1,08,321/- per month.
- iii. Other Allowance : ₹ 29,514/- per month.
- iv. Leave Travel Allowance, Child Education, National Pension Scheme, Leave encashment, contribution to provident fund, family pension fund, Bonus, vehicle expenses reimbursement, performance bonus and gratuity as per policy of the Company.

3) Mr. Sankalp Ved – Director (Operations):

- i. Basic: ₹ 2,92,576/- per month.
- ii. House Rent Allowance: ₹ 1,17,031/- per month.
- iii. Other Allowance: ₹ 6,937/- per month.
- iv. Leave Travel Allowance, Child Education, National Pension Scheme, Leave encashment, contribution to provident fund, family pension fund, Bonus, vehicle expenses reimbursement, performance bonus and gratuity as per policy of the Company.

Except the payment of such aforesaid remunerations, no other benefits, stock options, incentives, severance fees etc. is paid/payable to the Managing Director/Director (Technical)/Director (Operations). In terms of HR policy notice period of three months is applicable to them.

(b) Remuneration of Non-Executive Directors

Except the payment of sitting fees, no other remuneration, commission, fee, etc. is paid/payable for the year to the Non- Executive Directors. As approved by the Board of Directors and in accordance with the Articles of Association of the Company, the non-executive directors are paid ₹ 4,000/- for each meeting of Board or Committee thereof attended by them on May 28, 2025, August 7, 2025 and August 8, 2025 and are paid ₹ 5,000/- for each meeting of Board or Committee thereof attended by them on November 13, 2025 and February 10, 2026.

Corporate Governance Report (Contd.)

The following table shows the amount of sitting fees paid to the Non-Executive Directors for the financial year under review:

Sr. No.	Name of Directors	Sitting fees (in ₹)
1	Mrs. Ruchi Joshi Meratia	58,000
2	Mr. Mohan Das Kabra	48,000
3	Mr. Krishna Das Gupta	24,000
4	Mr. Ashutosh Pandey	22,000

STAKEHOLDERS RELATIONSHIP COMMITTEE

The Committee considers and resolves the grievances of the shareholders of the Company, including complaints related to transfer of shares, non-receipt of annual report and non-receipt of declared dividends, etc., made directly to Company or its Registrar or made through Centralized Web-based SEBI Complaint Redressal System (SCORES) and reviews other matters, measures and activities pertaining to investors services, as per the terms of reference of the Committee aligned with statutory and regulatory requirements of the Listing Regulations and the Act.

Constitution and composition

The Stakeholders Relationship Committee of the Board comprises of Mrs. Ruchi Joshi Meratia, Non-Executive Independent Director (Chairperson), Mr. Narendra Shah, Managing Director and Mr. Parag Choudhary (w.e.f. May 28, 2026). Due to demise of Mr. Sankalp Ved (member of this committee), Mr. Parag Choudhary has been appointed as member of the committee by the Board of Directors of the Company. The composition of Committee is in compliance with Regulation 20 of Listing Regulations and Section 178 of the Act.

Name and Designation of Compliance Officer

Mr. Ashish Mehta, Company Secretary & Compliance Officer.

Meeting and attendance

During the financial year under review, the Stakeholders' Relationship Committee met on May 28, 2025, August 7, 2025, November 13, 2025 and February 10, 2026. Mrs. Ruchi Joshi Meratia, Mr. Narendra Shah and Mr. Sankalp Ved attended all four meetings held during the year.

Details of shareholders complaints

No complaint was received during the year under review and no complaint was pending or unresolved as on March 31, 2026.

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The brief terms of reference of the Corporate Social Responsibility Committee are as follows:

- 1) Formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the Company in areas or subjects, specified in Schedule VII of the Companies Act, 2013 and shall conform to rules made there under, as amended from time to time.
- 2) Recommend the amount of expenditure to be incurred for CSR activities.
- 3) Monitoring the implementation of framework of CSR policy.
- 4) Carry out other functions as mandated by the Board from time to time and/or stipulated by the Companies Act, 2013 and rules made thereunder, as amended from time to time or as may be necessary or appropriate for performance of its duties.

Constitution and composition

The Corporate Social Responsibility Committee of the Board comprises of Mr. Mohan Das Kabra as the Chairperson, Mrs. Ruchi Joshi Meratia and Mr. Parag Choudhary as members. The composition of the Committee is in compliance with section 135 of the Companies Act, 2013 read with Companies (Corporate Social Responsibility Policy) Rules, 2014.

Meeting and attendance

During the financial year under review, the Corporate Social Responsibility Committee met on August 7, 2025. Mr. Mohan Das Kabra (Chairperson), Mr. Parag Choudhary (Member) and Mrs. Ruchi Joshi Meratia (Member) attended the meeting.

INFORMATION ON GENERAL BODY MEETINGS

Annual General Meetings

The venue, dates and time of holding the last three Annual General Meetings and particulars of special resolutions passed thereat are as under:
39th AGM held on September 21, 2023 at 3.30 PM Through Video Conferencing/Other Audio Visual Means. The following special resolutions were passed:

- i. Approval for appointment of Mr. Parag Choudhary (DIN:07845977) as Whole-time Director of the Company.
- ii. Approval for revision in redemption schedule of 54,60,613-6% Non-Convertible Cumulative Redeemable Preference Shares.

40th AGM held on September 16, 2024 at 3.30 PM Through Video Conferencing/Other Audio Visual Means. The following special resolutions were passed:

- i. Approval for change in designation of Mr. Parag Choudhary (DIN:07845977), Whole-time Director of the Company to 'Director (Technical)'.
- ii. Approval for appointment of Mr. Narendra Shah (DIN:02143172) as Managing Director of the Company.
- iii. Approval for appointment of Mr. Sankalp Ved (DIN:10729867) as Director (Operations) of the Company.
- iv. Approval for appointment of Mr. Ashutosh Pandey (DIN:07828687) as an Independent Director of the Company.

Corporate Governance Report (Contd.)

41st AGM held on September 23, 2025 at 3.45 PM Through Video Conferencing/Other Audio Visual Means. Special resolution was passed for approval for revision in redemption schedule of 54,60,613 – 6% Non-Convertible Cumulative Redeemable Preference Shares.

Extra-ordinary General Meeting

No extra-ordinary general meeting of members of the Company was convened during the financial year under review.

Resolution passed by way of Postal Ballot

No resolution was passed by way of postal ballot during the financial year 2025-26. No special resolution is proposed to be conducted through postal ballot.

SHAREHOLDERS' COMMUNICATION

Your Company focuses on prompt, continuous and efficient communication to all its stakeholders. The Company constantly interacts with shareholders through multiple channels of communication such as disclosures through Stock Exchanges, circulation of annual report through e-mails, updating the information on Company's website, publication of quarterly and annual financial results and other notices for stakeholders in English and regional (Marathi) language newspapers, i.e., Free Press and Navshakti.

The Company's website i.e. www.ruchiinfrastructure.com is updated from time to time with relevant information, including quarterly results, subsidiary financials, policies of the Company, shareholding patterns, corporate governance reports, Annual Reports, etc., apart from other regular and timely disclosures to the Stock Exchanges.

GENERAL SHAREHOLDERS' INFORMATION

The financial year of the Company under review is from April 1, 2025 to March 31, 2026.

42nd Annual General Meeting

Date : Tuesday, September 22, 2026.

Time : 12.45 pm

Venue : The 42nd Annual General Meeting is being convened through Video Conferencing (VC) or Other Audio Visual Means (OAVM), without the physical presence of members of the Company at a common venue.

Cut-off date for the purpose of ascertaining voting rights: Tuesday, September 15, 2026.

Listing on Stock Exchanges and Stock Codes:

The ISIN of Equity Shares of the Company is INE413B01023 and such shares are listed on the following Stock Exchanges:

	Stock Code
(a) BSE Ltd. (BSE)	509020
P.J. Tower, Dalal Street, Mumbai - 400 001.	
(b) National Stock Exchange of India Limited (NSE)	RUCHINFRA
Exchange Plaza, C-1, Block G, Bandra-Kurla Complex, Bandra (E), Mumbai - 400 051.	

The Company has duly paid the annual listing fee for the financial years 2025-26 and 2026-27 to the BSE Ltd. and the National Stock Exchange of India Limited.

Distribution of shareholding as on March 31, 2026:

Range of Shares	No. of Shareholders	% of Shareholders	No. of Shares held	% of Share holding
00001-2500	40,742	93.51	1,19,30,988	5.05
02501-5000	1,395	3.20	52,51,015	2.22
05001-10000	774	1.78	58,73,259	2.49
10001-20000	332	0.76	47,81,925	2.03
20001-30000	125	0.29	30,93,876	1.31
30001-40000	53	0.12	18,52,660	0.78
40001-50000	27	0.06	12,51,722	0.53
50001-100000	61	0.14	44,56,795	1.89
100001 and above	62	0.14	19,75,32,702	83.70
Total	43,571	100.00	23,60,24,942	100.00

Corporate Governance Report (Contd.)

Shareholding Pattern as on March 31, 2026:

Category	Particulars		No. of Shares held	% of holding
Promoters' holding	1 Promoters			
	Indian Promoters		12,67,43,709	53.70
	Foreign Promoters		-	-
	2 Persons acting in concert		-	-
		Sub-total	12,67,43,709	53.70
Non-Promoters' Holding	1 Institutions			
	a) MFs/UTI		-	-
	b) Banks/FIs/Insurance Companies		-	-
	c) Central/State Govt. Institutions/Non- Govt.		-	-
	d) FIIs		2,02,96,970	8.60
	e) Any Other		-	-
		Sub-total	2,02,96,970	8.60
	2 Non Institutions			
	Bodies Corporate		4,00,87,924	16.98
	Investor Education & Protection Fund		2,59,251	0.11
	Individuals holding nominal capital upto ₹ 2.00 lacs		3,71,98,966	15.76
	Individuals holding nominal capital more than ₹ 2.00 lacs		30,45,157	1.29
	HUF		20,04,473	0.85
	Non Resident Indians		5,65,692	0.24
	Overseas Corporate Bodies		58,22,800	2.47
	Any other (Clearing Members)		-	-
		Sub-total	8,89,84,263	37.70
Custodian (depository for shares underlying GDRs)		-	-	-
		Total	23,60,24,942	100

Dematerialization of equity shares and liquidity

The trading in equity shares of the Company are under compulsory demat segment. The Company is listed on BSE Ltd. and National Stock Exchange of India Limited. The Company's equity shares are available for trading in the depository systems of both NSDL and CDSL. As on March 31, 2026, 22,24,98,441 equity shares of the Company, equal to 94.27% of total equity share capital of the Company were in dematerialized form.

Registrar and Share Transfer Agent

Sarthak Global Limited, 170/10, Film Colony, R. N. T. Marg, Indore - 452 001, Tel : +91 731 4279626, 2523545 and email: investors@sarthakglobal.com.

Share Transfer System

The transfer of equity shares in physical form are not allowed with effect from April 1, 2019, except such statutory special window mandated from time to time. In respect of equity shares held in dematerialized mode, the transfer takes place instantaneously between the transferor and transferee at the depository participant(s) through which electronic debit/credit of the accounts are involved.

Outstanding convertible instruments

During the year under review, the Company has not issued any convertible Instruments. As on March 31, 2026, there were no outstanding GDRs/ADRs/Warrants or any other convertible instruments.

Corporate Governance Report (Contd.)

Commodity Price Risk/Foreign Exchange Risk and Hedging Activities

The core business of storage infrastructure and renewable energy are not prone to commodity price risk/foreign exchange risk. Accordingly, the Company adopts adhoc hedging tools on need basis for transactions involving foreign exchange.

Plant location of the Company

Ruchi Infrastructure Limited, Village Sejwaya, Ghatabillod, Dist. Dhar, Madhya Pradesh – 454773. Closure of soap division is deliberated by management due to lack of parity at the current level of operations.

Address for correspondence

The shareholders may send their communications, queries, suggestions and grievances to the Compliance Officer at the following address: Mr. Ashish Mehta, Company Secretary, 706, Tulsiani Chambers, Nariman Point, Mumbai-400021. Email address: ashish_mehta@ruchiinfrastructure.com. The shareholders may also e-mail their queries, suggestions and grievances at ruchiinfrastructure@ruchiinfrastructure.com.

OTHER DISCLOSURES

(a) Transactions with related parties

The Company has not entered into any transaction (including transaction of material nature) with related parties that may have any potential conflict with the interest of the Company. The Policy on materiality of related party transactions and dealing with related party transactions as approved by the Board may be accessed on the Company's website at <http://www.ruchiinfrastructure.com/Policy%20on%20materiality%20RPT.pdf>. The Company is duly complying with requirements of Regulation 23 of the Listing Regulations.

(b) Compliance by the Company

The Company has generally complied with the requirement of stock exchanges, SEBI and other statutory authorities on matters related to capital markets during last three years, however, entire equity shareholding of Company's promoters group is not in demat form, which is not in compliance with Regulation 31(2) of the Listing Regulations. The Company has advised Promoter(s) and promoter group to ensure due compliance. Secretarial Compliance Report(s) in terms of Regulation 24(A) (2) of Listing Regulations are duly submitted to the stock exchanges on annual basis and are also available on the website of the Company for due information on observations therein.

(c) Vigil Mechanism and Whistle Blower Policy

The Company promotes ethical behavior and has in place mechanism for reporting and redressal of illegal and unethical behavior. The Company has vigil mechanism and Whistle Blower Policy for due protection of whistle blowers. No employee/ director/stakeholder has been denied access to the Audit Committee or Chairperson thereof.

(d) Credit Rating

The Company has neither issued any debt instruments nor undertaken any fixed deposit programme or any scheme or proposal involving mobilisation of funds, whether in India or abroad.

(e) Fees paid to Statutory Auditors

Total fees paid by the Company and its subsidiaries, on a consolidated basis to the auditors are given below:

S.No.	Entity	Statutory Auditors	Amount Paid (₹ in lacs)
1	Ruchi Infrastructure Limited	M/s. SMAK & Co.	8.05
2	Ruchi Renewable Energy Pvt. Ltd.	M/s. Jain Gautam & Co.	2.27
3	Peninsular Tankers Pvt. Ltd.	M/s. Ashok Khasgiwala & Co. LLP	0.72
4	Mangalore Liquid Impex Pvt. Ltd.	M/s. Prakash H. Shah & Co.	0.52

(f) Certificates from Managing Director and Chief Financial Officer

Mr. Narendra Shah, Managing Director and Mr. Pavan Kumar Purohit, Chief Financial Officer of the Company have provided certification on financial reporting and internal controls to the Board as required under Regulation 17(8) of the Listing Regulations, copy of which is attached to this Report (as **Annexure II**). The Managing Director and the Chief Financial Officer also give quarterly certification on financial results while placing the financial results before the Board of Directors in terms of Regulation 33(2) of the SEBI Listing Regulations.

Corporate Governance Report (Contd.)

(g) **Certificates from Practising Company Secretary**

The Company has received a certificate from Mr. Prashant D Diwan, Practising Company Secretary to the effect that none of the directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as directors of the Company by the Ministry of Corporate Affairs or any other statutory authority. Certificate issued by him on compliance of Corporate Governance is annexed to Directors Report as **Annexure-II**. The Secretarial Audit Report of material unlisted subsidiary i.e. Ruchi Renewable Energy Pvt. Ltd. is attached as **Annexure III** to this Report.

(h) **Demat suspense account**

There are no unclaimed shares/securities of the Company in terms of Listing Regulations.

(i) **Details of utilization of funds raised through preferential allotment or qualified institutional placement as specified under Regulation 32 (7A)**

The Company has not raised any funds through preferential allotment or qualified institutions placement as specified under regulation 32 (7A), during the financial year under review.

(j) **Details of Material Subsidiary of the Company**

Ruchi Renewable Energy Pvt. Ltd. the material subsidiary, is engaged in generation of wind energy. The Subsidiary has power generation units (windmills) at various locations in state of Madhya Pradesh.

Date and place of Incorporation: August 2, 2008, Mumbai.

Statutory Auditors: Jain Gautam & Company, Date of Appointment: August 24, 2024.

Policy on determining material subsidiaries as approved by the Board may be accessed from company's website at <http://www.ruchiinfrastructure.com/Policyfordeterminingmaterialsubsidiary1.pdf>.

(k) **Disclosure in relation to the Sexual Harassment of women at workplace (Prevention, Prohibition and Redressal) Act, 2013**

No complaint has been received or pending during the financial year in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

- i) No. of Complaints of Sexual Harassment received during the year: Nil.
- ii) No. of Complaints disposed off during the year: Nil.
- iii) No. of cases pending for more than ninety days: Nil.

(l) **Details of Loans and Advances**

The details of loans and advances given by the Company to its subsidiary (in which directors of the Company are Directors) are provided in Note No. 38, 39 and 41 to the Standalone Financial Statements. No loans were given by subsidiaries of the Company to fellow subsidiary (in which Directors of respective subsidiaries are Directors) is Nil as at March 31, 2026.

(m) **Disclosures on compliance with corporate governance**

The Company is compliant with the applicable mandatory requirements of Regulations 17 to 27 and Regulation 46 of the Listing Regulations. The Company has also complied with the requirements of the Corporate Governance Report as provided in Part C of Schedule V of the Listing Regulations. The requisite disclosures in terms of Regulation 46(2) are available on the website of the Company at www.ruchiinfrastructure.com. Provisions of Regulation 21 of the Listing Regulations regarding Risk Management Committee are not applicable to the Company. No agreement referred to in clause 5A to para A of Part A of Schedule III of Listing Regulations has been executed during the year under review or thereafter. The Company has complied with all mandatory and most of the discretionary requirements as per Regulation 27 of the Listing Regulations.

For Ruchi Infrastructure Limited

Narendra Shah
Managing Director
DIN: 02143172

Date : August 11, 2026
Place : Indore

Corporate Governance Report (Contd.)

Annexure I to the Corporate Governance Report

To,
The Board of Directors
Ruchi Infrastructure Ltd.
706, Tulsiani Chambers, Nariman Point,
Mumbai - 400021

Date : 6th April, 2026

Declaration pursuant to Regulation 26(3) read with Para D of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Dear Sir(s),

This is with reference to Regulation 26(3) read with Para D of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, that the members of board of directors and senior management personnel have affirmed compliance with the code of conduct of board of directors and senior management and individual certificates on compliance of code of conduct have been received by the Company from each of the Directors and Senior Management for the year ended 31st March, 2026.

Thanking you,

Yours faithfully,

For Ruchi Infrastructure Limited

Narendra Shah
Managing Director
DIN : 02143172

Annexure II to the Corporate Governance Report

To,
The Board of Directors
Ruchi Infrastructure Limited
706, Tulsiani Chambers, Nariman Point,
Mumbai - 400021

Date : 28th May, 2026

Dear Sir(s),

We, the undersigned, do hereby certify that:

- a. We have reviewed financial statements and the cash flow statement of Ruchi Infrastructure Limited ("the Company") for the year ended on 31st March, 2026 and that to the best of our knowledge and belief:
 - i. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading.
 - ii. these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- b. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's code of conduct.
- c. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps taken or proposed to be taken to rectify these deficiencies.
- d. We have indicated to the auditors and the Audit Committee:
 - i. significant changes in internal control over financial reporting during the year;
 - ii. significant changes in accounting policies during the year and the same have been disclosed in the notes to the financial statements; and
 - iii. instances of significant fraud of which they have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Thanking you,

Yours faithfully,

For Ruchi Infrastructure Limited

Narendra Shah	Pavan Kumar Purohit
Managing Director	Chief Financial Officer
DIN: 02143172	

Corporate Governance Report (Contd.)

Annexure III to the Corporate Governance Report

FORM NO. MR-3

SECRETARIAL AUDIT REPORT

For the Financial Year ended 31st March, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members
Ruchi Renewable Energy Private Limited
706, Tulsiani Chambers Nariman Point,
Mumbai (MH) 400021

I have conducted the Secretarial Audit of the Compliances of applicable statutory provisions and the adherence to good corporate practices by **Ruchi Renewable Energy Private Limited** having CIN: **U40104MH2008PTC185366** (hereinafter called 'The Company'). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

I state that in terms of provisions of section 204 of the Companies Act, 2013 and rules made there under, it is not mandatory for the Company to undergo secretarial audit during the period under review, however vide SEBI Circular CIR/CFD/CMD1/27/2019 dated 08th February, 2019, SEBI mandated for every listed entity and its material unlisted Indian subsidiary to undertake secretarial audit with effect from the year ended 31st March, 2019. **Ruchi Renewable Energy Private Limited** (CIN: U40104MH2008PTC185366) being a material unlisted Indian subsidiary of **Ruchi Infrastructure Limited** (Listed Entity) having CIN: L65990MH1984PLC033878, has been accordingly subjected to the Secretarial Audit for the financial year 2025-26.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives, during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March 2026, complied with the statutory provisions listed hereunder and also that the Company has proper board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed, and other records maintained by the Company on test basis for the financial year ended on 31st March 2026 according to the provisions of:

- 1) The Companies Act, 2013 ('the Act') and the rules made there under.
- 2) Secretarial Standards issued by The Institute of Company Secretaries of India.

I further report that during the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

I have relied upon the representation made by the company, its officers and on the report by designated professionals and authorities for the system and processes formed by the Company to monitor and ensure compliances under other applicable acts, regulation, and laws to the Company.

I further report that the compliances of applicable financial, cost and tax laws has not been reviewed in this audit since the same have been subject to review by statutory auditor and other designated professionals.

I further report that the Board of Directors of the Company is duly constituted with proper balance of Directors. The changes in the Board of Directors that took place during the period under review were carried out in compliances with the provisions of the Act.

Adequate notices are given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions were carried out unanimously, and the same were duly captured and recorded as part of the minutes.

I further report that as per the explanations given to me and representations made by the management and relied upon by me there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

As per the explanations given to me and representations made by the management and relied upon by me, I further report that, during the audit period, there were no other specific events / actions took place, having a major bearing on the Company's affairs, in pursuance of the above-referred laws, rules, regulations, guidelines, etc.

Place: Indore
Date: 18.05.2026

CS Ritesh Gupta
(Practicing Company Secretary)
CP:3764 | FCS:5200
UDIN: F005200H000378144

Note: This report to be read with our letter of even date which is annexed as 'Annexure-A' and forms part of this report.

Corporate Governance Report (Contd.)

'Annexure-A' to the Secretarial Audit Report

To,
The Members,
Ruchi Renewable Energy Private Limited

My report of even date is to be read along with this letter.

1. Maintenance of secretarial and other statutory records is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
2. I have followed the audit practice and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and books of accounts of the Company since the same have been subject to review by Statutory Auditor, Cost Auditor and other designated professionals.
4. Wherever required, I have obtained the management representation about the compliance of laws, rules and regulations and happenings of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future liability of the Company nor of the efficiency of effectiveness with which the management has conducted the affairs of the Company.

Place: Indore
Date: 18.05.2026

CS Ritesh Gupta
(Practicing Company Secretary)
CP:3764 | FCS:5200
UDIN: F005200H000378144

Independent Auditors Report

To,

The Members of

Ruchi Infrastructure Limited

Report on the Standalone Financial Statements

Opinion

We have audited the standalone financial statements of **Ruchi Infrastructure Limited** (“the Company”), which comprise the Balance Sheet as at 31st March 2026, and the statement of Profit and Loss (including other comprehensive income), Statement of Changes in Equity and statement of Cash Flows for the year ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with accounting principles generally accepted in India, of the state of affairs of the company as at 31st March, 2026, and its profit, total comprehensive income, the changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the *Code of Ethics* issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matters	Auditor’s Response
Capitalization of Asset The Company has continued to invest in storage terminals and warehousing infrastructure to support its Infrastructure segment operations. Determining the appropriate point of capitalisation of such assets — including allocation of direct and indirect costs, treatment of borrowing costs under Ind AS 23 on qualifying assets, and classification between Property, Plant and Equipment and Investment Property based on intended use — involves significant management judgment.	• Obtained an understanding of the Company’s capitalisation policy and evaluated design and implementation of controls over capex approval and capitalisation in the books. • Tested a sample of additions during the year against supporting documentation—invoices, contracts, completion/possession certificates. • Verified assets were capitalised only when ready for intended use, corroborated with commencement of rental/storage income from the respective facility. • Assessed classification of expenditure between capital and revenue nature on a sample basis. • Reviewed Capital Work-in-Progress ageing and evaluated reasons for any long-outstanding items. • Verified useful lives and depreciation rates applied to newly capitalized assets against Schedule II, Companies Act 2013, and presentation of PPE in Financial Statements
Evaluation of uncertain tax positions The Company operates in multiple jurisdictions and is subject to periodic challenges by local tax authorities on a range of tax matters during the normal course of business including direct and indirect tax matters. These involve significant management judgment to determine the possible outcome of the uncertain tax positions, consequently having an impact on related accounting and disclosures in the financial statements.	Our audit procedures include the following substantive procedures: • Obtained understanding of key uncertain tax positions; and We have - Read and analysed select key correspondences, external legal opinions/consultations by management for key uncertain tax position - Discussed with appropriate senior management and evaluated management’s underlying key assumptions in estimating the tax provisions; and Assessed management’s estimate of the possible outcome of the disputed cases.

Information Other than the Financial Statements and Auditor’s Report Thereon

The Company’s Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Annual Report but does not include the standalone financial statements and our auditor’s report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Independent Auditors Report (contd.)

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- a. Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- b. Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statement in place and the operating effectiveness of such controls.
- c. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- d. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- e. Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the Annexure A, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

Independent Auditors Report (contd.)

Report on Other Legal and Regulatory Requirements

1. As required by section 143 (3) of the Act, we report, to the extent applicable that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c. The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the books of account.
 - d. In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules 2015 as amended.
 - e. On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
 - g. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 33 to the financial statements;
 - ii. The Company did not have any long term contract including derivative contract for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (1) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:
 - Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or
 - provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.(2) The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:
 - Directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party or
 - provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries; and(3) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under subclause (iv) (1) and (iv) (2) contain any material mis-statement.
 - v. The company has not declared or paid dividend during the year. The Company has complied with Section 123 of the Act.
 - vi. Based on our examination which included test checks, the company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with.

As reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 on preservation of audit trail as per information and explanation given to us the audit trail of previous years has been preserved by the company as per the statutory requirements for record retention.
 - h. With respect to the matter to be included in the Auditors' Report under Section 197(16) of the Act, In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of Section 197 of the Act.

For SMAK & Co.
Chartered Accountants
(Firm Reg. No. 020120C)

CA Atishay Khasgiwala
(Partner)
M.No.417866

Place : Indore
Date : 28.05.2026
UDIN : 26417866NYONNT1598

Independent Auditors Report (contd.)

Annexure A to Independent Auditor's Report

Referred to in paragraph (1) under the heading of "Report on Other Legal and Regulatory Requirements" of our report of even date to the members of Ruchi Infrastructure Limited on the standalone financial statements for the year ended 31st March, 2026.

i. **In respect of its fixed assets :**

- a. A. The Company is maintaining proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
- B. The Company is maintaining proper records showing full particulars of intangible assets.
- b. The Property, Plant and Equipment of the Company have been physically verified by the management during the year, which in our opinion is reasonable, having regard to the size of the Company and the nature of its assets. No material discrepancies between the book records and the physical inventory have been noticed. In our opinion, the frequency of verification is reasonable.
- c. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the financial statements are held in the name of the Company except detailed as under :

Particulars	No. of Cases	Gross Block as at 31 st March, 2026 (₹ in lacs)	Net Block as 31 st March, 2026 (₹ in lacs)	Remarks
Freehold Land	1	423.27	423.27	Land at 40-41, East Madha Church Street, Roypuram, Chennai is still in the name of M/s Kay Am Processers and M/s Venkateshwara Warehousing Corporation being the firm in which company has acquired 100% ownership in the year 2003.

- d. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its Property, Plant and Equipment (including Right-of-use assets) or intangible assets during the year.
- e. According to the information and explanations given to us and as explained to us and on the basis of our examination of the records of the Company, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- ii. a. The inventories has been physically verified by the Management at reasonable intervals during the year. The coverage and procedure of physical verification of the inventories followed by the management is appropriate in relation to the size of the company and nature of its business. As per information and explanation given to us and on the basis of our examination of the records, no discrepancies of 10% or more in the aggregate for each class of inventory were noticed on physical verification of inventory.
- b. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has no working capital limits during the year at any point of time. Hence in our opinion the provision of para 3 (ii) (b) of the Order is not applicable to the Company.
- iii. During the year Company has not provided any guarantee or security, secured or unsecured, to companies, firm, Limited Liability Partnerships or any other parties.
- a. According to the information and explanations given to us and on the basis of our examination of the records, the Company has made investments in and granted unsecured loans to companies and other parties in respect of which the requisite information is as below.

(₹ in lacs)

Particulars	Loans	Investment
Aggregate amount granted/provided/invested during the year		
(i) Associate Entity	-	-
(ii) Subsidiary	78.50	-
Balance outstanding as at year end in respect of above		
(I) Associate Entity	-	944.07
(ii) Subsidiary	214.00	3,857.95

- b. According to the information and explanation given to us, in our opinion, the investments made and the terms and condition of the loans granted are, prima facie, not prejudicial to the interest of the Company.
- c. According to the information and explanations given to us and on the basis of our examination of the records of the Company, in our opinion the repayment of principal and payment of interest has been stipulated and the repayments or receipts are regular.
- d. According to the information and explanations given to us and on the basis of our examination of the records of the Company no loan is overdue, in our opinion provision of para 3 (iii) (d) of the order is not applicable.
- e. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the loan amounting to ₹ 214 lacs granted to two party falling due during the year has been renewed.

Independent Auditors Report (contd.)

- f. According to the information and explanations given to us and on the basis of our examination of the records, the Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment.
- iv. In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of section 185 and 186 of the Act, with respect to the loans and investments made and guarantee given. The company has not provided any security within the meaning of section 185 and 186 of the Act.
- v. In our opinion and according to the information and explanations given to us, the Company has not accepted deposits from the public within the meaning of Section 73 to 76 or any other relevant provisions of the Companies Act, 2013 and the Rules, framed there under. As informed to us no Order has been passed by the Company Law Board or National Company Law Tribunal or Reserve Bank of India or any court or any other Tribunal.
- vi. We have broadly reviewed the cost records maintained by the Company pursuant to the rules made by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013 and are of the opinion that prima facie the prescribed records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- vii. a. According to the information and explanations given to us and the records of the Company examined by us, in our opinion the Company is generally regular in depositing undisputed statutory dues including Goods and Services tax, provident fund, employee's state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues as applicable with the appropriate authorities. There were no undisputed statutory dues in arrears, as at 31st March, 2026 for a period of more than six months from the date they became payable.
- b. According to the information and explanations given to us, there are no dues of Goods and Services tax, provident fund, employee's state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues which have not been deposited with appropriate authorities on account of any dispute except as follows :

Name of the Statute	Nature of Liability	Amount (₹ in lacs)*	Related Period	Forum where dispute is pending
Sales Tax / VAT Acts	Sales Tax /Vat	21235.93	2013-14 to 2017-18	Gujarat VAT Appellate Authority
Sales Tax / VAT Acts	Sales Tax /Vat	17.83	2008-09 & 2011-12	Orissa VAT Tribunal
Sales Tax / VAT Acts	Sales Tax /Vat	122.65	2012-13 to 2015-16	Orissa VAT Tribunal
Sales Tax / VAT Acts	Sales Tax /Vat	19.67	2002-03	Tamilnadu Commercial Tax Deptt., Chennai
Sales Tax / VAT Acts	Sales Tax /Vat	175.00	2012-13	UP Commercial Tax Deptt., Kanpur
Goods & Services Tax Act	GST	481.33	2017-18	Dy. Commissioner (Appeal) SGST, Rajkot
Central Excise & Service Tax Act	Service Tax	5.08	2013-2014 to 2014-15	Assistant Commissioner Service Tax Division - Indore
Income Tax Act, 1961	Income Tax	33.83	2017-18	CIT (Appeals) Mumbai

*Net of ₹ 301.43 Lacs deposited.

- viii. According to the information and explanations given to us and the records of the Company examined by us, there is no transaction which has not been recorded in the books of account, have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix. a. According to the records of the company examined by us and as per the information and explanations given to us, the Company has not defaulted in repayment of loans and borrowings or in payment of interest thereon to any lender.
- b. According to the information and explanations given to us and the records of the Company examined by us, in our opinion company is not declared a willful defaulter by any bank or financial institution or other lender.
- c. According to the information and explanations given to us and the records of the Company examined by us, the Company has not raised any term loan during the year.
- d. According to the information and explanations given to us and the records of the Company examined by us, funds raised on short term basis have not been utilized for long term purpose.
- e. According to the information and explanations given to us and the records of the Company examined by us, the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, joint ventures or associate companies.
- f. According to the information and explanations given to us and the records of the Company examined by us, the company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- x. a. In our opinion and according to the information and explanations given to us, the company has not raised money by way of initial public offer or further public offer (including debt instruments).
- b. In our opinion and according to the information and explanations given to us and the records of the Company examined by us, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year.

Independent Auditors Report (contd.)

- xi. a. During the course of our examination of the books of account and records of the Company and according to the information and explanations given to us no fraud by the Company or on the company noticed or reported during the year.
- b. During the year, no report under sub-section (12) of section 143 of the Companies Act has been filed by us in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- c. As represented to us by the management, the company has not received any whistle-blower complaints.
- xii. The company is not a Nidhi Company therefore, the provision of para 3 (xii) of the Order is not applicable to the company.
- xiii. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- xiv. a. According to the information and explanations given to us and based on our examination of the records of the Company, the company has an internal audit system commensurate with the size and nature of its business.
- b. The reports of the Internal Auditors for the period under audit has been considered by us in determining nature, timing and extent of our audit procedure.
- xv. In our opinion and according to the information and explanations given to us and based on our examination of the records, the company has not entered into any non-cash transactions with directors or persons connected with him during the year, hence the provision of para 3 (xv) of the Order is not applicable to the company.
- xvi. a. The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 therefore, the provision of para 3 (xvi) (a) of the Order is not applicable to the company for the year under audit.
- b. The company has not conducted any Non-Banking Financial or Housing Finance activities therefore, the provision of para 3 (xvi) (b) of the Order is not applicable to the company for the year under audit.
- c. The company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Therefore, the provision of para 3 (xvi) (c) of the Order is not applicable to the company.
- d. The Group has no CIC.
- xvii. According to the information and explanations given to us and the records of the Company examined by us, the company has not incurred cash losses in the financial year and in the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors during the year.
- xix. In our opinion and knowledge of the Board of Directors and management plans, on the basis of financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, no material uncertainty exists on the date of the audit report and the Company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. There are no unspent amounts that are required to be transferred to a fund specified in Schedule VII of the Companies Act, 2013 (the Act), in compliance with second proviso to sub section 5 of section 135 of the Act.

For SMAK & Co.
Chartered Accountants
(Firm Reg. No. 020120C)

CA Atishay Khasgiwala
(Partner)
M.No.417866

Place : Indore
Date : 28.05.2026
UDIN : 26417866NYONNT1598

Independent Auditors Report (contd.)

Annexure B To the Independent Auditor's Report of even date on the Standalone Financial Statements of Ruchi Infrastructure Limited

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Ruchi Infrastructure Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

**For SMAK & Co.
Chartered Accountants
(Firm Reg. No. 020120C)**

**CA Atishay Khasgiwala
(Partner)
M.No.417866**

**Place : Indore
Date : 28.05.2026
UDIN : 26417866NYONNT1598**

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

BALANCE SHEET AS AT MARCH 31, 2026

(₹ in lacs)

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
I. ASSETS			
(1) Non-Current Assets			
(a) Property, Plant and Equipment	1	16,999.58	17,181.02
(b) Capital work-in-progress	1	818.08	472.91
(c) Intangible Assets	1	0.94	1.23
(d) Right of use Assets	2	1,167.62	1,221.84
(e) Financial Assets			
(i) Investments	3	4,802.69	5,080.00
(ii) Others	4	1,524.97	684.74
(f) Other Non-Current Assets	5	897.08	974.24
Total Non-Current Assets		26,210.96	25,615.98
(2) Current Assets			
(a) Inventories	6	-	7.77
(b) Financial Assets			
(i) Trade Receivables	7	371.06	381.43
(ii) Cash and Cash Equivalents	8	624.16	259.46
(iii) Bank balances other than (ii) above	9	1,010.90	1,317.02
(iv) Loans	10	214.00	408.00
(v) Others	11	241.22	326.94
(c) Other Current Assets	12	438.47	488.27
Total Current Assets		2,899.81	3,188.89
(3) Assets classified as held for Sale	46	82.59	83.67
Total Assets		29,193.36	28,888.54
II. EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	13	2,360.25	2,360.25
(b) Other Equity	14	18,735.36	18,088.82
Total Equity		21,095.61	20,449.07
Liabilities			
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	15	5,287.28	102.98
(ia) Lease Liabilities	16	241.88	248.11
(b) Provisions	17	120.15	89.75
(c) Deferred Tax Liabilities (Net)	18	359.53	426.60
(d) Other Non-Current Liabilities	19	345.14	361.24
Total Non-Current Liabilities		6,353.98	1,228.68
(2) Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	20	173.33	5,541.62
(ia) Lease Liabilities	21	6.23	6.84
(ii) Trade Payables	22		
(a) Total Outstanding dues of Micro and Small Enterprises		27.61	29.07
(b) Total Outstanding dues of Creditors other than Micro and Small Enterprises		93.31	48.59
(iii) Other Financial Liabilities	23	328.37	272.88
(b) Other Current Liabilities	24	592.81	490.48
(c) Provisions	25	58.88	58.08
Total Current Liabilities		1,280.54	6,447.56
(3) Liabilities directly associated with Assets classified as held for sale	46	463.23	763.23
Total Equity and Liabilities		29,193.36	28,888.54
General information and material accounting policies	A-C		
The accompanying notes to accounts forming an integral part to the financial statement	1 to 54		

As per our report of even date attached.

For and on behalf of the Board of Directors

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala
Partner
Membership No. 417866
Indore, May 28, 2026

Mohan Das Kabra
Chairperson
DIN: 07896243

Ashish Mehta
Company Secretary

Narendra Shah
Managing Director
DIN: 02143172

Pavan Kumar Purohit
Chief Financial Officer

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026

(₹ in lacs)

Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
INCOME			
I Revenue from Operations	26	4,262.42	3,947.59
II Other Income	27	985.08	732.42
III Total Income (I + II)		5,247.50	4,680.01
IV EXPENSES			
Cost of material consumed	28	-	28.77
Changes in inventories of finished goods, work-in-progress and stock in trade	29	-	13.82
Employee Benefits Expense	30	1,110.61	1,036.09
Finance Costs	31	45.03	54.30
Depreciation, amortisation and impairment Expenses	1-2	1,230.38	1,096.42
Other Expenses	32	2,158.20	2,051.91
Total Expenses		4,544.22	4,281.31
V Profit/(loss) before exceptional items and tax (III-IV)		703.28	398.70
VI Exceptional Items		-	-
VII Profit/(loss) before tax (V + VI)		703.28	398.70
VIII Tax expense			
Current Tax		153.90	91.44
Deferred Tax	18	(64.11)	125.16
Excess provision for earlier year		(41.62)	-
IX Profit/(loss) after tax for the year (VII-VIII)		655.11	182.10
X Other Comprehensive Income			
(i) Items that will not be reclassified to statement of profit or loss			
Remeasurement of defined benefit obligation		(11.94)	(7.17)
Tax thereon		3.01	1.80
Gain/(Loss) on change in fair value of equity instrument other than subsidiaries		0.41	0.23
Tax thereon		(0.05)	(0.03)
(ii) Items that will be reclassified to statement of profit or loss		-	-
Total other comprehensive income		(8.57)	(5.17)
XI Total comprehensive income for the year (IX + X)		646.54	176.93
XII Earnings per equity share of face value of ₹ 1/- each	40		
a. Basic (in ₹)		0.14	(0.06)
b. Diluted (in ₹)		0.14	(0.06)
General information and material accounting policies	A-C		
The accompanying notes to accounts forming an integral part to the standalone financial statement	1 to 54		

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala
Partner
Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra
Chairperson
DIN: 07896243

Ashish Mehta
Company Secretary

Narendra Shah
Managing Director
DIN: 02143172

Pavan Kumar Purohit
Chief Financial Officer

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

STATEMENT OF CHANGE IN EQUITY (SOCIE) FOR THE YEAR ENDED MARCH 31, 2026

A. Equity share capital

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
	Amount	Amount
Balance at the beginning of the current reporting period	2,360.25	2,249.02
Changes in Equity Share Capital due to prior period errors	-	-
Restated balance at the beginning of the current reporting period	2,360.25	2,249.02
Changes in Equity Share Capital during the current year	-	111.23
Balance at the end of the reporting period	2,360.25	2,360.25

B. Other Equity

(i) As at March 31, 2026

Particulars	Reserves and Surplus						Total
	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	Money Received against share warrants	
Balance at the beginning of the reporting period	3,378.73	4,042.05	8,906.41	1,761.41	0.22	-	18,088.82
Profit/(Loss) for the year	-	-	-	655.11	-	-	655.11
Other Comprehensive Income for the year (net of tax)	-	-	-	(8.93)	0.36	-	(8.57)
Received during the year	-	-	-	-	-	-	-
Transfer from Equity Instruments through OCI	-	-	-	-	-	-	-
Transfer to Retained Earnings	-	-	-	-	-	-	-
Converted in equity shares	-	-	-	-	-	-	-
Transfer to securities premium account	-	-	-	-	-	-	-
Balance at the end of the reporting period	3,378.73	4,042.05	8,906.41	2,407.59	0.58	-	18,735.36

(ii) As at March 31, 2025

Particulars	Reserves and Surplus						Total
	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	Money Received against share warrants	
Balance at the beginning of the reporting period	3,378.73	3,007.61	8,906.41	1,584.67	0.02	289.19	17,166.63
Profit/(Loss) for the year	-	-	-	182.10	-	-	182.10
Other Comprehensive Income for the year (net of tax)	-	-	-	(5.36)	0.20	-	(5.16)
Received during the year	-	1,034.44	-	-	-	856.48	1,890.92
Transfer from Equity Instruments through OCI	-	-	-	-	-	-	-
Transfer to Retained Earnings	-	-	-	-	-	-	-
Converted in equity shares	-	-	-	-	-	(111.23)	(111.23)
Transfer to securities premium account	-	-	-	-	-	(1,034.44)	(1,034.44)
Balance at the end of the reporting period	3,378.73	4,042.05	8,906.41	1,761.41	0.22	-	18,088.82

General information and material accounting policies

A-C

The accompanying notes to accounts forming an integral part to the standalone financial statement

1 to 54

As per our report of even date attached.

For and on behalf of the Board of Directors

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

Mohan Das Kabra
Chairperson
DIN: 07896243

Narendra Shah
Managing Director
DIN: 02143172

CA Atishay Khasgiwala
Partner
Membership No. 417866
Indore, May 28, 2026

Ashish Mehta
Company Secretary

Pavan Kumar Purohit
Chief Financial Officer

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2026

		(₹ in lacs)
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A Cash Flow from operating activities		
Profit/(loss) before tax	703.28	398.70
Adjustments for :		
Depreciation	1,230.38	1,096.42
Net (gain)/Loss on Sale of Property, Plant & Equipment	(572.36)	(0.08)
Amounts charged directly to OCI/Retained earnings	(11.94)	(7.17)
Guarantee Commission	(72.00)	(72.00)
Share in (profit)/loss of partnership firm	70.62	77.95
Government Grant Income	(16.76)	(17.46)
Reversal of Impairment of Investment	-	(378.00)
Impairment of Investments	207.09	-
Provision for doubtful debts	73.91	(8.05)
Interest Income	(220.54)	(146.20)
Finance Costs	45.03	54.30
Operating Profit Before Working Capital Changes	1,436.71	998.41
Working Capital Adjustments		
(Increase)/Decrease in Inventories	7.77	35.98
(Increase)/Decrease in Trade and other receivables	79.65	220.23
Increase/(Decrease) in Trade and other payables	305.72	(21.41)
Cash Generated from operations	1,829.85	1,233.21
Income Tax (Paid)/Refund	(69.36)	(57.08)
NET CASH FLOW FROM OPERATING ACTIVITIES	1,760.49	1,176.13
Cash Flow from Investing Activities		
Purchase of Property, Plant & Equipment (Including Capital WIP and Capital advance)	(1,345.12)	(1,390.31)
Proceeds from Sale of Property, Plant & Equipment	599.85	74.19
Advance received against assets classified as held for sale	(300.00)	-
Increase in Balance of investment in Partnership Firm	-	(1.48)
Interest Received	207.69	205.03
Loan Recover from/(given to Subsidiary)	194.00	47.00
Change in Investment in Fixed Deposits	(515.58)	(1,242.13)
NET CASH FLOW FROM INVESTING ACTIVITIES	(1,159.16)	(2,307.70)
Cash Flow from Financing Activities		
Proceeds from issue of share capital (Net of amount of share warrants adjusted)	-	856.47
Repayment of Borrowings	(183.99)	(396.15)
Repayment of Lease liability	(6.84)	(10.45)
Finance Costs Paid	(15.28)	(22.39)
Interest on lease liabilities	(30.52)	(31.70)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(236.63)	395.78
Net increase/(decrease) in Cash and Cash Equivalents	364.70	(735.79)
Cash & Cash Equivalents at the beginning of the year	259.46	995.25
Cash & Cash Equivalents at the end of the year	624.16	259.46
Cash & Cash Equivalents comprises :		
Balance with Banks in Current Accounts	39.93	246.51
In Deposit Account with maturity less than or equal to three months	581.91	10.51
Cash on Hand	2.32	2.44
	624.16	259.46

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala
Partner
Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra
Chairperson
DIN: 07896243

Ashish Mehta
Company Secretary

Narendra Shah
Managing Director
DIN: 02143172

Pavan Kumar Purohit
Chief Financial Officer

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

NOTE : A-C

A. COMPANY INFORMATION

Ruchi Infrastructure Ltd (the Company) is a Public Limited Company(CIN : L65990MH1984PLC033878) incorporated on 28th August, 1984 in India under the provision of the Companies Act, 1956 having its registered office at 706, Tulsiani Chambers, Nariman Point, Mumbai- 400021. The Company is engaged in the business of infrastructure viz. storage of liquid commodities, Agri Warehousing Facilities, Wind power generation, trading of various commodities and manufacturing of soap. Its equity shares are listed on National Stock Exchange of India Ltd. (NSE) and BSE Ltd. (BSE).

The Financial Statements have been approved for issue by the Board of Directors at its meeting held on 28.05.2026.

B. MATERIAL ACCOUNTING POLICIES

i. Statement of compliance

The Company's financial statements have been prepared in accordance with the provisions of the Companies Act, 2013 and the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 and amendments thereto issued by Ministry of Corporate Affairs under section 133 of the Companies Act, 2013. In addition, the guidance notes/announcements issued by the Institute of Chartered Accountants of India (ICAI) are also applied except where compliance with other statutory promulgations require a different treatment.

ii. Basis of Preparation

The financial statements have been prepared on accrual basis and under the historical cost convention except for certain financial instruments which are measured at fair value at the end of each reporting period, as explained in the accounting policies mentioned below.

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in Schedule III to the Companies Act, 2013. The Company has ascertained its operating cycle as 12 months for the purpose of current and non-current classification of assets and liabilities.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

Functional and presentation currency

These separate financial statements are presented in Indian rupees, which is the Company's functional currency. All amounts have been rounded to the nearest Rupees in lacs unless otherwise indicated.

iii. Use of Estimates, Judgments and Assumptions

The preparation of financial statements in accordance with Ind AS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amount of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

All the assets and liabilities have been classified as current or non-current as per the company's normal operating cycle of twelve months and other criteria set out in Schedule III to the Companies Act, 2013.

Significant areas of estimation, uncertainty and critical judgements in applying accounting policies that have significant effect on amount recognized in the financial statements are:

- i. Allowance for bad and doubtful trade receivable.
- ii. Recognition and measurement of provision and contingencies.
- iii. Depreciation/Amortisation and useful lives of Property, plant and equipment/ Intangible Assets.
- iv. Recognition of deferred tax asset & liability
- v. Income Taxes.
- vi. Measurement of defined benefit obligation.
- vii. Impairment of Non-financial assets and financial assets.
- viii. Fair value of financial instruments

iv. Revenue

Recognition

The company recognised revenue i.e. account for a contract with a customer only when all of the following criteria are met:

- (a) the parties to the contract have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform their respective obligations;

Notes

- (b) the entity can identify each party's rights regarding the goods or services to be transferred;
- (c) the entity can identify the payment terms for the goods or services to be transferred.
- (d) the contract has commercial substance (ie the risk, timing or amount of the entity's future cash flows is expected to change as a result of the contract); and
- (e) it is probable that the entity will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer. In evaluating whether collectability of an amount of consideration is probable, an entity shall consider only the customer's ability and intention to pay that amount of consideration when it is due. The amount of consideration to which the entity will be entitled may be less than the price stated in the contract if the consideration is variable because the entity may offer the customer a price concession.

Measurement

When (or as) a performance obligation is satisfied, company recognise as revenue the amount of the transaction price (which excludes estimates of variable consideration that are constrained) that is allocated to that performance obligation.

The transaction price is the amount that the entity expects to be entitled to in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties (for example, some taxes on sales). The consideration promised may include fixed amounts, variable amounts, or both.

i) Sale of goods

Revenue is recognised upon transfer of control of promised goods to customers in an amount that reflects the consideration which the Company expects to receive in exchange for those goods. Revenue from the sale of goods is recognised at the point in time when control is transferred to the customer which is usually on dispatch / delivery of goods, based on contracts with the customers. Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, price concessions, incentives, and returns, if any, as specified in the contracts with the customers. Revenue excludes taxes collected from customers on behalf of the government. Due to the short nature of credit period given to customers, there is no financing component in the contract.

ii) Sale of Services

Revenue from services rendered is recognised as the services are rendered and is booked based on agreements/arrangements with the concerned parties.

iii) Interest and Dividend

Interest income is recognized on accrual basis using the effective interest method. Dividend income is recognised in profit or loss on the date on which the company's right to receive payment is established.

v. Inventories

Inventories are valued at lower of cost and net realizable value, except by-product/scrap is valued at net realizable value. Cost of inventory is arrived at by using Weighted Average Price Method. Cost of inventory is generally comprises of cost of purchases, cost of conversion and other cost incurred in bringing the inventories to their present location and condition.

vi. Property, Plant and Equipment

a. Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses (if any). Freehold land is measured at costs.

The cost of an item of property, plant and equipment comprises its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, acquisition or construction cost including borrowing costs, any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management, initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

Items such as spare parts, stand-by equipments and servicing that meets the definition of property, plant and equipment are capitalised at cost and depreciated over the useful life.

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in statement of profit or loss.

b. Subsequent expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the item will flow to the company and cost of the item can be measured reliably.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

c. Depreciation

Depreciation on property, plant and equipment is provided using Written down value method (WDV) on depreciable amount as per the useful life of the assets in the manner as specified in Schedule II to the Companies Act, 2013. The estimated useful life of assets and estimated residual value is taken as prescribed under Schedule II to the Companies Act, 2013. Depreciation on additions during the year is provided on pro rata basis with reference to date of addition/installation. Depreciation on assets disposed/discarded is charged up to the date on which such asset is sold.

The estimated useful lives, residual value and depreciation method are reviewed at the end of each balance sheet date, any changes therein are considered as changes in estimate and accordingly accounted for prospectively.

d. Biological Assets

Biological assets are classified as Bearer biological assets and Consumable biological assets. Bearer Biological Assets which are held to bear agricultural produce are classified as Bearer plants. Consumable biological assets are those that are to be harvested.

Bearer plants are recognised under Property, Plant and Equipment on fulfilment of the following condition :

1. Is used in the production or supply of agricultural produce;
2. Is expected to bear produce for more than one period; and has a remote likelihood of being sold as agricultural produce, except for incidental scrap sales.

Pomegranate Plants are recognised as Bearer biological assets. These are classified as mature Bearer Plants and Immature Bearer Plants. Mature Bearer Plants are those that have attained harvestable stage. Cost incurred for new plantations and immature areas are capitalised. Cost includes cost of land preparation, new planting and maintenance till maturity. The cost of areas coming into bearing is transferred to mature plantations and depreciated over their estimated useful lives. Pomegranate Plants attain a harvestable stage in about 1.5 years.

Bearer biological assets are carried at cost less accumulated depreciation and accumulated impairment loss, if any. Subsequent expenditure on bearer assets are added to its book value only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. Mature bearer plants are depreciated over their estimated useful life. Immature bearer plants are tested for impairment/obsolescence. The estimated useful life of mature bearer plants are approx. 24 years.

e. Capital Work In progress

Assets under erection/installation are shown as "Capital work in progress", Expenditure during construction period are shown as "pre-operative expenses" to be capitalized on erection/installations of the assets.

vii. Intangible Assets

Identifiable intangible assets are recognised when it is probable that future economic benefits attributed to the asset will flow to the Company and the cost of the asset can be reliably measured. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit and loss when the asset is derecognised.

Recognition and measurement

Computer software's and Jetty rights have finite useful lives and are measured at cost less accumulated amortisation and any accumulated impairment losses.

Subsequent expenditure

Subsequent expenditure is capitalised only when its future economic benefits embodied in the specific asset to which it relates flow to the company and cost can be measured reliably. All other expenditure, including expenditure on internally generated goodwill and brands, when incurred is recognised in statement of profit or loss.

Amortisation

Amortisation is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives and is generally recognised in statement of profit or loss. Computer software are amortised over their estimated useful life of 3years. Jetty Rights are amortised over the life mentioned in the agreement entered with Maritime

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted, if required.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

viii. Employee benefits

i. Short term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

ii. Defined benefit plans

The liability for gratuity a defined benefit plan is determined annually by a qualified actuary using the projected unit credit method.

The company pays gratuity to the employees who have completed five years of service with company at the time when the employee leaves the company as per the payment of gratuity act 1972.

The gratuity liability amount is contributed to the approved gratuity fund formed exclusively for gratuity payment to the employees.

Remeasurement of the net defined benefit plans in respect of post-employment are charged to other comprehensive income. Net interest expense and other expenses related to defined benefit plans are recognised in statement of profit and loss.

iii. Other employee benefits

Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related services are recognized as a liability at the present value of obligation as at the Balance sheet date determined based on an actuarial valuation.

iv. Defined Contribution Plan

The company's payments to the defined contribution plans are recognized as expenses during the period in which the employees perform the services that payment covers. Defined contribution plan comprise of contribution to the employees' provident fund with government, Employees' State Insurance and Pension Scheme.

ix. Income Tax

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to other comprehensive income or a business combination, or items recognised directly in equity.

i. Current tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends.

Current tax assets and liabilities are offset only if, the Company:

- a) has a legally enforceable right to set off the recognised amounts; and
- b) intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

ii. Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

The carrying amount of deferred tax assets and liabilities are reviewed at the end of each reporting period.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets include Minimum Alternative Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the balance sheet when the asset can be measured reliably, and it is probable that the future economic benefit associated with the asset will be realised.

Deferred tax assets and liabilities are offset only if:

- a) the entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on the same taxable entity.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

x. Foreign currency transactions

Transactions in foreign currencies are recorded at the exchange rates prevailing on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Difference arising on settlement of monetary items are recognised in statement of profit and loss except to the extent of exchange differences which are regarded as an adjustment to interest costs on foreign currency borrowings that are directly attributable to the acquisition or construction of qualifying assets which are capitalized as cost of assets.

Non-monetary items that are measured based on historical cost in a foreign currency are recorded using the exchange rates at the date of the transaction. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Exchange difference arising out of these transactions are generally recognised in statement of profit and loss.

xi. Cash and Cash Equivalent

Cash and cash equivalent includes the cash and Cheques in hand, bank balances, demand deposits with bank and other short term, highly liquid investments with original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdraft are shown within borrowings in current liabilities in the balance sheet and forms part of financing activities in the cash flow statement. Book overdraft are shown within other financial liabilities in the balance sheet and forms part of operating activities in the cash flow statement.

xii. Cash Flow Statement

Cash flows are reported using indirect method, whereby profit/(loss) before tax is adjusted for the effect of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments and items of income or expenses associated with investing or financing cash flow. The cash flow from operating, investing and financing activities of the company is segregated based on the available information.

xiii. Earnings Per Share

- i. Basic earnings per shares is arrived at based on net profit/(loss) after tax available to equity shareholders divided by Weighted average number of equity shares, adjusted for bonus elements in equity shares issued during the year (if any) and excluding treasury shares.
- ii. Diluted earnings per shares is calculated by dividing Profit attributable to equity holders after tax divided by Weighted average number of shares considered for basic earning per shares including potential dilutive equity shares. The dilutive potential equity shares are adjusted for the proceeds receivable had the equity shares been actually issued at fair value (i.e. the average market value of the outstanding equity shares). Dilutive potential equity shares are deemed converted as of the beginning of the period, unless issued at a later date. Potential ordinary shares shall be treated as dilutive when, and only when, their conversion to ordinary shares would decrease earnings per share or increase loss per share from continuing operations.

xiv. Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when there is a present legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognized for future operating losses.

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability. The Company does not recognize a contingent liability but discloses its existence in the financial statements

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent assets are not recognized, but its existence is disclosed in the financial statements.

Provisions for onerous contracts are recognized when the expected benefits to be derived by the Company from a contract are lower than the unavoidable costs of meeting the future obligations under the contract.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

xv. Leases

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As per the requirements of Ind AS 116 the company evaluates whether an arrangement qualifies to be a lease. In identifying a lease the company uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The Company determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the company is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Company is reasonably certain not to exercise that option. The Company revises the lease term if there is a change in the non-cancellable period of a lease.

Company as a lessee

The Company accounts for each lease component within the contract as a lease separately from non-lease components of the contract and allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

Right of Use Assets

The Company recognises right-of-use asset representing its right to use the underlying asset for the lease term at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred and an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset or restoring the underlying asset or site on which it is located.

The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use assets is depreciated using the straight-line method from the commencement date over the lease term. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable and impairment loss, if any, is recognised in the statement of profit and loss.

Lease Liability

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate. For leases with reasonably similar characteristics, the Company, on a lease by lease basis, may adopt either the incremental borrowing rate specific to the lease or the incremental borrowing rate for the portfolio as a whole.

The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made and remeasuring the carrying amount to reflect any reassessment or lease modifications. The company recognises the amount of the re-measurement of lease liability due to modification as an adjustment to the right-of-use asset and statement of profit and loss depending upon the nature of modification. Where the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Company recognises any remaining amount of the re-measurement in statement of profit and loss.

The Company has elected not to apply the requirements of Ind AS 116 Leases to short-term leases of all assets that have a lease term of 12 months or less and leases for which the underlying asset is of low value. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows

Company as a lessor

At the inception of the lease the Company classifies each of its leases as either an operating lease or a finance lease. The Company recognises lease payments received under operating leases as income on a straight-line basis over the lease term. In case of a finance lease, finance income is recognised over the lease term based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the lease. If an arrangement contains lease and non-lease components, the Company applies Ind AS 115 Revenue from contracts with customers to allocate the consideration in the contract.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

xvi. Asset Held for Sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and sale is considered highly probable.

A sale is considered as highly probable when decision has been made to sell, assets are available for immediate sale in its present condition, assets are being actively marketed and sale has been agreed or is expected to be concluded within 12 months of the date of classification. Non-current assets held for sale are neither depreciated nor amortised.

Non current Assets classified as held for sale are measured at the lower of their carrying amount and fair value less cost to sale and are presented separately in the Balance Sheet.

xvii. Impairment of Non-Financial Assets

The company assesses at each reporting date whether there is any objective evidence that a non-financial asset or a group of non-financial assets are impaired. If any such indication exists, the company estimates the amount of impairment loss.

For the purpose of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or group of assets is considered as cash generating unit.

An impairment loss is calculated as the difference between an asset's carrying amount and recoverable amount. Losses are recognized in statement of profit and loss and reflected in an allowance account. When the company considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, then the previously recognized impairment loss is reversed through profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been in place had there been no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in Statement of Profit and Loss, taking into account the normal depreciation/amortization.

xviii. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments also include derivative contracts such as foreign currency foreign exchange forward contracts, interest rate swaps and currency options; and embedded derivatives in the host contract.

i. Financial assets

Classification

The Company classifies financial assets in the following measurement categories:

- a. Those measured at amortised cost and
- b. Those measured subsequently at fair value through other comprehensive income or fair value through profit or loss on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

Initial recognition and measurement

All financial assets are recognised initially at fair value plus transaction costs that are attributable to the acquisition of the financial asset, in the case of financial assets not recorded at fair value through profit or loss. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the company commits to purchase or sell the asset.

Measured at amortised cost

A financial asset is measured at the amortised cost if both the following conditions are met:

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the statement of profit and loss. The losses arising from impairment are recognised in the statement of profit and loss. This category generally applies to trade and other receivables.

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Measured at fair value through other comprehensive income (FVOCI)

A financial asset is measured at FVOCI if both of the following criteria are met:

- a) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- b) The asset's contractual cash flows represent SPPI.

Financial assets included within the FVOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the company recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the profit and loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to profit and loss. Interest earned whilst holding FVOCI debt instrument is reported as interest income using the EIR method.

Financial Asset at fair value through profit or loss (FVTPL)

FVTPL is a residual category for financial asset. Any financial asset, which does not meet the criteria for categorization as at amortized cost or as FVOCI, is classified as at FVTPL.

In addition, the group company may elect to classify a financial asset, which otherwise meets amortized cost or FVOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Financial assets included within the FVTPL category are measured at fair value with all changes recognized in the profit and loss.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a company of similar financial assets) is primarily derecognised (i.e. removed from the company's balance sheet) when:

- i. The rights to receive cash flows from the asset have expired, or
- ii. The company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the company has transferred substantially all the risks and rewards of the asset, or (b) the company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.
- iii. When the company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the company continues to recognise the transferred asset to the extent of the company's continuing involvement. In that case, the company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the company has retained.
- iv. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the company could be required to repay.

Impairment of financial assets

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, and bank balance.
- b) Trade receivables.

The Company follows 'simplified approach' for recognition of impairment loss allowance on:

- i. Trade receivables which do not contain a significant financing component.
The application of simplified approach recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.
- ii. For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

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ii. Financial liabilities

Classification

The Company classifies all financial liabilities as subsequently measured at amortised cost, except for financial liabilities at fair value through profit or loss. Such liabilities, including derivatives that are liabilities, shall be subsequently measured at fair value.

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss or amortised costs.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The company's financial liabilities include trade and other payables, loans and borrowings, financial guarantee contracts and derivative financial instruments.

Financial liabilities at fair value through profit or loss.

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the group that are not designated as hedging instruments in hedge relationships as defined by Ind-AS 109. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in Ind-AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognized in OCI. These gains/loss are not subsequently transferred to P&L. However, the company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss.

This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Derivative financial instruments

The company uses derivative financial instruments, such as forward currency contracts, interest rate swaps and forward commodity contracts, to hedge its foreign currency risks, interest rate risks and commodity price risks, respectively. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Offsetting

Financial assets and financial liabilities are offset and the net amount is presented in the balance sheet when, and when the company has a legally enforceable right to set off the amount and it intends either to settle then on a net basis or to realize the asset and settle the liability simultaneously.

Measurement of fair values

The Company's accounting policies and disclosures require the measurement of fair values, for financial instruments.

The Company has an established control framework with respect to the measurement of fair values. The management regularly reviews significant unobservable inputs and valuation adjustments. If third party

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information, such as broker quotes or pricing services, is used to measure fair values, then the management assesses the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which such valuations should be classified.

When measuring the fair value of an asset or a liability, the Company uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

xix. Government Grants

Government Grants and subsidies from Government are recognised when there is reasonable certainty that the grant/subsidy will be received and all attaching conditions will be complied with. Government grant related to income are recognised in the Statement of Profit & Loss on a systematic basis over the period in which the Company recognises as expenses the related costs for which the grant is intended to compensate.

Where the Grant relates to an asset value, it is recognised as deferred income, and amortised over the expected useful life of the asset.

xx. Guarantee Commission

In respect of Corporate Guarantees given by the Company on behalf of its Subsidiaries on the Ind As transitional date, notional income is booked at rate prevalent in market for similar guarantee and the income is amortised over the period of the guarantee. The notional income for guarantees given in subsequent periods is treated as deemed investment, added to the carrying cost of investment in Subsidiary and amortised over the period of the guarantee.

C. Recent Accounting Pronouncements

The Ministry of Corporate Affairs notified new standards or amendment to existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. The Company applied following amendments for the first-time during the current year which are effective from April 1, 2025.

In August 2025, MCA notified the following amendments applicable w.e.f. April 1, 2025 to:

1. Ind AS 1, Presentation of Financial Statements

The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.

2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures,

The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.

3. Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. Based on its evaluation has determined that it does not have any impact in the financial statements.

4. Ind AS 21 - The Effects of Changes in Foreign Exchange Rates - In May 2025, MCA notified amendments to Ind AS 21 - applicable w.e.f. April 1, 2025. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.

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NOTE: 1 - PROPERTY, PLANT AND EQUIPMENT, CAPITAL WORK IN PROGRESS AND INTANGIBLE ASSETS

I. Property, Plant and Equipment

(₹ in lacs)

Particulars	Freehold land	Buildings	Plant & Equipment	Furniture & Fixture	Vehicles	Office Equipment	Biological Assets	Total
a. Gross carrying amount								
As at April 1, 2024	5,032.41	8,079.11	3,229.84	1,094.45	560.33	371.72	25.02	18,392.88
Additions	-	217.70	738.45	83.17	86.00	84.86	-	1,210.18
Deduction/Adjustments	-	4.74	5.86	0.04	0.40	0.94	-	11.98
Transfer from/(to) assets given on lease	-	(426.66)	(17.66)	-	-	-	-	(444.32)
Less : Assets classified as held for sale (Refer note 46)	-	-	-	-	-	-	-	-
As at March 31, 2025	5,032.41	7,865.41	3,944.77	1,177.58	645.93	455.64	25.02	19,146.76
Additions	111.33	211.66	229.65	36.90	41.63	8.09	-	639.26
Deduction/Adjustments	-	90.14	18.92	4.65	12.09	21.14	25.02	71.96
Transfer from/(to) assets given on lease	-	161.38	(251.09)	-	-	-	-	(89.71)
Assets classified as held for sale / reinstated	0.22	-	-	-	-	-	-	0.22
As at March 31, 2026	5,143.96	8,148.31	3,904.41	1,209.83	675.47	442.59	-	19,524.57
b. Accumulated depreciation and impairment								
As at April 1, 2024	-	2,467.32	1,808.13	948.64	257.34	342.46	10.57	5,834.46
Depreciation charge for the year	-	268.95	226.48	33.17	94.35	22.37	1.55	646.87
Deduction/Adjustments	-	4.25	3.93	0.03	-	0.86	-	9.07
Transfer from/(to) assets given on lease	-	(41.24)	-	-	-	-	-	(41.24)
As at March 31, 2025	-	2,690.78	2,030.68	981.78	351.69	363.97	12.12	6,431.02
Depreciation charge for the year	-	289.15	253.26	51.73	87.61	42.71	1.26	725.72
Deduction/Adjustments	-	77.26	18.01	4.40	11.38	19.81	13.38	144.24
Transfer from/(to) assets given on lease	-	-	-	-	-	-	-	-
As at March 31, 2026	-	2,902.67	2,265.93	1,029.11	427.92	386.87	-	7,012.50
c. Net Carrying Amount								
As at March 31, 2025	5,032.41	5,174.63	1,914.09	195.80	294.24	91.67	12.90	12,715.74
As at March 31, 2026	5,143.96	5,245.64	1,638.48	180.72	247.55	55.72	-	12,512.07

II. Assets given on lease

Particulars	Freehold land	Buildings	Plant & Equipment	Furniture & Fixture	Vehicles	Office Equipment	Biological Assets	Total
a. Gross carrying amount								
As at April 1, 2024	-	3,788.78	2,337.16	-	-	-	-	6,125.94
Additions	-	45.48	260.46	-	-	-	-	305.94
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	426.66	17.66	-	-	-	-	444.32
As at March 31, 2025	-	4,260.92	2,615.28	-	-	-	-	6,876.20
Additions	-	156.30	226.37	-	-	-	-	382.67
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	(161.38)	251.09	-	-	-	-	89.71
As at March 31, 2026	-	4,255.84	3,092.74	-	-	-	-	7,348.58
b. Accumulated depreciation and impairment								
As at March 31, 2024	-	1,010.16	970.67	-	-	-	-	1,980.83
Depreciation charge for the year	-	144.14	244.71	-	-	-	-	388.85
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	41.24	-	-	-	-	-	41.24
As at March 31, 2025	-	1,195.54	1,215.38	-	-	-	-	2,410.92
Depreciation charge for the year	-	138.32	311.83	-	-	-	-	450.15
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	-	-	-	-	-	-	-
As at March 31, 2026	-	1,333.86	1,527.21	-	-	-	-	2,861.07
c. Net Carrying Amount								
As at March 31, 2025	-	3,065.38	1,399.90	-	-	-	-	4,465.28
As at March 31, 2026	-	2,921.98	1,565.53	-	-	-	-	4,487.51
GRAND TOTAL (I + II)								
Net Carrying Amount								
As at March 31, 2025	5,032.41	8,240.01	3,313.99	195.80	294.24	91.67	12.90	17,181.02
As at March 31, 2026	5,143.96	8,167.62	3,204.01	180.72	247.55	55.72	-	16,999.58

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III. Capital Work In Progress

(₹ in lacs)

Particulars	Freehold land	Buildings	Plant & Equipment	Furniture & Fixture	Vehicles	Office Equipment	Biological Assets	Total
As at April 1, 2024	-	189.22	441.75	-	-	-	-	630.97
Additions	-	337.06	795.74	-	-	-	-	1,132.80
Less: Transfer to Property, plant and equipment	-	266.91	1,023.95	-	-	-	-	1,290.86
As at March 31, 2025	-	259.37	213.54	-	-	-	-	472.91
Additions	-	276.62	1,037.95	-	-	-	-	1,314.57
Less: Transfer to Property, plant and equipment	-	458.06	511.34	-	-	-	-	969.40
As at March 31, 2026	-	77.93	740.15	-	-	-	-	818.08

Capital Work In Progress ageing schedule as at March 31, 2026

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	750.10	63.59	-	4.39	818.08
Projects temporarily suspended	-	-	-	-	-
TOTAL	750.10	63.59	-	4.39	818.08

Capital Work In Progress ageing schedule as at March 31, 2025

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	412.86	5.12	-	-	417.98
Projects temporarily suspended (Refer Note 3 below)	-	-	-	54.93	54.93
TOTAL	412.86	5.12	-	54.93	472.91

Capital Work In Progress completion schedule as at March 31, 2026

Particulars	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	750.10	67.98	-	-	818.08
Projects temporarily suspended	-	-	-	-	-
TOTAL	750.10	67.98	-	-	818.08

Capital Work In Progress completion schedule as at March 31, 2025

Particulars	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	417.98	-	-	-	417.98
Projects temporarily suspended (Refer Note 3 below)	-	54.93	-	-	54.93
TOTAL	417.98	54.93	-	-	472.91

IV. Intangible Assets

Particulars	Jetty Rights	Computer Software	Total
a. Gross carrying amount			
As at April 1, 2024	293.79	16.73	310.52
Additions	-	-	-
Deduction/Adjustments	293.79	-	293.79
As at March 31, 2025	-	16.73	16.73
Additions	-	-	-
Deduction/Adjustments	-	-	-
As at March 31, 2026	-	16.73	16.73
b. Accumulated Amortisation			
As at April 1, 2024	221.00	14.91	235.91
Amortisation charged for the year	1.60	0.59	2.19
Deduction/Adjustments	222.60	-	222.60
As at March 31, 2025	-	15.50	15.50
Amortisation charged for the year	-	0.29	0.29
Deduction/Adjustments	-	-	-
As at March 31, 2026	-	15.79	15.79
c. Net Carrying Amount			
As at March 31, 2025	-	1.23	1.23
As at March 31, 2026	-	0.94	0.94

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- Notes :** (1) Refer Note 15 for details of Property, Plant, Machinery Charged/Mortgaged
(2) The ownership of jetty ₹ Nil (At Cost) (previous year ₹ Nil) rests with the Gujarat Maritime Board.
(3) The Company has purchased 42.97 acre of land (cost as per books ₹ 1190.25 lacs as at March 31, 2026, ₹ 1190.25 lacs as at March 31, 2025) at Industrial Park, Pantapalam, A.P on January 1, 2015 from Andhra Pradesh Industrial Infrastructure Corporation Ltd ("APIICL"). Due to alleged non compliance of certain terms and conditions of the allotment, APIICL has cancelled the allotment of the land and has asked the Company to surrender the land. The Company has filed a writ petition in the Andhra Pradesh High Court, Hyderabad against the demand for surrender of the land and same is under process.
(4) There was no borrowing cost to be capitalised during the year (Previous Year ₹ Nil).
(5) The title deeds in respect of 0.789 acre of freehold land (cost as per books ₹ 423.27 lacs as at 31st March 2026, Previous Year ₹ 423.27 lacs) situated at 40-41, East Madha Church Street, Royapuram, Chennai - 600013 are still in the name of M/s. Kay Am Processers and M/s. Venkateswara Warehousing Corporation, being partnership firms in which the Company has acquired 100% ownership in the year 2003.
(6) No revaluation of properties plant and equipment & Intangible assets has been carried out during the year.

NOTE : 2 - RIGHT OF USE ASSETS

(₹ in lacs)

Particulars	Leasehold land as per Ind AS 116	Leasehold land	ROU Buildings as per Ind AS 116	Total
a. Gross carrying amount				
As at April 1, 2024	241.52	1,182.52	377.90	1,801.94
Additions	-	-	-	-
Deduction/Adjustments	-	-	-	-
As at March 31, 2025	241.52	1,182.52	377.90	1,801.94
Additions	-	-	-	-
Deduction/Adjustments	-	-	-	-
As at March 31, 2026	241.52	1,182.52	377.90	1,801.94
b. Accumulated depreciation and impairment				
As at April 1, 2024	31.79	128.84	360.96	521.59
Depreciation charge for the year	9.35	38.92	10.24	58.51
Deduction/Adjustments	-	-	-	-
As at March 31, 2025	41.14	167.76	371.20	580.10
Depreciation charge for the year	9.35	38.93	5.94	54.22
Deduction/Adjustments	-	-	-	-
As at March 31, 2026	50.49	206.69	377.14	634.32
c. Net Carrying Amount				
As at March 31, 2025	200.38	1,014.76	6.70	1,221.84
As at March 31, 2026	191.03	975.83	0.76	1,167.62

Note : No revaluation of Right of Use Assets has been carried out during the year.

Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 3 - NON CURRENT INVESTMENTS		
A Investment in Equity Instruments: Measured at cost		
a) In Subsidiary companies		
Unquoted		
i) 70,00,000 (Previous Year 70,00,000) Equity shares of ₹10/- each fully paid up in Peninsular Tankers Pvt Ltd.	378.00	378.00
	378.00	378.00
ii) 92,29,990 (Previous Year 92,29,990) Equity Shares of ₹10/- each fully paid up in Ruchi Renewable Energy Pvt. Ltd. (Refer note 38)	3,285.30	3,285.30
Add/(Less): Impairment of Investments	(207.09)	-
	3078.21	3,285.30
iii) 98,100 (Previous Year 98,100) Equity Shares of ₹10/- each fully paid up in Mangalore Liquid Impex Pvt. Ltd.	401.74	401.74
Total	3,857.95	4,065.04
B Investment in Partnership Firm (Associate entity) Measured at Cost		
Narang & Ruchi Developers (Refer note 39)	944.07	1,014.70
Total	944.07	1,014.70

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(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
C Investment in Equity Instruments - Other than in subsidiary, associate and Joint Venture companies		
(Measured at fair value through Other Comprehensive Income (FVOCI) Quoted)		
443 (Previous Year 443) Equity Shares of ₹ 10/- each fully paid up in IMEC Services Ltd.	0.67	0.26
Total	0.67	0.26
Grand Total	4,802.69	5080.00
Aggregate amount of quoted investments and market value thereof	0.67	0.26
Aggregate amount of unquoted investments - Cost	5,009.11	5079.74
Aggregate provision for diminution in value of investments	(207.09)	-
NOTE: 4 - OTHER FINANCIAL ASSETS - NON CURRENT		
a. Interest Accrued but not due on Fixed Deposits With Bank	22.93	4.40
b. Balance with Banks in Deposit Accounts having maturity over 12 months	1,183.27	60.00
c. Earmarked Balance with Banks in Deposit Accounts having maturity over 12 months (Earmarked as security for Guarantees issued by Bank)	318.77	620.34
	1524.97	684.74
NOTE: 5 - OTHER NON - CURRENT ASSETS		
Capital Advances	127.29	148.19
Balance with Government Authorities	309.40	322.75
Advance Income -Tax (Net of Provision)	460.39	503.30
	897.08	974.24
NOTE: 6 - INVENTORIES		
Raw Materials (including packing material)	-	7.77
Work-in-progress	-	-
Finished goods	-	-
	-	7.77
Inventories are valued at lower of cost and net realisable value.		
NOTE: 7 - TRADE RECEIVABLES		
Unsecured, considered good	462.39	398.85
Credit impaired	-	-
Significant increase in credit risk	-	-
	462.39	398.85
Less: Allowance for expected credit loss/Provision for doubtful debts	91.33	17.42
	371.06	381.43

Trade receivables ageing schedule as at March 31, 2026

(₹ in lacs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - considered good	284.32	29.17	39.37	28.63	80.90	462.39
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - credit impaired	-	-	-	-	-	-

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Trade receivables ageing schedule as at March 31, 2025

(₹ in lacs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - considered good	213.30	22.30	47.42	91.16	24.67	398.85
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - credit impaired	-	-	-	-	-	-

Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 8 - CASH AND CASH EQUIVALENTS		
Balances with Banks		
In Current Accounts	39.93	246.51
In Deposit Account with maturity less than or equal to three months	579.00	10.51
Earmarked Balance with Banks in Deposit account having maturity less than or equal to three months	2.91	-
Cash on hand	2.32	2.44
	624.16	259.46
NOTE: 9 - BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS		
a. Balance with Banks in Deposit Accounts having maturity 3 to 12 months	676.68	1,300.35
b. Earmarked Balance with Banks in Deposit account having maturity 3 to 12 months	334.22	16.67
	1,010.90	1,317.02
NOTE: 10 - LOANS		
Loans to Subsidiaries		
Unsecured, considered good	214.00	408.00
Credit impaired	-	-
Significant increase in credit risk	-	-
	214.00	408.00
NOTE: 11 - OTHER FINANCIAL ASSETS - CURRENT		
Interest Accrued but not due on Fixed Deposits with Banks	-	5.68
Security Deposits	241.22	321.26
	241.22	326.94
NOTE: 12 - OTHER CURRENT ASSETS		
Advance against supply	14.25	22.72
Balance with Government Authorities	326.93	371.69
Other receivable *	97.29	93.86
	438.47	488.27
* Represents prepaid expenses, advance to employees etc.		
NOTE: 13 - SHARE CAPITAL		
(a) Authorised		
i. Equity Shares		
50,00,00,000 (Previous Year 50,00,00,000) Equity shares of ₹ 1/- each	5,000.00	5,000.00
ii. Preference Shares		
2,00,00,000 (Previous Year 2,00,00,000)	20,000.00	20,000.00
Non Convertible, Cumulative Redeemable Preference Shares of ₹100/- each		
	25,000.00	25,000.00
(b) Issued, Subscribed and paid-up		
23,60,24,942 (previous year 23,60,24,942) Equity shares of ₹ 1/- each fully paid up	2,360.25	2,360.25
	2,360.25	2,360.25

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

- (a) The reconciliation of the number of shares and amount outstanding is set out below:

(₹ in lacs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
Equity Shares :				
Equity Shares at the beginning of the year	23,60,24,942	2,360.25	22,49,01,942	2,249.02
Add: Shares issued during the year(Refer note 43)	-	-	1,11,23,000	111.23
Equity Shares at the end of the year	23,60,24,942	2,360.25	23,60,24,942	2,360.25

- (b) **Terms/Rights attached to Equity Shares :**

The company has one class of equity shares having a par value of ₹ 1/- per share. Each shareholder is eligible for one vote per share. The dividend proposed by the Board of Directors (if any) is subject to the approval of shareholders in the ensuing Annual General Meeting, except in case of interim dividend which is paid as and when declared by the Board of Directors. In the event of liquidation, the equity shareholders will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts, in proportion to their shareholding.

- (c) **The details of shareholders' holding more than 5% Shares.**

Equity Shares	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	% of holding	No. of Shares	% of holding
Pradeep C Limdi (Trustee of Indivar Foundation)	2,52,62,000	10.70	2,52,62,000	10.70
Patanjali Foods Limited	2,18,08,795	9.24	2,18,08,795	9.24
Suyash Shahra (Trustee of Shashwat Trust)	1,80,00,000	7.63	1,80,00,000	7.63
Soyumm Marketing Private Limited	1,73,58,915	7.35	73,53,305	3.12
Mahakosh Holdings Pvt. Ltd.	1,50,57,840	6.38	1,50,57,840	6.38
Ruchi Realty Private Limited	1,40,23,000	5.94	2,05,23,000	8.70

- (d) For the period of five years immediately preceding the date at which the Balance Sheet is prepared, i.e. 31.03.2026 the Company has not allotted any shares pursuant to Contract(s) without payment being received in Cash or by way of bonus shares or bought back any shares/class of shares.

- (e) **Promoters shareholding and changes.**

Particulars		As at March 31, 2026			As at March 31, 2025		
Sr. No.	Promoter Name	No. of Shares	% of total shares	% change during the year	No. of Shares	% of total shares	% change during the year
1	Pradeep C. Limdi (Trustee of Indivar Foundation)	2,52,62,000	10.70	0.00	2,52,62,000	10.70	(0.53)
2	Ruchi Realty Private Limited	1,40,23,000	5.94	(2.76)	2,05,23,000	8.70	4.52
3	Suyash Shahra (Trustee of Shashwat Trust)	1,80,00,000	7.63	(0.00)	1,80,00,000	7.63	(0.37)
4	Mahakosh Holdings Private Limited	1,50,57,840	6.38	(0.00)	1,50,57,840	6.38	(0.32)
5	Ankesh Shahra	-	-	(3.22)	76,00,000	3.22	(0.16)
6	Soyumm Marketing Private Limited	1,73,58,915	7.35	4.23	73,53,305	3.12	(0.15)
7	Santosh Shahra	72,00,000	3.05	0.00	72,00,000	3.05	(0.15)
8	Mahakosh Papers Private Limited	51,23,249	2.17	0.00	51,23,249	2.17	(0.50)
9	Manish Shahra	48,02,000	2.03	0.00	48,02,000	2.03	(0.11)
10	Santosh Kumar Dhamani (Trustee of Disha Foundation)	-	-	(1.49)	35,05,610	1.49	(0.07)
11	Sunaina Shahra	24,00,000	1.02	(0.00)	24,00,000	1.02	(0.05)
12	Sarthak Industries Limited	19,50,700	0.83	(0.00)	19,50,700	0.83	(0.04)
13	Vishesh Shahra	-	-	(0.73)	17,28,656	0.73	(1.40)
14	Bhavna Goel	-	-	(0.62)	14,66,690	0.62	(0.45)
15	Shahra Brothers Private Limited	14,70,000	0.62	0.00	14,70,000	0.62	(0.03)
16	Ruchi Mohan	12,98,705	0.55	(0.01)	13,10,398	0.56	(0.51)
17	Usha Shahra	12,00,000	0.51	(0.00)	12,00,000	0.51	(0.02)
18	Sureshchandra Shahra HUF	-	-	(0.51)	12,00,000	0.51	(0.02)
19	Nutrela Marketing Private Limited	12,00,000	0.51	(0.00)	12,00,000	0.51	(0.01)
20	Mrudula Shahra	11,97,300	0.51	(0.00)	11,97,300	0.51	(0.02)

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

(₹ in lacs)

Particulars		As at March 31, 2026			As at March 31, 2025		
Sr. No.	Promoter Name	No. of Shares	% of total shares	% change during the year	No. of Shares	% of total shares	% change during the year
21	Neha Saraf	4,00,000	0.17	(0.00)	4,00,000	0.17	(0.01)
22	Aditi Hitesh Gowani	-	-	-	-	-	(1.07)
23	Nitesh Shahra	12,00,000	0.51	0.51	-	-	-
24	Amisha Shahra	76,00,000	3.22	3.22	-	-	-
25	Viksit Engineering Limited	-	-	-	-	-	-
26	Kailash Chandra Shahra HUF	-	-	-	-	-	-
27	Savitridevi Shahra	-	-	-	-	-	-
28	Sarvesh Shahra	-	-	-	-	-	-
29	Umesh Shahra	-	-	-	-	-	-
30	Neeta Shahra	-	-	-	-	-	-
31	Patanjali Foods Limited	-	-	-	-	-	(9.70)
	Total	12,67,43,709	53.70	(1.38)	12,99,50,748	55.06	(11.19)

Note : M/s. Patanjali Foods Limited holding 2,18,08,795 shares (9.24% Shareholding) was reclassified from 'promoter group' category shareholder to 'public' category shareholder of the Company with effect from 4th February, 2025.

Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 14 - OTHER EQUITY		
A Capital Reserve	3,378.73	3,378.73
B Securities Premium	4,042.05	4,042.05
C General Reserve	8,906.41	8,906.41
D Equity Instruments through Other Comprehensive Income (Refer note D below)	0.58	0.22
E Retained Earnings (Refer note E below)	2,407.59	1,761.41
F Money Received Against Share Warrant	-	-
TOTAL	18,735.36	18,088.82
A Capital Reserve		
Balance as at the beginning of the year	3,378.73	3,378.73
Less: Transfer during the year	-	-
Balance as at the end of the year	3,378.73	3,378.73
B Securities Premium		
Balance as at the beginning of the year	4,042.05	3,007.61
Add : Received during the Year	-	1,034.44
Balance as at the end of the year	4,042.05	4,042.05
C General Reserve		
Balance as at the beginning of the year	8,906.41	8,906.41
Add: Transfer during the year	-	-
Balance as at the end of the year	8,906.41	8,906.41
D Equity Instruments through Other Comprehensive Income (Refer note (iv) below)		
Balance as at the beginning of the year	0.22	0.02
Fair value change in investments in equity shares through OCI (net of tax)	0.36	0.20
Balance as at the end of the year	0.58	0.22
E Retained Earnings (Refer note (v) below)		
Balance as at the begining of the year	1,761.41	1,584.67
Add: Net Profit/(Loss) for the year	655.11	182.10
Less: Remeasurement of the defined benefit plans through Other Comprehensive income (net of tax)	(8.93)	(5.36)
Balance as at the end of the year	2,407.59	1,761.41

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
F Money Received against share warrants		
Balance as at the beginning of the year	-	289.19
Add: Received during the year	-	856.48
Less: Converted in equity shares	-	111.23
Less: Transfer to securities premium account (Refer note 43)	-	1,034.44
Balance as at the end of the year	-	-
	18,735.36	18,088.82

NATURE AND PURPOSE OF RESERVES

(i) Capital Reserve

Capital Reserve was created on account of gains on buyback of FCCB's. The reserve can be utilised in accordance with the provisions of the Companies Act, 2013.

(ii) Securities Premium

Securities Premium is created on recording of premium on issue of shares. The reserve can be utilised in accordance with the provisions of the Companies Act, 2013.

(iii) General Reserve

The General Reserve is created from time to time out of surplus profit from retained earnings. General Reserve is created by transfer from one component of Equity to another.

(iv) Equity Instruments through Other Comprehensive Income

The company has elected to recognise changes in fair value of certain class of investments in other comprehensive income. These fair value changes are accumulated within this reserve and shall be adjusted on derecognition of investment.

(v) Retained Earnings

The same is created out of profits over the years and shall be utilised as per the provisions of the Companies Act, 2013.

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
NOTE: 15 - BORROWINGS		
A Secured		
Vehicle loan		
From Others	-	183.99
Less : Current maturities of Vehicle loan	-	81.01
	-	102.98
B Unsecured		
Non Convertible Cumulative Redeemable Preference Shares (Refer note B below)		
54,60,613 (previous year 54,60,613) 6 % Non convertible, cumulative, redeemable preference shares of ₹ 100/- each fully paid up	5,460.61	5,460.61
Less : Current maturities of Preference Shares (Refer note 20)	173.33	5,460.61
	5,287.28	-
	5,287.28	102.98

Note : A Secured Loans

Vehicle loan

- Vehicle Loan of ₹ 180.00 lacs from BMW Financial Services Pvt. Ltd., Outstanding ₹ Nil (Previous Year ₹ 125.40 lacs) secured by charge on specific vehicle financed, was fully prepaid during the year under review and the charge was duly satisfied.
- Vehicle Loan of ₹ 67.05 lacs, Outstanding ₹ Nil (Previous Year ₹ 58.59 lacs) from Mercedes Benz Financial Services India Pvt. Ltd. secured by charge on specific vehicle financed, was fully prepaid during the year under review and the charge was duly satisfied.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

B. Terms/ Rights attached to Preference Shares :

Preference shares are non convertible, cumulative, redeemable and have a par value of ₹ 100/- per share. Each preference shareholder is eligible for one vote per share only on resolutions affecting their rights and interest. Shareholders are entitled to dividend at the rate of 6% p.a. which is cumulative. In the event of liquidation of the company before redemption, the holders of preference shares will have priority over equity shares in the payment of dividend and repayment of capital.

The details of shareholders holding more than 5% of shares

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	% of holding	No. of Shares	% of holding
Preference Shares				
Athena Investment Holding Limited	-	-	27,96,281	51.21
Bhagyam Investments Holdings Ltd.	-	-	26,64,332	48.79
Lennox Investment Private Limited	26,64,332	48.79	-	-
Multiacre Investment Services Private Limited	27,96,281	51.21	-	-
Total Preference Shares	54,60,613	100.00	54,60,613	100.00

Note: 26,64,332 preference shares held in name of Bhagyam Investment Holdings Ltd were recorded in name of Lennox Investment Private Limited and 27,96,281 preference shares held in name of Athena Investment Holding Private Limited were recorded in name of Multiacre Investment Services Private Limited, in accordance with Scheme(s) of Merger passed by Hon'ble NCLT, Mumbai vide its Order(s) passed on 12th September, 2025 and 26th September, 2025, respectively.

- (a) The Company had allotted 6% Non Convertible, Cumulative, Redeemable Preference Shares of ₹ 100/- each as under :
- 17,33,345 Shares were allotted on 30th March, 2006.
37,27,268 Shares were allotted on 9th October, 2006.
- (b) (i) In May, 2025, at the request of the Company, the Preference Shareholders consented to revise the redemption schedule of aforesaid preference shares as under:
- (a) 10% on completion of 21st year from the date of allotment.
(b) 10% on completion of 22nd year from the date of allotment.
(c) 10% on completion of 23rd year from the date of allotment.
(d) 35% on completion of 24th year from the date of allotment.
(e) 35% on completion of 25th year from the date of allotment.
(Refer note no. 20)
- (ii) The Company may, in suitable circumstances, revise, vary or postpone the redemption of Preference Shares or balance outstanding for the time being or any installment(s) of the said subscription installment(s) or any part thereof with prior consent of the holder(s).
- (iii) The Company agrees and undertakes to redeem the preference shares out of its profits available for distribution of dividend or from the proceeds of fresh issue of capital.
- (iv) The Company at its sole discretion has an option to prematurely redeem the preference shares in full or in part after completion of three years from the date of allotment.

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 16 - LEASE LIABILITIES		
Lease Liability (Refer note 36)	241.88	248.11
	241.88	248.11
NOTE: 17 - PROVISIONS		
Provision for employee benefits		
Gratuity	22.83	1.57
Compensated absences (Refer note 47 for disclosure as per Ind AS 19)	97.32	88.18
	120.15	89.75
NOTE: 18 - DEFERRED TAX LIABILITIES (NET)		
A Deferred Tax Liabilities on account of		
Property, plant and equipment and intangible assets	493.80	480.22
Fair Valuation of Investments	0.07	0.02
Total - Deferred Tax Liabilities	493.87	480.24

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
B Deferred Tax Assets on account of		
Provision for doubtful debts	22.98	4.38
Defined employee benefit plan	45.06	37.21
Lease liability	14.18	12.05
Impairment of investment in Subsidiary Company	52.12	-
Total Deferred Tax Assets	134.34	53.64
Net Deferred Tax (Assets)/Liabilities	359.53	426.60

- (i) The Company offsets tax assets and liabilities only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities related to income taxes levied by the same tax authority.
- (ii) Significant management judgement is required in determining provision for income tax, deferred income tax assets and liabilities and recoverability of deferred income tax assets. The recoverability of deferred income tax assets is based on estimates of taxable income by each jurisdiction in which the relevant entity operates and the period over which deferred income tax assets will be recovered.

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
NOTE: 19 - OTHER NON CURRENT LIABILITIES		
Government Grants - Deferred Income	345.14	361.24
Unamortised Guarantee Commission (Refer note 38)	-	-
	345.14	361.24
NOTE: 20 - BORROWINGS (CURRENT)		
Secured		
Current maturities of Vehicle Loan	-	81.01
Unsecured		
Current maturities of Preference Shares *	173.33	5,460.61
	173.33	5,541.62
* Refer Note 15 B for revised terms of redemption of preference shares.		
NOTE: 21 - LEASE LIABILITIES (CURRENT)		
Lease Liabilities (Refer note 36)	6.23	6.84
	6.23	6.84
NOTE: 22 - TRADE PAYABLES		
a. Total outstanding dues of Micro and Small Enterprises (Refer note 34)	27.61	29.07
b. Total outstanding dues of creditors other than Micro and Small Enterprises	93.31	48.59
	120.92	77.66

Trade Payables ageing schedule

As at March 31, 2026

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Dues - Due to MSME	27.61	-	-	-	27.61
(ii) Undisputed Dues - Due to Others	83.02	0.02	0.18	10.09	93.31
(iii) Disputed Dues - Due to MSME	-	-	-	-	-
(iv) Disputed Dues - Due to Others	-	-	-	-	-

As at March 31, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Dues - Due to MSME	29.07	-	-	-	29.07
(ii) Undisputed Dues - Due to Others	37.73	0.77	10.09	-	48.59
(iii) Disputed Dues - Due to MSME	-	-	-	-	-
(iv) Disputed Dues - Due to Others	-	-	-	-	-

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

(₹ in lacs)		
Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 23 - OTHER FINANCIAL LIABILITIES - (CURRENT)		
Interest accrued	-	0.77
Others*	232.00	248.04
Creditors for capital expenditure	96.37	24.07
	328.37	272.88
Note : There are no amounts due for payment to the Investor Education and Protection Fund under Companies Act, 2013.		
* Represents advances received for sale of land to be refunded, liabilities for expenses etc.		
NOTE: 24 - OTHER CURRENT LIABILITIES		
Customers Credit Balances	531.15	340.10
Other liabilities	2.50	-
Deferred Government Grants	16.10	16.77
Statutory Dues	43.06	61.61
Unamortised Guarantee Commission (Refer note 38)	-	72.00
	592.81	490.48
NOTE: 25 - PROVISIONS		
Provision for employee benefits		
(i) Gratuity	38.03	32.94
(ii) Compensated absences	20.85	25.14
(Refer note 47 for disclosure as per Ind AS 19)		
	58.88	58.08
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
NOTE: 26 - REVENUE FROM OPERATIONS		
a Sales of products	-	65.93
b Sale of Services		
(i) Rental Income from Storage and Warehouse	3,610.83	3,212.33
(ii) Cargo Handling Income	348.23	318.49
c Sale of Wind Power Generated	303.36	350.84
	4,262.42	3,947.59
NOTE: 27 - OTHER INCOME		
a Interest Income (at amortised cost)	220.54	146.20
b Net Gain on Sale/Discard of Property, Plant & Equipment	572.36	0.08
c Reversal of Provision for doubtful debts	-	8.05
d Reversal of Impairment of Investment	-	378.00
e Other Non-Operating Income		
(i) Guarantee Commission	72.00	72.00
(ii) Government Grant Income	16.76	17.46
(iii) Other Non Operating Income	103.42	110.63
	985.08	732.42
NOTE: 28 - COST OF MATERIAL CONSUMED		
(a) Raw Material	-	24.73
(b) Packing Material	-	4.04
	-	28.77

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

(₹ in lacs)		
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
NOTE: 29- CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK IN TRADE		
Inventory at the beginning of the Year		
Finished Goods	-	12.27
Work in Progress	-	1.55
	-	13.82
Inventory at the end of the year		
Finished Goods	-	-
Work in Progress	-	-
	-	-
Net (Increase)/Decrease in Inventories	-	13.82
NOTE: 30 - EMPLOYEE BENEFITS EXPENSE		
Salary, Wages and Bonus	1,008.68	925.72
Contribution to Provident and Other Funds	80.80	68.05
Staff Welfare expenses	21.13	42.32
	1,110.61	1,036.09
NOTE: 31 - FINANCE COSTS		
Interest Expense (amortised cost)	12.55	21.92
Interest on Lease liability	30.52	31.70
Other borrowing costs	1.96	0.68
	45.03	54.30
NOTE: 32 - OTHER EXPENSES		
Manufacturing Expenses	-	0.38
Processing Charges	-	1.92
Rent	60.24	49.39
Repairs and Maintenance		
Plant & Machinery	404.93	492.46
Buildings	141.33	155.74
Others	85.61	104.80
Freight & Forwarding	1.65	6.75
Material Handling Expenses	169.97	175.62
Security Expenses	150.86	143.98
Professional Fees	149.10	206.45
Windpower Expenses	12.52	13.55
Rates & Taxes	196.96	150.38
Insurance	80.66	82.57
CSR Expenses (Refer note 44)	-	35.00
Donations	5.10	8.18
Electricity Expenses	63.39	60.27
Sales Promotion Expenses	15.64	21.47
Bad Debts Written off	18.99	-
Provision for Doubtful Debts	73.91	-
Advance Written Off	78.45	26.40
Inventory Written Off	7.77	-
Impairment of Investments in Subsidiary Company	207.09	-
Commission & Rebate	3.05	0.87
Bank Commission & charges	2.31	2.12
Share in Loss of Partnership Firm	70.62	77.95
Other expenses	158.05	235.66
	2,158.20	2,051.91

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

(₹ in lacs)		
Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 33 - CONTINGENT LIABILITIES AND COMMITMENTS		
A. Contingent Liabilities		
i. Demands disputed in appeals :		
a. Income Tax	33.83	33.83
b. Sales Tax/VAT	21,815.31	21,936.12
c. Entry Tax	-	70.54
d. Service Tax	5.49	104.41
e. Goods & Services Tax	538.12	538.12
ii. Corporate Guarantee given on behalf of Subsidiary (Ruchi Renewable Energy Pvt Ltd)	7,200.00	7,200.00
iii. Arrears of dividend on 54,60,613 6% non convertible cumulative redeemable preference shares of ₹ 100/- each	3,604.00	3,276.37
iv. Claims against the Company not acknowledged as debts	959.81	959.81
Note -		
1. The Company does not expect any reimbursements in respect of the above contingent liabilities.		
2. It is not practical to estimate the timing of cash outflow, if any, in respect of matter (i) (a) to (e) above pending resolution of the appellate proceedings, further the liability mentioned in (i) (a) to (e) above includes interest except in cases where the Company has determined that the possibility of such levy is remote.		
3. In respect of matter (ii), the cash outflow, if any, could generate or occur up to the validity of guarantee except in few cases where cash outflow, if any could occur any time during the subsistence of borrowing to which the guarantees relate.		
B. Capital commitments		
Estimated amount of contracts remaining to be executed on capital account and not provided for (Net of advances of ₹ 122.07 lacs Previous Year ₹ 154.83 lacs)	46.70	37.74

NOTE: 34 - DISCLOSURE REQUIRED UNDER SECTION 22 OF THE MICRO, SMALL AND MEDIUM ENTERPRISES DEVELOPMENT ACT, 2006.

- (a) Trade Payables includes ₹ 27.61 lacs (Previous Year ₹ 29.07 lacs) amount due to Micro, Small and Medium enterprises registered under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED).
- (b) The detail of amount outstanding to Micro Small and Medium Enterprises are as under:

Particulars	As at March 31, 2026	As at March 31, 2025
Principle amount due and remain unpaid	27.61	29.07
Interest due on above and unpaid interest	-	-
Interest paid	-	-
Interest payment made beyond appointed day during the year	-	-
Interest due and payable for the period of delay	-	-
Interest accrued and remaining unpaid	-	-
Amount of further interest remaining due and payable in succeeding years	-	-

- (c) The information has been determined to the extent such parties have been identified on the basis of information available with the company.

NOTE: 35 - PAYMENT TO AUDITOR

Particulars	2025-2026	2024-2025
a. For Statutory audit	4.50	4.50
b. For Tax Audit	2.00	2.00
c. For Other Services	1.55	1.37

Notes

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NOTE: 36 - LEASE LIABILITIES

The details of Maturity of Lease Liabilities are as under :

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
Less than One Year	6.23	6.84
One to Five Years	28.30	24.15
More than Five Years	213.58	223.96
Total	248.11	254.95

Movement of Lease Liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Balance as the beginning of the year	254.95	265.40
Additions	-	-
Repayment	6.84	10.45
Balance as at the end of the year	248.11	254.95

Amount not included in the measurement of the lease liability and recognised as expenses in the statement of profit and loss during the year. Short term lease ₹ 60.24 lacs (Previous year ₹ 49.39 lacs)

NOTE: 37 - ACCOUNTING RATIOS

Particulars	Numerator	Denominator	31/03/2026	31/03/2025	%Variance	Reason of variance
Current Ratio (in times)	Current Assets	Current Liabilities	2.26	0.49	1.26	Decrease in Current Liability due to change in maturity terms of Preference Shares.
Debt-Equity Ratio (in times)	Total Debts	Share holders equity	0.26	0.28	(0.74)	Increase in Net worth and reduction of debt due to prepayment of vehicle loan.
Debt service coverage Ratio (in times)	Earning available	Interest + Instalments	0.36	0.14	(0.64)	Due to reduction in current maturity liability on Preference Shares.
Return on Equity Ratio (in %)*	Net profit after taxes	Average share holders equity	1.58	(0.73)	(98.42)	Due to higher profit.
Inventory turnover Ratio (in times)	Sales	Average Inventory	-	2.56	(1.00)	Due to reduction in inventory.
Trade receivables turnover Ratio (in times)	Credit Sales	Average accounts receivables	11.33	8.57	10.33	Increase in turnover.
Trade Payables turnover Ratio (in times)*	Annual net credit purchase	Average Trade Payables	-	0.76	(1.00)	Increase in Payables.
Net capital turnover Ratio (in times)	Sales	Working capital	2.63	(1.10)	1.63	Due to reduction in current liability.
Net profit Ratio (in %)	Net profit after taxes	Total Revenue	12.48	3.89	11.48	Due to higher profit & Increase & turnover.
Return on Capital Employed (in %)	Profit before Interest and taxes	Tangible net worth + Total debt + deferred tax liability	0.03	1.59	(0.97)	Due to higher profit.
Return on Investment (in %)	Return	Investment	-	-	-	-

* In respect of aforesaid mentioned ratios, there is significant change (25% or more) in FY 2025-26 in comparison to FY 2024-2025.

Definitions:

- Earning for available for debt service = Net Profit before exceptional item & taxes + Non-cash operating expenses like depreciation and other amortisations + Interest + other adjustments like loss on sale of Fixed assets etc.
- Debt service = Interest & Lease Payments + Principal Repayments
- Average inventory = (Opening inventory balance + Closing inventory balance)/2
- Net credit sales = Net credit sales consist of gross credit sales minus sales return
- Average trade receivables = (Opening trade receivables balance + Closing trade receivables balance)/2
- Net credit purchases = Net credit purchases consist of gross credit purchases minus purchase return
- Average trade payables = (Opening trade payables balance + Closing trade payables balance)/2
- Working capital = Current assets - Current liabilities. (excluding warrant maturity of long term debt, interest accrued on borrowing & liabilities directly associated with assets classified as held for sale).
- Earning before interest and taxes = Profit before exceptional items and tax + Finance costs
- Capital Employed = Tangible network + Total debt + Deferred tax liabilities
- Return on Investment = Return/Earnings + Dividend/Investment

NOTE: 38 - CORPORATE GUARANTEE

The Company has issued Corporate guarantee of ₹ 7,200.00 lacs in earlier year to M/s. Indian Renewable Energy Development Authority Ltd on behalf of its 100 % subsidiary Ruchi Renewable Energy Pvt Ltd. Deemed Guarantee Commission of ₹ Nil (Previous Year ₹ 144.00 lacs) has been added to the carrying cost of the investment.

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NOTE: 39 - DETAILS OF INVESTMENT IN PARTNERSHIP FIRM NARANG & RUCHI DEVELOPERS

(₹ in lacs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	Balance in Capital Account	% of share in Profit/loss	Balance in Capital Account	% of share in Profit/loss
Ruchi Infrastructure Ltd	944.07	70	1,014.70	70
Narang Developers Pvt Ltd	(42.68)	30	(12.41)	30

NOTE: 40 - EARNING PER SHARE (EPS)

Particulars	2025-2026	2024-2025
Basic earnings per share :		
a. Net Profit/(loss) after tax	655.11	182.10
b. Less : Preference dividend	327.64	327.64
c. Profit/(loss) available for equity shareholders	327.47	(145.54)
d. Weighted average number of equity shares	23,60,24,942	23,21,54,747
e. Nominal value of ordinary share	1.00	1.00
f. Basic earning per share	0.14	(0.06)
Diluted earnings per share :		
a. Net Profit/(loss) after tax	655.11	182.10
b. Less : Preference dividend	327.64	327.64
c. Profit/(loss) available for equity shareholders	327.47	(145.54)
d. Weighted average number of equity shares	23,60,24,942	23,21,54,747
e. Weighted Average number of equity shares	23,60,24,942	23,21,54,747
f. Nominal Value of equity share	1.00	1.00
g. Diluted earning per share	0.14	(0.06)

NOTE: 41 - DISCLOSURE PURSUANT TO SECTION 186(4) OF THE COMPANIES ACT, 2013

Particulars	2025-2026			2024-2025		
	Interest Rate	Loan Given	Amount Outstanding as at March 31, 2026	Interest Rate	Loan Given	Amount Outstanding as at March 31, 2025
a. Particulars of Loan given and outstanding						
Ruchi Renewable Energy Pvt Ltd.	11.00%	70.00	154.00	11.50%	109.00	116.00
Peninsular Tankers Pvt Ltd.	11.00%	-	-	11.50%	45.00	142.00
Mangalore Liquid Impex Pvt. Ltd.	11.00%	8.50	60.00	11.50%	30.00	150.00

- b. The above loans given are unsecured and classified under Financial assets under Loans and are charged interest at the rate of 10.00% and 11.00% (Previous Year 11.00% and 11.50%). The same are utilised by the recipient for general corporate purpose.
- c. Investment made and outstanding at the year end :
The same are classified under respective heads

- d. Guarantees/Securities given and outstanding as at the end of the year.

Ruchi Renewable Energy Pvt Ltd (Subsidiary)

Corporate gurantee is given to Indian Renewable Energy Development Agency towards loan granted by them to Ruchi Renewable Energy Pvt Ltd which is 100% Subsidiary of the company.

As at March 31, 2026	As at March 31, 2025
7,200.00	7,200.00

NOTE: 42 - DISCLOSURE UNDER REGULATION 34(3) OF THE SEBI (LISTING OBLIGATIONS & DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

Particulars	2025-2026			2024-2025		
	Loan Given	Amount Outstanding as at March 31, 2026	Maximum Amount Outstanding during the year	Loan Given	Amount Outstanding as at March 31, 2025	Maximum Amount Outstanding during the year
Ruchi Renewable Energy Pvt Ltd.	70.00	154.00	171.00	109.00	116.00	116.00
Peninsular Tankers Pvt Ltd.	-	-	142.00	45.00	142.00	155.00
Mangalore Liquid Impex Pvt. Ltd.	8.50	60.00	150.00	30.00	150.00	265.00

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NOTE: 43 - NOTE ON CONVERTIBLE WARRANTS ISSUED BY THE COMPANY

During the year ended 31st March 2023, the Company made a preferential issue of 3,07,85,000 warrants each convertible into one equity share of ₹ 1/- at a price of ₹ 10.30 per warrant within the validity period of 18 months from the date of allotment. Out of such 3,07,85,000 warrants, 1,02,62,000 warrants were converted into equity shares during the year ended 31st March 2023. Further 94,00,000 warrants were converted into equity shares during the year ended 31st March, 2024 and remaining 1,11,23,000 warrants were converted during the year ended 31st March, 2025 leaving no warrants outstanding for conversion.

The Company raised ₹ 1,590.58 lacs in the FY 2022-23, ₹ 723.80 lacs during the FY 2023-24 & ₹ 856.47 lacs during the FY 2024-25 towards warrant subscription/warrant conversion. Interest on the fixed deposits made out of the proceeds received from warrants/equity was ₹ 30.88 lacs. Total fund available was ₹ 3,201.73 lacs. An amount of ₹ 2,754.04 lacs was utilised for the purpose of capital expenditure, ₹ 54.98 lacs towards major repairs of capital assets and ₹ 392.71 lacs was utilised for the prepayment of outstanding term loan instalment of South Indian Bank Ltd. The entire amount raised by preferential issue, including interest thereon, has been fully utilised as per the objects of the issue.

NOTE: 44 - NOTE ON CORPORATE SOCIAL RESPONSIBILITY

The Company was not required to spend any amount on Corporate Social Responsibility (CSR) activities in terms of provisions of Section 135 of the Companies Act, 2013 for the year ended 31st March, 2026. The detail of expenditure made for complying with the provision for CSR are as under:

Particulars	2025-2026	2024-2025
CSR expenses to be incurred	-	32.83
Amount of expenditure incurred	-	35.00
Balance brought forward from last year	(2.17)	-
Shortfall/(Excess) at the end of year	(2.17)	(2.17)
Total of previous years shortfall	-	-
Nature of CSR activities	-	CSR activities for food and education of children
Details of related party transactions in relation to CSR expenditure as per relevant Accounting Standard.	-	-
Provision made with respect to liability incurred by entering into a contractual obligation.	-	-

NOTE: 45 - OUTSTANDING CHARGE ON COMPANY'S ASSETS

The following charge created on the Company's assets is not satisfied and is being shown as Outstanding as per records with the Ministry of Corporate Affairs. However entire amounts have been duly paid off by the Company.

Name of Lender	Amount for which charge was created (₹ in lacs)	Year of repayment
Industrial Development Bank of India	650.00	2003-2004

NOTE: 46 - ASSETS HELD FOR SALE

The Company has entered into agreements for sale of Land as under :

Particulars	Carrying Value (₹ in lacs)	Advance amount Received (₹ in lacs)	Expected date of Completion of sale
Description of Asset			
Freehold Land			
Agreement dated 26/09/2019 for Sale of 11.73 acre of land at Kakinada, Andhra Pradesh -			
as at March 31, 2026	82.59	463.23	March, 2027
As at March 31, 2025	82.59	463.23	March, 2026
Agreement dt 20/01/2024 for Sale of 0.203 Hectare of land at Dhar - MP -			
As at March 31, 2026	-	-	-
As at March 31, 2025	0.11	47.64	March, 2026
Agreement dt 20/01/2024 for Sale of 1.076 Hectare of land at Dhar - MP -			
As at March 31, 2026	-	-	-
As at March 31, 2025	0.75	252.36	March, 2026

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NOTE: 47 - DISCLOSURE AS PER IND AS 19 - EMPLOYEE BENEFITS

A. Gratuity

The Company has opted for scheme with Life Insurance Corporation of India ("LIC") to cover its liabilities towards employees gratuity. The annual premium paid to LIC is charged to Profit and Loss Account. The Company also carries out Actuarial valuation of gratuity using Projected Unit Credit Method as required by Ind As - 19 and the difference between fair value of plan assets and liability as per actuarial valuation as at the year end is recognised in financial statement.

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
1 Change in Present value of defined benefit obligation		
Present Value of Benefit obligation at the beginning of the period	274.84	249.26
Interest Cost/(income)	18.64	17.92
Current Service Cost	14.26	14.50
Past Service Cost	12.07	-
(Liability Transferred Out/Divestments)	-	(2.11)
Benefits Paid from fund	(37.72)	(12.40)
Remeasurement or actuarial (gain/loss) arising due to :		
Demographic Assumptions	-	(1.18)
Financial Assumptions	(8.87)	8.58
Experience adjustment	22.83	0.27
Present Value of Benefit obligation at the end of the period	296.05	274.84
2 Change in Fair Value of plan assets		
Fair Value of the plan assets at the beginning of the year	240.33	227.68
Interest Income	15.81	16.37
Contributions Paid by Employer	14.75	36.87
(Assets Transferred Out/Divestments)	-	(28.69)
(Benefit Paid from Fund)	(37.72)	(12.40)
Return on Plan Assets Excluding Interest Income	2.02	0.50
Fair value of plan asset at the end of the year	235.19	240.33
3 Amount Recognised in Balance Sheet		
Present Value of benefit obligation at the end of the period	(296.05)	(274.84)
Fair Value of plan assets at the end of the Period	235.19	240.33
Funded Status (Surplus/(Defecit)	(60.86)	(34.51)
Net (Liability)/asset recognised in the Balance Sheet	(60.86)	(34.51)
4 Net Interest Cost for Current Period		
Present Value of Benefit Obligation at the beginning of the period	274.84	249.26
Fair Value of the plan assets at the beginning of the period	(240.33)	(227.68)
Net Liability/(Asset) at the beginning of the period	34.51	21.58
Interest Cost	18.64	17.92
(Interest income)	(15.81)	(16.37)
Net Interest cost for the current period	2.83	1.55
5 Expense Recognised in Statement of Profit & Loss for current period		
Current Service Cost	14.26	14.50
Net Interest Cost	2.83	1.55
Past Service Cost	12.07	-
Expenses recognised in the statement of profit & loss	29.16	16.05
6 Expense Recognised in Other Comprehensive Income (OCI) for current period		
Actuarial (gain)/loss on obligation for the period	13.96	6.74
Return on Plan Assets excluding interest income	(2.02)	(0.50)
Net (Income)/expense for the period recognized in OCI	11.94	6.24
7 Balance Sheet Reconciliation		
Opening Net Liability	34.51	21.58
Expenses recognised in Statement of Profit & Loss	29.16	16.05
Expenses recognised in OCI	11.94	6.24
Net (liability)/Assets transfer out	-	27.51
(Employer's contribution)	(14.75)	(36.87)
Net Liability/(Asset) recognised in the Balance Sheet	60.86	34.51

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(₹ in lacs)		
Particulars	As at March 31, 2026	As at March 31, 2025
8 Category of Assets		
Insurance Fund	235.19	240.33
Total	235.19	240.33
9 Other Details		
No of Active Members	106.00	112.00
Per month salary for active members	38.03	32.94
Weighted average duration of the Projected benefit obligation	6.00	7.00
Average expected future service	7.00	7.00
Projected Benefit obligation	296.05	274.84
Defined Benefit Obligation (DBO) - Due but Not Paid	-	1.18
Expected contribution for next year	38.03	32.94
10 Net Interest cost for the next year		
Present Value of Benefit obligation at the end of the period	296.05	274.84
(Fair value of plan assets at the end of the period)	(235.19)	(240.33)
Net Liability/(Asset) at the end of the period	60.86	34.51
Interest cost	21.40	18.20
(Interest income)	(17.00)	(15.90)
Net Interest cost for the next year	4.40	2.30
11 Expenses recognised in the Statement of Profit & Loss for next year		
Current Service Cost	15.00	13.70
Net Interest Cost	4.40	2.29
Expenses recognised	19.40	15.99
12 Maturity analysis of the benefit payments : From the Fund		
1st Following year	55.00	59.32
2nd Following year	34.64	18.99
3rd Following year	36.52	33.56
4th Following year	24.91	30.03
5th Following year	25.71	22.36
Sum of years 6 to 10	116.65	104.80
Sum of years 11 and above	170.29	149.43
13 Maturity analysis of the benefit payments : From the Employer		
1st Following year	-	-
2nd Following year	-	-
3rd Following year	-	-
4th Following year	-	-
5th Following year	-	-
Sum of years 6 to 10	-	-
Sum of years 11 and above	-	-
14 Sensitivity Analysis		
Defined benefit obligations on current assumptions	296.05	274.84
Delta effect of + 1% Change in Rate of Discounting	(14.08)	(13.38)
Delta effect of -1% Change in Rate of Discounting	15.65	14.94
Delta effect of + 1% Change in Rate of Salary increase	12.67	11.86
Delta effect of -1% Change in Rate of Salary increase	(11.63)	(10.86)
Delta effect of + 1% Change in Rate of Employee Turnover	(0.08)	(0.49)
Delta effect of -1% Change in Rate of Employee Turnover	0.08	0.52
Actuarial Assumptions		
The following were the principal actuarial assumptions at the reporting date (expressed as weighted averages)		
Discount Rate	7.23%	6.65%
Salary Escalation Rate - Next two years	8.50%	8.50%
Salary Escalation Rate - 3rd year onwards	8.50%	8.50%
Rate of return on plan assets	7.23%	6.65%
Attrition Rate	8.00%	8.00%
Mortality Rate	Indian Assured Live Mortality (2012-2014) (Urban)	Indian Assured Live Mortality (2012-2014) (Urban)

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B. Leave Encashment

The liability in respect of leave encashment is determined using actuarial valuation carried out at Balance sheet date. Actuarial gains and losses are recognised in full in statement of Profit and Loss for the year in which they occur. Liability on account of Leave encashment as the year end ₹ 118.17 lacs (Previous Year ₹ 113.33 lacs).

C. Defined Contribution Plan - Post employment benefits

Contribution to defined contribution plans, recognised as expense for the year is as under : (₹ in lacs)

Particulars	Year ended March 31,2026	Year ended March 31,2025
Employers Contribution to Provident Fund	35.63	34.08
Employers Contribution to Pension Fund	15.20	15.59
Total	50.83	49.67

NOTE: 48 - SEGMENT REPORTING

A. General Information

- i) Factors used to identify the entity's reportable segments, including the basis of organisation Based on the criteria as mentioned in Ind As 108 "Operating Segment", the Company has identified its reportable segments as under :

Segment - 1 Commodities
 Segment - 2 Infrastructure
 Segment - 3 Wind Energy
 Segment - 4 Others

The Company's operating segments are established on the basis of those components of the Company that are evaluated regularly by the Chief Operating Decision Maker in deciding how to allocate resources and in assessing performance. These have been identified taking into account nature of products and services, the differing risks and returns and the internal reporting system.

- ii) Following are the reporting segments

Reportable Segment	Description
Commodities	Trading in various commodities, products
Infrastructure	Storage, Warehousing
Wind Energy	Generation of Wind Energy
Others	Manufacturing of Soap (which has been closed during the year under review.)

- B. Segment revenue, results, segment assets and liability include respective amounts directly identified with the segment and also an allocation on reasonable basis of amounts not directly identified. The expenses which are not directly relatable to the business segment are shown as un allocable corporate cost. Assets and Liabilities that cannot be allocated between segment are shown as un allocable corporate assets and liabilities respectively.

A. Operational Segment Information

(₹ in lacs)

Particulars	Commodities	Infrastructure	Wind Energy	Others	Unallocable	Total
Segment Revenue	-	3,959.06	303.36	-	-	4,262.42
	-	3,530.82	350.84	65.93	-	3,947.59
Segment Result before Finance Cost and Tax	-	1,566.26	(164.80)	(17.93)	(635.22)	748.31
	-	1,246.87	(75.83)	4.75	(722.79)	453.00
Finance Cost	-	-	-	-	-	45.03
	-	-	-	-	-	54.30
Profit Before Tax, Exceptional Items	-	-	-	-	-	703.28
	-	-	-	-	-	398.70
Exceptional Items	-	-	-	-	-	-
	-	-	-	-	-	-
Profit Before Tax	-	-	-	-	-	703.28
	-	-	-	-	-	398.70
Provision for Taxes	-	-	-	-	-	-
	-	-	-	-	-	-
Current Tax	-	-	-	-	-	153.90
	-	-	-	-	-	91.44
Tax for earlier Year	-	-	-	-	-	(41.62)
	-	-	-	-	-	-

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(₹ in lacs)

Particulars	Commodities	Infrastructure	Wind Energy	Others	Unallocable	Total
Deferred Tax	-	-	-	-	-	(64.11)
	-	-	-	-	-	125.16
Profit After Taxes	-	-	-	-	-	655.11
	-	-	-	-	-	182.10
Segment Assets	240.00	15,086.46	686.07	0.02	13,180.81	29,193.36
	240.00	14,786.98	773.78	24.90	13,062.88	28,888.54
Segment Liabilities	-	1,967.65	72.18	-	6,057.92	8,097.75
	-	2,025.99	3.83	0.28	6,409.37	8,439.47
Segment Depreciation	-	775.68	88.99	1.27	364.44	1,230.38
	-	652.38	100.67	1.58	341.79	1,096.42
Capital Expenditure	-	883.06	-	-	138.87	1,021.93
	-	1,277.67	0.88	-	237.57	1,516.12
Non Cash expenditure other than depreciation	-	-	-	-	-	-
	-	-	-	-	-	-

B. Geographical Information

All Operating facilities of the Company are located in India

Particulars	2025-2026	2024-2025
Domestic Revenue	4,262.42	3,947.59
Export Revenue	-	-
Total Revenue	4,262.42	3,947.59

C. Revenue from Major Products

Particulars	2025-2026	2024-2025
1. Commodities	-	-
2. Infrastructure		
i) Storage	2,686.07	2,331.29
ii) Warehousing	1,272.99	1,199.53
3. Wind Energy	303.36	350.84
4. Others	-	65.93
Total Revenue	4,262.42	3,947.59

D. Revenue from Major customers

Revenue from customers exceeding 10% of the total revenue of the Company

Particulars	2025-2026	2024-2025
Segment		
Infrastructure	1,185.30	1,310.97
Total	1,185.30	1,310.97

NOTE: 49 - RELATED PARTY DISCLOSURES AS PER IND AS -24

A. List of related parties with whom transaction have taken place

(i) Key managerial personnel

Name of person/entity	Relation
Mr. Narendra Shah	Managing Director
Mr. Parag Choudhary	Director (Technical)
Mr. Sankalp Ved	Director (Operations)
Mr. Ashish Mehta	Company Secretary
Mr. Pavan Kumar Purohit	Chief Financial Officer

(ii) Entity where control exists

Ruchi Renewable Energy Pvt. Ltd.	Subsidiary
Mangalore Liquid Impex Pvt. Ltd.	Subsidiary
Peninsular Tankers Pvt. Ltd.	Subsidiary
Narang & Ruchi Developers	Associate

(iii) Entities under control of promoters

Hi Rich Seeds Pvt. Ltd.
Vishal Resorts & Hotels Pvt. Ltd.

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(iv) Entity or close member's having significant influence and with whom transaction have taken place. - Nil

Related party transactions (financial year 2025-2026 & previous year 2024-2025)

(₹ in lacs)

Nature of relationship	Subsidiaries			Associates	Promotor Group Entities		Key Management Personnel				
Particulars	Mangalore Liquid Impex Pvt. Ltd.	Ruchi Renewable Energy Pvt. Ltd.	Peninsular Tankers Pvt. Ltd.	Narang & Ruchi Developers	Hi - Rich Seeds Pvt. Ltd.	Vishal Resort & Hotels Pvt. Ltd.	Narendra Shah	Parag Choudhary	Sankalp Ved	Ashish Mehta	Pavan Kumar Purohit
Remuneration / Salary Paid	-	-	-	-	-	-	112.24	-	60.34	62.95	28.40
	-	-	-	-	-	-	100.66	1.27	34.13	53.02	24.42
Post Employment Benefits	-	-	-	-	-	-	-	-	3.57	3.72	1.68
	-	-	-	-	-	-	-	-	1.68	2.61	1.20
Interest Received	11.19	15.51	4.47	-	-	-	-	-	-	-	-
	24.94	8.44	14.25	-	-	-	-	-	-	-	-
Rent Received	-	-	0.24	-	134.38	-	-	-	-	-	-
	-	-	0.24	-	103.59	-	-	-	-	-	-
Other Receipts	0.26	1.00	-	-	-	-	-	-	-	-	-
	17.94	1.00	-	-	-	-	-	-	-	-	-
Guarantee Commission	-	72.00	-	-	-	-	-	-	-	-	-
	-	72.00	-	-	-	-	-	-	-	-	-
Share in Profit/(loss) of Partnership Firm	-	-	-	(70.62)	-	-	-	-	-	-	-
	-	-	-	(77.95)	-	-	-	-	-	-	-
Investment in Capital account	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	1.48	-	-	-	-	-	-	-
Loan Given	8.50	70.00	-	-	-	-	50.00	-	-	-	-
	30.00	109.00	45.00	-	-	-	-	-	-	-	-
Loan Repayment Received	98.50	32.00	142.00	-	-	-	50.00	-	-	-	-
	130.00	53.00	48.00	-	-	-	-	-	-	-	-
Land Purchase	-	-	-	-	-	55.88	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
BALANCES AS AT THE YEAR END											
Investment											
As at March 31, 2026	-	-	-	944.07	-	-	-	-	-	-	-
As at March 31, 2025	-	-	-	1,014.70	-	-	-	-	-	-	-
Loan Receivable											
As at March 31, 2026	60.00	154.00	-	-	-	-	-	-	-	-	-
As at March 31, 2025	150.00	116.00	142.00	-	-	-	-	-	-	-	-
Guarantee Outstanding											
As at March 31, 2026	-	-	-	-	-	-	-	-	-	-	-
As at March 31, 2025	-	7,200.00	-	-	-	-	-	-	-	-	-

Additional disclosure as per Regulation 34 read with Schedule V of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 :

Transactions (financial year 2025-26 and previous year 2024-25) with an entity forming part of promoters group.

(₹ in lacs)

Name of Entity	Patanjali Foods Ltd*
Cargo Handling Income	-
	197.07
Rent Received	-
	395.28
Rent Paid	-
	29.06
Balances as on 3rd February, 2025	
Trade Receivable	-
	59.73
Security Deposit Given	-
	12.50

*Note : During the month of March 2024, the holding of aforesaid entity has reduced to below 10% of equity shareholding of the company. Further, the entity has been reclassified from 'promoter group' category shareholder to 'public' category shareholder of the Company with effect from 4th February, 2025.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

NOTE: 50 - TAX RECONCILIATION

A. Amounts recognised in Statement of profit and loss

(₹ in lacs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current tax on profit for the year	153.90	91.44
Deferred tax	(64.11)	125.16
Tax expense for the year charged to the Profit and loss	89.79	216.60
Total Tax expenses for the year	89.79	216.60

B. Reconciliation of effective tax rate

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit before tax	703.28	398.70
Applicable Tax Rate	25.17%	25.17%
Computed Tax Expense	177.00	100.34
Tax effect of :		
Income/Expenses disallowed	432.02	345.99
Income/Expenses allowed	(455.11)	(354.89)
Deferred Tax on account of Property, Plant and Equipment and Intangible Assets	13.58	122.95
Deferred Tax on account of Financial Assets and Other Items	(77.70)	2.21
	-	-
Tax Expenses recognised during the year	89.79	216.60
Effective Tax Rate	12.77%	54.33%

C. Movement in deferred tax balances

(₹ in lacs)

Particulars	As at April 1, 2025	For the F.Y. 2025-2026		As at March 31, 2026
		Recognised in profit/loss	Recognised in OCI	
Deferred Tax Liabilities				
Depreciation	480.22	13.58	-	493.80
Fair Valuation of Investments	0.02	-	0.05	0.07
Total - Deferred Tax Liabilities	480.24	13.58	0.05	493.87
Deferred Tax Assets				
Provision for Doubtful debts	4.38	18.60	-	22.98
Impairment of Investments in Subsidiary Company	-	52.12	-	52.12
Defined Employee Plan	37.21	4.84	3.01	45.06
On Account of Right to use of assets	12.05	2.13	-	14.18
Total - Deferred Tax Assets	53.64	77.69	3.01	134.34
Mat Credit Entitlement	-	-	-	-
Net tax (Assets)/Liabilities	426.60	(64.11)	(2.96)	359.53

Particulars	As at April 1, 2024	For the F.Y. 2024-2025		As at March 31, 2025
		Recognised in profit/loss	Recognised in OCI	
Deferred Tax Liabilities				
Depreciation	357.28	122.94	-	480.22
Fair valuation of Investment	0.01	0.01	-	0.02
Total - Deferred Tax Liabilities	357.29	122.95	-	480.24
Deferred Tax Assets				
Provision for Doubtful debts	6.41	(2.03)	-	4.38
Defined Employee Plan	33.46	1.98	1.77	37.21
On Account of Right to use of assets	9.75	2.30	-	12.05
On Account of Capitalised Interest	4.46	(4.46)	-	-
Total - Deferred Tax Assets	54.08	(2.21)	1.77	53.64
Net tax (Assets)/Liabilities	303.21	125.16	(1.77)	426.60

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

NOTE: 51 - Financial instruments – Fair values and risk management

A. Accounting classification and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities if the carrying amount is a reasonable approximation of fair value.

A substantial portion of the Company's long-term debt has been contracted at floating rates of interest, which are reset at short intervals. Accordingly, the carrying value of such long-term debt approximates fair value.

i) As at March 31, 2026

(₹ in lacs)

Particulars	Carrying Amount				Fair Value			
	FVTPL	FVTOCI	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets								
(i) Investments *	-	0.67	-	0.67	0.67	-	-	0.67
(ii) Trade Receivables	-	-	371.06	371.06	-	-	-	-
(iii) Cash & Cash Equivalents	-	-	624.16	624.16	-	-	-	-
(iv) Bank Balance other than above	-	-	1,010.90	1,010.90	-	-	-	-
(v) Loans	-	-	214.00	214.00	-	-	-	-
(vi) Others	-	-	1,766.19	1,766.19	-	-	-	-
	-	0.67	3,986.31	3,986.98	0.67	-	-	0.67
Financial liabilities								
(i) Borrowings	-	-	5,460.61	5,460.61	-	-	-	-
(ii) Trade payables	-	-	120.92	120.92	-	-	-	-
(iii) Other Financial liability	-	-	576.48	576.48	-	-	-	-
	-	-	6,158.01	6,158.01	-	-	-	-

ii) As at March 31, 2025

Particulars	Carrying Amount				Fair Value			
	FVTPL	FVTOCI	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets								
(i) Investments *	-	0.26	-	0.26	0.26	-	-	0.26
(ii) Trade Receivables	-	-	381.43	381.43	-	-	-	-
(iii) Cash & Cash Equivalents	-	-	259.46	259.46	-	-	-	-
(iv) Bank Balance other than above	-	-	1,317.02	1,317.02	-	-	-	-
(v) Loans	-	-	408.00	408.00	-	-	-	-
(vi) Others	-	-	1,011.68	1,011.68	-	-	-	-
	-	0.26	3,377.59	3,377.85	0.26	-	-	0.26
Financial liabilities								
(i) Borrowings	-	-	5,644.60	5,644.60	-	-	-	-
(ii) Trade payables	-	-	77.66	77.66	-	-	-	-
(iii) Other Financial liability	-	-	527.83	527.83	-	-	-	-
	-	-	6,250.09	6,250.09	-	-	-	-

* Excludes investment in Subsidiary Companies/Associate ₹ 4,802.02 lacs (Previous Year ₹ 5,079.74 lacs)

B. Measurement of fair values

Valuation techniques and significant unobservable inputs :

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following table show the valuation techniques used in measuring Level 2 and Level 3 fair values, as well as the significant unobservable inputs used.

Financial instruments measured at fair value

Type	Valuation technique
Open purchase and sale contracts	Based on commodity prices listed on stock exchange and along with quotations from brokers and adjustments made for grade and location of commodity.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

NOTE: 52 - FINANCIAL INSTRUMENTS - FAIR VALUES AND RISK MANAGEMENT

Financial risk management

The Company has exposure to the following risks arising from financial instruments:

- (i) Market risk
 - (a) Currency risk;
 - (b) Interest rate risk;
- (ii) Credit risk ; and
- (iii) Liquidity risk.

Risk management framework

The Company's activities expose it to a variety of financial risks, including market risk, credit risk and liquidity risk. The Company's primary risk management focus is to minimize potential adverse effects of risks on its financial performance. The Company's risk management assessment policies and processes are established to identify and analyses the risks faced by the Company, to set appropriate risk limits and controls, and to monitor such risks and compliance with the same. These policies and processes are reviewed by management regularly to reflect changes in market conditions and the Company's activities. The Board of Directors and the Audit Committee are responsible for overseeing these policies and processes.

i) Market risk

Market risk is the risk of changes in the market prices on account of foreign exchange rates, interest rates and Commodity prices, which shall affect the Company's income or the value of its holdings of its financial instruments. The objective of market risk management is to manage and control market risk exposure within acceptable parameters, while optimising the returns.

i)(a) Foreign Currency risk

The fluctuation in foreign currency exchange rates may have impact on the profit and loss account, where any transaction has more than one currency or where assets/liabilities are denominated in a currency other than the functional currency of the entity.

Considering the countries and economic environment in which the Company operates, its operations are subject to risks arising from fluctuations in exchange rates in those countries. The risks primarily relate to fluctuations in U.S. dollar, against the functional currency.

The Company, as per its risk management policy, uses foreign exchange and other derivative instruments primarily to hedge foreign exchange and interest rate exposure. The Company does not use derivative financial instruments for trading or speculative purposes.

Exposure to foreign currency risk

The Company has no foreign currency exposure as at the year end. (Previous Year Nil)

i)(b) Interest rate risk exposure variable rate

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to market risk for changes in interest rates relates to borrowings from financial institutions. The company's exposure to the risk of changes in market interest rates relates primarily to the borrowing from bank and financial institution. Currently Company is not using any mitigating factor to cover interest rate risk.

Interest rate risk exposure - variable rate

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
Borrowing from Bank	-	-
Borrowing from Other	-	183.99
	-	183.99

Interest rate sensitivity

A reasonably possible change of 1% in interest rates at the reporting date would have increased/(decreased) equity and profit or loss by amounts shown below. This analysis assumes that all other variables, in particular, foreign currency exchange rates, remain constant. This calculation also assumes that the change occurs at the balance sheet date and has been calculated based on risk exposures outstanding as at that date. The period end balances are not necessarily representative of the average debt outstanding during the period.

A. As at March 31, 2026

Particulars	Impact on Profit/(loss) before tax	
	1% Increase	1% Decrease
On account of Variable Rate Borrowings from Banks and other financial Institution	-	-
Sensitivity	-	-

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

B. As at March 31, 2025

(₹ in lacs)

Particulars	Impact on Profit/(loss) before tax	
	1% Increase	1% Decrease
On account of Variable Rate Borrowings from Banks and other financial Institution	(1.84)	1.84
Sensitivity	(1.84)	1.84

ii) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counter party to a financial instrument fails to meet its contractual obligations and arises principally from the Company's receivables from customer. The Company establishes an allowance for doubtful debts and impairment that represents its estimate on expected loss model.

A. Trade and other receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry has an influence on credit risk assessment. Credit risk is managed through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the Company grants credit terms in the normal course of business.

Summary of the Company's exposure to credit risk by age of the outstanding from various customers is as follows:

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
Past due but not impaired		
Past due 0–90 days	250.20	198.49
Past due 91–180 days	34.12	14.81
Past due more than 180 days	178.07	185.55
	462.39	398.85

Expected credit loss assessment for customers as at March 31, 2026 and March 31, 2025

Exposures to customers outstanding at the end of each reporting period are reviewed by the Company to determine expected credit losses. Historical trends of impairment of trade receivables do not reflect any significant credit losses. Impaired amounts are based on lifetime expected losses based on the best estimate of the management. Further, management believes that the unimpaired amounts that are past due by more than 180 days are still collectible in full, based on historical payment behaviour and extensive analysis of customer credit risk. The impairment loss related to several customers that have defaulted on their payments to the Company and are not expected to be able to pay their outstanding balances, mainly due to economic circumstances.

The movement in the allowance for impairment in respect of trade and other receivables during the year was as follows.

Balance as at April 1, 2025	17.42
Provided During the year	73.91
Reversed during the year	-
Balance as at March 31, 2026	91.33
Balance as at April 1, 2024	25.47
Provided During the year	-
Reversed during the year	8.05
Balance as at March 31, 2025	17.42

B. Cash and cash equivalents

The Company holds cash and cash equivalents with credit worthy banks of ₹ 621.84 lacs as at March 31, 2026 [₹ 257.02 lacs as at 31st March 2025]. The credit worthiness of such banks is evaluated by the management on an ongoing basis and is considered to be good.

C. Investments

The Company does not expect any losses from non-performance by these counter-parties apart from those already given in financials, and does not have any significant concentration of exposures to specific industry sectors or specific country risks.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

Financial instruments – Fair values and risk management

iii) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company manages its liquidity risk by ensuring, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risk to the Company's reputation. The Company has obtained fund based lines from various banks. The Company also constantly monitors various funding options available in the debt and capital markets with a view to maintaining financial flexibility.

Exposure to liquidity risk

The table below analyses the Company's financial liabilities into relevant maturities groupings based on their contractual maturities for:

- * all non derivative financial liabilities
- * net and gross settled derivative financial instruments for which the contractual maturities are essential for the understanding of the timing of the cash flows.

As at March 31, 2026

(₹ in lacs)

Particulars	Amount	Carrying Amount	Contractual Cash Flows			
			1 year or less	1-2 years	2-5 years	More than 5 years
Non-derivative financial liabilities						
Secured term loans and borrowings	-	-	-	-	-	-
Redeemable preference shares	5,460.61	5,460.61	173.33	546.06	4,741.22	-
Trade payables	120.92	120.92	110.63	0.02	0.18	10.09
Other financial liabilities (repayable on demand)	576.48	576.48	334.60	4.61	23.68	213.59

As at March 31, 2025

Particulars	Amount	Carrying Amount	Contractual Cash Flows			
			1 year or less	1-2 years	2-5 years	More than 5 years
Non-derivative financial liabilities						
Secured term loans and borrowings	183.99	183.99	81.01	81.01	21.97	-
Redeemable preference shares	5,460.61	5,460.61	5,460.61	-	-	-
Trade payables	77.66	77.66	66.80	0.77	10.09	-
Other financial liabilities (repayable on demand)	527.83	527.83	279.72	6.23	17.92	223.96

Note: The inflows/(outflows) disclosed in the above table represent the contractual undiscounted cash flows relating to derivative financial liabilities held for risk management purposes and which are not usually closed out before contractual maturity. The disclosure shows net cash flow amounts for derivatives that are net cash-settled and gross cash inflow and outflow amounts for derivatives that have simultaneous gross cash settlement.

NOTE: 53 - CAPITAL MANAGEMENT

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders. The Company monitors capital using a ratio of 'adjusted net debt' to 'adjusted equity'. For this purpose, adjusted net debt is defined as total liabilities, comprising interest-bearing loans and borrowings and obligations under finance leases, less cash and cash equivalents. Equity comprises of Equity share capital and other equity.

Notes

FORMING PART OF THE FINANCIAL STATEMENTS

The Company's policy is to keep the ratio at optimum level. The Company's adjusted net debt to equity ratio was as follows:-

(₹ in lacs)

A. Particulars	As at March 31, 2026	As at March 31, 2025
Total Liabilities (Refer note 15, 20)	-	184.76
Less : Cash and cash equivalent	624.16	259.46
Adjusted net debt	(624.16)	(74.70)
Total equity	21,095.61	20,449.07
Adjusted net debt to adjusted equity ratio	(0.03)	-

B. Dividends

Amount of Dividends approved during the year by shareholders.

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount in ₹	No. of Shares	Amount in ₹
Equity Shares	23,60,24,942	-	23,60,24,942	-
Preference Shares	54,60,613	-	54,60,613	-

NOTE: 54 ADDITIONAL INFORMATION

- The Company has not granted Loans or Advances in the nature of loans to promoters, directors, KMPs and the related parties (as defined under Companies Act, 2013,) either severally or jointly with any other person, that are: (a) repayable on demand or (b) without specifying any terms or period of repayment.
- The Company neither have any Benami property nor any proceedings have been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.
- The Company is not declared wilful defaulter by any bank or financial Institution or other lender.
- The Company does not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.
- The Company is compliant with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.
- (A) The Company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries;
 (B) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- The Company has no working capital limits from banks on the basis of security of current assets.

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala

Partner
Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra

Chairperson
DIN: 07896243

Ashish Mehta

Company Secretary

Narendra Shah

Managing Director
DIN: 02143172

Pavan Kumar Purohit

Chief Financial Officer

Independent Auditors Report

To,

The Members of

Ruchi Infrastructure Limited

Report on the Consolidated Financial Statements

We have audited the accompanying **consolidated financial statements of Ruchi Infrastructure Limited** (hereinafter referred to as “the Holding Company”) and its subsidiaries (the Holding company and its subsidiaries together referred to as “the Group”) and its associate, comprising the Consolidated Balance Sheet as at 31st March, 2026, the Consolidated Statement of Profit and Loss (including other comprehensive income), the Consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement for the year ended and a summary of the significant accounting policies and other explanatory information (hereinafter referred to as “the consolidated financial statements”).

In our opinion and to the best of our information and according to the explanations given to us the aforesaid consolidated financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group and its associate entities as at 31st March, 2026, and their consolidated profit (including consolidated other comprehensive income), consolidated statement of changes in equity and consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies act, 2013. Our responsibilities under those Standards are further described in the *Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Ethics issued by ICAI together with the ethical requirements that are relevant to our audit of consolidated financial statements under the provisions of the Companies Act 2013 and rules framed there under and we have fulfilled our other ethical responsibilities in accordance with these requirements and Code of Ethics. We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditors in terms of their reports referred to in Other Matter paragraph below is sufficient and appropriate to provide a basis for our opinion on consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matters	Auditor’s Response
Capitalization of Asset The Company has continued to invest in storage terminals and warehousing infrastructure to support its Infrastructure segment operations. Determining the appropriate point of capitalisation of such assets — including allocation of direct and indirect costs, treatment of borrowing costs under Ind AS 23 on qualifying assets, and classification between Property, Plant and Equipment and Investment Property based on intended use — involves significant management judgment.	• Obtained an understanding of the Company’s capitalisation policy and evaluated design and implementation of controls over capex approval and capitalisation in the books. • Tested a sample of additions during the year against supporting documentation—invoices, contracts, completion/possession certificates. • Verified assets were capitalised only when ready for intended use, corroborated with commencement of rental/storage income from the respective facility. • Assessed classification of expenditure between capital and revenue nature on a sample basis. • Reviewed Capital Work-in-Progress ageing and evaluated reasons for any long-outstanding items. • Verified useful lives and depreciation rates applied to newly capitalized assets against Schedule II, Companies Act 2013, and presentation of PPE in Financial Statements
Evaluation of uncertain tax positions The Company operates in multiple jurisdictions and is subject to periodic challenges by local tax authorities on a range of tax matters during the normal course of business including direct and indirect tax matters. These involve significant management judgment to determine the possible outcome of the uncertain tax positions, consequently having an impact on related accounting and disclosures in the financial statements.	• Our audit procedures include the following substantive procedures: • Obtained understanding of key uncertain tax positions; and We have – - Read and analysed select key correspondences, external legal opinions / consultations by management for key uncertain tax positions - Discussed with appropriate senior management and evaluated management’s underlying key assumptions in estimating the tax provisions; and • Assessed management’s estimate of the possible outcome of the disputed cases.

Independent Auditors Report

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in Annual Report but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Companies Act, 2013 (the Act) that give a true and fair view of the consolidated financial position, consolidated financial performance and consolidated cash flows and consolidated statement of changes in equity of the Group including its associate entities, in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind As) specified under section 133 of the Act read with rules framed there under. The respective Board of Directors of the companies included in the Group and of its associates entities are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group and of its associates entities are responsible for assessing the ability of the Group and of its associates entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its associate entities are responsible for overseeing the financial reporting process of the Group and of its associate entities.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the holding company has adequate internal financial controls with reference to financial statement in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates entities to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates entities to cease to continue as a going concern.

Independent Auditors Report

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associate entities to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

- a. The consolidated Financial Results include the audited Financial Results of 3 subsidiaries whose Financial Results reflect Group's share of total assets of ₹ 5162.82 lacs as at 31st March 2026, Group's share of total revenue of ₹ 1855.60 lacs and Group's share of total net profit after tax of ₹ 137.82 lacs and total comprehensive income of ₹ 137.76 lacs Year ended on 31st March 2026, and net cash Outflows of ₹ 105.27 lacs for the year ended on that date, as considered in the consolidated Financial Results, which have been audited by their respective independent auditors. The independent auditors' reports on financial statements/Financial Results of these entities have been furnished to us and our opinion on the consolidated Financial Results, in so far as it relates to the amounts and disclosures included in respect of these entities, is based solely on the report of such auditors and the procedures performed by us are as stated in paragraph above.
- b. The consolidated Financial Results include the unaudited Financial Results of Group's share of net loss after tax of ₹ 70.62 lacs year ended 31 March 2026, as considered in the consolidated annual financial results of one associate. These unaudited financial Statements/Financial Results have been furnished to us by the Board of Directors and our opinion on the consolidated Financial Results, in so far as it relates to the amounts and disclosures included in respect of this associate entity is based solely on such unaudited Financial Statements/Financial Results. In our opinion and according to the information and explanations given to us by the Board of Directors, these interim Financial Statements/Financial Results are not material to the Group.

Our opinion on the consolidated financial statements above and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements certified by the Management.

Report on Other Legal and Regulatory Requirements

As required by section 143 (3) of the Act, we report, to the extent applicable that:

- a) We have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as appears from our examination of those books and reports of the other auditor.
- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive income), Consolidated statement of changes in equity and the Consolidated Cash Flow Statement dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- d) In our opinion, the aforesaid consolidated financial statements comply with the Indian accounting standards specified under section 133 of the Act, read with rules framed thereunder.
- e) On the basis of the written representations received from the directors of the Holding company, as on 31st March 2026 taken on records by the Board of Directors of the Holding Company and the reports of the statutory auditor of its subsidiary company incorporated in India, none of the directors of the Group companies incorporated in India, is disqualified as on 31st march, 2026 from being appointed as a director in terms of section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Holding Company and its Subsidiary Companies incorporated in India and the operating effectiveness of such controls, refer to our separate report in "Annexure A"; and

Independent Auditors Report

- g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 in our opinion and to the best of our information and according to the explanations given to us:
- The consolidated financial statements disclosed the impact of pending litigations on the consolidated financial position of the Group – refer note 36 to the consolidated financial statements;
 - The Group did not have any long term contract including derivative contract for which there were any material foreseeable losses.
 - There were no amounts which were required to be transferred, to the Investor Education and Protection Fund by the Holding company and its subsidiary companies incorporated in India.
 - The Management of the Holding Company and subsidiary companies which is incorporated in India and whose financial statements have been audited under the Act, have represented to us and to the other auditor of subsidiary companies that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or subsidiary companies to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the holding company or subsidiary companies ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - The Management of the Holding Company and subsidiary companies which is incorporated in India and whose financial statements have been audited under the Act, have represented to us and to other auditor of subsidiary companies that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Holding company or subsidiary companies from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding company or subsidiary companies shall, whether, directly or indirectly, lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditors of the subsidiary companies which are incorporated in India and whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representation under sub clause (i) and (ii) of Rule 11(e) of The Companies (Audit and Auditors) Rules, 2014, as provided under (a) and (b) above, contains any material misstatement.
 - The group has not declared or paid dividend during the year hence provision of Section 123 of the Act not applicable.
 - Based on our examination which included test checks, performed by us on the Company and its subsidiaries incorporated in India, have used accounting software for maintaining their respective books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software, except that stock register maintained manually by Holding Company. Further, during the course of audit, we have not come across any instance of the audit trail feature being tampered with.
- As reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 on preservation of audit trail as per information and explanation given to us the audit trail of previous years has been preserved by the company as per the statutory requirements for record retention.
- h) With respect to the matter to be included in the Auditor's report under Section 197(16) of the Act:
- In our opinion and according to the information and explanations given to us and based on the reports of the statutory auditors of such subsidiary companies incorporated in India which were not audited by us, the remuneration paid during the current year by the Holding Company and its subsidiary companies incorporated in India to its directors is in accordance with the provisions of Section 197 read with schedule V to the Act.
- i) With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us and based on the CARO reports issued by the auditors of the subsidiary companies included in the consolidated financial statements of the Holding Company, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports.

For SMAK & Co.
Chartered Accountants
(Firm Reg. No. 020120C)
CA Atishay Khasgiwala
(Partner)
M.No. 417866

Place : Indore
Date : 28.05.2026
UDIN : 26417866WUHPGSS167

Independent Auditors Report

Annexure A To the Independent Auditor's Report of even date on the Consolidated Financial Statements of Ruchi Infrastructure Limited Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended 31st March, 2026, we have audited the internal financial controls over financial reporting of Ruchi Infrastructure Limited ("the Holding Company") and its subsidiary companies which are companies incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding company and its subsidiary companies which are companies incorporated in India are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Holding Company and its Subsidiary Companies which are companies incorporated in India, internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and obtained by other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Holding Company and its subsidiary companies, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Other matters

Our aforesaid reports under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting insofar as it relates to three subsidiary companies, which are companies incorporated in India, is based on the corresponding reports of the auditors of such companies incorporated in India.

For SMAK & Co.
Chartered Accountants
(Firm Reg. No. 020120C)

CA Atishay Khasgiwala
(Partner)
M.No. 417866

Place : Indore
Date : 28.05.2026
UDIN : 26417866WUHPGSS167

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

CONSOLIDATED BALANCE SHEET AS AT MARCH 31, 2026

(₹ in lacs)

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
I. ASSETS			
(1) Non-Current Assets			
(a) Property, Plant and Equipment	1	20,356.99	20,878.93
(b) Capital Work-in-progress	1	804.69	589.40
(c) Goodwill	1	1,615.45	1,615.45
(d) Other Intangible Assets	1	0.94	1.23
(e) Right of Use Assets	2	1,586.21	1,687.14
(f) Investment Property	2.1	379.83	323.00
(g) Financial Assets			
(i) Investments	3	944.74	1,014.96
(ii) Others	4	1,535.34	693.14
(h) Other Non-Current Assets	5	926.58	1,091.74
Total Non-Current Assets		28,150.77	27,894.99
(2) Current Assets			
(a) Inventories	6	-	7.77
(b) Financial Assets			
(i) Trade Receivables	7	596.45	1,116.40
(ii) Cash and cash equivalents	8	695.21	435.78
(iii) Bank balances other than (ii) above	9	1,436.03	1,367.84
(iv) Loans		-	-
(v) Others	10	385.61	473.57
(c) Current Tax Assets (Net)	11	1.09	0.73
(d) Other Current Assets	12	467.57	514.31
Total Current Assets		3,581.96	3,916.40
(3) Assets classified as held for Sale	43	82.59	83.67
Total Assets		31,815.32	31,895.06
II. EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	13	2,360.25	2,360.25
(b) Other Equity	14	18,492.08	17,500.47
(c) Non Controlling Interest	15	0.41	0.36
Total Equity		20,852.74	19,861.08
LIABILITIES			
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	16	5,287.28	1,707.48
(ia) Lease Liabilities	17	848.20	888.56
(b) Provisions	18	132.32	110.46
(c) Deferred Tax Liabilities	19	305.97	379.87
(d) Other Non-Current Liabilities	20	345.14	361.25
Total Non-Current Liabilities		6,918.91	3,447.62
(2) Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	21	2,349.30	6,877.62
(ia) Lease Liabilities	22	40.36	35.44
(ii) Trade payables	23		
(a) Total Outstanding dues of Micro and Small Enterprises		27.94	29.07
(b) Total Outstanding dues of creditors other than Micro and Small Enterprises		114.63	79.60
(iii) Other Financial Liabilities	24	348.09	287.73
(b) Other Current Liabilities	25	615.80	449.50
(c) Provisions	26	61.69	64.17
(d) Current Tax Liabilities	27	22.63	-
Total Current liabilities		3,580.44	7,823.13
(3) Liabilities directly associated with Assets held for sale	43	463.23	763.23
Total Equity and Liabilities		31,815.32	31,895.06
General information and material accounting policies	A-C		
The accompanying notes to accounts forming an integral part to the consolidated financial statement	1 to 52		

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala
Partner
Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra
Chairperson
DIN: 07896243

Ashish Mehta
Company Secretary

Narendra Shah
Managing Director
DIN: 02143172

Pavan Kumar Purohit
Chief Financial Officer

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026

(₹ in lacs)

Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
INCOME			
I Revenue from Operations	28	6,118.02	5,836.22
II Other Income	29	958.67	642.22
III Total Income (I + II)		7,076.69	6,478.44
IV EXPENSES			
Cost of material's consumed	30	-	28.77
Purchases of Stock-in-Trade	31	-	12.62
Changes in inventories of finished goods, work-in-progress and stock in trade	32	-	13.82
Employee Benefits Expense	33	1,487.78	1,370.14
Finance Costs	34	372.39	461.71
Depreciation and amortisation Expenses	1-2	1,753.23	1,657.73
Other Expenses	35	2,328.39	2,469.42
Total Expenses		5,941.79	6,014.21
V Profit/(loss) before share of profit/(loss) of associate & exceptional items (III-IV)		1,134.90	464.23
VI Share in Profit/(loss) of Associate		(70.62)	(77.95)
VII Profit/(loss) before exceptional items and tax (V + VI)		1,064.28	386.28
VIII Exceptional Items		-	-
IX Profit/(loss) before tax (VII + VIII)		1,064.28	386.28
X Tax expense			
Current Tax		176.53	103.52
Deferred Tax		(70.92)	116.99
Excess provision for earlier year		(41.62)	(1.59)
XI Profit/(loss) after tax for the year (IX-X)		1,000.29	167.36
XII Other Comprehensive Income/(loss)			
(i) Items that will not be reclassified to statement of profit or loss			
Remeasurement of defined benefit obligation		(12.02)	(7.85)
Tax thereon		3.03	1.97
Gain/(Loss) on change in fair value of equity instrument other than subsidiaries		0.41	0.23
Tax thereon		(0.05)	(0.02)
(ii) Items that will be reclassified to statement of profit or loss		-	-
Total Other Comprehensive income		(8.63)	(5.67)
XIII Total Comprehensive income for the year (XI + XII)		991.66	161.69
Total Comprehensive income for the year attributable to :			
Owner of the Company		991.61	161.68
Non Controlling interest		0.05	0.01
		991.66	161.69
Profit for the year attributable to :			
Owner of the Company		1,000.24	167.35
Non Controlling interest		0.05	0.01
		1,000.29	167.36
Other Comprehensive income for the year attributable to :			
Owner of the Company		(8.63)	(5.67)
Non Controlling interest		-	-
		(8.63)	(5.67)
XIV Earnings per equity share of face value of ₹1/- each	38		
Basic and Diluted earnings per share			
a Basic (in ₹)		0.32	(0.07)
b Diluted (in ₹)		0.32	(0.07)
General information and material accounting policies	A-C		
The accompanying notes to accounts forming an integral part to the consolidated financial statement	1 to 52		

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala

Partner
Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra

Chairperson
DIN: 07896243

Ashish Mehta

Company Secretary

Narendra Shah

Managing Director
DIN: 02143172

Pavan Kumar Purohit

Chief Financial Officer

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

CONSOLIDATED STATEMENT OF CHANGE IN EQUITY (SOCIE) FOR THE YEAR ENDED MARCH 31, 2026

A. Equity share capital

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the reporting period	2,360.25	2,249.02
Changes in Equity Share Capital due to prior period errors	-	-
Restated balance at the beginning of the current reporting period	2,360.25	2,409.02
Changes in equity share capital during the current year	-	111.23
Balance at the end of the reporting period	2,360.25	2,360.25

B. Other Equity

(i) As at March 31, 2026

Particulars	Reserves and Surplus						Total
	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	Money Received against share warrants	
Balance at the beginning of the reporting period	5,522.35	5,641.57	8,906.41	(2,570.07)	0.21	-	17,500.47
Profit/(Loss) for the year	-	-	-	1,000.24	-	-	1,000.24
Other Comprehensive Income for the year (net of tax)	-	-	-	(8.99)	0.36	-	(8.63)
Received during the year	-	-	-	-	-	-	-
Reversal of Impairment on Investment	-	-	-	-	-	-	-
Converted into equity shares	-	-	-	-	-	-	-
Transfer to securities premium account	-	-	-	-	-	-	-
Total comprehensive income for the year	-	-	-	991.25	0.36	-	991.61
Balance at the end of the reporting period	5,522.35	5,641.57	8,906.41	(1,578.82)	0.57	-	18,492.08

(ii) As at March 31, 2025

Particulars	Reserves and Surplus						Total
	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	Money Received against share warrants	
Balance at the beginning of the reporting period	5,522.35	4,607.14	8,906.41	(2,353.52)	0.01	289.19	16,971.58
Profit/(Loss) for the year	-	-	-	167.35	-	-	167.35
Other Comprehensive Income for the year (net of tax)	-	-	-	(5.90)	0.20	-	(5.70)
Received during the year	-	1,034.43	-	-	-	856.47	1,890.90
Reversal of Impairment on Investment	-	-	-	(378.00)	-	-	(378.00)
Converted into equity shares	-	-	-	-	-	111.23	111.23
Transfer to securities premium account	-	-	-	-	-	1,034.43	1,034.43
Total comprehensive income for the year	-	-	-	-	-	-	-
Balance at the end of the reporting period	5,522.35	5,641.57	8,906.41	(2,570.07)	0.21	-	17,500.47

General information and significant accounting policies
The accompanying notes to accounts forming an integral part
to the consolidated financial statement

A-C
1 to 52

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala

Partner
Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra
Chairperson
DIN: 07896243

Ashish Mehta
Company Secretary

Narendra Shah
Managing Director
DIN: 02143172

Pavan Kumar Purohit
Chief Financial Officer

Ruchi Infrastructure Limited

CIN : L65990MH1984PLC033878

CONSOLIDATED STATEMENT OF CASHFLOW FOR THE YEAR ENDED MARCH 31, 2026

(₹ in lacs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A Cash Flow from operating activities		
Profit/(loss) before tax	1,064.28	386.28
Adjustments for :		
Depreciation	1,753.23	1,657.73
Net (gain)/Loss on Sale of Property, Plant & Equipment	(572.36)	(0.08)
Amounts charged directly to OCI/Retained earnings	(12.02)	(7.85)
Loss/(Gain) on Sale of Investment	-	-
Share in (profit)/loss of Partnership Firm	70.62	77.95
Government Grant Income	(16.76)	(17.46)
Provision for Doubtful Debts	59.20	(1.12)
Reversal of Impairment of Investment	-	(378.00)
Interest Income	(249.71)	(122.25)
Investment written off	-	-
Finance Costs	372.39	461.71
Net gain on derecognised of ROU Assets	-	-
Gain on slump sale	-	-
Operating Profit Before Working Capital Changes	2,468.87	2,056.91
Working Capital Adjustments		
(Increase)/Decrease in Inventories	7.77	35.99
(Increase)/Decrease in Trade and Other Receivables	715.79	312.44
Increase/(Decrease) in Trade and Other Payables	281.39	8.83
Cash Generated from operations	3,473.82	2,414.17
Income Tax (Paid)/Refund	(94.72)	(60.58)
NET CASH FLOW FROM OPERATING ACTIVITIES	3,379.10	2,353.59
B Cash Flow from Investing Activities		
Purchase of Property, Plant & Equipment (Including Capital WIP and Capital advance)	(1,407.72)	(1,824.54)
Proceeds from Sale of Property, Plant & Equipment	599.85	74.19
Advance received against assets classified as held for sale	(300.00)	-
Increase in balance of investment in Partnership Firm	-	(1.48)
Change in non controlling interest in Subsidiary	-	-
Interest Income	235.00	205.43
Loans (given)/recovered	-	228.00
Share in Profit of Partnership Firm	-	-
Change in Investment in Fixed Deposits	(889.67)	(1,295.19)
NET CASH FLOW FROM INVESTING ACTIVITIES	(1,762.54)	(2,613.59)
C Cash Flow from Financing Activities		
Proceeds from issue of share capital (Net of amount of share warrant adjusted)	-	856.47
Money Received against Share Warrants	-	-
Proceeds from Borrowings	-	183.99
Repayment of Borrowings	(948.52)	(1,093.68)
Repayment of Lease Liability	(35.44)	(27.98)
Finance Costs Paid	(264.67)	(351.59)
Interest on Lease Liabilities	(108.50)	(109.91)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(1,357.13)	(542.70)
Net increase/(decrease) in Cash and Cash Equivalents	259.43	(802.70)
Cash & Cash Equivalents at the beginning of the year	435.78	1,238.48
Cash & Cash Equivalents at the end of the year	695.21	435.78
Increase/(Decrease) in cash and cash equivalent	259.43	(802.70)
Cash & Cash Equivalents Comprises :		
Balance with Banks in Current Accounts	62.87	410.82
In Deposit Accounts	630.02	22.51
Cash on Hand	2.32	2.45
	695.21	435.78

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala

Partner

Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra

Chairperson

DIN: 07896243

Ashish Mehta

Company Secretary

Narendra Shah

Managing Director

DIN: 02143172

Pavan Kumar Purohit

Chief Financial Officer

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

Note A-C

A. General Information

Ruchi Infrastructure Ltd (the Company) is a Public Limited Company(CIN L65990MH1984PLC033878) incorporated on 28th August, 1984 in India under the provision of the Companies Act, 1956 having its registered office at 706, Tulsiani Chambers, Nariman Point, Mumbai- 400021. Its equity shares are listed on National Stock Exchange of India Ltd. (NSE) and BSE Ltd. (BSE).

The consolidated financial statements were authorised for issue by the Company's Board of Directors on May 28, 2026.

The Company and its subsidiaries are collectively referred as "the group". The consolidated financial statements as at March 31, 2026 presents the financial position of the group as well as its interest in an associate firm.

The Group is engaged in the business of infrastructure viz. storage of liquid commodities, Agri Warehousing Facilities, Wind power generation, trading of various commodities and manufacturing of soap.

The Company has the following subsidiaries :

Name of Subsidiary	% of Holding
i. Peninsular Tankers Pvt Ltd	: 100.00
ii. Mangalore Liquid Impex Pvt Ltd	: 99.90
iii. Ruchi Renewable Energy Pvt Ltd	: 100.00

B. STATEMENT OF CONSOLIDATED SIGNIFICANT ACCOUNTING POLICIES

i. Statement of compliance

The Consolidated financial statements of the Group have been prepared in accordance with the provisions of the Companies Act, 2013 and the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 and amendments thereto issued by Ministry of Corporate Affairs under section 133 of the Companies Act, 2013. In addition, the guidance notes/announcements issued by the Institute of Chartered Accountants of India (ICAI) are also applied and accounting principles generally accepted in India except where compliance with other statutory promulgations require a different treatment.

ii. Basis of Preparation

These consolidated financial statements have been prepared on accrual basis and under the historical cost convention except for certain financial instruments which are measured at fair value at the end of each reporting period, as explained in the accounting policies mentioned below.

All assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle and other criteria set out in Schedule III to the Companies Act, 2013. The Group has ascertained its operating cycle as 12 months for the purpose of current and non-current classification of assets and liabilities.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

Functional and presentation currency

These consolidated financial statements are presented in Indian rupees, which is the Group's functional currency. All amounts have been rounded to the nearest Rupees in lacs unless otherwise indicated.

iii. Use of Estimates, Judgments and Assumptions

The preparation of Consolidated financial statements in accordance with Ind AS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amount of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

All the assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle of twelve months and other criteria set out in Schedule III to the Companies Act, 2013.

Significant areas of estimation, uncertainty and critical judgements in applying accounting policies that have significant effect on amount recognized in the consolidated financial statements are:

- Allowance for bad and doubtful trade receivable.
- Recognition and measurement of provision and contingencies.
- Depreciation/Amortisation and useful lives of Property, plant and equipment / Intangible Assets.
- Recognition of deferred tax.
- Income Taxes.
- Measurement of defined benefit obligation.
- Impairment of non-financial assets and financial assets.
- Fair value of financial instruments.

iv. Revenue

Recognition

The Group recognises revenue i.e. account for a contract with a customer only when all of the following criteria are met:

- the parties to the contract have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform their respective obligations;

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

- (b) the entity can identify each party's rights regarding the goods or services to be transferred;
- (c) the entity can identify the payment terms for the goods or services to be transferred;
- (d) the contract has commercial substance (ie the risk, timing or amount of the entity's future cash flows is expected to change as a result of the contract); and
- (e) it is probable that the entity will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer. In evaluating whether collectability of an amount of consideration is probable, an entity shall consider only the customer's ability and intention to pay that amount of consideration when it is due. The amount of consideration to which the entity will be entitled may be less than the price stated in the contract if the consideration is variable because the entity may offer the customer a price concession.

Measurement

When (or as) a performance obligation is satisfied, the Group recognise as revenue the amount of the transaction price (which excludes estimates of variable consideration that are constrained) that is allocated to that performance obligation.

i) Sale of goods

Revenue is recognised upon transfer of control of promised goods to customers in an amount that reflects the consideration which the Group expects to receive in exchange for those goods. Revenue from the sale of goods is recognised at the point in time when control is transferred to the customer which is usually on dispatch / delivery of goods, based on contracts with the customers. Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, price concessions, incentives, and returns, if any, as specified in the contracts with the customers. Revenue excludes taxes collected from customers on behalf of the government. Due to the short nature of credit period given to customers, there is no financing component in the contract.

ii) Sale of Services

Revenue from services rendered is recognised as the services are rendered and is booked based on agreements/arrangements with the concerned parties.

iii) Interest and Dividend

Interest income is recognized on accrual basis using the effective interest method. Dividend income is recognised in profit or loss on the date on which the Group's right to receive payment is established.

v. Inventories

Inventories are valued at lower of cost and net realizable value, except by-product/scrap is valued at net realizable value. Cost of inventory is arrived at by using Moving Average Price Method. Cost of inventory is generally comprises of cost of purchases, cost of conversion and other cost incurred in bringing the inventories to their present location and condition.

vi. Property, Plant and Equipment

a. Recognition and measurement

The cost of an item of property, plant and equipment comprises its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, acquisition or construction cost including borrowing costs, any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management, initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in statement of profit or loss.

b. Subsequent expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Group and cost of the item can be measured reliably.

c. Depreciation

Depreciation on property, plant and equipment is provided using Written down value method (WDV) on depreciable amount as per the useful life of the assets in the manner as specified in Schedule II to the Companies Act, 2013. The estimated useful life of assets and estimated residual value is taken as prescribed under Schedule II to the Companies Act, 2013.

Depreciation on additions during the year is provided on pro rata basis with reference to date of addition/installation. Depreciation on assets disposed/discarded is charged up to the date on which such asset is sold.

The estimated useful lives, residual value and depreciation method are reviewed at the end of each balance sheet date, any changes therein are considered as changes in estimate and accordingly accounted for prospectively.

d. Biological Assets

Biological assets are classified as Bearer biological assets and Consumable biological assets. Bearer Biological Assets which are held to bear agricultural produce are classified as Bearer plants. Consumable biological assets are those that are to be harvested.

Bearer plants are recognised under Property, Plant and Equipment on fulfilment of the following condition:

1. Is used in the production or supply of agricultural produce;
2. Is expected to bear produce for more than one period; and has a remote likelihood of being sold as agricultural produce, except for incidental scrap sales.

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Pomegranate Plants are recognised as Bearer biological assets. These are classified as mature Bearer Plants and Immature Bearer Plants. Mature Bearer Plants are those that have attained harvestable stage. Cost incurred for new plantations and immature areas are capitalised. Cost includes cost of land preparation, new planting and maintenance till maturity. The cost of areas coming into bearing is transferred to mature plantations and depreciated over their estimated useful lives. Pomegranate Plants attain a harvestable stage in about 1.5 years.

Bearer biological assets are carried at cost less accumulated depreciation and accumulated impairment loss, if any. Subsequent expenditure on bearer assets are added to its book value only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. Mature bearer plants are depreciated over their estimated useful life. Immature bearer plants are tested for impairment / obsolescence. The estimated useful life of mature bearer plants are approximately 24 years.

e. Capital Work In progress

Assets under erection/installation are shown as "Capital work in progress", Expenditure during construction period are shown as "pre-operative expenses" to be capitalized on erection/installations of the assets.

vii. Intangible Assets

Identifiable intangible assets are recognised when it is probable that future economic benefits attributed to the asset will flow to the Group and the cost of the asset can be reliably measured. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit and loss when the asset is derecognised.

Recognition and measurement

Computer software and Jetty rights have finite useful lives and are measured at cost less accumulated amortisation and any accumulated impairment losses.

Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands, when incurred is recognised in statement of profit or loss.

Amortisation

Amortisation is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives and is generally recognised in statement of profit or loss. Computer software are amortised over their estimated useful life of 3 years. Jetty Rights are amortised over the life mentioned in the agreement entered with Gujarat Maritime Board. Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted, if required.

viii. Employee benefits

i. Short term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

ii. Defined benefit plans

The liability for gratuity a defined benefit plan is determined annually by a qualified actuary using the projected unit credit method.

The Group pays gratuity to the employees who have completed five years of service with the Group at the time when the employee leaves the Group as per the payment of gratuity act 1972.

The gratuity liability amount is contributed to the approved gratuity fund formed exclusively for gratuity payment to the employees.

Remeasurement of the net defined benefit plans in respect of post-employment are charged to other comprehensive income. Net interest expense and other expenses related to defined benefit plans are recognised in statement of profit and loss.

iii. Other employee benefits

Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related services are recognized as a liability at the present value of obligation as at the Balance sheet date determined based on an actuarial valuation.

iv. Defined Contribution Plan

The Group's payments to the defined contribution plans are recognized as expenses during the period in which the employees perform the services that payment covers. Defined contribution plan comprise of contribution to the employees' provident fund with government, Employees' State Insurance and Pension Scheme.

ix. Income Tax

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to other comprehensive income or a business combination, or items recognised directly in equity.

i. Current tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends.

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Current tax assets and liabilities are offset only if, the Group:

- a) has a legally enforceable right to set off the recognised amounts; and
- b) intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

ii. Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

The carrying amount of deferred tax assets and liabilities are reviewed at the end of each reporting period.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets include Minimum Alternative Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the balance sheet when the asset can be measured reliably, and it is probable that the future economic benefit associated with the asset will be realised.

Deferred tax assets and liabilities are offset only if:

- a) the entity has a legally enforceable right to set off deferred tax assets against deferred tax liabilities; and
- b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on the same taxable entity.

x. Foreign currency transactions

Transactions in foreign currencies are recorded at the exchange rates prevailing on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Difference arising on settlement of monetary items are recognised in statement of profit and loss except to the extent of exchange differences which are regarded as an adjustment to interest costs on foreign currency borrowings that are directly attributable to the acquisition or construction of qualifying assets which are capitalized as cost of assets.

Non-monetary items that are measured based on historical cost in a foreign currency are recorded using the exchange rates at the date of the transaction. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Exchange difference arising out of these transactions are generally recognised in statement of profit and loss.

xi. Borrowing cost

Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying asset are capitalised as part of the cost of that asset till the date it is ready for its intended use or sale. qualifying asset are the assets that necessarily takes a substantial period of time to get ready for its intended use. All other borrowing costs are charged to the statement of profit and loss in the period in which they are incurred.

xii. Cash and Cash Equivalent

Cash and cash equivalent includes the cash and Cheques in hand, bank balances, demand deposits with bank and other short term, highly liquid investments with original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdraft are shown within borrowings in current liabilities in the balance sheet and forms part of financing activities in the cash flow statement. Book overdraft are shown within other financial liabilities in the balance sheet and forms part of operating activities in the cash flow statement.

xiii. Cash Flow Statement

Cash flows are reported using indirect method, whereby profit/(loss) before tax is adjusted for the effect of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments and items of income or expenses associated with investing or financing cash flow. The cash flow from operating, investing and financing activities of the Group is segregated based on the available information.

xiv. Earning Per Share

- i. Basic earnings per shares is arrived at based on net profit/(loss) after tax available to equity shareholders divided by Weighted average number of equity shares, adjusted for bonus elements in equity shares issued during the year (if any) and excluding treasury shares.
- ii. Diluted earnings per shares is calculated by dividing Profit attributable to equity holders after tax divided by Weighted average number of shares considered for basic earning per shares including potential dilutive equity shares. The dilutive potential equity shares are adjusted for the proceeds receivable had the equity shares been actually issued at fair value (i.e. the average market value of the outstanding equity shares). Dilutive potential equity shares are deemed converted as of the beginning of the period, unless issued at a later date. Potential ordinary shares shall be treated as dilutive when, and only when, their conversion to ordinary shares would decrease earnings per share or increase loss per share from continuing operations.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

xv. Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when there is a present legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognized for future operating losses.

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability. The Group does not recognize a contingent liability but discloses its existence in the financial statements.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. Contingent assets are not recognized, but its existence is disclosed in the financial statements where an inflow of economic benefits is probable.

Leases

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As per the requirements of Ind AS 116 the company evaluates whether an arrangement qualifies to be a lease. In identifying a lease the company uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The Company determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the company is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Company is reasonably certain not to exercise that option. The Company revises the lease term if there is a change in the non-cancellable period of a lease.

Group as a lessee

The Group accounts for each lease component within the contract as a lease separately from non-lease components of the contract and allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

Right of Use Assets

The Group recognises right-of-use asset representing its right to use the underlying asset for the lease term at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred and an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset or restoring the underlying asset or site on which it is located.

The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use assets is depreciated using the straight-line method from the commencement date over the lease term. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable and impairment loss, if any, is recognised in the statement of profit and loss.

Lease Liability

The Group measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate. For leases with reasonably similar characteristics, the Company, on a lease by lease basis, may adopt either the incremental borrowing rate specific to the lease or the incremental borrowing rate for the portfolio as a whole.

The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made and remeasuring the carrying amount to reflect any reassessment or lease modifications. The company recognises the amount of the re-measurement of lease liability due to modification as an adjustment to the right-of-use asset and statement of profit and loss depending upon the nature of modification. Where the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Company recognises any remaining amount of the re-measurement in statement of profit and loss.

The Group has elected not to apply the requirements of Ind AS 116 Leases to short-term leases of all assets that have a lease term of 12 months or less and leases for which the underlying asset is of low value. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term.

Group as a lessor

At the inception of the lease the Group classifies each of its leases as either an operating lease or a finance lease. The Company recognises lease payments received under operating leases as income on a straight-line basis over the lease term. In case of a finance lease, finance income is recognised over the lease term based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the lease. If an arrangement contains lease and non-lease components, the Group applies Ind AS 115 Revenue from contracts with customers to allocate the consideration in the contract.

The amendment clarifies that an entity shall recognise the income tax consequences of dividends in profit or loss, other comprehensive income or equity according to where the entity originally recognised those past transactions or events.

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xvi. Asset Held for Sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and sale is considered highly probable.

A sale is considered as highly probable when decision has been made to sell, assets are available for immediate sale in its present condition, assets are being actively marketed and sale has been agreed or is expected to be concluded within 12 months of the date of classification.

Non-current assets held for sale are neither depreciated nor amortised. Assets and liabilities classified as held for sale are measured at the lower of their carrying amount and fair value less cost of sale and are presented separately in the Balance Sheet.

xvii. Impairment of Non-Financial Assets

The Group assesses at each reporting date whether there is any objective evidence that a non-financial asset or a group of non-financial assets are impaired. If any such indication exists, the Group estimates the amount of impairment loss. For the purpose of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or group of assets is considered as cash generating unit.

The Group assesses at each reporting date whether there is any objective evidence that a non-financial asset or a group of non-financial assets are impaired. If any such indication exists, the Group estimates the amount of impairment loss.

For the purpose of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or group of assets is considered as cash generating unit.

An impairment loss is calculated as the difference between an asset's carrying amount and recoverable amount. Losses are recognized in statement of profit and loss and reflected in an allowance account. When the Group considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, then the previously recognized impairment loss is reversed through profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been in place had there been no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in Statement of Profit and Loss, taking into account the normal depreciation/amortization.

xviii. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments also include derivative contracts such as foreign currency foreign exchange forward contracts, interest rate swaps and currency options; and embedded derivatives in the host contract.

i. Financial assets

Classification

The Group classifies financial assets in the following measurement categories :

- a. Those measured at amortised cost and
- b. Those measured subsequently at fair value through other comprehensive income or fair value through profit or loss on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

Initial recognition and measurement

All financial assets are recognised initially at fair value. Transaction costs that are attributable to the acquisition of the financial asset, are adjusted to fair value in the case of financial assets not recorded at fair value through profit or loss. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Measured at amortised cost

A financial asset is measured at the amortised cost if both the following conditions are met:

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the statement of profit and loss. The losses arising from impairment are recognised in the statement of profit and loss. This category generally applies to trade and other receivables.

Measured at fair value through other comprehensive income (FVOCI)

A financial asset is measured at FVOCI if both of the following criteria are met:

- a) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- b) The asset's contractual cash flows represent SPPI.

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Financial assets included within the FVOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the Group recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the profit and loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to profit and loss. Interest earned whilst holding FVOCI debt instrument is reported as interest income using the EIR method.

Financial Asset at fair value through profit and loss (FVTPL)

FVTPL is a residual category for financial asset. Any financial asset, which does not meet the criteria for categorization as at amortized cost or as FVOCI, is classified as at FVTPL.

In addition, the group company may elect to classify a financial asset, which otherwise meets amortized cost or FVOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Financial assets included within the FVTPL category are measured at fair value with all changes recognized in the profit and loss.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a company of similar financial assets) is primarily derecognised (i.e. removed from the Group's balance sheet) when:

- i. The rights to receive cash flows from the asset have expired, or
- ii. The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.
- iii. When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.
- iv. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

In accordance with Ind-AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, and bank balance.
- b) Trade receivables.
The Group follows 'simplified approach' for recognition of impairment loss allowance on:
 - i. Trade receivables which do not contain a significant financing component.
The application of simplified approach recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.
 - ii. For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

ii. Financial liabilities

Classification

The Group classifies all financial liabilities as subsequently measured at amortised cost, except for financial liabilities at fair value through profit or loss. Such liabilities, including derivatives that are liabilities, shall be subsequently measured at fair value.

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss or amortised costs.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings, financial guarantee contracts and derivative financial instruments.

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Financial liabilities at fair value through profit or loss.

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the group that are not designated as hedging instruments in hedge relationships as defined by Ind-AS 109. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in Ind-AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/losses attributable to changes in own credit risk are recognized in OCI. These gains/loss are not subsequently transferred to P&L. However, the Group may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss.

This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Derivative financial instruments

The Group uses derivative financial instruments, such as forward currency contracts, interest rate swaps and forward commodity contracts, to hedge its foreign currency risks, interest rate risks and commodity price risks, respectively. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Offsetting

Financial assets and financial liabilities are offset and the net amount is presented in the balance sheet when, the Group has a legally enforceable right to set off the amount and it intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

Measurement of fair values

The Group's accounting policies and disclosures require the measurement of fair values, for financial instruments.

The Group has an established control framework with respect to the measurement of fair values. The management regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the management assesses the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which such valuations should be classified.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

xix. Government Grants

Government Grants and subsidies from Government are recognised when there is reasonable certainty that the grant/subsidy will be received and all attaching conditions will be complied with. Government grant received are recognised in the Statement of Profit & Loss on a systematic basis over the period in which the Group recognizes as expenses the related costs for which the grant is intended to compensate.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

xxi) Basis of Consolidation

- a) The Consolidated financial statements relate to Ruchi Infrastructure Ltd (the Company) and its subsidiaries and associates as under :

Entity	Basis of Consolidation	Country of Incorporation	% of Shareholding of the Company	% of Shares in Consolidated (Profit)/Loss
Peninsular Tankers Pvt Ltd	Subsidiary	India	100.00	7.69
Mangalore Liquid Impex Pvt Ltd	Subsidiary	India	99.90	5.31
Ruchi Renewable Energy Pvt Ltd	Subsidiary	India	100.00	0.77
Narang & Ruchi Developers	Associate	India	90.00	(7.06))

- b) The consolidated Financial Statements have been prepared in accordance with IndAS 110 as notified under section 133 of the Companies Act, 2013 read with Rule 4 of Companies (Indian Accounting Standards) Rule 2015 as amended and recognized accounting practices and policies on the following basis :
- The financial statements of the Company and its subsidiaries have been combined on a line to line basis by adding together like items of assets, liabilities, income and expenses.
 - The financial statements of Associates have been consolidated using the Equity method of accounting.
 - Intragroup balances, intragroup transactions and resulting unrealized profits/losses have been eliminated in full.
 - Non controlling interest in the net assets of subsidiaries has been separately disclosed in the consolidated financial statements. Non controlling interest in income for the year has been separately disclosed in the statement of profit and loss.
 - Figures pertaining to the subsidiaries and the partnership firm have been reclassified to bring them in line with parent Company's financial statements.
 - The excess of / shortfall in the cost to the Company of its investment over the Company's portion of equity as at the date of investment is recognized in the consolidated financial statements as goodwill / capital reserve. The resultant goodwill, if any, is capitalized.
 - The Consolidated Financial Statements have been prepared using uniform accounting policy for like transactions and other events in similar circumstances.

C. Mandatory exceptions applied – Standard issued but not yet effective

The Ministry of Corporate Affairs notified new standards or amendment to existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. The Company applied following amendments for the first-time during the current year which are effective from April 1, 2025.

In August 2025, MCA notified the following amendments applicable w.e.f. April 1, 2025 to:

- Ind AS 1, Presentation of Financial Statements**
The amendment relates to classification of liabilities as current or noncurrent and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.
- Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures**
The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.
- Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately** - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. Based on its evaluation has determined that it does not have any impact in the financial statements.
- Ind AS 21 - The Effects of Changes in Foreign Exchange Rates** - In May 2025, MCA notified amendments to Ind AS 21 - applicable w.e.f. April 1, 2025. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.

Notes

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NOTE: 1 - PROPERTY, PLANT AND EQUIPMENT, CAPITAL WORK IN PROGRESS AND INTANGIBLE ASSETS

I. Property, Plant and Equipment

(₹ in lacs)

Particulars	Freehold land	Buildings	Plant & Equipment	Furniture & Fixture	Vehicles	Office Equipment	Biological Assets	Total
a. Gross carrying amount								
As at April 1, 2024	5,399.80	8,162.71	12,209.23	1,094.57	609.25	393.94	25.02	27,894.52
Additions	-	217.70	758.20	187.67	158.21	93.78	-	1,415.56
Deduction/Adjustments	-	4.75	5.86	0.04	0.40	0.94	-	11.99
Transfer from/(to) assets given on lease	-	(426.66)	(17.66)	-	-	-	-	(444.32)
Less : Assets classified as held for sale (Refer Note 43)	-	-	-	-	-	-	-	-
As at March 31, 2025	5,399.80	7,949.00	12,943.91	1,282.20	767.06	486.78	25.02	28,853.77
Additions	111.33	341.80	229.65	37.04	41.63	13.45	-	774.90
Deduction/Adjustments	-	90.14	18.92	4.65	12.09	21.15	25.02	171.97
Transfer from/(to) assets given on lease	-	161.38	(251.08)	-	-	-	-	(89.70)
Assets classified as held for sale/reinstated(Refer Note 43)	0.22	-	-	-	-	-	-	0.22
As at March 31, 2026	5,511.35	8,362.04	12,903.56	1,314.59	796.60	479.08	-	29,367.22
b. Accumulated depreciation and impairment								
As at April 1, 2024	-	2,489.53	8,140.83	948.75	298.43	354.35	10.58	12,242.47
Depreciation charge for the year	-	274.78	635.47	45.74	103.32	25.44	1.55	1,086.30
Deduction/Adjustments	-	4.25	3.93	0.03	-	0.85	-	9.06
Transfer from/(to) assets given on lease	-	(41.24)	-	-	-	-	-	(41.24)
As at March 31, 2025	-	2,718.82	8,772.37	994.46	401.75	378.94	12.13	13,278.47
Depreciation charge for the year	-	296.01	610.18	71.91	109.79	47.31	1.25	1,136.45
Deduction/Adjustments	-	77.26	18.01	4.40	11.38	19.81	13.38	144.24
Transfer from/(to) assets given on lease	-	-	-	-	-	-	-	-
As at March 31, 2026	-	2,937.57	9,364.54	1,061.97	500.16	406.44	-	14,270.68
c. Net Carrying Amount								
As at March 31, 2025	5,399.80	5,230.18	4,171.54	287.74	365.31	107.84	12.89	15,575.30
As at March 31, 2026	5,511.35	5,424.47	3,539.02	252.62	296.44	72.64	-	15,096.54

II. Assets given on lease

Particulars	Freehold land	Buildings	Plant & Equipment	Furniture & Fixture	Vehicles	Office Equipment	Biological Assets	Total
a. Gross carrying amount								
As at April 1, 2024	-	3,788.78	3,311.91	-	-	-	-	7,100.69
Additions	-	45.48	260.46	-	-	-	-	305.94
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	426.66	17.66	-	-	-	-	444.32
As at March 31, 2025	-	4,260.92	3,590.03	-	-	-	-	7,850.95
Additions	-	156.30	226.37	-	-	-	-	382.67
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	(161.38)	251.09	-	-	-	-	89.71
As at March 31, 2026	-	4,255.84	4,067.49	-	-	-	-	8,323.33
b. Accumulated depreciation and impairment								
As at April 1, 2024	-	1,010.15	1,028.67	-	-	-	-	2,038.82
Depreciation charge during the year	-	144.14	323.12	-	-	-	-	467.26
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	41.24	-	-	-	-	-	41.24
As at March 31, 2025	-	1,195.53	1,351.79	-	-	-	-	2,547.32
Depreciation charge for the year	-	138.31	377.25	-	-	-	-	515.56
Deduction/Adjustments	-	-	-	-	-	-	-	-
Transfer (to)/from own assets	-	-	-	-	-	-	-	-
As at March 31, 2026	-	1,333.84	1,729.04	-	-	-	-	3,062.88
c. Net Carrying Amount								
As at March 31, 2025	-	3,065.39	2,238.24	-	-	-	-	5,303.63
As at March 31, 2026	-	2,922.00	2,338.45	-	-	-	-	5,260.45
GRAND TOTAL (I + II)								
Net Carrying Amount								
As at March 31, 2025	5,399.80	8,295.57	6,409.78	287.74	365.31	107.84	12.89	20,878.93
As at March 31, 2026	5,511.35	8,346.47	5,877.47	252.62	296.44	72.64	-	20,356.99

Notes

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III. Capital Work in Progress

(₹ in lacs)

Particulars	Freehold land	Buildings	Plant & Equipment	Furniture & Fixture	Vehicles	Office Equipment	Biological Assets	Total
As at April 1, 2024	-	494.36	294.63	-	-	-	-	788.99
Additions	-	337.06	799.49	-	-	-	-	1,136.55
Less: Transfer to Plant, Property and Equipment	-	441.90	894.24	-	-	-	-	1,336.14
As at March 31, 2025	-	389.52	199.88	-	-	-	-	589.40
Additions	-	276.62	1,037.95	-	-	-	-	1,314.57
Less: Transfer to Plant, Property and Equipment	-	588.20	511.08	-	-	-	-	1,099.28
As at March 31, 2026	-	77.94	726.75	-	-	-	-	804.69

Capital Work In Progress ageing schedule as at March 31, 2026

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	736.71	63.59	-	4.39	804.69
Projects temporarily suspended	-	-	-	-	-
TOTAL	736.71	63.59	-	4.39	804.69

Capital Work In Progress ageing schedule as at March 31, 2025

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	399.20	5.12	-	130.15	534.47
Projects temporarily suspended (Refer Note 3 Below)	-	-	-	54.93	54.93
TOTAL	399.20	5.12	-	185.08	589.40

Capital Work In Progress completion schedule as at March 31, 2026

Particulars	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	736.71	67.98	-	-	804.69
Projects temporarily suspended	-	-	-	-	-
TOTAL	736.71	67.98	-	-	804.69

Capital Work In Progress completion schedule as at March 31, 2025

Particulars	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	404.32	-	-	130.15	534.47
Projects temporarily suspended (Refer Note 3 Below)	-	54.93	-	-	54.93
TOTAL	404.32	54.93	-	130.15	589.40

Notes

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IV. Intangible Assets

(₹ in lacs)

Particulars	Jetty Rights	Computer Software	Total	Goodwill
a. Gross carrying amount				
As at April 1, 2024	293.79	16.73	310.52	1,615.45
Additions	-	-	-	-
Deduction/Adjustments	293.79	-	293.79	-
As at March 31, 2025	-	16.73	16.73	1,615.45
Additions	-	-	-	-
Deduction/Adjustments	-	-	-	-
As at March 31, 2026	-	16.73	16.73	1,615.45
b. Accumulated Amortisation				
As at April 1, 2024	221.00	14.90	235.90	-
Amortisation charged for the year	1.60	0.60	2.20	-
Deduction/Adjustments	222.60	-	222.60	-
As at March 31, 2025	-	15.50	15.50	-
Amortisation charged for the year	-	0.29	0.29	-
Deduction/Adjustments	-	-	-	-
As at March 31, 2026	-	15.79	15.79	-
c. Net Carrying Amount				
As at March 31, 2025	-	1.23	1.23	1,615.45
As at March 31, 2026	-	0.94	0.94	1,615.45

Note : (1) Refer Note no 16 for details of Property, Plant, Machinery pledged.

(2) The ownership of jetty ₹ Nil (At Cost) (previous year ₹ Nil) rests with the Gujarat Maritime Board.

(3) The Company has purchased 42.97 acre of land (cost as per books ₹ 1190.25 lacs as at March 31, 2026, ₹ 1190.25 lacs as at March 31, 2025) at Industrial Park, Pantapalam, A.P on January 1, 2015 from Andhra Pradesh Industrial Infrastructure Corporation Ltd ("APIICL"). Due to alleged non compliance of certain terms and conditions of the allotment, APIICL has cancelled the allotment of the land and has asked the Company to surrender the land. The Company has filed a writ petition in the Andhra Pradesh High Court, Hyderabad against the demand for surrender of the land and same is under process.

(4) There was no borrowing cost to be capitalised during the year (Previous Year ₹ Nil)

(5) No revaluation of properties plant and equipment & Intangible assets has been carried out during the year.

NOTE:2 - RIGHT OF USE ASSETS

Particulars	Leasehold land as per Ind AS 116	Leasehold land	ROU Buildings as per Ind AS 116	Total
a. Gross carrying amount				
As at April 1, 2024	436.98	1,539.13	377.90	2,354.01
Additions	-	-	139.17	139.17
Deduction/Adjustments	-	-	-	-
As at March 31, 2025	436.98	1,539.13	517.07	2,493.18
Additions	-	-	-	-
Deduction/Adjustments	-	-	-	-
As at March 31, 2026	436.98	1,539.13	517.07	2,493.18
b. Accumulated depreciation and impairment				
As at April 1, 2024	68.89	274.21	360.97	704.07
Depreciation charge for the year	9.35	57.33	35.29	101.97
Deduction/Adjustments	-	-	-	-
As at March 31, 2025	78.24	331.54	396.26	806.04
Depreciation charge for the year	9.35	38.93	52.65	100.93
Deduction/Adjustments	-	-	-	-
As at March 31, 2026	87.59	370.47	448.91	906.97
c. Net Carrying Amount				
As at March 31, 2025	358.74	1,207.59	120.81	1,687.14
As at March 31, 2026	349.39	1,168.66	68.16	1,586.21

Note : No revaluation of Right of Use Assets has been carried out during the year.

Notes

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Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
NOTE: 2.1 - INVESTMENT PROPERTY		
Investment Property	379.83	323.00
	379.83	323.00
NOTE: 3 - NON CURRENT INVESTMENTS		
A Investment in Equity Instruments - Other than in subsidiary, associate and Joint Venture companies		
(Measured at Fair value through Other Comprehensive Income (FVOCI))		
Quoted		
443 (previous year 443) Equity Shares of ₹ 10/- each fully paid up in IMEC Services Ltd.	0.67	0.26
Total	0.67	0.26
B Investment in Partnership Firm (Associate entity) Measured at cost		
Narang & Ruchi Developers (Refer note 37)	944.07	1,014.70
Total	944.07	1,014.70
Grand Total	944.74	1,014.96
Aggregate amount of quoted investments and market value thereof	0.67	0.26
Aggregate amount of unquoted investments - Cost	944.07	1,014.70
Aggregate provision for diminution in value of unquoted investments	-	-
NOTE: 4 - OTHER FINANCIAL ASSETS - NON CURRENT		
a. Interest Accrued but not due On Fixed Deposits With Bank	25.36	4.64
b. Balance with Banks in Deposit Accounts having maturity over 12 months	1,191.21	60.00
c. Earmarked Balance with banks in deposit account having maturity over 12 months (Earmarked as security for Guarantees issued by Bank)	318.77	628.50
	1,535.34	693.14
NOTE: 5 - OTHER NON - CURRENT ASSETS		
Capital Advances	127.29	148.19
Balance with Government Authorities	309.40	435.74
Advance Income -Tax (Net of Provision)	489.89	507.81
	926.58	1,091.74
NOTE: 6 - INVENTORIES		
Raw Materials (including packing material)	-	7.77
Work-in-progress	-	-
Finished goods	-	-
Stock-in-Trade (in respect of goods acquired for trading)	-	-
	-	7.77
(Inventories are valued at lower of cost and net realisable value, except by-products/ scrap, which are valued at net realisable value.)		
NOTE: 7 - TRADE RECEIVABLES		
Unsecured, considered good	687.78	1,147.74
Credit impaired	-	0.79
	687.78	1,148.53
Less: Allowance for expected credit loss/Provision for doubtful debts	91.33	32.13
	596.45	1,116.40

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

Trade Receivables ageing schedule

As at March 31, 2026

(₹ in lacs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - considered good	509.71	29.17	39.37	28.63	80.90	687.78
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - credit impaired	-	-	-	-	-	-

As at March 31, 2025

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - considered good	461.03	22.30	47.42	91.16	525.83	1,147.74
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	0.79	-	-	-	-	0.79
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - credit impaired	-	-	-	-	-	-

Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 8 - CASH AND CASH EQUIVALENTS		
i) Balances with Banks		
In Current Accounts	62.87	410.82
In Deposit Account with maturity less than or equal to 3 months maturity	627.11	22.51
Eamarked Balance with Banks in Deposit account having maturity less than or equal to 3 months maturity	2.91	-
ii) Cash on hand	2.32	2.45
	695.21	435.78
NOTE: 9 - BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS		
a. Balance with Banks in Deposit Accounts having maturity 3 to 12 months	1,101.81	1,351.17
b. Eamarked Balance with Banks in Deposit account having maturity 3 to 12 months	334.22	16.67
	1,436.03	1,367.84
NOTE: 10 - OTHER FINANCIAL ASSETS - CURRENT		
Interest Accrued but not due		
On Fixed Deposits with Banks	0.14	6.52
On Other Deposits	0.37	-
Security Deposits	385.10	467.05
	385.61	473.57
NOTE: 11 - CURRENT TAX ASSTES (NET)		
Current Tax Assets (Net)	1.09	0.73
	1.09	0.73

Notes

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Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
NOTE: 12 - OTHER CURRENT ASSETS		
Advance against supply	15.31	23.47
Balance with Government Authorities	332.51	377.00
Other receivable *	119.75	113.84
	467.57	514.31
* Represents prepaid expenses, advance to employees etc.		
NOTE: 13 - SHARE CAPITAL		
(a) Authorised		
i. Equity Shares		
50,00,00,000 (Previous Year 50,00,00,000) Equity shares of ₹1/- each	5,000.00	5,000.00
ii. Preference Shares		
2,00,00,000 (Previous Year 2,00,00,000) Non Convertible, Cumulative, Redeemable Preference shares of ₹100/- each	20,000.00	20,000.00
	25,000.00	25,000.00
(b) Issued, Subscribed and paid-up		
23,60,24,942 (previous year 23,60,24,942) Equity share of ₹1/- each fully paid up	2,360.25	2,360.25
	2,360.25	2,360.25

(a) The reconciliation of the number of shares and amount outstanding is set out below:

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
Equity Shares :				
Equity Shares at the beginning of the year	23,60,24,942	2,360.25	22,49,01,942	2,249.02
Add: Shares issued during the year (Refer Note 40)	-	-	1,11,23,000	111.23
Equity Shares at the end of the year	23,60,24,942	2,360.25	23,60,24,942	2,360.25

(b) **Terms/Rights attached to Equity Shares :**

The company has one class of equity shares having a par value of ₹ 1/- per share. Each shareholder is eligible for one vote per share. The dividend proposed by the Board of Directors if any, is subject to the approval of shareholders in the ensuing Annual General Meeting, except in case of interim dividend which is paid as and when declared by the Board of Directors. In the event of liquidation, the equity shareholders will be entitled to receive the remaining assets of the Company, after distribution of all preferential amounts, in proportion to their shareholding.

(c) **The details of shareholder's holding more than 5% Shares.**

Equity Shares	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	% of holding	No. of Shares	% of holding
Pradeep C Limdi (Trustee of Indivar Foundation)	2,52,62,000	10.70	2,52,62,000	10.70
Patanjali Foods Limited	2,18,08,795	9.24	2,18,08,795	9.24
Suyash Shahra (Trustee of Shashwat Trust)	1,80,00,000	7.63	1,80,00,000	7.63
Soyumm Marketing Private Limited	1,73,58,915	7.35	73,53,305	3.12
Mahakosh Holdings Pvt. Ltd.	1,50,57,840	6.38	1,50,57,840	6.38
Ruchi Realty Private Limited	1,40,23,000	5.94	2,05,23,000	8.70

(d) For the period of five years immediately preceeding the date at which the Balance Sheet is prepared i.e. 31.03.2026, the Company has not allotted any shares pursuant to Contract(s) without payment being received in Cash or by way of bonus shares or bought back any shares/class of shares.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

(e) Promoters shareholding and changes :-

Particulars		As at March 31, 2026			As at March 31, 2025		
Sr. No.	Promoter Name	No. of Shares	% of total shares	% change during the year	No. of Shares	% of total shares	% change during the year
1	Pradeep C. Limdi (Trustee of Indivar Foundation)	2,52,62,000	10.70	0.00	2,52,62,000	10.70	(0.53)
2	Ruchi Realty Private Limited	1,40,23,000	5.94	(2.76)	2,05,23,000	8.70	4.52
3	Suyash Shahra (Trustee of Shashwat Trust)	1,80,00,000	7.63	(0.00)	1,80,00,000	7.63	(0.37)
4	Mahakosh Holdings Private Limited	1,50,57,840	6.38	(0.00)	1,50,57,840	6.38	(0.32)
5	Ankesh Shahra	-	-	(3.22)	76,00,000	3.22	(0.16)
6	Soyumm Marketing Private Limited	1,73,58,915	7.35	4.23	73,53,305	3.12	(0.15)
7	Santosh Shahra	72,00,000	3.05	0.00	72,00,000	3.05	(0.15)
8	Mahakosh Papers Private Limited	51,23,249	2.17	0.00	51,23,249	2.17	(0.50)
9	Manish Shahra	48,02,000	2.03	0.00	48,02,000	2.03	(0.11)
10	Santosh Kumar Dhamani (Trustee of Disha Foundation)	-	-	(1.49)	35,05,610	1.49	(0.07)
11	Sunaina Shahra	24,00,000	1.02	(0.00)	24,00,000	1.02	(0.05)
12	Sarthak Industries Limited	19,50,700	0.83	(0.00)	19,50,700	0.83	(0.04)
13	Vishesh Shahra	-	-	(0.73)	17,28,656	0.73	(1.40)
14	Bhavna Goel	-	-	(0.62)	14,66,690	0.62	(0.45)
15	Shahra Brothers Private Limited	14,70,000	0.62	0.00	14,70,000	0.62	(0.03)
16	Ruchi Mohan	12,98,705	0.55	(0.01)	13,10,398	0.56	(0.51)
17	Usha Shahra	12,00,000	0.51	(0.00)	12,00,000	0.51	(0.02)
18	Sureshchandra Shahra HUF	-	-	(0.51)	12,00,000	0.51	(0.02)
19	Nutrela Marketing Private Limited	12,00,000	0.51	(0.00)	12,00,000	0.51	(0.01)
20	Mrudula Shahra	11,97,300	0.51	(0.00)	11,97,300	0.51	(0.02)
21	Neha Saraf	4,00,000	0.17	(0.00)	4,00,000	0.17	(0.01)
22	Aditi Hitesh Gowani	-	-	-	-	-	(1.07)
23	Nitesh Shahra	12,00,000	0.51	0.51	-	-	-
24	Amisha Shahra	76,00,000	3.22	3.22	-	-	-
25	Viksit Engineering Limited	-	-	-	-	-	-
26	Kailash Chandra Shahra HUF	-	-	-	-	-	-
27	Savitridevi Shahra	-	-	-	-	-	-
28	Sarvesh Shahra	-	-	-	-	-	-
29	Umesh Shahra	-	-	-	-	-	-
30	Neeta Shahra	-	-	-	-	-	-
31	Patanjali Foods Limited	-	-	-	-	-	(9.70)
Total		12,67,43,709	53.70	(1.38)	12,99,50,748	55.06	(11.19)

Note: M/s. Patanjali Foods Limited holding 2,18,08,795 shares (9.24% Shareholding) was reclassified from 'promoter group' category shareholder to 'public' category shareholder of the Company with effect from 4th February, 2025.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

(₹ in lacs)		
Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 14 - OTHER EQUITY		
A Capital Reserve	5,522.35	5,522.35
B Securities Premium	5,641.57	5,641.57
C General Reserve	8,906.41	8,906.41
D Equity Instruments through Other Comprehensive Income (Refer Note D below)	0.57	0.21
E Retained Earnings (Refer Note E below)	(1,578.82)	(2,570.07)
F Money Received Against Share Warrant	-	-
TOTAL	18,492.08	17,500.47
A Capital Reserve		
Balance as at the beginning of the year	5,522.35	5,522.35
Less: Utilised during the year	-	-
Balance as at the end of the year	5,522.35	5,522.35
B Securities Premium		
Balance as at the beginning of the year	5,641.57	4,607.14
Add: Received during the year	-	1,034.43
Balance as at the end of the year	5,641.57	5,641.57
C General Reserve		
Balance as at the beginning of the year	8,906.41	8,906.41
Add: Transfer during the year	-	-
Balance as at the end of the year	8,906.41	8,906.41
D Equity Instruments through Other Comprehensive Income (refer note (iv) below)		
Balance as at the beginning of the year	0.21	0.01
Addition/(deletion) during the year	-	-
Fair value change in investments in equity shares - OCI (net of tax)	0.36	0.20
Balance as at the end of the year	0.57	0.21
E Retained Earnings (Refer Note (v) below)		
Balance as at the beginning of the year	(2,570.07)	(2,353.52)
Add: Net Profit/(Loss) for the year	1,000.24	167.35
Reversal of Impairment on Investment	-	(378.00)
Less: Remeasurement of the defined benefit plans through Other Comprehensive income (net of tax)	(8.99)	(5.90)
Balance as at the end of the year	(1,578.82)	(2,570.07)
F Money Received Against Share Warrant		
Balance as at the beginning of the year	-	289.19
Add: Received during the year	-	856.47
Less: Converted into equity shares	-	111.23
Less: Transfer to securities premium account	-	1,034.43
Balance as at the end of the year	-	-
	18,492.08	17,500.47

NATURE AND PURPOSE OF RESERVES

(i) **Capital Reserve**

Capital Reserve was created on account of gains on buyback of FCCB's. The reserve can be utilised in accordance with the provisions of the Companies Act, 2013.

(ii) **Securities Premium**

Securities Premium is created on recording of premium on issue of shares. The reserve can be utilised in accordance with the provisions of the Companies Act, 2013.

(iii) **General Reserve**

The General Reserve is created from time to time out of surplus profit from retained earnings. General Reserve is created by transfer from one component of Equity.

(iv) **Equity Instruments through Other Comprehensive Income**

The company has elected to recognise changes in fair value of certain class of investments in other comprehensive income. These fair value changes are accumulated within this reserve and shall be adjusted on derecognition of investment.

(v) **Retained Earnings**

The same is created out of profits over the years and shall be utilised as per the provisions of the Companies Act, 2013.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

(₹ in lacs)		
Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 15 - NON CONTROLLING INTEREST		
Balance at the beginning of the year	0.36	0.35
Share of total comprehensive income of the year	0.05	0.01
	0.41	0.36
NOTE: 16 - BORROWINGS		
A Secured		
Term Loans from Others		
From Others (Refer note A.1 below)	1,609.96	2,388.49
Less : Shown under current maturities of long term debts (Refer note 21)	1,609.96	681.01
	-	1,707.48
B Unsecured		
Cumulative Redeemable Preference Shares (Refer note B below)		
54,60,613 (previous year 54,60,613) 6 % Non convertible, cumulative, redeemable preference shares of ₹ 100/- each fully paid up	5,460.61	5,460.61
Less : Current maturities of Preference Shares	173.33	5,460.61
	5,287.28	-
	5,287.28	1,707.48

A. Term Loan From Others

Term Loan from Indian Renewable Energy Development Agency Ltd (IREDA)

- Term Loan of ₹ 7,200.00 lacs from IREDA, Outstanding ₹1,609.96 lacs (Previous Year ₹ 2,204.51 lacs) is secured by:
 - Exclusive first charge by way of mortgage on all the immovable properties of the company , both present and future pertaining to the 14.70 Mw windmill power generation project, situated in District Ratlam and Ujjain, Madhya Pradesh.
 - Exclusive first charge by way of hypothecation of all movable assets/properties, both present and future pertaining to the 14.70 Mw windmill power generation project, situated in District Ratlam and Ujjain, Madhya Pradesh.
 - First charge on all the rights, title, interest, benefits, claims and demands whatsoever of the Company pertaining to the project (including warranties and guarantees provided therein) but not limited to agreement for sale of CERs, if any, O&M contract, insurance contract, including PPA etc.
 - Creation of pledge over 99%/51 % of the share capital of the Company held by promoter in favour of IREDA.
 - Corporate guarantee of Ruchi Infrastructure Limited.
- The rate of interest as at the year end is 9.40% p.a. (Previous year 10.40% p.a.)
- The loan is repayable in 48 equal quarterly installments starting from March 2017 with the last installment due in December 2028.

The installments remaining to be paid are as under :

(₹ in lacs)

Year	No. of Installments	Amount of Installment	Total Amount
2026-2027	4	1,50,00,000	6,00,00,000
2027-2028	4	1,50,00,000	6,00,00,000
2028-2029	2	1,50,00,000	3,00,00,000
2028-2029	1	1,25,00,000	1,25,00,000
Total	11		16,25,00,000

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

Vehicle loan

- (i) Vehicle Loan of ₹ 180.00 lacs from BMW Financial Services Pvt. Ltd., Outstanding ₹ Nil (Previous Year ₹ 125.40 lacs) secured by charge on specific vehicle financed, was fully prepaid during the year under review and the charge was duly satisfied.
- (ii) Vehicle Loan of ₹ 67.05 lacs, Outstanding ₹ Nil (Previous Year ₹ 58.59 lacs) from Mercedes Benz Financial Services India Pvt. Ltd. secured by charge on specific vehicle financed, was fully prepaid during the year under review and the charge was duly satisfied.

B. Terms / Rights attached to Preference Shares :

Preference shares are non-convertible, cumulative, redeemable and have a par value of ₹ 100/- per share. Each preference shareholder is eligible for one vote per share only on resolutions affecting their rights and interest. Shareholders are entitled to dividend at the rate of 6% p.a. which is cumulative. In the event of liquidation of the company before redemption, the holders of preference shares will have priority over equity shares in the payment of dividend and repayment of capital.

The details of shareholders holding more than 5% of shares

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	% of holding	No. of Shares	% of holding
Preference Shares				
Athena Investment Holding Limited	-	-	27,96,281	51.21
Bhagyam Investments Holdings Ltd.	-	-	26,64,332	48.79
Lennox Investment Private Limited	26,64,332	48.79	-	-
Multiacre Investment Services Private Limited	27,96,281	51.21	-	-
Total Preference Shares	54,60,613	100.00	54,60,613	100.00

Note: 26,64,332 preference shares held in name of Bhagyam Investment Holdings Ltd were recorded in name of Lennox Investment Private Limited and 27,96,281 preference shares held in name of Athena Investment Holding Private Limited were recorded in name of Multiacre Investment Services Private Limited, in accordance with Scheme(s) of Merger passed by Hon'ble NCLT, Mumbai vide its Order(s) passed on 12th September, 2025 and 26th September, 2025, respectively.

- a. The Company had allotted 6% Non Convertible, Cumulative, Redeemable Preference Shares of ₹ 100/- each as under :
17,33,345 Shares were allotted on 31st March, 2006
37,27,268 Shares were allotted on 9th October, 2006
- b. (i) In May, 2025, at the request of the Company, the Preference Shareholders consented to revise the redemption schedule of aforesaid preference shares as under:
 - (a) 10% on completion of 21st year from the date of allotment.
 - (b) 10% on completion of 22nd year from the date of allotment.
 - (c) 10% on completion of 23rd year from the date of allotment.
 - (d) 35% on completion of 24th year from the date of allotment.
 - (e) 35% on completion of 25th year from the date of allotment.
 (Refer note no. 21)
- (ii) The Company may, in suitable circumstances, revise, vary or postpone the redemption of Preference Shares or balance outstanding for the time being or any installment(s) of the said subscription installment(s) or any part thereof with prior consent of the holder(s).
- (iii) The Company agrees and undertakes to redeem the preference shares out of its profits available for distribution of dividend or from the proceeds of fresh issue of capital.
- (iv) The Company at its sole discretion has an option to prematurely redeem the preference shares in full or in part after completion of three years from the date of allotment.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

(₹ in lacs)		
Particulars	As at March 31, 2026	As at March 31, 2025
NOTE : 17 - LEASE LIABILITIES		
Lease Liability (Refer note 42)	848.20	888.56
	848.20	888.56
NOTE: 18 - PROVISIONS		
Provision for employee benefits		
Gratuity	22.83	3.86
Compensated absences (Refer note 44 for disclosure as per Ind AS 19)	109.49	106.60
	132.32	110.46
NOTE: 19 - DEFERRED TAX LIABILITY (NET)		
A. Deferred Tax Liabilities		
Property, Plant and Equipment & Intangible assets	492.05	481.89
Fair Valuation of Investments	0.07	0.03
Total - Deferred Tax Liabilities	492.12	481.92
B. Deferred Tax Assets		
Provision for doubtful debts	22.98	4.38
Defined employee benefit plan	45.10	37.23
Lease liability	65.95	60.44
Interest on term loan	-	-
On account of impairment of investment of subsidiary company	52.12	-
Total Deferred Tax Assets	186.15	102.05
Net tax Liabilities/(assets)	305.97	379.87

- (i) The Company offsets tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority.
- (ii) Significant management judgement is required in determining provision for income tax, deferred income tax assets and liabilities and recoverability of deferred income tax assets. The recoverability of deferred income tax assets is based on estimates of taxable income by each jurisdiction in which the relevant entity operates and the period over which deferred income tax assets will be recovered.

(₹ in lacs)		
Particulars	As at March 31, 2026	As at March 31, 2025
NOTE: 20 - OTHER NON CURRENT LIABILITIES		
Government Grants - Deferred Income	345.14	361.25
	345.14	361.25
NOTE: 21 - BORROWINGS (CURRENT)		
Current Maturities of Long Term Debt (Refer note 16 for Security Details)		
From Bank	-	-
From Other	1,609.97	681.01
Unsecured		
Inter Corporate Deposits*	566.00	736.00
Current maturities of Preference Shares**	173.33	5,460.61
	2,349.30	6,877.62
* Rate of Interest 11.00% p.a.(previous year 11.50% p.a.)		
** Refer Note 16 B for revised terms of redemption of preference shares.		
NOTE: 22 - LEASE LIABILITIES		
Lease Liabilities	40.36	35.44
	40.36	35.44

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
NOTE: 23 - TRADE PAYABLES		
(a) Total outstanding due to Micro and small Enterprises	27.94	29.07
(b) Total outstanding due of Creditors other than Micro and Small Enterprises	114.63	79.60
	142.57	108.67

Trade Payables ageing schedule As at 31st March, 2026

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Dues - Due to MSME	27.94	-	-	-	27.94
(ii) Undisputed Dues - Due to Others	104.34	0.02	0.18	10.09	114.63
(iii) Disputed Dues - Due to MSME	-	-	-	-	-
(iv) Disputed Dues - Due to Others	-	-	-	-	-

As at 31st March, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Dues - Due to MSME	29.07	-	-	-	29.07
(ii) Undisputed Dues - Due to Others	68.74	0.77	10.09	-	79.60
(iii) Disputed Dues - Due to MSME	-	-	-	-	-
(iv) Disputed Dues - Due to Others	-	-	-	-	-

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
NOTE: 24 - OTHER FINANCIAL LIABILITIES - (CURRENT)		
Interest accrued	-	0.78
Others*	251.72	262.89
Creditors for capital expenditure	96.37	24.06
	348.09	287.73

Note: There are no amounts due for payment to the Investor Education and Protection Fund under the Companies Act, 2013.

* Represents advances received for sale of land to be refunded, liabilities for expenses etc.

Particulars	(₹ in lacs)	
	For the year ended March 31, 2026	For the year ended March 31, 2025
NOTE: 25 - OTHER CURRENT LIABILITIES		
Customers Advances	538.16	347.10
Other liabilities	2.50	-
Deferred Government Grants	16.10	16.77
Statutory Dues	59.04	85.63
	615.80	449.50
NOTE: 26 - PROVISIONS		
Provision for employee benefits		
i) Gratuity	38.97	36.64
ii) Compensated absences	22.72	27.53
(Refer note 44 for disclosure as per Ind AS 19)		
	61.69	64.17
NOTE: 27 - CURRENT TAX LIABILITIES (NET)		
Current Tax Liabilities	22.63	-
	22.63	-

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

Particulars	(₹ in lacs)	
	For the year ended March 31, 2026	For the year ended March 31, 2025
NOTE: 28 - REVENUE FROM OPERATIONS		
a Sales of Products	-	78.63
b Sale of Services		
Rental Income from Storage and Warehouse	3,988.01	3,583.63
Cargo Handling Income	489.81	438.29
c Sale of Wind Power Generated	1,539.75	1,627.12
	6,017.57	5,727.67
d Other Operating Income		
Other Operating income	100.45	108.55
	100.45	108.55
	6,118.02	5,836.22
NOTE: 29 - OTHER INCOME		
a Interest Income (at amortised cost)	249.71	122.25
b Net Gain on Sale/Discard of Property, Plant & Equipment	572.36	0.08
c Reversal of Provision for doubtful debts	14.71	15.04
d Reversal of Impairment on Investment	-	378.00
e Other Non-Operating Income		
Government Grant Income	16.76	17.46
Other Non Operating Income	105.13	109.39
	958.67	642.22
NOTE: 30 - COST OF MATERIAL CONSUMED		
a) Raw Material	-	24.73
b) Packing Material	-	4.04
	-	28.77
NOTE: 31 - PURCHASES OF STOCK-IN-TRADE		
Purchases of Stock-in-Trade	-	12.62
	-	12.62
NOTE: 32 - CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK IN TRADE		
Inventory at the beginning of the Year		
Finished Goods	-	12.27
Work in Progress	-	1.55
	-	13.82
Inventory at the end of the year		
Finished Goods	-	-
Work in Progress	-	-
	-	-
Net Increase/Decrease in Inventory	-	13.82
NOTE: 33 - EMPLOYEE BENEFITS EXPENSE		
Salary, Wages and Bonus	1,385.17	1,259.10
Contribution to Provident and Other Funds	80.80	68.05
Staff Welfare Expenses	21.81	42.99
	1,487.78	1,370.14
NOTE: 34 - FINANCE COSTS		
Interest Expense	256.04	345.66
Interest on lease liabilities	108.50	109.92
Other borrowing costs	7.85	6.13
	372.39	461.71

Notes

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Particulars	(₹ in lacs)	
	For the year ended March 31, 2026	For the year ended March 31, 2025
NOTE: 35 - OTHER EXPENSES		
Manufacturing Expenses	-	0.38
Processing Charges	-	1.92
Rent	78.83	65.07
Repairs and Maintenance		
Plant & Machinery	649.70	748.44
Buildings	141.33	155.74
Others	85.62	104.80
Freight & Forwarding	1.65	6.75
Material Handling Expenses	202.76	201.34
Security Expenses	161.80	155.81
Professional Fees	186.79	230.83
Windpower Expenses	12.52	13.55
Rates & Taxes	201.88	163.14
Insurance	108.24	102.26
CSR Expenses	-	35.00
Donations	5.10	8.19
Electricity Expenses	73.04	70.72
Sales Pramotion Expenses	15.64	21.47
Bad Debts Written off	18.99	-
Provision for Doubtful Debts	73.91	13.92
Provision for Doubtful Advance	78.45	26.40
Investment written off	7.77	
Commission & Rebate	3.05	0.87
Bank Commission & Charges	2.32	2.13
Other Expenses	219.00	340.69
	2,328.39	2,469.42
NOTE: 36 - CONTINGENT LIABILITIES AND COMMITMENTS		
A. Contingent Liabilities		
i. Demands disputed in appeals :		
a. Income Tax	33.83	598.54
b. Sales Tax/VAT	21,815.31	21,936.12
c. Entry Tax	-	70.54
d. Service Tax	5.49	104.41
e. Goods & Services Tax	538.12	538.12
ii. Arrears of dividend on 54,60,613 6% non convertible cumulative redeemable preference shares of ₹100/- each	3,604.00	3,276.37
iii. Claims against the Company not acknowledged as debts	959.81	959.81
iv. Corporate Guarantee given on behalf of subsidiary (Ruchi Renewable Energy Pvt. Ltd.)	7,200.00	7,200.00

Note :- 1. The Group does not expect any reimbursements in respect of the above contingent liabilities.

2. It is not practical to estimate the timing of cash outflow, if any, in respect of matter (i) (a) to (e) above pending resolution of the appellate proceedings, further the liability mentioned in (i) (a) to (e) above includes interest except in cases where the Group has determined that the possibility of such levy is remote.

3. In respect of matter (iv), the cash outflow, if any, could generate occur up to the validity of guarantee except in few cases where cash outflow, if any could occur any time during the subsistence of borrowing to which the guarantees relate.

Notes

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B. Capital commitments

Estimated amount of contracts remaining to be executed on capital account and not provided for (Net of advances of ₹ 122.07 lacs)	46.70	37.74
(previous year ₹ 154.83 lacs)		

NOTE: 37 - DETAILS OF INVESTMENT IN PARTNERSHIP FIRM NARANG & RUCHI DEVELOPERS

(₹ in lacs)

Name of Partner	2025-2026		2024-2025	
	Balance in Capital Account	% of share in Profit/loss	Balance in Capital Account	% of share in Profit/loss
Ruchi Infrastructure Ltd	944.07	70	1,014.70	70
Narang Developers Pvt. Ltd.	(42.68)	30	(12.41)	30

NOTE: 38 - EARNING PER SHARE (EPS)

Particulars	2025-2026	2024-2025
Basic earnings per share :		
a. Net Profit/(loss) after tax	1,000.29	167.36
b. Less : Preference dividend	327.64	327.64
c. Profit/(loss) available for equity shareholders	672.65	(160.28)
d. Weighted average number of equity shares	23,60,24,942	23,21,54,747
e. Nominal value in ₹ of ordinary share	1.00	1.00
f. Basic and diluted earning per share	0.32	(0.07)
Diluted earnings per share :		
a. Net Profit/(loss) after tax	1,000.29	167.36
b. Less : Preference dividend	327.64	327.64
c. Profit/(loss) available for equity shareholders	672.65	(160.28)
d. Weighted average number of equity shares	23,60,24,942	23,21,54,747
e. Nominal Value of Equity share	1.00	1.00
f. Diluted earning per share	0.32	(0.07)

NOTE: 39 - DISCLOSURE PURSUANT TO SECTION 186(4) OF THE COMPANIES ACT, 2013

Guarantees/Securities given and outstanding as at the end of the year.	As at March 31, 2026	As at March 31, 2025
Particular		
Ruchi Renewable Energy Pvt Ltd (Subsidiary)	7,200.00	7,200.00

Corporate guarantee is given to Indian Renewable Energy Development Agency Limited towards loan granted by them to Ruchi Renewable Energy Pvt Ltd which is 100% Subsidiary of the company.

NOTE: 40 - NOTE ON CONVERTIBLE WARRANTS ISSUED BY THE COMPANY

During the year ended 31 March 2023, the Company made a preferential issue of 3,07,85,000 warrants each convertible into one equity share of ₹ 1/- at a price of ₹ 10.30 per warrant within the validity period of 18 months from the date of allotment. Out of such 3,07,85,000 warrants, 1,02,62,000 warrants were converted into equity shares during the year ended 31st March 2023. Further 94,00,000 warrants were converted into equity shares during the year ended 31st March 2024 and remaining 1,11,23,000 warrants were converted during the year ended 31st March, 2025 leaving no warrants outstanding for conversion.

The Company raised ₹ 1,590.58 lacs in the FY 2022-23, ₹ 723.80 lacs during the FY 2023-24 & ₹ 856.47 lacs during the FY 2024-25 towards warrant subscription/warrant conversion. Interest on the fixed deposits made out of the proceeds received from warrants/equity was ₹ 30.88 lacs. Total fund available was ₹ 3,201.73 lacs. An amount of ₹ 2,754.04 lacs was utilised for the purpose of capital expenditure, ₹ 54.98 lacs towards major repairs of capital assets and ₹ 392.71 lacs was utilised for the prepayment of outstanding term loan instalment of South Indian Bank Ltd. The entire amount raised by preferential issue, including interest thereon, has been fully utilised as per the objects of the issue.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

NOTE: 41 - OUTSTANDING CHARGE ON COMPANY'S ASSETS

The following charges created on Company's assets is not satisfied and is being shown as outstanding as per records with the Ministry of Corporate Affairs. However, entire amounts have been duly paid off by the Company.

Name of Lender	Amount for which Charge was created (₹ in lacs)	Year of repayment
Industrial Development Bank of India	650.00	2003-2004

NOTE: 42 - LEASE LIABILITIES

The details of Maturity of lease liabilities are as under :

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
Less than One Year	40.36	35.44
One to Five Years	141.38	159.00
More than Five Years	706.82	729.56
Total	888.56	924.00

Movement of Lease liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Balance as the beginning of the year	924.00	812.81
Additions	-	139.17
Repayment	35.44	27.98
Balance as at the end of the year	888.56	924.00

Amount not included in the measurement of the lease liability and recognised as expenses in the statement of profit and loss during the year. Short term lease ₹ 78.83 lacs (Previous year ₹ 65.07 lacs)

NOTE: 43 - ASSETS HELD FOR SALE

The company has entered into agreements for sale of Land as under :

Particulars	Carrying Value	Advance amount Received	Expected date of Completion of sale
Description of Asset			
Freehold Land			
Agreement dated 26/09/2019 for Sale of 11.73 acre of land at Kakinada, Andhra Pradesh - as at March 31, 2026	82.59	463.23	March, 2027
As at March 31, 2025	82.59	463.23	March, 2026
Agreement dt 20/01/2024 for Sale of 0.203 Hectare of land at Dhar - MP - As at March 31, 2026	-	-	-
As at March 31, 2025	0.11	47.64	March, 2026
Agreement dt 20/01/2024 for Sale of 1.076 Hectare of land at Dhar - MP - As at March 31, 2026	-	-	-
As at March 31, 2025	0.75	252.36	March, 2026

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NOTE: 44 - DISCLOSURE AS PER IND AS 19 - EMPLOYEE BENEFITS

A. Gratuity

The Company has opted for scheme with Life Insurance Corporation of India("LIC") to cover its liabilities towards employees gratuity. The annual premium paid to LIC is charged to Profit and Loss Account. The Company also carries out Actuarial valuation of gratuity using Projected Unit Credit Method as required by Ind As - 19 and the difference between fair value of plan assets and liability as per actuarial valuation as at the year end is recognised in statement of Profit and Loss.

(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
1 Change in Present value of defined benefit obligation		
Present Value of Benefit obligation at the beginning of the period	318.98	284.33
Interest Cost	21.71	20.44
Current Service Cost	16.50	16.32
Past Service Cost	14.15	-
Liability Transferred in/Acquisitions	-	2.11
(Liability Transferred Out/Divestments)	-	(2.11)
(Benefit Paid From the Fund)	(37.72)	(12.41)
Actuarial (Gains)/Losses on Obligations - Due to Change in Demographic Assumptions	-	(1.18)
Actuarial (Gains)/Losses on Obligations - Due to Change in Financial Assumptions	(10.00)	9.70
Actuarial (Gains)/Losses on Obligations - Due to Experience	24.31	1.78
Present Value of Benefit obligation at the end of the period	347.93	318.98
2 Change in Fair Value of plan assets		
Fair Value of the plan assets at the beginning of the year	278.48	232.64
Interest Income	18.62	16.73
Contributions Paid by Employer	24.47	67.76
(Assets Transferred Out/Divestments)	-	(28.69)
(Benefit Paid from the Fund)	(37.73)	(12.41)
Return on Plan Assets, Excluding Interest Income	2.28	2.45
Fair Value of Plan Assets at the End of the Period	286.12	278.48
3 Amount Recognised in Balance Sheet		
Present Value of benefit obligation at the end of the period	(347.93)	(318.98)
Fair Value of plan assets at the end of the Period	286.12	278.48
Funded Status (Surplus/(Defecit)	(61.81)	(40.50)
Net (Liability)/asset recognised in the Balance Sheet	(61.81)	(40.50)
4 Net Interest Cost for Current Period		
Present Value of Benefit Obligation at the beginning of the period	318.98	284.33
Fair Value of the plan assets at the beginning of the period	(278.48)	(232.64)
Net Liability/(Asset) at the beginning of the period	40.50	51.69
Interest Cost	21.71	20.44
(Interest income)	(18.62)	(16.72)
Net Interest cost for the current period	3.09	3.72
5 Expense Recognised in Statement of Profit & Loss for current period		
Current Service Cost	16.50	16.31
Net Interest Cost	3.10	3.72
Past Service Cost	14.15	-
Expenses recognised in the statement of profit & loss	33.75	20.03
6 Expense Recognised in Other Comprehensive Income (OCI) for current period		
Actuarial (gain)/loss on obligation for the period	14.30	10.30
Return on Plan Assets excluding interest income	(2.28)	(2.45)
Net (Income)/expense for the period recognized in OCI	12.02	7.85
7 Balance Sheet Reconciliation		
Opening Net Liability	33.75	20.03
Expenses recognised in Statement of Profit & Loss	12.02	7.85
Expenses recognised in OCI	-	2.11
Net (liability)/Assets transfer in	-	26.58
Net (liability)/Assets transfer out	-	-
(Employer's contribution)	(24.47)	(67.76)
Net Liability/(Asset) recognised in the Balance Sheet	21.30	(11.19)

Notes

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(₹ in lacs)

Particulars	As at March 31, 2026	As at March 31, 2025
8 Category of Assets		
Insurance Fund	286.12	278.48
Total	286.12	278.48
9 Other Details		
No of Active Members	119.00	124.00
Per Month Salary For Members in Service	42.42	36.64
Weighted average duration of the Projected benefit obligation	11.00	13.00
Average expected future service	13.00	14.00
Defined Benefit Obligation (DBO) - Total	347.93	318.98
Defined Benefit Obligation (DBO) - Due but Not Paid	-	1.18
Expected Contribution in the Next Year	41.42	36.64
10 Net Interest cost for the next year		
Present Value of Benefit obligation at the end of the period	347.93	318.98
(Fair value of plan assets at the end of the period)	(286.12)	(278.48)
Net Liability/(Asset) at the end of the period	61.81	40.50
Interest cost	25.11	21.12
(Interest income)	(20.64)	(18.43)
Net Interest cost for the next year	4.47	2.69
11 Expenses recognised in the Statement of Profit & Loss for next year		
Current Service Cost	17.44	15.85
Net Interest Cost	4.47	2.69
Expenses recognised	21.91	18.54
12 Maturity analysis of the benefit payments : From the Fund		
1 st Following year	62.63	65.30
2 nd Following year	38.52	22.21
3 rd Following year	55.36	36.79
4 th Following year	27.33	46.18
5 th Following year	29.51	24.31
Sum of years 6 to 10	136.08	121.57
Sum of years 11 and above	187.69	165.01
13 Maturity analysis of the benefit payments : From the Employer		
1 st Following year	-	-
2 nd Following year	-	-
3 rd Following year	-	-
4 th Following year	-	-
5 th Following year	-	-
Sum of years 6 to 10	-	-
Sum of years 11 and above	-	-
14 Sensitivity Analysis		
Defined benefit obligations on current assumptions	347.93	318.98
Delta effect of + 1% Change in Rate of Discounting	(16.04)	(15.27)
Delta effect of -1% Change in Rate of Discounting	17.80	17.01
Delta effect of + 1% Change in Rate of Salary increase	14.72	13.87
Delta effect of -1% Change in Rate of Salary increase	(13.58)	(12.74)
Delta effect of + 1% Change in Rate of Employee Turnover	(0.27)	(0.71)
Delta effect of -1% Change in Rate of Employee Turnover	0.28	0.76
Actuarial Assumptions		
The following were the principal actuarial assumptions at the reporting date (expressed as weighted averages)		
Discount Rate	7.23%	6.65%
Salary Escalation Rate - Next two years	8.50%	8.50%
Salary Escalation Rate - 3rd year onwards	8.50%	8.50%
Rate of return on plan assets	7.23%	6.65%
Attrition Rate	8.00%	8.00%
Mortality Rate		
	Indian Assured Lives Mortality (2012-2014) (Urban)	Indian Assured Lives Mortality (2012-2014) (Urban)

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

B. Leave Encashment

The liability in respect of leave encashment is determined using actuarial valuation carried out at at Balance sheet date. Actuarial gains and losses are recognised in full in statement of Profit and Loss for the year in which they occur. Liability on account of Leave encashment as the year end ₹ 132.21 lacs (Previous Year ₹ 134.12 lacs)

C. Defined Contribution Plan - Post employment benefits

Contribution to defined contribution plans, recognised as expense for the year is as under : (₹ in lacs)

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Employers Contribution to Provident Fund	43.71	41.06
Employers Contribution to Pension Fund	16.98	17.42
Total	60.69	58.48

NOTE: 45 - SEGMENT REPORTING

A. General Information

- (i) Factors used to identify the entity's reportable segments, including the basis of organisation based on the criteria as mentioned in Ind AS 108 "Operating Segment", the Company has identified its reportable segments as under :

Segment - 1 Commodities

Segment - 2 Infrastructure

Segment - 3 Wind Energy

Segment - 4 Others

The Company's operating segments are established on the basis of those components of the Company that are evaluated regularly by the Chief Operating Decision Maker in deciding how to allocate resources and in assessing performance. These have been identified taking into account nature of products and services, the differing risks and returns and the internal reporting system.

- (ii) Following are the reporting segments

Reportable Segment	Description
Commodities	Trading in various commodities, products
Infrastructure	Storage, Warehousing
Wind Energy	Wind Energy
Others	Manufacturing of Soap

- B. Segment revenue, results, segment assets and liability include respective amounts directly identified with the segment and also an allocation on reasonable basis of amounts not directly identified. The expenses which are not directly relatable to the business segment are shown as un allocable corporate cost. Assets and Liabilities that cannot be allocated between segment are shown as un allocable corporate assets and liabilities respectively.

A. Primary Segment - Business Segment

(₹ in lacs)

Particulars	Commodities	Infrastructure	Windenergy	Others	Unallocable	Total
Segment Revenue	-	4,478.27	1,639.75	-	-	6,118.02
	12.70	4,022.90	1,734.69	65.93	-	5,836.22
Segment Result before Finance Cost and Tax	(10.32)	1,707.27	211.20	(17.93)	(453.54)	1,436.67
	(17.92)	1,335.16	337.99	4.76	(812.00)	847.99
Finance Cost	-	-	-	-	-	372.39
	-	-	-	-	-	461.71
Profit Before Tax, Exceptional Items	-	-	-	-	-	1,064.28
	-	-	-	-	-	386.28
Exceptional Items	-	-	-	-	-	-
	-	-	-	-	-	-
Profit Before Tax	-	-	-	-	-	1,064.28
	-	-	-	-	-	386.28
Provision for Taxes						
Current Tax	-	-	-	-	-	176.53
	-	-	-	-	-	103.52
Tax for earlier Year	-	-	-	-	-	(41.62)
	-	-	-	-	-	(1.59)

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A. Primary Segment - Business Segment (Continued from previous page)

(₹ in lacs)

Particulars	Commodities	Infrastructure	Windenergy	Others	Unallocable	Total
Deferred Tax	-	-	-	-	-	(70.92)
	-	-	-	-	-	116.99
Profit After Taxes	-	-	-	-	-	1,000.29
	-	-	-	-	-	167.36
Segment Assets	240.00	16,082.83	4,029.21	0.02	11,463.26	31,815.32
	727.24	15,857.78	4,686.34	24.90	10,598.80	31,895.06
Segment Liabilities	0.42	2,542.93	173.98	-	8,245.25	10,962.58
	0.91	2,605.11	146.91	0.28	9,280.77	12,033.98
Segment Depreciation	-	879.12	508.41	1.27	364.43	1,753.23
	-	762.08	552.28	1.58	341.79	1,657.73
Capital Expenditure	-	1,157.57	-	-	-	1,157.57
	-	1,860.67	-	-	-	1,860.67
Non Cash expenditure other than depreciation	-	-	-	-	-	-
	-	-	-	-	-	-

B. Secondary Segment - Geographical Segment

All Operating facilities of the Company are located in India

Particulars	2025-2026	2024-2025
Domestic Revenue	6,118.02	5,836.22
Export Revenue	-	-
Total Revenue	6,118.02	5,836.22

C. Revenue from Major Products

Particulars	2025-2026	2024-2025
1. Commodities	-	12.70
2. Infrastructure		
i) Storage	3,205.28	2,823.38
ii) Warehousing	1,272.99	1,199.52
3. Wind Energy	1,639.75	1,734.69
4. Others	-	65.93
Total Revenue	6,118.02	5,836.22

D. Revenue from Major customers

Revenue from customers exceeding 10% of the total revenue of the Company

Particulars	2025-2026	2024-2025
Segment		
Infrastructure	1,854.62	1,620.23
Wind Energy	1,539.75	1,627.12
Total	3,394.37	3,247.35

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NOTE: 46 - RELATED PARTY DISCLOSURES AS PER IND AS -24

A. List of related parties with whom transaction have taken place

(i) Key managerial personnel

Name of person/entity	Relation
Mr. Narendra Shah	Managing Director
Mr. Parag Choudhary	Director (Technical)
Mr. Sankalp Ved	Director (Operations)
Mr. Ashish Mehta	Company Secretary
Mr. Pavan Kumar Purohit	Chief Financial Officer

(ii) Entity where control exists

Narang & Ruchi Developers	Associate
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(iii) Entities under control of promoters

Hi-Rich Seeds Pvt Ltd
Vishal Resorts & Hotels Pvt Ltd

(iv) Entity or close member's having significant influence and with whom transaction have taken place. - Nil

(v) The group's material related party transactions and outstanding balances are with related parties with whom the group enters into transactions in the ordinary course of business. Transaction and balances with subsidiaries are eliminated on consolidation.

Related party Transactions (financial year 2025-2026 & previous year 2024-2025)

Nature of relationship	Associate	Promotor Group Entities			Key Management Personnel				
Particulars	Narang & Ruchi Developers	Hi - Rich Seeds Pvt Ltd	Vishal Resorts & Hotels Pvt Ltd	Hamari-earth Merchandise Pvt Ltd	Narendra Shah	Parag Choudhary	Sankalp Ved	Ashish Mehta	Pavan Kumar Purohit
Remuneration/Salary Paid	-	-	-	-	112.24	58.00	60.34	64.75	28.40
	-	-	-	-	100.66	52.22	34.13	54.82	24.42
Post Employment Benefits	-	-	-	-	-	-	3.57	3.72	1.68
	-	-	-	-	-	-	1.68	2.61	1.20
Share in Profit/(loss) of Partnership Firm	(70.62)	-	-	-	-	-	-	-	-
	(77.95)	-	-	-	-	-	-	-	-
Rent Received	-	134.38	-	-	-	-	-	-	-
	-	103.59	-	-	-	-	-	-	-
Loan Given	-	-	-	-	50.00	-	-	-	-
	-	-	-	-	-	-	-	-	-
Loan Repayment Received	-	-	-	-	50.00	-	-	-	-
	-	-	-	-	-	-	-	-	-
Land Purchase	-	-	113.22	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Investment in Capital Account	-	-	-	-	-	-	-	-	-
	1.48	-	-	-	-	-	-	-	-
BALANCES AS AT THE YEAR END									
Investment									
As at March 31, 2026	944.07	-	-	-	-	-	-	-	-
As at March 31, 2025	1,014.70	-	-	-	-	-	-	-	-

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Additional disclosure as per Regulation 34 read with Schedule V of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 :

Transactions (financial year 2025-2026 & previous year 2024-2025) with an entity forming part of promoters group.

(₹ in lacs)

Name of Entity	Patanjali Foods Ltd*
Cargo Handling Income	- 286.48
Rent Received	- 576.89
Rent Paid	- 29.06
Balances as at the year end	
Trade Receivable	- 59.73
Security Deposit Given	- 12.50

*Note : During the month of March 2024 the holding of aforesaid entity has reduced to below 10 % of equity shareholding of the company, Further the entity has been reclassified from 'promoter group' category shareholder to 'public' category shareholder of the Company with effect from 4th February, 2025.

NOTE: 47 - TAX RECONCILIATION

A. Amounts recognised in Statement of profit and loss

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current tax on profit for the year	176.53	103.52
Deferred tax	(70.92)	116.99
Tax expense for the year charged to the Profit and loss	105.61	220.51
Total Tax expenses for the year	105.61	220.51

B. Reconciliation of effective tax rate

(₹ in lacs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit before tax	1,064.28	386.28
Applicable Tax Rate	25.17%	25.17%
Computed Tax Expense	267.86	97.22
Tax effect of :		
Income/Expenses disallowed	475.54	345.99
Income/Expenses allowed	(566.87)	(339.69)
Deferred Tax on account of Property, Plant and Equipment and Intangible Assets	10.16	118.09
Deferred Tax on account of Financial Assets and Other Items	(81.08)	(1.10)
Mat Credit	-	-
Tax Expenses recognised during the year	105.61	220.51
Effective Tax Rate	9.92%	57.09%

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

C. Movement in deferred tax balances

(₹ in lacs)

Particulars	As at April 1, 2025	For the F.Y. 2025-2026		As at March 31, 2026
		Recognised in profit/loss	Recognised in OCI	
Deferred Tax Liabilities				
Depreciation	481.89	10.16	-	492.05
Fair valuation of Investment	0.02	0.04	-	0.06
Total - Deferred Tax Liabilities	481.91	10.20	-	492.11
Deferred Tax Assets				
Provision for Doubtful debts	4.38	18.60	-	22.98
On account of impairment of investment of subsidiary company	-	52.12	-	52.12
Defined Employee Plan	37.21	4.84	3.03	45.08
On Account of Leased assets	60.45	5.56	(0.05)	65.96
On Account of Interest capitalised	-	-	-	-
Total - Deferred Tax Assets	102.04	81.12	2.98	186.14
Net tax (Assets)/Liabilities	379.87	(70.92)	(2.98)	305.97

Particulars	As at April 1, 2024	For the F.Y. 2024-2025		As at March 31, 2025
		Recognised in profit/loss	Recognised in OCI	
Deferred Tax Liabilities				
Depreciation	363.80	118.09	-	481.89
Fair valuation of Investment	-	0.02	-	0.02
Total - Deferred Tax Liabilities	363.80	118.11	-	481.91
Deferred Tax Assets				
Provision for Doubtful debts	6.41	(2.03)	-	4.38
Defined Employee Plan	33.59	1.65	1.97	37.21
On Account of Leased assets	54.51	5.96	(0.02)	60.45
On Account of Interest capitalised	4.46	(4.46)	-	-
Total - Deferred Tax Assets	98.97	1.12	1.95	102.04
Net tax (Assets)/Liabilities	264.83	116.99	(1.95)	379.87

NOTE - 48 - DETAILS OF GROUP COMPANIES

Ruchi Infrastructure Ltd ("the Company") has 3 Subsidiaries and 1 Associate ("the Group"), as given in the following table:

Name of Company/Firm	Relationship	Country of Incorporation	% of ownership interest	
			As at March 31, 2026	As at March 31, 2025
Ruchi Renewable Energy Pvt Ltd	Subsidiary	India	100.00	100.00
Mangalore Liquid Impex Pvt Ltd	Subsidiary	India	99.90	99.90
Peninsular Tankers Pvt Ltd	Subsidiary	India	100.00	100.00
Narang and Ruchi Developers	Associate	India	90.00	90.00

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Additional information as required under Schedule III to the Companies Act, 2013 of enterprises consolidated as Subsidiaries/Associates/Joint Ventures.

Particulars	Net Assets (Total Assets less Total Liabilities)				Share in Profit and Loss				Share in Other comprehensive Income				Share in Total Comprehensive Income			
	As at March 31, 2026		As at March 31, 2025		Year ended March 31, 2026		Year ended March 31, 2025		Year ended March 31, 2026		Year ended March 31, 2025		Year ended March 31, 2026		Year ended March 31, 2025	
	As % of Consolidated Net Asset	Amount	As % of Consolidated Net Asset	Amount	As % of Consolidated share in Profit and Loss	Amount	As % of Consolidated share in Profit and Loss	Amount	As % of Consolidated share in Other comprehensive Income	Amount	As % of Consolidated share in Other comprehensive Income	Amount	As % of Consolidated Total comprehensive Income	Amount	As % of Consolidated Total comprehensive Income	Amount
Parent Company																
Ruchi Infrastructure Ltd.	101.16	21,095.61	102.96	20,449.06	65.49	655.11	108.80	182.09	100.00	(8.63)	91.10	(5.16)	65.19	646.48	109.42	176.92
Subsidiaries																
1. Ruchi Renewable Energy Pvt. Ltd.	0.06	13.12	(0.32)	(63.82)	7.69	76.94	1.22	2.05	-	-	-	-	7.76	76.94	1.27	2.05
2. Mangalore Liquid Impex Pvt. Ltd.	2.39	498.51	2.24	445.40	5.31	53.16	3.95	6.61	-	-	8.83	(0.50)	5.36	53.16	3.77	6.10
3. Peninsular Tankers Pvt. Ltd.	(0.29)	(60.52)	(0.34)	(68.18)	0.77	7.66	(13.96)	(23.39)	-	-	-	-	0.77	7.66	(14.47)	(23.39)
Adjustments arising out of Consolidation	(3.32)	(694.39)	(4.53)	(901.75)	20.74	207.36	0.01	0.01	-	-	-	-	20.92	207.41	0.01	0.01
Total of Subsidiaries	(1.16)	(243.28)	(2.96)	(588.34)	34.51	345.12	(8.80)	(14.72)	-	-	8.83	(0.50)	34.81	345.17	(9.42)	(15.23)
Associates																
Narang and Ruchi Developers	-	-	-	-	(7.06)	(70.62)	(0.07)	(77.95)	-	-	-	-	(7.12)	(70.62)	(48.21)	(77.95)
Adjustments arising out of associates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total of Associates	-	-	-	-	(7.06)	(70.62)	(0.07)	(77.95)	-	-	-	-	(7.12)	(70.62)	(48.21)	(77.95)
Non Controlling Interest in all Subsidiaries	0.00	0.41	0.00	0.36	0.00	0.01	-	-	-	-	-	-	0.00	0.01	-	-
Total	100.00	20,852.74	100.00	19,861.08	100.00	1,000.24	100.00	167.36	100.00	(8.63)	99.93	(5.67)	100.00	991.66	100.00	161.69

(₹ in lacs)

Notes

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NOTE: 49 - Financial instruments – Fair values and risk management

A. Accounting classification and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities if the carrying amount is a reasonable approximation of fair value.

A substantial portion of the Company's long-term debt has been contracted at floating rates of interest, which are reset at short intervals. Accordingly, the carrying value of such long-term debt approximates fair value.

As at March 31, 2026

(₹ in lacs)

Particulars	Carrying Amount				Fair Value			
	FVTPC	FVTOCI	Amortised Cost*	Total	Level 1	Level 2	Level 3	Total
Financial Assets								
(i) Investments	-	0.67	-	0.67	0.67	-	-	0.67
(ii) Trade Receivables	-	-	596.45	596.45	-	-	-	-
(iii) Cash and cash equivalents	-	-	695.21	695.21	-	-	-	-
(iv) Bank Balance other than above	-	-	1,436.03	1,436.03	-	-	-	-
(v) Others	-	-	1,920.95	1,920.95	-	-	-	-
	-	0.67	4,648.64	4,649.31	0.67	-	-	0.67
Financial Liabilities								
(I) Borrowings	-	-	7,636.58	7,636.58	-	-	-	-
(ii) Trade Payables	-	-	142.57	142.57	-	-	-	-
(iii) Other Financial Liability	-	-	1,236.65	1,236.65	-	-	-	-
	-	-	9015.80	9015.80	-	-	-	-

As at March 31, 2025

Particulars	Carrying Amount				Fair Value			
	FVTPC	FVTOCI	Amortised Cost*	Total	Level 1	Level 2	Level 3	Total
Financial assets								
(i) Investments	-	0.26	-	0.26	0.26	-	-	0.26
(ii) Trade receivables	-	-	1,116.40	1,116.40	-	-	-	-
(iii) Cash and cash equivalents	-	-	435.78	435.78	-	-	-	-
(iv) Bank Balance other than above	-	-	1,367.84	1,367.84	-	-	-	-
(v) Loans	-	-	-	-	-	-	-	-
(vi) Others	-	-	1,166.71	1,166.71	-	-	-	-
	-	0.26	4,086.73	4,086.99	0.26	-	-	0.26
Financial liabilities								
(i) Borrowings	-	-	8,585.10	8,585.10	-	-	-	-
(ii) Trade payables	-	-	108.67	108.67	-	-	-	-
(iii) Other Financial liability	-	-	1,176.29	1,176.29	-	-	-	-
	-	-	9,870.06	9,870.06	-	-	-	-

* Excludes investment in Associate ₹ 944.74 lacs (Previous Year ₹1014.70 lacs)

B. Measurement of fair values

Valuation techniques and significant unobservable inputs :

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

The following tables show the valuation techniques used in measuring Level 2 and Level 3 fair values, as well as the significant unobservable inputs used.

Financial instruments measured at fair value

Type	Valuation technique
Open purchase and sale contracts	Based on commodity prices listed on stock exchange, and along with quotations from brokers and adjustments made for grade and location of commodity

NOTE - 50 FINANCIAL INSTRUMENTS - FAIR VALUES AND RISK MANAGEMENT

Financial risk management

The Company has exposure to the following risks arising from financial instruments:

- (i) Market risk
 - (a) Currency risk
 - (b) Interest rate risk
 - (c) Commodity risk
- (ii) Credit risk
- (iii) Liquidity risk

RISK MANAGEMENT FRAMEWORK

The Company's activities expose it to a variety of financial risks, including market risk, credit risk and liquidity risk. The Company's primary risk management focus is to minimize potential adverse effects of risks on its financial performance. The Company's risk management assessment policies and processes are established to identify and analyses the risks faced by the Company, to set appropriate risk limits and controls, and to monitor such risks and compliance with the same. These policies and processes are reviewed by management regularly to reflect changes in market conditions and the Company's activities. The Board of Directors and the Audit Committee are responsible for overseeing these policies and processes.

(i) Market risk

Market risk is the risk of changes in the market prices on account of foreign exchange rates, interest rates and Commodity prices, which shall affect the Company's income or the value of its holdings of its financial instruments. The objective of market risk management is to manage and control market risk exposure within acceptable parameters, while optimising the returns.

i(a) Foreign Currency risk

The fluctuation in foreign currency exchange rates may have impact on the profit and loss account, where any transaction has more than one currency or where assets/liabilities are denominated in a currency other than the functional currency of the entity. Considering the countries and economic environment in which the Company operates, its operations are subject to risks arising from fluctuations in exchange rates in those countries. The risks primarily relate to fluctuations in U.S. dollar, against the functional currency.

The Company, as per its risk management policy, uses foreign exchange and other derivative instruments primarily to hedge foreign exchange and interest rate exposure. The Company does not use derivative financial instruments for trading or speculative purposes.

Exposure to foreign currency risk

The Company has no foreign currency exposure as at the year end. (Previous Year Nil)

i(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to market risk for changes in interest rates relates to borrowings from financial institutions. The company's exposure to the risk of changes in market interest rates relates primarily to the borrowing from bank and financial institution. Currently Company is not using any mitigating factor to cover interest rate risk.

Interest rate risk exposure - variable rate

Particulars	(₹ in lacs)	
	As at March 31, 2026	As at March 31, 2025
Borrowing from bank	-	-
Borrowing from others	1,609.96	2,388.49
	1,609.96	2,388.49

Interest rate sensitivity

A reasonably possible change of 1% in interest rates at the reporting date would have increased/(decreased) equity and profit or loss by amounts shown below. This analysis assumes that all other variables, in particular, foreign currency exchange rates, remain constant. This calculation also assumes that the change occurs at the balance sheet date and has been calculated based on risk exposures outstanding as at that date. The period end balances are not necessarily representative of the average debt outstanding during the period.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

A. As at March 31, 2026

(₹ in lacs)

Particulars	Impact on Profit/(loss) before tax	
	1% Increase	1% Decrease
On account of Variable Rate Borrowings from Banks	(16.10)	16.10
Sensitivity	(16.10)	16.10

B. As at March 31, 2025

Particulars	Impact on Profit/(loss) before tax	
	1% Increase	1% Decrease
On account of Variable Rate Borrowings from Banks	(23.88)	23.88
Sensitivity	(23.88)	23.88

(ii) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's receivables from customer. The Company establishes an allowance for doubtful debts and impairment that represents its estimate on expected loss model.

A. Trade and other receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry has an influence on credit risk assessment. Credit risk is managed through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the Company grants credit terms in the normal course of business.

Summary of the Company's exposure to credit risk by age of the outstanding from various customers is as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Past due but not impaired		
Past due 0–90 days	475.60	447.01
Past due 91–180 days	34.11	14.81
Past due more than 180 days	178.07	686.71
	687.78	1,148.53

Expected credit loss assessment for customers as at March 31, 2026 and March 31, 2025.

Exposures to customers outstanding at the end of each reporting period are reviewed by the Company to determine expected credit losses. Historical trends of impairment of trade receivables do not reflect any significant credit losses. Impaired amounts are based on lifetime expected losses based on the best estimate of the management. Further, management believes that the unimpaired amounts that are past due by more than 180 days are still collectible in full, based on historical payment behaviour and extensive analysis of customer credit risk. The impairment loss related to several customers that have defaulted on their payments to the Company and are not expected to be able to pay their outstanding balances, mainly due to economic circumstances.

The movement in the allowance for impairment in respect of trade and other receivables during the year was as follows.

Balance as at April 1, 2025	32.13
Provided during the year	73.91
Reversed during the year	14.71
Balance as at March 31, 2026	91.33
Balance as at April 1, 2024	33.25
Provided during the year	(1.12)
Reversed during the year	-
Balance as at March 31, 2025	32.13

B. Cash and cash equivalents

The Company holds cash and cash equivalents with credit worthy banks and financial institutions of ₹ 692.89 lacs as at March 31, 2026 [₹ 433.33 lacs as at 31st March 2025]. The credit worthiness of such banks and financial institutions is evaluated by the management on an ongoing basis and is considered to be good.

C. Investments

The Company does not expect any losses from non-performance by these counter-parties apart from those already given in financials, and does not have any significant concentration of exposures to specific industry sectors or specific country risks.

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

Financial instruments - Fair values and risk management

(iii) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company manages its liquidity risk by ensuring, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risk to the Company's reputation. The Company has obtained fund based lines from various banks. The Company also constantly monitors various funding options available in the debt and capital markets with a view to maintaining financial flexibility.

Exposure to liquidity risk

The table below analyses the Company's financial liabilities into relevant maturities groupings based on their contractual maturities for:

- * all non derivative financial liabilities.
- * net and gross settled derivative financial instruments for which the contractual maturities are essential for the understanding of the timing of the cash flows.

As at March 31, 2026

(₹ in lacs)

Particulars	Amount	Carrying Amount	Contractual Cash Flows			
			1 year or less	1-2 years	2-5 years	More than 5 years
Non-derivative financial liabilities						
Secured term loans and borrowings	1,609.96	1,609.96	1,609.96	-	-	-
Unsecured term loans and borrowings	566.00	566.00	566.00	-	-	-
Redeemable preference shares	5,460.61	5,460.61	177.33	546.06	4,741.22	-
Trade payables	142.57	142.57	142.57	-	-	-
Other financial liabilities (repayable on demand)	1,236.65	1,236.65	388.45	44.75	96.63	706.82

As at March 31, 2025

Particulars	Amount	Carrying Amount	Contractual Cash Flows			
			1 year or less	1-2 years	2-5 years	More than 5 years
Non-derivative financial liabilities						
Secured term loans and borrowings	2,388.49	2,388.49	681.01	681.01	1,026.47	-
Unsecured term loans and borrowings	736.00	736.00	736.00	-	-	-
Redeemable preference shares	5,460.61	5,460.61	5,460.61	-	-	-
Trade payables	108.67	108.67	97.81	0.77	10.09	-
Other financial liabilities (repayable on demand)	1,211.73	1,211.73	323.17	40.36	118.64	729.56

Note : The inflows/(outflows) disclosed in the above table represent the contractual undiscounted cash flows relating to derivative financial liabilities held for risk management purposes and which are not usually closed out before contractual maturity. The disclosure shows net cash flow amounts for derivatives that are net cash-settled and gross cash inflow and outflow amounts for derivatives that have simultaneous gross cash settlement.

NOTE: 51 - CAPITAL MANAGEMENT

The group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders.

The group monitors capital using a ratio of 'adjusted net debt' to 'adjusted equity'. For this purpose, adjusted net debt is defined as total liabilities, comprising interest-bearing loans and borrowings and obligations under finance leases, less cash and cash equivalents. Equity comprises of Equity share capital and other equity.

The group's policy is to keep the ratio at optimum level. The Group adjusted net debt to equity ratio was as follows.

A. Particulars	As at March 31, 2026	As at March 31, 2025
Total liabilities (Refer note 16, 21)	1,609.96	2,389.27
Less : Cash and cash equivalent	695.21	435.78
Adjusted net debt	914.75	1,953.49
Total equity	20,852.74	19,861.08
Adjusted net debt to adjusted equity ratio	0.04	0.10

Notes

FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

B. Dividends

Amount of Dividends approved during the year by shareholders

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount in ₹	No. of Shares	Amount in ₹
Equity Shares	23,60,24,942	-	23,60,24,942	-
Preference Shares	54,60,613	-	54,60,613	-

NOTE: 52 - ADDITIONAL INFORMATION

- The Group has not granted Loans or Advances in the nature of loans to promoters, directors, KMPs and the related parties (as defined under Companies Act, 2013) either severally or jointly with any other person, that are: (a) repayable on demand or (b) without specifying any terms or period of repayment.
- The Group neither has any Benami property nor any proceedings have been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.
- The Group is not declared wilful defaulter by any bank or financial Institution or other lender.
- The Group does not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.
- The Group is compliant with the number of layers prescribed under clause (87) of section 2 of the Act, 2013 read with the Companies (Restriction on number of Layers) Rules, 2017.
- (A) The Group has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries;(B) The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- The Group does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- The Group has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- The group has not been sanctioned working capital limits in excess of ₹ 5 crore in aggregate from banks on the basis of security of current assets.

As per our report of even date attached.

For SMAK & Co.

Chartered Accountants
(Firm Regn No. 020120C)

CA Atishay Khasgiwala

Partner
Membership No. 417866
Indore, May 28, 2026

For and on behalf of the Board of Directors

Mohan Das Kabra
Chairperson
DIN: 07896243

Ashish Mehta
Company Secretary

Narendra Shah
Managing Director
DIN: 02143172

Pavan Kumar Purohit
Chief Financial Officer

FORM- AOC-1

Pursuant to requirements of first provision to sub-section (3) of section 129 read with
Rule 5 of Companies (Accounts) Rules, 2014.

Statement for the year ended March 31, 2026

containing salient features of the financial statements of subsidiaries/associate firm.

Part A : Subsidiaries

(₹ in lacs)

Sr. No.		Subsidiary	Subsidiary	Subsidiary
1	Name of the subsidiary	Peninsular Tankers Pvt Ltd	Mangalore Liquid Impex Pvt Ltd	Ruchi Renewable Energy Pvt Ltd
2	Reporting period for the subsidiary concerned if different from holding Company's reporting period.	Not Applicable	Not Applicable	Not Applicable
3	Reporting currency and exchange rate on the last date of the relevant financial year in the case of foreign subsidiary.	Not Applicable	Not Applicable	Not Applicable
4	Share Capital	700.00	9.82	923.00
5	Other Equity	(60.51)	498.57	13.12
6	Total Assets	639.91	1,180.56	3,395.91
7	Total Liabilities	0.42	672.17	2,459.79
8	Investments	-	-	-
9	Turnover	-	519.20	1,336.40
10	Profit before taxation	7.66	69.04	76.94
11	Provision for taxation	-	15.82	-
12	Profit after taxation	7.66	53.22	76.94
13	Proposed Dividend	-	-	-
14	% of shareholding	100%	99.90%	100%

Notes : i. Names of Subsidiaries which are yet to commence operations : Nil
ii. Names of Subsidiaries which have been liquidated or sold during the year : Nil

Part B : Associates and Joint ventures

Sr No	Name of Associate/Partnership firm	Narang & Ruchi Developers
1	Latest Audited Balance Sheet Date	Not Audited
2	Shares of Associate/ Joint Venture held by the Company as on the year end	
a.	Nos	Not Applicable
b.	Amount of Investment in Associate/Joint Venture	₹ 944.07 lacs
c.	Extent of holding percentage	90%
3	Description of how there is significant influence	Due to majority shareholding
4	Reason why the associate/joint venture is not consolidated	Not Applicable
5	Networth attributable to Shareholding as per the latest balance sheet	₹ 811.25 lacs
6	Profit / (Loss) for the Year	₹ (100.89) lacs
	Considered for consolidation	₹ (70.62) lacs
	Not considered for consolidation	₹ (30.27) lacs
7	Names of associates or joint ventures which are yet to commence operations.	Nil
8	Names of associates or joint ventures which have been liquidated or sold during the year.	Nil

For and on behalf of the Board of Directors

Mohan Das Kabra
Chairperson
DIN: 07896243

Narendra Shah
Managing Director
DIN: 02143172

Ashish Mehta
Company Secretary

Pavan Kumar Purohit
Chief Financial Officer
Indore, May 28, 2025



Ruchi Infrastructure Limited

Registered Office :
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Tel: + 91 22 66560600

If undelivered please return to:

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Registrar and Share Transfer Agent
(Unit: Ruchi Infrastructure Limited)
170/10, Film Colony, R.N.T. Marg, Indore-452001 Madhya Pradesh

