



August 13, 2026

The General Manager,
Department of Corporate Services – Listing,
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400 001.

Scrip Code: 509895

Dear Sir,

Sub: Notice of 122nd Annual General Meeting and Submission of Annual Report of the company for the Financial Year 2025-26

Pursuant to Regulations 30 and 34 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, we are submitting herewith the Annual Report including Notice of Annual General Meeting for the Financial Year 2025-2026. Annual General Meeting of the Company is scheduled to be held on **Thursday, September 10, 2026** through Video Conferencing (“VC”)/Other Audio-Visual Means (“OAVM”) at **11.30 A.M.**

In accordance with the MCA and SEBI Circulars, the Annual Report together with the Notice of the AGM has been dispatched through electronic mode on August 13, 2026 to those Shareholders whose email addresses are registered with the Company / Depository Participants.

The remote e-voting facility shall be kept open from **Monday, September 07, 2026 (9:00 a.m.)** to **Wednesday, September 09, 2026 (5:00 p.m.)** for shareholders to cast their votes electronically. The cut-off date for voting (including remote e-voting) shall be **Wednesday, September 02, 2026**. The detailed instructions with respect to voting have been mentioned in the Notice of AGM.

The Annual Report containing Notice of 122nd Annual General Meeting is also uploaded on the Company’s website www.hindoostan.com.

Please take the same on record.

Yours faithfully,
For **HINDOOSTAN MILLS LIMITED**,

KAUSHIK KAPASI
Company Secretary and Compliance Officer
FCS 1479

Encl: As above.



HINDOOSTAN MILLS LIMITED

122nd
Annual Report
2025-2026



HINDOOSTAN MILLS LIMITED

BOARD OF DIRECTORS

KHUSHAAL C. THACKERSEY

Joint Managing Director

ABHIMANYU J. THACKERSEY

Joint Managing Director

Independent Directors

ANANT P. PATEL

AMOL P. VORA

GEETA J. PALAN

Chief Financial Officer

Shraddha P. Shettigar

Company Secretary

Kaushik N. Kapasi

Auditors

SHR & Co.,

Chartered Accountants

Bankers

HDFC Bank Ltd.

Registered Office

Shivsagar Estate "D" Block, 8th Floor,

Dr. Annie Besant Road.

Worli, Mumbai – 400 018

CIN: L17121MH1904PLC000195

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**122nd Annual General Meeting on Thursday,
September 10, 2026 at 11.30 a.m. through video
conference/Other Audio Visual Means**

Plant

Plot No.D-1, MIDC Industrial Area,

Village – Taswade, Tal – Karad,

Dist.– Satara – 415 110, Maharashtra

Registrar & Transfer Agents

Computech Sharecap Limited,

147, Mahatma Gandhi Road,

Opp. Jehangir Art Gallery,

Mumbai - 400 001.

Tel: 022 – 22635000/1

Fax: 022 – 22635005

helpdesk@compu-techsharecap.in

www.compu-techsharecap.com

NOTICE

Notice is hereby given that the 122nd Annual General Meeting (AGM) of the Members of Hindoostan Mills Limited will be held on Thursday, September 10, 2026 at 11.30 a.m. through video conference (VC)/Other Audio Visual Means (OAVM), venue of the meeting shall be deemed to be the registered office of the Company at "Shivsagar Estate "D" Block, 8th floor, Dr. Annie Besant Road, Worli, Mumbai - 400 018 to transact following business:

ORDINARY BUSINESS:

1. To consider and adopt the audited financial statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Directors and the Auditors.
2. To appoint a Director in place of Mr. Abhimanyu J. Thackersey (DIN: 00349682) who retires by rotation at this Annual General Meeting and, being eligible, offers himself for re-appointment.
3. To consider and, if thought fit, to pass the following Resolution as an Ordinary Resolution:

"RESOLVED THAT subject to the provisions of Section 139,142 and other applicable provisions, if any, of the Companies Act, 2013, read with Rule 3(7) of the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof for the time being in force), M/s. SHR & Co., Chartered Accountants, LLP (FRN 120491W) , who retires on the conclusion of 122nd Annual General Meeting, be and is hereby reappointed as the Statutory Auditors of the Company, for the term of five consecutive years starting from the conclusion of this 122nd Annual General Meeting for the financial year 2026-27 to the conclusion of 127th Annual General Meeting to be held for financial year 2030-31 on such remuneration as shall be fixed by the Board of Directors of the Company in consultation with the Auditors plus applicable taxes and reimbursement of out of pocket expenses, if any."

SPECIAL BUSINESS:

4. **Approval for "re-appointment of Mr. Abhimanyu J. Thackersey (DIN: 00349682) as the Joint Managing Director and payment of remuneration"**

To consider and if thought fit, to pass, the following resolution as a **SPECIAL RESOLUTION**:

"RESOLVED THAT in accordance with the provisions of Sections 196, 197, 198 and 203 read with Schedule V and other applicable provisions of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), and the Articles of Association of the Company, subject to approval of the relevant authorities if any and such

other consents and permission as may be necessary, approval of the members be and is hereby accorded for the re-appointment of Mr. Abhimanyu J. Thackersey, the Joint Managing Director (DIN: 00349682) for a period of three years with effect from February 08, 2027 till February 07, 2030 on such terms and conditions as mentioned below with liberty to the Board of Directors (hereinafter referred to as "the Board" which term shall include the Nomination and Remuneration Committee of the Board) to increase in remuneration during the said three years in the scale as mentioned below:

- a. Remuneration – Rs. 3,50,000 per month in the scale of Rs. 3,50,000- Rs.7,00,000 inclusive of all perquisites except the following perquisites shall not be counted in the aforesaid remuneration.
- b. Perquisites
 - i. Company's contribution to Provident fund, Superannuation fund or annuity fund to the extent these either singly or put together are not taxable under the Income-tax Act/Rules.
 - ii. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service;
 - iii. Encashment of leave at the end of the tenure; and
 - iv. Use of the Company's car for official purposes.
- c. Other conditions:
 - a. Mr. Abhimanyu J. Thackersey shall be liable to retire by rotation as a Director.
 - b. Mr. Abhimanyu J. Thackersey shall not be paid any sitting fees for attending the Meetings of the Board of Directors or Committee thereof.
 - c. Mr. Abhimanyu J. Thackersey shall be reimbursed of all expenses actually and properly incurred by him for the business of the Company.
 - d. The appointment may be terminated by either the Company or by Mr. Abhimanyu J. Thackersey by giving three months' written advance notice.

RESOLVED FURTHER THAT In the event of loss or inadequacy of profits in any financial year during the currency of



HINDOOSTAN MILLS LIMITED

tenure of the appointment, he shall be paid salary, perquisites and other allowances as the minimum remuneration, in accordance with the provisions of Section 197 read with Schedule V of the Companies Act, 2013, subject to the overall ceiling prescribed therein, as amended from time to time and subject to the approvals as may be required under the Companies Act, 2013.

RESOLVED FURTHER THAT the Board be and is hereby authorized to alter and vary the terms and conditions to the said appointment to the extent the Board may consider appropriate and as may be agreed to between the Board and Mr. Abhimanyu J. Thackersey.

RESOLVED FURTHER THAT the Board be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution.”

By Order of the Board of Directors,

Kaushik N. Kapasi

Company Secretary

FCS 1479

Date: August 07, 2026

Registered Office:

Shivsagar Estate “D” Block, 8th floor,

Dr. Annie Besant Road,

Worli, Mumbai - 400 018

CIN: L17121MH1904PLC000195

Email: complaint@hindoostan.com

NOTES:

1. Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, (‘the Act’), Regulation 36 of SEBI (LODR) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2), each as amended, relating to the Special Business to be transacted at the Annual General Meeting (‘AGM’) is annexed hereto. The Board of Directors have considered and decided to include the Item No.4 given above as Special Business in this AGM.
2. The Register of Members of the Company will remain closed from Monday, September 07, 2026 to Wednesday, September 09, 2026 (both days inclusive).
3. Institutional Members are encouraged to attend and vote at the AGM through VC / OAVM. In case any Institutional Members, facing issues for participating in AGM can write to complaint@hindoostan.com.
4. As the AGM is being conducted through VC / OAVM, for the smooth conduct of proceedings of the AGM, Members are encouraged to express their views / send their queries in advance mentioning their name, demat account number / folio number, email id, mobile number at complaint@hindoostan.com. Questions / queries received by the Company till 5.00 p.m. on Saturday, September 05, 2026 shall only be considered and responded during the AGM.
5. All the documents referred to in the accompanying Notice and Explanatory Statements, shall be available for inspection through electronic mode, the request be sent to complaint@hindoostan.com.
6. The Register of Directors and Key Managerial Personnel and their Shareholding maintained under Section 170 of the Act, the Register of Contracts or arrangements in which Directors are interested under Section 189 of the Act shall be available for inspection by the members electronically up to the date of 122nd AGM, the request be sent to complaint@hindoostan.com.
7. The Members, whose unclaimed dividends have been transferred to IEPF, may claim the same by making an application to the IEPF Authority in Form No. IEPF-5 available on www.iepf.gov.in.
8. As per Regulation 40 of SEBI (LODR) Regulations, 2015, as amended, securities of listed companies can be transferred only in dematerialized form with effect from April 01, 2019, except in case of request received for transmission or transposition of securities. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form.
9. The Company is sending letter to shareholders holding physical shares reminding them to furnish the details of PAN, contact details, specimen signature, Bank account details and Nomination details to our RTA immediately. Such shareholders are requested to submit the said documents, if not furnished immediately.
10. Annual Report for the year 2025-26 including the audited financial statements for the year ended March 31, 2026, is being sent by e-mail to those Members whose e-mail addresses are registered with Company’s RTA / Depository Participants (DP).

Further, the hard copy of the same would also be made available to the Members on request. Members may forward

their request for hard copy to complaint@hindoostan.com. Members may note that the 122nd Annual Report will also be available on the Company's website www.hindoostan.com, website of the Stock Exchange i.e., BSE Limited at www.bseindia.com and on the website of NSDL at www.evoting.nsdl.com.

A letter providing the web-link, including the exact path, where complete details of the Annual Report is available is being sent to those shareholders who have not registered their email address.

11. The voting rights of the Members for the purpose of e-voting shall be reckoned in proportion to the paid-up value of the equity shares registered in their name as on Wednesday, September 02, 2026.
12. Mr. Narayan Parekh, Partner of M/s. PRS Associates, Practicing Company Secretaries has been appointed as a Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
13. The Scrutinizer shall, immediately after the conclusion of e-voting at the AGM, will scrutinize the votes cast at the meeting and, votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and make, not later than 48 hours of conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same.
14. The Results shall be declared on or after the Annual General Meeting of the Company and the Resolutions shall be deemed to be passed on the date of the Annual General Meeting subject to receipt of the requisite numbers of votes in favour of the Resolutions.
15. The Results declared along with the Scrutinizer's Report shall be placed on the Company's website i.e. www.hindoostan.com and on the website of NSDL i.e. www.evoting.nsdl.com. The Results will also be communicated to the Stock Exchange where the shares of the Company are listed.

INSTRUCTIONS FOR E-VOTING AND JOINING VIRTUAL MEETINGS

1. Pursuant to the General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs (MCA) and circular issued by SEBI vide circular no. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133 dated October 3, 2024 ("SEBI Circular"), circular no. 03/2025

dated September 22, 2025 issued by MCA and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time), companies are allowed to hold EGM/AGM through Video Conferencing (VC) or other audio visual means (OAVM), without the physical presence of members at a common venue. In compliance with the said Circulars, EGM/AGM shall be conducted through VC / OAVM.

2. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this EGM/AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the EGM/AGM through VC/OAVM and participate there at and cast their votes through e-voting.
3. The Members can join the EGM/AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the EGM/AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the EGM/AGM without restriction on account of first come first served basis.
4. The attendance of the Members attending the EGM/AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
5. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the EGM/AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency.

The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the EGM/ AGM will be provided by NSDL.

6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the EGM/AGM has been uploaded on the website of the Company at www.hindoostan.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and the EGM/AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
7. EGM/AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular issued from time to time

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote e-voting period begins on Monday, September 07, 2026 at 09:00 A.M. and ends on Wednesday, September 09, 2026 at 5:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Wednesday, September 02, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Wednesday, September 02, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/ mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, will be able to see

	e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.		5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  
	3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp.	Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my easi username & password.
	4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.		2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there are links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly.

	3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and will also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example, if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example, if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example, if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:

- If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
- If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- How to retrieve your 'initial password'?
 - If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for

shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

- If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
- Click on "**Forgot User Details/Password?**"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

- After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
- Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".

3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to np@prssec.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on: 022 - 4886 7000 or send a request to Sanjeev Yadav, Assistant Manager at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested

scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to complaint@hindoostan.com.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to complaint@hindoostan.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the EGM/ AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the EGM/AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the EGM/AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE EGM/AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the EGM/AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM” placed under “**Join meeting**” menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance between 9.00 a.m. on Friday, August 28, 2026 and 5.00 p.m. on Friday, September 04, 2026, mentioning their name, demat account number/folio number, email id, mobile number at complaint@hindoostan.com. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance three days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at complaint@hindoostan.com. These queries will be replied by the Company suitably by email.
6. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.

ANNEXURE TO THE NOTICE

Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013

Item no. 3

Explanatory statement for item no. 3 being ordinary business is not mandatory.

M/s. SHR & Co., Chartered Accountants, LLP (FRN 120491W) holds office of statutory auditors up to the conclusion of 122nd Annual General Meeting since they have completed 5 years for the first term. They are eligible to seek reappointment as statutory auditors of the Company for the second term for a period of five years pursuant to section 139 of the Companies Act 2013.

The Board of Directors of the Company has approved the proposal for reappointment of M/s. SHR & Co., Chartered Accountants, LLP (FRN 120491W), as the Statutory Auditors of the Company for the second term of five years as mentioned in the resolution. They have given their written consent along with a certificate that their appointment is in accordance with the limits, conditions and criteria as specified in section 141 of the Companies Act 2013.

Credentials of the Auditors

M/s. SHR & Co., provides wide range of professional services in the field of Audit Assurance, Direct Tax, Indirect Tax, Company Law, Financial Advisory, FEMA and also Allied laws etc. The firm specializes in Audit and Assurance field and firm has been Peer Reviewed by the Institute of Chartered Accountants of India for the past 15 years. The firm has over a period established its strong hold in the statutory audit and other services in case of Pharmaceutical Companies, Healthcare segment, Textile Companies (cotton textile and polyester textile), Banks, and niche areas of Non-Banking Finance Companies, Fintech Companies, Speciality Chemical business (for eg company supplying to defence, food additives, adhesives manufacturing companies, etc) amongst other.

The Board recommends the Resolution at Item No.3 of the accompanying Notice for approval by the Members of the Company.

None of the Directors or Key Managerial Personnel (“KMP”) or their respective relatives are, in anyway, concerned or interested in the Resolution at Item No. 3 of the accompanying Notice.

Item No.4

The Nomination and Remuneration Committee at its Meeting held on August 07, 2026 and the Board at its Meeting held on

the same day, considering past experience of Mr. Abhimanyu J. Thackersey, his education, skill and prevalent remuneration to managerial personnel in the industry, had subject to the Members' approval and pursuant to the provisions of the Articles of Association of the Company approved the reappointment of Mr. Abhimanyu J. Thackersey as the Joint Managing Director for a period of three years from February 08, 2027 to February 07, 2030 on the remuneration and terms and conditions as mentioned in the Resolution.

Further, pursuant to the provisions of Section 197 read with Schedule V of the Act, in respect of the payment of managerial remuneration in case of no profits or inadequacy of profits as calculated under Section 198 of the Act, the Company may pay such remuneration up to the ceiling limits as specified in Schedule V subject to the Members' approval.

Taking into consideration the above and the terms of appointment and remuneration agreed with Mr. Abhimanyu J. Thackersey, it is proposed to obtain Members approval for his appointment.

A copy of draft letter pertaining to his appointment is kept open for inspection through electronic mode; the request for inspection may be mailed on complaint@hindoostan.com.

None of the Directors, Key Managerial Personnel of the Company and their respective relatives is in any way concerned or interested in the said Resolution, except Mr. Abhimanyu J. Thackersey himself, in the Resolution of the Notice.

The Statement Containing Additional Information as required in Schedule V of the Act, Regulation 36 of SEBI (LODR) Regulations, 2015 and Secretarial Standard on General Meetings.

I. General Information:

- (1) Nature of industry: The Company is mainly engaged in Textile and paper processing machinery, Calendar machine and Rolls.
- (2) Date or expected date of commencement of commercial production: The Company was incorporated on May 12, 1904 and is in business since then.
- (3) In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus: Not Applicable
- (4) Financial performance based on given indicators-

As per audited financial results for the accounting year ended March 31, 2026

Particulars	(Rs. in lakhs)
Total Revenue	1589.69
Total comprehensive income/(loss)	(632..90)
Reserves and Surplus	3116.18

(5) Foreign investments or collaborations, if any- **Nil**

II. Information about the appointee - Mr. Abhimanyu J. Thackersey:

(1) Background details:

Mr. Abhimanyu J. Thackersey, aged 43, is a B.A. in Economics from The University of Michigan-Ann Arbor and has been associated with the Company for more than 15 years. Mr. Abhimanyu J. Thackersey was an executive director of the Company for the period from May 09, 2011 to September 07, 2017. Then he was appointed as an Executive director with effect from February 08, 2021 for a period of three years, reappointed for a further period of three years with effect from February 08, 2024, redesignated as Joint Managing Director with effect from May 23, 2024 for his remaining term of current appointment which is valid till February 7, 2027.

He managed the textile business of Hindoostan Mills Ltd. and during the aforesaid period he led the company's foray into technical textiles in 2011. Earlier he was an 'Executive Director' of The Hindoostan Spinning and Weaving Mills Limited. Besides, he has vast experience in textile and engineering industry and rich experience in commercial aspects of production, marketing, finance and accounts.

(2) Past remuneration:

Remuneration – Rs. 3,50,000 per month in the scale of Rs. 3,50,000- Rs.7,00,000 inclusive of all perquisites except the following perquisites not counted in the aforesaid remuneration:

Perquisites

- i. Company's contribution to Provident fund, Superannuation fund or annuity fund to the extent these either singly or put together are not taxable under the Income-tax Act, 1961 (43 of 1961);
- ii. Gratuity payable at a rate not exceeding half a month's salary for each completed year of service;
- iii. Encashment of leave at the end of the tenure; and
- iv. Use of the Company's car for official purposes.

(3) Recognition or awards: Nil.

(4) Job profile and suitability:

Mr. Abhimanyu J. Thackersey is responsible for day-to-day management, subject to the direction and control of the Board of Directors. He is also responsible for performing such duties as may from time to time be entrusted by the Board.

The Board of Directors considers that services and extensive experience of Mr. Abhimanyu J. Thackersey will be useful and beneficial to the Company in its overall development and growth.

(5) Remuneration proposed to Mr. Abhimanyu J. Thackersey: As stated in the proposed Resolution.

(6) Comparative remuneration profile with respect to industry, size of the company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin).

Taking into consideration the size of the Company, the profile of Mr. Abhimanyu J. Thackersey, the responsibilities shouldered by him and the industry benchmarks, the remuneration proposed to be paid is commensurate with the remuneration package paid to similar level appointees in other companies.

(7) Pecuniary relationship directly or indirectly with the company, directors of the Company or relationship with the managerial personnel, if any.

Besides the remuneration paid / payable to Mr. Abhimanyu J. Thackersey, he does not have any other pecuniary relationship with the Company. He is not related directly or indirectly to any directors of the Company nor with any managerial personnel of the Company.

(8) He is not director of any other listed company during last three years. He is a member of the Stakeholders' Relationship Committee of the Company.

III. Other information:

Reasons of loss or inadequate profits, steps taken or proposed to be taken for improvement and expected increase in productivity and profits in measurable terms:

The Textile unit is closed with effect from June 24, 2025 since the unit was not viable due to continuous losses for more than five years. As at March 31, 2026 the Company incurred a comprehensive loss of Rs.632.90 lakhs and in the coming and subsequent years, though it is likely that owing to the nature of the industry, there may be inadequate profits, the Company shall take effective steps for improvement of output and profit. The textile unit which was under loss is closed. The Company plans to increase volume of business of engineering unit which may increase profitability of the Company.

In the event of loss or inadequacy of profits in any year during the aforesaid tenure, Mr. Abhimanyu J. Thackersey shall be paid the remuneration, subject to the provisions of the Companies Act, 2013 and subject to the restrictions, and amendment thereto, from time to time.

By Order of the Board of Directors,

Kaushik N. Kapasi
 Company Secretary
 FCS 1479

Date: August 07, 2026

Registered Office:
 Shivsagar Estate "D" Block, 8th floor,
 Dr. Annie Besant Road,
 Worli, Mumbai - 400 018
 CIN: L17121MH1904PLC000195
 Email: complaint@hindoostan.com

Annexure

Pursuant to Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards on General Meetings (SS-2) details of Directors seeking appointment / re-appointment at the ensuing Annual General Meeting are as follows:

Name of the Director	Abhimanyu J. Thackersey
Age and Date of Birth	43 years; 13.08.1982
Date of appointment	26.06.2020
Brief Resume (including profile, qualification, experience and expertise in specific functional areas)	Mr. Abhimanyu J. Thackersey is an Economics Graduate from The University of Michigan-Ann Arbor. He is one of the promoters of the Company. He has worked in the textile business ever since he graduated in 2004 starting with a Los Angeles based garment retailer before moving back to India in 2006 to join the family textile business. He was earlier Executive director of the Company from May 09, 2011 to September 07, 2017. He had managed the textile business of Hindoostan Mills Ltd. during the said period and led the company's foray into technical textiles in 2011. He was Executive Director of the Company since February 08, 2021. He was then designated as Joint Managing Director with effect from May 23, 2024. He has experience in the textile and engineering industry.
Directorship held in other Listed Companies	Nil
Membership / Chairmanship of Committees of other Listed Companies	Nil
List of listed companies in which he/ she resigned during last three years	Nil
Shareholding of non-Executive Director	NA
Relationship between Directors inter-se	Nil
In case of Independent Director, skills and capabilities	NA

DIRECTORS' REPORT

DIRECTORS' REPORT

Dear Members,

Your Board of Directors are pleased to present the 122nd Annual Report together with the Audited Financial Statements for the year ended March 31, 2026.

FINANCIAL RESULTS

The Company's financial performance for the year ended March 31, 2026 is summarized below:

(Rs. in lakhs)

	Current Year Ended March 31, 2026	Previous Year Ended March 31, 2025
Gross Profit/(Loss) before Interest, Depreciation and Tax from continuing operation	58.19	402.08
Less: Interest Cost	6.61	10.95
Gross Profit/(Loss) after interest but before Depreciation and Tax	51.58	391.13
Less: Depreciation	152.00	151.81
Profit/(Loss) before Tax	(100.42)	239.32
Less: Tax adjustment of earlier years	6.97	0.00
Profit/(Loss) after tax	(107.39)	239.32
Loss from discontinued operations	(555.29)	(1316.67)
Other comprehensive income / Loss	29.78	(20.11)
Total comprehensive income / Loss	(632.90)	(1097.46)

REVIEW OF OPERATIONS

The revenue from operations of the Company for the Financial Year 2025-26 was Rs.1449.26 Lacs as against Rs. 1638.80 Lacs of the previous year.

Textile

The Textile manufacturing Unit at Karad, Maharashtra was temporarily suspended with effect from October 03, 2024 due to reduced demand and erosion of margin in the textile business.

Thereafter, the Company approached the Maharashtra Government for its closure. The Industries, Energy & Labour Department, State Government of Maharashtra gave permission for closure of the unit on June 19, 2025 under section 25 O (2) of the Industrial Disputes Act, 1947.

The Company closed the Textile unit with effect from June 24, 2025, and issued Notice to workers as on that date relating to closure of the unit. The Company has duly paid all dues to the workers.

The Board decided to dispose of the textile machinery and sought the approval of shareholders by Postal Ballot. The Approval of shareholders has been obtained for sale of the entire textile machinery at floor price of Rs. 15 Crores by passing special resolution through Postal Ballot dated March 15, 2026.

Engineering

The demand for the Company's products was affected mainly due to slow down in the global textile industry. The Company is now focusing on growth through the development of high-quality Calender Machines using advanced materials such as Hybrid Rolls and Advanced Polyamide Rolls.

To increase its presence in international markets, the Company participated in the Techtextil Exhibition held in Frankfurt, Germany, in the last week of April 2026. This platform will help widen the Company's global market presence in high performance calender rolls and machines for the technical textile industry. The Company expects increased orders from European markets, Bangladesh and large domestic companies in a near future.

DIVIDEND

In view of the losses incurred during the year under review, the Directors have not recommended dividend for the year ended March 31, 2026.

FIXED DEPOSITS

The Company has not accepted any deposits from the public during the year under review. There are no outstanding deposits remaining unpaid / unclaimed as on March 31, 2026.

DIRECTORS

Mr. Abhimanyu J. Thackersey, Joint Managing Director of the Company, retires by rotation at 122nd Annual General Meeting and being eligible offered himself for re-appointment as a Director of the Company. The Board recommends his reappointment as a director retiring by rotation.

Mr. Abhimanyu J. Thackersey holds office of Joint Managing Director up to February 07, 2027. The Board has recommended reappointment of Mr. Abhimanyu J. Thackersey as Joint Managing Director for a period of three years with effect from February 08, 2027.

His Brief profile as required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is a part of the Notice convening the Annual General Meeting.

COMMITTEES OF THE BOARD

Details of all the Committees, their composition and meetings held during the year are provided in the Corporate Governance Report, a part of this Annual Report.

INDUSTRIAL RELATIONS

Industrial relations of the Engineering unit are cordial.

CONTRACTS AND ARRANGEMENTS WITH RELATED PARTIES

All transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on an arm's length basis. Form AOC-2 giving details of transactions with related parties referred to in sub-section (1) of section 188 is herewith enclosed, marked as **Annexure I**.

The policy on Related Party Transactions as approved by the Board is uploaded on the Company's website at <https://www.hindoostan.com>.

COMPLIANCE UNDER THE COMPANIES ACT

1) Annual return

Annual return referred to in sub-section (3) of section 92 has been placed on website of the Company, website address <https://www.hindoostan.com>.

2) No. of Board Meetings

Five Meetings of Board of Directors were held during the year.

3) Directors' Responsibility Statement

Pursuant to the provisions of Section 134(3) (c) and 134(5) of the Companies Act 2013, the Directors confirm to the best of their knowledge and belief:

- (a) that in the preparation of the annual accounts, the applicable accounting standards had been followed and there are no material departures;

- (b) that the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the Company for that period;
- (c) that the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (d) that the directors have prepared the annual accounts on a going concern basis;
- (e) that the directors have laid down internal financial controls to be followed by the Company and such internal financial controls are adequate and operating effectively; and
- (f) the directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

4) Independent directors

In the opinion of the Board, all Independent Directors possess requisite qualifications, experience and expertise and hold high standards of integrity.

All the Independent Directors have given declarations that they meet with the criteria of Independence as prescribed under sub-section (6) of Section 149 of the Companies Act, 2013 and under SEBI (Listing Obligations and Disclosures Requirements) Regulations 2015.

5) Policy

The Board has, on the recommendation of the Nomination & Remuneration Committee framed a policy on directors' appointment and remuneration including criteria for determining qualifications, positive attributes, independence of a director, appointment of Directors, Key Managerial Personnel, Senior Management and to fix/review their remuneration. Policy is on the Company's website at <https://www.hindoostan.com>.

6) Particulars of Loans, Guarantees or Investments

The Company has not given any loan and guarantee nor made any investments under Section 186 of the Companies Act, 2013 during the year under review.

7) Board Evaluation

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, the Board has carried out an annual performance evaluation of its own performance, the directors individually as well as the evaluation of the working of its Audit, Stakeholders Relationship and Nomination & Remuneration Committees.

- 8) No application is made nor any proceeding is pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year.
- 9) The Company has complied with the provisions of the maternity benefit act 1961.

10) Information under section 197

- i. The information required pursuant to Section 197 read with Rule 5 (1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is given below:

There was no employee drawing remuneration of Rs. One Crore and Two Lacs during the year or Rs.8,50,000/- per month for a part of the year covered under Section 197 of the Companies Act, 2013 read with Rule 5 (2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

- ii. The ratio of the remuneration of the Joint Managing Directors to the median remuneration of the employees of the Company for the financial year.

Mr. Khushaal C. Thackersey : 5:1

Mr. Abhimanyu J. Thackersey : 5:1

- iii. The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year.

Directors, Chief Executive Officer, Company Secretary or Manager	% increase in remuneration in the financial year
Mr. Khushaal C. Thackersey, Joint Managing Director	0.00
Mr. Abhimanyu J. Thackersey, Joint Managing Director	0.00
Ms. Shraddha P. Shettigar, CFO	9.00
Mr. Kaushik N Kapasi, CS	9.00

- iv. The percentage increase in the median remuneration of employees in the financial year: 14.20%

- v. The number of permanent employees on the rolls of the Company:

- 23 employees on March 31, 2026

- vi. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration.

Average Salary Increase for KMP's : 3.10%

Average Salary Increase for non-KMP's : 11.60%

- vii. Affirmation that the remuneration is as per the Remuneration policy of the Company.

The remuneration paid to employees of the Company is as per the remuneration policy of the Company.

- viii. The statement containing names of top ten employees in terms of remuneration drawn as required under Section 197(12) of the Act read with Rules 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is provided in a separate Annexure forming part of this Report and the accounts are being sent to the Members excluding the aforesaid Annexure.

In terms of Section 136 of the Act, the said Annexure is open for inspection at the Registered Office of the Company. Any shareholder interested in obtaining a copy of the same may write to the Company Secretary.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

A. Conservation of energy

- i. Steps taken by the Company for utilizing alternate sources of energy: -

- Nil

- ii. The Capital investment on energy conservation equipment.

- Nil

B. Technology absorption

- i. the efforts made towards technology absorption
 - Nil
- ii. the benefits derived like product improvement, cost reduction, product development or import substitution;
 - Nil

C. Foreign Exchange Earnings & Outgo:

Particulars	March 31, 2026	March 31, 2025
Foreign exchange earned (Rs. Lacs)	34.35	274.68
Foreign exchange used (Rs. Lacs)	267.51	225.99

RISK MANAGEMENT POLICY

The Company has developed a risk management policy identifying primary risk and secondary risk. Primary risk includes manpower development, product efficiency, fluctuation in price of raw materials and competition. The profitability of the Company may be affected on account of these risk factors.

Financial risk management is mentioned in Other Notes no. 32 (VI) of other Notes to Accounts, please refer page no. 98 to 102 of the Annual Report.

CORPORATE GOVERNANCE

The Company is maintaining the standards of Corporate Governance and adheres to the corporate governance requirements set out by SEBI. The Report on Corporate Governance as stipulated under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is an integral part of this Report. The requisite certificate from M/s. K. C. Nevatia & Associates, Practicing Company Secretaries confirming compliance with the conditions of corporate governance is attached to the Report on Corporate Governance.

CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

In terms of the provisions of Section 135 of the Act read with Companies (Corporate Social Responsibility Policy) Rules, 2014, the Board of Directors of your Company has constituted a Corporate Social Responsibility (CSR) Committee consisting of Mr. Anant P. Patel, Mr. Amol P. Vora, Ms. Geeta J. Palan and Mr. Khushaal C. Thackersey. The Committee has formulated and recommended to the Board a CSR Policy indicating the

activities to be undertaken by the Company, which has been approved by the Board and the same is available on your Company's website at <https://www.hindoostan.com>.

In view of the loss during the immediately preceding financial year i.e. 2024-25, the Company was not required to spend any amount on CSR activities during FY 2025-26. Since there was no CSR activity, the annual report on CSR activities is not enclosed.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS / COURTS, IF ANY

There is no significant material order passed by the Regulators / Courts which would impact the going concern status of your Company and its future operations.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has an Internal Control System, commensurate with the size, scale and complexity of its operations. Based on the framework of internal financial controls and compliance systems established and maintained by the Company, work performed by the internal, statutory and secretarial auditors, including audit of internal financial controls over financial reporting by the statutory auditors, and the reviews performed by the Audit Committee, the Board is of the opinion that the Company's internal financial controls were adequate and effective during financial year 2025-26.

VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has a vigil mechanism to deal with instances of fraud and mismanagement, if any. The Vigil Mechanism Policy is available on your Company's website <https://www.hindoostan.com>.

AUDITORS

Statutory Auditors

The Board has duly reviewed the Statutory Auditors' Report on the Accounts. The observations and comments appearing in the Auditors' Report are self-explanatory and do not call for any further explanation / clarification by the Board. The Statutory Auditors hold office of Auditors up to the conclusion of ensuing 122nd Annual General Meeting. The Board has recommended their reappointment as statutory auditors for a further period of five years.

Cost Audit

Turnover of the Company falls below the criteria of minimum turnover required for compulsory cost audit during the financial year 2025-26 and as such cost audit for the said financial year is not required.

Secretarial Audit

The Secretarial Audit Report of M/s. PRS & Associates, the Company Secretaries in Practice is annexed herewith as **Annexure-II**. The observations and comments appearing in the Secretarial Auditors' Report are self-explanatory and do not call for any further explanation / clarification by the Board.

SEXUAL HARASSMENT

The Company has complied with provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

Following details as required are given below:

- a. number of complaints of sexual harassment received in the year:
 - Nil
- b. number of complaints disposed during the year:
 - Not applicable since no complaints were received
- c. number of cases pending for more than ninety days:
 - Nil

ACKNOWLEDGEMENT

Your Directors would like to express their sincere appreciation for the assistance and co-operation received from the Banks, Government authorities, customers, vendors and members during the year under review. Your Directors also wish to place on record their deep sense of appreciation for the committed services by the Company's executives, staff and workers.

For and on behalf of the Board of Directors,

Abhimanyu J. Thackersey
Joint Managing Director
DIN: 00349682

Khushaal C. Thackersey
Joint Managing Director
DIN: 02416251

Place: Mumbai

Date: August 07, 2026

Annexure-I

Form No. AOC-2

(Pursuant to *clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014*)

Form for disclosure of particulars of contracts/arrangements entered by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's-length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis - **Nil**
2. Details of material contracts or arrangement or transactions at arm's length basis

a.	Name(s) of the related party and nature of relationship	The Bhor Chemicals and Plastics Private Limited (Bhor) Relationship – Mr. Abhimanyu J. Thackersey, Joint Managing director is a director/shareholder of Bhor	The Bhor Chemicals and Plastics Private Limited (Bhor) Relationship – Mr. Abhimanyu J. Thackersey, Joint Managing director is a director/shareholder of Bhor
b.	Nature of contracts/arrangements / transactions-	Sale, purchase or supply of any goods or materials, properties, rendering any service, to get any service from Bhor, and to get job work done by Bhor, reimbursement of expenses that may be incurred by Bhor on behalf of HML.	To give corporate loan up to an aggregate sum of Rs. Five crores in one or more tranches at interest 8.50% per annum for a period up to one year. Board approval was taken at the Board meeting held on February 10, 2026; Approval of shareholders under section 185 authorising the Special to give loan was taken by passing Board resolution at the 120th Annual General Meeting held on September 20, 2024.
c.	Duration of the contracts / arrangements/ transactions	One year from April 01, 2025 to March 31, 2026	Not applicable
d.	Salient terms of the contracts or arrangements or transactions including the value, if any:	Omnibus approval for Rs. One Crore per transaction during the financial year 2025-26 plus reimbursement of expenses that may be incurred by Bhor on behalf of HML on an Arm's Length basis	Authority to the Board to give corporate loan up to Rs. Five crores for a period up to one year. No transaction took place during the year.
e.	Date(s) of approval by the Board, if any:	February 07, 2025	February 10, 2026
f.	Amount paid as advances, if any:	Nil	Not applicable

For and on behalf of the Board of Directors,

Place: Mumbai
Date: August 07, 2026

Abhimanyu J. Thackersey
Joint Managing Director
DIN: 00349682

Khushaal C. Thackersey
Joint Managing Director
DIN: 02416251

Annexure II SECRETARIAL AUDIT REPORT

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

To,
The Members

Hindoostan Mills Limited

Shivsagar Estate “D” Block, 8th floor,
Dr. Annie Besant Road, Worli,
Mumbai 400018

Dear Sirs,

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practice by **Hindoostan Mills Limited bearing CIN: L17121MH1904PLC000195** (hereinafter called “the company”) and for issuing this Report. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company’s books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the company has during the financial year ended on 31st March, 2026 (Audit Period 01.04.2025 to 31.03.2026) complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent in the manner and subject to the reporting made hereinafter

1. We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:
 - (i) The Companies Act, 2013 (the Act) and the rules made thereunder to the extent applicable.
 - (ii) The Securities Contracts (Regulation) Act, 1956 (‘SCRA’) and the rules made thereunder;
 - (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
 - (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment

and External Commercial Borrowings (Not applicable to the company during the audit period)

- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (‘SEBI Act’): -
 - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015
 - c. The Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulation, 2015.
- (vi) Provisions of the following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (SEBI Act) were not applicable to the company under the financial year under report.
 - a. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018
 - b. The Securities and Exchange Board of India (Share based employee benefits) Regulations, 2014
 - c. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008
 - d. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021
 - e. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018
 - f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client
- (vii) All other relevant applicable laws including those specifically applicable to the Company, a list of which has been provided by the Management. The examination and reporting of these laws and rules are limited to whether there are adequate systems

and processes are in place to monitor and ensure compliance with those laws. We have relied on the representation made by the Company and its officers for systems and mechanism formed by the Company for compliances under other applicable Acts, Laws and Regulations to the Company.

2. We have also examined compliance with the applicable clauses of the following:

- (i) **Secretarial Standards:** - The Secretarial Standards namely SS-1 and SS - 2 issued and notified by the Institute of Company Secretaries of India have been generally complied with by the company during the financial year under review.
- (ii) **The Listing Agreement entered into by the Company with the Stock Exchange (BSE Limited) and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:** - The company has generally complied with the applicable clauses of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

During the year under the report and as per the explanations and clarifications given to us and the representations made by the management, the provisions of the Acts, Rules, Regulations, Guidelines, Standards, etc. mentioned above read with circulars, notifications and amended rules, regulations, standards etc. have been generally complied with by the Company.

We further report that Compliance by the Company of other applicable Acts, Financial Laws and Regulations including Direct and Indirect Tax laws and maintenance of financial records and books of accounts has not been reviewed in this audit since the same has been subject to review by the statutory auditors and other designated professionals of the Company.

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the year under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful

participation at the meeting.

Majority decision is carried through in the Board Meetings and that of its committees and are captured and recorded as part of the minutes. There is no dissenting member's view in any of meetings.

We further report that based on the information provided and representations made by the company and review of compliance mechanism established by the company and on the basis of the Compliance Certificate(s) issued by the Executive Director / Company Secretary / Chief Financial Officer and taken on record by the Board of Directors at their meeting(s), we are of the opinion that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period the company has not undertaken any specific event / action having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. except as under.

The Board of Directors w.e.f. 15th April, 2025 have decided to close down the Textile Division. The Company has subsequently received a final closure order u/s 25(0) (2) of the Industrial Disputes Act, 1947 dated 19th June, 2025 from the Ministry of Labour, State of Government, Maharashtra. All the workers of the Textile Division have been retrenched. There are pending labour cases pertaining to Textile Division, the outcome of the same is presently unascertainable. The Company now has only one segment i.e., Engineering as a continued operation.

For PRS Associates
Company Secretaries

(Narayan Parekh)

Partner

C.P. NO.: 6448

ACS No.: 8059

UDIN No. A008059H000336123

Date: 12th May, 2026

Place: Thane

Note: - This report is to be read with our letter of even date which is annexed as ANNEXURE I and forms as integral part of this Report.

Annexure I to Secretarial Audit Report

To,
The Members
Hindoostan Mills Limited
Shivsagar Estate "D" Block, 8th floor,
Dr. Annie Besant Road, Worli,
Mumbai 400018

Our Secretarial Audit Report of even date is to be read along with this letter.

1. The compliance of provisions of all laws, rules, regulations and standards applicable to **Hindoostan Mills Limited** (the Company) is the responsibility of the management of the Company. Our examination was limited to the verification of records and procedures on test check basis for the purpose of issue of the Secretarial Audit Report.
2. Maintenance of secretarial and other records of applicable laws is the responsibility of the management of the Company. Our responsibility is to issue Secretarial Audit Report, based on the audit of the relevant records maintained and furnished to us by the Company, along with explanations where so required.
3. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial and other legal records, legal compliance mechanism and corporate conduct. The verification was done on test check basis to ensure that correct facts as reflected in secretarial and other records produce to us. We believe that the process and practices we followed, provides a reasonable basis for our opinion for the purpose of issue of the Secretarial Audit Report.
4. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
5. Whenever required, we have obtained the management representation about the compliance of laws, rules and regulations and major events during the audit period.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For PRS Associates
Company Secretaries

Date: 12th May, 2026
Place: Thane

(Narayan Parekh)
Partner
C.P. NO.: 6448
ACS No.: 8059
UDIN No. A008059H000336123

CORPORATE GOVERNANCE REPORT

CORPORATE GOVERNANCE REPORT

CORPORATE GOVERNANCE REPORT

In accordance with the Listing Agreement under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 with BSE Limited, the Report containing the details of Corporate Governance systems and process at Hindoostan Mills Limited are as under:

1. Company's Philosophy on Code of Governance:

Your Company is committed towards compliance with the requirements of high standards of Corporate Governance Code. Your Company believes in conducting its business in fair and equitable manner in all respects with its Stakeholder's viz., Shareholders, Government Departments, Banks, Consumers and Employees and in its accounting practices and procedures.

Your Company has laid down a Code of Conduct, which binds all the Board Members and Senior Management of the Company. A declaration by the Joint Managing Directors of the Company to this effect is appended to this Report.

2. Board of Directors:

The composition of Board of Directors during the year, their names and the category of position held, number of Directorships and Committee positions held by them are as under:

Name of Directors	Category	No. of Directorship in other Companies		No. of Board Committees of other public Companies in which he/she is a member/ Chairman
		Public Company	Private Company	
Mr. Khushaal C. Thackersey	JMD,S,P	Nil	2	Nil
Mr. Abhimanyu J. Thackersey	JMD,S,P	Nil	2	Nil
Mr. Amol P. Vora	NE, I	Nil	Nil	Nil
Ms. Geeta J Palan	W,NE,I	Nil	Nil	Nil
Mr. Anant P. Patel	NE, I	Nil	1	Nil

Notes:

- For the purpose of counting membership in Board Committee of other Companies, Chairmanship / Membership of the Audit Committee and the Stakeholders Relationship Committee alone are considered.
- The Company's Board of Directors comprises of 5 Directors including 3 Independent Directors, one of whom is a woman director as on March 31, 2026. All the Independent Directors on the Board are eminent professionals, having a wide range of skills and experience in business, industry, finance and law.
- Abbreviations:

P = Promoter, JMD = Joint Managing Director, NE = Non - Executive Director, I = Independent Director, W= Woman Director, S = Shareholder, C = Chairman, M = Member.

List of other listed companies in which directors of the company are director-

- No director of the Company is director of other listed company

(i) Board Meetings and Annual General Meeting (AGM) and Attendance of each Director thereof

During the year under review, five (5) Meetings of Board of Directors were held. The details of the meetings and attendance of each Director at the Board Meetings and AGM are given below: The gap between two consecutive Meetings did not exceed one hundred and twenty days.

Name of Directors	Board Meeting					AGM
	April 15, 2025 *	May 14, 2025 *	August 06, 2025	November 12, 2025	February 10, 2026	September 04, 2025*
Mr. Khushaal C. Thackersey	✓	✓	✓	✓	✓	×
Mr. Abhimanyu J. Thackersey	✓	✓	✓	✓	✓	✓
Mr. Amol P. Vora	✓	✓	×	✓	✓	✓
Ms. Geeta J Palan	✓	✓	✓	✓	✓	✓
Mr. Anant P. Patel	✓	✓	✓	✓	✓	✓

* Attended through VC ; - Present ; ×- Absent ; NA – Not Applicable

(ii) Shareholding of Non-Executive Directors in the Company:

The Shareholding of the Non-Executive Directors in the Company as on March 31, 2026:

Name of Directors	Category	No. of Shares held
Mr. Amol P. Vora	Non-Executive Independent Director	Nil
Ms. Geeta J. Palan	Non-Executive Independent Director	Nil
Mr. Anant P. Patel	Non-Executive Independent Director	Nil

(iii) Disclosure of skill/expertise/competence as identified in diversity policy and relationships between Director inter-se:

Table given below shows the relationship between the Directors and skill/expertise/competence:

Name of the Directors	Designation	*Relationship between Directors Inter-se	Skill/expertise/competence
Mr. Khushaal C. Thackersey	Joint Managing Director	Not related to any other Director	Nine years in the Textile and the engineering industry
Mr. Abhimanyu J. Thackersey	Joint Managing Director	Not related to any other Director	Experience of more than 15 years in the Textile and the engineering Industry.
Mr. Amol P. Vora	Independent Director	Not related to any other Director	Textile business for more than 25 years
Ms. Geeta J Palan	Independent Director	Not related to any other Director	Legal and administration
Mr. Anant P. Patel	Independent Director	Not related to any other Director	Experience in management of the business, finance and account functions.

* As per definition of Relative under Section 2(77) read with Rule 4 of the Companies (Specification of Definitions Details) Rules, 2014 of the Companies Act, 2013.

3. Independent Directors:

Independent Directors of the Company are appointed/ reappointed for a period of five years. The terms of appointment of Independent Directors can be accessed from the website of the Company at <https://www.hindoostan.com>.

(i) Familiarization Programmes for Independent Directors

Independent Directors are provided with necessary documents, reports and internal policies to enable them to familiarize with the Company's procedures and practices. Periodic presentations are made at the Board Meetings on the business and performance updates of the Company, business strategy and risks involved.

The details of the Policy for the familiarization programmes for Independent Directors hosted on the Website of the Company can be accessed at the link: <http://www.hindoostan.com>.

It is hereby confirmed that as per opinion of the Board, the Independent Directors on the Board fulfill the conditions specified in the regulations of SEBI (LODR) Regulations, 2015 and are independent of the management.

(ii) Independent Directors Meeting:

The terms of reference of the Independent Directors Meeting broadly comprises:

- Evaluation of performance of Independent Directors, Joint Managing Directors, committees and the Board of Directors as a whole.
- Evaluation of quality, content and timelines of flow of information between the Management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

As on March 31, 2026, there are 3 Non-Executive Independent Directors on the Board of the Company including one Woman Independent Director as given below:

- a. Mr. Amol P. Vora - Independent Director
- b. Ms. Geeta J Palan - Independent Director
- c. Mr. Anant P. Patel - Independent Director

The Company Secretary acts as the Secretary to the Meeting.

Meeting of Independent Directors held during the year and attendance:

Name of Members	Designation	Meeting held on March 10, 2026
Mr. Amol P. Vora	Independent Director	✓*
Ms. Geeta J. Palan	Independent Director	✓*
Mr. Anant P. Patel	Independent Director	✓*

*Attended through VC ; ✓ - Present ;

4. Board Committees:

The Board has constituted the following Committees of Directors:

A) Audit Committee:

The Audit Committee consists of the following 3 Non-Executive Independent Directors and a Joint Managing Director (financially literate/ having accounting or related financial expertise) as on March 31, 2026.

- a. Mr. Anant P. Patel - Chairman
- b. Mr. Amol P. Vora - Member
- c. Ms. Geeta J. Palan - Member
- d. Mr. Abhimanyu J. Thackersey - Member

Mr. Kaushik N. Kapasi, Secretary of the Company also acts as a Secretary to the Committee.

(i) Terms of Reference of the Audit Committee:

The terms of reference of Audit Committee are in accordance with the requirements as per Section 177 of the Companies Act, 2013 and Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

- (ii) The Independent Directors are eminent professionals having experience in Industry, Corporate Finance, Accounts and Corporate Law. Composition of the Audit Committee meets the requirements of Section 177 of the Companies Act, 2013 and Rules made there under along with Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

Meetings of Audit Committee and Attendance

Four (4) meetings of the Audit Committee were held during the year ended March 31, 2026. The dates of the meetings and the attendance of each Member at the Meetings were as under:

Name of Members	May 14, 2025*	August 06, 2025	November 12, 2025	February 10, 2026
Mr. Anant P. Patel	✓	✓	✓	✓
Mr. Amol P. Vora	✓	×	✓	✓
Ms. Geeta J. Palan	✓	✓	✓	✓
Mr. Abhimanyu J. Thackersey	✓	✓	✓	✓

* attended through video conference ✓-, Present ; ×- Absent ; NA – Not Applicable

B) Nomination and Remuneration Committee:

The Nomination and Remuneration Committee consists of the following 3 Independent Non-Executive Directors as on March 31, 2026.

- Ms. Geeta J Palan - Chairperson
- Mr. Amol P. Vora - Member
- Mr. Anant P. Patel - Member

(i) Terms of Reference of the Nomination and Remuneration Committee:

The terms of reference of the Nomination and Remuneration Committee are in accordance with the requirements of Section 178 of the Companies Act 2013 and Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

(ii) The Nomination and Remuneration Committee comprised of 3 Independent Directors.

Composition of the Committee meets the requirements of Section 178 of the Companies Act, 2013 and Rules made there under along with the Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

Meetings of Nomination and Remuneration Committee and Attendance

One (1) meeting of the Nomination and Remuneration Committee was held during the year under review through video conference. The dates of the meetings and the attendance of each Member at the Meetings were as under:

Name of Members	May 14, 2025
Ms. Geeta J. Palan	✓
Mr. Amol P. Vora	✓
Mr. Anant P. Patel	✓

✓ - Present

Performance Evaluation Criteria:

The evaluation of individual directors would have two parts, viz. (a) quantitative data in the form of the number of meetings of the board and committees attended as against the total number of such meetings held and (b) qualitative data coming out of the process of filling in a questionnaire by the directors, which would be subjective, by its very nature.

- In order to induce the respondents to give their frank views, the instruments would be so designed that only ticks would be required, with no provision for description and the directors would not be required to identify themselves below the filled in questionnaire.
- The result of the evaluation will be discussed in detail by the Board and remedial actions taken.
- In case of individual directors' performance falling below a threshold, there would be a provision for individual counselling by the Chairman of the Company.

In view of amended provisions of Section 178 of the Companies Act, 2013, the performance of the Board of Directors, its Committees and each Director (excluding the director being evaluated) has been evaluated by the independent directors on the basis of engagement, leadership, analysis, decision making, communication, governance, interest of Stakeholders, etc.

Remuneration to Non- Executive Directors:

There are no pecuniary relationships or transactions of Non-Executive Directors vis-à-vis the listed Company, other than payment of sitting fees.

No remuneration is paid to Non-Executive Directors

except sitting fees for attending meetings of the Board and Committees. The criteria of making payments to Non-Executive Directors can also be accessed from the website at <https://www.hindoostan.com>.

At present, the Company does not have any Stock Option Scheme.

Details of the payments of sitting fees made to Independent Non-Executive Directors during the year under Review are as under:

Name of Directors	Sitting Fees (Rs.)
Mr. Amol P. Vora	1,60,000
Ms. Geeta J Palan	1,85,000
Mr. Anant P. Patel	1,85,000

Remuneration to Executive Directors:

The details of remuneration paid to Joint Managing Directors during the year ended March 31, 2026 are as under:

(Rs.in lakhs)

Name	Salary	Benefits*	Contribution to P.F. & S.A. #	Total	Contract period
Mr. Khushaal C. Thackersey	39.60	2.40	5.75	47.75	Three years with effect from 09.11.2024 to 08.11.2027.
Mr. Abhimanyu J. Thackersey	39.60	2.40	5.75	47.75	Three years with effect from 8.02.2024 to 7.02.2027

* Benefits include House Rent Allowance, Electricity, Furnishings, Reimbursement of Medical Expenses and Leave Travel Expenses, Subscription to Club Fees, Personal Accident Insurance Premium, if any.

P.F - Provident Fund, S.A - Superannuation

Notice period for the above directors is three months' Notice. No stock is issued to directors.

C) Stakeholders Relationship Committee:

The Stakeholders Relationship Committee consists of the following 3 Directors, of which the Chairman is a Non-Executive Independent Director, as on March 31, 2026.

- a. Mr. Amol P. Vora - Chairman
- b. Mr. Khushaal C. Thackersey - Member
- c. Mr. Abhimanyu J. Thackersey - Member

Meetings of Stakeholders' Relationship Committee and Attendance

One (1) meeting of Stakeholders Relationship Committee was held during the year under review. The date of the meetings and the attendance of each Member at the Meeting was as under:

Name of Members	November 12, 2025
Mr. Amol P. Vora	✓
Mr. Khushaal C. Thackersey	✓
Mr. Abhimanyu J. Thackersey	✓

✓ - Present

Status of Investor Complaints:

- a. Number of complaints received during the financial year : Nil
- b. Number of complaints not solved to the satisfaction of shareholders : Nil
- c. Number of complaints pending as of March 31, 2026 : Nil

Name and designation of Compliance Officer

Mr. Kaushik N. Kapasi

Company Secretary & Compliance Officer

D) Corporate Social Responsibility (CSR) Committee:

In compliance with the provisions of Section 135 of the Companies Act, 2013, the Company constituted a Corporate Social Responsibility Committee comprising of the following three Directors, as on March 31, 2026.

- a. Mr. Anant P. Patel - Chairman
- b. Mr. Amol P. Vora - Member
- c. Ms. Geeta J. Palan - Member
- d. Mr. Khushaal C. Thackersey - Member

The Company Secretary acts as the Secretary to the Committee.

- (i) The terms of reference of the Corporate Social Responsibility Committee (CSR) broadly comprises:

- To frame CSR Policy and to make it more comprehensive so as to indicate the activities to be undertaken by the Company as specified in Schedule VII of the Companies Act, 2013;
 - To provide guidance on various CSR activities to be undertaken by the Company and to monitor its progress.
- (ii) The average net profit calculation for the immediately three preceding financial years of the Company in accordance with section 135 (5) of the Companies act 2013, do not result in any CSR obligation for the FY 2025-26. In view of the same, there was no requirement to hold CSR Committee meetings for the FY 2025-26.

E) Senior Management

The Senior Management of the Company consists of the following as mentioned below:

Sr. No.	Name	Designation
1.	Mr. A. K. Juneja	President - Engineering
2.	Mr. J. S. Jadhav	General Manager-Textiles
3.	Mr. D. D. Patil	General Manager-Engineering
4.	Mr. Kaushik N. Kapasi	Company Secretary & Head - Legal
5.	Ms. Shraddha P. Shettigar	Chief Financial Officer

5. General Body Meetings

(i) The date time and venue of the General Body Meetings held in last three years:

Year	Date	Time	Venue
2022-23	September 05, 2023	11.30 A.M.	Virtual meeting through video conference (VC) / Other Audio Visual Means (OAVM) on CDSL platform
2023-24	September 20, 2024	11.30 A.M.	Virtual meeting through video conference (VC) / Other Audio Visual Means (OAVM) on NSDL platform

2024-25	September 04, 2025	11.30 A.M.	Virtual meeting through video conference (VC) / Other Audio Visual Means (OAVM) on NSDL platform
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(ii) Special Resolution passed in previous three AGMs:

AGM Date	Special Resolutions passed
September 05, 2023	- NIL
September 20, 2024	- Re-appointment of Mr. Khushaal C. Thackersey (DIN: 02416251) as the Joint Managing Director and payment of remuneration. - Appointment of Mr. Anant P. Patel (DIN: 07257155) as an Independent Director - Alteration of Article 94 of the Articles of Association of the Company for enabling the Company to give loan or guarantee to a director of the Company, etc. - Authorising the Board of Directors to give loan, guarantee, etc. up to Rs. Five crores to The Bhore Chemicals and Plastics Private Limited under section 185 of the Companies act 2013
September 04, 2025	- Approval for reappointment of Ms. Geeta J. Palan (DIN No. 08771648) as the Woman Independent Director of the Company for a period of five years with effect from June 26, 2025

(iii) Postal Ballot

a. Details of Postal Ballot during the Financial Year 2025-26

The Company sought the approval of shareholders by way of Postal Ballot, vide its Notice dated February 10, 2026, on the below-mentioned resolution:

Type of Resolution	Special Resolution
Description of the Resolution	Approval of sale of machinery of the Textile unit

The voting period for remote e-voting commenced on Saturday, February 14, 2026 (9:00 am) and ended on Sunday, March 15, 2026 (5:00 pm). Mr. Narayan Parekh, Partner, PRS Associates, Company Secretaries in whole time practice, Mumbai (ACS No.8059 CP No.-6448) was appointed as the scrutinizer for conducting the Postal Ballot through e-voting. The result of the Postal Ballot was announced on March 17, 2026.

The details of the voting pattern are as given below:

Description of the Resolution	Number of members voted	Votes in favour of the Resolution	Votes against the Resolution	Invalid votes
Approval for sale of machinery of the Textile unit	65	1167641	17164	0

b. Postal Ballot proposed to be conducted during the Financial Year 2026-27: Nil

c. Procedure for Postal Ballot

Postal Ballot will be conducted through remote e-voting process through the e-voting platform provided by various service providers. The notice will be served to the members electronically through the e-mail address registered with the RTA, pursuant to the provisions of section 108 and 110 of the Companies Act 2013.

6. Means of Communication:

- The quarterly Un-audited Financial Results and Yearly Audited Financial Results of the Company are filed with Stock Exchange i.e., BSE Limited, immediately after they are approved by the Board of Directors in their Board meetings.
- The quarterly Un-audited Financial Results and Yearly Audited Financial Results of the Company have been advertised in Free Press Journal (English) and Navshakti (Marathi).
- Website where results are displayed: <https://www.hindoostan.com>.
- Whether it also displays official news releases: No official news has been released during the year.
- Presentation made to institutional investors or to the analysts: None

7. General Shareholder information:

(i) Annual General Meeting for the financial year 2025-26

Date	-	Thursday, September 10, 2026
Time	-	11.30 a.m.
Venue	-	Through video conference (VC)/Other Audio Visual Means (OAVM)

In accordance with the general circular issued by the MCA on May 5, 2020 read with further circular no. 03/2025 dated September 22, 2025, the AGM can be held through video conference (VC)/Other Audio Visual Means (OAVM).

- (ii) **Financial Year** - April 01, 2025 to March 31, 2026
- (iii) **Date of Book Closure** - Monday, September 07, 2026 to Thursday, September 10, 2026 (both days inclusive)
- (iv) **Dividend payment details** - No dividend has been paid during the Financial Year 2025-26
- (v) **Listing on Stock Exchange** - The Company's equity shares are listed in:
BSE Limited
P J Towers,
Dalal Street,
Mumbai – 400 001
Listing Fee for the financial year 2025-26 has been paid

(vi) **Securities are not suspended from trading.**

(vii) **Registrar and Transfer Agent:**

Name and Address : Computech Sharecap Limited,
147, Mahatma Gandhi Road,
Opp. Jehangir Art Gallery,
Mumbai - 400 001

Telephone : 022 – 22635000/1

E-mail : helpdesk@computechsharecap.in

Website : www.computechsharecap.com

(viii) **Share Transfer Process:**

The Company's shares being in the compulsory demat list, are transferable through the depository system.

The Company has designated an exclusive e-mail ID viz., complaint@hindoostan.com for redressal of shareholders' complaints / grievances.

(ix) **Distribution of Shareholding as on March 31, 2026:**

Group of Shares	No. of Shareholders	No. of shares held	% to Total Shares
1 to 50	4236	59718	3.59
51 to 100	464	36335	2.18
101 to 250	369	60257	3.62
251 to 500	125	47095	2.83
501 to 1000	61	43222	2.60
1001 to 5000	45	88531	5.32
5001 and above	28	1329390	79.86
TOTAL	5328	1664548	100.00%

(x) **Dematerialization of Equity Shares and liquidity:**

Trading in Equity Shares of the Company is permitted only in dematerialized form as per Notification No. CIR/MRD/DP/14/2011 dated December 20, 2011, issued by the Securities & Exchange Board of India (SEBI). Nearly 98.57% shares are held under dematerialized mode as on March 31, 2026.

The equity shares of the Company are traded at BSE Limited.

(xi) **Outstanding GDRs/Warrants, Convertible Bonds, Conversion date & likely impact on equity:** None

(xii) **Commodity price risk or foreign exchange risk and hedging activities:**

Please refer Para Risk Management policy under the Directors' Report

(xiii) **Shareholding Pattern as on March 31, 2026:**

	No. of Shares held	%
Promoters and Persons Acting in Concert	1006697	60.48
Banks, Financial institutions, Mutual Funds, Insurance companies	1970	0.12
Private Corporate Bodies	44568	2.68
Indian Public	602183	36.17
NRI's / OCBs	9130	0.55
TOTAL	16,64,548	100.00

(xiv) Plant Location:

Plot No.D-1, MIDC Industrial Area,
Village - Taswade, Tal - Karad,
Dist. - Satara - 415 109, Maharashtra

(xv) Address for correspondence:

Registered Office:

Hindoostan Mills Limited,
Shivsagar Estate “D” Block, 8th floor,
Dr. Annie Besant Road,
Worli, Mumbai - 400 018

(xvi) List of all credit ratings obtained by the entity:

The Company has not obtained credit rating.

8. Other Disclosures:

(i) There is no materially significant related party transaction that may have potential conflict with the interest of the Company at large.

(ii) Details of non-compliance by the listed entity, penalties, strictures imposed on the listed entity by stock exchange(s) or the board or any statutory authority, on any matter related to capital markets, during the last three years: Nil

(iii) The Company has established vigil mechanism/whistle blower policy and also affirms that no personnel have been denied access to the Audit Committee.

(iv) The Company has complied with all mandatory requirements of disclosures specified in regulations 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 of SEBI (LODR) Regulations, 2015 as mentioned in this report.

(v) Details of compliance with the non-mandatory requirements: -

The Company has an open-door policy where employees have access to their Head of Departments who participate in monthly forum Meetings with the Management and any concern or instances of unethical behaviour or non-adherence to the Code of Conduct or any issue concerning the business of the Company, is brought up to the notice of Management and resolved from time to time while adequately safeguarding the employee who has availed this mechanism.

(vi) Web link where policy for determining material subsidiaries is disclosed

- The Company does not have a subsidiary company.

(vii) Web link where policy on dealing with related party transactions:

<https://www.hindoostan.com>.

(viii) Disclosure of commodity price risks and commodity hedging activities - N.A.

(ix) Certificate from a company secretary in practice that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/ Ministry of Corporate Affairs or any such statutory authority, has been obtained.

(x) Fees for all services paid by the listed entity to the statutory auditor : Rs. 19.16 lakhs

(xi) Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

- Number of complaints as of 1st April 2025 : Nil
- Number of complaints filed during the financial year : Nil
- Number of complaints disposed of during the financial year : Nil
- Number of complaints pending as of 31st March 2026 : Nil

(xii) Disclosure of Loans and advances in the nature of loans to firms/companies in which directors are interested by name and amount : Nil

(xiii) Transfer of Unclaimed / Unpaid Dividend to the Investor Education and Protection Fund (IEPF): Nil

- Non-compliance of any : **None**
requirement of corporate
governance report of sub-paras
(1) to (8) above, with reasons
thereof shall be disclosed
- Disclosure of discretionary : **Nil**
requirements as specified in Part
E of Schedule II



HINDOOSTAN MILLS LIMITED

DECLARATION OF COMPLIANCE WITH CODE OF CONDUCT

We hereby declare that all the Directors and Senior Management Personnel have affirmed compliance with the Code of Conduct as adopted by the Company.

KHUSHAAL C. THACKERSEY

Joint Managing Director

DIN: 02416251

Mumbai, May 12, 2026

ABHIMANYU J. THACKERSEY

Joint Managing Director

DIN: 00349682

CERTIFICATE ON CORPORATE GOVERNANCE

To the Member of **Hindoostan Mills Limited**

We have examined the compliance of the conditions of Corporate Governance by Hindoostan Mills Limited ('the Company') for the year ended on March 31, 2026 as stipulated under Regulations 17 to 27, clauses (b) to (i) of sub-regulation (2) of Regulation 46 and para C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations").

The compliance of the conditions of Corporate Governance is the responsibility of the management of the Company. Our examination was limited to the review of procedures and implementation thereof, as adopted by the Company for ensuring compliance with conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the SEBI Listing Regulations for the year ended on March 31, 2026.

We further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For K.C. NEVATIA & ASSOCIATES
COMPANY SECRETARIES**

Place : Mumbai

Date : May 12, 2026

K.C.NEVATIA

Proprietor

FCS No.: 3963

C.P. No. 2348

PR. No.: 4809/2023

UDIN: F003963H000342268



HINDOOSTAN MILLS LIMITED

CERTIFICATE

(Pursuant to clause 10 of Part C of Schedule V of SEBI (LODR) Regulations, 2015)

In pursuance of Sub Clause (i) of Clause 10 of Part C of Schedule V of The Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR) in respect of **HINDOOSTAN MILLS LIMITED** (said Company) having **CIN: L17121MH1904PLC000195** and having Registered office at **Shivsagar Estate "D" Block, 8th floor, Dr. Annie Besant Road, Worli, Mumbai- 400018**, We hereby certify that:

On the basis of the written representation/declarations received from the directors and on the basis of relevant forms filed by the said Company with Registrar of Companies and status of DIN of each director of the said Company from the portal of Ministry of Corporate Affairs, none of the directors on the Board of the Company as on 31st March, 2026 has been debarred or disqualified by the SEBI / Ministry of Corporate Affairs or any such statutory authority from being appointed or continuing as director of companies.

**For K.C. NEVATIA & ASSOCIATES
COMPANY SECRETARIES**

Place: Mumbai

Date: May 12, 2026

K. C. NEVATIA

Proprietor

FCS No.: 3963

C P No.: 2348

PR. No.:4809/2023

UDIN: F003963H000342169

MANAGEMENT DISCUSSION AND ANALYSIS

A. BUSINESS SEGMENT – ENGINEERING:

Industry Structure and Development

The global economic environment has been uncertain, shaped by geopolitical tensions, trade disruptions, divergent growth and inflation outcomes across major economies.

ECK (Engineering Division of the Company) is one of the few integrated players in its' field. The calender machine & roll segment is part of the broader machinery / capital goods industry, which supplies production equipment to manufacturing sectors. Calender Rolls are high precision components. Its end users are textile mills, paper and packaging plants, plastic film manufacturers and sheet metal industry. It requires material and expertise, precision machining and balancing technology. Opportunities of Calender Machine and Calender Roll depend upon growth of textiles, paper, packaging and technical textiles

The present geopolitical situation has led to demand and supply chain disruption worldwide. This has affected the Company's sales to Bangladesh and other countries. These factors have negatively affected performance of the Company.

B. Strengths and Opportunities

ECK stands out as an integrated, technology-backed Engineering Company with strong positioning in rolls and growing presence in machines. It is one of the most established players in India for calender rolls.

Innovation remains a cornerstone of our operational philosophy. By harnessing deep technical expertise and cross-functional collaboration, the business has been able to deliver customized, high-impact solutions across diverse applications.

The Company continues its efforts to diversify in value added segments such as technical textiles and packaging industries with a focus on growing the sales of calender machines in both domestic as well as international markets.

C. Weaknesses and threats:

Due to niche nature of the Company's products, it is challenging to grow revenue at a fast pace while still maintaining good profit margins. The Company is trying to grow the higher value Calender machine business to battle this challenge.

The Company has found it challenging to recruit suitable talent for its engineering business. We hope to add some key members in this current financial year.

D. Outlook:

Currently the Company is in a transition phase towards becoming a focused Engineering Company. The overall business outlook for the Engineering segment remains cautiously optimistic. As global and domestic demand continues to show signs of steady recovery, our focus remains on enhancing the share of value-added products in our portfolio.

Strategic investments in R&D, quality systems, and supply chain optimization are expected to further improve product quality and customer satisfaction. These efforts will collectively contribute to reinforcing our brand equity and expanding our market share in FY 2026-2027 and beyond.

Performance, Risks and concerns, Internal control systems and their adequacy and industrial relations are mentioned in the Directors Report.

Key ratios are mentioned in Annexure A to Notes to financial statements, page No.114.

FINANCIAL STATEMENTS

INDEPENDENT AUDITORS' REPORT

To The Members of Hindoostan Mills Limited Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of **Hindoostan Mills Limited** ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flows and the Statement of Changes in Equity for the year then ended, and notes to the financial statements including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with Indian Accounting Standards ("Ind AS") specified under section 133 of the Act and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its loss including its other comprehensive income, its cashflows and the changes in equity for the year ended on that date.

Basis of Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Sr. No.	Key Audit Matter	How the matter was addressed in our audit
i)	Provisions and Contingent Liabilities (Refer Note No. 32 (IX) to the Financial Statements)	
	➤ There are certain legal cases against the Company or pursued by the Company. This involves high level of Management judgement to determine the possible outcome of the legal cases, estimation of level of provisioning and its related accounting disclosures.	Our audit procedures, amongst others, included the following: ➤ Performing substantive procedure on underlying calculations for the provisioning made, relying on opinions from experts, if any, obtained by the Management ➤ discussing the matters with the Management and assessing Management conclusion and its probable, possible and remote analysis of thereof ➤ We have validated the completeness and appropriateness of provision / related disclosures in the financial statements and concluded that the provision / disclosures are adequate.

Sr. No.	Key Audit Matter	How the matter was addressed in our audit
ii)	Discontinued Operation (Refer Note 2.7 of Accounting Policy and Note No. 32(XV) to the Financial statements) ➤ During the year, the Board of directors of the Company has decided to discontinue its textile division and has initiated the process of disposal of its assets. Due to this, there are accounting implications and disclosures requirements as per Ind AS 105 - Non-current Assets Held for Sale and Discontinued Operations. ➤ In accordance with the requirements of Ind AS 105, the Company need to measure the assets of discontinued operation at lower of carrying value and fair value less costs to sell. We have identified this matter as a key audit matter as the Textile Division represented a significant component of the Company's operations and the classification, measurement and presentation of the discontinued operation involves significant management judgement and estimates, including assessment of the recoverable amount/fair value less costs to sell.	Our audit procedures amongst others included the following: ➤ We have gone through the minutes of the board meetings and shareholder's approval for disposal of assets to conclude "discontinued operations". ➤ Reviewed the valuation report obtained by the management from independent expert for evaluating the appropriateness of measurement of fair value of assets and liabilities of the discontinued operations to ascertain the loss, if any. ➤ Tested the allocation of assets and liabilities, revenues and expenses between discontinued operations and the remaining business in the Company basis our understanding of the business of the Company; ➤ Verified necessary provisions have been made against estimated liability, including for workers. ➤ Verified the disclosures in the financial statements as per the requirements of Ind As 105 ➤ Tested the impact of discontinued operations on assessment of going concern.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors are responsible for the preparation of the other information. The other information comprises the information included in the Annual Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and those charged with governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows, and changes in equity of the Company in accordance with accounting principles generally accepted in India including the Ind AS specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the financial statements made by the Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "**Annexure A**" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. A. As required by Section 143(3) of the Act, based on our audit, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in the paragraph 2B(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - c) The balance sheet, the statement of profit and loss (including other comprehensive income), the statement of cash flows and the statement of changes in equity dealt with by this report are in agreement with the relevant books of account.
 - d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
 - e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

- f) The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2A(b) above on reporting under Section 143(3)(b) of the Act and paragraph 2B(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- g) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in “**Annexure B**”.
- B. With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, (as amended), in our opinion and to the best of our information and according to the explanations given to us:
- a) The Company has disclosed the impact of pending litigations as on March 31, 2026 on its financial position in its financial statements refer Note 32 (IX) to the financial statements;
- b) The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;
- c) There are no amounts that are required to be transferred to Investor Education and Protection Fund and hence the clause is not applicable.
- d) (i) The Management has represented, to best of their knowledge and belief, that no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities (‘Intermediaries’), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (‘Ultimate Beneficiaries’) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (ii) The Management has represented, to best of their knowledge and belief, that no funds have been received by the Company from any person(s) or entity(ies), including foreign entities (‘Funding Parties’), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding

Party (‘Ultimate Beneficiaries’) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- (iii) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub clause (d) (i) & (ii) above contain any material misstatement.
- e) The Company has not paid any dividend during the year.
- f) The Company has used two accounting software for maintaining its books of account, which have a feature of recording audit trail (edit log) facility. Based on our examination which included test checks, the same has operated throughout the year for all relevant transactions recorded in the respective software except for the instance mentioned below. Further, we did not come across any instance of the audit trail feature being tampered with.
- i) The feature of recording audit trail (edit log) facility was not enabled at the database level to log any direct data changes in respect of all accounting software used for maintaining the books of accounts.
- Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention, to the extent audit trail was maintained for accounting software.
- C. In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of section 197 of the Act read with Schedule V of the Act.

For S H R & CO.

Chartered Accountants
 FRN: 120491W

Deep N Shroff

Partner
 Membership No. 122592
 UDIN:

Place: Mumbai
 Date: May 12, 2026

Annexure A referred to in Paragraph 1 Of Our Report of Even Date on The Financial Statements for The Year Ended March 31, 2026 of Hindoostan Mills Limited:

i. In respect of Property, Plant & Equipment:

- (a) (A) The Company has maintained its Property, Plant & Equipment register showing full particulars including quantitative details and situation of Property, Plant & Equipment and relevant details of right-of-use assets.
- (B) The Company does not have any intangible assets. Thus, the clause relating to maintenance of proper records showing full particulars of intangible assets is not applicable to the Company.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, all the property, plant & equipment including assets held for sale were physically verified by the management during the year. In our opinion the frequency of verification is reasonable having regard to the size of the Company and of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its Property, Plant & Equipment during the year. Accordingly, clause 3(i) (d) of the Order is not applicable.
- (e) According to the information and explanations given to us, no proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Accordingly, reporting under clause 3(i)(e) of the Order is not applicable to the Company

ii. In respect of Inventories:

- (a) As explained to us, inventory have been physically verified by the Management during the year. In our opinion, the coverage and procedure of such verification by the Management is appropriate. No material discrepancies of 10% or more in the aggregate for each class of inventory were noticed. However, the discrepancies between physical verification of inventory as compared to book records which is less than 10% in the aggregate for each class of inventory have been adjusted in the books of account.
- (b) During the year, the Company does not have any sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets. Accordingly, clause 3(ii)(b) of the Order is not applicable.

iii. In respect of Granting of Loan and Advance:

- (a) During the year, the Company has not made any investments in, provided any guarantee or security or granted advances in the nature of loans, secured or unsecured to the companies, firms, Limited Liability partnerships, or any other parties. Accordingly, clause 3(iii) of the Order is not applicable.

iv. In respect of Section 185 and 186

During the year, the Company has not granted any loan or made any investments or provided any guarantee or security to parties covered under section 185 and 186 of the Act. Therefore, reporting under clause 3 (iv) of the Order is not applicable.

v. In respect of acceptance of Deposit:

In our opinion and according to the information and explanations given to us, the Company has not accepted any deposits from the public within the meaning of section 73 to 76 or any other relevant provision of the Companies Act and the rule framed there under during the year. No order has been passed by National Company Law Tribunal or Reserve Bank of India or any Court or any Tribunal.

vi. In respect of Cost Audit and Records:

To the best of our knowledge and as explained, the Central Government has not specified the maintenance of cost records under Section 148(1) of the Companies Act, 2013, as the turnover of the Company is below prescribed limit.

vii. In respect of Statutory dues:

- (a) The Company does not have liability in respect of Service tax, Duty of excise, Sales tax and Value added tax during the year since effective July 1, 2017, these statutory dues has been subsumed into GST.

According to the information and explanations given to us and based on our examination of the books of accounts of the Company, the Company is generally regular in depositing undisputed statutory dues in respect of Goods and Services Tax, Provident Fund, Employees' State Insurance, Income-Tax, duty of customs, cess and any other statutory dues to the appropriate authorities.

According to the information and explanations given to us, there are no statutory dues outstanding as at the last day of the financial year for a period of more than six months from the date they became payable.

- (b) According to the information and explanations given to us, there are no dues of Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues outstanding on account of any dispute except the following dues which have not been deposited with appropriate authorities on account of dispute:

Name of the Statute	Nature of Dues	Amount (Rs. In Lakhs)	Period to which it relates (F.Y.)	Forum where matter is pending
Income Tax Act, 1961	Income Tax	0.19	2015 - 2016	Rectification application pending before assessing officer
	Income Tax	0.53	2017 – 2018	Rectification application pending before assessing officer
The Employees' Provident Funds And Miscellaneous Provisions Act, 1952	Provident Fund	4.68	01-04-1996 to 31-03-2010	Assistant/ Regional Provident Fund Commissioner. Commissioner
		1.69	01-04-1996 to 31-03-2014	
		11.29	01-04-1996 to 31-03-2014	
		7.91	01-04-2014 to 30-09-2014	

- viii. According to the information and explanations given to us, there are no transactions recorded in the books of accounts which have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Accordingly, clause 3(viii) of the Order is not applicable.

ix. In respect of Loans taken:

- (a) According to information and explanations given to us, the Company has not borrowed any funds, thus, question of repayment of loan and interest thereon does not arise. Accordingly, clause 3(ix) (a) of the Order is not applicable.
- (b) According to the information and explanations given to us, and representation received from the Management, the Company has not borrowed any money during the year and has not been declared as wilful defaulter the clause 3(ix)(b) of the Order is not applicable.
- (c) According to the information and explanations given to us, the Company has not obtained any term loan during the year. Thus, question of utilisation does not arise. Accordingly, clause 3(ix) (c) of the Order is not applicable.
- (d) According to the information and explanations given to us, the Company has not obtained any loan during the year, hence the question of utilisation of loan obtained on short term basis, for long term purpose does not arise. Accordingly, clause 3(ix) (d) of the Order is not applicable.
- (e) According to the information and explanations given to us, the Company does not have any subsidiaries, associates or joint ventures, hence, the question of obtaining funds from any entity or person on account of or to meet the obligations does not arise. Thus, clause 3(ix) (e) of the Order is not applicable.

- (f) According to the information given to us, the Company does not have any subsidiaries, associates or joint ventures, thus the question of raising any loan on pledge of securities of such entities does not arise. Accordingly, clause 3(ix) (f) of the Order is not applicable.

x. In respect of Public Offer

- (a) According to the information and explanations given to us, during the year, the Company has not raised any funds by way of initial public offer or further public offer. Accordingly, clause 3(x)(a) of the Order is not applicable.
- (b) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) during the year.

xi. In respect of Fraud

- (a) Based on the audit procedures performed and information and explanations given by the management, we report that no fraud by the Company or on the Company has been noticed or reported during the year.
- (b) According to the information and explanations given to us, no report under sub-section (12) of Section 143 of the Companies Act, 2013 has been filed by the auditors in Form ADT – 4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) According to the information and explanations given to us, the Company has not received any whistle blower complaints during the year. Accordingly, clause 3 (xi) (c) of the Order is not applicable.

xii. In respect of Nidhi Companies:

In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, clause 3(xii) of the Order is not applicable.

xiii. In respect of Related Party Transaction:

According to the information and explanations given to us by the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the notes to the financial statements as required by the applicable Indian Accounting Standards.

xiv. In respect of Internal Audit

- (a) In our opinion, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) All the reports of the Internal Auditors for the period under audit were considered by us.

xv. In respect of non-cash transaction with Directors:

According to the information and explanations given to us and based on the examination of records conducted by us, during the year the Company has not entered into any non-cash transactions with its directors and hence provisions of section 192 of the Act are not applicable.

xvi. In respect of Non-Banking Companies:

- (a) In our opinion and according to the information and explanations given to us, the Company is not required to register under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi) (a) of the Order is not applicable.
- (b) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(b) of the Order is not applicable.
- (c) According to information and explanation given to us, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve bank of India. Accordingly, clause 3(xvi)(c) of the order is not applicable.
- (d) The Company does not have any holding, subsidiary, associate companies, hence the question of having any CIC in the group does not arise.

xvii. The Company has incurred cash loss of Rs. 485.46 Lakhs (including of discontinued operations) in the current financial year and had also incurred cash losses of Rs. 880.48 Lakhs in the immediately preceding financial year.

xviii. There has been no resignation of the statutory auditors during the year. Accordingly, clause 3(xviii) of the Order is not applicable.

xix. According to the information and explanations given to us and on the basis of the financial ratios disclosed in note 32 (XVII)(VIII) to the financial statements, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors

and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither given any guarantee nor any assurance that all the liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx. In respect of Corporate Social Responsibility:

- (a) According to the information and explanations and based on the examinations of records, the Company is not required to transfer any amount to a fund specified in schedule VII of the Companies Act, 2013 within a period of six months of the expiry of the financial year in compliance with second proviso to subsection (5) of section 135 of the said Act. Accordingly, clause 3(xx) (a) of the Order is not applicable.

- (b) As stated in clause xx (a) above, as provision of section 135(5) of the Act is not applicable to the Company, thus the question of transferring of unspent amount to a special account in compliance with the provision of section 135(6) does not arise. Accordingly, clause 3(xx) (b) of the Order is not applicable.

xxi. In respect of Consolidated Financial Report

According to the information and explanations given to us and based on the examination of records by us, the Company is not a holding company of any other Company. Accordingly, clause 3(xxi) of the Order in respect of reporting of any qualification or adverse remark in the consolidated audit report is not applicable.

For S H R & CO.

Chartered Accountants

FRN: 120491W

Deep N Shroff

Partner

Membership No. 122592

UDIN:

Place: Mumbai

Date: May 12, 2026

ANNEXURE: B TO THE INDEPENDENT AUDITOR'S REPORT

Referred in paragraph 2(A)(g) under "Report on Legal and Regulatory Requirement" section of our report of even date on the Financial Statement of Hindoostan Mills Limited

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013

1. We have audited the internal financial controls with reference to financial statements of **Hindoostan Mills Limited** ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

2. Management's Responsibility for Internal Financial Controls

The Company's Management are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

3. Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to these financial statement based on our audit. We have conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan

and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over Financial Reporting with reference to these financial statements was established and maintained and if such controls operated effectively in all material respects to the extent applicable.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting with reference to the financial statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls over financial reporting with reference to these financial statements.

4. Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting with reference to these financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in

accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

5. Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting with reference to these financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with reference to these financial statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

6. Opinion

In our opinion, to the best of our information and according to the explanations given to us the Company has maintained, in all material respects, adequate internal financial controls over financial reporting with reference to these financial statements and such internal financial controls over financial reporting with reference to these financial statements were operating effectively as of March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For S H R & CO.

Chartered Accountants

FRN: 120491W

Deep N Shroff

Partner

Membership No. 122592

UDIN:

Place: Mumbai

Date: May 12, 2026

Balance Sheet as at March 31, 2026

		Rs. in lakhs	
Particulars	Note No.	As at March 31, 2026	As at March 31, 2025
ASSETS			
1 Non-Current Assets			
a Property, Plant & Equipment	3	667.63	1,255.94
b Right to use Assets	3	34.80	81.21
c Capital Work in Progress	4	4.71	9.54
d Financial Assets			
(i) Investment	5	1,828.96	1,734.58
(ii) Other Financial Assets	6	235.37	117.49
e Non-Current Tax Assets	7	35.09	33.84
f Other non-current assets	8	1.93	6.68
Total Non Current Assets (A)		2,808.49	3,239.28
2 Current Assets			
a Inventories	9	343.16	328.52
b Financial Assets			
(i) Investment	10	280.49	217.53
(ii) Trade Receivables	11	322.65	231.59
(iii) Cash and Cash equivalents	12	136.26	171.05
(iv) Other bank balances (other than (iii) above)	12	34.51	1,115.78
(v) Other Financial Assets	13	20.90	164.28
c Other Current Assets	14	34.56	61.42
d Assets held for Sale (Refer Note 32 (XV))		568.35	-
Total Current Assets (B)		1,740.88	2,290.17
Total Assets (A)+(B)		4,549.37	5,529.45
EQUITY AND LIABILITIES			
1 Equity			
a Equity Share Capital	15	166.45	166.45
b Other Equity	16	3,116.18	3,749.08
Total Equity (A)		3,282.63	3,915.53
2 Non-Current Liabilities			
a Financial liabilities			
(i) Lease Liabilities	17	-	45.25
b Provisions	18	389.69	458.26
Total Non Current Liabilities (B)		389.69	503.51
3 Current Liabilities			
a Financial liabilities			
(i) Lease Liabilities	19	45.25	56.37
(ii) Trade payables	20		
I. Total outstanding dues of Micro Enterprises and Small Enterprises		57.16	92.90
II. Total outstanding dues of Creditors other than Micro Enterprises and Small Enterprises		242.67	219.40
(iii) Other Financial Liabilities	21	7.89	7.15
b Other Current Liabilities	22	242.84	337.92
c Provisions	23	281.24	396.67
Total Current Liabilities (C)		877.05	1,110.41
Total Equity and Liabilities (A)+(B)+(C)		4,549.37	5,529.45
Material Accounting Policies	2		
The accompanying notes including other explanatory information form an integral part of the financial statements.	32		

Notes referred to above form an integral part of Balance Sheet
As per our report of even date attached

For and on behalf of the Board of Directors

For S H R & Co.
Chartered Accountants.
Firm's Registration No.: 120491W

Khushaal Thackersey
Joint Managing Director
DIN- 02416251

Abhimanyu Thackersey
Joint Managing Director
DIN- 00349682

Deep N Shroff
Partner
Membership No. : 122592
Place : Mumbai
Date : May 12, 2026

Shraddha Shettigar
Chief Financial Officer
Place : Mumbai
Date : May 12, 2026

Kaushik Kapasi
Company Secretary

Statement of Profit and Loss for the Year ended March 31, 2026
All amounts are in Rs. Lakhs except for earnings per share information

		Rs. in lakhs	
Particulars	Note No.	For the year ended March 31, 2026	For the year ended March 31, 2025
I Revenue from Operations	24	1,449.26	1,638.80
II Other Income	25	140.43	379.61
III Total Revenue	(I+II)	1,589.69	2,018.41
IV Expenses:			
Cost of Materials Consumed	26	691.05	635.34
Purchase of Stock-in-Trade		13.08	-
Changes in Inventories of Finished Goods, Work-in-Process and Stock-in-Trade	27	(37.24)	135.56
Employee Benefits Expenses	28	479.29	419.26
Finance costs	29	6.61	10.95
Depreciation and Amortisation Expenses	30	152.00	151.81
Other Expenses	31	385.32	426.16
Total Expenses		1,690.11	1,779.08
V (Loss) / Profit Before Tax	(III - IV)	(100.42)	239.33
VI Tax Expense:			
Tax Adjustments of Earlier Years		(6.97)	-
VII (Loss) / Profit for the Year from continuing operations	(V-VI)	(107.39)	239.33
VIII (Loss) / Profit from discontinued operations		(555.29)	(1,316.67)
IX Tax expense of discontinued operations		-	-
X (Loss) / Profit from discontinued operations	(VIII-IX)	(555.29)	(1,316.67)
XI (Loss) / Profit for the Year	(VII+X)	(662.68)	(1,077.34)
XII Other Comprehensive Income			
A (i) Items that will not be reclassified to Profit or Loss			
Remeasurement of the defined benefit plan		29.78	(20.11)
Total Other Comprehensive Income [A (i)]		29.78	(20.11)
XIII Total Comprehensive Income for the Year	(XI)+(XII)	(632.90)	(1,097.45)
XIV Earning per Equity Share of Rs. 10/- each			
Basic and Diluted from Continuing Operation	₹	(6.45)	14.38
Basic and Diluted from Discontinued Operations	₹	(33.36)	(79.10)
Basic and Diluted from Continuing Operation & Discontinued Operations (Refer Note 32 (IV))	₹	(39.81)	(64.72)
Material Accounting Policies	2		
The accompanying notes including other explanatory information form an integral part of the financial statements.	32		

As per our report of even date attached

For and on behalf of the Board of Directors

For S H R & Co.
Chartered Accountants.
Firm's Registration No.: 120491W

Khushaal Thackersey
Joint Managing Director
DIN- 02416251

Abhimanyu Thackersey
Joint Managing Director
DIN- 00349682

Deep N Shroff
Partner
Membership No. : 122592
Place : Mumbai
Date : May 12, 2026

Shraddha Shettigar
Chief Financial Officer
Place : Mumbai
Date : May 12, 2026

Kaushik Kapasi
Company Secretary

Statement of Cash Flows for the Year Ended March 31, 2026

	Rs. in lakhs	
	For the Year ended March 31, 2026	For the Year ended March 31, 2025
A. CASHFLOW FROM OPERATING ACTIVITIES		
Profit before tax from continuing operations	(100.42)	239.33
Loss before tax from discontinued operations	(555.29)	(1,316.67)
Adjustment for :	(655.71)	(1,077.34)
Depreciation and Amortisation expenses - Continuing operations	152.00	151.81
Depreciation and Amortisation expenses - Discontinued operations	18.25	45.05
Finance Cost - Continuing operations	6.61	10.95
Finance Cost - Discontinued operations	82.24	12.78
Bad Debts, Provision for Doubtful Debts and Advance Written Off - Continuing operations	1.12	0.25
Bad Debts, Provision for Doubtful Debts and Advance Written Off - Discontinued operations	49.41	0.15
Provision for Doubtful Debts, Advances and Expected Credit Loss - Continuing operations	0.54	(2.00)
Provision for Doubtful Debts, Advances and Expected Credit Loss - Discontinued operations	-	35.67
Profit on Sale of Investments (Net) - Continuing operations	(6.91)	(1.72)
Net Gain on Fair Value of Investments - Continuing operations	(31.37)	(213.70)
Net Gain on Disposal of Property, Plant and Equipment's	(2.53)	(36.29)
Provision for Doubtful Debts / Advances no longer required written back - Continuing operations	(7.50)	(1.90)
Provision for Doubtful Debts / Advances no longer required written back - Discontinued operations	(61.80)	(3.44)
Excess provision no longer required written back - Continuing operations	(2.97)	(2.74)
Excess provision no longer required written back - Discontinued operations	(188.26)	(15.16)
Sundry Credit Balance Written Back - Continuing operations	(0.14)	(5.09)
Sundry Credit Balance Written Back - Discontinued operations	-	(11.28)
Interest Income - Continuing operations	(34.54)	(93.33)
Interest Income - Discontinued operations	(4.80)	(24.37)
Property, Plant and Equipment's Written off - Continuing operations	-	0.02
Property, Plant and Equipment's Written off - Discontinued operations	1.22	0.02
Provision for Returns - Continuing operations	2.64	-
Provision for Returns - Discontinued operations	-	(12.63)
Unrealized exchange (gain) / loss	-	(0.30)
	(26.79)	(167.25)
Operating Profit before Working Capital Changes	(682.50)	(1,244.59)
Changes in :		
(Increase)/Decrease Inventories	(14.63)	1,307.79
(Increase)/Decrease Trade Receivables	(67.33)	914.06
(Increase)/Decrease Other Financial Assets	(2.10)	185.26
(Increase)/Decrease Other Non- Financial Assets	43.35	39.58
Increase/(Decrease) Trade Payables	(8.94)	(526.59)
Increase/(Decrease) Other Financial Liabilities	0.74	(0.01)
Increase/(Decrease) Other Current Liabilities	(145.51)	(23.99)
Increase/(Decrease) Provisions	(68.10)	(207.57)
	(262.52)	1,688.53
Cash Generated from Operations	(945.02)	443.94
Direct Taxes paid (Net of Refunds)	8.63	(28.26)
Net Cash Generated From Operating Activities	(953.65)	415.68

	Rs. in lakhs	
	For the Year ended March 31, 2026	For the Year ended March 31, 2025
B. CASHFLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipments	(102.44)	(29.18)
Sale of Property, Plant and Equipments	54.69	38.05
Interest Received	66.56	104.64
Movement in other bank balance	1,081.27	(304.23)
Investments Purchased during the year	(913.95)	(349.98)
Investments Sold during the year	794.88	142.36
Net Cash used in Investing Activities	981.01	(398.35)
C. CASHFLOW FROM FINANCING ACTIVITIES		
Interest Paid	(0.05)	(10.72)
Payment for Lease Liabilities	(56.37)	(48.22)
Payment of interest on Lease liability	(5.73)	(10.12)
Net Cash used in Financing Activities	(62.15)	(69.06)
Net Increase in Cash and Cash Equivalents (A+B+C)	(34.79)	(51.73)
Cash and cash equivalents at the beginning of the year (Refer Note 12)	171.05	222.78
Cash and Cash Equivalents at the end of the year (Refer Note 12)	136.26	171.05

Notes :

- 1 Cash and Cash equivalents denote Cash and Bank balances at the year end.
- 2 The Cash Flow Statement has been prepared under the "Indirect Method" as set out in India Accounting Standard 7- 'Statement of Cash Flows' (Ind AS - 7) issued by the Institute of Chartered Accountants of India.
- 3 Direct Taxes paid (Net of refunds) is treated as arising from operating activities and is not bifurcated between investing and financing activities.

Material Accounting Policies

2

The accompanying notes including other explanatory information form an integral part of the financial statements.

32

As per our report of even date attached

For and on behalf of the Board of Directors

For S H R & Co.

Chartered Accountants.

Firm's Registration No.: 120491W

Khushaal Thackersey

Joint Managing Director
DIN- 02416251

Abhimanyu Thackersey

Joint Managing Director
DIN- 00349682

Deep N Shroff

Partner

Membership No. : 122592

Place : Mumbai

Date : May 12, 2026

Shraddha Shettigar

Chief Financial Officer

Place : Mumbai

Date : May 12, 2026

Kaushik Kapasi

Company Secretary

Statement of Changes in Equity for the year ended March 31, 2026

(a) Equity Share Capital

Particulars	Numbers	Rs. in lakhs
Equity Shares of Rs. 10 each issued, subscribed & fully paid		
As at March 31, 2025	16,64,548	166.45
As at March 31, 2026	16,64,548	166.45

(b) Other Equity

Rs. in lakhs

Particulars	Reserves and Surplus					Total Other Equity
	Capital Reserve	Capital Redemption Reserve	Securities Premium	General Reserve	Retained earnings	
As at March 31, 2024	1,076.11	83.63	587.78	6,447.61	(3,348.60)	4,846.53
(Loss) / Profit for the year					(1,077.34)	(1,077.34)
Remeasurement of Defined Benefit Plan taken to Other Comprehensive Income					(20.11)	(20.11)
Total Comprehensive Income for the year	-	-	-	-	(1,097.45)	(1,097.45)
As at March 31, 2025	1,076.11	83.63	587.78	6,447.61	(4,446.05)	3,749.08
(Loss) / Profit for the year	-	-	-	-	(662.68)	(662.68)
Remeasurement of Defined Benefit Plan taken to Other Comprehensive Income	-	-	-	-	29.78	29.78
Total Comprehensive Income for the year	-	-	-	-	(632.90)	(632.90)
As at March 31, 2026	1,076.11	83.63	587.78	6,447.61	(5,078.95)	3,116.18

As per our report of even date attached

For and on behalf of the Board of Directors

For S H R & Co.

Chartered Accountants.
Firm's Registration No.: 120491W

Khushaal Thackersey
Joint Managing Director
DIN- 02416251

Abhimanyu Thackersey
Joint Managing Director
DIN- 00349682

Deep N Shroff

Partner
Membership No. : 122592
Place : Mumbai
Date : May 12, 2026

Shraddha Shettigar
Chief Financial Officer

Place : Mumbai
Date : May 12, 2026

Kaushik Kapasi
Company Secretary

Notes to Financial statements for the Year ended 31st March, 2026

Note 1: Corporate Information:

Hindoostan Mills Limited ("the Company") is a Public Limited Company, incorporated under the provisions of the Companies Act, 1956 (as amended by the Companies Act, 2013). Its shares are listed on Bombay Stock Exchange. The Company is engaged in the business of Manufacture and Sale of Fabric and Yarn and Refiling of Elastic Calendar Bowls. The Company has its the Registered Office and principal place of business at Shivsagar Estate "D" Block, 8th floor, Dr. Annie Besant Road, Worli, Mumbai- 400018.

These financial statements were authorized for issue in accordance with the resolution of the Directors on May 12, 2026 and are subject to the approval of the shareholders at the Annual General Meeting.

Note 2: Material Accounting Policies Accounting Judgements, Estimates and Assumptions:

(A) Material Accounting Policies:

2.1 Statement of Compliance

The Ind-AS financial statements of the Company have been prepared in accordance with the relevant provisions of the Companies Act, 2013, the Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 as amended and the Guidance Notes and other authoritative pronouncements issued by the Institute of Chartered Accountants of India (ICAI).

Accounting policies have been constantly applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in accounting policy hitherto in use.

2.2 Basis of preparation presentation of Ind-AS Financial Statements:

2.2.1 Historical cost convention

These financial statements of the Company have been prepared in all material aspects in accordance with the recognition and measurement principles laid down in Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified under section 133 of the Companies Act, 2013 ('The Act') read with

Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act and accounting principles generally accepted in India.

The Ind-AS financial statements have been prepared on a historical cost basis, except for certain financial assets and financial liabilities (refer accounting policy no. 2.9 and under defined benefit plans refer accounting policy no. 2.16 measured at fair value). Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

All amounts disclosed in the financial statements and notes have been rounded off to the nearest Lakhs.

2.2.2 Presentation of Financial Statements

The Balance Sheet and the Statement of Profit and Loss are prepared and presented in the format prescribed in the Schedule III to the Act, as amended. The disclosure requirements with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act as amended, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Indian Accounting Standards.

2.2.3 Functional and Presentation Currency

The financial statements are presented in Indian Rupees ('INR' or 'Rupees' or 'Rs.') which is the functional currency for the Company.

2.2.4 Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

Note 2: Material Accounting Policies (Contd.)

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- **Level 1** — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- **Level 2** — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- **Level 3** — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

2.2.5 Current and Non-Current Classification of Assets and Liabilities and Operating Cycle:

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle (twelve months) and other criteria set out in the Schedule III to the Act and Ind AS 1 Presentation of financial statements.

Based on the nature of products and the time between the acquisition of assets for processing and their realisation, the Company has ascertained its operating cycle as 12 months for the purpose of current / non-current classification of assets and liabilities.

Assets:

An asset is classified as current when it satisfies any of the criteria:

- it is expected to be realised in, or is intended for sale or consumption in, the Company's normal operating cycle;
- it is held primarily for the purpose of being traded;
- it is expected to be realised within twelve months after the reporting date; or
- it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting date.

Liabilities:

A liability is classified as current when it satisfies any of the criteria:

- it is expected to be settled in the Company's normal operating cycle;
- it is held primarily for the purpose of being traded;
- it is due to be settled within twelve months after the reporting date; or
- the Company does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

All other assets/ liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Note 2: Material Accounting Policies (Contd.)

The Operating Cycle is the time between the acquisition of assets for business purposes and their realisation into cash and cash equivalents.

2.3 Property, Plant and Equipment (PPE):

Property, Plant and Equipment are recorded at their cost of acquisition, net of refundable taxes or levies, less accumulated depreciation and impairment losses, if any. Cost includes purchase price, borrowing costs if capitalisation criteria are met and any other directly attributable cost of bringing the asset to its working condition for the intended use. Such cost includes the cost of replacing part of the plant and equipment if the recognition criteria are met.

These are depreciated over the useful economic life and assessed for impairment whenever there is an indication that the asset may be impaired. The depreciation period and the depreciation method for an asset are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the depreciation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on assets with finite lives is recognised in the Statement of Profit and Loss.

Capital work-in-progress in respect of assets which are not ready for their intended use are carried at cost, comprising of direct costs, related incidental expenses and attributable borrowing costs (refer accounting policy 2.5), if any.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement when the asset is derecognised.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Advances given towards acquisition of property, plant and equipment outstanding at each balance sheet date are disclosed as Capital Advance under Other non-current assets.

2.4 Depreciation:

Depreciation is recognised on the cost of Property, Plant & Equipments (other than freehold land and Capital work-in-progress) less their residual values on Written down value method over the useful lives as prescribed under Schedule II to the Companies Act, 2013, except Plant & Equipments in Textile division and Leasehold Improvements which is depreciated on straight line basis. Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

2.4.1 The estimated useful lives of Tangible assets are as follows

Sr. No	PPE	Useful Life
1	Leasehold Land	over the period of lease i.e. 95 Years
2	Leasehold Improvements	over the period of lease i.e. 5 Years
3	Road	5 years
4	Buildings	30 / 60 years
5	Plant & Equipments	2 to 15 years
6	Office Equipments	5 years
7	Electrical Installations	10 years
8	Furniture & Fixture	10 years
9	Vehicle	8 years
10	Computer	3 years
11	Server	6 years

Note 2: Material Accounting Policies (Contd.)

2.4.2 The Management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be used.

2.4.3 Depreciation on additions to Fixed Assets is provided on pro-rata basis from the date of acquisition or installation, and in case of new project from the date of commencement of commercial production.

2.4.4 Depreciation on Assets sold, discarded, demolished or scrapped, is provided upto the date on which the said Asset is sold, discarded, demolished or scrapped.

2.4.5 Refer Note 2.16 on Accounting of leases as per Ind As 116 for right to use of assets.

2.5 Capital Work in Progress and Capital Advances:

Costs incurred for acquisition of capital assets outstanding at each balance sheet date are disclosed under capital work-in-progress. Advances given towards the acquisition of fixed assets are shown separately as capital advances under the head Other Non-Current Assets.

2.6 Impairment of Property Plant and Equipment, Investment Property and Intangible Assets

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time

value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the Statement of Profit or Loss.

2.7 Non-current assets held for sale / distribution to owners and discontinued operations :

The Company classifies non-current assets and disposal groups as held for sale / distribution if their carrying amounts will be recovered principally through a sale / distribution rather than through continuing use. Actions required to complete the sale / distribution should indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the sale / distribution expected within one year from the date of classification.

For these purposes, sale transactions include exchanges of non-current assets for other non-current assets when the exchange has commercial substance. The criteria for held for sale / distribution classification is regarded to be met only when the assets or disposal group is available for immediate sale / distribution in its present condition, subject only to terms that are usual and customary for sales / distribution of such assets (or disposal groups), its sale / distribution is highly probable; and it will genuinely be sold, not abandoned. The Company treats sale / distribution of the asset or disposal group to be highly probable when:

Note 2: Material Accounting Policies (Contd.)

- The appropriate level of Management is committed to a plan to sell the asset (or disposal group),
- An active programme to locate a buyer and complete the plan has been initiated (if applicable),
- The asset (or disposal group) is being actively marketed for sale at a price that is reasonable in relation to its current fair value,
- The sale is expected to qualify for recognition as a completed sale within one year from the date of classification and
- Actions required to complete the plan indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn.

Non-current assets held for sale / for distribution to owners and disposal groups are measured at the lower of their carrying amount and the fair value less costs to sell / distribute. Assets and liabilities classified as held for sale / distribution are presented separately in the balance sheet. (Refer note 32(XV))

Property, plant and equipment once classified as held for sale / distribution are not depreciated or amortised.

A disposal group qualifies as discontinued operation if it is a component of an entity that either has been disposed of, or is classified as held for sale, and:

- Represents a separate major line of business or geographical area of operations,
- Is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations.

Discontinued operations are excluded from the results of continuing operations and are presented as a single amount as profit or loss after tax from discontinued operations in the Statement of Profit and Loss.

Additional disclosures are provided in Note 32 (XV).

2.8

Financial Instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

2.8.1

Financial Assets:

2.8.1.1

Initial Recognition and Measurement:

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

2.8.1.2

Subsequent Measurement:

For purposes of subsequent measurement, financial assets are classified in three categories:

- Financial Assets at amortised cost
- Financial Assets at fair value through other comprehensive income (FVTOCI)
- Financial Assets including derivatives and equity instruments at fair value through profit or loss (FVTPL)

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

Note 2: Material Accounting Policies (Contd.)

Financial Assets at amortised cost

A 'Financial instrument' is measured at the amortised cost if both the following conditions are met:

- (a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- (b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in other income in the profit or loss. The losses arising from impairment are recognised in the profit or loss. This category generally applies to trade and other receivables, loans and other financial assets.

Financial instrument at FVTOCI

A 'Financial instrument' is classified as at the FVTOCI if both of the criteria are met:

- (a) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- (b) The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the Company recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the Statement of Profit

& Loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to the Statement of Profit or Loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

Financial instrument at FVTPL:

FVTPL is a residual category for Financial instruments. Any Financial instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the Company may elect to classify a Financial instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Financial instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of Profit & Loss.

Equity investments

All equity investments in scope of Ind-AS 109 are measured at fair value. Equity instruments which are held for trading are classified as at FVTPL. For all other equity instruments, the Company decides to classify the same either as at FVTOCI or FVTPL. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to Statement of Profit & Loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity, on such sale.

Note 2: Material Accounting Policies (Contd.)

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of Profit & Loss.

2.8.1.3 Effective interest method:

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the "Other Income" line item.

2.8.1.4 Derecognition:

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Company balance sheet) when:

- The rights to receive cash flows from the asset have expired, or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

2.8.1.5 Impairment of financial assets

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the financial assets and credit risk exposure:

- (a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance
- (b) Financial assets that are equity instruments and are measured as at FVTOCI
- (c) Financial guarantee contracts which are not measured as at FVTPL
- (d) Lease receivables under Ind AS 116
- (e) Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115.

Note 2: Material Accounting Policies (Contd.)

The Company follows 'simplified approach' for recognition of impairment loss allowance on:

- Trade receivables and
- All lease receivables resulting from transactions within the scope of Ind AS 116

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events on a financial instrument that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider:

- All contractual terms of the financial instrument (including prepayment, extension, call and similar options) over the expected life of the financial

instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the entity is required to use the remaining contractual term of the financial instrument

- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms

As a practical expedient, the Company uses a provision matrix to determine impairment loss allowance on portfolio of its trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivables and is adjusted for forward-looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss (P & L). This amount is reflected under the head 'other expenses' in the P&L. The balance sheet presentation for various financial instruments is described below:

- Financial assets measured as at amortised cost, contract assets and lease receivables: ECL is presented as an allowance, i.e. as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount.
- Loan commitments and financial guarantee contracts: ECL is presented as a provision in the balance sheet, i.e. as a liability.
- Equity instruments measured at FVTOCI: Since financial assets are already reflected at fair value, impairment allowance is not further reduced from its

Note 2: Material Accounting Policies (Contd.)

value. Rather, ECL amount is presented as 'accumulated impairment amount' in the OCI.

For assessing increase in credit risk and impairment loss, the Company combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

The Company does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/ origination.

2.8.2 Financial Liabilities:

2.8.2.1 Initial Recognition and Measurement:

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

2.8.2.2 Subsequent Measurement:

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified

as held for trading if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in Ind-AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognized in OCI. These gains/ loss are not subsequently transferred to Statement of Profit & Loss. However, the Company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the Statement of Profit or Loss.

Loans and Borrowings:

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

2.8.2.3 Derecognition:

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit or Loss.

Note 2: Material Accounting Policies (Contd.)

2.8.2.4 Reclassification of financial assets

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Company's senior management determines change in the business model as a result of external or internal changes which are significant to the Company's operations. Such changes are evident to external parties. A change in the business model occurs when the Company either begins or ceases to perform an activity that is significant to its operations. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period. The Company does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

Original Classification	Revised classification	Accounting treatment
Amortised cost	FVTPL	Fair value is measured at reclassification date. Difference between previous amortized cost and fair value is recognised in the Statement of Profit & Loss.
FVTPL	Amortised Cost	Fair value at reclassification date becomes its new gross carrying amount. EIR is calculated based on the new gross carrying amount.

Original Classification	Revised classification	Accounting treatment
Amortised cost	FVTOCI	Fair value is measured at reclassification date. Difference between previous amortised cost and fair value is recognised in OCI. No change in EIR due to reclassification.
FVOCI	Amortised Cost	Fair value at reclassification date becomes its new amortised cost carrying amount. However, cumulative gain or loss in OCI is adjusted against fair value. Consequently, the asset is measured as if it had always been measured at amortised cost.

2.8.3

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

2.9

Inventories:

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition are accounted for as follows:

- Raw materials and Packing Material : weighted average cost in case of Textile and for ECK purchase and incidental cost on a first in, first out basis.
- Finished goods and work in progress: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs.

Note 2: Material Accounting Policies (Contd.)

- (iii) Traded goods are valued at purchase cost on First in First out basis.
- (iv) Stores and Spares are valued at weighted average cost.
- (v) Waste Material are valued at net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

The factors that the Company considers in determining the allowance for slow moving, obsolete and other non-saleable inventory include estimated shelf life, planned product discontinuances, price changes, ageing of inventory and introduction of competitive new products, to the extent each of these factors impact the Company's business and markets. The Company considers all these factors and adjusts the inventory provision to reflect its actual experience on a periodic basis.

Goods and materials in transit are valued at actual cost incurred up to the date of balance sheet. Materials and other items held for use in production of inventories are not written down, if the finished products in which they will be used are expected to be sold at or above cost.

2.10 Cash and Cash Equivalent:

Cash and Cash Equivalents comprise of cash on hand and cash at bank including fixed deposit/highly liquid investments with original maturity period of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

2.11

Statement of Cash Flow:

The statement of cash flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash flows". Cash flows are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flow from operating, investing and financing activities of the Company are segregated.

2.12

Foreign Currency Transactions:

The functional currency of the Company is determined on the basis of the primary economic environment in which it operates. The functional currency of the Company is Indian National Rupee (INR). All amounts have been rounded off to the nearest Lakhs, except share data and as stated otherwise.

The transactions in currencies other than the Company's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Differences arising on settlement or translation of monetary items are recognised in profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in OCI or profit or loss, are also recognised in OCI or profit or loss, respectively).

Note 2: Material Accounting Policies (Contd.)

2.13 Revenue Recognition:

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements, because it typically controls the goods or services before transferring them to the customer.

Further, revenue from sale of goods is recognized based on a 5-Step Methodology which is as follows:

- Identify the contract(s) with a customer
- Identify the performance obligation in contract
- Determine the transaction price
- Allocate the transaction price to the performance obligations in the contract.
- Recognise revenue when (or as) the entity satisfies a performance obligation.

Goods and Service Tax (GST) is not received by the Company in its own account. Rather, it is tax collected on value added to the commodity by the seller on behalf of the government. Accordingly, it is excluded from revenue.

2.13.1 Sale of Goods:

Revenue from sale of goods is recognised when a promise in a customer contract (performance obligation) have been satisfied by transferring control over the promised goods to the customer. Control of goods is transferred upon the shipment of the goods to the customer or when goods is made available to the customer or as per the terms agreed with the customers. The amount of revenue to be recognised is based on the consideration expected to be received in exchange for goods, excluding discounts, sales returns and any taxes or duties collected on behalf of the government which are levied on sales such as

sales tax, value added tax, goods and services tax, etc., wherever applicable. Any additional amounts based on terms of agreement entered into with customers, is recognised in the period when the collectability becomes probable and a reliable measure of the same is available.

The transaction price is documented on the sales invoice and payment is generally due as per agreed credit terms with customer. In determining the transaction price, the Company considers the effects of variable consideration, the existence of significant financing components, noncash consideration, and consideration payable to the customer (if any). The Company estimates variable consideration at contract inception until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

Discounts

Discounts includes target and growth rebates, price reductions, incentives to customers or retailers. To estimate the amount of discount, the Company applies accumulated experience using the most likely method. The Company determines that the estimates of discounts are not constrained based on its historical experience, business forecast and the current economic conditions. The Company then applies the requirements on constraining estimates of variable consideration and recognises a refund liability for the expected discount. No element of financing is deemed present as the sales are made with credit terms largely ranging between 0 days to 90 days.

Contract balances

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs by transferring goods or services to a customer

Note 2: Material Accounting Policies (Contd.)

before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

Trade receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. If the receivable is expected to be collected within a period of 12 months or less from the reporting date (or in the normal operating cycle of the business, if longer), they are classified as current assets otherwise as non-current assets.

Trade receivables are measured at their transaction price unless it contains a significant financing component in accordance with Ind AS 115 for pricing adjustments embedded in the contract.

Loss allowance for expected lifetime credit loss is recognised on initial recognition.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

Refund liabilities

A refund liability is the obligation to refund some or all of the consideration received (or receivable) from the customer and is measured at the amount the Company ultimately expects it will have to return to the customer. The Company updates its estimates of refund liabilities (and the corresponding change in the transaction price) at the end of each reporting period.

2.13.2 Income from Services:

Income from services is recognised as they are rendered based on agreements / arrangements with the concerned parties, and recognised net of goods and services tax / applicable taxes.

2.13.3 Export Incentives Income:

Export incentives under various schemes notified by government are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same.

2.13.4 Rental Income:

Rent income is recognised based on agreements / arrangements with the concerned parties, and recognised net of goods and services tax / applicable taxes.

2.13.5 Interest Income:

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

2.13.6 Dividend Income:

Dividend income from investments is recognised when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably).

2.14 Government Grants:

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income

Note 2: Material Accounting Policies (Contd.)

on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

When the Company receives grants of non-monetary assets, the asset and the grant are recorded at fair value amounts and charged to the Statement of Profit and Loss over the expected useful life in a pattern of consumption of the benefit of the underlying asset i.e. by equal annual instalments.

Government grants such as sales tax incentive, export benefit schemes are recognized in the Statement of Profit and Loss as a part of other operating revenues whereas grants related to royalty, power incentives and interest subsidies are netted off from the related expenses.

2.15 Employee Benefits:

2.15.1 Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits and they are recognized in the period in which the employee renders the related service. The Company recognizes the undiscounted amount of short term employee benefits expected to be paid in exchange for services rendered as a liability (accrued expense) after deducting any amount already paid. Benefits such as salaries, wages, short-term compensated absences, performance incentives etc., and the expected cost of bonus, exgratia are recognised during the period in which the employee renders related service.

2.15.2 Post-Employment Benefits:

Defined Contribution plans:

Employee benefit in the form of Provident fund, Employees State Insurance Contribution and Labour Welfare fund are defined contribution plans. The Company has no obligation, other than the contribution payable to the respective

fund. The Company recognizes contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the balance sheet date, then excess is recognized as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

Defined Benefit plans:

The Company provides for retirement benefit in the form of gratuity. The Company's liability towards this benefit is determined on the basis of actuarial valuation using Projected Unit Credit Method at the date of balance sheet.

The obligation towards defined benefit plans is measured at the present value of the estimated future cash flows using a discount rate based on the market yield on government securities of a maturity period equivalent to the weighted average maturity profile of the defined benefit obligations at the Balance Sheet date.

Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected in the balance sheet with a charge or credit recognised in other comprehensive income (OCI) in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to the statement of profit and loss. Past service cost is recognised in the statement of profit and loss in the period of a plan amendment. Net interest is recognised in OCI. The Company determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined

Note 2: Material Accounting Policies (Contd.)

benefit obligation at the beginning of the annual period to the then-net defined benefit liability (asset), taking into account any changes in the net defined benefit liability (asset) during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- remeasurement of net defined benefit liability.

In case of funded plans, the fair value of the plan assets is reduced from the gross obligation under the defined benefit plans to recognise the obligation on a net basis.

The defined benefit obligation recognised in the balance sheet represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

Other long-term employee benefits :

Accumulated leave, which is expected to be utilized within the next 12 months, is treated as short-term employee benefit and this is shown under current provision in the Balance Sheet. The Company measures the expected cost of such absences as the additional amount that it expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The Company has accumulating and non accumulating leave. The Company treats accumulated leave expected to be carried forward beyond twelve months, as long-

term employee benefit for measurement purposes and this is shown under long term provisions in the Balance Sheet. Such long-term compensated absences are provided for based on the actuarial valuation using the projected unit credit method at the year-end. Actuarial gains / losses are immediately taken to the Statement of Profit and Loss and are not deferred. The Company presents the leave as a current liability in the balance sheet, to the extent it does not have an unconditional right to defer its settlement for 12 months after the reporting date. Where the Company has the unconditional legal and contractual right to defer the settlement for a period beyond 12 months, the same is presented as non-current liability. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.

2.16

Leases:

The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (1) the contract involves the use of an identified asset (2) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (3) the Company has the right to direct the use of the asset. At the date of commencement of the lease, the Company recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short term leases) and low value leases. For these short term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease. Certain lease arrangements includes the options to extend or terminate the lease before

Note 2: Material Accounting Policies (Contd.)

the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

As a Lessee:

(i) Right-of-use assets

The Company recognises right-of-use (ROU) assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

(ii) Lease Liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including insubstance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the

interest rate implicit in the lease is not readily determinable.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

(iii) Short term leases and leases of low value of assets

The Company applies the short-term lease recognition exemption to its short-term leases. It also applies the lease of low value assets recognition exemption that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

As a lessor:

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Rental income from operating lease is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Note 2: Material Accounting Policies (Contd.)

Leases are classified as finance leases when substantially all of the risks and rewards of ownership transfer from the Company to the lessee. Amounts due from lessees under finance leases are recorded as receivables at the Company's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

2.17 Taxes :

Current Taxes:

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted by the end of the reporting period.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss. Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred Taxes:

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will

be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities.

Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the

Note 2: Material Accounting Policies (Contd.)

current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.18 Earnings Per Share:

Basic earnings per share is computed by dividing the profit / (loss) after tax by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for treasury shares, bonus issue, bonus element in a rights issue to existing shareholders, share split and reverse share split (consolidation of shares).

Diluted earnings per share is computed by dividing the profit / (loss) after tax as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares including the treasury shares held by the Company to satisfy the exercise of the share options by the employees.

2.19 Impairment of non-financial assets:

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating units (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Company CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used.

Impairment loss of continuing operations, including impairment on inventories is recognised in the statement of profit and loss.

2.20

Provisions:

Provisions (legal and constructive) are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

Note 2: Material Accounting Policies (Contd.)

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Onerous contracts

If the Company has a contract that is onerous, the present obligation under the contract is recognised and measured as a provision. However, before a separate provision for an onerous contract is established, the Company recognises any impairment loss that has occurred on assets dedicated to that contract

An onerous contract is a contract under which the unavoidable costs (i.e., the costs that the Company cannot avoid because it has the contract) of meeting the obligations under the contract exceed the economic benefits expected to be received under it. The unavoidable costs under a contract reflect the least net cost of exiting from the contract, which is the lower of the cost of fulfilling it and any compensation or penalties arising from failure to fulfil it.

2.21 Contingent liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow

of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements.

2.22

Commitments:

Commitments are future liabilities for contractual expenditure. The commitments are classified and disclosed as follows:

- (a) The estimated amount of contracts remaining to be executed on capital account and not provided for; and
- (b) Other non-cancellable commitments, if any, to the extent they are considered material and relevant in the opinion of the Management.

(B) Significant Accounting Judgements, Estimates and Assumptions:

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the Company disclosures, and the disclosure of contingent liabilities. Management believes that the estimates used in the preparation of the financial statements are prudent and reasonable. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods. Difference between actual results and estimates are recognised in the periods in which the results are known / materialised.

Estimates, Assumptions and Judgements:

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company has based its assumptions and estimates on parameters available when the financial statements were prepared.

Note 2: Material Accounting Policies (Contd.)

Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

(i) Useful life of Property, Plant and Equipment:

Property, Plant and Equipment represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life, its expected usage pattern and the expected residual value at the end of its life. The useful lives, usage pattern and residual values of Company's assets are determined by management at the time the asset is acquired and reviewed periodically, including at each financial year end. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology etc.

(ii) Inventories:

The Company writes down inventories to net realisable value based on an estimate of the realisability of inventories. Write downs on inventories are recorded where events or changes in circumstances indicate that the carrying value may not be realised. The identification of write-downs requires the use of estimates of net selling prices of the down-graded inventories. Where the expectation is different from the original estimate, such difference will impact the carrying value of inventories and write-downs of inventories in the periods in which such estimate has been changed.

(iii) Defined Benefit Obligation:

The Company's obligation on account of gratuity and compensated absences is determined based on actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, these liabilities are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate, the management considers the interest rates of government bonds in currencies consistent with the currencies of the post-employment benefit obligation.

The mortality rate is based on publicly available mortality tables. Those mortality tables tend to change only at interval in response to demographic changes. Future salary increases and gratuity increases are based on expected future inflation rates.

Further details about gratuity obligations are given in Note 32 (III).

(iv) Current Tax expense and Deferred Tax:

The Company's tax jurisdiction is India. Significant judgements are involved in estimating budgeted profits for the purpose of paying advance tax, determining the provision for income taxes, including amount expected to be paid/recovered for uncertain tax positions. A tax assessment can involve complex issues, which can only be resolved over extended time periods. The recognition of taxes that are subject to certain legal or economic limits or uncertainties is assessed individually by

Note 2: Material Accounting Policies (Contd.)

the management based on the specific facts and circumstances.

(v) Recognition of Deferred Tax Assets/Liabilities:

The recognition of deferred tax assets/liabilities is based upon whether it is more likely than not that sufficient and suitable taxable profits will be available in the future against which the reversal of temporary differences can be deducted. To determine the future taxable profits, reference is made to the latest available profit forecasts.

(vi) Provisions & Contingent Liabilities:

Provisions and liabilities are recognized in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events that can reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances, which may be subject to change. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

In the normal course of business, contingent liabilities may arise from litigation and other claims against the Company. Potential liabilities that are possible but not probable of crystallising or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes but are not recognized.

(vii) Financial Instruments:

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing

fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments. See Note 32 (VII) & (VIII) for further disclosures.

(viii) Allowance for uncollected accounts receivable and advances

Trade receivables do not carry any interest and are stated at their normal value as reduced by appropriate allowances for estimated irrecoverable amounts. Individual trade receivables are written off when management seems them not collectible. Impairment is made on the expected credit losses, which are the present value of the cash shortfall over the expected life of the financial assets.

The impairment provisions for financial assets are based on assumption about risk of default and expected loss rates. Judgement in making these assumption and selecting the inputs to the impairment calculation are based on past history, existing market condition as well as forward looking estimates at the end of each reporting period.

(ix) Impairment reviews

An impairment exists when the carrying value of an asset or cash generating unit ('CGU') exceeds its recoverable amount. Recoverable amount is the higher of its fair value less costs to sell and its value in use. The value in use calculation is based on a discounted cash flow model. In calculating the value in use, certain assumptions are required to be made in respect of highly uncertain matters, including management's expectations of growth in EBITDA, long term growth rates; and the selection of discount rates to reflect the risks involved.

(C) Application of new Revised Ind AS

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

Note 2: Material Accounting Policies (Contd.)

In August 2025, MCA notified the following amendments to:

- Ind AS 1, Presentation of Financial Statements (Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants) :The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.
- Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments (Supplier Finance Arrangements) : The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that

it does not have any significant impact in its financial statements.

- Ind AS 12 Income Tax (International Tax Reform Pillar Two Model Rules) : The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.
- Ind AS 21 The Effects of Changes in Foreign Exchange Rates (Lack of Exchangeability) : The amended Ind AS 21 have added requirements to help entities to determine whether a currency is exchangeable into another currency, and the spot exchange rate to use where it is not. Prior to these amendments, Ind AS 21 set out the exchange rate to use when exchangeability is temporarily lacking, but not what to do when lack of exchangeability is not temporary.

The Company has reviewed the new pronouncements and based on its evaluation it has determined that it does not have any significant impact on its financial statements.

As at the date of approval of the accounts by the Board of Directors, there are no amendments to standards that are applicable for next period(s).

Notes to the Financial Statements for the year ended 31st March 2026

NOTE 3:

A. PROPERTY, PLANT & EQUIPMENT

Rs. in lakhs

Description of assets	Leasehold Land	Leasehold Improvements	Roads	Buildings	Plant & Equipments	Office Equipment	Electrical Installation & Equipments	Furniture & Fixture	Vehicles	Computer	Total
Gross Block											
As at April 1, 2024	50.39	72.41	0.26	767.83	5,061.67	21.78	89.34	58.67	90.25	39.21	6,251.81
Additions	-	-	-	-	15.73	5.29	3.52	1.69	-	8.74	34.97
Disposals	-	-	-	-	-	(1.11)	-	(0.11)	(13.80)	(1.70)	(16.72)
As at March 31, 2025	50.39	72.41	0.26	767.83	5,077.40	25.96	92.86	60.25	76.45	46.25	6,270.06
Additions	-	-	-	-	75.68	0.38	7.60	-	22.03	1.58	107.27
Disposals	-	-	-	-	(1.14)	(0.29)	-	(0.10)	(15.55)	(0.02)	(17.10)
Transferred to Assets held for Sale (Refer Note 3.3)	(5.42)	-	-	-	(4,523.95)	-	-	-	-	-	(4,529.37)
As at March 31, 2026	44.97	72.41	0.26	767.83	627.99	26.05	100.46	60.15	82.93	47.81	1,830.86
Accumulated Depreciation											
As at April 1, 2024	5.58	32.24	-	390.45	4,274.47	13.80	62.48	38.96	32.65	30.66	4,881.29
Depreciation expense for the year	0.70	14.59	-	31.60	65.03	1.63	7.92	5.58	17.87	3.55	148.47
Eliminated on disposal of assets / reclassification	-	-	-	-	-	(1.05)	-	(0.09)	(12.90)	(1.60)	(15.64)
As at March 31, 2025	6.28	46.83	-	422.05	4,339.50	14.38	70.40	44.45	37.62	32.61	5,014.12
Depreciation expense for the year	0.66	14.59	-	28.82	39.64	4.21	6.51	5.50	17.60	6.31	123.84
Eliminated on disposal of assets / reclassification	-	-	-	-	(0.05)	(0.23)	-	(0.03)	(13.38)	(0.02)	(13.71)
Transferred to Assets held for Sale (Refer Note 3.3)	(0.71)	-	-	-	(3,960.31)	-	-	-	-	-	(3,961.02)
As at March 31, 2026	6.23	61.42	-	450.87	418.78	18.36	76.91	49.92	41.84	38.90	1,163.23
Net Carrying Value											
As at March 31, 2026	38.74	10.99	0.26	316.96	209.21	7.69	23.55	10.23	41.09	8.91	667.63
As at March 31, 2025	44.11	25.58	0.26	345.78	737.90	11.58	22.46	15.80	38.83	13.64	1,255.94

Notes to Financial Statements for the year ended 31st March 2026

B. Right to Use Assets

Rs. in lakhs

Description of assets	Buildings	Total
Cost		
As at April 1, 2024	246.28	246.28
Additions	-	-
Disposals	(14.26)	(14.26)
As at March 31, 2025	232.02	232.02
Additions	-	-
Disposals	-	-
As at March 31, 2026	232.02	232.02
Accumulated Depreciation		
As at April 1, 2024	116.69	116.69
Depreciation expense for the year	48.39	48.39
Disposal of assets	(14.27)	(14.27)
As at March 31, 2025	150.81	150.81
Depreciation expense for the year	46.41	46.41
Disposal of assets	-	-
As at March 31, 2026	197.22	197.22
Net Carrying Value		
As at March 31, 2026	34.80	34.80
As at March 31, 2025	81.21	81.21

NOTES:

3.1 Impairment losses recognised in the year

During the year ended March 31, 2026 and March 31, 2025, no impairment indicators existed for any of its Cash Generating Unit (CGU) and accordingly no provision for impairment has been recognised.

3.2 Contractual Commitments

Refer Note 32(VIII) for disclosure of contractual commitments for the acquisition of PPE...

3.3 Asset Held for Sale

Refer Note 32(XV) for Assets held for Sale..

3.4 Change due to Revaluation

During the year ended March 31, 2026 and March 31, 2025, there is no adjustments due to Revaluation of PPE by the Company.

3.5 Capitalised borrowing cost :

No borrowing costs are capitalised on property, plant and equipment.

3.6 Title deeds :

Title deeds of Leasehold land are in the name of the Company.

Note 4 : Capital Work-in-Progress

Rs. in lakhs

Description of assets	As at March 31, 2026	As at March 31, 2025
Deemed cost		
Opening	9.54	15.33
Additions	4.71	9.54
Adjustments / Reduction	-	-
Transferred to PPE	(9.54)	(15.33)
TOTAL	4.71	9.54

Notes to Financial Statements for the year ended 31st March 2026

Note 4.1 : CWIP ageing schedule

CWIP as on March 31, 2026

Rs. in lakhs

Particulars	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	4.71	-	-	-	4.71
Projects temporarily suspended	-	-	-	-	-
TOTAL	4.71	-	-	-	4.71

CWIP as on March 31, 2025

Rs. in lakhs

Particulars	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	9.54	-	-	-	9.54
Projects temporarily suspended	-	-	-	-	-
TOTAL	9.54	-	-	-	9.54

Note 4.2 : CWIP completion schedule

CWIP as on March 31, 2026

Rs. in lakhs

Particulars	To be Completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Boring Tool	4.71	-	-	-	4.71
TOTAL	4.71	-	-	-	4.71

CWIP as on March 31, 2025

Rs. in lakhs

Particulars	To be Completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
TOE Cutting machine	2.79	-	-	-	2.79
CNC Lathe machine	6.75	-	-	-	6.75
TOTAL	9.54	-	-	-	9.54

Notes to Financial Statements for the year ended 31st March 2026

Note 5 : Non Current - Investments

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Investment measured at Fair Value through Profit and Loss Account</u>		
- Mutual Funds (Unquoted)		
15,96,503.658 (March 31, 2025: 15,12,075.357) units of Parag Parikh Flexi Cap - Direct Plan	1,367.85	1,297.36
29,62,074.735 (March 31, 2025 : 29,62,074.735) units of Parag Parikh Conservative Hybrid Fund - Direct Plan Growth	461.11	437.22
TOTAL	1,828.96	1,734.58
Aggregate amount of quoted investments at cost	-	-
Market value of quoted investments	-	-
Aggregate amount of unquoted investments at carrying cost which is the fair value	1,828.96	1,734.58
Aggregate amount of impairment in value of investments	-	-

Note 6 : Non-Current Assets - Other Financial Assets

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Unsecured, Considered Good (at Amortised Cost)</u>		
Security Deposit	74.51	85.98
Bank Deposits with more than twelve months maturity (Refer Note 6.1)	33.13	31.51
State Subsidy Receivable (Refer Note 32 (XIII))	127.73	-
TOTAL	235.37	117.49

Note 6.1:

Long term fixed deposits are of more than twelve months and Interest rate is 6.60% - 7.30%.

Note 7 : Non-Current Tax Assets (Net)

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Income Tax Receivable (Net of Provisions) (Provision - Rs. 263.26 Lakhs (March 31, 2025 : Rs. 256.29 Lakhs))	35.09	33.84
TOTAL	35.09	33.84

Note 8 : Non-Current Assets - Other Non Financial Assets

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Unsecured, Considered Good</u>		
(i) Prepaid Expenses	1.93	3.01
(ii) Balances with Government authorities (other than income taxes)	3.67	3.67
Less : Allowance for Credit Loss	(3.67)	-
	-	3.67
TOTAL	1.93	6.68

Notes to Financial Statements for the year ended 31st March 2026

Note 9 : Inventories

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Inventories (lower of cost and net realisable value)</u>		
Raw Materials	198.02	208.16
Work-in-Process	70.35	62.71
Finished Goods	55.61	37.23
Stores, Spares and Loose tools	19.18	19.96
Waste Stock	-	0.46
TOTAL	343.16	328.52

Note 9.1 :

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
a) Inventories valued at NRV	5.36	16.47
b) Inventories written down during the year	7.98	94.36

Included above, Stock-in-Transit

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
a) Raw Materials	64.46	32.85
b) Finished Goods	-	11.93
	64.46	44.78

Note 10 : Current Assets - Investments

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Investments measured at Fair Value through Profit & Loss</u>		
<u>Unquoted :</u>		
<u>Investments in Mutual Funds</u>		
21,43,080.882 (March 31, 2025: Nil) units of Parag Parikh Arbitrage Fund Direct Plan	253.09	-
1,798.658 (March 31, 2025: 15,148.247) units of Parag Parikh Liquid Fund Direct Plan Growth	27.40	217.53
TOTAL	280.49	217.53
Aggregate amount of quoted investments at cost	-	-
Market value of quoted investments	-	-
Aggregate amount of unquoted investments at carrying cost which is the fair value	280.49	217.53
Aggregate amount of impairment in value of investments.	-	-

Notes to Financial Statements for the year ended 31st March 2026

Note 11 : Trade Receivables (Unsecured unless stated otherwise) (At amortised cost)

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
a) Unsecured, considered Good		
Trade Receivables - Considered good	322.65	231.59
Trade Receivables which have significant increase in credit risk	-	-
Trade Receivables – credit impaired	8.34	82.04
TOTAL	330.99	313.63
Less : Expected Credit Loss Allowances	(8.34)	(82.04)
TOTAL	322.65	231.59
Of the above Trade Receivables from		
- Related Parties (Refer Note 32 (III))	-	-
- Others	322.65	231.59
TOTAL	322.65	231.59

Note 11.1 :

No trade receivable are due from directors or other officers of the Company either severally or jointly with any other person. Nor any trade receivable are due from firms or private companies respectively in which any director is a partner or a director or a member except as stated above. Trade receivables are non interest bearing. The Company considers the probability of default upon initial recognition of assets and whether there has been a significant increase in credit risks on an ongoing basis throughout each reporting period. The average credit period allowed to the customers is in the range of 0 - 90 (P.Y. 0 - 60) days.

Note 11.2 : Movement in Allowance for Doubtful Trade receivables

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Balance as at the beginning of the year	82.04	53.71
Add : Allowances made during the year	-	33.67
Less : Amounts recovered / written back during the year	(73.70)	(5.34)
Balance as at the end of the year	8.34	82.04

Notes to Financial Statements for the year ended 31st March 2026

Note 11.3 : Trade Receivable ageing as on March 31, 2026

Rs. in lakhs

[illegible]

Note 11.4 : Trade Receivable ageing as on March 31, 2025

Rs. in lakhs

[illegible]

Notes to Financial Statements for the year ended 31st March 2026

Note 12 : Cash and Bank Balances

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Cash and Cash equivalents</u>		
(a) Balances with Banks	135.74	170.29
(b) Cash on Hand	0.52	0.76
TOTAL	136.26	171.05
<u>Other Bank Balances</u>		
(a) Balances with bank		
- Bank Deposits (Refer Note 12.3)	33.63	1,114.96
- Margin Money Deposit (Under Lien for Bank Guarantees issued by the Banks)	0.88	0.82
TOTAL	34.51	1,115.78

Note 12.1:

Short term fixed deposits are varying between three months and twelve months, depending on the immediate cash requirements and earn interest at the respective short term deposit rate. Interest rate is between 6.45% - 7.30%.

Note 12.2:

For the purposes of the statement of cash flows, cash and cash equivalents include cash on hand and in banks, net of outstanding bank overdrafts. Cash and cash equivalents at the end of the reporting period as shown in the statement of cash flows can be reconciled to the related items in the balance sheet as above.

Note 12.3:

The Company has obtained an overdraft facility of Rs. 245.93 Lakhs which will be secured against the bank deposits. The Company has not utilised the said credit facilities any time during the year and prior year and hence, none of the bank deposits have been lien marked by any bank (except as stated in Note 12) for the said credit facility.

Note 13 : Current Assets - Other Financial Assets (Unsecured, considered Good)

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
(at amortised cost)		
Security Deposits (Refer Note 32 (III))	12.81	0.38
Interest Receivable	8.09	36.17
State Subsidy Receivable (Refer Note 32 (XIII))	-	127.73
TOTAL	20.90	164.28

Notes to Financial Statements for the year ended 31st March 2026

Note 14 : Other Current Assets (Unsecured, considered Good)

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Advances other than capital advances</u>		
Export Incentive Receivable	-	1.67
Balances with Government authorities (other than income taxes)	3.24	42.74
Advances to Employees Credit Impaired	-	17.25
Less : Allowance for credit loss	-	(17.25)
	-	-
Advances to Suppliers	19.50	9.40
Prepaid Expenses	11.82	7.58
Other Receivables	-	0.03
Other Receivables Credit Impaired	0.61	0.61
Less : Allowance for credit loss	(0.61)	(0.61)
	-	0.03
TOTAL	34.56	61.42

Note 15 : Equity Share Capital

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Authorised Capital</u>		
2,77,67,500 (March 31, 2025 : 2,77,67,500) Equity Shares of Rs. 10/- each	2,776.75	2,776.75
2,500 (March 31, 2025 : 2,500) 5% Redeemable Cumulative "A" Preference Shares of Rs. 10/- each	0.25	0.25
7,80,000 (March 31, 2025 : 7,80,000) 15% Non Convertible Redeemable Non Cumulative Preference Shares of Rs. 10/- each	78.00	78.00
1,00,00,000 (March 31, 2025 : 1,00,00,000) Preference Shares of Rs. 10/- each	1,000.00	1,000.00
TOTAL	3,855.00	3,855.00
<u>Issued, Subscribed and Paid up Capital</u>		
16,64,548 (March 31, 2025 : 16,64,548) Equity Shares of Rs. 10 /- each fully paid up	166.45	166.45
TOTAL	166.45	166.45

Rights and Terms attached to Equity Shares :

The Company has issued only one class of shares referred to as Equity Shares having a par value of Rs. 10/-. Each holder of Equity Shares is entitled to one vote per share. The dividend proposed by the Board is subject to the approval of shareholders except in case of interim dividend.

In the event of liquidation of the Company, the holders of Equity Shares will be entitled to receive remaining Assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of Equity Shares held by the shareholders.

The Company has not issued any equity shares as bonus or for consideration other than cash and has not bought back any shares during the period of five years immediately preceding March 31, 2026.

Notes to Financial Statements for the year ended 31st March 2026

Reconciliation of Number of Shares outstanding at the beginning and at the end of the Year

Particulars	Opening Balance	Fresh Issue	Closing Balance
Equity shares with voting rights			
Year ended March 31, 2025			
Number of shares	16,64,548	-	16,64,548
Amount (Rs. in Lakhs)	166.45	-	166.45
Year ended March 31, 2026			
Number of shares	16,64,548	-	16,64,548
Amount (Rs. in Lakhs)	166.45	-	166.45

Shares held by promoters at the end of the year

Name of Equity Shareholders	As at March 31, 2026		As at March 31, 2025		% Change during the year
	No. of Shares Held	Percentage of Holding	No. of Shares Held	Percentage of Holding	
Mr. Khushaal Thackersey	1,28,079	7.69%	1,28,079	7.69%	0.00%
Chandrali Investments Private Limited	87,266	5.24%	87,266	5.24%	0.00%
Delta Investments Private Limited	1,45,509	8.74%	1,45,509	8.74%	0.00%
Mr. Jagdish Thackersey	1,81,385	10.90%	2,15,575	12.95%	-2.05%
Mr. Abhimanyu J Thackersey	1,50,483	9.04%	1,33,388	8.01%	1.03%
Ms. Ameeta J Thackersey	25,148	1.51%	25,148	1.51%	0.00%
Ms. Bhavika Nimish Sonawala	5,640	0.34%	5,640	0.34%	0.00%
Mr. Hrishikesh J Thackersey	1,46,333	8.79%	1,29,238	7.76%	1.03%
Ms. Leena C Thackersey	1,29,163	7.76%	1,29,163	7.76%	0.00%
Ms. Mitika C Nanavati	7,691	0.46%	7,691	0.46%	0.00%

Shareholders holding more than 5% shares of the Company

Name of Equity Shareholders	As at March 31, 2026		As at March 31, 2025	
	No. of Shares Held	Percentage of Holding	No. of Shares Held	Percentage of Holding
Mr. Khushaal Thackersey	1,28,079	7.69%	1,28,079	7.69%
Chandrali Investments Private Limited	87,266	5.24%	87,266	5.24%
Delta Investments Private Limited	1,45,509	8.74%	1,45,509	8.74%
Mr. Jagdish Thackersey	1,81,385	10.90%	2,15,575	12.95%
Mr. Hiren Kara	1,19,721	7.19%	1,19,721	7.19%
Mr. Abhimanyu J Thackersey	1,50,483	9.04%	1,33,388	8.01%
Mr. Hrishikesh J Thackersey	1,46,333	8.79%	1,29,238	7.76%
Ms. Leena Chandahas Thackersey	1,29,163	7.76%	1,29,163	7.76%

Notes to Financial Statements for the year ended 31st March 2026

Note 16 : Other Equity

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Capital Reserve</u>		
Balance at the beginning of the year	1,076.11	1,076.11
Movement	-	-
Balance at end of the year	1,076.11	1,076.11
<u>Capital Redemption Reserve</u>		
Balance at the beginning of the year	83.63	83.63
Movement	-	-
Balance at end of the year	83.63	83.63
<u>Securities Premium Account</u>		
Balance at the beginning of the year	587.78	587.78
Movement	-	-
Balance at end of the year	587.78	587.78
<u>Other Reserve</u>		
<u>General Reserve</u>		
Balance at the beginning of the year	6,447.61	6,447.61
Movement	-	-
Balance at end of the year	6,447.61	6,447.61
<u>Retained Earnings</u>		
Balance as at the beginning of the year	(4,402.76)	(3,325.42)
Less : (Loss) / Profit for the year	(662.68)	(1,077.34)
Balance in Surplus	(5,065.44)	(4,402.76)
<u>Other Comprehensive Income</u>		
Balance as at the beginning of the year	(43.29)	(23.18)
Add : Movement in OCI (net) during the year	29.78	(20.11)
Balance as at the end of the year	(13.51)	(43.29)
TOTAL	3,116.18	3,749.08

Nature and Purpose of the Reserves :

Note 16.1 :

Persuant to the amalgamation in the earlier years, Capital Reserve, Capital Redemption Reserve and Securities premium have been incorporated in the Company. This reserves will be utilised in accordance with the provisions of the Companies Act, 2013.

Note 16.2 :

General Reserves is created pursuant to the scheme of amalgamation and transfer profits from Retained earnings for appropriation purpose. This reserve will be utilised in accordance with the provisions of the Companies Act, 2013.

Note 16.3 :

The Company has elected to recognise changes in the fair value of certain investments in equity securities and changes in actuarial gains and losses on re-measurement of defined benefit plan.

Notes to Financial Statements for the year ended 31st March 2026

Note 17 : Non-Current Liabilities - Financial Liabilities

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Lease Liabilities (Refer Note 32 (I))	-	45.25
TOTAL	-	45.25

Note 18 : Non-Current Liabilities - Provisions

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Provision for Employee Benefits (Refer Note 32 (II))		
- for Gratuity	83.93	109.04
- for Leave Salary	41.30	32.14
TOTAL (A)	125.23	141.18
Provision for Others		
- for Disputed Matters (Refer Note 32 (XI) & 32 (XV))	264.46	317.08
TOTAL (B)	264.46	317.08
TOTAL (A + B)	389.69	458.26

Note 19 : Current Liabilities - Financial Liabilities

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Lease Liabilities (Refer Note 32 (I))	45.25	56.37
TOTAL	45.25	56.37

Note 20 : Trade Payables

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
i. Total outstanding dues of Micro Enterprises and Small Enterprises (Refer Note 20.1)	57.16	92.90
ii. Total outstanding dues of Creditors other than Micro Enterprises and Small Enterprises (Refer Note 32 (XII))	242.67	219.40
TOTAL	299.83	312.30

Note 20.1 :

The above information has been provided as available with the Company to the extent such parties could be identified on the basis of the information available with the Company regarding the status of suppliers under the MSMED Act.

Note 20.2 :

The average credit period on purchases is 0 to 60 days.

Notes to Financial Statements for the year ended 31st March 2026

Note 20.3 : Trade Payables Ageing as on March 31, 2026

Rs. in lakhs

Particulars	Unbilled	Not due	Outstanding for following periods from due date of payment				
			Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
(i) MSME	9.63	47.47	0.06	-	-	-	57.16
(ii) Others	40.49	126.19	69.41	5.87	0.71	-	242.67
(iii) Disputed dues - MSME	-	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-	-
TOTAL	50.12	173.66	69.47	5.87	0.71	-	299.83

Note 20.4 : Trade Payables Ageing as on March 31, 2025

Rs. in lakhs

Particulars	Unbilled	Not due	Outstanding for following periods from due date of payment				
			Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
(i) MSME	14.85	71.83	6.22	-	-	-	92.90
(ii) Others	37.72	110.64	37.02	23.63	2.88	7.51	219.40
(iii) Disputed dues - MSME	-	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-	-
TOTAL	52.57	182.47	43.24	23.63	2.88	7.51	312.30

Note 21 : Other Financial Liabilities

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>Others</u>		
(i) Security Deposits	4.71	4.32
(ii) Other Liabilities	3.18	2.83
TOTAL	7.89	7.15

Note 22 : Other Current Liabilities

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
<u>(a) Other Advances</u>		
Advances from Customers	5.19	15.05
Advances for Sale of Property, Plant and Equipment	50.00	-
<u>(b) Others</u>		
Statutory Dues	32.82	47.02
Employee Payable (Refer Note 32 (III))	101.35	214.20
Payable for Property, Plant and Equipments (Refer Note 22.1)	1.00	9.08
Other Liabilities	52.48	52.57
TOTAL	242.84	337.92

Note 22.1:

Includes Rs. 1.00 Lakh (P.Y. Rs. 9.08 Lakhs) outstanding towards dues of Micro and Small Enterprises as per MSMED Act, 2006.

Notes to Financial Statements for the year ended 31st March 2026

Note 23 : Provisions

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Provision for Employee Benefits (Refer Note 32 (II))		
- for Gratuity	250.23	353.60
- for Leave Salary	28.26	37.68
	278.49	391.28
Others		
Provisions for Return (Refer Note 32 (XI))	2.75	5.39
TOTAL	281.24	396.67

Note 24 : Revenue from Operations

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Sale of Products (Net of Returns and GST)	1,021.38	1,516.69
Sale of Services (Net of Returns and GST)	395.06	87.37
Total	1,416.44	1,604.06
Other Operating Revenues		
Export Incentives	0.82	2.18
Other Income	32.00	32.56
	32.82	34.74
TOTAL	1,449.26	1,638.80

Disaggregation of Revenue

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Revenue based on Geography		
- India	1,380.87	2,989.66
- Outside India	35.57	266.92
Total revenue from contracts with customers	1,416.44	3,256.58
Timing of revenue recognition		
Goods transferred at a point in time	1,021.38	3,168.51
Services transferred at a point in time	395.06	88.07
Total revenue from contracts with customers	1,416.44	3,256.58

Contract Balances

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Trade receivables	322.65	231.59
Contract assets	-	-
Contract liabilities (Advance received from customers)	5.19	15.05

Notes to Financial Statements for the year ended 31st March 2026

Note 25 : Other Income

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Interest Income (Refer Note 25.1)	34.54	93.33
Profit on Sale of Investments (Net)	6.91	1.72
Fair Value Gain on Mutual Fund Valued as FVTPL	31.37	213.70
Provision for Doubtful Debts / Advances no Longer Required Written Back	7.50	3.90
Insurance Claim Received	7.40	18.66
Profit on sale of Property, Plant and Equipments (Net)	2.53	-
Sundry Credit Balances Written back	0.14	5.09
Excess provision of earlier year no longer required written back	3.38	2.74
Exchange Gain (Net)	-	3.62
Hire Charges	9.00	-
Miscellaneous Income	37.66	36.85
TOTAL	140.43	379.61

Note 25.1 : Details of Interest Income

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Interest Income		
- At Amortised Cost EIR basis	0.87	0.85
- On Income Tax Refund	-	1.81
- On bank deposits	33.37	90.67
- Interest Income on others	0.30	-
	34.54	93.33

Note 26 : Cost of Materials Consumed

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Opening Stock	208.16	143.92
Add : Purchase of Raw Materials	682.08	699.58
Less : Inventory transferred to Property, Plant and Equipments	1.17	-
Less : Closing Stock	198.02	208.16
TOTAL	691.05	635.34

Notes to Financial Statements for the year ended 31st March 2026

Note 27 : Change in Inventories

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
<u>Opening Stock</u>		
Work-in-Process	62.71	186.69
Finished Goods	26.01	37.50
Traded Goods	-	0.09
TOTAL	88.72	224.28
<u>Less : Closing stock</u>		
Work-in-Process	70.35	62.71
Finished Goods (including Right to Return)	55.61	26.01
	125.96	88.72
TOTAL	(37.24)	135.56

Note 28 : Employee Benefits Expenses

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Salaries, Wages, Allowances and Other Benefits	432.16	381.13
<u>Contribution to Provident and other funds (Refer Note 32 (II))</u>		
to Provident Fund	26.09	23.74
to Employee's State Insurance Corporation	-	0.18
to Labour Welfare Fund	0.01	0.02
to Superannuation Fund	3.00	3.00
Gratuity (Refer Note 32 (II))	9.88	3.92
Staff Welfare Expense	8.15	7.27
TOTAL	479.29	419.26

Note 29 : Finance Costs

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
<u>Interest Expenses</u>		
- on Lease Liability	5.73	10.08
- on MSME Vendors	0.43	0.21
- on Others	0.45	0.66
TOTAL	6.61	10.95

Notes to Financial Statements for the year ended 31st March 2026

Note 30 : Depreciation and Amortisation Expenses

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
On Property, Plant and Equipments (Refer Note 3)	105.59	105.41
On Right to Use Asset (Refer Note 3)	46.41	46.40
TOTAL	152.00	151.81

Note 31 : Other Expenses

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Consumption of Packing Material, Stores and Spares	45.11	62.30
Power and Fuel	30.55	29.55
Processing Charges	39.06	56.13
Rent	7.38	7.24
Rates and Taxes (excluding Income Tax)	7.99	7.22
Repairs to Machinery	7.47	8.54
Other Repairs	26.33	21.64
Insurance	9.60	6.08
Freight, Forwarding and Clearing Charges	31.87	38.56
Commission, Brokerage and Incentives	21.20	42.43
Legal and Professional Fees	44.04	26.08
Payment to Auditors (Refer Note 31.1)	19.16	23.81
Directors Fees	5.30	5.95
Bad Debts and Advance Written Off	1.12	0.24
Provision for Doubtful Debts, Advances and Expected Credit Loss (Refer Note 31.2)	0.54	-
Travelling, Conveyance and Vehicle Expenses	52.38	54.72
Communication Expenses	6.75	4.40
Miscellaneous Expenses	29.47	31.27
TOTAL	385.32	426.16

Note 31.1 : Payment to Auditors

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
For Audit Fees	14.45	18.70
For Tax Audit	1.50	1.80
For Other Work	2.73	2.93
For Out of Pocket	0.48	0.38
	19.16	23.81

Other Notes to Accounts (Contd.)

Note 31.2 : Provision for doubtful Debts & Advances

Rs. in lakhs

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
(a) Expected credit loss for trade receivable	0.54	-
(b) Allowances for doubtful debts and advances	-	-
	0.54	-

Note 32 : Other Notes to Accounts

I DISCLOSURE UNDER IND AS 116 “LEASES”:

A As a Lessee :

The Company has lease contracts for office premises & godowns with lease terms between 3 and 5 years. Generally, the Company is restricted from assigning and subleasing the leased assets.

(i) The following amounts are recognised in the Statement of Profit and Loss for the year

Rs. in lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Depreciation of Right to use assets	46.41	48.39
Interest on lease liabilities	5.73	10.12
Expenses related to short term leases (Disclosed under the head - Rent in Other Expenses)	7.38	7.24
TOTAL	59.52	65.75

(ii) The following table sets out the maturity analysis of lease liability to be paid after the reporting date:

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Less than 1 year	46.58	62.10
1 to 3 years	-	46.58
3 years and above	-	-

(iii) Set out below are the carrying amounts of lease liabilities and the movements during the period:

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
As at April 1	101.62	149.84
<u>Addition :</u>		
Finance cost accrued	5.73	10.12
Payment of lease liabilities	(62.10)	(58.34)
As at March 31	45.25	101.62
Current Lease Liabilities	45.25	56.37
Non Current Lease Liabilities	-	45.25

Other Notes to Accounts (Contd.)

(iv) The following is the movement of cash outflow on lease liabilities during the year

Rs. in lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Total cash outflow of leases	62.10	58.34

(v) Carrying amount of Right to use Assets

Rs. in lakhs

Particulars	As at March 31, 2026	As at March 31, 2025
Right to use Assets	34.80	81.21

B. Details of the carrying amount of Right to use assets and movement during the year is disclosed under Note 3(B).

C. Maturity analysis of the lease liability are disclosed in Note 32(VI)(C).

D. The effective interest rate for lease liabilities is 7.30 % with maturity between 3 to 5 years.

II. Employee Benefits :

A. Defined Contribution Plans:

The Company offers its employees defined contribution plans in the form of Provident Fund (PF) and Superannuation with the government and certain state plans such as Employees' State Insurance (ESI). PF cover substantially all regular employees and the Superannuation plan covers mainly executive directors. Contributions are made to the Government's administered funds. While both the employees and the Company pay predetermined contributions into the Provident Fund and the ESI Scheme, and contributions into the Superannuation plan is made only by the Company. The contributions are normally based on a certain proportion of the employee's salary.

- Contributions to Provident Fund for employees at the rate of 12% p.a. of basic salary (as per regulations), are made to registered Provident Fund administered by the government.
- Contributions are made to Superannuation plan at the rate of 15% p.a. of basic salary, up to a maximum limit of Rs. 1 lakh p.a. per employee. The obligation of the Company is limited to the amount contributed and it has no further contractual or constructive obligation.
- The expenditure recognised during the year

Rs. in lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Contribution to Provident Fund	31.16	67.02
Contribution to ESIC	0.96	8.02
Contribution to Superannuation	3.00	3.00

B. Defined Benefit Plan:

In respect of Gratuity, a defined benefit plan, is governed by the Code on Social Security, 2020 (the Act). The gratuity plan provides for a lump sum payment to vested employees at retirement, death while in employment or on termination of employment in accordance with the provisions under the Act. Vesting occurs upon completion of contractual period of continuous years of service as defined in the Act. The level of benefit provided depends on the member's length of service and salary at the time of retirement/termination age. Provision for gratuity is based on actuarial valuation done by an independent actuary as at the year end.

Other Notes to Accounts (Contd.)

The following table sets out the status of the gratuity plan and the amounts recognised in the Company's financial statements as at March 31, 2026:

B.1 The principal assumptions used for the purposes of the actuarial valuations were as follows.

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Mortality Rate during Employment	Indian Assured Life Mortality 2012-14 (Urban)	
Rate of Discounting	7.27%	6.54%
Rate of Salary escalation	6.00%	6.00%
Expected Return on Plan Asset	NA	NA
Rate of Employee Turnover	4.00%	4.00%

B.2 Expense recognised in the Statement of Profit and Loss

Rs. in lakhs		
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current service cost	6.70	25.75
Past service cost	-	-
Interest cost	19.85	33.61
(Gains)/ Losses on Curtailment	-	(13.38)
Expenses Recognised in Statement of Profit and Loss	26.55	45.98

B.3 Amount Recognized in Statement of Other Comprehensive Income (OCI):

Rs. in lakhs		
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Actuarial (Gains)/Losses on Obligations - Due to Change in Demographic Assumptions	-	-
Actuarial (Gains)/Losses on Obligations - Due to Change in Financial Assumptions	(4.22)	3.60
Actuarial (Gains)/Losses on Obligations - Due to Experience	(25.56)	16.51
Net (Gain) / Loss for the Period Recognised in OCI	(29.78)	20.11

B.4 Net Liability/(Asset) recognised in the Balance Sheet:

Rs. in lakhs		
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Present value of Defined Benefit Obligation as at the end of the year	334.16	462.64
Fair value of Plan Assets at the end of the year	-	-
Difference	334.16	462.64
Net Liability/(Asset) recognised in the Balance Sheet	334.16	462.64

Other Notes to Accounts (Contd.)

B.5 Movements in the present value of the defined benefit obligation :

Rs. in lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Present value of Defined Benefit Obligation as at the beginning of the year	462.64	619.75
Interest cost	19.85	33.61
Current Service cost	6.70	25.75
Past Service cost	-	-
(Gains)/ Losses on Curtailment	-	(13.38)
Benefits paid direct by the Employer	(125.25)	(223.20)
Actuarial (gain)/loss on obligations due to change in Demographic Assumptions	-	-
Actuarial (gain)/loss on obligations due to change in Financial Assumptions	(4.22)	3.60
Actuarial (gain)/loss on obligations due to Experience	(25.56)	16.51
Present value of Defined Benefit Obligation as at the end of the year	334.16	462.64

The estimates of rate of escalation in salary considered in actuarial valuation, takes into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is extracted from the report obtained from Actuary.

B.6 Risks associated with defined benefit plan:

Gratuity is a defined benefit plan and Company is exposed to the following Risks:

Interest rate risk: A fall in the discount rate which is linked to the G.Sec. Rate will increase the present value of the liability requiring higher provision.

Salary Risk: : The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

Asset Liability Matching (ALM) Risk: The plan faces the ALM risk as to the matching cash flow. Entity has to manage pay out based on pay as you go basis from own fund.

Mortality Risk: Since the benefits under the plan is not payable for life time and payable till retirement age only, plan does not have any longevity risk.

B.7 Expected future benefit payments:

Maturity profile of defined benefit obligation for the next 10 years (Undiscounted amount) :

Year Ending 31 st March	For the year ended March 31, 2026	For the year ended March 31, 2025
1st Following Year	250.23	353.60
2nd Following Year	9.47	45.04
3rd Following Year	18.45	4.08
4th Following Year	4.06	16.25
5th Following Year	5.93	3.44
Sum of Years 6 and above	112.97	99.59

Other Notes to Accounts (Contd.)

B.8 Sensitivity Analysis:

Particulars	Rs. in lakhs	
	For the year ended March 31, 2026	For the year ended March 31, 2025
Delta Effect of +1% Change in Rate of Discounting	(5.23)	(5.43)
Delta Effect of -1% Change in Rate of Discounting	5.87	6.10
Delta Effect of +1% Change in Rate of Salary Increase	3.26	3.84
Delta Effect of -1% Change in Rate of Salary Increase	(3.47)	(3.94)
Delta Effect of +1% Change in Rate of Employee Turnover	1.46	1.10
Delta Effect of -1% Change in Rate of Employee Turnover	(1.61)	(1.23)

The Sensitivity analysis has been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

The sensitivity analysis presented above may not be representative of the actual change in the projected benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same method as applied in calculating the projected benefit obligation as recognized in the balance sheet.

There was no change in the method and assumptions used in preparing the sensitivity analysis as compared to prior year.

C. Compensated Absences :

The Company's employees are entitled for compensated absences which are allowed to be accumulated and encashed as per the Company's rule. The liability of compensated absences, which is non-funded, has been provided based on report of independent actuary using "Projected Unit Credit Method".

The obligation for compensated absences (other than sick leaves) (non-funded) is recognized using the projected unit credit method and accordingly the long-term paid absence has been valued. The Liability towards leave encashment for the year ended March 31, 2026 as per actuarial valuation is Rs. 63.19 lakhs (P.Y. Rs. 66.46 lakhs).

The Company has made provision for sick leave based on the expected utilisation of leaves as at the year ended March 31, 2026 of Rs. 6.37 Lakhs (P.Y. Rs. 3.36 Lakhs). The total leave provision as at the year ended March 31, 2026 stands at Rs. 69.56 lakhs (P.Y. Rs. 69.82 lakhs).

III Related Party Information:

A List of Related Parties with whom Transactions have taken place:

Directors and Key Management Personnel (KMP)	Mr. Abhimanyu Thackersey - Joint Managing Director Mr. Khushaal Thackersey – Joint Managing Director Mr. Bhavesh V Panjvani – Independent Director (upto 25/09/2024) Mr. Amol Vora – Independent Director Mr. Sujal A Shah – Independent Director (upto 25/09/2024) Mrs. Geeta J Palan – Independent Director Mr. Anant P Patel - Independent Director (w.e.f. 09/08/2024) Ms. Shraddha Shettigar – Chief Financial Officer Mr. Kaushik Kapasi – Company Secretary
Associates/Enterprise/Companies where control exists	The Bhor Chemicals & Plastics Private Limited

Other Notes to Accounts (Contd.)

B Transactions with Related Parties:

Rs. in lakhs		
Nature of Transactions	For the year ended March 31, 2026	For the year ended March 31, 2025
Rent and Maintenance charges paid		
Khushaal Thackersey	62.10	56.03
Remuneration (Note c and d)		
Mr. Khushaal Thackersey	47.75	47.75
Mr. Abhimanyu Thackersey	47.75	47.75
Mr. Kaushik Kapasi	31.06	28.47
Mrs. Shraddha Shettigar	22.71	20.85
Sale of Goods / Services		
The Bhor Chemicals & Plastics Private Limited	-	0.30
Sale of Property, Plant and Equipment		
Mr. Khushaal Thackersey	-	3.95
Directors Sitting Fees		
Mr. Amol P. Vora	1.60	1.60
Mrs. Geeta Palan	1.85	1.50
Mr. Sujal A Shah	-	0.90
Mr. Bhavesh V Panjuani	-	0.90
Mr. Anant P Patel	1.85	1.05
Balances Receivable / Payable with Related Parties		
Amount Due to Directors & KMP		
Mr. Abhimanyu Thackersey	2.08	2.08
Mr. Khushaal Thackersey	2.08	2.08
Mr. Kaushik Kapasi	1.81	2.55
Mrs. Shraddha Shettigar	1.38	1.28
Security Deposit (Receivable)		
Mr. Khushaal Thackersey	13.50	13.50

Notes:

- The above figures are exclusive of GST wherever applicable.
- The amount outstanding are unsecured and will be settled in cash or receipt of goods or services. No guarantee have been given. No expense has been recognized in the current period or prior years for bad or doubtful debts in respect of the amounts owed by related parties.
- The remuneration of the directors and key management personnel is determined by the remuneration committee having regard to the performance of individual and market trends.
- Key Management Personnel (KMP) who are under the employment of the Company are entitled to post employment benefits and other long term employee benefits recognised as per Ind AS 19 - 'Employee Benefits' in the financial statements. As these employee benefits are provided on the basis of actuarial valuation, for the Company as a whole, hence the details in respect of long term benefits to KMP and their relatives are not disclosed. Further there is no Share-based payments to Key Management Personnel of Company.

Other Notes to Accounts (Contd.)

IV Earnings Per Share:

Particulars	Rs. in lakhs	
	For the year ended March 31, 2026	For the year ended March 31, 2025
Weighted average number of equity shares for basic & diluted EPS	16,64,548	16,64,548
Profit attributable to equity shareholders for basic & diluted EPS from Continuing Operation	(107.39)	239.33
Basic & diluted earnings per equity share of Rs. 10 each (March 31, 2025 Rs. 10 each) (in Rupees) from Continuing Operation	(6.45)	14.38
Profit attributable to equity shareholders for basic & diluted EPS from Discontinued Operation	(555.29)	(1,316.67)
Basic & diluted earnings per equity share of Rs. 10 each (March 31, 2025 Rs. 10 each) (in Rupees) from Discontinued Operation	(33.36)	(79.10)
Profit attributable to equity shareholders for basic & diluted EPS from Continuing Operation & Discontinue Operation	(662.68)	(1,077.34)
Basic & diluted earnings per equity share of Rs. 10 each (March 31, 2025 Rs. 10 each) (in Rupees) from Continuing Operation & Discontinued Operation	(39.81)	(64.72)

V. Capital Management

The Company's objective for capital management is to maximise shareholder value, safeguard business continuity and support growth of the Company. Capital includes, Equity Capital, Securities Premium, and other reserves and surplus, attributable to the equity shareholders of the Company. The Company determines the capital requirement based on annual plans and long term and strategic investment and capital expenditure plans. The funding requirements are met through mix of equity, operating cash flows generated and debt. The operating management, supervised by the Board of Directors of the Company regularly monitors its key gearing ratio and other financial parameters and takes corrective actions wherever necessary. The Company is not subject to any externally imposed capital requirements.

VI. Financial Risk Management

Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. Management has identified the following risk.

- Credit Risk
- Market Risk
- Liquidity Risk
- Currency Risk

Company's Audit Committee oversees how Management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.

A Credit Risk

Credit risk is the risk of financial loss arising from counter party failure to repay according to the contractual terms or obligations. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of creditworthiness as well as concentration of risks. Before accepting any new customer, the Company evaluates the credit worthiness of the potential customers based on external inquiries as deemed appropriate. The Company

Other Notes to Accounts (Contd.)

only deals with parties which has good credit ratings / worthiness based on Company's internal assessment. Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom the credit has been granted after necessary approvals for credit. The Company has not acquired any credit impaired asset. There was no modification in any financial assets.

(i) Trade Receivable

Customer credit is managed by each business division subject to the Company's established policy procedures and control related to customer credit risk management.

Export customers are mainly against Letter of Credit. Each outstanding customer receivables are regularly monitored and if outstanding is above due date the further shipments are controlled and can only be released if there is a proper justification.

Credit risk on trade receivables and contract assets are managed by each business unit subject to the Company's established policy, procedures and control relating to customer credit risk management. Credit quality of a customer is assessed and individual credit limits are defined in accordance with this assessment. Moreover, given the diverse nature of the Company's businesses, trade receivables and contract assets are spread over a number of customers with no significant concentration of credit risk. During the F.Y. 2025-26, Company had one customer, (March 31, 2025: Nil) that contributed Rs. 365.78 lakhs (March 31, 2025: Rs. Nil) and accounted for approximately 25.32% (March 31, 2025 : Nil %) respectively of the total sales generated during F.Y. 2025-26 & F.Y. 2024-25 respectively.

The Company evaluates the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions and industries and operate in largely independent markets and their credit worthiness are monitored at periodical intervals. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets.

The Company has not written off trade receivables during the year and the previous year.

Exposure to the Credit risks

Rs. in lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Financial assets for which loss allowance is measured using Life time Expected Credit Losses (ECL)		
- Trade Receivable	330.99	313.63

For movement in allowance in doubtful trade receivables, please refer Note 11.2.

(ii) Other Financial Assets

Credit risk from balances with banks is in accordance with the Company policy. Investment of surplus funds are made only in approved Mutual Funds or bank deposits. The other financial assets are from various forum of Government authorities and are released by Government authorities on completion of relevant terms and conditions for the release of outstanding.

B Market Risk

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from adverse changes in market rates and prices (such as interest rates, foreign currency exchange rates and commodity prices) or in the price of market risk-sensitive instruments as a result of such adverse changes in market rates and prices. Market risk is attributable to all market risk-sensitive financial instruments, all foreign currency receivables and payables and all short term and long-term debt. The Company is exposed to market risk, primarily related to foreign exchange rate risk, interest rate risk and commodity price risk. Thus, the Company's exposure to market risk is a function of investment activities and revenue generating and operating activities in foreign currencies.

Other Notes to Accounts (Contd.)

The Company has designed risk management frame work to control various risks effectively to achieve the business objectives. This includes identification of risk, its assessment, control and monitoring at timely intervals.

The sensitivity analyses in the following sections relates to the outstanding balance as at March 31, 2026 and March 31, 2025.

The sensitivity analysis have been prepared on the basis that the proportion of financial instruments in foreign currencies are all constant in place at March 31, 2026. The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks. This is based on the financial assets and financial liabilities held at March 31, 2026 and March 31, 2025.

(i) Interest Rate Risk:

The Company's investments are primarily in fixed rate interest bearing investments. Hence, the Company is not significantly exposed to interest rate risk.

(ii) Foreign Currency risk:

The Company is also exposed to foreign currency risk on certain transactions that are denominated in a currency other than the Company's functional currency; hence exposures to exchange rate fluctuations arise. The risk is that the functional currency value of cash flows will vary as a result of movements in exchange rates. The Company's foreign exchange risk arises from foreign currency revenues and expenses, (primarily in US Dollars and Euros). As a result, if the value of the Indian rupee appreciates relative to these foreign currencies, the Company's revenues and expenses measured in Indian rupees may decrease or increase and vice-versa. The exchange rate between the Indian rupee and these foreign currencies have changed substantially in recent periods and may continue to fluctuate substantially in the future.

Foreign Currency Sensitivity

The following tables demonstrate the sensitivity to a reasonably possible change in USD and EUR exchange rates, with all other variables held constant. The impact on the Company's profit before tax is due to changes in the fair value of monetary assets and liabilities. The Company evaluates exchange rate exposure arising from foreign currency transactions. The Company follows established risk management policies and standard operating procedures. The Company's exposure to foreign currency changes for all other currencies is not material.

Derivative instruments and unhedged foreign currency exposure:

(a) Derivative contracts outstanding as at March 31, 2026

Rs. in lakhs		
Particulars	As at March 31, 2026	As at March 31, 2025
Forward Contracts to sell USD	Nil	Nil

Other Notes to Accounts (Contd.)

(b) Outstanding foreign currency exposures :

Amount in lakhs

Particulars	As at March 31, 2026		As at March 31, 2025	
	Foreign Currency	Indian Currency	Foreign Currency	Indian Currency
Trade Payable				
EURO	1.20	131.99	0.33	30.85
Advance from Customers				
USD	-	-	0.07	6.12
Advances to Suppliers				
EURO	0.06	7.07	-	-

(c) The sensitivity analysis to the loss for a 5% change in exchange rate is given below:

Amount in lakhs

Particulars	Effect on Loss before Tax		Effect on Loss before Tax	
	5% Increase	5% Decrease	5% Increase	5% Decrease
Trade Payable				
EURO	(6.60)	6.60	(1.54)	1.54
Advance from Customers				
USD	-	-	0.31	(0.31)
Advances to Suppliers				
EURO	(0.35)	0.35	-	-

(iii) Commodity rate risk

Exposure to market risk with respect to commodity prices primarily arises from the Company's purchases and sales mainly of steel and other engineering related products. These are commodity products, whose prices fluctuate significantly over short periods of time. The prices of the Company's raw materials generally fluctuate in line with commodity cycles, although the prices of raw materials used in the Company's business are generally more volatile. Cost of raw materials forms the largest portion of the Company's cost. Commodity price risk exposure is evaluated and managed through operating procedures and sourcing policies wherever possible based on market condition.

Inventory sensitivity analysis (raw materials, work-in-progress and finished goods)

A reasonably possible change of 10 % in prices of inventory at the reporting date would have increased (decreased) profit or loss by the amounts shown below. This analysis assumes that all other variables remain constant.

Rs. in lakhs

Particulars	For the year ended March 31, 2026			For the year ended March 31, 2025		
	Amount	Effect on loss before tax		Amount	Effect on profit before tax	
		10%	10%		10%	10%
		Increase	Decrease		Increase	Decrease
Inventories (raw materials, work-in-progress and finished goods)	323.98	32.40	(32.40)	308.10	30.81	(30.81)

Other Notes to Accounts (Contd.)

(iv) Mutual Fund Price Risk

The Company is exposed to mutual fund price risks arising from mutual fund investments. Mutual fund investments are held for strategic rather than trading purposes. The Company does not actively trade these investments.

C Liquidity Risk

(i) Liquidity risk management

Liquidity risk is the risk that the Company may not be able to meet its present and future cash and collateral obligations without incurring unacceptable losses. The Company's objective is to, at all times maintain optimum levels of liquidity to meet its cash and collateral requirements. The Company closely monitors its liquidity position and deploys a robust cash management system. It maintains adequate sources of financing including bilateral loans, debt, and overdraft from banks at an optimised cost. Working capital requirements are adequately addressed by internally generated funds. Trade receivables are kept within manageable levels. Further, the Company has an undrawn balance of Rs. 245.93 Lakhs against the overdraft facility sanctioned by the bank.

(ii) Maturities of financial liabilities

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay. The tables include both interest and principal cash flows. The contractual maturity is based on the earliest date on which the Company may be required to pay.

Rs. in lakhs

As At March 31, 2026	On Demand	Less than 1 Year	1 - 3 Years	3 - 5 Years	5 years and Above	TOTAL
Non Derivative financial instruments						
Non-Current Lease Liabilities	-	-	-	-	-	-
Other Non-current financial liabilities	-	-	-	-	-	-
Trade payables	-	299.83	-	-	-	299.83
Current Lease Liabilities	-	45.25	-	-	-	45.25
Other Financial Liabilities	-	7.89	-	-	-	7.89

Rs. in lakhs

As At March 31, 2025	On Demand	Less than 1 Year	1 - 3 Years	3 - 5 Years	5 years and Above	TOTAL
Non Derivative financial instruments						
Non-Current Lease Liabilities	-	-	45.25	-	-	45.25
Other Non-current financial liabilities	-	-	-	-	-	-
Trade payables	-	312.30	-	-	-	312.30
Current Lease Liabilities	-	56.37	-	-	-	56.37
Other Financial Liabilities	-	7.15	-	-	-	7.15

Other Notes to Accounts (Contd.)

VIII. Fair Value Measurement

The significant accounting policies, including the criteria of recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability, and equity instrument are disclosed in note 2.8 of the Ind AS financial statement.

(a) Financial assets and liabilities

The carrying value of financial instruments by categories as at March 31, 2026 are as follows:

Rs. in lakhs

Particulars	Note No	Fair Value through Profit / Loss	Fair Value Through OCI	Amortized Cost	Total carrying value
<u>Financial Assets</u>					
<u>Non Current</u>					
Investment	5	1,828.96	-	-	1,828.96
Other Financial Assets	6	-	-	235.37	235.37
<u>Current</u>					
Investment	10	280.49	-	-	280.49
Trade Receivable	11	-	-	322.65	322.65
Cash and cash equivalents	12	-	-	136.26	136.26
Other bank balances	12	-	-	34.51	34.51
Other Financial Assets	13	-	-	20.90	20.90
Total		2,109.45	-	749.69	2,859.14

Rs. in lakhs

Particulars	Note No	Fair Value through Profit / Loss	Fair Value Through OCI	Amortized Cost	Total carrying value
<u>Financial Liabilities</u>					
<u>Non Current</u>					
Lease Liabilities	17	-	-	-	-
<u>Current</u>					
Lease Liabilities	19	-	-	45.25	45.25
Trade payables	20	-	-	299.83	299.83
Other Financial liabilities	21	-	-	7.89	7.89
Total		-	-	352.97	352.97

Other Notes to Accounts (Contd.)

The carrying value of financial instruments by categories as at March 31, 2025 are as follows:

Rs. in lakhs					
Particulars	Note No	Fair Value through Profit / Loss	Fair Value Through OCI	Amortized Cost	Total carrying value
<u>Financial Assets</u>					
<u>Non Current</u>					
Investment	5	1,734.58	-	-	1,734.58
Other Financial Assets	6	-	-	117.49	117.49
<u>Current</u>					
Investment	10	217.53	-	-	217.53
Trade Receivable	11	-	-	231.59	231.59
Cash and cash equivalents	12	-	-	171.05	171.05
Other bank balances	12	-	-	1,115.78	1,115.78
Other Financial Assets	13	-	-	164.28	164.28
Total		1,952.11	-	1,800.19	3,752.30

Rs. in lakhs					
Particulars	Note No	Fair Value through Profit / Loss	Fair Value Through OCI	Amortized Cost	Total carrying value
<u>Financial Liabilities</u>					
<u>Non Current</u>					
Lease Liabilities	17	-	-	45.25	45.25
<u>Current</u>					
Lease Liabilities	20	-	-	56.37	56.37
Trade payables	21	-	-	312.30	312.30
Other Financial liabilities	22	-	-	7.15	7.15
Total		-	-	421.07	421.07

Carrying amounts of cash and cash equivalents, trade receivables and trade payable as at March 31, 2026 and March 31, 2025 approximate the fair value because of their short term nature. Difference between the carrying amount and fair values of other financial liabilities subsequently measured at amortized cost is not significant in each of the year's presented.

The fair value of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

- Receivables are evaluated by the Company based on parameters such as interest rates and individual credit worthiness of the customer. Based on this evaluation, allowances are taken into account for the expected credit losses of these receivables.

Other Notes to Accounts (Contd.)

- (ii) The fair value of financial liabilities, security deposit, as well as other financial liabilities is estimated by discounting future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities..

Fair Value Hierarchy

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consist of the following three levels:

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets and liabilities.

Level 2: Inputs are other than quoted prices included within level 1 that are observable for the asset or liability either directly (i.e. prices) or indirectly (i.e. derived from prices).

Level 3: Inputs are based non observable market data. Fair value is determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

The following table summarizes financial assets and liabilities measured at fair value on a recurring basis and financial assets that are not measured on fair value on recurring basis (but fair value disclosures are required).

Rs. in lakhs				
As at March 31, 2026	Level 1	Level 2	Level 3	Total
Financial Assets :				
<u>Investment measured at Fair Value through Profit / Loss</u>				
Investment in Mutual Fund	2,109.45	-	-	2,109.45
Total	2,109.45	-	-	2,109.45

Rs. in lakhs				
As at March 31, 2025	Level 1	Level 2	Level 3	Total
Financial Assets :				
<u>Investment measured at Fair Value through Profit / Loss</u>				
Investment in Mutual Fund	1,952.11	-	-	1,952.11
Total	1,952.11	-	-	1,952.11

VIII Estimated Amount of Contracts Remaining to be Executed:

Rs. in lakhs		
Particulars	As at 31.03.2026	As at 31.03.2025
A Estimated amount of contracts remaining to be executed on capital account and not provided for (Net of Advances)	5.04	0.62

Other Notes to Accounts (Contd.)

IX Contingent liabilities (to the extent not provided for)

Rs. in lakhs

Sr. No.	Particulars	As at March 31, 2025	Addition	Settled / Deletion	As at March 31, 2026
<u>Claims against the Company not acknowledged as Debts</u>					
A	Income Tax	0.50 (12.11)	0.22 (0.04)	- (11.65)	0.72 (0.50)
B	Demand for payment of Electricity Duty by Government of Maharashtra (Refer Note 32(XV))	228.20 (228.20)	-	228.20 -	- (228.20)
C	Dispute arising out of Property related matters (Net of Provision and excluding interest) (Refer Note 32 (X))	1,533.41 (1,533.41)	-	-	1,533.41 (1,533.41)
D	Provident Fund	25.57 (25.57)	-	-	25.57 (25.57)
E	Others	28.96 (30.04)	- (1.44)	- (2.52)	28.96 (28.96)
	Total	1,816.64 (1,829.33)	0.22 (1.48)	228.20 (14.17)	1,588.66 (1,816.64)

Figures in bracket denotes previous year.

Note:

The amounts shown above represents the best possible estimates arrived at on the basis of available information. The uncertainties are dependent on the outcome of the different legal processes. The timing of future cash flows will be determinable only on receipt of judgments / decisions pending with various forums/authorities. The Company does not expect any reimbursements against the above.

- X** In respect of a joint property development transaction of earlier year, which was subject matter of arbitration award, an appeal is filed before the division bench of Hon'ble Bombay High Court by both the parties against decision of single bench of Hon'ble Bombay High Court and the same is pending as on date. The Company has already made provision of Rs.63.98 lakhs in terms of arbitration award in the FY 2016-17 against the claim of Rs.1597.39 lakhs plus interest. In view of management no further liability is expected.

XI Provisions :

A. Disputed Matters :

Provision for disputed matters in respect of known contractual risks, litigation cases, duties and other levies / claims, the actual outflow of which will depend on the outcome of the respective proceedings.

The movements in the above account are summarized below:-

					Rs. in lakhs	
Sr. No.	Particulars	As at March 31, 2025	Addition During the Year	Payments During the Year	Deletion / Written back During the Year	As at March 31, 2026
1	Provision for Employee Dues	171.00			171.00	-
2	Provision for Expenses	146.08	118.38	-	-	264.46
		317.08	118.38	-	171.00	264.46

Other Notes to Accounts (Contd.)

B. Anticipated Return of Goods subsequent to Sale:

Provision has been made towards probable return of goods from customers, as per Indian Accounting Standard (Ind AS) 37 estimated by management based on past trends.

The movements in the above account are summarized below:-

					Rs. in lakhs
Sr. No.	Particulars	As at March 31, 2025	Addition During the Year	Deletion / Written back During the Year	As at March 31, 2026
1	Provision for Right of Return	5.39	-	2.64	2.75
	TOTAL	5.39	-	2.64	2.75

XII Details of Dues to Micro, Small and Medium Enterprises as per MSMED Act, 2016:

			Rs. in lakhs
Sr. No.	Particulars	As at March 31, 2026	As at March 31, 2025
A	The Principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year;		
	i. Principal amount	58.16	101.98
	ii. Interest due	52.48	52.05
B	The amount of interest paid by the buyer under MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year	-	-
C	The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act, 2006;	-	-
D	The amount of interest accrued and remaining unpaid at the end of accounting year	52.48	52.05
E	The amount of further interest remaining due and payable even in the succeeding year, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of MSMED Act 2006	52.48	52.05

Note: Dues to Micro and Small enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Company and relied upon by the Auditors.

XII Interest Subsidy:

- Recognition of interest subsidy: Company has been recognising interest subsidy in terms of its eligibility under the New Textile Policy 2012 as Other Income from May 2014 to September 2019.
- Recovery of subsidy from Government: The aggregate subsidy of Rs. 127.73 lakhs recognized by the Company for the period from October 2016 to September 30, 2019, has remained outstanding as on March 31, 2026. The technical issues faced on government portal has been resolved and the same are pending for processing by the Government authorities.

Accordingly, the subsidy of Rs. 127.73 lakhs shown under the head Non-Current Assets - Other Financial Assets, has been considered as good and recoverable in nature.

Other Notes to Accounts (Contd.)

XIV Income Tax:

Nature of Deferred Tax Assets / (Liabilities)

Particulars	Rs. in lakhs		
	As at March 31, 2025	Movement during the Year	As at March 31, 2026
Deferred Tax Assets			
Depreciation	-	143.02	143.02
Disallowance u/s. 43B	36.80	0.32	37.12
Gratuity	116.44	(32.34)	84.10
Provision for Expected Credit Losses	20.80	(18.55)	2.25
Unabsorbed losses and carry forward of losses	1,163.82	481.05	1,644.87
Ind AS 116 Adjustments	5.14	(2.51)	2.63
Others	50.38	(46.69)	3.69
Deferred Tax Liability			
Fair value adjustemnts	(192.52)	(4.33)	(196.85)
Depreciation	(36.22)	36.22	-
Net Deferred Tax Assets	1,164.64	556.19	1,720.83

Company has not created any Deferred Tax Assets on account uncertainty of future taxable profit.

XV Discontinued Operations:

A) Textile Division

- On April 15, 2025, considering the outlook and scenario of the Textile business, the Board of Directors, decided to close down the Textile Division ("Division"). The Company, subsequently filed an application with Ministry of Labour, State Government of Maharashtra for closure of the division on April 16, 2025. The Ministry issued a final closure order u/s 25(O)(2) of the Industrial Disputes Act, 1947 dated June 19, 2025. Accordingly, the said Division has been considered as discontinued operations in the Financial Statements for the year ended March 31, 2026 and accordingly necessary disclosure has been made as per the requirement of Ind AS 105.
- Pursuant to the aforesaid closure order, the Company retrenched the remaining employees of discontinued operations and has given them retrenchment compensation of Rs. 158.73 lakhs.
- The management has made necessary provision for the expected liability (including workers' liabilities) of said division. There are certain pending labour cases pertaining to said division, the outcome of the same is presently unascertainable. The management is confident that no material liability will arise on this account.
- During the financial year ended March 31, 2026, the Company received Supreme Court order reversing earlier Bombay High Court Order in respect of electricity duty for period April 2001 to April 2005 of the textile division. Accordingly, the Company has made provision of Rs. 112.39 lakhs, for electricity duty including interest on an estimated basis, which matter was earlier considered as contingent liability.
- The loss of discontinued operation is after considering the provision made as covered (ii), (iii) & (iv) same.
- Further, the Board of Directors has decided to dispose of the Plant and Machinery and certain portion of land of the said division and accordingly the said assets have been classified as "Asset Held for Sale". The Company has valued such assets at lower of written down value or fair value. As the estimated fair value is higher than the written down value of those assets, it has been carried at written down value. The Company has not provided depreciation on such assets from the date the Property, Plant and Equipments were classified as Assets held for Sale. The remaining land and building of the said division has been continued to be shown as non current asset under Property Plant and Equipment (PPE), as management has not firmed up any plan for use / disposal.
- The Company now has only one segment i.e. Engineering Division and hence there is no segment disclosure required.

Other Notes to Accounts (Contd.)

- a) The results of Discontinued Operations are presented below:

₹ in lakhs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue from Operations		
Sale of Products (Net of Returns and GST)	7.78	1,752.99
Other Operating Revenues	0.84	23.94
Other Income	255.27	106.28
Total Income (A)	263.89	1,883.20
Cost of Materials Consumed	-	447.97
Purchase of Stock-in-Trade	-	69.75
Changes in Inventories of Finished Goods, Work-in-Process and Stock-in-Trade	11.68	1,015.71
Employee Benefits Expenses	264.29	1,073.22
Finance Costs	82.24	12.78
Depreciation and Amortisation Expenses	18.25	45.04
Other Expenses	442.72	535.40
Total Expenses (B)	819.18	3,199.88
(Loss) / Profit Before Tax from Discontinued Operation (C = A - B)	(555.29)	(1,316.67)
Tax (expense)	-	-
(Loss) / Profit After Tax from the year from Discontinued Operation	(555.29)	(1,316.67)

- b) The assets and liabilities of Textile Division are as follows.

₹ in lakhs

Particular	As at March 31, 2026	As at March 31, 2025
ASSETS		
Non Current Assets		
Property, Plant & Equipment	229.92	817.87
Financial Assets		
(i) Investment	-	-
(ii) Other Financial Assets	74.50	68.93
Non-Current Tax Assets (Net)	1.44	0.53
TOTAL (A)	305.86	887.33

Other Notes to Accounts (Contd.)

₹ in lakhs		
Particular	As at March 31, 2026	As at March 31, 2025
Current Assets		
Inventories	1.99	16.41
Financial Assets		
(i) Trade Receivables	-	0.63
(ii) Cash and Cash equivalents	13.21	9.77
(iii) Other bank balances (other than (ii) above)	0.88	5.82
(iv) Other Financial Assets	134.68	152.42
Other Current Assets	1.16	39.15
Assets held for Sale	568.35	-
TOTAL (B)	720.27	224.20
TOTAL Assets (A + B)	1,026.13	1,111.53
LIABILITIES		
Non-Current Liabilities		
Financial liabilities		
(i) Lease Liabilities	-	-
(ii) Other Financial Liabilities	-	-
Provisions	358.50	253.09
TOTAL (A)	358.50	253.09
Current Liabilities		
Financial liabilities		
(i) Lease Liabilities	-	-
(ii) Trade payables		
I. Total outstanding dues of Micro Enterprises and Small Enterprises	0.14	0.04
II. Total outstanding dues of Creditors other than Micro Enterprises and Small Enterprises	32.80	69.04
(iii) Other Financial Liabilities		
Other Current Liabilities	151.74	222.75
Provisions	-	425.16
TOTAL (B)	184.68	716.99
TOTAL Liabilities (A + B)	543.18	970.08

Other Notes to Accounts (Contd.)

c) Assets held for sale :

Rs. in lakhs

Particulars	As at March 31, 2026			As at March 31, 2025		
	Plant & Equipments	Land	Total	Plant & Equipments	Land	Total
Net Block	-	-	-	-	0.71	0.71
Add : Assets transferred from Property, Plant and Equipment	563.64	4.71	568.35	-	-	-
Less : Assets sold	-	-	-	-	(0.71)	(0.71)
Assets held for Sale	563.64	4.71	568.35	-	-	-

d) The net Cash flows attributable to the Discontinued Operations are stated below :

₹ in lakhs

Particular	As at March 31, 2026	As at March 31, 2025
Cashflow from Operating activities	(856.84)	160.07
Cashflow from Investing activities	75.88	39.51
Cashflow from Financing activities	784.40	(327.32)
Net Cash(outflow)/Inflow	3.44	(127.74)

XVI Impact of New Labour Codes

On November 21, 2025, the Government of India notified four Labour Codes ("the Codes"), effective immediately, replacing the existing 29 labour laws. In view of the introduction of these Codes, Management assessed its impact and had made a provision of Rs. 5.37 lakhs in the result of year ended March 31, 2026. Additional provision, if any, will be made in the period in which the liability is ascertained, after considering any clarification on the Codes or Rules.

XVII Additional Regulatory Information

i. Loan and advances to specified persons:

The Company has not granted any loans or advances in the nature of loans to any promoters, directors, KMPs, and the related parties..

ii. Details of benami property held:

The Company does not have any Benami property, where any proceedings have been initiated on or are pending against the Company for holding any Benami Property.

iii. Borrowings secured against current assets:

The Company is not required to submit any quarterly returns or statements of current assets. (Refer Note 12.3)

iv. Wilful defaulter:

The Company has not been declared as wilful defaulter by any bank or financial institutions or other lenders.

v. Relationship with struck off companies:

The Company has no transactions with the companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956 during the year ended March 31, 2026 and March 31, 2025.

Other Notes to Accounts (Contd.)

vi. **Registration of charges or satisfaction of charges with the Registrar of Companies (ROC):**

The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period. (Refer Note 12.3).

vii. **Compliance with number of layer of companies:**

The Company does not have any subsidiaries and hence the disclosure clause is not applicable.

viii. **Ratio:**

For Ratio as required is given in Annexure A attached to the Financial Statement.

ix. **Compliance with approved scheme of arrangements:**

The Company has not entered into scheme of arrangements in terms of section 230 to section 237 of the Companies Act, 2013 which has an accounting impact during the year ended March 31, 2026 and previous year ended March 31, 2025.

x. **Utilisation of borrowed funds and share premium:**

(A) The Company has not advanced or loaned invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other persons or entities, including foreign entities with the understanding that the Intermediary shall::

- (a) Directly or indirectly lend or invest in other persons or entities identified in any manners whatsoever by or on behalf of the Company (ultimate beneficiaries) or
- (b) Provide any guarantee, security, or the like to or on behalf of the ultimate beneficiaries.

(B) The Company has not received any fund from any persons or entities, including foreign entities (funding party) with the understanding (whether recorded in writing or otherwise) that the company shall:

- (a) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party (ultimate beneficiaries) or
- (b) Provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

xi. **Utilisation of borrowings availed from banks and financial institutions:**

The Company does not have any borrowings hence the disclosure clause is not applicable.

xii. **Corporate Social Responsibility :**

The Company does not meet any of the criteria specified u/s 135 of the Act, hence the provisions are not applicable.

xiii. **Undisclosed Income:**

There is no income surrendered or disclosed as income during the year ended March 31, 2026 and previous year ended March 31, 2025 in the tax assessments under the Income Tax Act, 1961, that has not been recorded in the books of accounts.

ix. **Details of crypto currency or virtual currency:**

The Company has not traded or invested in crypto currency or virtual currency during the year ended March 31, 2026 and March 31, 2025.

XVIII The Company's financial statements are authorized for issue in accordance with a resolution of the Board of Directors on May 12, 2026 in accordance with the provisions of the Companies Act, 2013 and are subject to the approval of the shareholders at the ensuing Annual General Meeting.

Other Notes to Accounts (Contd.)

XIX The figures in the financial statements are rounded off to the nearest lakhs and indicated in lakhs of Rupees..

XX Figures for the previous year have been regrouped / reclassified wherever necessary to confirm to current year's classification.

Signatures to Notes "1" to "32"

As per our report of even date attached

For and on behalf of the Board of Directors

For S H R & Co.

Chartered Accountants.
Firm's Registration No.: 120491W

Khushaal Thackersey
Joint Managing Director
DIN- 02416251

Abhimanyu Thackersey
Joint Managing Director
DIN- 00349682

Deep N Shroff

Partner
Membership No. : 122592
Place : Mumbai
Date : May 12, 2026

Shraddha Shettigar
Chief Financial Officer

Place : Mumbai
Date : May 12, 2026

Kaushik Kapasi
Company Secretary

Notes to the Standalone Financial Statements for the year ended 31st March 2026

Annexure A

Ratio	Numerator	Denominator	As at March 31, 2026	As at March 31, 2025	% Variance
Current Ratio (In Times)	Total Current Assets	Total Current Liabilities	1.98	2.06	(3.76)
Debt-Equity ratio (in times)	Debt consists of borrowings and lease liabilities	Total equity	0.01	0.03	(46.89)
Reason for Variance: Decrease in lease liabilities as compared to previous year, hence the change in ratio.					
Debt service coverage ratio (in times)	Earning for Debt Service = Net Profit after taxes (before Exceptional and Discontinued Operation) + Depreciation + Interest	Debt service = Interest and lease payments + Principal repayments	(6.49)	(12.41)	(47.66)
Reason for Variance: Decrease in Loss in the current financial year i.e. 2025 - 2026 as compared to previous year, hence the change in ratio.					
Return on equity ratio (in %)	Net Profit after taxes + Income from Discontinued operation - Preference dividend (if any)	Average total equity	(18.41)	(24.13)	(23.70)
Inventory Turnover ratio (number of Days)	Average Inventory	Cost of goods sold	180.65	155.61	16.09
Trade receivables turnover ratio (Number of Days)	Average trade receivables	Sales and Services	69.42	75.40	(7.93)
Trade payables turnover ratio (Number of Days)	Average trade payables	Purchase of Raw Material + Purchase of stock in trade + Other expenses	108.12	198.38	(45.50)
Reason for Variance: Due to decrease in closing trade payables as compared to previous year, hence the change in ratio.					
Net capital turnover ratio (in times)	Sales and Services	Average working capital (i.e. Total current assets less Total current liabilities)	1.43	1.83	(22.12)
Net profit ratio (in %)	Net Profit after taxes (before Exceptional and Discontinued Operation)	Revenue from operations	(45.46)	(31.54)	44.12
Reason for Variance: Decrease in Loss in the current financial year i.e. 2025 - 2026 as compared to previous year, hence the change in ratio.					
Return on capital employed (in %)	Net Profit before taxes (before Exceptional and Discontinued Operation) + Finance Cost	Capital employed = Net worth + Lease liabilities + Deferred tax liabilities	(17.03)	(26.23)	(35.05)
Reason for Variance: Decrease in Loss in the current financial year i.e. 2025 - 2026 as compared to previous year, hence the change in ratio.					
Return on investment (in %) (Mutual Funds)	Income generated from invested funds	Average invested funds			
		On Mutual Fund	2.71	12.42	(78.18)
		On FDR	6.28	7.08	(11.30)
Reason for Variance: The return on investment on Mutual Funds has decreased in the current financial year i.e. 2025 - 2026 mainly due to decrease in Fair Value of investments.					

Note : The above ratio have been computed basis total amounts including Discontinued Operation



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Shivsagar Estate “D” Block, 8th floor,
Dr. Annie Besant Road, Worli,
Mumbai - 400 018