

July 5, 2021

The General Manager Listing Department **BSE** Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort Mumbai - 400 001

STOCK CODE: 509966

Dear Sir/Madam,

Sub: Annual Report 2021

The Manager Listing Department National Stock Exchange of India Ltd. "Exchange Plaza" Bandra Kurla Complex, Bandra (E) Mumbai - 400 051

STOCK SYMBOL: VSTIND

Pursuant to Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended, we enclose a copy of the Annual Report for the financial year ended 31st March, 2021 including the Notice of the 90th Annual General Meeting of the Company to be held on 27th July, 2021.

Please take the same on record.

Yours faithfully,

For VST INDUSTRIES LIMITED

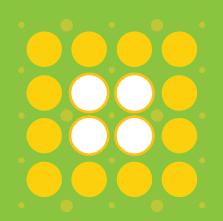
PHANI K. MANGIPUDI Company Secretary & Head - Legal & Secretarial

Encl : As above.

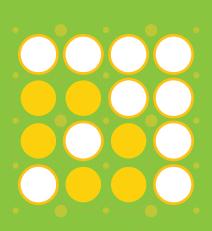


### **VST INDUSTRIES LIMITED**

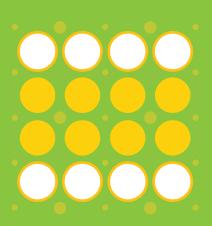
# WINNING CONSISTENTLY



Consumer Centric



Growth Driven



Value Led

**ANNUAL REPORT 2020-21** 

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### **FY21 highlights**

**FINANCIAL HIGHLIGHTS** 

₹ 1,47,289 Lakhs

₹ 31,079 Lakhs
Net profit

₹ **94,044 Lakhs** 

Net assets employed

₹ 201.3 Earnings per share

₹ 114
Dividend per share

33.0%
Return on Capital Employed

### **NON-FINANCIAL HIGHLIGHTS**

**₹ 681 Lakhs** 

**CSR** expenditure

775
SMART household toilets constructed

**400**Solar street lights installed

# WINNING CONSISTENTLY

VST Industries Limited (VST) has been present in the Indian tobacco industry for more than 90 years. We have been a consistent performer over the years with the last half decade a standout. We have been the fastest growing cigarette company in this period. This growth has been driven by multiple first-to-market consumer relevant innovations, wider geographic footprint, and a strong focus on people and processes. This has helped VST create a vibrant brand portfolio, deliver superior returns to shareholders, and play a proactive role in community development.

Our strong fundamentals helped us deliver best ever bottom line even in a pandemic year. We further expanded our geographic footprint in spite of market disruptions. We were also able to successfully launch new brand variants that cater to changing adult smoker preferences. All this is a testimony to organisational resilience and commitment of the employees.

As the impact of the pandemic reduces and markets normalise, our aim is to remain the fastest growing cigarette company by continuing to invest in relevant product innovations, increased market presence, manufacturing modernisation, digital technologies, and people development. We stand committed to sustainable business practices, serve communities, and generate shareholder value in line with our credo of winning consistently.

Our strong fundamentals helped us deliver best ever bottom line even in a pandemic year

All this is a testimony to organisational resilience and commitment of the employees.

### **Board of Directors**



MR. NARESH KUMAR SETHI Non Executive Director Chairman



MS. RAMA BIJAPURKAR Independent Non Executive Director



MR. SUDIP **BANDYOPADHYAY** Independent Non Executive Director



**MR. RAJIV GULATI** 



MR. S. THIRUMALAI



MR. ADITYA DEB GOOPTU Managing Director & CEO

## **Management Team**



**MR. ADITYA DEB GOOPTU** Managing Director & CEO



**MR. KALYAN BASU** President-Marketing



MR. ROHIT SAHNI Vice President - Marketing



DR. T. LAKSHMI NARASAIAH Vice President-Leaf



MR. S. SRIRAM Vice President-Technical



**MR. ANISH GUPTA Chief Financial Officer** 



Transformation



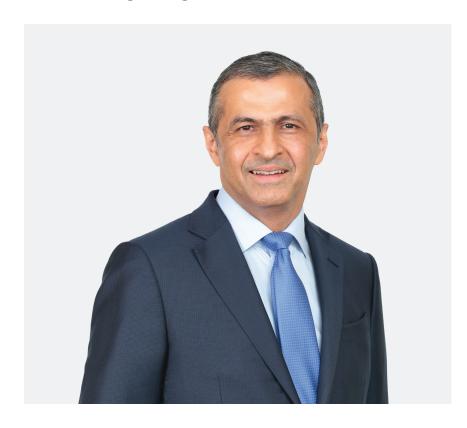
**Chief Human Resource Officer** 



MR. PHANI K. MANGIPUDI Company Secretary and Head -Legal & Secretarial

### **Chairman's Statement**

Demonstrating courage and determination



66

FY 2020-21 was a milestone year, as we made visible progress across our strategic objectives. The Company delivered a strong performance by growing revenues in a declining volume environment, reflecting business resilience and future potential for growth on the strength of a diversified brand portfolio. "

### Dear Shareholders,

I write this to you with the hope that you and your extended communities have stayed safe through one of the most challenging periods in the recent past. On our 90th year since inception, we have optimism for the future and I am deeply grateful to our stakeholders, who have supported us throughout this journey.

The COVID impact continued to have an adverse impact on the world economy, leading to a global GDP contraction of 3.3%. Correspondingly, India's GDP is expected to have declined by 7.3% during FY 2020-21. Given the concerted efforts of the government and the RBI, there is reason for optimism in the medium term.

### Financial and Operational Performance

FY 2020-21 was a milestone year, as we made visible progress across our strategic objectives. The Company delivered a strong performance by growing revenues in a declining volume environment, reflecting business resilience and future potential for growth on the strength of a diversified brand portfolio. Our cigarette revenues at ₹1,272 Crores was up by 13%, compared to last year at ₹1,130 Crores. We grew our net comprehensive income by 4.2% to ₹312 Crores, which is the highest ever in the history of our Company. This performance is especially commendable given 16% decline in volumes mainly due to pandemic driven shutdowns in various parts of the country during the year.

Mr. Aditya Deb Gooptu took charge as the Managing Director & CEO of the Company in December 2020. We are pleased to have him lead the organisation and add value with his rich experience in the tobacco and consumer goods category. We look forward to his leadership to position VST for future growth and success.

### **Trends Dominating the Industry**

The legal cigarette industry witnessed pandemic led volume impact. Taxation challenges remain with non-duty paid cigarettes continuing to benefit from large price distortion. The illicit cigarette market has witnessed an upward movement over the years and continues to be among the top 5 items illegally traded in the country, with India being among the largest illegal cigarette markets in the world. To battle such illicit trade, we are partnering with the industry

to identify inter-governmental efforts and public-private alliances in adopting appropriate measures like sensible taxation leading to a holistic strategy. We also engage with key stakeholders for evidence based, non-discriminatory taxation and regulations that safeguard farmer livelihoods and legal industry, while balancing economic interests and tobacco control measures.

### **COVID-19 Response**

We prioritised the health and safety of our people above everything else this year, and complied with government guidelines and regulations to ensure that safety is never compromised. The transition to work from home mode and providing continuous support for our people stood testimony to our agility and dedication to safety and business continuity. A special programme - VST Cares was implemented, which included doctor's consultation, additional medical policy coverage and carrying out vaccination programmes for employees and their families. We contributed ₹ 100 Lakhs to Telangana State Disaster Management authority for supporting COVID-19 relief activities. Our organisation also supported the setting up of a medical oxygen generation and storage facility through a charitable trust for distribution and supply of oxygen.

### Responsible Business

Our commitment to society is strengthened by the implementation of the sixth phase of Gramalaya-VST Industries programme. Under this, we undertook installation of 400 solar streetlights and building 775 smart toilets around Jogulamba-Gadwal district of Telangana.

In recognition to our sustainability efforts, we received a 'Commendation Certificate' for Safety Innovation from the Institute of Engineers, New Delhi, in addition to the IGBC 'Gold Rating' for our Toopran facility from CII, Hyderabad. As part of our commitment to EHS, we are certified by some of the best industry bodies, such as ISO 14001:2015, ISO 45001:2018. We have built a strong record on the environmental, social and governance (ESG) performance and will continue to strengthen it in the coming years.

### **People First**

As an organisation, we continue to remain committed to employee welfare and career progression with development, engagement and recognition initiatives.

As we move into a new fiscal year in challenging conditions, I would like to thank my fellow Board members and the management team for leading the organisation through these

unprecedented times. I am grateful to our stakeholders, including our employees, business and supply chain partners, farmers and above all, to you, our valuable shareholders, for reposing your continued faith in our vision and being a constant part of this exciting journey of winning consistently.

Yours Truly,

Naresh Sethi Non-Executive Chairman

### ₹ 100 Lakhs

Contribution to Telangana State Disaster Management authority for supporting COVID-19 relief initiatives.

### Annual Report 2020-21

### **Managing Director & CEO's message**

Calibrating strengths for a better future



Our competitive position today has also significantly improved, through a strengthened brand portfolio, larger geographical footprint, and stronger and deeper distribution across markets."

### Dear Shareholders,

As the world starts to adjust to a new normal with fewer COVID-19 cases along with mass vaccination present a positive outlook for the

### Looking Back at our Best-ever Performance

We would not have been able to achieve this feat in an unprecedented year had it not been for the tireless efforts of our employees, wholesale dealers and their teams, our farmers and supply chain partners.

Our financial performance and growth trajectory remain impressive, with profits growing by 4% to an all-time high of ₹312 Crores. Over a 10-year period, our PAT has grown at a CAGR of 13% and our market capitalisation at a CAGR of 18%. FY 2020-21 witnessed improvement in our profitability by 4.2%, despite a tough year. This growth was driven by improving our product mix, aggressive pricing and cost optimisation measures.

Our market capitalisation witnessed a significant improvement by over 22%, from over ₹4,280 Crores in FY 2019-20 to ₹5,233 Crores in FY 2020-21.

Our competitive position today has also significantly improved, through a strengthened brand portfolio, larger geographical footprint and stronger and deeper distribution.

Over the last 5 years, we created and grew our brand, Total - with annual consumer spends of ₹ 2,000 Crores. Total is the largest capsule cigarette brand and is already among the top five cigarette brands in the country. This makes it the

most successful new brand in the cigarette industry in the last 3 decades. That this was achieved in a record 5-year period, is testimony to VST's single-minded focus and continuous innovation capability.

### Strategies for Long-term Growth

Our focus on creating long-term value for our shareholders has led us to identify a few strategic focus areas, which have been arrived at after considering the market opportunities and our inherent strengths.

#### Innovation

We continue to invest in our R&D facilities and personnel training to develop unique blends with innovative capsule filters, which appeal to the sensibilities of modern adult smokers. Our R&D lab received 'Certificate of Continuation' of ISO 17025:2017 for FY 2020-21 from NABL Quality Council, Government of India.

#### **Developing Strong Brands**

Our brand portfolio comprises some of the most iconic cigarette brands, including Total and Charms in top 10. Our brandbuilding efforts, complemented with innovation, will make us more future ready even as we witness adult smokers becoming more open to trying novel options. We, at VST Industries, strongly believe in the management philosophy of 'launch fast, fail fast' to increase our probability of success.

### **Expanding Geographic Footprint**

Another area of focus has been geographical expansion, which in this industry is a challenging objective to pursue. In the last 6 years, we made big strides and today we are present in 80% of India - the aim is to cover every geography in the next 3 years.

Our distribution network has grown by 23% and direct retail coverage by 41% over the last 6 years. Through our wholesale dealer network our products directly reach over a million outlets. As the company embarks on a new phase of digitisation, this will add more muscle to our already strong distribution.

#### **Sustainable Business**

At VST, we believe in multiplying the value we generate for our stakeholders and communities. We support our farmer partners in developing quality tobacco with the lowest pesticide residue levels and low TSNAs (Tobacco Specific Nitrosamines), which are within international standards. In addition, we invest to support community infrastructure development such as solar streetlights and smart toilets.

Our employees and our culture have always been the pride of VST.

FY 2020-21 is a special year for us, as it is our 90<sup>th</sup> Annual Report. We have been able to continue winning, even during these challenging times which reflects our inherent resilience, growth focus and winning attitude.

Over the last 5 years, we created and grew our brand, Total - at a consumer spend of ₹ 2,000 Crores, which is by far the largest capsule cigarette brand in the country and is estimated to already be among India's top 5.

I am glad to report that in FY 2020-21, we scored a record high on employee satisfaction. Our Team will remain the most important pillar in our continuing growth story.

I am confident that these strategies and a focused engagement approach will enable us to keep winning consistently in the future, stay true to our vision, and uphold our commitment to bringing growth and opportunities for our fraternity of stakeholders.

Thank you,

Aditya Gooptu, Chief Executive Officer & MD

### Who We Are

VST Industries Limited (VST) is among the oldest and most seasoned cigarette players in India, involved in manufacturing and marketing cigarettes as also trading unmanufactured tobacco. Incorporated in 1930 as Vazir Sultan Tobacco Company Ltd. at Hyderabad, we are an associate undertaking of British American Tobacco Plc., the global leader in cigarettes.

Our portfolio comprises some of the most iconic and innovative brands that have catered to adult smoker needs for close to a century.

**VST IN NUMBERS** 

### **Fastest growing**

cigarette company since FY 2014-15

~33%

record increase in adult consumer base since FY 2014-15

### 2 brands

among the top 10 in the cigarette industry

# Portfolio upgradation

2 new trademarks successfully established



### **Increased National Footprint**

We have made continued investments in increasing geographic footprint across regions. We have been able to achieve operational coverage of more than 80% of the country, from 60% in FY 2014-15.

Manufacturing facilities in Hyderabad and Toopran

Regional offices in Hyderabad, Mumbai, Delhi, Kolkata, Chennai and Guwahati



Geographic footprint



- Market presence (states)
- Regional offices
- Corporate office

Manufacturing facilities





### **Renewed Brand Portfolio**

We are continuously working to bring innovative products that combine quality with affordability.

In the last 6 years, we have successfully upgraded the brand portfolio with multiple first-tomarket innovations. Our robust brand portfolio now caters to

needs of diverse adult smoker groups across socio-economic strata. Our portfolio can be broadly divided into New Age Brands (NABs) and Growth Heritage Brands (GHBs).

### **NEW-AGE BRANDS**

Launched in 2015 with innovation as the central theme, they have altered industry landscape and are successfully catering to changing adult smoker preferences.

### **Total**

### Fastest growing brand in the last 5 years 2nd brand in the market with a near pan-Indian presence



### **Editions**

VST's 1st successful king-size brand



### **GROWTH HERITAGE BRANDS**

Our legacy brands have strong regional presence catering to adult smokers in heartland India.

### Charms

### A generational brand

Multi-regional presence



### **Special**

### Catering to local sensibilities

Strong presence in the East



### **Moments**

### Relatively newer addition to portfolio

Strong presence in North India



### **BRAND SUCCESS STORIES**

### **Total**

In a span of 5 years, Total has achieved the rare distinction of becoming the most successful brand in the industry in the last 35 years. Annual consumer spends on Total are in excess of ₹ 2000 Crores a testimony to brand's growing stature.



#1

Capsule brand

### 5<sup>th</sup>

Largest brand in India (in terms of volumes)

### Charms

Charms is an iconic, multi-generational brand with 'quality satisfaction' at its core. Charms successfully caters to local tastes and preference with strong presence in all leading states of East, South and North-East. Annual consumer spends have registered a strong growth and are currently ₹ 1150 Crores a 20% increase vis-à-vis 2015.



Of legacy

40 years 8th largest Largest Indian brand (in terms of volumes)

### **Our People**

We believe that our people are the biggest enablers of consistency in business performance and success. It is with the commitments and capabilities of our people that we are able to attain our long-term objectives.

**FY 2020-21 EMPLOYEE STRENGTH** 

780

**Employees** 

421

**Factory employees** 

359

**Management Staff** 

### A CULTURE THAT FOSTERS PERFORMANCE

We provide an open and dynamic work culture, which empowers our people to perform to the best of their abilities, and simultaneously supporting them. VSTians take pride in being part of a constructive workplace that encourages flexibility at work along with freedom and autonomy to take independent decisions.

- · Work-life balance is given emphasis at VST
- Stable and fulfilling careers, providing multiple growth avenues and opportunities





### **LEARNING IS A CONTINUOUS PROCESS**

We believe that learning and development is an important part to foster an employee's career growth. Our people are thus encouraged to continuously upgrade their skills and develop a competency-based approach.

13

Learning and training sessions conducted

52 hours

Average training hours per employee, annually

#### Recent programmes



Winning mindset



**Growth orientation** 



**Enhancing managerial** competencies



Stepping into leadership

### THREE-PRONGED APPROACH TO ENHANCE LEARNING AND DEVELOPMENT



On-the-job training



**Experiential workshops** 



Stretch assignments

### HIGHER EMPLOYEE SATISFACTION

We regularly conduct employee engagement/satisfaction surveys. Over the years, there has been significant improvement in employee engagement scores from 65 to 85 in 2020, which is at par among the best employers in

On industrial relations, we have a harmonious working environment with the Union at the factory. The Management - Union relationship is cordial, with mutual trust and respect. We recognise the needs of the workforce and address their concerns proactively through long-term solutions post interactions and discussions with the Union.

### **DIVERSITY AND INCLUSION**

VST is an equal opportunity employer and our endeavour is to further scale up the diversity agenda making VST much more diverse and inclusive.

VST Industries Limited VALUE CREATION

### Annual Report 2020-21

### **Opportunity Landscape**

We at VST are well poised to seize opportunities in an evolving industry landscape. The ongoing COVID-19 pandemic, and its associated uncertainties, have led the markets recalibrate to the new normal. However, we are confident that the long-term prospects of the industry remain intact. These emerging opportunities duly integrate with our strategic goals.



### **INHERENT INDUSTRY STRENGTH**

Tobacco has been an important commercial crop for India since the pre-Independence period. India has a distinctive place in the global tobacco industry and the Indian tobacco is renowned for its rich, full-bodied flavour and smoothness. India is also the second largest producer and third largest exporter of tobacco in the world. These factors favour long-term prospects of the tobacco industry.

### **MARKET DRIVERS**

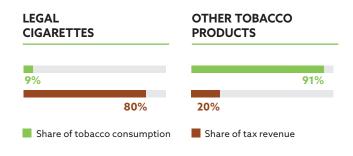
Annual consumer spends have registered a consistent growth despite steep taxation led price hikes. Adult smoker preferences are evolving as they increasingly seek innovation led products and move beyond established trademarks. VST's strategic focus and track record of successful first-to-market innovations are a great platform to strengthen our market standing in the Indian cigarette industry.

On the leaf tobacco side, Indian tobacco producers are using technologically advanced threshing plants and re-drying factories with the assistance of the Tobacco Board. These facilities are used for increasing the yield of Flue-Cured Virginia (FCV) tobacco and other varieties, which can then be exported across the world. Improved infrastructure, thus, drives growth for this market.

### **Medium-term Challenges**

The COVID-19 pandemic has led to high uncertainties. However, recovery rates are expected to improve with mass vaccination drives in place.

- Regulations and taxation will continue to pose challenges
- Legal cigarettes constitute only 9% of tobacco consumed in India, while traditional products and illegal cigarettes comprise the remaining 91%. 80% of the tax burden of tobacco sector is borne by legal cigarette industry. Such discrepancy in taxation and stringent regulations has led to the continuous growth in illicit cigarettes and consequent loss of tax revenues to the government



### **OUR RESPONSE**

VST has continuously faced regulatory, taxation, and illicit trade challenges. VST's inbuilt agility, strong fundamentals, track record, and a strategic outlook will enable the Company to seize opportunities and further strengthen its market position.

Please refer to **page 20** for highlights on our response to market opportunities.





### Annual Report 2020-21

### **Our Value Creation Model**

### **EXTERNAL ENVIRONMENT**

## Input

### **RELATIONSHIPS**

780+ people work with a growth mindset to help us achieve our mission



#### **Customers**

Delivering unmatched value and quality to adult smokers through our brands and wide distribution network



#### **Dealers**

Engaging over 11.3 Lakhs dealers to reach our discerning adult smokers



Partnering with 15,000+ farmers to source quality tobacco for manufacturing cigarettes and trading



### Committed partners

Our relationships with communities and other stakeholders help us increase impact beyond what we could have achieved on our own

### **RESOURCES**

#### Financial Resources

Our history of strong financial performance allows us to continue investing in our strategic growth drivers to deliver a consistent and sustainable long-term revenue growth, and thereby support a progressive dividend policy

#### **Intangible Assets**

Our brand portfolio, innovative product development, our people and work culture enable us to attain and maintain leadership within the market

### **Tangible Resources**

We handle 20,000+ tonnes of tobacco, operating 2 factories for manufacturing cigarettes and trading tobacco. We deploy various information technology and other physical resources across our 2 factories and 6 offices

### Business model

**GOVERNANCE** 

### **Strategies**

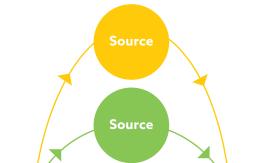
Innovation

Developing strong brands

Expanding footprint

business

### **Business Processes**



geographic

Sustainable

# **Market CUSTOMERS Produce** Distribute

Cigarettes Leaf

Output

Net revenue

### 7.866 Mn

Cigarettes p.a. volume

₹ 1,11,098 Lakhs

### **₹ 31.241**

Total comprehensive income

### ₹ 201.3

Earnings per share

### ₹ 114.0

Dividend per share

### 33.0%

PERFORMANCE

Return on capital employed

### ₹ **5,233** Cr

Market capitalisation

### Outcome

### **Brands**

5 brands, of which 2 of Top 10 cigarette brands are owned by VST

#### Outreach

80%+ Indian market coverage

### **ENABLERS**



STRATEGY AND RESOURCE ALLOCATION









Information **Technology**  **Digitisation** 

### **Strategic Priorities**

At VST, we devise our strategies with a view to enhance long-term value creation for all our stakeholders. In response to the market trends, we regularly modify these strategies to make the most of opportunities, while effectively managing risks.

### **INNOVATION**

The VST ecosystem is geared to deliver unmatched experience to adult smokers. We actively collaborate with the best consumer and technical specialists to develop a robust product pipeline. Our relentless focus on innovation is the critical factor behind the Company's success in the last five years which entail some key achievements like

- · Pioneered capsule segment in India
- Successful Introduction of Indian flavours : Anise , Saffron



### **DEVELOPING STRONG BRANDS**

Building world-class Indian brands has been one of our key strengths. We have built numerous brands, including 2 of top 10 cigarette brands in India and numerous iconic brands. We continue building new brands with 'launch fast, fail fast' model to increase the probability of success.

- New-age customers have an open mindset and are willing to try beyond legacy brands
- Brands connecting with local tastes and preferences make their mark in the regional markets
- Success with relatively new brands, such as Total, Editions, and Zaafran have been encouraging



### **EXPANDING GEOGRAPHIC FOOTPRINT**

We focus on enhancing our footprint by going deeper into existing geographies and foraying into newer markets.

- Expanding our presence as a leading tobacco player
- Balanced investments across our existing and high-potential markets

### **SUSTAINABLE BUSINESS**

At VST, we are committed to enhance the value we create for our stakeholders, the community, and the planet. This is ensured through responsible conduct of business, which prioritises long-term value over short-term opportunities.

Please refer to **Pages 26** for details on our social and governance initiaitves







Our aim is to offer our investors the power to make growth enabling and opportunistic choices. Our business focuses on creating longterm value, integrating shareholder expectations into our decisionmaking, and ensure that what is good for us is good for our fraternity of stakeholders.

### **GREAT PERFORMANCE, GREATER RETURNS** We demonstrated significant progress in financial and operational performance over the past few years. Our revenue grew at a 6-year CAGR of 8.49%, while operating profit generated a 6-year CAGR of 11.67%. We are looking at making substantial strides by FY 2023-24. **FINANCIAL TRAJECTORY** ₹ in Cr Operating profit **Net Revenue** 836 211 FY15 FY15 1111 376 FY21 FY21 6-year CAGR 6-year CAGR 4.8% 10.1%



### **STRONG FUNDAMENTALS** By investing in high-priority matters, we are continuously upgrading our manufacturing facilitities and creating a fully integrated digital ecosystem. **CONSUMER** VOLUME **SPENDS** cigarettes Cr FY15 **7540** FY15 **2172** 7866 FY21 FY21 4800 6-year growth 6-year CAGR 4.3% 14% MARKET CAPITALISATION ₹ in Cr 2427 FY21 5233 6-year CAGR 13.7%

# STRENGTHENING OUR ESG FOCUS

At VST, we are cognisant of the growing importance accorded to ESG in determining the quality of the business among investors. We are committed to strengthen our ESG initiatives moving forward.



#### **Environment**

- · Half-yearly and annual EHS audits
- ISO 14001:2015 certification
- Migration audit from OHSAS 18001:2007 to new standard ISO 45001:2018 at Azamabad and Toopran premises



#### Social

- Active community participation
- Ensuring safety and wellbeing of our people during the pandemic. Providing them ample opportunities and the organisational platform to learn, grow and fulfil their career aspirations



### Governance

 Well-diversified Board that ensures compliance in letter and spirit coupled with best practices in corporate governance

## **COVID -19 Response**

The pandemic and its ramifications have been unprecedented and at VST, we combated it with proactiveness in deploying personnel and technology that ensured safety and business continuity.

Our fight against COVID-19 is being fought on many fronts. The latest one has been through vaccination camps organised in Hyderabad for employees and their families covering about 800 people.

We have also been organising vaccination camps across India, extending this health care benefit to dealer personnel.



### **EMPLOYEE'S SAFETY**

We complied with the regulations and Ministry of Health Guidelines related to social distancing, home working, isolation and sanitisation, during and post lockdown, to ensure our people's physical and psychological safety.

### **Ensuring Well-being**

A taskforce was deployed to maintain oversight on all safety and related workplace hygiene. The respective function heads and managers played an active role in in ensuring smooth operations across our offices around the country.

A series of safety initiatives were undertaken as part of VST Cares programme which included doctor consultation services for the organisation. We also framed a COVID-19 medical policy to cover related medical costs, over and above the existing medical insurance. We facilitated the vaccination for eligible employees and their families.

### **Business Continuity**

To ensure business continuity and make it safe for employees to return to work, we have initiated the following:

- Distribution of protective equipment(PPE) and sanitisers
- Operations were managed with a rotating shift plan, coupled with frequent health check-ups
- Quick turnaround in scaling up IT systems to support work from home across locations

### **Way Forward**

At VST, all government guidelines issued by Ministry of Home affairs are vigilantly adhered to across our campuses. We will continue to practice cautious efforts when opening our offices that include thermal screening at the entry and exit, regular sanitisation, visual display of Dos and Don'ts at relevant places resulting in efficient management of the situation.



# **Corporate Social Responsibility**

Giving back to society is a virtue deeply imbibed within our ethos. Since inception, we have been committed towards holistic human development index of the communities where we operate. Our objective is to set an example in business responsibility with thoughtful initiatives, growth opportunities, and infrastructure developments. In light with this, we are making a tangible difference in the regions where we operate.



### **COVID-19 RELIEF CONTRIBUTION**

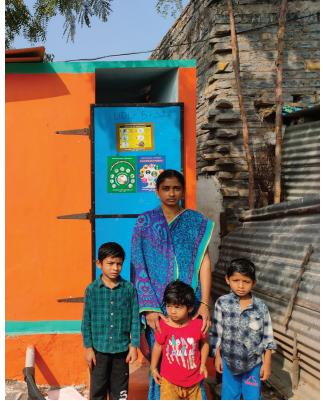


Our commitment towards social welfare was reflected in our contribution to state-level relief measures, with a donation of ₹ 100 Lakhs to Telangana State Disaster Management Authority.

### **SOLAR LIGHTS**

We are working to reduce our non-renewable resource dependence, and are adopting alternative energy for our community initiatives. During FY 2020-21, we supported community sustainability with the installation of 400 solar street lights across 8 villages/towns in Jogulamba- Gadwal districts of Telangana.





### **Corporate Social Responsibility**

#### SUSTAINABLE SMART TOILETS

Providing basic infrastructure to the vulnerable sections of society through timely interventions is paramount to our CSR objective. At VST, we partnered with **Gramalaya** - one of the approved National Key Resource Centers (KRC) of the Ministry of Drinking Water and Sanitation, Government of India, New Delhi for South India.

We successfully implemented initiatives from the past five phases of the project, wherein we ensured accessible and sustainable sanitation facilities for 775 families across six select villages of Telangana. This initiative has implemented to create awareness among the communities on latrine and hygiene habits, including women and children in the target areas. We are working towards sustainable hygiene promotion through community-based organisation and conduct visits to these villages to assess the present sanitation situation and ensure that the families in the operational areas are provided appropriate sanitation facilities.

### Gramalaya - VST Industries Limited sixth phase project FY21

**Project Area** 

Jogulamba Gadwal District, Telangana

**Project period** 

Ongoing

Intervention

Construction of 775 Smart Toilets, covering 6 villages

Budget

₹ 4.86 Cr

Impact

5,250 smart toilets under Swachh Ghar Mission Programme

### Village awareness meetings

- The Gramalaya VST Project staff conducted the mass awareness programme village-wise to ensure sustainability awareness
- · These meetings were organised by the WASH committee member's support

### Number of meetings held in rural Telangana



UNDAVELLY 12

THAKKASILA 20

CHINTHALAGUNDA

### 15

14

GORLAKKANTHODDI

### **SECURE SANITATION FOR THE ELDERLY**

Ms. Chandramma is a 90-year old mother living with her son and daughter-in-law in a home with little to no sanitation facilities. They were concerned about the adverse health effects that come with the absence of toilets and basic hygiene. Gramalaya - VST Industries constructed a smart toilet in front of their house, which is being used by the people in the family.

### EMPATHY FOR THE **MENTALLY-CHALLENGED**

Ms. Renuka is a 38-year old psychiatric patient who suffered a mental disorder post her marriage. Unfortunately, her husband divorced her and she has been living unaccompanied and separately in

her home at Thakkasila village ever since. Till last year, she did not have a toilet and defecated in open places. With Gramalaya - VST Industries she now has her own Smart toilet and is very happy.

### **CARE FOR THE DISABLED**

70-year old Ms. Govindamma has paralysis of both legs and a hand and faces huge difficulty on a daily basis in fulfilling her ablutions. During monsoons the situation is even messier with these people resorting to open defecation. Gramalaya - VST Industries' smart toilet alleviated the problem.

### SERVING THE UNDERSERVED

Mr. B.Srinivasulu is a fisherman, living with his wife and 4 children. The level of his income does not allow him the luxury to construct a toilet in his home. Gramalaya - VST Industries constructed a smart toilet in front of their house to ensure that the children grow up in a healthy environment and do not have to struggle with basic hygiene and sanitation needs.

### Challenges faced in the fiscal



Shortage of M. Sand for construction of smart toilets



Time consumed for curing of toilet building





Increased raw materials cost



Limited time for project execution





### **Corporate Information**

### **BOARD OF DIRECTORS**

Naresh Kumar Sethi

Chairman

(DIN 08296486)

Aditya Deb Gooptu\*

Managing Director & CEO

(DIN 07849104)

Devraj Lahiri #
Managing Director
(DIN 03588071)

S. Thirumalai

Non-Executive Director

(DIN 00011899)

Rama Bijapurkar

Independent Non-Executive Director

(DIN 00001835)

Sudip Bandyopadhyay

Independent Non-Executive Director

(DIN 00007382)

Rajiv Gulati

Independent Non-Executive Director

(DIN 06820663)

### **BOARD COMMITTEES**

#### **AUDIT COMMITTEE**

Sudip Bandyopadhyay Chairman
Rama Bijapurkar Member
Rajiv Gulati Member
S. Thirumalai Member

### STAKEHOLDERS RELATIONSHIP COMMITTEE

Rama Bijapurkar Chairperson
Rajiv Gulati Member
Naresh Kumar Sethi Member
S. Thirumalai Member
Aditya Deb Gooptu Member

#### NOMINATION AND REMUNERATION COMMITTEE

Rama Bijapurkar Chairperson
Rajiv Gulati Member
Sudip Bandyopadhyay Member
Naresh Kumar Sethi Member
S. Thirumalai Member

### **CORPORATE SOCIAL RESPONSIBILITY COMMITTEE**

Rajiv Gulati Chairman
Rama Bijapurkar Member
Naresh Kumar Sethi Member
S. Thirumalai Member
Aditya Deb Gooptu Member

#### **RISK MANAGEMENT COMMITTEE**

Sudip Bandyopadhyay Chairman
Rama Bijapurkar Member
Naresh Kumar Sethi Member
S. Thirumalai Member
Aditya Deb Gooptu Member

Kalyan Basu Management Member
Anish Gupta Management Member
S. Sriram Management Member

### **CORPORATE EXECUTIVE COMMITTEE**

Aditya Deb Gooptu Managing Director & CEO
Anish Gupta Chief Financial Officer
Ajay Chaudhary Vice President-Digital
Transformation

Ishita Bardhan Chief Human Resource Officer

Kalyan Basu President-Marketing

Phani K. Mangipudi Company Secretary & Head-

Legal & Secretarial

Rohit Sahni Vice President-Marketing
S. Sriram Vice President-Technical
T. Lakshmi Narasaiah Vice President-Leaf

### **AUDITORS**

BSR & ASSOCIATES LLP Chartered Accountants Hyderabad - 500 034

### **REGISTERED OFFICE**

### **PLANT LOCATIONS**

1-7-1063/1065 Survey No.288/289 Azamabad, Muppireddy Palli, Hyderabad - 500 020 Toopran, Medak Telangana Telangana

### **REGISTRAR & SHARE TRANSFER AGENTS**

: www.kfintech.com

KFin Technologies Pvt. Ltd.

Selenium Tower B, Plot No.31 & 32

Financial District, Nanakramguda,

Serilingampally, Gachibowli

Hyderabad – 500 032, Telangana

Phone : +91 40 6716 2222

E-mail : einward.ris@kfintech.com

Website

\* Mr. Aditya Deb Gooptu appointed as Managing Director & CEO w.e.f. 1.12.2020.

# Mr. Devraj Lahiri resigned as Director and Managing Director w.e.f. close of business hours on 9.12.2020.

### **Notice**

NOTICE is hereby given that the Ninetieth Annual General Meeting of VST INDUSTRIES LIMITED will be held on **Tuesday, 27<sup>th</sup> July 2021 at 1.30 p.m.** (IST) through Video Conferencing (VC) / Other Audio Visual Means (OAVM) for transacting the following business:

### **ORDINARY BUSINESS**

- 1. To consider and adopt the Audited Financial Statements of the Company for the year ended 31st March 2021, and the Reports of the Board of Directors and Auditors.
- To declare a Dividend on the Equity Shares for the year ended 31st March 2021.
- 3. To appoint a Director in place of Mr. S. Thirumalai [DIN: 00011899] who retires by rotation and being eligible, offers himself for re-appointment.
- To consider and, if thought fit, to pass with or without modification(s) the following Resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 139 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, (including any statutory modification or re-enactment thereof for the time being in force), Messrs. BSR & Associates LLP, Chartered Accountants, having ICAI firm registration number 116231W/W-100024 be and are hereby re-appointed as the Statutory Auditors of the Company for a second term of 5 (five) years to hold office from the conclusion of this 90<sup>th</sup> Annual General Meeting till the conclusion of the 95th Annual General Meeting of the Company and authorize the Board to fix such remuneration as may be recommended by the Audit Committee in consultation with the Auditors, in addition to reimbursement of all out-of-pocket expenses as may be incurred in connection with the audit of the accounts of the Company."

### **SPECIAL BUSINESS**

5. To consider and, if thought fit, to pass with or without modification(s), the following Resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013 and the rules, circulars, orders and notifications made thereunder (including any statutory

modification or re-enactment thereof for the time being in force), Mr. Aditya Deb Gooptu [DIN:07849104] who was appointed as an Additional Director of the Company by the Board of Directors with effect from 1st December 2020 pursuant to Section 161 of the Companies Act, 2013 read with Article 98 of the Articles of Association of the Company, and who vacates office at the ensuing Annual General Meeting, be and is hereby appointed as a Director of the Company."

 To consider and, if thought fit, to pass with or without modification(s), the following Resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the recommendations of the Nomination & Remuneration Committee and approval of the Board and subject to the provisions of Sections 196, 197, 198, 203 read with Schedule V and other applicable provisions of the Companies Act, 2013 and the Rules framed thereunder (including any statutory modification or re-enactment thereof for the time being in force), approval of the Members be and is hereby accorded to the appointment of Mr. Aditya Deb Gooptu [DIN:07849104] as a Managing Director & CEO of the Company, with effect from 1st December 2020 for a period of five years up to 30<sup>th</sup> November 2025 [both days inclusive] on such terms and conditions of appointment including remuneration as contained in the agreement entered into between the Company and Mr. Aditya Deb Gooptu, which is hereby approved and the material terms of which are detailed in the Explanatory Statement attached to this Notice, with the liberty to the Board of Directors [hereinafter referred to as "the Board" which term shall be deemed to include the Nomination and Remuneration Committee of the Board] to alter and vary the terms and conditions of the remuneration including the components of remuneration as it may deem fit and as may be acceptable to Mr. Gooptu, subject to the same not exceeding the limits specified under the Companies Act, 2013 read with Schedule V thereto and any statutory modification(s) or re-enactment thereof."

By Order of the Board

Phani K Mangipudi

Dated this 27<sup>th</sup> day of April 2021 Azamabad, Hyderabad - 500 020 Company Secretary & Head of Legal & Secretarial ACS 17557

Notice (Contd.)

### **NOTES:**

- 1. In view of the continuing Covid-19 pandemic, the Ministry of Corporate Affairs (MCA) has vide its circular dated 13th January 2021 read with circulars dated 5th May 2020, 13th April 2020 and 8th April 2020 (collectively referred to as 'MCA circulars') permitted the holding of the Annual General Meeting (AGM) through VC/OAVM, without the physical presence of the Members at a common venue. In compliance with the provisions of the Companies Act, 2013 (Act), SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 (Listing Regulations) and MCA circulars, the AGM of the Company is being held through VC/OAVM. The deemed venue for the Ninetieth AGM shall be the Registered Office of the Company.
- 2. A Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote instead of himself/herself and the proxy need not be a Member of the Company. Since this AGM is being held through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.
- 3. Corporate Members are requested to send, a duly certified copy of the Board Resolution pursuant to Section 113 of the Companies Act, 2013 authorising their representative to attend the AGM through VC/OAVM on their behalf and vote through remote e-voting. The Resolution shall be sent to the Scrutinizer by email through its registered email address to saravana1015@gmail.com with a copy marked to evoting@kfintech.com.
- 4. M/s. KFin Technologies Pvt. Ltd. (KFintech) will be providing facility for voting through remote e-voting, for participation in the Ninetieth AGM through VC/OAVM and e-voting during the AGM.
- 5. Members may join the Ninetieth AGM through VC/OAVM by following the procedure which shall be kept open for the Members from 1.15 p.m. (IST) i.e. 15 minutes before the time scheduled to start the AGM and the Company may close the window for joining the VC/OAVM 15 minutes after the scheduled time to start the Ninetieth AGM. The detailed instructions for participating in the Ninetieth AGM through VC/OAVM are given as a separate attachment to this Notice.
- 6. Members may note that the VC/OAVM provided by KFintech allows participation of at least 1000 Members on a first-come-first-served basis. The large

- shareholders (i.e. shareholders holding 2% or more shareholding), promoters/promoter group, institutional investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination & Remuneration Committee and Stakeholders Relationship Committee, Auditors, etc. can attend the AGM without any restriction on account of first-comefirst-served principle.
- 7. Members attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
- 3. The Register of Members of the Company shall remain closed from Tuesday, 20<sup>th</sup> July 2021 to Tuesday, 27<sup>th</sup> July 2021 (both days inclusive) for payment of dividend, if declared.

Valid transfer of shares received at the office of Registrar and Transfer Agents of the Company, KFintech, before the close of business hours on 19<sup>th</sup> July 2021 will be registered in time for the transferees to become eligible for dividend, if declared.

Dividend, if declared, will be paid within 30 days from the date of the AGM to those Members whose names appear in the Register of Members of the Company on 27<sup>th</sup> July 2021 or to their mandatees, subject however to the provisions of Section 126 of the Companies Act, 2013 or any amendment thereto or re-enactment thereof. In respect of dematerialised shares the dividend will be payable on the basis of beneficial ownership as on 19<sup>th</sup> July 2021, as per details to be furnished by National Securities Depository Ltd. (NSDL) and Central Depository Services (India) Ltd. (CDSL) for this purpose.

- 9. Brief profile of the Directors proposed to be appointed/ re-appointed is given towards the end of this Notice pursuant to Regulations 26(4) & 36(3) of the Listing Regulations and Secretarial Standard issued by Institute of Company Secretaries of India. None of the directors is related to one another.
- 10. Members holding shares in physical form should inform the Company's Registrar and Transfer Agents, KFintech of any change in their registered address, mandate/bank details/e-mail address. Similarly, Members holding shares in electronic form should inform their Depository Participants (DP) of any change in their registered address, mandate/bank details/e-mail address.
- 11. The shares of the Company are under compulsory demat trading. Members holding shares in physical form are requested to convert their shares into

dematerialized form. Further, SEBI vide its circuar no. SEBI/HO/MIRSD/RTAMB/CIR/P/2020/236 dated 2<sup>nd</sup> December 2020 had fixed 31<sup>st</sup> March 2021 as the cut-off date for relodgement of transfer deeds and the shares in physical that are relodged for transfer shall be issued only in dematerialized mode.

- 12. The Securities and Exchange Board of India (SEBI) has directed listed companies to use electronic payment modes such as NEFT, RTGS, ECS etc., for payment to the investors. Members are requested to update their bank details such as MICR, IFSC code etc., with the Registrar and Transfer Agents, KFintech by submitting a cancelled cheque, while Members holding shares in electronic form are requested to update such bank details with their respective Depository Participants.
- 13. Members who have multiple folios in identical names or joint names in the same order are requested to intimate the Registrar and Transfer Agents, KFintech about these folios to enable consolidation of all such shareholdings into one folio.
- 14. SEBI vide circular ref no. MRD/DoP/CIR-05/2007 dated April 27, 2007, made PAN the sole identification number for all participants transacting in the securities market, irrespective of the amount of transaction. In continuation of the aforesaid circular, it is hereby clarified that for securities market transactions and off market/private transactions involving transfer of shares of listed companies in physical form, it shall be mandatory for the transferee(s) to furnish copy of PAN card to the Company /Registrar and Share Transfer Agent for registration of such transfer of shares.
- 15. Members holding shares in single name and physical form are advised to make nomination in respect of their shareholding in the Company. The Nomination Form SH 13 prescribed under the Companies Act, 2013 can be obtained from the Registrar and Transfer Agent or can be downloaded from the Company's website www.vsthyd.com.
- 16. Members are requested to refer to the "Shareholder Referencer" of the Report on Corporate Governance which inter-alia contains details regarding unclaimed dividend. Members wishing to claim dividends that remain unclaimed are requested to correspond with the Registrar and Share Transfer Agents as mentioned above, or the Company Secretary, at the Company's registered office. Members are requested to note that dividends that are not claimed within seven years from the date of transfer to the Company's unclaimed dividend account, will, as per Section 124 of the

- Companies Act, 2013, be transferred to the Investor Education and Protection Fund (IEPF). Shares on which dividend remains unclaimed for seven consecutive years will also be transferred to the IEPF as per Section 124 of the aforesaid Act, and applicable Rules thereunder.
- 17. The documents referred to in this Notice are open for inspection at the Registered Office of the Company on all working days, except Saturdays & Sundays, between 11.00 a.m. and 1.00 p.m. up to the date of AGM.
- 18. Pursuant to Section 108 of Companies Act, 2013 read with Rule 20 of Companies (Management and Administration) Rules, 2014 as substituted by the Companies (Management and Administration) Amendment Rules, 2015 and Clause 44 of Listing Regulations, the Company is pleased to offer voting by electronic means to the Members to cast their votes electronically on all items of business set forth in this Notice. The detailed instructions for e-voting are given as a separate attachment to this Notice. Members who have cast their vote by remote e-voting prior to the Ninetieth AGM may also participate in the AGM through VC/OAVM but shall not be entitled to cast their vote again. Only those Members, who will be present in the Ninetieth AGM through VC/OAVM and have not cast their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-voting system in the AGM by following the same procedure as in the remote e-voting.
- 19. The Company has appointed Mr. B.V. Saravana Kumar, Company Secretary in Practice, who in the opinion of the Board is a duly qualified person, as a Scrutinizer who will scrutinise the electronic voting process in a fair and transparent manner. The Scrutinizer shall within a 48 hours from the date of conclusion of the Meeting, submit his report of the votes cast in favour or against, if any, to the Chairman of the Company or any other person authorised by the Chairman and the result of the same will be disclosed forthwith. The result declared along with the Scrutinizer's Report shall be placed on the Company's website www.vsthyd.com. The Company shall simultaneously forward the results to BSE Limited and National Stock Exchange of India Limited, where the shares of the Company are listed.
- 20. In compliance with the above referred MCA circulars and the SEBI circulars dated 12<sup>th</sup> May 2020 and 15<sup>th</sup> January 2021 respectively, Notice of the AGM along with the Annual Report 2020-21 is being sent only through electronic mode to those Members whose email addresses are registered

OOOOO STATUTORY REPORTS

### Notice (Contd.)

with the Company/Depositories. Members may note that the Notice and the Annual Report 2020-21 will also be available on the Company's website www.vsthyd.com, and websites of the Stock Exchanges i.e. BSE Ltd. and National Stock Exchange of India Ltd. at www.bseindia.com and www.nseindia.com respectively.

21. Pursuant to Finance Act 2020, dividend income will be taxable in the hands of the Members w.e.f. 1st April 2020 and the Company is required to deduct tax at source from dividend paid to Members at the prescribed rates. For the prescribed rates for various categories, the shareholders are requested to refer to the Finance Act, 2020 and amendments thereof. The shareholders are requested to update their PAN with the Company/ KFintech (in case of shares held in physical mode) and depositories (in case of shares held in demat mode).

A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No.15G/15H, to avail the benefit of non-deduction of tax at source by email to einward.ris@kfintech.com by 11.59 p.m. IST on 19th July 2021. Members are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%.

Non-resident shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate Form 10F, any other document which may be required to avail the tax treaty benefits by sending an email to einward.ris@kfintech.com. The aforesaid declarations and documents need to be submitted by the shareholders by 11.59 p.m. IST on 19th July 2021. The formats of the same can be downloaded from the website of the Company, www.vsthyd.com.

22. Certificate from Statutory Auditors of the Company certifying that the VST Employee Stock Option Plan 2020 ('VST-ESOP 2020') of the Company is being implemented in accordance with the SEBI (Share Based Employee Benefits) Regulations, 2014 as amended, will

also be one of such documents available for inspection by the Members at the AGM.

23. Since the AGM will be held through VC/OAVM, the Route Map is not annexed to the Notice.

By Order of the Board

Phani K. Mangipudi Company Secretary &

Dated this 27th day of April, 2021 Azamabad, Hyderabad - 500 020. Head of Legal & Secretarial ACS17557

### STATEMENT PURSUANT TO SECTION 102(1) **OF COMPANIES ACT, 2013**

#### Item no. 4

Messrs. BSR & Associates LLP, Chartered Accountants, having ICAI firm registration number 116231W/W-100024 were appointed as the Statutory Auditors of the Company at the Eighty Fifth Annual General Meeting held on 11th August 2016 for a term of 5 years and they hold office upto the conclusion of the ensuing Annual General Meeting of the

The Audit Committee and the Board, unanimously, recommends the ordinary resolution as set out in item no. 4 of this Notice taking into account their credentials and also based on the evaluation of the quality of audit work done by them during their tenure as the Statutory Auditors of the Company between 2016-2021.

Credentials: Messrs. B S R & Associates ('BSR') was constituted on 1st December 1996 having firm registration no. as 116231W. It was converted into limited liability partnership i.e. B S R & Associates LLP on 14<sup>th</sup> October 2013 thereby having a new firm registration no. 116231W/W-100024. The registered office of the firm is at 5th Floor, Lodha Excelus, Apollo Mills Compound, N. M. Joshi Marg, Mahalaxmi, Mumbai, Maharashtra - 400 011. B S R & Associates LLP is a member entity of B S R & Affiliates, a network registered with the Institute of Chartered Accountants of India. The other entities which are part of the BSR & Affiliates include BSR&Co. LLP, BSR&Company, BSR and Co, BSR and Associates, BSR and Company, BSSR & Co and BBSR & Co. BSR & Associates LLP is registered in Mumbai, Gurgaon,

Bangalore, Kolkata, Hyderabad, Pune, Chennai, Ahmedabad, Vadodara and Kochi. BSR and each of its member firms are legally separate and independent to VST Industries Limited.

The terms and conditions of re-appointment of the statutory auditors and the proposed fees are as follows:

- a. Term of Appointment: 5 years from the conclusion of this AGM till the conclusion of 95th AGM.
- b. Proposed Fees: Remuneration for Statutory Audit of ₹ 40,00,000 (Rupees Forty Lakhs only) plus applicable taxes, travelling and other out-of-pocket expenses incurred by them in connection with the statutory audit of the Company for the financial year 2021-22. The remuneration payable to the statutory auditors for the remaining tenure of the proposed re-appointment will be subsequently determined by the Board as per the recommendations of the Audit Committee. The proposed fees is based on knowledge, expertise, industry experience and the time and efforts required to be put in by them, which is in line with the industry benchmarks. The fees for services in the nature of limited review, statutory certifications and other professional work will be in addition to the audit fee as above and will be determined by the Board in consultation with the Auditors and as per the recommendations of the Audit Committee. The Board, based on the recommendation of the Audit Committee, unanimously, recommends the ordinary resolution as set out in item no. 4 of this Notice.

### Item Nos. 5 & 6

Mr. Aditya Deb Gooptu was appointed as an Additional Director of the Company with effect from 1st December 2020 at the Board Meeting held on 27th October 2020 on the recommendation of the Nomination & Remuneration Committee in terms of Section 161(1) of Companies Act, 2013 read with Article 98 of the Articles of Association of the Company. A notice has been received from a Member proposing Mr. Gooptu as a candidate for the office of Director of the Company.

Mr. Aditya Deb Gooptu was also appointed as the Managing Director & CEO of the Company for a term of five (5) consecutive years with effect from 1st December 2020.

Mr. Aditya Deb Gooptu, aged 49 years, holds a Bachelor's degree in Engineering from Jadavpur University and a PG

Diploma in Management from IIM, Ahmedabad. He has also attended the Advanced Management Program at the Harvard Business School. Mr. Gooptu has spent over 17 years (2003-2020) in Godfrey Phillips India in various roles and most recently as Executive Vice President & Business Head - Cigarettes before joining the Company. Prior to that he was Category Head for imported brands & scotches for South Asia in Pernod Ricard India (1996-2003).

The consent pursuant to Section 152(5) of the Companies Act, 2013 to act as Director if appointed and intimation in terms of Companies (Appointment & Qualification of Directors) Rules, 2014 to the effect that he is not disqualified under subsection(2) of Section 164 of Companies Act, 2013, have been received from Mr. Aditya Deb Gooptu . Mr. Gooptu does not hold any shares either by himself or for any other person on a beneficial basis in the Company and is not related to any other Director of the Company. He has been appointed as a Member of the Corporate Social Responsibility, Risk Management and Stakeholders Relationship Committees.

The approval of Members is being sought to the terms and conditions for the appointment of Mr. Aditya Deb Gooptu as a Managing Director & CEO of the Company and the remuneration payable to him, as modified, including the material terms of appointment and remuneration as contained in the Agreement:

- Consolidated Salary: At the rate of ₹ 9,60,300/- per month subject to such increases as the Board may determine in the consolidated salary during the tenure of office as Managing Director having regard to the annual performance of Mr. Aditya Deb Gooptu and to cover the Consumer Price Index.
- Other Allowance: Not exceeding 75% of Consolidated Salary, payable monthly, as may be determined by the Board from time to time.
- III. Performance Bonus: Payable annually for each financial year not exceeding 150% of the Consolidated Salary per annum after approval of the accounts, of such amount as may be determined by the Board of Directors of the Company.

In addition to the aforesaid consolidated salary, other allowance and performance bonus, Mr. Aditya Deb Gooptu shall be entitled to perquisites like gas, electricity, water, furnishings, medical reimbursement and leave travel

### Notice (Contd.)

concession for self and family, club fees, personal accident insurance etc. in accordance with the Rules of the Company, the monetary value of such perquisites being limited to ₹ 10,00,000/- per annum, for the purposes of which limit perquisites shall be evaluated as per Income Tax Rules, wherever applicable, and in absence of any such Rule, perquisites shall be evaluated at actual cost.

However, the following shall not be included in the aforesaid perquisite limit:

- a. Rent free furnished accommodation owned/leased/rented by the Company or Housing Allowance in lieu thereof, subject to a maximum of 30% of the consolidated salary.
- b. Contribution to Provident Fund and Superannuation Fund up to a maximum of 27% of salary and contribution to Gratuity Fund up to 8.33% of salary as limited and defined in the Rules of the respective Funds, or up to such other limit as may be prescribed under the Income Tax Act, 1961 and the Rules thereunder for this purpose.
- c. Use of Company car for official purposes and telephone at residence and cell phone (including payment for local calls and long distance official calls).
- d. Encashment of unavailed leave as per the Rules of the Company at the time of retirement/cessation of service.
- e. Long service award as per the Rules of the Company.
- f. Costs and expenses incurred by the Company in connection with joining/transfer from one location to another as per the Rules of the Company.
- g. Participation in any employee stock option plan of the Company and joining bonus as approved by the Board.

Provided that the remuneration as aforesaid to Mr. Gooptu shall not exceed the limits prescribed under the second proviso to Section 197(1) of the Companies Act, 2013 for remuneration payable to managerial personnel by way of ordinary resolution.

**Minimum Remuneration:** Notwithstanding anything to the contrary contained herein, where, in any financial year

during the currency of the tenure of Mr. Aditya Deb Gooptu as Managing Director & CEO, the Company has no profits or its profits are inadequate, the Company shall pay salary and perquisites provided herein above to Mr. Gooptu, subject to the limits specified in Part II, Section II of Schedule V to the Companies Act, 2013 and subject to such approvals as may be required.

Mr. Gooptu shall manage and conduct the business and affairs of the Company subject to the superintendence, control and direction of the Board of Directors. He shall not be paid any sitting fees for attending meetings of the Board or Committee thereof.

The appointment can be terminated by the Company or Mr. Gooptu, by one party giving to the other six (6) months' notice in writing or by payment of a sum equivalent to remuneration for the notice period or pro-rated in case of shorter notice or on such other terms as may be mutually agreed.

Considering Mr. Aditya Deb Gooptu's expertise, knowledge and experience, the Board, on the recommendation of the Nomination and Remuneration Committee, considers his appointment as a Director and Managing Director & CEO to be in the interest of the Company and in view of the provisions of Sections 196, 197, 198 and any other applicable provisions of the Act, recommends the Ordinary Resolution as set out in the accompanying Notice for the approval of the Members.

Copy of the Agreement referred to in the Resolution would be available for inspection without any fee by the Members on the Company's website www.vsthyd.com and also at the Registered Office of the Company during business hours on any working day, excluding Saturday, up to 27<sup>th</sup> July 2021.

None of the Directors or Key Managerial Personnel or their relatives other than Mr. Aditya Deb Gooptu has any concern or interest, financial or otherwise in this Resolution.

The above may be treated as written memorandum setting out the terms of appointment of Mr. Aditya Deb Gooptu under Section 190 of Companies Act, 2013 and a disclosure under Regulation 36 of the Listing Regulations.

The Board commends this item of business for your approval.

### DETAILS OF DIRECTORS SEEKING APPOINTMENT/RE-APPOINTMENT AT THE FORTHCOMING ANNUAL GENERAL MEETING

[Pursuant to Regulation 3 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Clause 1.2.5 of Secretarial Standard-2 on General Meetings]

Name of the Director	Mr. S. Thirumalai (As Non-Executive Director)	Mr. Aditya Deb Gooptu (As Managing Director & CEO)
DIN	00011899	07849104
Age	72 years	49 years
Date of first appointment on the Board	26.7.2019	1.12.2020
Qualifications	<ul> <li>- Law Graduate.</li> <li>- Fellow Member of the Institute of Chartered Accountants of India, Institute of Company Secretaries of India.</li> </ul>	<ul><li>Bachelors degree in Engineering from Jadavpur University.</li><li>PG Diploma in Management from IIM, Ahmedabad.</li></ul>
	<ul> <li>Certified Associate of Indian Institute of Bankers.</li> <li>Attended Advanced Management Program at Harvard Business School, Boston, USA.</li> </ul>	- Attended Advanced Management Program at the Harvard Business School.
Expertise in specific functional areas	Finance & Regulatory	Business Strategy & Marketing
Number of Meetings of the Board attended during the year	9	3
List of Directorships of other Indian companies	Nil	The Tobacco Institute of India
List of Memberships/Chairmanships of Committees of other Board	Nil	Nil
Shareholding in the Company	25 shares	Nil
Relationship with other Directors and Key Managerial Personnel of the Company.	None	None

### **INSTRUCTIONS FOR REMOTE E-VOTING**

- 1. Use the following URL for e-voting from KFintech website: https://evoting.kfintech.com.
- 2. Members of the Company holding shares either in physical form or in dematerialized form, as on 19<sup>th</sup> July 2021, the cutoff date, may cast their vote electronically.
- 3. Enter the login credentials i.e. User ID and password mentioned in your email. Your Folio No./DP ID Client ID will be your User ID. However, if you are already registered with KFintech for e-voting, use your existing User ID and password for casting your votes.
- 4. After entering the details appropriately, click on LOGIN.
- 5. You will reach the Password change menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric value (0-9) and a special character. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

- 6. You need to login again with the new credentials.
- 7. On successful login, the system will prompt you to select the EVENT i.e., VST Industries Limited.
- On the voting page, the number of shares (which represents the number of votes) held by you as on the cut-off date will appear. If you desire to cast all the votes assenting/dissenting to the resolution, enter all shares and click 'FOR'/'AGAINST' as the case may be or partially in 'FOR' and partially in 'AGAINST', but the total number in 'FOR' and/or 'AGAINST' taken together should not exceed your total shareholding as on the cut-off date. You may also choose the option 'ABSTAIN' and the shares held will not be counted under either head.
- Members holding multiple folios / demat account shall choose the voting process separately for each folio / demat account.
- 10. Cast your vote by selecting an appropriate option and click on SUBMIT. A confirmation box will be displayed. Click OK to confirm else CANCEL to modify. Once

### Notice (Contd.)

- you confirm, you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution.
- 11. The Portal will be open for voting from 9.00 a.m. on 23<sup>rd</sup> July 2021 and closes at 5.00 p.m. on 26<sup>th</sup> July 2021.
- 12. Members of the Company who have purchased their shares after the dispatch of the Notice but before the cutoff date (19th July 2021) may contact KFintech at Tel No. 1800 309 4001 (toll free) to obtain login id and password or send a request to einward.ris@kfinech.com.
- 13. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for shareholders and e-voting User Manual for shareholders available at the download section of https://evoting.kfintech.com or contact KFintech at Tel No. 1800 309 4001 (toll free).

14. Pursuant to SEBI circular no. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated 9th December 2020 on "e-voting" facility provided by Listed Companies", e-voting process has been enabled to all the individual demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / DPs in order to increase the efficiency of the voting process. Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-voting process.

Shareholders are advised to update their mobile number and e-mail ID with their DPs in order to access e-voting

### Procedure to login through websites of Depositories

#### NSDL

#### Users already registered for IDeAS facility of NSDL

- i. Click on URL: https://eservices.nsdl.com.
- ii. Click on the "Beneficial Owner" icon under 'IDeAS' section.
- iii. Enter your User ID and Password for accessing IDeAS,
- iv. On successful authentication, you will enter your IDeAS service login.
- v. Click on "Access to e-Voting".
- vi. Click on Company name or e-voting service provider and you will be re-directed to Kfintech website for casting the vote during the remote e-voting period.

### 2. Users not registered for IDeAS facility of NSDL

- To register, click on URL: https://eservices.nsdl.com.
- ii. Select "Register Online for IDeAS".
- iii. Proceed to complete registration using your DP ID, Client ID, Mobile Number, etc.
- iv. After successful registration, please follow steps given under Sr. No. 1 above to cast your vote.

### 3. Users may directly access the e-voting module of NSDL as per the following procedure:

- Click on URL: https://www.evoting.nsdl.com/
- ii. Click on the button "Login" available under "Shareholder / Member" section
- with NSDL), login type, Password / OTP and Verification code as shown on the screen
- iv. On successful authentication, you will enter the e-voting module of NSDL
- v. Click on Company name or e-voting service provider and you will be re-directed to Kfintech website for casting the vote during the remote e-voting period.

#### CDSL

#### Users already registered for Easi / Easiest facility of CDSL

- i. Click on URL: https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com and click on New System Myeasi
- Enter your User ID and Password for accessing Easi / Easiest.
- iii. Click on Company name or e-voting service provider for casting the vote during the remote e-voting period.

#### 2. Users not registered for Easi / Easiest facility of CDSL

- To register, click on URL https://web.cdslindia.com/ myeasi/ Registration/ EasiRegistration
- ii. Proceed to complete registration using your DP ID, Client ID, Mobile
- iii. After successful registration, please follow steps given under Sr. No. 1 above to cast your vote.

### 3. Users may directly access the e-voting module of CDSL as per the following procedure:

- i. Click on URL: www.cdslindia.com
- ii. Provide demat account number and PAN.
- iii. Enter your User ID (i.e. 16-digit demat account number held iii. System will authenticate user by sending OTP on registered mobile & email as recorded in the demat account.
  - iv. On successful authentication, you will enter the e-voting module of
  - Click on Company name or e-voting service provider and you will be re-directed to Kfintech website for casting the vote during the remote e-voting period.

Procedure to login through their demat accounts / website of Depository Participant

Individual shareholders holding shares of the Company in Demat mode can access e-Voting facility provided by the Company using login credentials of their demat accounts (online accounts) through their demat accounts / websites of Depository Participants registered with NSDL/CDSL. An option for "e-Voting" will be available once they have successfully logged-in through their respective logins. Click on the option "e-Voting" and they will be redirected to e-Voting modules of NSDL/CDSL (as may be applicable). Click on the e-Voting link available against the name of Company or select e-Voting service provider "KFintech" and you will be redirected to the e-Voting page of KFintech to cast your vote without any further authentication.

Members who are unable to retrieve User ID / Password are advised to use "Forgot User ID" / "Forgot Password" options available on the websites of Depositories / Depository Participants.

#### Contact details in case of technical issue on NSDL website

#### Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

### Contact details in case of technical issue on CSDL website

Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia. com or contact at 022-23058738 or 22-23058542-43.

### INSTRUCTIONS FOR PARTICIPATING THROUGH VC/OAVM

- 1. Members will be able to attend the Ninetieth AGM through VC/OAVM through KFintech e-voting system at https://evoting.kfintech.com under shareholders login by using the remote e-voting credentials and selecting the EVENT for the Company's Ninetieth AGM. Please note that the Members who do not have the User ID and Password for e-voting or have forgotten the User ID and Password may retrieve the same by following the remote e-voting instructions mentioned in the Notice of AGM to avoid last minute rush. Further, Members can also use the OTP based login for logging in to the e-voting system.
- 2. Members will be required to use internet with a good speed to avoid any disturbance during the Meeting. It is recommended to join the Meeting through Google Chrome for better experience.
- 3. Please note that Members connecting from mobile devices or tablets or through laptops etc. connecting via mobile hotspot, may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.
- 4. Members can submit guestions in advance with regard to the financial statements or any other matter to be placed at the AGM, from their registered email address, mentioning their name, DP ID and Client ID No./Folio No. and Mobile No. to reach the Company's email address investors@vstind.com at least 48 hours in advance before the start of the meeting i.e. 25<sup>th</sup> July 2021 by 1.30 p.m. IST. Such questions by the Members shall be taken up during the Meeting and replied by the Company suitably.

- 5. Members, who would like to ask guestions during the AGM with regard to the financial statements or any other matter to be placed at the Ninetieth AGM, need to register themselves as a speaker by sending their request from their registered email address mentioning their name, DP ID and Client ID No./Folio No. and Mobile No. to reach the Company's email address investors@vstind.com at least 48 hours in advance before the start of the meeting i.e. 25<sup>th</sup> July 2021 by 1.30 p.m. IST. Those Members who have registered themselves as a speaker shall be allowed to ask questions during the AGM, depending upon the availability of time.
- 6. During the AGM, the Chairman shall, after response to the questions raised by the Members in advance or as a speaker at the AGM, formally propose to the Members participating through VC/OAVM to vote on the Resolutions as set out in the Notice of the Ninetieth AGM and announce the start of the casting of vote through e-voting system. After the Members participating through VC/OAVM, eligible and interested to cast votes, have cast the votes, the e-voting will be closed with the formal announcement of closure of the Meetina.
- Only those Members who will be present in the AGM through the VC facility and have not casted their vote through remote e-voting are eligible to vote through e-voting in the AGM.
- Members who need assistance or help during the AGM, can contact KFintech, Selenium Tower B, Plot No.31 & 32, Financial District, Nanakramguda, Gachibowli, Hyderabad - 500 032, Telangana. Phone: +91 40 6716 2222.





The Directors of your Company have pleasure in presenting before you the Annual Report together with the Audited Statements of Accounts for the year ended 31st March 2021.

### **FINANCIAL SUMMARY**

		(₹ Lakhs)
	2020-21	2019-20
Revenue from Operations	147289	137042
Profit after Tax	31079	30409
Balance available for Appropriation in Retained Earnings	78670	68774
Amount transferred to General Reserves	3000	3000
Dividend paid	15905	14670
Dividend Distribution Tax thereon	-	3015
Balance in retained earnings	59765	48089
Key Ratios		
Earnings per Share (₹)	201.27	196.93
Dividend per Share (₹)	103.00	95.00

Value creation during the decade has been Compounded Annual Growth Rate (CAGR), 8.1% in Earnings Per Share (EPS) and 4.7% in Dividend Per Share (DPS).

### **DIVIDEND AND TRANSFER TO GENERAL** RESERVE

The Directors are pleased to recommend a dividend of ₹ 114/- per equity share of ₹ 10/- each on the paid up equity share capital of the Company, for consideration and approval of Members at the ensuing Annual General Meeting (AGM). It is proposed to carry forward an amount of ₹ 3000 Lakhs to General Reserve.

Pursuant to Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as 'Listing Regulations'), the Company adopted a Dividend Distribution Policy in terms of the requirement which is annexed to this report as **Annexure C**. The Policy is available on the Company's website at http://www.vsthyd. com/i/Dividend-Distribution-Policy.pdf and forms a part of this Report.

### MATERIAL CHANGES AND COMMITMENTS

Except as disclosed elsewhere in the Report, there have been no material changes and commitments made between the end of the financial year of the Company and the date of this Report. There has been no change in the nature of business of the Company during the year.

### **SHARE CAPITAL**

The paid up Equity Share Capital as on 31st March 2021 was ₹ 1544.19 Lakhs. The Company has neither issued shares with differential rights as to dividend, voting or otherwise nor issued shares (including sweat equity shares) to the employees or Directors of the Company, under any Scheme.

No disclosure is required under Section 67(3)(c) of Companies Act, 2013 in respect of voting rights not exercised directly by the employees of the Company as the provisions of the said Section are not applicable.

#### **EMPLOYEE STOCK OPTION PLAN**

During the year under review, the VST Employee Stock Option Plan 2020 ('VST-ESOP 2020') of the Company was approved. The ESOP Scheme is in compliance with the SEBI (Share Based Employee Benefits) Regulations, 2014 ('the SBEB Regulations') as amended. Pursuant to the approval by the shareholders, the Company can grant up to such number of stock options convertible into equity shares, not exceeding 7,70,000 (Seven Lakh Seventy Thousand) equity shares of the face value of ₹ 10/- each fully paid-up or up to 5% of the paid-up equity share capital of the Company, whichever is higher, to the eligible employees of the Company under the VST-ESOP 2020. Disclosures pertaining to the ESOP Scheme pursuant to the SBEB Regulations are placed on the Company's website www.vsthyd.com.

### **MANAGEMENT DISCUSSION & ANALYSIS** REPORT (MD&A)

Based on feedback from Members on the Annual Report and Accounts, this report includes MD&A as appropriate so that duplication and overlap between the Directors' Report and a separate MD&A is avoided and the entire material with Company's state of affairs is provided in a composite and comprehensive document.

### **2020: BUSINESS UNUSUAL**

The COVID-19 pandemic impacted the normalcy of life with disruptions in physical, mental, and economic well-being of the people. To curb the pandemic in the initial stages, nationwide lockdowns were swiftly imposed by State Governments along with social distancing guidelines and protocol. However, this mass lockdown posed challenges in the demand and supply of goods and services, and further impacted consumption and annual volumes.

As the year progressed, restrictions began to be slowly and steadily eased creating scope for the business to pick-up. The supply side stability was restored in the month of June as the consumption capacity of the people began to rise. This progress brought in a ray of optimism for the business through a gradual quarter on quarter recovery within the

The extensive nationwide lockdowns greatly influenced economic activities and added on to the price pressure faced by the people caused by recurrent and steep taxation led prices. A gradual shift was observed in consumer behaviour as they turned to more affordable and cheaper brands of illegal non duty paid cigarettes. Continued unchecked growth of non-duty paid cigarettes continues to pose a serious threat to legal players.

### **COMPANY PERFORMANCE**

It has been a highly unusual business year given the COVID-19 surge, and as a result of these challenges, your Company witnessed a business disruption from April-May. With your Company being a pure tobacco player, added challenges of demand forecasting, particularly in first half of the year, presented itself due to uncertainty at trade and consumer levels. Despite this, your Company delivered growth in value share with minimal impact on market share on an annual basis. Your Company has ended the year showing good momentum and market share trajectory. These results could be achieved with the courage and resilience shown by your Company's employees in overcoming obstacles at multiple levels.

The result of this dedication is reflected through the delivery of a strong financial performance by your Company. This success was driven by aggressive pricing (12% increase vs 7% for industry), superior performance of key trademarks such as Total and Charms and operational efficiencies including supply chain initiatives.

Your Company would like to bring to your attention that in a remarkably short span of five years, Total has emerged as the fifth largest brand in the industry. Total is the only new trademark in the last 25 years to have achieved this distinction being a first-of-its-kind, largest capsule brand in

the category with consumer spends of more than ₹ 2000 Crores. Total has forced re-evaluation of heritage brands and has successfully managed to attract consumers from higher price points as well. Another variant of Total was successfully introduced last year with an indigenous flavor innovation. Total now is present in almost all major markets of the country and is only the second brand in the category to have such a wide presence and stature.

Your Company continues to invest in expanding its geographic footprint with its presence in greater than 80% of the country including Delhi, Karnataka, Tamil Nadu, and Maharashtra. This significant increase from 55% in 2014-15 has also been largely driven by Total.

### LEAF TOBACCO

Your Company's leaf function has registered a strong performance with an elevation in quality of the products offered. By leveraging its expertise in all varieties of tobaccos, your company procured high quality tobaccos for its own manufacturing in line with the changing volumes. It continues its domestic sales in addition to exports in spite of operational disturbances due to the pandemic.

Specific focus is directed toward the need to foster your Company's development of new varieties and high nicotine tobaccos to meet the changing requirements of tobacco in domestic and international markets. These developments are set in motion to cater to the needs of established customers while also attracting new customers year after

In the backdrop of changing climatic conditions, where the farming community faces challanges on cultivation your Company is paying attention to farmers' interest to sustain the tobacco cultivation. It is satisfying to note that your Company's farmers continue to grow tobacco with the lowest pesticide residue levels and low TSNAs (Tobacco Specific Nitrosamines) that are well within international standards. This also resulted in the development of backward regions in the leaf growing areas.

To further strengthen the commitment to Social and Economic upliftment of Companies' tobacco growing areas, your Company is continuing the sponsorship of initiatives like House Hold Toilets and Solar street lighting to ensure higher standard of living of the farmers and their families.

### PRODUCTION AND PLANT **MODERNISATION**

Your Company has gained a competitive edge against other products in the market, with the introduction of innovative products from your Company's end. This upgrade in the products have been well received by the consumers.

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The focus at the plants continue to be extended toward enhancement of capital efficiencies and cost optimisation.

### **RESEARCH & DEVELOPMENT ACTIVITY**

To upscale the quality of products offered, your Company laid emphasis on R&D activity. This focus encouraged the development of quality blends with innovative capsule filter / flavor variants for new brands, which have been well accepted by consumers in the market place. The R&D lab of your Company received a "Certificate of continuation" of ISO 17025:2017, from NABL, Quality Council of India, Government of India, for the year 2020-21.

### **HUMAN RESOURCE DEVELOPMENT**

In March 2020, in response to the lockdown in India, your Company transitioned into a 'work-from-home' mode to ensure the safety of its employees. With communications turning 100% online, your Company acted with agility to establish remote working systems and adapted to flexible work arrangements within record time for smooth functioning of its operations.

Your Company's priority towards the health and well-being of its employees can be seen clearly through their efficient initiatives. Further, your Company considers people as a primary source of its competitiveness, and utilises its ability to attract, develop, and retain a diverse range of skilled people. Continuous efforts are spent to attract talent throughout the year as per requirements.

To create a safe environment for its female employees, your Company has constituted an Internal Complaints Committee as per the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules framed there under. However, no cases were filed during the year under the above Act.

As of 31st March 2021, your Company's workforce was 780 employees, with 359 Management staff and 421 Workmen. The Long-Term Agreement was signed with the company's recognised union for a period of 3.5 years commencing from 1st February 2020.

### ENVIRONMENT, HEALTH & SAFETY (EHS) AND COMMUNITY SERVICES

There is no doubt that the year 2020-21 has been a challenging period due to the COVID-19 pandemic. During this time, paramount importance was extended by your Company to assure the safety and wellbeing of its employees. Your Company aimed at ensuring business continuity while

simultaneously catering to employee safety needs by strictly implementing COVID-19 protocols.

Your Company observed norms like social distancing, working from home, isolation, and regular sanitisation to ensure everyone's physical and psychological safety. Further, protective equipment and gears were made available, sanitisers were distributed and installed, and operations were managed with a rotating man power plan coupled with frequent health check-ups.

In the light of the pandemic, a series of initiatives towards employee health and wellbeing were taken up under the banner of "VST Cares". A major initiative of framing a COVID-19 medical policy was crafted to cover additional employee medical costs for COVID-19 treatment over and above the existing medical insurance. Your Company facilitated the vaccination of our employees of 45 years and above, along with their spouses.

415 employees and 110 contract workmen have undergone EHS training, mock drills were also conducted for workers and management during the period to comply with the Company's EHS guidelines. Half-yearly and Annual EHS audits of the Company's operations were carried out to ensure compliance of EHS requirements. ISO 14001:2015 & OHSAS 18001:2007 Recertification and Migration Audit from OHSAS 18001:2007 to new standard ISO 45001:2018 implementation was held at Azamabad & Toopran premises by M/s. Rina India Pvt. Ltd. and received a continuation certificate for ISO 14001:2015 & ISO 45001:2018 for both Azamabad & Toopran locations.

Your Company received "Commendation Certificate" for Safety Innovation Award 2020 from Institute of Engineers, New Delhi. Your Company received "Gold Rating" for IGBC Green factory building certification for Toopran factory from CII, Hyderabad.

### **FINANCE**

#### a. Profits

The Profit after Tax of your Company for the year is ₹ 310.79 crores.

### b. Treasury Operations

Your Company follows a SLR model (Safety, Liquidity and Return) in deployment of earmarked funds.

There are no significant changes (change of 25% or more as compared to the immediately previous financial ratios of the Company including those listed

out and specified under Schedule V (B)(1)(i) read with Regulation 34(3) and 53(f) of the Listing Regulations, as amended.

### PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

The Company has not taken any loans or given guarantees or made investments in any other Company covered and provided under Section 186 of the Companies Act, 2013 during the year.

### **RATING**

The Credit Rating Information Services India Limited (CRISIL) has re-affirmed the rating of your Company to "FAAA/ Stable" for Fixed Deposit Schemes, "AA+/Stable" for Long Term Non-Convertible Debentures and "A1+" for Non-fund based liabilities (Letter of Credit and Bank Guarantee). Your Company has stopped accepting fresh deposits for the past several years.

### **UNCLAIMED DIVIDENDS**

Pursuant to the provisions of Sections 124 and 125 of the Companies Act, 2013, the Company has transferred on due dates, the unpaid or unclaimed dividends for the financial year ended 31st March, 2013 to the Investor Education and Protection Fund (IEPF) established by the Central Government.

Further, as per the provisions of Investor Education and Protection Fund (Uploading of Information regarding unpaid and unclaimed amounts lying with Companies) Rules, 2012, the Company has uploaded the details of unpaid and unclaimed amounts lying with the Company as on 31st March 2020 on the website of the Company (www.vsthyd.com), and also on the website of the Ministry of Corporate Affairs, Government of India.

The details of the dividend due for transfer to IEPF as on 31st March 2021 is given in the Report on Corporate Governance. The Company has completed the process of complying with the provisions of Section 124(6) of the Companies Act, 2013 read with the IEPF Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 and as amended by the Second Amendment Rules of 2017 by transferring 8,478 shares (61 shareholders) on 28th September 2020.

### **UNCLAIMED SHARE CERTIFICATES**

Your Company has communicated to the Members whose share certificates have been returned undelivered to the Company that these would be transferred to the Unclaimed Suspense Account if not claimed by them, as required under

Regulation 34(3) read with Schedule V[F] of the Listing Regulations as amended.

The status of unclaimed shares as on 31st March 2021 is given in the Report on Corporate Governance.

### **CORPORATE GOVERNANCE**

In terms of Regulation 34 of the Listing Regulations, a Report on Corporate Governance along with Compliance Certificate issued by the Statutory Auditors of the Company is annexed as "Annexure A" and forms part of this Report.

Your Company has taken adequate steps for strict compliance with the Corporate Governance guidelines, as amended from time to time.

### **MEETINGS**

The Board and Committee Meetings are pre-scheduled and a tentative calendar of the Meetings finalised in consultation of the Directors are circulated to them in advance to facilitate them to plan their schedule. However, in case of special and urgent business needs, the approval is obtained by way of circular resolution. During the year, nine Board Meetings and four Audit Committee Meetings were convened and held. The details of the Meetings including composition of Audit Committee are given in the Corporate Governance Report. During the year, all the recommendations of the Audit Committee were accepted by the Board.

### **INTERNAL CONTROL SYSTEMS**

- a) Your Company maintains an adequate and effective internal control system commensurate with the size and complexity. Your Company also has well documented Standard Operating Procedures (SOPs) for various processes which are periodically reviewed for changes warranted due to business needs.
- b) Your Company remains committed to improve effectiveness of internal financial controls and processes which would help in efficient conduct of its business operations, ensure security to its assets and timely preparation of reliable financial information.

The policies and procedures laid out by your Company capture the control environment prevalent in the organisation. Over a period of three years, the business processes of your Company is reviewed through an internal audit process which reviews the systems on a continuous basis. The objective being to identify potential risk areas and come up with a comprehensive risk mitigation plan.

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The Audit Committee of your Board met four times during the year. Review of audit observations covering the operations, consideration of accounts on a quarterly basis and monitoring the implementation of audit recommendations were some of the key areas which were dealt with by the Committee. The Statutory Auditors/Internal Auditors were invited to attend the Audit Committee Meetings and make presentations covering their observations on adequacy of internal financial controls and the steps required to bridge gaps, if any. Chief Financial Officer is a permanent invitee to the Audit Committee and other executives of the Company are invited to address, respond or provide clarifications to relevant issues as and when required.

#### **RISK MANAGEMENT**

Your Company has constituted the Risk Management Committee as mandated by SEBI for top 500 listed entities which was to be effective from 1st April 2019. The Committee comprises of Directors and Senior Management as its Members as prescribed under Regulation 21 of the Listing Regulations as amended. The Company Secretary is the Secretary of the Committee.

Your Company has always endeavored to bring together elements of best practices for risk management in relation to existing and emerging risks faced by it at both strategic and operating level. The Company faces a variety of risks from external and internal sources. However, the objective is to be aware of different kinds of risks affecting the business. Rather than eliminating these risks, the decision-making process at your Company considers sensible risk taking, and thereby proactive steps are taken to ensure that business is undertaken in an environment which encourages a reasonable amount of risk taking and enables the Company to leverage market opportunities effectively.

The Board is responsible for determining the nature and extent of the principal risks that your Company is willing to take to achieve its strategic objectives and for maintaining sound risk management system. With the support of the Audit Committee, it carries out a review of the effectiveness of your Company's risk management process covering all material risks including strategic, financial, operational and also compliance levels.

Your Company has substantial operations all over the country and competes on the basis of brand appeal, loyalty, price value connotations and strong trade relationships. The Company's position is influenced by the economic, regulatory and political situations both nationally and at a state level and of the competitors. The principal risks impacting your Company's business and steps undertaken to mitigate them are as under:

### Regulatory restrictions could have an impact on long term revenue growth of the Company.

The Company operates under increasingly stringent regulatory regime (COTPA guidelines on packaging and labeling, advertising and promotion). This further gets complicated with adoption of differing regulatory regimes in different states and/or lack of consensus on interpretation/application.

Such restrictive regulations which are subjected to interpretation could result in not only penalties being imposed/loss of reputation, but also impair the Company's ability to communicate with adult smokers and/or to meet consumer expectations through new/innovative brand launches or geographic expansion.

The Company addresses this risk by engaging in continuous social dialogue with stakeholders and regulatory community through industry bodies. At the same time, it works on developing strategies and capabilities to effectively launch competitive and consumer acceptable brands within the changing regulatory environment.

### (ii) Taxation changes could have an impact on shortterm revenue growth of the Company.

The Company's business is subjected to GST, excise and other cesses as may be made applicable, which could require the Company to take up product prices and in absence of such action, impact its business. The impact increases when due to changes in economic situation, consumer's disposal income reduces, resulting in down-trading to cheaper cigarettes including non-duty paid illicit cigarettes or alternative tobacco products.

Such risks are addressed by the company through: (a) engagement with tax authorities at levels where appropriate; (b) regular management review to build a well laddered brand portfolio across new segments including new brand creation; and (c) capability build-up through investments in distribution infrastructure to increase geographical spread.

### (iii) Regional disruptions could have an impact on short-term revenue growth of the Company as well as reputation.

Regional disturbances through state level restriction on trade or through terrorism and political violence including bandhs, strikes, have the potential to disrupt the Company's business operations. Such disruptions result in potential loss of assets and increased costs due to more complex supply chain arrangements and/ or maintaining inefficient facilities.

The Company addresses this risk through developing secure multiple sourcing/delivery (supply chain) strategy and through Insurance cover and business continuity planning.

### (iv) Counter party risk could have a potential impact on Company's capital and profitability.

The Company generates positive cash flows which are predominantly invested with financial institutions and mutual funds. Delay and/or default in settlement on maturity of such investments could result in liquidity and financial loss to Company.

Such risks are mitigated through investment based on principle of Safety; Liquidity & Returns (SLR) and with institutions having strong short-term and long-term ratings assigned by CRISIL.

### (v) Data risks

The loss or misuse of sensitive information, or its disclosure to outsiders, including competitors and trading partners, could potentially have a significant adverse impact on the Company's business operations and/or give rise to legal liability. For this purpose, the Company has put in place information technology policies and procedures which are reviewed regularly. Further, information technology controls like data back-up mechanism, disaster recovery center, authorisation verification, etc. have also been established.

### CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

Your Company has formulated a Corporate Social Responsibility Policy with the objective to promote inclusive growth and equitable development of identified areas by contributing back to the society. Over the years, your Company has been involved in various social activities focusing on Health & Sanitation like construction of toilets under Swachh Ghar mission, Environment sustainability and Education.

The Company has with the help of Gramalaya, a non-profit organization, constructed toilets in individual homes (of farmers living) in and around Jogulamba-Gadwal district of Telangana where your Company has its operations, under the 'Swachh Ghar' programme of your Company. In addition to construction of toilets, the villages and the communities in the area are also sensitised regarding the importance of health & sanitation. Over 775 household toilets have already been constructed during the financial year, and your Company has plans to extend it further to other houses in the same area and thereafter extend it to other areas.

Your Company has taken up an initiative of supporting environment sustainability by installing 400 solar street lights in 8 villages/towns in Jogulamba- Gadwal districts of Telangana.

In addition to the above, your Company contributed ₹ 100 Lakhs to Telangana State Disaster Management Authority to undertake COVID-19 related activities

Pursuant to the provisions of Section 135 and Schedule VII of the Companies Act, 2013 as amended by the Companies Amendment Act of 2019 & 2020, the Corporate Social Responsibility (CSR) Committee of the Board of Directors was formed to recommend the policy on Corporate Social Responsibility and monitor its implementation. The composition of the CSR Committee is given in the Annual Report on the CSR activities. The CSR policy and the projects approved by the Board are available on the Company's website at: www.vsthyd.com/i/CSRPolicy.pdf.

The CSR Policy and the Annual Report on CSR activities is annexed herewith as **"Annexure B"** and forms part of this Report.

### **BUSINESS RESPONSIBILITY REPORT**

The Listing Regulations mandates inclusion of Business Responsibility Report (BRR) as part of the Annual Report for top 500 listed entities based on market capitalisation. In compliance with the Regulation, the BRR is provided as part of this Annual Report.

### **RELATED PARTY TRANSACTIONS**

The related party transactions entered into by the Company during the year are in its ordinary course of business and on arm's length basis. There were no materially significant related party transactions between your Company and the Directors, Promoters, Key Managerial Personnel and other designated persons which may have a potential conflict with the interest of your Company at large. Prior approval for all the related party transactions is obtained from the Audit Committee.

Form AOC-2 for disclosure of particulars of contracts/ arrangements, entered into by your Company with related parties is annexed herewith as **"Annexure D"** and forms part of this Report.

#### **BOARD EVALUATION**

Pursuant to the provisions of the Companies Act, 2013 as amended and Listing Regulations, the performance evaluation of the Board, the committees of the Board and individual Directors has been carried out. The manner in

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which the evaluation has been carried out has been explained in the Corporate Governance Report.

The performance evaluation of the Chairman and the Nonindependent Directors was carried out by the Independent Directors. The Board of Directors expressed their satisfaction with the evaluation process.

### **REMUNERATION POLICY**

Nomination and Remuneration Committee has formulated a policy relating to remuneration of directors, key managerial personnel and other employees which has been revised and approved by the Board. The Remuneration Policy and the criteria for determining qualification, position, attributes and independence of a Director are stated in the Corporate Governance Report. The policy is also placed on the website of the Company and can be viewed at http://www.vsthyd.com/documents/remuneration-policy.pdf.

### MEETING OF INDEPENDENT DIRECTORS

The performance of the Non-Executive Director, the Chairman and the Board as a whole is done by the Independent Directors in their exclusive Meeting as per the policy formulated by the Board in this regard. In addition, the Independent Directors in such Meeting also review their role, functions and duties under the Companies Act, 2013 and the flow of information from the Management.

### VIGIL MECHANISM

In terms of Section 177 of the Companies Act, 2013, the Company has formulated a Whistle Blower Policy as a vigil mechanism to encourage all employees and Directors to report any unethical behavior, actual or suspected fraud or violation of the Company's 'Code of Conduct and Ethics Policy' which also provides for adequate safeguard against victimisation of person who use such mechanism and there is a provision for direct access to the chairman of the Audit Committee in appropriate/exceptional cases. The details of the Whistle Blower Policy is given in the Corporate Governance Report and also posted on the Company's website at www.vsthyd.com/i/WhistleBlower Policy.pdf.

### DIRECTORS AND KEY MANAGERIAL PERSONNEL

### Directors retiring by rotation

### Mr. S. Thirumalai

Mr. S. Thirumalai (DIN:00011899) was reclassified as a Non-Executive Non-Independent Director of the Company in compliance with Section 152(6) read with Schedule IV of the Companies Act, 2013 as amended, at a Meeting of the Board held on 26<sup>th</sup> July 2019, whose office is subject to retirement by rotation.

Pursuant to Article 93 of the Articles of Association of your Company, Mr. S. Thirumalai is liable to retire from the Board and being eligible, offers himself for re-election. Your Board recommends his re-appointment.

Mr. Thirumalai (72 years) is a Fellow Member of Institute of Chartered Accountants of India, Institute of Company Secretaries of India, Certified Associate of Indian Institute of Bankers and also a law graduate. He has also attended the Advanced Management Program at Harvard Business School, Boston, USA. He has diversified experience of over four decades including a major portion in the tobacco sector and specialises in Finance, Taxation, Legal and General Management. The Board feels that the vast and diversified experience of Mr. Thirumalai will prove to be an asset to the Company. Mr. Thirumalai is not a Director in any other Company in India. He is a Member of the Audit Committee, CSR Committee, Stakeholders Relationship Committee, Risk Management Committee and Nomination & Remuneration Committee. Mr. Thirumalai holds 25 shares in the Company and is not related to any other Director of the Company.

### **Directors' Resignation/Appointment**

### Mr. Devraj Lahiri

Mr. Devraj Lahiri (DIN:03588071), resigned as Director and Managing Director of your Company at the Board Meeting held on 10<sup>th</sup> June 2020 and was relieved effective from the close of business hours of 9<sup>th</sup> December 2020 after serving the notice period in accordance with the Articles of Association of the Company. The Board of Directors place on record their deep appreciation of the contribution made to your Company by Mr. Devraj Lahiri during his tenure as a Director and Managing Director.

#### Mr. Aditya Deb Gooptu

The Board of Directors of your Company at their Meeting held on 27<sup>th</sup> October 2020 on the recommendation of Nomination & Remuneration Committee appointed Mr. Aditya Deb Gooptu (DIN: 07849104) as an Additional Director and Managing Director & CEO of the Company with effect from 1<sup>st</sup> December 2020 which is subject to the approval of the Members at the ensuing Annual General Meeting. He shall also be a Key Managerial personnel under Section 203 of the Companies Act, 2013.

Mr. Aditya Deb Gooptu, aged 49 years, holds a Bachelors degree in Engineering from Jadavpur University and a PG Diploma in Management from IIM, Ahmedabad. He has also attended the Advanced Management Program at the Harvard Business School. He has about 24 years of experience in handling consumer products, marketing & sales and general management. He has spent over 17 years (2003-2020) in Godfrey Phillips India as Executive Vice President & Business Head - Cigarettes before joining the Company.

Prior to that he was Category Head for imported Brands & Scotches for South Asia in Pernod Ricard India. Mr. Gooptu brings with him functional experience across marketing and sales & distribution with all-round experience of innovation, R&D, sales process & sales IT, manufacturing, regulatory & corporate affairs, legal, commercial & procurement, business process, digital transformation management. Mr. Gooptu does not hold any shares in the Company and is not related to any other Director of the Company.

A suitable Resolution is being put up for your approval.

### INDEPENDENT DIRECTORS

At the Annual General Meeting of the Company held on 28<sup>th</sup> August 2019, the Members have approved the appointment of Ms. Rama Bijapurkar, Mr.Sudip Bandyopadhyay and Mr. Rajiv Gulati as Independent Directors of the Company in accordance with Section 149 of the Companies Act, 2013, with effect from 1<sup>st</sup> April 2019, 1<sup>st</sup> June 2019 and 26<sup>th</sup> July 2019 respectively to hold the office for a term of five consecutive years from their respective dates.

All the Independent Directors have given a declaration in terms of Section 149(6) of the Companies Act, 2013 as amended and Regulation 25 of the Listing Regulations as amended for the financial year ended 31st March 2021, that they meet the criteria of independence. They also declared that they are not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties as an Independent Director with an objective independent judgment and without any external influence. The Board carried out an assessment of the declarations and took the same on record.

None of the Independent Directors are related to any other director of the Company.

### **KEY MANAGERIAL PERSONNEL**

The Managing Director & CEO Mr. Aditya Deb Gooptu, the Chief Financial Officer Mr. Anish Gupta and the Company Secretary Mr. Phani K. Mangipudi are the Key Managerial Personnel as per the provisions of the Companies Act, 2013.

### **DIRECTORS' RESPONSIBILITY STATEMENT**

Pursuant to Section 134(5) of the Companies Act, 2013 your Directors confirm that:

 in the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;

- appropriate accounting policies have been selected and applied consistently. Judgement and estimates which are reasonable and prudent have been made so as to give a true and fair view of the state of affairs of your Company as on 31st March 2021 and of the statement of profit and loss and cash flow of your Company for the period ended 31st March 2021;
- 3. proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of your Company and for preventing and detecting fraud and other irregularities;
- 4. the annual accounts have been prepared on a going concern basis;
- 5. proper internal financial controls have been laid down to be followed by your Company and such internal financial controls are adequate and were operating effectively; and
- 6. proper systems to ensure compliance with the provisions of all applicable laws have been devised, and such systems were adequate and operating effectively.

### CRITERIA FOR SELECTION AND APPOINTMENT OF DIRECTORS

The Nomination and Remuneration Committee is responsible for identifying, screening and recommending to the Board a candidate for appointment as Director. Based on the recommendation of the Committee, the Board identifies the candidate for the position of Director. While identifying the candidate, inter alia the following are taken into consideration:

- · Qualification, experience and expertise;
- Skills, abilities and personal contribution;
- Commitment to spare time to attend Board/Committee and other Meetings as may be necessary;
- Diversity of perspectives brought to the existing Board;
- Existing composition of the Board.

The qualification of the candidate is scrutinised by the Committee considering educational degree, college/institution, professional qualification if any, etc. In addition, there is also a criteria regarding minimum work experience and the positive attributes such as leadership quality, level of maturity, management capabilities, strategic vision, problem solving abilities, etc., on which the candidate is judicially scrutinised.

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In case of an internal candidate, the senior management employee is also evaluated on the above criteria before being recommended for promotion as a Director. While considering re-appointment of the Directors, their performance evaluation report is considered.

In case of Independent Director, the independence, integrity, expertise, experience and interest pecuniary or otherwise as per the statutory provisions are also assessed before appointment.

### SIGNIFICANT & MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS

There are no significant or material orders passed by the Regulators, Courts or Tribunals which impact the going concern status of the Company and its future operations. However, Members' attention is drawn to the following:

#### **TAXATION**

### i. Luxury Tax

The then Government of Andhra Pradesh introduced a levy of luxury tax on cigarettes and its virus was challenged before the then High Court of Andhra Pradesh and before the Supreme Court which was struck down. The Commercial Tax department claimed that during pendency of the matter before the courts between 1999-2005, your Company had collected luxury tax amounting to ₹34.86 crores but not paid to the Government. Your Company denied collecting luxury tax and the litigation on the same is now pending before the appellate authority of the department and the High Court of Telangana.

### ii. Entry Tax

Entry Tax levy by the States of West Bengal, Jharkhand and Assam has been challenged before the respective State High Courts by your Company, basis the directions of the Hon'ble Supreme Court. Demand of interest on entry tax was challenged before the High Court of Allahabad and is pending adjudication.

### iii. Excise

### a. Wrapping Materials

The Excise department has issued show cause notices demanding payment of duty of ₹ 4.51 crores on the ground that Gay Wrappers (printed paper used for wrapping cigarette packets) had been manufactured and consumed by your

Company without payment of duty during the period April 1996 to July 2015. Demand for the period till March 2002 has been adjudicated and the CESTAT decided in favour of your Company. Department preferred an appeal before the Supreme Court which is pending. Demands for period after March, 2002 till July, 2015 are yet to be adjudicated by the original authority.

#### b. Tobacco Refuse

Your Company has received show cause notices demanding recovery of duty on cut tobacco used in the manufacture of tobacco refuse since January 2005 till June 2017 amounting to ₹14.52 crores. Demand for the period till October, 2013 has been adjudicated and the CESTAT decided in favour of your Company. Department preferred an appeal before Supreme Court which is pending. Demands for period after October, 2013 till June, 2017 are yet to be adjudicated by the original authority.

#### c. Service Tax

Your Company has received show cause notices from the Excise Department seeking to deny CENVAT credit availed on various input services on the ground that the same are not in relation to the manufacture of final products. Upon adjudication, credit on most of the services was allowed in favor of your Company. Some of them have been disputed. Since 2005, the matters are pending before various adjudicating authorities and before the CESTAT and are being effectively contested.

### **PUBLIC INTEREST LITIGATION (PIL)**

- i) Your Company has been impleaded in the petition filed in the Supreme Court by an NGO called 'Centre for Transforming India' against the Union of India along with other cigarette manufacturers, Tobacco Institute of India, Bidi Manufacturers and Bidi Manufacturers' Association, seeking prohibition/ban of the manufacture, storage and sale of all forms of tobacco within the territory of India. This is being contested.
- ii) Petitions have also been filed in other courts such as High Court of Madhya Pradesh Jabalpur, National Green Tribunal, Delhi seeking ban on sale of cigarettes and before High Court of Madhya Pradesh Indore Bench seeking directions to mention tar and nicotine content on cigarette packs by the manufacturers.

All of the above are being effectively contested by your Company.

### FINANCIAL SERVICES BUSINESS

The Company petition filed by the Official Liquidator before the High Court of Andhra Pradesh (now Telangana High Court) seeking directions against some of the Ex-Directors of ITC Agro Tech Finance and Investments Limited (ITCATF), the Company in liquidation, into which one of the subsidiaries of your Company, viz. VST Investments Limited was amalgamated, and its related matters are still pending final adjudication.

# THE CIGARETTES AND OTHER TOBACCO PRODUCTS (PROHIBITION OF ADVERTISEMENT AND REGULATION OF TRADE AND COMMERCE, PRODUCTION, SUPPLY AND DISTRIBUTION) ACT, 2003 (COTPA)

- i. In view of the provisions of COTPA, various restrictions such as ban on advertising in print, visual media and outdoors, regulation of in-store advertising, prohibition of sale of cigarettes to persons below the age of 18 years, etc. have been in force. Printing of pictorial warnings on cigarette packets, came into effect from 31st May 2009 were further revised and the pictorial warning covering 85% of the front and back side of the packets was implemented w.e.f. 1st April 2016 and is being duly complied with by your Company.
- ii. Your Company also filed a writ petition in the Hon'ble High Court of Andhra Pradesh (now Telangana High Court) challenging The Cigarettes and Other Tobacco Products (Packaging & Labelling) Rules, 2006 and the Amendment Rules 2008, on the grounds inter alia that they are ultra vires of COTPA and therefore the notifications issued there under (including those seeking implementation of graphic health warnings) should be quashed. The said writ petition has been admitted but no interim orders were passed by the Hon'ble Court.
- iii. Before the High Court of Karnataka, a Writ Petition was filed by Tobacco Institute of India (TII) on behalf of your Company and other manufacturers against the proposed notification dated 15<sup>th</sup> October 2014 by Health Ministry to print health warning on both sides of the pack occupying 85% of space. The 85% health warning came into effect from 1<sup>st</sup> April 2016. Your Company also filed a Writ Petition before the High Court bench at Dharwad against the implementation of 85% health warning. The

Hon'ble Supreme Court on hearing a PIL filed by Health for Millions, constituted a Bench before the Karnataka High Court to hear all the matters relating to graphical health warning. The Writ Petitions filed by TII and your Company were heard before the Bangalore Bench and it was held on 15<sup>th</sup> December 2017 that the amendment made to the Packaging Rules imposing 85% graphic health warning is ultra vires the Constitution. Against the said Judgment, an appeal was filed by the Ministry of Health before the Supreme Court. A stay has been granted on the said judgement and is pending before the Supreme Court.

### **REAL ESTATE**

The then Government of Andhra Pradesh had filed a land grabbing case against your Company in 1991 in relation to a piece and parcel of vacant land which has been under possession and occupation by your Company for over four decades. By its judgment dated 28th July 2010, the Special Court had held that your Company is not a land grabber but had given the State Government the right to initiate proceedings to recover possession of the land at some future date. Against this part of the judgement, your Company filed a writ petition before the then Hon'ble High Court of Andhra Pradesh to expunge that part of the Order giving such liberty to the Department despite the fact that your Company has already been declared not to be a land grabber. The writ petition is still pending. The State Government has also filed a writ petition in the Hon'ble High Court of Andhra Pradesh seeking to set aside the said judgment of the Land Grabbing Court. An interim Order was passed restraining your Company from changing the status of the land or creating any third party interest therein. Your Company is taking all the necessary steps for speedy disposal of the above writ petitions which are pending before the Court.

One more case of land grabbing was filed by the then Government of Andhra Pradesh against your Company in the year 1989 on a piece of land along with building called 'Lal-e-Zar', before the Special Court. In the year 2010, the Special Court passed a judgment stating that your Company is not a land grabber. After 7 years, the Government of Telangana filed an appeal before the Hon'ble High Court of Telangana and Andhra Pradesh seeking a direction from the court that the nature of the land is not to be altered and no third party interest to be created. Your Company filed a counter and vacate stay application seeking permission to construct on the said land. Judgment was pronounced on the vacate stay petition allowing your Company to construct but with certain conditions. The State Government preferred an appeal before the Supreme Court which was dismissed.

Board of Directors & Management Discussion and Analysis (Contd.)

### **PARTICULARS OF EMPLOYEES**

The information required pursuant to Section 197 of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 as amended in respect of employees of the Company, are annexed herewith as "Annexure E" and forms part of this Report. The statement containing particulars of employees as required under Section 197 of the Act read with Rule 5(2) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is provided in a separate annexure forming part of this Report. However, in terms of Section 136 of the Act, the Report and Accounts are being sent to the Members and others entitled thereto, excluding the information on employees' particulars which is available for inspection by the Members at the Registered Office of the Company during business hours on working days of the Company up to the date of the ensuing AGM. In case any Member is interested in obtaining a copy thereof, such Member may write to the Company Secretary of the Company.

The Nomination and Remuneration Committee of the Company has affirmed that the remuneration is as per the Remuneration Policy of the Company.

Your Directors take this opportunity to record their deep appreciation of the continuous support and contribution from all employees of your Company.

#### ANNUAL RETURN

As required under Section 92(3) of Companies Act, 2013 and Rule 12(1) of Companies (Management and Administration) Amendment Rules 2020, Annual Return is available on the Company's website at https://www.vsthyd.com/documents/annual-return-31-3-2021.pdf

### **AUDITORS**

### **Statutory Auditors**

In compliance with the provisions of Sections 139 and 141 of the Companies Act, 2013 as amended and Companies (Audit and Audit Rules), 2014, including any statutory modification(s), re-enactments and amendments thereof, for the time being in force, M/s. BSR & Associates, LLP, Chartered Accountants, were re-appointed as the Statutory Auditors of the Company to hold office for a second term of five years from the conclusion of the 90<sup>th</sup> AGM to the conclusion of the 95<sup>th</sup> AGM. The Report given by the Auditors on the financial statements of the Company is part of the Annual Report. There has been no qualification, reservation or adverse remark in their Report. During the year under review, the Auditors have not reported any fraud under Section 143(12)

of the Companies Act, 2013 and hence, no detail is required to be disclosed under Section 134(3)(ca) of the Companies Act. 2013.

#### Secretarial Auditor

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and Rule 9 of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company appointed M/s. Tumuluru and Company Firm as Secretarial Auditor of the Company for the financial year 2020-21. The Secretarial Audit Report is annexed herewith as "Annexure F" and forms part of this Annual Report.

There are no qualifications, reservations or adverse remarks in the Secretarial Audit Report.

### COMPLIANCE WITH SECRETARIAL STANDARDS

Your Company has complied with applicable Secretarial standards, i.e. on Meetings of the Board of Directors [SS-1] and on General Meetings [SS-2] issued by The Institute of Company Secretaries of India (ICSI) and approved by the Central Government under Section 118(10) of the Companies Act, 2013.

### **COST ACCOUNTS AND RECORDS**

The maintenance of cost accounts and records as specified by the Central Government under Section 148(1) of the Companies Act, 2013 is not required by the Company.

### CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

Information in accordance with clause (m) of sub-section (3) of Section 134 of the Companies Act, 2013 read with Rule 8 of Companies (Accounts) Rules, 2014 is given in the "Annexure G" forming part of this Report.

### SUBSIDIARY/ASSOCIATES/JOINT VENTURES

Addition or cessation of subsidiaries, associates or joint ventures is not applicable to the Company as the Company does not have any subsidiary company, associates and joint ventures.

### **DEPOSITS**

Your Company has stopped accepting fresh deposits for several years now. As on 31<sup>st</sup> March 2021, your Company does not have any deposits for the purpose of its business, hence details of deposits is not applicable.

### **UTILISATION OF FUNDS**

Your Company has not raised any funds during the year through preferential allotment or Qualified Institutional Placement, as a result question of providing details of utilisation of such funds does not arise.

#### **DEBENTURE TRUSTEES**

Your Company does not have any debentures and as a result the requirement to appoint debenture trustees does not arise.

### **WAY FORWARD**

Despite COVID related uncertainties in near term, your Company is committed to nurture a vibrant brand portfolio and grow volumes, market share, geographic footprint through increased investments in generating superior

consumer insights, brand and product innovation, quality and a fully integrated digital infrastructure.

### **ACKNOWLEDGEMENTS**

The Directors are grateful to all valuable stakeholders of the Company viz., customers, shareholders, dealers, vendors, banks and other business associates for their excellent support rendered during the year. The Directors also acknowledge the unstinted commitment and valued contribution of all employees of the Company.

On behalf of the Board,

#### NARESH KUMAR SETHI

Dated this 27<sup>th</sup> day of April 2021 Azamabad, Hyderabad - 500 020

Chairman
DIN: 08296486



### **Report on Corporate Governance**

The Directors present the Company's Report on Corporate Governance for the year ended 31st March 2021.

### 1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Your Company considers good Corporate Governance a pre-requisite for meeting the needs and aspirations of its Members and other stakeholders in the Company. The Board of Directors of your Company firmly believes that the same could be achieved by maintaining transparency in its dealings, creating robust policies and practices for key processes and systems with clear accountability, integrity, transparent governance practices and the highest standard of compliance.

#### 2. BOARD OF DIRECTORS

### (a) Composition and Category of Directors

Name of the Director	Category	No. of other Directorships held *	No. of Memberships/ Chairmanships of board committees of other companies #
Mr. Naresh Kumar Sethi <sup>\$</sup>	Non-Executive Director	Nil	Nil
Mr. Devraj Lahiri <sup>1</sup>	Managing Director	1	Nil
Mr. Aditya Deb Gooptu <sup>2</sup>	Managing Director & CEO	1	Nil
Ms. Rama Bijapurkar	Independent - Non-Executive Director	5	3
Mr. Sudip Bandyopadhyay	Independent - Non-Executive Director	7	4
Mr. Rajiv Gulati	Independent - Non-Executive Director	Nil	Nil
Mr. S. Thirumalai	Non-Executive Director	Nil	Nil

Notes: There are no inter-se relationships between the Board Members.

Except Mr. S. Thirumalai who holds 25 equity shares, none of the other Directors hold any shares in the Company. There are no convertible instruments issued by the Company and hence none held by the Non-Executive Directors during the year ended 31st March 2021.

\* Other Directorships exclude foreign companies, private limited companies, debt listed companies and alternate Directorships.

# Only Membership in Audit Committee and Stakeholders' Relationship Committee have been reckoned for other Committee Memberships.

\$ Representing equity interest of promoter group - British American Tobacco, U.K.

1 Mr. Devraj Lahiri resigned as Director and Managing Director with effect from the close of business hours on 9th December 2020.

2 Mr. Aditya Deb Gooptu was appointed as an Additional Director and Managing Director & CEO with effect from 1st December 2020.

#### Directorships and Committees held in other listed companies

Ms. Rama Bijapurkar is on the Board and Member/Chairperson of the Committees\* in the following listed companies:-

Name of the Director	Directorship held in the other companies	Name of the Committee	Whether Chairman or Member
Ms. Rama Bijapurkar	Mahindra & Mahindra Financial Services Ltd Independent Director	Audit Committee Stakeholders Relationship Committee	Member Chairperson
	Nestle India Limited - Independent Director	Stakeholders Relationship Committee	Chairperson
	Emami Limited - Independent Director	-	-
	ICICI Bank Limited - Independent Director	-	-
	Cummins India Limited - Independent Director	<u></u>	

Mr. Sudip Bandyopadhyay is on the Board in the following listed company(ies):-

Name of the Director	Directorship held in the other companies	Name of the Committee	Whether Chairman or Member	
Mr. Sudip Bandyopadhyay	Inditrade Capital Limited - Additional Director	-	-	

<sup>\*</sup> Only Audit & Stakeholders Relationship Committees considered.

### (b) Attendance of each Director at the Board Meetings and the last Annual General Meeting (AGM) held through Video Conference (VC)

Name of the Director	No. of Board Meetings held	21st April 2020	21 <sup>st</sup> May 2020	10 <sup>th</sup> June 2020	3 <sup>rd</sup> August 2020	7 <sup>th</sup> September 2020	27 <sup>th</sup> October 2020	21st December 2020	20 <sup>th</sup> January 2021	24 <sup>th</sup> March 2021	AGM held on 29 <sup>th</sup> July 2020
Mr.Naresh Kumar Sethi	9	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mr. Devraj Lahiri <sup>1</sup>	9	Yes	Yes	Leave of Absence	Leave of Absence	Leave of Absence		NA	NA	NA	Leave of Absence
Mr. Aditya Deb Gooptu <sup>2</sup>	9	NA	NA	NA	NA	NA	NA	Yes	Yes	Yes	NA
Ms. Rama Bijapurkar	9	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mr. Sudip Bandyopadhyay	9	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mr. Rajiv Gulati	9	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mr. S. Thirumalai	9	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

1 Resigned as Director and Managing Director w.e.f. close of business hours on 9<sup>th</sup> December 2020.

2 Appointed as Additional Director and Managing Director & CEO w.e.f. 1st December 2020.

None of the Independent Non-Executive Directors has any pecuniary relationship or transactions with the Company, its promoters or its senior management which in the judgement of Board may affect the independence of the Director except receiving sitting fees for attending Board/Committee Meetings and commission on profits from the Company.

In the opinion of the Board, the Independent Directors fulfill the conditions specified in Listing Regulations and are Independent of the management.

#### (c) Other Details

The Board of Directors of your Company is routinely presented with all requisite information inter alia as required under the Companies Act, 2013 and the Listing Regulations. Detailed agenda notes containing details required for decision making are circulated to the Directors in advance. The Meetings are held as per the calendar finalised in consultation with the Board Members and the notice and agenda of the Meetings are circulated well in advance

The Board exercises its powers subject to the provisions of the Companies Act, 2013, Memorandum & Articles of Association, the Listing Regulations and other statutory provisions. The Board reviews the performance and takes on record the actions taken by the Company/Management on its suggestions. The Board meets

at least four times a year and the gap between two meetings is not more than 120 days.

None of the Directors on the Board is a Member of more than ten committees or a Chairman of more than five such committees, across all the companies in which he/she is a Director as required under Regulation 26 of the Listing Regulations.

The Board has identified the following core skills/ expertise/competencies which are required and available with reference to the business environment in which the Company operates:

#### Skills/expertise/competencies of Name of the Director the Director Governance, Marketing and Mr. Naresh Kumar Sethi **Business Strategy** Mr. S. Thirumalai Finance & Regulatory Ms. Rama Bijapurkar Business Strategy, Marketing & Mr. Sudip Business Strategy & Finance Bandyopadhyay Mr. Rajiv Gulati Business Strategy & Marketing Mr. Aditya Deb Gooptu Business Strategy & Marketing

### **Independent Directors' Meeting**

During the year, the Independent Directors met on 20<sup>th</sup> May 2020 without the presence of Non-Independent Directors and Members of management inter alia to review their role, functions and duties. They further reviewed the guidelines of professional conduct as enumerated in Schedule IV (Code for Independent Directors) to the Companies Act, 2013. During the said Meeting, the Independent Directors reviewed the

### Annexure A (Contd.)

performance of Non-Executive Director, including the Chairman and the Board as a whole.

They also assessed the quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform its duties and found them to be satisfactory.

### (d) Familiarisation Programme for Independent Directors

In order to familiarise the Independent Directors with the Company and to inform them about their roles, rights and responsibilities, the Company conducts orientation programs by various departmental heads such as Legal & Secretarial, Marketing, Finance, Technical, etc. The Independent Director is also taken for a market visit, visit to tobacco growing areas, leaf division and tour of the plant. In addition to the above, any other detail which the Director wants or any other department or function which the Director wants to meet is also arranged. The Policy on Familiarisation Programme for Independent Directors and the details of such familiarisation programmes are disseminated on the website of the Company (www.vsthyd.com/i/Familiarisation Program.pdf).

The Board also carried out an assessment of the Independent Directors and confirmed that in its opinion they fulfill the conditions of independence as specified under the Companies Act and the Listing Regulations as amended and are Independent of management.

#### 3. AUDIT COMMITTEE

#### (a) Terms of Reference

The primary objective of the Committee is to monitor and provide an effective supervision of the financial reporting process, to ensure accurate and timely disclosures with highest level of transparency, integrity and quality of financial reporting. The terms of reference of the Audit Committee covers all the matters specified under Section 177 of the Companies Act, 2013 and those enumerated in Regulation 18 of the Listing Regulations. The terms of reference of the Audit Committee are as under:

- 1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- 2. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;

- Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- 4. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval, with particular reference to:
  - a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013;
  - b. Changes, if any, in accounting policies and practices and reasons for the same;
  - c. Major accounting entries involving estimates based on the exercise of judgment by management;
  - d. Significant adjustments made in the financial statements arising out of audit findings;
  - e. Compliance with listing and other legal requirements relating to financial statements;
  - f. Disclosure of any related party transactions;
  - g. Modified Opinion(s) in the draft audit report.
- 5. Reviewing, with the management, the quarterly financial statements before submission to the Board for approval;
- 6. Reviewing with the management, the statement of uses/application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilised for purposes other than those stated in the offer document/ prospectus/notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in the matter;
- 7. Review and monitor the auditor's independence and performance, and effectiveness of audit process;
- 8. Approval or any subsequent modification of transactions of the Company with related parties;
- 9. Scrutiny of inter-corporate loans and investments;

- 10. Valuation of undertakings or assets of the Company, wherever it is necessary;
- 11. Evaluation of internal financial controls and risk management systems;
- 12. Reviewing with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- 13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- 14. Discussion with internal auditors of any significant findings and follow up thereon;
- 15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
- 16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- 17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- To review the functioning of the Whistle Blower mechanism;
- 19. Approval of appointment of CFO (i.e. the Wholetime Finance Director or any other person

- heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
- 20. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee

The Audit Committee mandatorily reviews the following information:

- Management discussion and analysis of financial condition and results of operations;
- 2. Statement of significant related party transactions (as defined by the Audit Committee) submitted by management;
- 3. Management letters/letters of internal control weaknesses issued by the statutory auditors;
- 4. Internal audit reports relating to internal control weaknesses:
- The appointment, removal and terms of remuneration of the internal auditor shall be subject to review by the Audit Committee; and
- 6. Statement of deviations:
- a] Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1);
- b] Annual statement of funds utilised for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(5).

### (b) Composition, Meetings held through VC and Attendance during the Financial Year

		Attendance at the Audit Committee Meetings held on					
Name of the Member	Category	21 <sup>st</sup> May 2020	3 <sup>rd</sup> August 2020	27 <sup>th</sup> October 2020	20 <sup>th</sup> January 2021		
Mr. Sudip Bandyopadhyay	Independent Non-Executive Director [Chairman]	Yes	Yes	Yes	Yes		
Ms. Rama Bijapurkar	Independent Non-Executive Director	Yes	Yes	Yes	Yes		
Mr. Rajiv Gulati	Independent Non-Executive Director	Yes	Yes	Yes	Yes		
Mr. S. Thirumalai	Non-Executive Director	Yes	Yes	Yes	Yes		

VST Industries Limited STATUTORY REPORTS

### Annexure A (Contd.)

The representatives of the statutory auditors and internal auditors and the CFO are the permanent invitees and they have attended all the Meetings held through VC during the year. The Company Secretary is the Secretary to the Committee. Minutes of the Audit Committee Meetings are circulated to the Members of the Board of Directors and taken note of.

### 4. NOMINATION AND REMUNERATION COMMITTEE

### (a) Terms of Reference

Pursuant to Section 178 of Companies Act, 2013 read with Regulation 19 of the Listing Regulations as amended, the terms of reference are as under:

- a) Identify persons who are qualified to become Directors in accordance with the criteria laid down:
- b) Lay down the criteria for appointment at senior management level;
- Recommend to the Board, appointment and removal of Directors;

- d) To vet and approve recommendations from the Executive Directors for the appointment and succession of senior managers;
- e) Formulate a criteria for evaluation of every Director's performance;
- f) Formulate criteria for determining qualifications, positive attributes and independence of a Director;
- g) Recommend to the Board a policy relating to remuneration for Directors, Key Managerial Personnel & other employees;
- h) Recommend to the Board, all remuneration payable to senior management;
- Assess, approve or recommend the training and development requirements of Directors and senior management as recommended by the Executive Directors;
- j) Devising a policy on Board Diversity.

### (b) Composition, Meetings held through VC and Attendance during the Financial Year

		Attendance at the Nomination & Remuneration Committee Meetings held on							
Name of the Member	Category	21 <sup>st</sup> April 2020	20 <sup>th</sup> May 2020	10 <sup>th</sup> June 2020	3 <sup>rd</sup> August 2020	7 <sup>th</sup> September 2020	27 <sup>th</sup> October 2020	21st December 2020	
Ms. Rama Bijapurkar	Independent Non-Executive Director [Chairperson]	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Mr.Sudip Bandyopadhyay	Independent Non- Executive Director	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Mr. Rajiv Gulati	Independent Non- Executive Director	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Mr. Naresh Kumar Sethi	Non-Executive Director	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Mr. S. Thirumalai	Non-Executive Director	Yes	Yes	Yes	Yes	Yes	Yes	Yes	

The Company Secretary acts as Secretary to the Committee.

### (c) Remuneration Policy Compensation Philosophy

### Purpose

The remuneration policy defines the compensation or remuneration philosophy of the organisation. It specifies the drivers of the philosophy, where the Company positions itself in the overall industry/market related percentile, who are the comparators for the purpose of remuneration.

### Scope

It covers the Executive Directors and management level employees of the Company comprising of

senior management, middle management and junior management.

The Company's compensation philosophy reflects on the guiding principles of aligning with Company objective of sustained improvement in performance, promoting a culture of meritocracy, creating a linkage to corporate

culture of meritocracy, creating a linkage to corporate and individual performance, market competitiveness and positive influence on the employee contribution and continuity.

The Company's remuneration philosophy is aligned with broader HR strategy which reinforces employee value proposition through enabling work environment, empowering and engaging work culture.

The remuneration philosophy is driven by:

- 1. Business performance-Remuneration as an effective instrument to enhance performance and therefore link as an optimum mix of individual & company performance.
- Remuneration practices that support and encourage meritocracy based on objectivity, fairness & transparency.
- 3. Remuneration policy will act as motivational tool & drive the desired positive behaviors and thus improve the overall organisational health and performance.
- 4. Taking in to account the competitive aspect, remuneration is based on market/industry positioning vis-à-vis relevant competitors.

For determining the market/industry positioning, FMCG, manufacturing and other sector companies form the basket of comparators with primary focus on FMCG sector. The list of the comparators and the positioning of the remuneration structure is reviewed periodically as may be required but at least once in three years in tune with the requirement of the Company.

Employee compensation positioning is determined by his/her performance as assessed on the basis of the applicable performance management system.

### **Policy Definition**

Remuneration policy of the Company has been designed to attract, retain and motivate the employees and Directors of the quality required to run the Company successfully. The remuneration is directly linked to the individual performance and is measurable on specified benchmarks as set by the Company. The remuneration is an optimum mix of fixed and variable pay and comprises of the components as mentioned under:

- a. Fixed components: Comprising of (i) Basic salary;
   (ii) Fixed allowances & perquisites; (iii) Retiral benefits.
- Variable components: Comprising of performance linked bonus, paid annually.

### Individual compensation fixation is as under:

Executive Directors & senior management: Compensation fitment for Executive Directors is in the top quartile or thereabout and for senior management, above the median of the market/industry positioning.

Annual Report 2020-21

Middle & junior management: Individual compensation fitment in this category is around the median of the market/industry positioning.

The variable component of the salary at the junior management starts at 10% of the total cost of the Company and goes up to 35% for senior management. The variable component for the Executive Directors is subject to statutory provisions and approval of the shareholders.

The Company's performance management system differentiates the executives under four categories and they are accordingly rated based on the agreed key result areas. The reward is linked to the performance rating.

The review of the compensation structure in line with the market shall be done periodically as may be required but at least once in three years. All other perquisites and benefits shall also be reviewed at least once in three years.

#### **Remuneration of Non-Executive Directors**

Non-executive Directors of the Company are paid sitting fees for attending Board & Committee Meetings, reimbursement of expenses for attending the Meetings and remuneration / commission as a percentage of net profit, as approved by the Members within the overall limit prescribed under the law and Independent Directors are not eligible for any stock options.

### Criteria for selection and appointment of Directors

Criteria for selection and appointment of Directors is given as part of the Board Report.

### Criteria for performance evaluation

Pursuant to the provisions of the Companies Act, 2013 and Regulation 19 of the Listing Regulations, criteria for performance evaluation of individual Directors, Board as a whole as well as the Board Committees has been formulated.

### Annexure A (Contd.)

Performance of the Directors was evaluated on broad criteria such as contribution to the Board and Committees thereof; contribution to effective Board governance; contribution to the Company and management to achieve its plans, goals, corporate strategy and risk mitigation; level of preparedness; level of participation in the Board and Committee Meetings etc. In addition to the above parameters, the performance of Executive Director was also evaluated against his Key Responsibility Areas (KRAs). The Chairman's performance was evaluated by Independent Directors on above parameters after considering the views of Executive and Non-Executive Directors. Independent Directors were also assessed by the entire Board (excluding the person being evaluated), based on their performance, fulfillment of the Independence criteria and their independence from the management vis-à-vis Code for Independent Directors under Schedule IV of the Companies Act, 2013. A structured format for evaluation of the Directors on the above parameters has been prepared for the purpose. Director being evaluated does not participate in the evaluation process.

The performance of Board Committees were evaluated by the Board on the basis of their achievement of charter and role of each Committee. The performance of Board as a whole was evaluated by the Independent Directors on the basis of its duties and responsibilities as per terms of reference. The evaluation also assesses the Board composition, need for induction/change in Directors, Board's role in contributing to the growth and progress of the Company, etc.

The overall outcome from the evaluation was that the Board and its individual Directors are performing effectively and that the Board is well supported to focus on strategy, governance and compliance.

### (d) Details of remuneration paid to all the Directors for the Financial Year ended 31st March 2021

Name	Position	Salary/ Remuneration ₹	Allowances, benefits and contributions to Provident/ Pension and Other Funds	Performance Linked Bonus ₹	Other Remuneration ₹	Commission ₹	Sitting Fees ₹	Total ₹
Mr.Naresh Kumar Sethi	Chairman-Non- Executive Director	-	-	-	1,25,00,000	60,00,000	19,00,000	2,04,00,000
Mr. Devraj Lahiri <sup>1</sup>	Managing Director	79,61,197	1,62,60,868	-	-	-	-	2,42,22,065
Mr. Aditya Deb Gooptu <sup>2</sup>	Managing Director & CEO	38,41,200	44,32,967	57,61,800	50,00,000	-	-	1,90,35,967
Ms. Rama Bijapurkar	Independent Non- Executive Director	-	-	-	-	50,00,000	23,00,000	73,00,000
Mr. Sudip Bandyopadhyay	Independent Non- Executive Director	-	-	-	-	50,00,000	20,20,000	70,20,000
Mr. Rajiv Gulati	Independent Non- Executive Director	-	-	-	-	45,00,000	21,40,000	66,40,000
Mr. S. Thirumalai	Non-Executive Director	-	-	-	25,00,000	45,00,000	23,00,000	93,00,000

1 Resigned as Director and Managing Director w.e.f. close of business hours on 9<sup>th</sup> December 2020.

2 Appointed as an Additional Director and Managing Director & CEO w.e.f. 1st December 2020.

The Company has adopted the VST Employee Stock Option Plan 2020 ('VST-ESOP 2020') for the benefit of the permanent employees and/or Directors of the Company and/or its holding and subsidiary Company(ies), if any, in future, but excluding Independent Directors and any employee who is a promoter or belongs to the promoter group.

The VST-ESOP 2020 was approved by the Board at its meeting held on 21st December 2020, and by the Members of the Company vide Special Resolution through Postal Ballot on 5th February 2021 in accordance with the provisions of the Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014, as amended, ("SEBI (SBEB) Regulations"). The

details on the above Employee Stock Option Scheme(s) as required to be disclosed under the SEBI (SBEB) Regulations, are available on the Company's website i.e. www.vsthyd.com.

Benefits for Managing Director & CEO include gas, electricity, water, furnishings, medical reimbursement and leave travel concession for self and family, club fees, personal accident insurance, etc. in accordance with the Rules of the Company, the monetary value of such perquisites being limited to ₹ 10,00,000 per annum. In addition, the following perquisites are provided which are not included in the above monetary limit:

- Rent free furnished accommodation owned/ leased/rented by the Company or housing allowance in lieu thereof, subject to a maximum of 30% of Consolidated Salary;
- b. Contribution to provident fund and superannuation fund up to a maximum of 27% of salary and contribution to gratuity fund up to 8.33% of salary as limited and defined in the Rules of the respective funds, or up to such other limit as may be prescribed under the Income Tax Act, 1961 and the Rules thereunder for this purpose;
- c. Use of Company car for official purposes and telephone at residence and cell phone (including payment for local calls and long distance official calls)
- d. Encashment of unavailed leave as per the Rules of the Company at the time of retirement/cessation of service:
- e. Long service award as per the Rules of the Company;
- Costs and expenses incurred by the Company in connection with joining/transfer from one location to another as per the Rules of the Company.
- g. Participation in any employee stock option plan of the Company and joining bonus as approved by the Board.

The appointment of Executive Directors is governed by Resolutions passed by the Board of Directors and the Members of the Company and the agreement entered into with the Company, which cover the terms and conditions of such appointment, read with the service

rules of the Company. The notice period for Executive Directors is six months as per Article No.101 of Articles of Association of the Company. No significant material transactions have been made with the Non-Executive Directors vis-a-vis the Company. No severance fees was paid to the Directors.

Performance of the Managing Director & CEO is evaluated basis his achievement as determined by the Key Result Areas identified and agreed at the beginning of the year.

### (e) Criteria for making payments to Non-Executive Directors

The Board periodically reviews the criteria for making payments to Non-Executive Directors. The Non-Executive Directors are paid sitting fees for attending each Meeting of the Board or its Committee as per the details given below:

Board Meeting	- ₹ 1,00,000
Audit Committee	- ₹ 1,00,000
Stakeholders Relationship Committee	- ₹ 50,000
Nomination & Remuneration Committee	- ₹ 80,000
Corporate Social Responsibility Committee	- ₹ 80,000
Risk Management Committee	- ₹ 80,000
Strategy Committee	- ₹ 80,000

Members of the Company have approved payment of Commission not exceeding one percent of the net profits to the Non-Executive Directors of the Company for each of the five financial years commencing from 1<sup>st</sup> April, 2018. Commission paid to Non-Executive Directors is determined based on their performance evaluation and on the basis of their membership in various Committees of the Board.

### 5. STAKEHOLDERS' RELATIONSHIP COMMITTEE

In terms of Section 178 of the Companies Act, 2013 and Regulation 20 of the Listing Regulations as amended, the Committee inter alia looks after the redressal of investors' complaints, issue of duplicate shares, reviews the work of Registrar and Share Transfer Agents, etc.

### Annexure A (Contd.)

### Composition, Meetings held through VC and Attendance during the financial year:

Name of the Member	Catanami	Attendance at the Stakeholders' Relationship Committee Meetings held on					
	Category	20 <sup>th</sup> May 2020	3 <sup>rd</sup> August 2020	27 <sup>th</sup> October 2020	20 <sup>th</sup> January 2021		
Ms. Rama Bijapurkar	Independent Non-Executive Director [Chairperson]	Yes	Yes	Yes	Yes		
Mr. Rajiv Gulati	Independent Non-Executive Director	Yes	Yes	Yes	Yes		
Mr. Naresh Kumar Sethi	Non-Executive Director	Yes	Yes	Yes	Yes		
Mr. S. Thirumalai	Non-Executive Director	Yes	Yes	Yes	Yes		
Mr. Devraj Lahiri <sup>1</sup>	Managing Director	Yes	Leave of Absence	Leave of Absence	NA		
Mr. Aditya Deb Gooptu <sup>2</sup>	Managing Director & CEO	NA	NA	NA	Yes		

- 1 Resigned w.e.f. close of business hours on 9<sup>th</sup> December 2020.
- 2 Appointed w.e.f. 1st December 2020.

The Company Secretary acts as the Secretary to the Committee.

- Name and designation of Compliance Officer: Phani K.
   Mangipudi, Company Secretary
- ii) Number of shareholders' complaints received and attended during the Financial Year ended 31st March 2021

Nature of complaints / queries	Received	Attended	Pending
Non-receipt of annual reports	0	0	Nil
Non-receipt of dividend warrants	58	58	Nil
Non-receipt of share certificates	22	22	Nil
Letters from stock exchanges / SEBI	3	3	Nil

The shareholders/investors complaints and other complaints are normally responded to as prescribed by SEBI under general norms for processing documents, transfers etc., except where constrained by disputes or legal impediments. There are some pending cases relating to disputes over the title to shares in which the Company has been made a party. However, these cases are not material in nature.

### CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

In compliance with the provisions of Section 135 of the Companies Act, 2013, Corporate Social Responsibility Committee has been constituted.

The terms of reference of the Committee are as under:

- Identify the areas for carrying out the activities and formulate policy to undertake the same;
- Identify the projects, programs for specific area of activity, finalise the budget and earmark the expenditure for each activity and recommend the same to the Board every year;
- To determine the location where CSR activities shall be undertaken;
- To monitor the progress of the projects/activities from time to time:
- To nominate employees who shall be responsible for implementation, execution and monitoring of CSR activities;
- To hire services of external service providers, Non-Governmental Organisations (NGOs), volunteers, professionals, consultants, specialised agencies, etc., if required, to undertake such activities.

### Composition, Meetings held through VC and Attendance during the Financial Year

Name of the Member	Category	Attendance at the CSR Committee Meeting held on
		21st May 2020
Mr. Rajiv Gulati	Independent Non-Executive Director [Chairman]	Yes
Ms. Rama Bijapurkar	Independent Non-Executive Director	Yes
Mr. Naresh Kumar Sethi	Non-Executive Director	Yes
Mr. S. Thirumalai	Non-Executive Director	Yes
Mr. Devraj Lahiri <sup>1</sup>	Managing Director	Yes
Mr. Aditya Deb Gooptu <sup>2</sup>	Managing Director & CEO	NA

<sup>1</sup> Resigned w.e.f. the close of business hours on 9<sup>th</sup> December 2020.

The Company Secretary acts as the Secretary to the Committee.

#### 7. SUBSIDIARY COMPANY

The Company does not have any material subsidiary company as defined in Regulation 16 of the Listing Regulations. Hence, no policy for determining material subsidiaries has been framed.

### 8. RISK MANAGEMENT

The Company has laid down procedures to inform Board Members about the risk assessment and minimisation procedures. The Company has constituted the Risk Management Committee in terms of Regulation 21 of Listing Regulations effective from April 2019.

### Composition, Meetings held through VC and Attendance during the Financial Year

Name of the Member	Category	Attendance at the Risk Management Committee Meetings held on		
		21st May 2020	20 <sup>th</sup> January 2021	
Mr. Sudip Bandyopadhyay	Independent Non-Executive Director [Chairman]	Yes	Yes	
Ms. Rama Bijapurkar	Independent Non-Executive Director	Yes	Yes	
Mr. Naresh Kumar Sethi	Non-Executive Director	Yes	Yes	
Mr. S. Thirumalai	Non-Executive Director	Yes	Yes	
Mr. Devraj Lahiri <sup>1</sup>	Managing Director	Yes	NA	
Mr. Aditya Deb Gooptu <sup>2</sup>	Managing Director & CEO	NA	Yes	
Mr. Anish Gupta	Senior Management	Yes	Yes	
Mr. Kalyan Basu	Senior Management	Yes	Yes	
Mr. S. Sriram	Senior Management	Yes	Yes	

<sup>1</sup> Resigned w.e.f. the close of business hours on 9<sup>th</sup> December 2020.

The Company Secretary acts as the Secretary to the Committee.

### 9. GENERAL BODY MEETINGS

### (i) Location and time of last three Annual General Meetings are as under:

Year	Venue	Date	Time
2019-20	Through Video Conference	29.07.2020	01.30 p.m.
2018-19	Hotel Taj Krishna, Banjara Hills, Hyderabad	28.08.2019	09.30 a.m.
2017-18	Hotel Taj Krishna, Banjara Hills, Hyderabad	28.09.2018	09.30 a.m.

<sup>2</sup> Appointed w.e.f. 1st December 2020.

<sup>2</sup> Appointed w.e.f. 21st December 2020.



### (ii) The following Special Resolutions were passed by the Members at the last three Annual General Meetings:

Annual General Meeting held on 29th July 2020
No special resolutions were passed

### Annual General Meeting held on 28th August 2019

No special resolutions were passed

### Annual General Meeting held on 28th September 2018

Payment of remuneration by way of Commission to Non-Executive Directors

### (iii) Special Resolutions passed through Postal Ballot during 2020-2021:

The Company conducted following businesses through Postal Ballot during year 2020-21:

- a. Approval for the VST Employee Stock Option Plan 2020;
- b. Approval for extension of VST Employee Stock Option Plan 2020 to employees of holding and subsidiary company(ies) (if any, in future);
- c. Approval for implementation of VST Employee Stock Option Plan 2020 through the Trust route;
- d. Approval for acquisition of equity shares from secondary market through Trust route for implementation of VST Employee Stock Option Plan 2020: &
- e. Approval for provision of money to Trust by the Company for purchase of its own shares for implementation of VST Employee Stock Option Plan 2020.

Mr. B. V. Saravana Kumar, Practising Company Secretary was appointed to act as the Scrutiniser for conducting voting process in a fair and transparent manner.

The Company had sent the postal ballot notice dated 21st December 2020 and postal ballot form along with postage pre-paid business reply envelope to members/beneficial owners through email at their registered email IDs and through physical copy to the members who have not registered their email IDs. The Company had also published notice in the newspapers

for the information of the members. Voting rights were reckoned on the equity shares held by the members as on the cut-off date. The voting period for postal ballot and e-voting was from 7<sup>th</sup> January 2021 to 5<sup>th</sup> February 2021. The postal ballot results were intimated to the stock exchanges pursuant to Regulation 44(3) of the SEBI Listing Regulations, as well as displayed on the Company's website www.vsthyd.com. The Company has also complied with the procedure for Postal Ballot in terms of the provisions of section 110 of the Companies Act, 2013, read with Rule 22 of the Companies (Management and Administration) Rules, 2014.

The Result of the Postal Ballot was announced on 6<sup>th</sup> February 2021 along with details of voting result and all the Resolutions were approved by the requisite majority.

There is no immediate proposal for passing any resolution through postal ballot. None of the businesses proposed to be transacted in the ensuing Annual General Meeting requires passing of a special resolution through postal ballot.

### 10. MEANS OF COMMUNICATION

The quarterly/half yearly financial results are announced within 45 days of close of each quarter. The annual audited financial results are announced within 60 days from the close of the financial year as per the requirements of the Listing Regulations. The aforesaid financial results are disclosed to BSE Limited [BSE] and The National Stock Exchange of India Limited [NSE] where the Company's securities are listed. The quarterly, half yearly and annual financial results are published in Business Standard and in a vernacular newspaper i.e., Andhra Prabha/Nava Telangana. The results along with other official information are also posted on the Company's website viz., www.vsthyd.com.

During the year, there were no presentations made to institutional investors or to the analysts.

The Stock Exchanges viz., BSE and NSE, maintain separate online portals for electronic submission of information. As part of the Listing Regulations compliances, all the disclosures, results and other communications are filed electronically on these online portals.

### 11. GENERAL SHAREHOLDER INFORMATION

### Date, Time and Venue of the Annual General Meeting

27<sup>th</sup> July 2021 at 1.30 p.m. (IST) through Video Conference (VC)/Other Audio Visual Means (OAVM).

**Financial year:** 1st April 2021 to 31st March 2022

### Financial Calendar 2021-22 [Tentative]

First quarter results

Second quarter and half yearly results

Third quarter results

April, 2021

April, 2021

April, 2022

**Dates of Book Closure :** 20<sup>th</sup> July 2021 to 27<sup>th</sup> July 2021

[both days inclusive]

**Dividend Payment Date :** Within 30 days of the AGM date.

### Listing on Stock Exchanges with Stock Code:

S. No.	Name of the Stock Exchange	Stock Code
1	BSE Limited 25 <sup>th</sup> Floor, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001	509966
2	National Stock Exchange of India Limited Exchange Plaza, C-1, Block G, Bandra- Kurla Complex, Bandra (E), Mumbai – 400 051	VSTIND

Annual Listing Fees have been paid to the above stock exchanges.

### Market Price Data: High/Low during each month in the last Financial Year (2020-21)

Period	<sup>1</sup> BSE		<sup>2</sup> NSE	
reliou	High ₹	Low₹	High₹	Low ₹
April, 2020	3,232.20	2,685.00	3,240.05	2,670.00
May, 2020	3,326.95	2,784.60	3,225.45	2,790.00
June, 2020	3,457.00	2,955.15	3,453.55	2,980.00
July, 2020	3,520.00	3,100.05	3,468.40	3,100.00
August, 2020	3,800.00	3,207.35	3,807.00	3,200.00
September, 2020	3,739.90	3,251.00	3,720.00	3,250.00
October, 2020	3,560.00	3,264.35	3,582.00	3,266.30
November, 2020	3,627.15	3,334.10	3,630.75	3,333.05
December, 2020	4,048.30	3,500.00	4,538.20	3,502.10
January, 2021	3,792.00	3,452.00	3,800.00	3,475.80
February, 2021	3,799.55	3,417.25	3,750.00	3,200.00
March, 2021	3,540.00	3,285.00	3,545.00	3,284.65

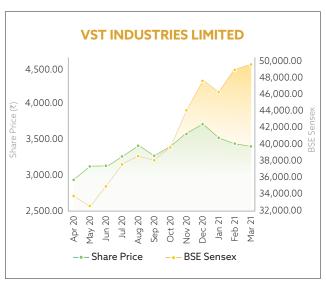
<sup>1</sup> Source - www.bseindia.com

<sup>2</sup> Source - www.nseindia.com

### Annexure A (Contd.)

#### Performance in comparison with BSE Sensex

[based on closing price/Sensex] [Source:www.bseindia.com]



None of the Securities of the Company were suspended from trading during the year.

### Registrar and Transfer Agents

As a Member of the Company, you are encouraged to contact the Registrar and Transfer Agents for all your shares related services and queries at the below address:

KFin Technologies Private Limited Selenium Tower B, Plot No. 31 & 32, Financial District, Nanakramguda, Gachibowli Serilingampally, Hyderabad - 500 032, Telangana.

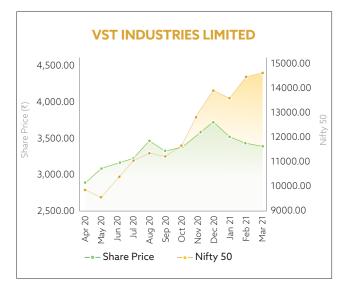
Tel: + 91-40-67161606

email: einward.ris@kfintech.com

Contact Person: Mr. Praveen Chaturvedi - General Manager - Corporate Registry Mr. Raghu Veedha - Deputy Manager - Corporate Registry

#### Performance in comparison with Nifty 50

[based on closing price/Nifty 50] [Source: www.nseindia.com]



### **Share Transfer System**

The share transfers which are received in physical form are registered and returned in the normal course within an average period of 15 days from the date of receipt, if the documents are clear in all respects. The Board has delegated the authority for approving transfer, transmission etc., of the Company's securities to the Share Transfer Committee comprising of Managing Director and Company Secretary. A summary of transfer and transmission of shares of the Company approved is placed at the Meeting of the Stakeholders' Relationship Committee.

Requests for dematerialisation of shares are processed and confirmation is given to the respective depositories i.e., National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) within 2 working days from the date of receipt of request. There are no pending share transfers as at 31st March 2021.

### Distribution of Shareholding as on 31st March 2021

Slab	No. of Shares	%	No. of Shareholders	%
1- 500	10,73,895	6.95	23,338	96.49
501-1000	3,41,971	2.21	478	1.98
1001-2000	2,90,814	1.88	203	0.84
2001-3000	1,71,792	1.11	70	0.29
3001-4000	71,716	0.46	21	0.09
4001-5000	52,422	0.34	12	0.05
5001-10000	1,98,484	1.29	29	0.12
10001 and above	1,32,40,826	85.76	35	0.14
Total	1,54,41,920	100.00	24,186	100.00
Physical Mode	3,33,864	2.16	2003	8.28
Demat Mode	1,51,08,056	97.84	22,183	91.72

### **Dematerialisation of Shares and Liquidity**

With effect from 26th June 2000, trading in the Company's shares was made compulsory in the dematerialised form. The Company's shares are available for trading in the depository systems of both NSDL and CDSL.

As at 31st March 2021, 1,51,08,056 equity shares of the Company constituting 97.84% of Issued and Subscribed Capital, were held in depository mode. The processing

activities with respect to the requests received for dematerialisation are generally completed within two working days. Under the Depository System, the International Securities Identification Number (ISIN) allotted to the Company's shares is INE710A01016. The annual custody fee for the financial year 2021-2022 will be remitted to NSDL and CDSL, the Depositories, before the due date.

The Company's shares are regularly traded both on BSE and NSE.

### Categories of Shareholding as on 31st March 2021

Category	Number of Shares held	Percentage of Shareholding
Promoters and Associates	49,65,902	32.16
FIIs/FPIs	4,32,848	2.80
Insurance Companies	2,45,471	1.59
Mutual Funds	24,47,805	15.85
Nationalised banks and other banks	13,472	0.09
NRI's and OCB's	1,16,599	0.75
Bodies Corporate	47,64,994	30.86
Indian Public and Others	24,54,829	15.90
TOTAL	1,54,41,920	100.00

### **Reconciliation of Share Capital Audit**

For each quarter of the financial year 2020-21, a qualified Company Secretary in Practice has carried out audit under Regulation 76 of SEBI (Depositories and Participants) Regulations, 2018, as amended to reconcile the total admitted capital with NSDL and CDSL and total issued and listed capital. The audit report confirms that the total issued/paid-up capital is in agreement with the total number of shares in physical form and the total number of dematerialised shares held with NSDL and CDSL and the same is filed with BSE & NSE.

Similarly, the Company obtains from a Company Secretary in Practice, half-yearly certificate of compliance with the share transfer formalities as required under Regulation 40(9) of the Listing Regulations and copy of the same is filed with BSE and NSE, as required under Regulation 40(10) of the Listing Regulations.

### Outstanding GDRs/ADRs/Warrants or any Convertible Instruments, Conversion Date and likely impact on Equity

Not applicable as the Company has not made any such issue.



### Commodity Price Risk or Foreign Exchange Risk and Hedging Activities

During the year, the Company had managed the foreign exchange risk and hedged to the extent considered necessary. The Company uses forward exchange contracts to hedge its foreign currency exposures related to the underlying transactions, firm commitments and highly probable forecasted transactions. The use of these foreign exchange forward contracts are intended to reduce the risk or cost to the Company and are not intended for trading or speculation purpose. The details of foreign currency exposure are disclosed in Note No.29 to the Financial Statements.

The Principal raw material used by the Company in manufacture of its finished product i.e. Cigarettes, is tobacco. Factors that influence fluctuations in tobacco prices and availability include farm prices, government's policies, operational issues, natural disasters and economic conditions among others.

The Company's commodity risk is arising from volatility in price and non-availability of tobacco is managed centrally through well-established operations and control processes which includes diversified tobacco sourcing strategy from both dealers and farmers coupled with sourcing in different seasons. There have been no significant changes in the nature of the risk exposures over the last 12 months and there is no futures market in tobacco. Therefore, there are no separate disclosures to offer in terms of the SEBI Regulations/circulars issued from time to time.

#### **Plant Locations**

1-7-1063/1065, Azamabad, Hyderabad – 500 020, Telangana. Survey No.288/289, Muppireddy Palli, Toopran, Medak, Telangana.

### **Address for Correspondence**

### **Registered Office:**

VST Industries Limited Mr. Phani K. Mangipudi 1-7-1063/1065, Azamabad, Company Secretary & Tel: +91-40-2768 8000 Compliance Officer

Fax: +91-40-2761 5336 Email: investors@vstind.com

No fresh credit ratings have been obtained by the Company during the relevant financial year for any debt instruments or any fixed deposit programme or any scheme or proposal of the Company involving mobilisation of funds, whether in India or abroad.

### 13. DISCLOSURES

#### i) Related Party Transactions (RPT)

There were no materially significant transactions with related parties during the financial year which were in conflict with the interest of the Company as contained under Section 188 of Companies Act, 2013. Suitable disclosures as required by the Indian Accounting Standards [IND AS24] have been made in the notes to the Financial Statements.

The Company has also formulated a policy for determining the Material RPT and the details of such policies for dealing with RPT are disseminated on the Company's website at www.vsthyd.com/i/VST RPT Policy1.pdf.

The details of transactions with related parties were placed before the Audit Committee and the Committee has reviewed the same for the year ended 31st March 2021. The details of RPT are disclosed in Note No.27 of Notes on Financial Statements to the Accounts in the Annual Report and also in Form AOC-2 attached with the Boards' Report.

### ii) Strictures and Penalties

The Company had received notices from the Bombay Stock Exchange and the National Stock Exchange with respect to the composition of the Audit Committee during the financial year 2019-20. The Company had immediately reconstituted the composition of the Audit Committee and paid the applicable penalty prescribed under the circular No. SEBI/HO/CFD/CMD/CIR/P/2018/77 dated 3<sup>rd</sup> May 2018 issued by SEBI. Apart from this, no strictures or penalties have been imposed on the Company by the Stock Exchanges or by SEBI or by any statutory authority on any matters related to capital markets during the current financial year.

### iii) Vigil Mechanism/Whistle Blower Policy

In terms of Section 177(9) and 177(10) of the Companies Act, 2013 and Regulation 22 of the Listing Regulations, a Whistle blower Policy is formulated to encourage all employees & Directors of the Company to report any unethical behaviour, actual or suspected fraud or violation of the 'Code of Conduct and Ethics Policy' of the Company. The said policy also has provisions for providing a secure environment to such employees acting in good faith and safeguarding them from any adverse action by the management.

The Policy ensures that strict confidentiality is maintained whilst dealing with concerns and also that no discrimination will be meted out to any person for genuinely raised concerns. A Committee has been constituted which looks into the complaints raised. The Committee reports to the Audit Committee. Any matter can be reported at E-mail ID: whistleblower@vstind.com.

In case of disclosure against any Director or in case of no corrective action or non-receipt of response on the disclosure within 30 days, the whistle blower shall have the right to directly approach the Chairman of the Audit Committee. No personnel have been denied access to the Audit Committee in this regard.

iv) The Company since has not raised any funds through preferential allotment or qualified institutions placement, there is no question of utilisation of such funds.

v) There have been no instances where the Board has not accepted any recommendation of any Committee of the Board which is mandatorily required during the financial year.

### vi) Code of Conduct

Your Board of Directors has laid down Code of Conduct & Ethics Policy which is applicable to all Board Members and employees of the Company. This is also posted on the website of the Company [www.vsthyd.com]. The Code lays down the standard of conduct to be followed by all the Directors and Employees in their business dealings and in particular on matters relating to integrity in the work place, in business practices and in dealing with the stakeholders. The Code also contains the duties of Independent Directors as laid down in the Companies Act, 2013.

### **DECLARATION**

This is to confirm that all the Board Members and senior management personnel have affirmed compliance with the Code of Conduct as adopted by the Company, for the year ended 31st March 2021.

For **VST INDUSTRIES LIMITED** 

ADITYA DEB GOOPTU

MANAGING DIRECTOR & CEO

vii) Accounting Treatment

Hyderabad, 21st April 2021

In preparation of the financial statements, the Company has followed the accounting principles generally accepted in India, including Accounting Standards specified under Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standard) Rules, 2015. The accounting policies which are consistently applied have been set out in the Notes to the Financial Statements.

#### viii) Management

Pursuant to Regulation 26(5) of the Listing Regulations, for the year ended 31st March 2021, your Company's Board has obtained declarations from the Senior Management relating to any material, financial and

commercial transactions where they have personal interest that may have a potential conflict with the interests of the Company at large.

#### ix) Shareholders Information

The quarterly results are sent to the stock exchanges on which the Company's shares are listed and also displayed on its own website. During the year there were no presentations made by the Company to analysts.

To expedite the process of share transfers, post approval of Share Transfer Committee, the power has been delegated to Registrar and Transfer Agents - M/s. KFin Technologies Private Limited.



### x) Prohibition of Insider Trading

In compliance with the provisions of the SEBI (Prohibition of Insider Trading) Regulations, 2015 as amended, the Company has adopted a Policy for prohibition of Insider Trading for Directors and specified employees and designated persons. The Policy provides for periodic disclosures and pre-clearance for dealing in Company's shares and prohibits such transaction by the Directors and specified employees while in possession of unpublished price sensitive information (UPSI) in relation to the Company and during the period when the Trading Window is closed. The Company has also formulated a policy on inquiry in case of leak of UPSI.

### xi) Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

a.	No. of complaints filed during the financial	Nil
	year	
b.	No. of complaints disposed of during the	Nil
	financial year	
C.	No. of complaints pending as on end of the	Nil
	financial year	

There have been no instances of non-compliance of any requirement of corporate governance, except to the extent disclosed earlier.

#### xii) Statutory Auditor

The Statutory Auditor of the Company and all the entities in the network firm/network entity of which the statutory auditor is a part have been paid a total fees of ₹ 53.57 Lakhs for all the services rendered by them during the financial year 2020-21.

### xiii) CEO and CFO Certification

The CEO (Managing Director & CEO) and CFO certification for the year ended 31st March 2021 has been annexed at the end of this Report. Similarly, the CEO and CFO have also given quarterly certification on financial results while placing the quarterly financial results before the Board in terms of Regulation 33(2) of the Listing Regulations.

#### xiv) Adoption of Discretionary Requirements

The Company has complied with all the mandatory requirements of Regulation 34(3) read with Part C of Schedule V of Listing Regulations.

Discretionary requirements under Part E of Schedule II of the Listing Regulations are as under:

a] The Non-Executive Chairman is allowed to maintain a Chairman's office at the Company's expense and

- also allowed reimbursement of expenses incurred in performance of his duties.
- b] Shareholder rights: The quarterly, half-yearly and annual financial results of the Company are published in newspapers on a pan India basis and are also posted on the Company's website, www.vsthyd.com. Significant events if any, are also posted on this website under the 'Investor relations' section. The complete Annual Report is sent to every Member of the Company.
- c] The auditors have not qualified the financial statements of the Company.
- d] The Company is having separate post of Chairman and Managing Director & CEO. Mr. Naresh Kumar Sethi is the Non-Executive Chairman of the Company and Mr. Aditya Deb Gooptu is the Managing Director & CEO of the Company.
- e] M/s. Deloitte Haskins and Sells LLP, the firm of Chartered Accountants have been the Internal Auditors for the financial year 2020-21, who report directly to the Audit Committee.

Other discretionary requirements are being reviewed for implementation.

The Company has complied, to the extent applicable to it, and unless otherwise stated, with all the corporate governance requirements specified in Regulation 17 to 27 and Regulation 46(2) of the Listing Regulations as amended, covering the Board of Directors, Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee, Risk Management Committee, Vigil Mechanism, Related Party Transactions, obligations with respect to the Directors, Independent Directors and senior management, other Corporate Governance requirements and disclosures on the website of the Company.

### 14. AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

As required under Regulation 34(3) read with Part E Schedule V of the Listing Regulations, the statutory auditor's certificate, that the Company has complied with the conditions of corporate governance is given as an annexure to the Boards' Report.

#### Shareholder Referencer

Pursuant to Section 124 of the Companies Act, 2013 read with the Investor Education and Protection Fund

Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended during the financial year 2020-21, unclaimed dividend for the financial year 2012-13 viz., Dividend No.178<sup>th</sup> amounting to ₹ 1,33,25,063/has been transferred to the Investor Education and Protection Fund (IEPF) on 10<sup>th</sup> September 2020 and 8,478 ordinary equity shares in respect of which dividends remained unclaimed for a consecutive period of seven years or more have been transferred by the Company to the IEPF as notified and established by the Central Government. Shareholders may claim their

unclaimed dividend for the years prior to and including the financial year 2012-13 and the corresponding shares from the IEPF Authority by applying in the prescribed Form No.IEPF-5. This form can be downloaded from the website of the IEPF Authority www.iepf.gov.in.

The dividends for the following years remaining unclaimed for 7 years will be transferred on their respective due dates by the Company to the IEPF established by the Central Government pursuant to Section 125 of the Companies Act, 2013.

Financial Year	Dividend No.	Date of Declaration	Amount of Dividend ₹	Amount of Unpaid Dividend as on 31.03.2021 ₹	Due for transfer to IEPF on
2013-2014	179	12.08.2014	108,09,34,400	14,652,470.00	16.09.2021
2014-2015	180	12.08.2015	108,09,34,400	15,629,740.00	16.09.2022
2015-2016	181	11.08.2016	108,09,34,400	15,261,960.00	15.09.2023
2016-2017	182	02.08.2017	115,81,44,000	17,472,000.00	06.09.2024
2017-2018	183	28.09.2018	119,67,48,800	16,291,662.50	03.11.2025
2018-2019	184	28.08.2019	146,69,82,400	18,824,725.00	03.10.2026
2019-2020	185	29.07.2020	159,05,17,760	16,532,228.00	02.09.2027

Members who have not so far encashed their dividend warrant(s) or have not received the same are requested to seek issue of duplicate warrant(s) by writing to the Company's Registrar & Transfer Agents confirming non-encashment/non-receipt of dividend warrant(s). Shares for which the dividend remains unclaimed for seven consecutive years will be transferred to the IEPF for which notices in this regard have been published in the newspapers and the Members have been individually intimated. Details of such unclaimed dividend and shares are available on the Company's corporate website under the section 'Investor Relations-Unclaimed dividend and shares'.

### **Bank Details**

Members holding shares in physical form are requested to notify the following to the Registrar & Transfer Agents, to facilitate electronic payment.

 particulars of their bank account - name of the bank, branch with complete postal address, account number, MICR and IFSC

Members holding shares in Dematerialised form and not opted for remittance of dividend through NECS are requested to notify the above details to their respective Depository Participants [DPs].

### Remittance of Dividend through National Electronic Clearing Service [NECS]

The Company provides the facility of remittance of dividend through NECS to Members provided they maintain accounts with those branches of the banks which have implemented Core Banking System (CBS) and participated in the NECS facility extended by the Reserve Bank of India.

Members holding shares in physical form, who now wish to avail NECS facility, may send their NECS mandate in the prescribed form to the Company. The NECS mandate form can be furnished by the Registrars and Transfer Agents on request or can be downloaded from the Company's website www.vsthyd.com under the section Investor Relations – NECS Mandate Form. Members holding shares in demat form are requested to update their bank account details with their respective Depository Participants [DPs].

### **Depository Services**

For guidance on depository services, Members may write to the Registrar and Transfer Agents or to the respective depositories:

#### Annexure A (Contd.)

#### **National Securities Depository Limited**

4<sup>th</sup> Floor, 'A' Wing, Trade World, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel,

MUMBAI - 400 013.

Telephone: + 91 22 2499 4200 Fax: + 91 22 2497 2993/2497 6351

e-mail: info@nsdl.co.in Website: www.nsdl.co.in

#### Central Depository Services (India) Limited

Marathon Futurex, A-Wing, 25<sup>th</sup> Floor, N.M. Joshi Marg, Lower Parel, MUMBAI - 400 013.

Telephone: + 91 22 2272 3333/2272 3224 Fax: + 91 22 2272 3199/2272 2072 e-mail: investors@cdslindia.com Website: www.cdslindia.com

#### **Investor Grievances**

Your Company has created exclusive E-mail ID for redressal of investor grievances. The Members can

send their queries to the E-mail ID: investors@vstind.com.

#### Nomination Facility

The facility of nomination can be availed by the Members holding the shares in single name. In cases where the shares are held in joint names, the nomination will be effective only in the event of the death of all the holders. Members are advised to avail of this facility by submitting the nomination in Form No. SH-13 which could be obtained from Registrars–M/s.KFin Technologies Private Limited at the address mentioned above or can be downloaded from the Company's website www.vsthyd.com under the section Investor Relations.

Where the shares are held in dematerialised form, the nomination has to be conveyed by the Members to their respective Depository Participant directly, as per the format prescribed by them.

#### Details of unclaimed shares

The details of shares remaining in the unclaimed suspense account as required under Regulation 34(3) read with Schedule V[F] of the Listing Regulations are given below:

Particulars	No. of shareholders	No. of shares
Outstanding at the beginning of the year - 1st April 2020	93	6,110
No. of Members who approached for transfer of shares	0	0
Members to whom shares were transferred - through rematerialisation	0	0
Transferred to IEPF	2	138
Outstanding shares lying at the end of the year - 31st March 2021	91	5,972

The Members who have not claimed the shares still from the above returned undelivered cases are requested to contact the Registrar-M/s.KFin Technologies Private Limited at the address given above. The voting rights on the shares outstanding in the above suspense account as on 31st March 2021 shall remain frozen till the rightful owner of such shares claims the shares.

#### **CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS**

[(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)]

To, The Members of VST Industries Limited Azamabad, Hyderabad

I, B V Saravana Kumar, Company Secretary in Practice, Partner of Tumuluru & Company have examined the relevant registers, records, forms, returns and disclosures received from the Directors of VST Industries Limited having CIN L29150TG1930PLC000576 and having registered office at Azamabad, Hyderabad – 500 020, Telangana India (hereinafter referred to as 'the Company'), produced before me/us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March 2021 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

SI. N	o. DIN	Name of the Director	Designation
1.	08296486	Naresh Kumar Sethi	Non-Executive Chairman
2.	00011899	S. Thirumalai	Non-Executive Director
3.	07849104	Aditya Deb Gooptu	Managing Director
4.	00001835	Rama Bijapurkar	Independent Director
5.	00007382	Sudip Bandyopadhyay	Independent Director
6.	06820663	Rajiv Gulati	Independent Director

For **Tumuluru & Company**Company Secretaries

Place: Hyderabad Date: 27<sup>th</sup> April 2021 Signature : sd/-Name : **B V Saravana Kumar** Partner

ACS No.: 26944 C P No.: 11727

Peer Review Cert.No.1199/2021 UDIN: A026944C000187775



#### **CERTIFICATION BY MANAGING DIRECTOR & CEO (CEO) AND CHIEF FINANCIAL OFFICER (CFO)**

We, Aditya Deb Gooptu, Managing Director & CEO and Anish Gupta, Chief Financial Officer of VST Industries Limited, to the best of our knowledge and belief, certify that:

- 1. We have reviewed the financial statements and the cash flow statement for the year ended 31st March 2021 and that:
  - a) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - b) These statements together present a true and fair view of the state of affairs of the Company and are in compliance with existing accounting standards, applicable laws and regulations.
- 2. There are no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct and Ethics.
- We are responsible for establishing and maintaining internal controls for financial reporting. We evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and have disclosed to the Auditors and Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and steps taken or proposed to be taken for rectifying these deficiencies.
- We have indicated to the Company's Auditors and to the Audit Committee that:
  - a) there are no significant changes in internal control over financial reporting during the year;
  - b) there are no significant changes in accounting policies during the year; and
  - there are no instances of significant fraud of which we have become aware of that involves management or other employees who have significant role in the Company's internal control system over financial reporting.

**ADITYA DEB GOOPTU** 

MANAGING DIRECTOR & CEO DIN: 07849104

Place: Hyderabad Date: 12th April 2021

**ANISH GUPTA** CHIEF FINANCIAL OFFICER

### INDEPENDENT AUDITORS' CERTIFICATE ON COMPLIANCE WITH THE CORPORATE GOVERNANCE REQUIREMENTS UNDER SEBI (LISTING OBLIGATIONS AND DISCLOSURE **REQUIREMENTS) REGULATIONS, 2015**

To the Members of VST Industries Limited

- 1. This certificate is issued in accordance with the terms of our engagement letter dated 22<sup>nd</sup> April 2021.
- 2. We have examined the compliance of conditions of Corporate Governance by VST Industries Limited ("the Company"), for the year ended 31st March 2021, as stipulated in regulations 17 to 27, clauses (b) to (i) of regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time ("Listing Regulations") pursuant to the Listing Agreement of the Company with Stock Exchanges.

#### MANAGEMENT'S RESPONSIBILITY

3. The compliance of conditions of Corporate Governance as stipulated under the listing regulations is the responsibility of the Company's Management including the preparation and maintenance of all the relevant records and documents. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of Corporate Governance stipulated in the Listing Regulations.

#### **AUDITORS' RESPONSIBILITY**

- 4. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
- 5. Pursuant to the requirements of the Listing Regulations, it is our responsibility to provide a reasonable assurance whether the Company has complied with the conditions of Corporate Governance as stipulated in Listing Regulations for the year ended 31st March 2021.
- 6. We conducted our examination of the above corporate governance compliance by the Company in accordance with the Guidance Note on Reports or Certificates for Special Purposes (Revised 2016) and Guidance Note

- on Certification of Corporate Governance both issued by the Institute of the Chartered Accountants of India (the "ICAI"), in so far as applicable for the purpose of this certificate. The Guidance Note requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
- 7. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

#### **OPINION**

- 8. In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the abovementioned Listing Regulations.
- We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

#### **RESTRICTION ON USE**

Place: Hyderabad

Date: 27<sup>th</sup> April 2021

10. The certificate is addressed and provided to the Members of the Company solely for the purpose of enabling the Company to comply with the requirement of the Listing Regulations and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this certificate is shown or into whose hands it may come without our prior consent in writing.

#### for **B S R & Associates LLP**

Chartered Accountants Firm's Registration Number: 116231W/W-100024

#### **Sriram Mahalingam**

Partner Membership Number: 049642 UDIN: 21049642AAAABA6401

#### **Annexure B**

## Corporate Social Responsibility (CSR) Policy

#### **PURPOSE**

The objective of this Policy is to promote inclusive growth and equitable development of identified areas by contributing back to the society and identifying the thematic domains listed within this Policy that resonate with the overall CSR purpose.

#### **FUNCTIONS**

The main functions of the CSR Committee are as under:

- Identify the areas for carrying out the CSR activities and formulate an annual proposal / action plan to undertake the CSR activities;
- To identify the projects, programs for specific areas of activity specified or covered under Schedule VII of the Companies Act, 2013 as amended, finalise the budget and earmark the expenditure for each activity and the modalities for its utilisation and recommend the same to the Board every year;
- To determine the location(s) where the CSR activities shall be undertaken;
- To monitor the progress of the projects/activities from time to time and identify suitable reporting mechanisms;
- To nominate employees who will be responsible for implementation, execution and monitoring of the CSR activities;
- To hire services of external service providers, Non-Governmental Organisations, volunteers, professionals, consultants, specialised agencies etc., if required, to undertake the said activities and for designing, monitoring and evaluation of the CSR projects or programs including capacity building of the employees / personnel;
- Specify the projects that would need an impact assessment, where applicable;
- Such other functions as may be delegated by the Board.

The main functions of the Board of Directors are as under:

- Approving the CSR policy as formulated and recommended by the CSR Committee;
- Ensuring the effective use of the funds allocated to CSR activities for the purposes and in the manner as approved by it which shall also be certified by the Chief Financial Officer or the person responsible for financial management;
- Ensuring from the financial year 2021-22 onwards that any entity which is permitted under the statute

to undertake CSR activities and through which the Company intends to implement its CSR activities is registered with the Central Government;

- Ensuring that multi-year projects ("ongoing projects") if any, undertaken by the Company do not extend beyond three years excluding the financial year in which it commences;
- Monitoring ongoing projects undertaken by the Company, if any, with respect to approved timelines and annual fund allocation and making any modifications that it considers necessary for the smooth implementation of such projects within the permissible time period;
- Ensuring that administrative overheads as defined in the Companies (Corporate Social Responsibility Policy) Rules, 2014, as amended from time to time ("CSR Rules") do not exceed five percent of the CSR expenditure for the financial year;
- Including in its Board Report an annual report on CSR activities with all details as specified in the CSR Rules, including the composition of the CSR Committee and the CSR policy;
- Disclosing the composition of the CSR Committee, the CSR policy and the projects approved by the Board on the Company's website;
- Any other acts, deeds and things as may be required under law from time to time.

#### **AREAS**

The CSR activities, excluding those which are specifically not considered as such, shall be undertaken by the Company in any one or more of the following areas, projects, programs or activities, either new or ongoing or such other areas/activities prescribed by the Companies Act, 2013, as amended from time to time, to take forward its commitment towards Social Responsibility:

- (i) Eradicating hunger, poverty and malnutrition, promoting health care, preventive health care and sanitation including contribution to the Swachh Bharat Kosh setup by the Central Government for the promotion of sanitation and making available safe drinking water;
- (ii) Promoting education, including special education and employment enhancing vocation skills especially among children, women, elderly, and the differently abled and livelihood enhancement projects;
- iii) Promoting gender equality, empowering women, setting up homes and hostels for women and orphans;

setting up old age homes, day care centres and such other facilities for senior citizens and measures for reducing inequalities faced by socially and economically backward groups;

- (iv) Ensuring environmental sustainability, ecological balance, protection of flora and fauna, animal welfare, agroforestry, conservation of natural resources and maintaining quality of soil, air and water including contribution to the Clean Ganga Fund set-up by the Central Government for rejuvenation of river Ganga;
- (v) Protection of national heritage, art and culture including restoration of buildings and sites of historical importance and works of art, setting up public libraries, promotion and development of traditional arts and handicrafts;
- (vi) Measures for the benefit of armed forces veterans, war widows and their dependents, Central Armed Police Forces (CAPF) and Central Para Military Forces (CPMF) veterans, and their dependents including widows;
- (vii) Training to promote rural sports, nationally recognised sports, Paralympic sports and Olympic sports;
- (viii) Contribution to the Prime Minister's National Relief Fund or Prime Minister's Citizen Assistance and Relief in Emergency Situations Fund (PM CARES Fund or any other fund set up by the Central Government for socio-economic development) and relief and welfare of the Schedules Castes, the Schedules Tribes, other backward classes, minorities and women;
- (ix) Contributions or funds provided to technology incubators located within academic institutions which are approved or funded by the Central or State Government or public sector undertaking or any agency of the Central or State Government:
- (x) Rural development projects;
- (xi) Slum area development; and
- (xii) Disaster management, including relief, rehabilitation and reconstruction activities.

#### **INVESTMENT**

The Company shall invest at least two per cent of its average net profits, excluding profits arising from overseas branches and dividend received from other companies in India which are covered under and complying with the provisions of Section 135 of the Act, during the three immediately preceding financial years, towards CSR activities. Any surplus arising out of the CSR activities or project or programs shall not form a part of business profit of the Company.

#### **EXECUTING AGENCIES**

The Company may undertake the CSR activities either on its own or through a registered public trust or a registered society, or a company established under Section 8 of the Companies Act, 2013 established for this purpose by the Company or otherwise and which are registered under Section 12A and Section 80G of the Income Tax Act,1961. The Company may also undertake the CSR activities through other entities specified under the CSR Rules including through a registered trust, a registered society, a Company established under Section 8 of the Companies Act, 2013 which is registered under Section 12A and Section 80G of the Income Tax Act, 1961 and has a track record of at least three years in undertaking similar activities. However, no Director or Key Managerial Personnel or their relatives shall have substantial interest in such, trust, and society, NGO or Section 8 Company. The Company may also collaborate with other companies for undertaking the projects/programs in accordance with the CSR Rules.

#### **CSR BUDGET AND UTILISATION**

### Treatment of Unspent Amount in case of projects other than ongoing projects

In case of any unspent amount arising in any financial year out of the CSR projects, other than ongoing projects, such unspent amount shall be transferred by the Company within six months from the end of the financial year to any fund specified in Schedule VII of the Companies Act, 2013 or to such specific fund as may be prescribed from time to time for this purpose under the Companies Act, 2013 or Rules thereunder.

### Treatment of Unspent Amount in case of ongoing projects

Where the unspent amount is in respect of an ongoing project, the Company shall within thirty days from the end of the financial year transfer such unspent amount to a separate account called Unspent Corporate Social Responsibility Account to be opened in any scheduled bank by the Company for that financial year. The Company shall utilise such unspent amount for its CSR activities within a period of three financial years from its transfer, failing which such amount shall be transferred to any fund specified in Schedule VII of the Companies Act, 2013 or to such specific fund as may be prescribed from time to time for this purpose under the Companies Act, 2013 or Rules thereunder within thirty days from the end of the third financial year.

#### Annexure B (Contd.)

#### **Treatment of Surplus Amount:**

Surplus amount, if any, arising out of CSR activities shall not form part of the business profit of the Company. Such surplus amount may within a period of six months from the end of the financial year be:

- (a) ploughed back into the same project or
- (b) transferred to the Unspent Corporate Social Responsibility Account and spent in pursuance of the Company's CSR policy and its annual action plan or
- (c) transferred to any fund specified in Schedule VII of the Companies Act, 2013 or to such specific fund as may be prescribed from time to time for this purpose under the Companies Act, 2013 or Rules.

#### **Set-Off of excess CSR amount spent:**

Subject to the Board of Directors passing a resolution to that effect, any amount spent in a financial year by the Company in excess of the CSR requirement for such financial year, excluding surplus arising out of CSR activities, may be set-off against the CSR amount to be spent by the Company in the immediate three financial years.

#### **AUDIT**

The CSR activities and the expenditure thereon shall be audited by an external auditor who may be appointed by the Committee.

#### **REPORTING**

The Committee may appoint any executive(s) to monitor the activities and report back to the Committee periodically. The executive(s) shall also ensure that the utilisation of funds on such projects and programs are in line with the agreed CSR activities and place its detailed report periodically before the CSR Committee. The Committee shall give a detailed report of the CSR activities to the Board of Directors every year. The Board shall disclose the details of the Policy in its report and also include in its report an annual report on CSR providing all details as specified under the Act and the Rules thereunder. The Board shall also disclose the composition of the CSR

Committee, the CSR policy and the projects approved by it on the Company's website.

#### **ACQUISITION OF CAPITAL ASSETS**

The company may utilise the CSR amount to create or acquire a capital asset which shall be held by an entity as may be specified under the CSR Rules from time to time.

#### **IMPACT ASSESSMENT**

Commencing from the financial year 2020-21, in respect of each of the years where the Company has an average CSR obligation to spend Rupees ten crores or more on its CSR activities in the three immediately preceding years or such other threshold as may be specified from time to time, it shall undertake an impact assessment by an independent agency of all its projects having an outlay of Rupees one crore or more that were completed not less than one year before undertaking the impact assessment.

The impact assessment report, where carried out, shall be placed before the Board and shall form part of its annual report on CSR.

The expenses incurred by the Company for conducting the impact assessment can be included in the CSR expenditure for that financial year to the extent of five percent of the CSR expenditure for such financial year or Rupees fifty lakhs, whichever is lesser.

The constitution and functioning of the CSR Committee for discharging its functions in any financial year shall be subject to the threshold limits applicable under CSR Rules issued by the Government from time to time.

#### **AMENDMENT**

The Company reserves the right to amend or modify this Policy in whole or in part, at any point of time. Any amendment to applicable Regulations or statutes governing this policy shall become automatically applicable to this Policy and shall have an overriding effect to the extent the same may be applicable to a particular provision in the Policy. Pursuant to such amendments or modifications, the Company Secretary shall carry out the necessary changes to this Policy, as may be required.

#### ANNUAL REPORT ON CSR ACTIVITIES

- 1. The Company's objective of its CSR Policy is to promote inclusive growth and equitable development of identified areas by contributing back to the society. Details given in the policy enclosed.
- 2. The current Composition of the CSR Committee:

SI. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meeting of CSR Committee attended during the year
1	Mr. Rajiv Gulati (Chairman)	Independent Non-Executive Director	1	1
2	Ms.Rama Bijapurkar	Independent Non-Executive Director	1	1
3	Mr. Naresh Kumar Sethi	Non-Executive Director	1	1
4	Mr. S. Thirumalai	Non-Executive Director	1	1
5	Mr. Aditya Deb Gooptu	Managing Director (w.e.f. 1st December 2020)	1	-
6	Mr. Devraj Lahiri	Managing Director (resigned w.e.f. close of business hours on 9 <sup>th</sup> December 2020)	1	1

3. Provide the web-link where Composition of CSR committee, CSR www.vsthyd.com/i/CSRPolicy.pdf. Policy and CSR projects approved by the board are disclosed on the website of the Company.

4. Provide the details of Impact assessment of CSR projects carried out Not Applicable in pursuance of sub-rule (3) of Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable.

5. Details of the amount available for set off in pursuance of sub-rule Nil (3) of Rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if

₹ 34,027.40 Lakhs

(a) Two percent of average net profit of the Company as per Section ₹ 680.55 Lakhs

6. Average net profit of the Company as per Section 135(5)

(b) Surplus arising out of the CSR projects or programmes or Nil activities of the previous financial years.

Amount required to be set off for the financial year, if any Total CSR obligation for the financial year (7a+7b-7c)

₹ 680.55 Lakhs

8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (₹ Lakhs)	Amount Unspent (₹ in Lakhs)						
	Total Amount transferr Account as per S	•	Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5)				
	Amount	Date of Transfer	Name of the Fund	Amount	Date of transfer		
450.59	229.96	@		Nil			

@ The Sum of ₹ 229.96 Lakhs shall be transferred to "VST CSR Unspent Account" within the time period specified u/s 135 (6)

### Annexure B (Contd.)

(b) Details of CSR amount spent against ongoing projects for the financial year:

	SI. Name of the No. Project	activities in Schedule VII (yes	the list of area ctivities in chedule VII	Location of the project	Amount		Amount	Amount transferred to Unspent	rred pent	Mode of Implementation - Through Implementing Agency	
				State District	Project Duration	allocated for the project (₹ in Lakhs)	spent in the current financial year (₹ in Lakhs)	CSR Account for the project as per Section 135(6) (₹ Lakhs)	Mode of Implementation - Direct (Yes/ No)	Name	CSR Registration Number
1	Swachh Ghar Mission	Health & Sanitation	Yes	Telangana Jogulamba Gadwal	3 Years	660.00	255.75	229.96	No	Gramalaya Trust	-
	TOTAL					660.00	255.75	229.96			

(c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(3	8)					
SI.	Name of the	Item from the list of activities in Schedule VII to the Act	the list of	the list of	the list of	the list of	the list of	Local area	Location of	the project	Amount spent in	Mode of	- Through In	olementation nplementing ency
No.	No. Project		(yes/no)	State	District	the current financial year (₹ in Lakhs)	Implementation - Direct (Yes/No)	Name	CSR Registration Number					
1	Swachh Roshni	Environment Sustainability	Yes	Telangana	Jogulamba Gadwal	94.84	Yes	-	-					
2	VST Cares	Health & Sanitation	Yes	Telangana	-	100.00	No	Telangana State Disaster Management Authority	-					
TO	TAL					194.84								

	(d)	Amount spent in Administrative Overheads	Nil
	(e)	Amount spent on Impact Assessment, if applicable	Nil
	(f)	Total amount spent for the Financial Year (8b+8c+8d+8e)	₹ 450.59 Lakhs
	(g)	Excess amount for set off, if any	Nil
	(a)	Details of Unspent CSR amount for the preceding three financial years:	Nil
	(b)	Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):	Nil
1	ln c	according or acquisition of capital according the details relating to the according	NII

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year

11. Specify the reason(s), if the Company has failed to spend two percent of the average net profit as Not Applicable per Section 135(5)

#### **CERTIFICATION**

The CSR Committee and the Chief Financial Officer of the Company hereby confirm that the funds disbursed have been utilised for the purposes and in the manner as approved by the Board and is in compliance with CSR objectives and policy of the Company.

#### **ANISH GUPTA**

9.

CHIEF FINANCIAL OFFICER

#### ADITYA DEB GOOPTU

MANAGING DIRECTOR DIN: 07849104

### **RAJIV GULATI**

CHAIRMAN
CSR COMMITTEE
DIN: 06820663

#### **Annexure C**

#### **DIVIDEND DISTRIBUTION POLICY**

#### **PURPOSE**

The distribution policy defines the Company's philosophy of sharing its earnings with the shareholders.

#### **POLICY**

The Board has adopted a progressive dividend distribution policy, based on the principle that the total dividend distributed should be in line with the earnings trend, while taking into account the Company's financial position as well as future capital expenditure needs for machinery replacement and incremental working capital. In addition, changes in macro environment including taxation and regulatory changes will also be considered.

The above factors should be considered by the Board before making any recommendations for the dividend and are subject to the provisions of the Companies Act, 2013.

The Company's payout ratio is around 70% of Company's net profit before extraordinary/exceptional item. Based on the financial position and funds requirement of the Company, the dividend distribution to the shareholders could be enhanced or on the other hand, in periods of uncertainty a lower dividend ratio could be appropriate.

Dividends are declared at the Annual General Meeting of the shareholders based on the recommendation by the Board. The Board may also declare an interim dividend.

The retained earnings after distribution of dividend shall be utilised by the Company to meet its capital expenditure plan, working capital requirements and other business expansion plans.

Therefore, in setting the dividend policy, the Board's aim is to continue to strike a balance between the interests of the business and its shareholders.

#### OOOOO STATUTORY REPORTS

#### **Annexure D**

#### FORM NO. AOC-2

[Pursuant to clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014]

Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

- 1. Details of contracts or arrangements or transactions not at arm's length basis: Nil
  - (a) Name(s) of the related party and nature of relationship
  - (b) Nature of contracts/arrangements/transactions
  - Duration of the contracts/arrangements/transactions
  - Salient terms of the contracts or arrangements or transactions including the value, if any
  - Justification for entering into such contracts or arrangements or transactions
  - Date(s) of approval by the Board
  - Amount paid as advances, if any
  - (h) Date on which the special resolution was passed in general meeting as required under first proviso to Section 188
- Details of material contracts or arrangement or transactions at arm's length basis: Nil
  - (a) Name(s) of the related party and nature of relationship
  - Nature of contracts/arrangements/transactions
  - Duration of the contracts/arrangements/transactions
  - Salient terms of the contracts or arrangements or transactions including the value, if any
  - Date(s) of approval by the Board, if any
  - Amount paid as advances, if any: Please refer the note given below\*

On behalf of the Board

**NARESH KUMAR SETHI** 

Chairman DIN: 08296486

Hyderabad, 27th April 2021

#### **Annexure E**

Particulars of employees pursuant to Section 134(3)(q) of Companies Act, 2013 read with Rule 5(1) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and amendments thereof

Red	uirements of Rule 5(1)	Details		
i)	Ratio of remuneration of each Director to the median remuneration		19.6:1	
	of the employees of the company for the financial year 2020-21	Mr. S. Thirumalai	8.9:1	
		Ms. Rama Bijapurkar	7.0:1	
		Mr. Sudip Bandyopadhyay	6.7:1	
		Mr. Rajiv Gulati	6.4:1	
		Mr. Aditya Deb Gooptu	18.3:1	
		Mr. Devraj Lahiri	23.2:1	
ii)	The percentage increase in remuneration of each Director, Chief	Directors		
	Financial Officer, Chief Executive Officer, Company Secretary or	Mr. Naresh Kumar Sethi	21.9%	
	Manager, if any, in the financial year 2020-21	Mr. S. Thirumalai	17.6%	
		Ms. Rama Bijapurkar	18.1%	
		Mr. Sudip Bandyopadhyay	28.1%	
		Mr. Rajiv Gulati	50.9%	
		Key Managerial Personnel		
		Mr. Devraj Lahiri <sup>\$</sup>	N.A.	
		Mr. Aditya Deb Gooptu <sup>\$</sup>	N.A.	
		Mr. Anish Gupta	8.51%	
		Mr. Phani K. Mangipudi	10.19%	
iii)	The percentage increase in the median remuneration of employees in the financial year 2020-21 $$	27.5%		
iv)	The number of permanent employees on the rolls of Company as on 31st March 2021	780		
v)	Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the	other than the managerial personnel in the financial year 2020-21 was a positive of 33.9% in comparison with 11.7% positive increase in the		
	managerial remuneration			
vi)	Affirmation that the remuneration is as per the remuneration policy of the company	Remuneration paid/payable during the financia year 2020-21 is as per the Remuneration Policy of the Company.		

\$ Mr. Devraj Lahiri resigned as Managing Director with effect from the close of business hours on 9th December, 2020 and Mr. Aditya Deb Gooptu was appointed with effect from 1st December, 2020. As their appointments were not for the full previous financial year, comparative details are not being provided.

 $<sup>{}^{\</sup>star}\, \text{The details of transactions between the Company and its related parties, names, nature of such contracts/arrangements/transactions and the company and its related parties, names, nature of such contracts/arrangements/transactions and the company and its related parties, names, nature of such contracts/arrangements/transactions and the company and its related parties, names, nature of such contracts/arrangements/transactions and the company and its related parties, names, nature of such contracts/arrangements/transactions and the company and its related parties, names, nature of such contracts/arrangements/transactions and the company and its related parties, names, nature of such contracts/arrangements/transactions and the company and its related parties, names, nature of such contracts/arrangements/transactions and the company are contracted by the contract of the contract of the contracted by the contract of the contracted by the contract$ other details are set out in the Notes to the Financial Statements under Serial No.27.

#### **Annexure F**

#### SECRETARIAL AUDIT REPORT

#### FOR THE FINANCIAL YEAR ENDED 31st MARCH 2021

(Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014)

To, The Members, VST Industries Limited, Azamabad, Hyderabad -500 020.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **VST Industries Limited** (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March 2021 (herein after called as Audit Period) complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2021 according to the provisions of:

- The Companies Act, 2013 (the Act) and the rules made there under;
- The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under:
- iii. The Depositories Act, 2018 and the Regulations and Bye-laws framed there under:
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of
  - a) Foreign Direct Investment
  - b) Overseas Direct Investment (not applicable during the Audit period); and
  - c) External Commercial Borrowings (**not applicable during the Audit period**)

- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
  - The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009; Not Applicable for the Audit Period
  - d. The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;
  - e. The Securities and Exchange Board of India (Issue and listing of Debt Securities) Regulations, 2008; **Not Applicable for the Audit Period**
  - f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
  - g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 and Not Applicable for the Audit Period
  - h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; **Not Applicable for the Audit Period**
- vi. We further report that having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has complied with the following laws applicable specifically to the Company:
  - a) Tobacco Board Act, 1975 and Rules made thereunder: and
  - Cigarette and Other Tobacco Products (Prohibition of Advertisement and Regulation of Trade and Commerce, Production, Supply and Distribution) Act, 2003 and Rules made thereunder.

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India.
- (ii) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that -

- (i) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
- (ii) Adequate notice is given to all Directors to schedule the Board Meetings agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the Meeting and for meaningful participation at the Meeting.
- (iii) Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period:

a. The Company has spent a sum of ₹ 450.59 Lakhs towards Corporate Social Responsibility representing 1.32% of its average net profits made during the three immediate preceding financial year. 2% of the average net profits of the three preceding financial years are ₹ 680.55 Lakhs.

For Tumuluru & Company Company Secretaries

Place : Hyderabad Date : 27<sup>th</sup> April 2021 B V Saravana Kumar Partner ACS NO. 26944 C. P. No. 11727 Peer Review Cert. No. 1159/2021 UDIN: A026944C000187654

Note: This report is to be read with our letter of even date by the Secretarial Auditors, which is available on the website of the Company www.vsthyd.com.

### Annexure F (Contd.)

The Members, VST Industries Limited, Azamabad, Hyderabad.

Our report of even date is to be read along with this letter.

- 1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.

- Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
- The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For Tumuluru & Company Company Secretaries

Place: Hyderabad Date: 27th April 2021

**B V Saravana Kumar** Partner ACS NO. 26944 C. P. No. 11727 Peer Review Cert. No. 1159/2021 UDIN: A026944C000187654

#### **Annexure G**

Information under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) 2014 and forming part of the Directors' Report for the year ended 31st March 2021.

#### A. CONSERVATION OF ENERGY

- 1. 0.9% energy saved in AHU Plant by replacing old 40hp conventional motors with IE4 Super energy efficiency motors and with the plant closed loop system, 0.4% energy saved in lighting. By installing all LED Lights, Air Audit was carried out & measures taken resulting in 0.4% energy saving.
- Distribution Line losses reduced from 1.8% to 1.1% in Azamabad plant by installing active and passive harmonic filters in the power distribution networks.
- 3. 2.5% overall plant fixed load energy consumption reduced in the financial year 2020-21 compared to the financial year 2019-20 by continuous tracking of the hour to hour consumption and analysis (By online Energy management system).
- 4. Conducted an energy conservation awareness program for 305 employees.

#### **B. TECHNOLOGY ABSORPTION**

Efforts made towards technology absorption

#### i. New high speed Maker

Benefit - Improved quality and productivity

#### ii. Parcellers on two packing lines

Benefit - Improved quality and productivity

#### iii. Technology upgradation with control system on Makers

Benefit - Improved quality and productivity

In case of imported technology (imported during the last three years reckoned from the beginning of the financial year):

Year	Details of technology imported	Whether absorbed
2018-19	R&D Equipment - GC-MSMS & LC-MSMS	Yes
2019-20	Tray unloader for KSFT packing line	Yes
2020-21	New high speed Maker	Yes

#### iv. Expenditure incurred on Research and Development

	₹ Lakh:
- On capital account	45.85
- On revenue account	480.05
	525.90
As a % of Gross Turnover	0.36

#### C. FOREIGN EXCHANGE EARNINGS AND **OUTGO**

Foreign Exchange earned in terms of actual inflows during the year and the foreign exchange outgo during the year in terms of actual outflows.

	₹ Lakhs
Total foreign exchange used*	
Raw Materials	1884.55
Spare Parts	757.76
Capital Goods	2783.32
Travel, Advertisement, etc.	233.99
Dividends Paid	4603.39
Total	10263.01
* net of withholding taxes, if any.	
Total foreign exchange earned	8676.81
Tobacco - CIF	
Total	8676.81
Tobacco - FOB	8668.89
Total	8668.89
·	<u> </u>

## **Business Responsibility Report (BRR)**

[Pursuant to Regulation 34(2)(f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

#### SECTION A: GENERAL INFORMATION ABOUT THE COMPANY

1.	Corporate	Identity	/ Number (	(CIN	) of the	Comp	oan	y
----	-----------	----------	------------	------	----------	------	-----	---

- 2. Name of the Company
- Registered address
- Website
- E-mail id
- 6. Financial Year reported
- Sector(s) that the Company is engaged in (industrial activity code-wise)
- manufactures/provides (as in balance sheet)
- Total number of locations where business activity is undertaken by the Company
- 10. Markets served by the Company

L29150TG1930PLC000576

VST Industries Limited

1-7-1063/1065, Azamabad, Hyderabad - 500 020

www.vsthyd.com

investors@vstind.com

April 2020 to March 2021

Manufacturing of cigarettes containing tobacco (12003) and unmanufactured

List three key products/services that the Company Cigarettes containing tobacco & Unmanufactured tobacco

- (a) Number of international locations : Nil
- (b) Number of national locations: VST has its Registered Office and regional office in Hyderabad and its factories at Hyderabad and Toopran. It also has regional offices at Delhi, Mumbai, Kolkata, Chennai and Guwahati.
- Local/State/National/International: National & International

#### **SECTION B: FINANCIAL DETAILS OF THE COMPANY**

- 1. Paid up Capital
- 2. Total Turnover
- Total profit after taxes
- Total Spending on Corporate Social Responsibility
- (CSR) as percentage of profit after tax (%) List of activities in which expenditure in 4 above
- has been incurred
- ₹ 15.44.19.200
- ₹1,47,289 Lakhs
- ₹ 31.079 Lakhs
- 2% (including transfer to CSR unspent account)
- (a) Swachh Ghar Mission Construction of household toilets
- (b) Swachh Roshni Solar Street Lighting
- (c) VST Cares

#### **SECTION C: OTHER DETAILS**

1. Does the Company have any subsidiary company/companies? No 2. Do the subsidiary company/companies participate in the BR initiatives of the parent NA company? If yes, then indicate the number of such subsidiary company(s). Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does No business with, participate in the BR initiatives of the Company?

#### **SECTION D: BR INFORMATION**

1. Details of Directors responsible for BR

The Corporate Social Responsibility Committee currently comprises of Mr.Rajiv Gulati (DIN: 06820663) as the Chairman, Ms. Rama Bijapurkar, Mr. Naresh Kumar Sethi, Mr. S. Thirumalai and Mr. Aditya Deb Gooptu.

Ms. Ishita Bardhan, Chief Human Resource Officer is responsible for executing CSR in the Company. Telephone: +91 040 2768 8000, E-mail: ishita.bardhan@vstind.com.

The role of Corporate Social Responsibility Committee is as follows:

- · Identify the areas for carrying out the activities and formulate policy to undertake the same;
- · Identify the projects, programs for specific area of activity, finalise the budget and earmark the expenditure for each activity and recommend the same to the Board every year;
- To determine the location where CSR activities shall be undertaken;
- To monitor the progress of the projects/activities from time to time;
- To nominate employees who shall be responsible for implementation, execution and monitoring of
- To hire wherever required services of external service providers, Non-Governmental Organisations (NGOs), volunteers, professionals, consultants, specialised agencies, etc. if required, to undertake and audit such activities.

2. The operating principles adopted by the Company supplement the requirements under the National Voluntary Guidelines

The National Voluntary Guidelines provide for the following nine principles.

Principle 1: Ethics, Transparency and Accountability [P1]

Principle 2 : Products Lifecycle Sustainability [P2]

Principle 3: Employees' Well-being [P3] Principle 4: Stakeholder Engagement [P4]

Principle 5: Human Rights [P5]

Principle 6 : Environment [P6]

Principle 7: Policy Advocacy [P7]

Principle 8: Inclusive Growth [P8]

Principle 9: Customer Value [P9]

#### Details of compliance (Reply in Yes/No)

No	. Questions	P1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
1.	Do you have a policy/policies for :	Yes								

and Occupational Health and Safety Assessment System.

- 2. Has the policy being formulated in Yes consultation with the relevant stakeholders?
- Does the policy conform to any national/ The policies are aligned to the legal requirements and are also in compliance as per the ISO Has the policy being approved by the Board? The policies are noted by the Board of Directors of the Company. Implementation of policy
- If yes, has it been signed by MD/Owner/ decision is carried out by the management. CEO/appropriate Board Director? 5. Does the company have a specified The implementation and adherence to the Code of Conduct for employees is overseen by
- committee of the Board/Director/Official to the Human Resource function. The Corporate Social Responsibility Policy is administered oversee the implementation of the policy? by the CSR Committee in line with requirements of the Companies Act, 2013 and the
- 6. Indicate the link for the policy to be viewed Policies which are internal to the Company are available on the intranet portal of the
- Has the policy been formally communicated Yes to all relevant internal and external stakeholders?
- 8. Does the company have in-house structure Yes to implement the policy/policies
- Does the company have a grievance Yes redressal mechanism related to the policy/ policies to address stakeholders' grievances related to the policy/policies?
- by an internal or external agency?

10. Has the company carried out Independent No, your Company has not carried out Independent audit of the policies. The Internal audit/evaluation of the working of this policy Audit team periodically looks at the implementation of the relevant policies.

Employee Health and Safety (EHS) practices are overseen by the Management.

Company. Other policies are available on the website of the Company, www.vsthyd.com.

3. Governance related to BR

Business Responsibility Report is part of the Annual Report. It is also available on the Company's website www.vsthyd.com.

It is proposed to be assessed annually.

#### **SECTION E: PRINCIPLE-WISE PERFORMANCE**

#### Principle 1: Businesses should conduct and govern themselves with Ethics, Transparency and Accountability

Your Company is committed to adhere to the highest standards of ethical and legal conduct of its business operations. In order to maintain these standards, it has adopted the 'Code of Conduct', which lays down the principles and standards that should govern the actions of the employees and the Board of Directors in the course of conduct of business of the Company. Any actual or potential violation of the Code, would receive appropriate intervention by the Company.

The Company has adopted a 'Whistle blower policy' to highlight any concerns and for a proper redressal of the same.



#### Business Responsibility Report (Contd.)

There were no complaints from shareholders pending at the beginning of the year. The Company received 83 complaints from shareholders during the year and all complaints have been resolved satisfactorily.

# Principle 2: Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle

Your Company believes in developing products which are efficient and environment friendly and several steps have been taken in this direction.

The Environment Management practices of the Company focus on conservation of natural resources and waste management.

Further, at the factory locations, the Company endeavors to create jobs for the local communities.

### Principle 3: Businesses should promote the wellbeing of all employees

- 1. Please indicate the Total number of employees : 780
- 2. Please indicate the Total number of employees hired on temporary/contractual/casual basis: 196
- 3. Please indicate the Number of permanent women employees: 14
- 4. Please indicate the Number of permanent employees with disabilities: Nil
- 5. Do you have an employee association that is recognised by management: Yes
- 6. What percentage of your permanent employees is members of this recognised employee association? 54%
- 7. Please indicate the number of complaints relating to child labour, forced labour, involuntary labour, sexual harassment in the last financial year and pending, as on the end of the financial year: Nil

No.	Category	No. of complaints filed during the financial year	No. of complaints pending as on end of the financial year
1	Child labour/ forced labour/ involuntary labour	0	0
2	Sexual harassment	0	0
3	Discriminatory employment	0	0

- 8. What percentage of your under mentioned employees were given safety & skill upgradation training in the last year?
  - (a) Permanent Employees: 75%
  - (b) Permanent Women Employees: Nil
  - (c) Casual/Temporary/Contractual Employees: 90%
  - (d) Employees with Disabilities: NA

# Principle 4: Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalised

Your Company mapped its internal and external stakeholders in a structured way and carries out engagements with employees, customers, suppliers, business partners, etc. It also identifies the interests of its internal stakeholders like employees through feedback surveys and other periodic worker settlement reviews. The external stakeholders are mapped through various sales and marketing activities such as trade shows, customer contact programs, channel partner meets, trainings, etc. The Company also commits to Government initiatives like Swachh Bharat. It participates in the events organised by trade associations and contributes by providing inputs when requested.

The Company has supported initiatives towards Agriculture & Horticulture development, Water Management & Harvesting, Training in farming techniques to the farmers etc.

Your Company is involved in various programs for the improvement of living conditions in tobacco growing areas.

### Principle 5 : Businesses should respect and promote human rights

The Code of Conduct is applicable to all the employees. There have been no complaints received in the past financial year.

The Company promotes the Code of Conduct which apart from other things ensures that there are no instances of sexual harassment, child labour or discriminatory practices.

### Principle 6: Businesses should respect, protect, and make efforts to restore the environment

All the Company's manufacturing units have policies on environment, health and safety measures in line with the Environment, Health and Safety Practices adopted by the Company.

The units are covered under ISO 14000 environment management system. The Company also monitors hazardous wastes and emissions in its manufacturing units and the wastes and emissions are within permissible limits as laid down by the regulators.

There are no pending EHS show cause notices as at the end of the financial year.

# Principle 7: Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner

The Company is a Member of the following trade/chamber/association:

- a) All India Management Association;
- b) Telangana and Andhra Pradesh Chambers of Commerce and Industry;

- c) Confederation of Indian Industry;
- d) Tobacco Institute of India.

Your Company participates in seminars, conferences organised by these associations.

### Principle 8: Businesses should support inclusive growth and equitable development

Your Company is committed to corporate citizenship and sustainability. It has a policy on Corporate Social Responsibility and the focal areas at present being rural sanitation and environment sustainability.

These initiatives are implemented by the Company mainly through Gramalaya, a non-profit organisation. The financial and impact details are covered in the Directors' Report and its Annexures.

### Principle 9: Businesses should engage with and provide value to their customers in a responsible manner

There is a consumer case pending during the financial year relating to the Company. This is being dealt with appropriately before the respective consumer forum and your Company does not find them tenable. For receiving and resolving customer complaints there are adequate systems in place to address them. Customers may register their grievances over the dedicated helpline. Your Company adheres to all applicable laws and regulations on product labelling.

## **Independent Auditors' Report**

To the Members of VST Industries Limited

#### REPORT ON THE AUDIT OF THE FINANCIAL **STATEMENTS**

#### **OPINION**

We have audited the financial statements of VST Industries Limited ("the Company"), which comprise the balance sheet as at 31st March 2021, and the statement of profit and loss (including other comprehensive income), statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2021, and profit and other comprehensive income, changes in equity and its cash flows for the year ended on that date.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the financial statements.

#### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters below to be the key audit matters to be communicated in our report.

#### **DESCRIPTION OF KEY AUDIT MATTERS**

#### Key audit matter

#### How the matter was addressed in our audit

#### Litigations related to taxation and other claims

Refer Note 17 and Note 25 to financial statements and "significant & material orders passed by the regulators or courts or tribunals" section in the Reports of the Board of Directors & Management Discussion and Analysis.

The Company is subjected to a large number of Our key audit procedures included: central and state tax litigations and other claims pending before various judicial forums, which could have a significant impact on the results depending upon the outcome of the matter.

The amounts involved are significant, and the application of accounting standards to determine the amount, if any, to be provided as a liability or disclosed as a contingent liability, is inherently subjective.

The Company regularly updates and assesses its legal positions with the use of internal and external legal experts.

We considered the tax related litigations and other claims a key audit matter, given the size, complexity and number of cases pending and contingency related to other claims.

- We understood the Company's process around the evaluation and continuous re-assessment of tax related liabilities, accounting policy thereof and other
- Assessed the appropriateness of design and implementation of the Company's key controls over assessment of litigations and appropriateness of disclosures.
- Performed substantive procedures on the underlying calculations supporting the liabilities recorded.
- · Assessed the management's conclusion through understanding relevant judicial precedents in similar cases and the applicable rules and regulations.
- Engaged subject matter specialists to gain an understanding of the current status of litigation and developments in the disputes, if any, through discussion with the management and by reading external advice received by the Company, where relevant, to validate management 's conclusion.
- · Assessed the adequacy of the Company's disclosures in the financial statements made in relation to tax litigations and other claims.

#### Key audit matter

How the matter was addressed in our audit

#### **Revenue Recognition**

Refer to Note 1 -Significant Accounting Policies to the financial statements

Regulatory restrictions and taxation changes may have an impact on the revenue growth of the Company and resultant impact on the price and volume of products sold.

Revenue from sale of goods is recognized when effective control over goods is transferred to a customer as per the terms of the contract. This is usually evidenced by a transfer of all of the significant risks and rewards of ownership upon delivery of goods to the customer, which in terms of timing is not materially different to the date of

Revenue is measured at contracted price after deduction of any trade discount, trade incentive and other similar discounts and any taxes or duties collected on behalf of the Government which are levied on sales such as Goods and Services Tax etc.

Revenue is one of the key performance indicators of the Company and there could be a risk of Management override of controls to meet targets or expectations. This may result in revenue to be recognized before the control have been transferred to the customer.

- Our audit procedures included considering the appropriateness of the Company's revenue recognition accounting policies including those pertaining to trade incentive schemes and assessed compliance with the policies in terms of the applicable accounting standards.
- We tested the design, implementation and operating effectiveness of the Company's key controls including IT controls over measurement and recognition of revenue in accordance with customer contracts.
- We performed tests of details, on a sample basis, to assess whether the revenue recorded is as per the contract terms.
- · Assessed sales transactions taking place at either side of the balance sheet date as well as credit notes issued after the year end date to determine whether revenue was recognized in the correct period.
- Assessed the overall trade discounts/ trade incentive issued in the current year in comparison with previous year. Assessed the adequacy of accrual made as at year end toward trade incentive schemes.
- Other audit procedures specifically designed to address risk of Management override of controls including journal entry testing.
- Assessed the adequacy of the Company's disclosures in the financial

#### OTHER INFORMATION

The Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### MANAGEMENT'S AND BOARD OF DIRECTORS' RESPONSIBILITY FOR THE **FINANCIAL STATEMENTS**

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the state of affairs, profit/

loss and other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Independent Auditors' Report (Contd.)

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the financial statements made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained

- up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

- 1. As required by the Companies (Auditors' Report) Order, 2016 ("the Order") issued by the Central Government in terms of section 143 (11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- (A) As required by Section 143(3) of the Act, we report that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

- The balance sheet, the statement of profit and loss (including other comprehensive income), the statement of changes in equity and the statement of cash flows dealt with by this Report are in agreement with the books of account;
- d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under section 133 of the Act;
- e) On the basis of the written representations received from the directors as on 31st March 2021 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2021 from being appointed as a director in terms of Section 164(2) of the Act; and
- f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- (B) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - i. The Company has disclosed the impact of pending litigations as at 31st March 2021 on its financial position in its financial statements Refer Note 17 and 25 to the financial statements:
  - The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;

- There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company;
- iv. The disclosures in the financial statements regarding holdings as well as dealings in specified bank notes during the period from 8<sup>th</sup> November 2016 to 30<sup>th</sup> December 2016 have not been made in these financial statements since they do not pertain to the financial year ended 31<sup>st</sup> March 2021.
- (C) With respect to the matter to be included in the Auditors' Report under section 197(16):

In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.

#### for **B S R & Associates LLP**

Chartered Accountants Firm's Registration Number: 116231W/ W-100024

#### Sriram Mahalingam

Partner

Place: Hyderabad Membership Number: 049642
Date: 27<sup>th</sup> April 2021 UDIN: 21049642AAAABB6309

# Annexure A to the Independent Auditors' report on the financial statements of VST Industries Limited for the year ended 31st March 2021

#### (Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

#### We report that:

- i. (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets;
  - (b) The fixed assets are physically verified by the management according to a phased programme designed to cover all the items over a period of three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the programme, a portion of the fixed assets has been physically verified by the management during the year and no material discrepancies have been noticed on such verification.
  - (c) According to the information and explanations given to us and on the basis of our examination of records of the Company, the title deeds of immovable properties, as disclosed in Note 2 on property, plant and equipment to the financial statements, are held in the name of the Company.
- ii. The inventories have been physically verified by the Management during the year at reasonable intervals. In our opinion, the frequency of such verification is reasonable. The discrepancies noticed on verification between the physical stocks and the book records were not material.
- iii. In our opinion and according to the information and explanations given to us, the Company has not granted any loans, secured or unsecured, to companies, firms, Limited Liability Partnership or other parties covered in the Register maintained under Section 189 of the Companies Act, 2013 of the Act. Accordingly, paragraph 3(iii) of the Order is not applicable to the Company.
- iv. According to the information and explanations given to us, the Company has not granted any loans or made any investments or provided any guarantees or security to the parties covered under Sections 185 and 186 of the Act. Accordingly, paragraph 3(iv) of the Order is not applicable to the Company.

- v. According to the information and explanations given to us, the Company has not accepted any deposits from the public within the meaning of the directives issued by the Reserve Bank of India, provisions of section 73 to 76 of the Act, any other relevant provisions of the Act and the relevant rules framed thereunder. Accordingly, paragraph 3(v) of the Order is not applicable to the Company.
- vi. To the best of our knowledge and as explained, the Central Government of India has not specified the maintenance of cost records under sub-section (1) of Section 148 of the Act for any of the products of the Company. Accordingly, paragraph 3(vi) of the Order is not applicable to the Company.
- vii. (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted/accrued in the books of account in respect of undisputed statutory dues including Provident fund, Employees' state insurance, Income-tax, Goods and Services tax, duty of Customs, duty of Excise, Cess and other material statutory dues have been regularly deposited during the year by the Company with the appropriate authorities.
  - According to the information and explanations given to us and on the basis of our examination of the records of the Company, no undisputed amounts payable in respect of Provident fund, Employees' state insurance, Income-tax, Goods and Services tax, duty of Customs, duty of Excise, Cess and other material statutory dues were in arrears as at 31st March 2021 for a period of more than six months from the date they became payable.
  - (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no dues of Income tax, duty of Customs, duty of Excise, Sales tax and Value added tax which have not been deposited with appropriate authorities on account any dispute. According to the information and explanations given to us, the following dues of Service tax and Goods and Services tax have not been deposited by the Company on account of disputes.

Name of statute	Nature of dues	Amount in lakhs (₹)*	Period to which the amount relates	Forum where the dispute is pending
The Central Excise Act, 1944	Service tax credit ineligibility under Cenvat Credit Rules, 2002	248.82	May 2008 to Sep 2011; Oct 2012 to Sep 2013; Aug 2015 to Mar 2016; Apr 2016 to Mar 2017	Customs, Excise & Service Tax Appellate Tribunal
Goods and Services Tax Act	Goods & Services Tax	96.67	Financial year 2019-20	Allahabad High Court
Service tax (Finance Act, 1994)	Service Tax	16.52	October 2014 to March 2015 to April to June 2017	Commissioner (Appeals), Hyderabad

<sup>\*</sup>as per demand orders and net of amount deposited / paid under protest, if any.

- viii. According to the information and explanations given to us, the Company does not have any loans or borrowings from any financial institution or bank or Government nor has it issued any debentures during the year. Accordingly, paragraph 3(viii) of the Order is not applicable to the Company.
- ix. According to the information and explanations given to us, the Company has not raised any money by way of initial public offer or further public offer (including debt instruments) and term loans during the year. Accordingly, paragraph 3(ix) of the Order is not applicable to the Company.
- x. During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud by the Company or on the Company by its officers or employees, noticed or reported during the year, nor have we been informed of any such case by the Management.
- xi. According to the information and explanations given to us and based on our examination of the records on the Company, the Company has paid/ provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V of the Act
- xii. According to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, paragraph 3(xii) of the Order is not applicable to the Company.
- xiii. According to the information and explanations given to us and based on our examination of the records of

the Company, transactions with the related parties are in compliance with Sections 177 and 188 of the Act, where applicable and details of such related party transactions have been disclosed in the Note 27 to the financial Statements as required by the applicable Indian Accounting Standards.

- xiv. According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year. Accordingly, paragraph 3(xiv) of the Order is not applicable to the Company.
- xv. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into any non-cash transaction with the directors or persons connected with him. Accordingly, paragraph 3(xv) of the Order is not applicable to the Company.
- xvi. According to the information and explanations given to us and based on our examination of the records of the Company, the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, paragraph 3(xvi) of the Order is not applicable to the Company.

#### for **BSR & Associates LLP**

Chartered Accountants Firm's Registration Number: 116231W/ W-100024

#### Sriram Mahalingam

Partner

Place: Hyderabad Membership Number: 049642 Date: 27<sup>th</sup> April 2021 UDIN: 21049642AAAABB6309

### Annexure B to the Independent Auditors' report on the financial statements of VST Industries Limited for the year ended 31st March 2021

Report on the internal financial controls with reference to the aforesaid financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013

(Referred to in paragraph (f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

#### **OPINION**

We have audited the internal financial controls with reference to financial statements of VST Industries Limited ("the Company") as of 31st March 2021 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at 31st March 2021, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

#### MANAGEMENT'S RESPONSIBILITY FOR **INTERNAL FINANCIAL CONTROLS**

The Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (hereinafter referred to as "the Act").

#### **AUDITORS' RESPONSIBILITY**

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

#### **MEANING OF INTERNAL FINANCIAL** CONTROLS WITH REFERENCE TO FINANCIAL **STATEMENTS**

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

#### **INHERENT LIMITATIONS OF INTERNAL** FINANCIAL CONTROLS WITH REFERENCE TO FINANCIAL STATEMENTS

Because of the inherent limitations of internal financial controls with reference to financial statements, including the

possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

for **B S R & Associates LLP** 

Chartered Accountants

Firm's Registration Number: 116231W/ W-100024

#### Sriram Mahalingam

Partner

Membership Number: 049642 Place: Hyderabad Date: 27th April 2021 UDIN: 21049642AAAABB6309

### **Balance Sheet**

					₹ in Lakhs
	Note	31s	As at t March 2021	31st	As at March 2020
I ASSETS					
1 Non-Current Assets					
(a) Property, Plant and Equipment	2A		17272.80		18704.82
(b) Capital Work-in-Progress	2B		3324.78		1264.79
(c) Intangible Assets	2C		3.62		5.43
(d) Financial Assets					
(i) Investments	3	269.54		178.85	
(ii) Loans	4	9.37		12.30	
(iii) Other Financial Assets	5	1.77	280.68	1.77	192.92
(e) Deferred Tax Assets (Net)	6		2524.46		2640.32
(f) Other Non-Current Assets	7		99.62		520.17
2 Current Assets					
(a) Inventories	8		29717.64		29773.85
(b) Financial Assets					
(i) Investments	9	88442.85		75119.79	
(ii) Trade Receivables	10	1521.28		1536.55	
(iii) Cash and Cash Equivalents	11	936.73		2622.09	
(iv) Other Bank Balances	12	1146.64		1123.35	
(v) Loans	4	1.98		1.33	
(vi) Other Financial Assets	5	78.89	92128.37	0.38	80403.49
(c) Other Current Assets	7		3227.00		6198.11
TOTAL			148578.97		139703.90
II EQUITY AND LIABILITIES					
1 Equity					
(a) Equity Share Capital	13	1544.19		1544.19	
(b) Other Equity		92500.08	94044.27	77164.44	78708.63
2 Liabilities					
Non - Current Liabilities					
(a) Provisions	14		2207.88		1985.45
Current Liabilities					
(a) Financial Liabilities					
(i) Trade Payables	15				
-Total outstanding dues of micro enterprises and small enterprises		176.49		18.86	
-Total outstanding dues of creditors other than micro enterprises and small enterprises		12969.39		14264.63	
(ii) Other Financial Liabilities	16	1655.05	14800.93	2433.97	16717.46
(b) Other Current Liabilities	17		35722.26		40316.60
(c) Current Tax Liabilities (Net)	6		1803.63		1975.76
TOTAL			148578.97		139703.90

The accompanying notes 1 to 31 form an integral part of the Financial Statements.

This is the Balance Sheet referred to in our report of even date. On behalf of the Board,

For **B S R & Associates LLP** 

Firm Registration No. 116231W/W - 100024

Chartered Accountants

**SRIRAM MAHALINGAM** 

Membership No. 049642 Hyderabad, 27th April 2021 **NARESH KUMAR SETHI** 

Chairman

Managing Director

Chief Financial Officer

Company Secretary

DIN: 08296486

**ADITYA DEB GOOPTU** 

DIN: 07849104 **ANISH GUPTA** 

**PHANIK. MANGIPUDI** 

Hyderabad, 27<sup>th</sup> April 2021

OOOOO FINANCIAL STATEMENTS

### **Statement of Profit and Loss**

For the year ended 31st March 2021

₹ in Lakhs

				< III Lakiis
		Note	For the year ended 31st March 2021	For the year ended 31st March 2020
I	REVENUE FROM OPERATIONS	18	147288.87	137041.98
Ш	OTHER INCOME	19	4178.60	4736.30
Ш	TOTAL INCOME (I + II)		151467.47	141778.28
IV	EXPENSES			
	Cost of Materials Consumed	20	47715.44	60015.27
	Changes in Inventories of Finished Goods and Work-in-Progress	21	174.55	(160.01)
	Excise Duty		36190.55	13107.03
	Employee Benefits Expense	22	11441.87	10242.38
	Depreciation and Amortisation Expense		3507.46	4175.68
	Other Expenses	23	10707.34	12372.76
	Total Expenses		109737.21	99753.11
V	PROFIT BEFORE TAX (III - IV)		41730.26	42025.17
VI	TAX EXPENSE:			
	1) Current tax	6	10586.32	11086.00
	2) Deferred tax	6	64.51	529.96
			10650.83	11615.96
VII	PROFIT FOR THE YEAR (V - VI)		31079.43	30409.21
	Other Comprehensive Income			
	A (i) Items that will not be reclassified to profit or loss:			
	- Remeasurements of the defined benefit plans (net)		(54.45)	(314.01)
	- Change in Fair Value of Equity instruments		90.68	(47.13)
	(ii) Income tax relating to items that will not be reclassifed to profit or loss	6	3.33	84.44
	B (i) Items that will be reclassified to profit or loss:			
	- Change in Fair Value of effective portion of Cash flow hedges		162.81	(205.09)
	(ii) Income tax relating to items that will be reclassifed to profit or loss	6	(40.98)	63.41
VII	I OTHER COMPREHENSIVE INCOME [A+B]		161.39	(418.38)
IX	TOTAL COMPREHENSIVE INCOME FOR THE YEAR (VII + VIII)		31240.82	29990.83
X	EARNINGS PER EQUITY SHARE (FACE VALUE ₹ 10 EACH):			
	1) Basic (in ₹)	24	201.27	196.93
	2) Diluted (in ₹)	24	201.27	196.93

The accompanying notes 1 to 31 form an integral part of the Financial Statements.

This is the Statement of Profit and Loss referred to in our report of even date. On behalf of the Board,

For **B S R & Associates LLP** 

Firm Registration No. 116231W/W - 100024

Chartered Accountants

**SRIRAM MAHALINGAM** 

Partner

Membership No. 049642

Hyderabad, 27th April 2021

**NARESH KUMAR SETHI** 

DIN: 08296486

**ADITYA DEB GOOPTU** 

DIN: 07849104

Chairman

Managing Director

Chief Financial Officer

Company Secretary

**ANISH GUPTA** 

**PHANIK. MANGIPUDI** 

Hyderabad, 27th April 2021

## **Statement of Changes in Equity**

For the year ended 31st March 2021

#### A EQUITY SHARE CAPITAL

			₹ in Lakhs
	Balance at the beginning of the reporting year	Changes in equity share capital during the year	Balance at the end of the reporting year
For the year ended 31st March 2020	1544.19	-	1544.19
For the year ended 31st March 2021	1544.19		1544.19

#### **B** OTHER EQUITY

	Reser	ve and Surp	lus	Other Con	prehensive	Income (OCI)	
	Capital Redemption Reserve	General Reserve	Retained Earnings	Equity Instruments	Cash Flow Hedge	Remeasurement of defined benefit plans (net)	Total
Balance as at 31st March 2019	1000.25	25552.15	38365.11	85.37	78.49	(222.51)	64858.86
Profit for the year			30409.21				30409.21
Other Comprehensive Income (net of tax) Dividend on				(41.72)	(141.68)	(234.98)	(418.38)
Ordinary Shares - Final (₹95/- per share)			(14669.82)				(14669.82)
Dividend tax thereon			(3015.43)				(3015.43)
Transfer to General Reserve		3000.00	(3000.00)				-
Balance as at 31st March 2020	1000.25	28552.15	48089.07	43.65	(63.19)	(457.49)	77164.44
Profit for the year			31079.43			<u> </u>	31079.43
Other Comprehensive Income (net of tax)			(40.75)	80.31	121.83		161.39
Dividend on			, ,				
Ordinary Shares - Final (₹ 103/- per share)			(15905.18)				(15905.18)
Transfer to Retained Earnings			(457.49)			457.49	_
Transfer to General Reserve		3000.00	(3000.00)				-
Balance as at 31st March 2021	1000.25	31552.15	59765.08	123.96	58.64	-	92500.08

An amount of  $\stackrel{?}{_{\sim}}$  114/- per ordinary share (2020- $\stackrel{?}{_{\sim}}$  103/-) amounting to total of  $\stackrel{?}{_{\sim}}$  17603.79 Lakhs (2020 -  $\stackrel{?}{_{\sim}}$  15905.18 Lakhs) is recommended to be paid as dividend by the Board of Directors of the Company, subject to approval of the Shareholders at their Annual General Meeting and has not been recognised as a liability in these financial statements.

#### Nature and purpose of reserves

- a) Capital Redemption Reserve: The Company has recognised Capital Redemption Reserve on redemption of cummulative preference shares
- b) General Reserve: The Company has transferred a portion of the net profit of the Company to General Reserve and the same can be utilised by the Company in accordance with the provisions of the Companies Act 2013.
- c) Retained Earnings: Retained earnings are the profits that the Company has earned till date, less any transfers to general reserve, dividends or other distributions paid to shareholders.
- d) Equity Instruments through Other Comprehensive Income: This Reserve represents the cumulative gains (net of losses) arising on revaluation of Equity Instruments measured at fair value through Other Comprehensive Income, net of amounts reclassified, if any, to Retained Earnings when those instruments are disposed off.
- e) Cash Flow Hedge: This Reserve represents the cumulative effective portion of change in fair value of derivatives that are designated as Cash Flow Hedge. It will be reclassified to statement of profit or loss in accordance with the Company's accounting policy.
- f) Remeasurement of Defined Benefit Plans: This represents net acturial gain/loss arising on account of remeasurement of defined employee benefit plans.

The accompanying notes 1 to 31 form an integral part of the Financial Statements.

This is the Statement of Changes in Equity referred to in our report of even date. On behalf of the Board,

For **B S R & Associates LLP** Firm Registration No. 116231W/ W - 100024 Chartered Accountants

SRIRAM MAHALINGAM

Partner Membership No. 049642 Hyderabad, 27<sup>th</sup> April 2021 NARESH KUMAR SETHI DIN: 08296486

ADITYA DEB GOOPTU DIN: 07849104 ANISH GUPTA

**PHANI K. MANGIPUDI**Hyderabad, 27<sup>th</sup> April 2021

Chairman

Managing Director

Chief Financial Officer
Company Secretary

### **Statement of Cash Flows**

For the year ended 31st March 2021

₹ in Lakhs

	For the year ended 31st March 2021	For the year ended 31st March 2020
CASH FLOW FROM OPERATING ACTIVITIES		
Profit Before Tax	41730.26	42025.17
Adjustments:		
Depreciation and Amortisation Expense	3507.46	4175.68
Gain on sale of Property, Plant and Equipment (Net)	(1.33)	(23.97)
Provision no Longer Required Written Back	(529.50)	-
Unrealised (Gain) / Loss on Exchange (Net)	23.14	(46.58)
Interest on Loans and Deposits, etc.	(4.35)	(12.57)
Dividend Income	(3.76)	(4.39)
Net gain arising on Investments measured at FVTPL	(3551.27)	(4484.82)
Operating Profit before Working Capital Changes	41170.65	41628.52
Movement in Working Capital:		
Inventories	56.21	(1588.89)
Trade Receivables	(16.63)	(51.55)
Advances and Other Assets	2953.94	(1262.27)
Trade Payables	(1136.53)	5981.40
Other Liabilities and Provisions	(3665.46)	(1021.13)
Cash generated from Operations	39362.18	43686.08
Income Taxes Paid (Net)	(10744.76)	(10541.29)
Net cash from Operating Activities	28617.42	33144.79
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipment, Intangibles,etc	(4637.38)	(2192.16)
Sale of Property, Plant and Equipment	1.33	26.85
Purchase of Current Investments	(250250.08)	(344964.00)
Sale/ Redemption of Current Investments	240478.29	331634.91
Dividend Income from Non-Current Investments	3.76	4.39
Interest on Loans and Deposits, etc.	4.21	12.75
Loans realised	2.27	1.21
Net cash used in Investing Activities	(14397.60)	(15476.05)
CASH FLOW FROM FINANCING ACTIVITIES		
Dividends (including tax thereon) paid on equity shares	(15905.18)	(17685.25)
Net cash used in Financing Activities	(15905.18)	(17685.25)
	(1/05 2/)	(16.51)
Net change in cash and cash equivalents	(1685.36)	(
	2622.09	2638.60

This is the Statement of Cash Flows referred to in our report of even date. On behalf of the Board,

For **B S R & Associates LLP** 

Firm Registration No. 116231W/W - 100024

Chartered Accountants

**SRIRAM MAHALINGAM** 

Partner Membership No. 049642

Membership No. 047042

Hyderabad, 27<sup>th</sup> April 2021

NARESH KUMAR SETHI

DIN: 08296486

ADITYA DEB GOOPTU

DIN: 07849104

**ANISH GUPTA** 

PHANI K. MANGIPUDI

Hyderabad, 27<sup>th</sup> April 2021

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Chairman

Managing Director

Chief Financial Officer

Company Secretary

# Notes to the Financial Statements

### **Notes to the Financial Statements**

#### 1. SIGNIFICANT ACCOUNTING POLICIES

#### **Company Information**

VST Industries Limited (the 'Company') is a public limited Company domiciled in India with its registered office located at 1-7-1063/1065, Azamabad, Hyderabad - 500020. The Company is listed on the Bombay Stock Exchange (BSE) and the National Stock Exchange (NSE).

The Company is engaged inter-alia in manufacture and trading of Cigarettes, Tobacco and Tobacco products.

#### **Statement of Compliance**

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act 2013 read with the Companies (Indian Accounting Standards) Rules 2015 and relevant amendment Rules issued thereafter.

The financial statements have also been prepared in accordance with the relevant presentation requirements of the Companies Act 2013.

The financial statements were authorised for issue by the Company's Board of Directors on 27<sup>th</sup> April 2021.

#### **Basis of Preparation of Financial Statements**

The financial statements have been prepared on accrual and going concern basis. The Accounting Policies are applied consistently to all the periods presented in the financial statements. All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria as set out in the Division II of Schedule III to the Companies Act 2013. Based on the nature of products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current or non-current classification of assets and liabilities.

The statement of cash flows has been prepared under indirect method.

#### **Basis of Measurement**

These financial statements are prepared in accordance with Indian Accounting Standards (Ind AS) under the historical cost convention on accrual basis, except for certain items that are measured at fair value, as explained in the accounting policies. Fair Value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between

market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability, if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and / or disclosure purposes in these financial statements is determined on such a basis, except leasing transactions that are within the scope of Ind AS 116 - Leases, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 - Inventories or value in use in Ind AS 36 - Impairment of Assets.

#### **Key Accounting Estimates and Judgements**

The preparation of financial statements in conformity with Ind AS requires management to make judgements, estimates and assumptions that affect the application of the accounting policies and the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of revenues and expenses for the year. The estimates and underlying assumptions are reviewed on an ongoing basis. Actual results could differ from those estimates.

Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period; they are recognised in the period of the revision and future periods if the revision affects both current and future periods.

Information about critical judgements in applying accounting policies, as well as estimates and assumptions that have the most significant effect to the carrying amounts of assets and liabilities within the next financial year, are included in the following notes:

- (a) Useful lives of property, plant and equipment and intangible assets Note 2
- (b) Measurement of defined benefit obligations Note 30
- (c) Measurement and likelihood of occurrence of provisions and contingencies Notes 25
- (d) Recognition of deferred tax assets Note 6
- (e) Fair value measeurements and valuation processes
   Note 29

#### Property, Plant and Equipment

Property, plant and equipment are stated at acquisition or construction cost, net of accumulated depreciation and accumulated impairment losses, if any. Upon adoption of Ind AS, the Company had elected to measure all its property, plant and equipment at the Previous GAAP carrying amount as its deemed cost on the date of transition to Ind AS i.e., 1st April 2016.

Cost is inclusive of freight, installation costs, duties and taxes, interest on specific borrowings utilised for financing the assets and other incidental expenses.

All upgradations / enhancements are charged off as revenue expenditure unless they bring similar significant future economic benefits.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of asset. Any gains or losses arising on retirement or disposal of property, plant and equipment is determined as difference between the sale proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

Property, plant and equipment which are not ready for intended use as on the date of Balance Sheet are disclosed as "Capital work-in-progress".

#### **Depreciation**

Depreciation is provided on the straight line method at the rates based on estimated useful life of assets as prescribed under Part C of Schedule II to the Companies Act 2013 with the exception of the following:

Building on freehold Land - 20 Years

Building on Leasehold Land - 20 Years

Motor Vehicles - 4 Years.

Assets costing  $\ref{5,000}$  or less - fully depreciated in the year of purchase.

Freehold land is not depreciated.

Based on technical evaluation, the management believes that the useful lives as given above best represent the period over which management expects to use these assets. Hence, the useful lives for these assets is different from the useful lives as prescribed under Part C of Schedule II of the Companies Act 2013.

The residual values, useful lives and method of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

#### **Intangible Assets**

Intangible assets are stated at cost less any accumulated amortisation and accumulated impairment losses, if any

Computer Software (including licence fee and cost of implementation / system integration services) is capitalised where ever it is expected to provide future enduring economic benefits. Cost of upgradation/enhancements is charged off as revenue expenditure unless they bring similar significant benefits.

The useful lives of intangible assets are assessed as either finite or infinite. Finite-life intangible assets are amortised on a straight-line basis over the period of their expected useful lives. Estimated useful lives by major class of finite-life intangible assets are as follows:

Computer software - 4 years

The amortisation period and the amortisation method for finite-life intangible assets is reviewed at each financial year end and adjusted prospectively, where appropriate.

The assessment of infinite life is reviewed annually to determine whether the infinite life continues, if not, it is impaired or changed prospectively basis revised estimates.

#### **Impairment of Non Financial Assets**

Assessment for impairment is done at each Balance Sheet date as to whether there is any indication that a non-financial asset may be impaired. Impairment loss, if any, is provided to the extent, the carrying amount of non-financial assets or cash generating units exceed their recoverable amount.

Recoverable amount is higher of an asset's or cash generating unit's fair value less cost of disposal and its value in use. Value in use is the net present value of estimated future cash flows expected to arise from the continuing use of an asset or cash generating unit and from its disposal at the end of its useful life.

Assessment is also done at each Balance Sheet date as to whether there is any indication that an impairment

### **Notes to the Financial Statements**

loss recognised for an asset in prior accounting periods may no longer exist or may have decreased, basis the assessment a reversal of an impairment loss of an asset is recognised in the Statement of Profit and Loss.

#### **Derivatives and Hedge Accounting**

Derivatives are initially recognised at fair value and are subsequently re-measured to their fair value at the end of each reporting period.

The resulting gain / loss is recognised in the Statement of Profit and Loss immediately unless the derivative is designated as an effective hedging instrument, in which event the timing of recognition in profit or loss / inclusion in the initial cost of non-financial asset depends on the nature of the hedging relationship and the nature of the hedged item.

The Company complies with the principles of hedge accounting where derivative contracts are designated as hedge instruments. At the inception of the hedge relationship, the Company documents the relationship between the hedge instrument and the hedged item along with the risk management objectives and its strategy for undertaking hedge transaction, which can be a fair value hedge or a cash flow hedge.

#### (i) Fair value hedges

Changes in fair value of the designated portion of derivatives that qualify as fair value hedges are recognised in Statement of Profit and Loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The change in the fair value of the designated portion of hedging instrument and the change in fair value of the hedged item attributable to the hedged risk are recognised in the statement of profit and loss in the line item relating to the hedged item.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. The fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to profit or loss from that date.

#### (ii) Cash flow hedges

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in the other comprehensive income and accumulated as 'Cash Flow Hedge' in Equity. The gains / losses

relating to the ineffective portion is recognised in the statement of profit and loss. Amounts previously recognised and accumulated in other comprehensive income are reclassified to profit or loss when the hedged item affects the Statement of Profit and Loss. However, when the hedged item results in the recognition of a non-financial asset, such gains / losses are transferred from equity (but not as reclassification adjustment) and included in the initial measurement cost of the non-financial asset.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gains/losses recognised in other comprehensive income and accumulated in equity at that time remains in equity and is reclassified to statement of profit and loss when the underlying transaction is ultimately recognised. When an underlying transaction is no longer expected to occur, the gains / losses accumulated in equity is recognised immediately in the Statement of Profit and Loss.

#### **Foreign Currencies**

The financial statements are presented in INR, the functional currency of the Company. Items included in the financial statements of the Company are recorded using the currency of the primary economic environment in which the Company operates (the 'functional currency').

Foreign currency transactions are translated into the functional currency using exchange rates on the date of the transaction. Foreign exchange gains and losses from settlement of these transactions and from translation of monetary assets and liabilities at the exchange rate prevailing on reporting date are recognised in the Statement of Profit and Loss.

#### **Financial Instruments**

#### I. Financial Assets

Financial assets are recognised when the Company becomes a party to the contractual provisions of the instrument. On initial recognition, a financial asset is recognised at fair value. In case of financial assets which are recognised at fair value through profit and loss, its transaction cost are recognised in the Statement of Profit and Loss. In other cases, the transaction cost are attributed to the acquisition value of the financial asset. Financial assets are subsequently classified as measured at

### **Notes to the Financial Statements**

- amortised cost
- fair value through profit and loss ('FVTPL')
- fair value through other comprehensive income ('FVOCI').

Financial assets are not reclassified subsequent to their recognition, except if and in the period the Company changes its business model for managing financial assets.

#### Trade Receivables and Loans

Trade receivables are initially recognised at fair value. Subsequently, these assets are held at amortised cost, using the effective interest rate ('EIR') method net of any expected credit losses. The EIR is the rate that discounts estimated future cash income through the expected life of financial instrument.

#### **Debt Instruments**

Debt instruments are initially measured at amortised cost, or FVTPL or FVOCI till derecognition, on the basis of (i) the entity's business model for managing the financial assets and (ii) the contractual cash flow characteristics of the financial asset.

- (a) Measured at amortised cost: Financial assets that are held within a business model whose objective is to hold financial assets in order to collect contractual cash flows that are solely payment of principal and interest, are subsequently measured at amortised cost using the EIR method less impairment, if any. The amortisation of EIR and loss arising from impairment, if any is recognised in the Statement of Profit and Loss.
- (b) Measured at fair value through other comprehensive income: Financial assets that are held within a business model whose objective is achieved by both, selling financial assets and collecting contractual cash flows that are solely payments of principal and interest, are subsequently measured at fair value through other comprehensive income. Fair value movements are recognised in the other comprehensive income (OCI). Interest income measured using the EIR method and impairment losses, if any are recognised in the Statement of Profit and Loss. On derecognition, cumulative gain or loss previously recognised in OCI is reclassified

- from the equity to 'other income' in the Statement of Profit and Loss.
- (c) Measured at fair value through profit or loss: A financial asset not classified as either amortised cost or FVOCI, is classified as FVTPL.

Such financial assets are measured at fair value with all changes in fair value, including interest income and dividend income if any, recognised as 'other income' in the Statement of Profit and Loss.

#### **Equity Instruments**

All investments in equity instruments classified under financial assets are initially measured at fair value, the Company may, on initial recognition, irrevocably elect to measure the same either at FVOCI or FVTPL The Company makes such election on an instrument-by-instrument basis. Fair value changes on an equity instrument is recognised as 'Other Income' in the Statement of Profit and Loss unless the Company has elected to measure such instrument at FVOCI. Fair value changes excluding dividends, on an equity instrument measured at FVOCI are recognised in OCI. Amounts recognised in OCI are not subsequently reclassified to the Statement of Profit and Loss, Dividend income on the investment in equity instruments are recognised as 'other income' in the Statement of Profit and Loss.

#### Derecognition

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the contractual rights to receive the cash flows from the asset.

#### Impairment of Financial Asset

Expected credit losses are recognised for all financial assets subsequent to initial recognition other than financial assets in FVTPL category.

For financial assets other than trade receivables, as per Ind AS 109, the Company recognises 12 month expected credit losses for all originated or acquired financial assets if at the reporting date the credit risk of the financial asset has not increased significantly since its initial recognition. The expected credit losses are measured as lifetime expected credit losses if the credit risk on financial asset increases significantly since its initial recognition. The Company's trade receivables

### **Notes to the Financial Statements**

do not contain significant financing component and loss allowance on trade receivables is measured at an amount equal to life time expected losses i.e. expected cash shortfall.

The impairment losses and reversals are recognised in the Statement of Profit and Loss.

#### II. Financial Liabilities

#### Initial recognition and measurement

Financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial liabilities are initially measured at the amortised cost unless at initial recognition, they are classified as fair value through profit and loss.

In case of trade payables, they are initially recognised at fair value and subsequently, these liabilities are held at amortised cost, using the EIR method.

#### Subsequent measurement

Financial liabilities are subsequently measured at amortised cost using the EIR method. Financial liabilities carried at fair value through profit or loss are measured at fair value with all changes in fair value recognised in the Statement of Profit and Loss.

#### Derecognition

A financial liability is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

#### **Offsetting Financial Instrument**

Financial assets and liabilities are offset and the net amount is included in the Balance Sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the assets and settle the liability simultaneously.

#### Inventories

Inventories are valued at the lower of cost and net realisable value. Cost is computed on a weighted average basis. Cost includes all costs of purchases net of input tax credit availed, conversion costs and other attributable expenses incurred in bringing the inventories to their present location and condition and includes, where applicable, appropriate overhead cost based on normal level of activity. The net realisable value is the estimated selling price in the ordinary course

of business less the estimated costs of completion and estimated costs necessary to make the sale.

Obsolete, slow moving and defective inventories are identified from time to time and, where necessary, a provision is made for such inventories.

#### **Assets Held for Sale**

Non-current assets or disposal groups comprising of assets and liabilities are classified as 'held for sale' when all of the following criteria's are met: (i) decision has been made to sell (ii) the assets are available for immediate sale in its present condition (iii) the assets are being actively marketed and (iv) sale has been agreed or is expected to be concluded within 12 months of the Balance Sheet date.

Subsequently, such non-current assets and disposal groups classified as held for sale are measured at the lower of its carrying value and fair value less costs to sell. Non-current assets held for sale are not depreciated or amortised.

#### Cash and Cash Equivalents

Cash and cash equivalents are cash, balances with bank and short-term (three months or less from the date of acquisition), highly liquid investments that are readily convertible into cash and which are subject to an insignificant risk of changes in value.

#### **Provisions and Contingent Liabilities**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date.

If the effect of the time value of money is material, provisions are discounted to reflect its present value using a current pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past

### **Notes to the Financial Statements**

events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

#### **Revenue Recognition**

Revenue from sale of goods is recognised when effective control over goods is transferred to a customer as per the terms of the contract.

This is usually evidenced by a transfer of all the significant risks and rewards of ownership upon delivery of goods to the customer, which in terms of timing is not materially different to the date of shipping. Revenue is measured at the contracted price received or receivable after deduction of any trade discount, incentive and other similar discounts and any taxes or duties collected on behalf of the Government which are levied on sales such as goods and service tax, etc.

Income from export incentives such as duty drawback is recognised on accrual basis.

Interest income is recognised using the effective interest rate (EIR) method.

Dividend income on investments is recognised when the right to receive dividend is established.

#### **Expenditure**

Expenses are accounted on accrual basis.

#### **Employee Benefits**

#### **Defined Contribution Plans**

Contributions to defined contribution schemes such as employees' state insurance, labour welfare fund, superannuation scheme, employee pension scheme etc. are charged as an expense based on the amount of contribution required to be made as and when services are rendered by the employees. Provident fund contribution in respect of certain employees, who are members of constituted and approved trusts, the Company recognises contribution payable to such trusts as an expense including any shortfall in interest between the amount of interest realised by the investment and the interest payable to members at the rate declared by the Government of India. In respect of other employees, provident funds are deposited with the government administered fund and charged as an expense to the Statement of Profit and Loss.

The Company makes contribution to defined contribution pension plan. The contribution payable is recognised as an expense, when an employee renders the related service.

#### **Defined Benefit Plans**

The Company also makes contribution to defined benefit pension and gratuity plan. The cost of providing benefits under the defined benefit obligation is calculated by independent actuary using the projected unit credit method. Service costs and net interest expense or income is reflected in the Statement of Profit and Loss. Gain or loss on account of remeasurements are recognised immediately through other comprehensive income in the period in which they occur.

#### Other Long Term Employee Benefits

The employees of the Company are entitled to compensated leave for which the Company records the liability based on actuarial valuation computed using projected unit credit method. These benefits are funded.

#### **Termination Benefits**

Termination benefits, in the nature of voluntary retirement benefits or termination benefits arising from restructuring, are recognised in the Statement of Profit and Loss. The Company recognises termination benefits at the earlier of the following dates:

- (a) when the Company can no longer withdraw the offer of those benefits; or
- (b) when the Company recognises costs for a restructuring that is within the scope of Ind AS 37 and involves the payment of termination benefits.

Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

#### Code on Social Security 2020 - update

The Indian parliament has passed and approved the Code on Social Security 2020, however, the effective date of the code and complete clarity on the rules/interpretations are still awaited. The Company will evaluate the subject rules once they are notified and recognise the consequent impact, if any, in its financial statements in the period in which, the Code becomes effective.

#### **Share-based Payments**

Employees of the Company receive remuneration in the form of share based payments in consideration of the services rendered. Under the equity-settled share based payment, fair value of the equity instruments at the grant date determined by independent valuer using

Black Scholes Model and this recognised in the Statement of Profit and Loss as 'Employee benifit

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### **Notes to the Financial Statements**

expense' on a systematic basis over the vesting period of the option, based on the company's estimate of equity instruments that will eventually vest with coresponding increase in other equity.

In case of forfeiture/lapse of stock options, which is not vested, amortised portion is reversed by credit to employee compensation expense.

#### **Treasury Shares**

The Company has created an Employee Benefit Trust (EBT) for providing share based payment to its employees. The Company uses EBT as a vehicle for distributing shares to employees under the Employee Stock Option Scheme. The EBT purchases shares from the market, for giving shares to employees. The Company treats EBT as its extension and the shares held by EBT are treated as treasury shares.

Own equity instruments that are re-acquired (treasury shares) are recognised at cost and deducted from other equity. No gain or loss is recognised in Statement of Profit and Loss on purchase, sale, issue or cancellation of the company's own equity instruments. Any difference between carrying amount and the consideration, if reissued or sold, is recognised in capital reserve. Share options exercised during the reporting period are settled with treasury shares.

#### Income Taxes

Income tax expense for the year comprises of current tax and deferred tax. It is recognised in the Statement of Profit and Loss except to the extent it relates to a business combination or to an item which is recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable/receivable on the taxable income/ loss for the year using applicable tax rates at the Balance Sheet date, and any adjustment to taxes in respect of previous years. Interest income/ expenses and penalties, if any, related to income tax are included in current tax expense.

Deferred tax is recognised in respect of temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and the corresponding amounts used for taxation purposes.

A deferred tax liability is recognised based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted, or substantively enacted, by the end of the reporting period. Deferred tax assets are recognised

only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable the related tax benefit will be realised.

Current tax assets and current tax liabilities are offset when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle the asset and the liability on a net basis. Deferred tax assets and deferred tax liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities; and the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority.

#### **Earnings Per Share**

Basic earnings per share is computed by dividing the net profit for the period attributable to the equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings per share, the net profit for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity Shares.

#### **Dividend Distribution**

Dividend paid (including income tax thereon, if any) is recognised in the period in which the interim dividends are approved by the Board of Directors or in respect of final dividend when approved by shareholders.

Leases which are short term that have a lease term of 12 months and low value leases in which a substantial portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments and receipts under such leases are recognised to the Statement of Profit and Loss on a straight-line basis over the term of the lease unless the lease payments to the lessor are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases, in which case the same are recognised as an expense in line with the contractual term.

### **Notes to the Financial Statements**

			G	<b>Bross Block</b>					Ac	Accumulated Depreciation & Amortisation	preciation &	Amortisa	tion		Net Block	ock
	Balance as at 31st March 2019	Additions Disposals	posals	Balance as at 31st March 2020	Additions Disposals	Disposals	Balance as at 31st March 2021	Balance as at 31st March 2019	For the year	For the Adjustment year on Disposals	Balance as at 31st March 2020	For the year	For the Adjustment year on Disposals	Balance as at 31st March 2021	Balance as at 31st March 2021	Balance as at 31st March 2020
Land	2281.22	,		2281.22	'	'	2281.22	'	'	,	1	'	'	'	2281.22	2281.22
Buildings on Freehold Land (including roads)	5628.79	50.25	1	5679.04	2.31	1	5681.35	710.11	313.74	1	1023.85	310.46		1334.31	4347.04	4655.19
Buildings on Leasehold Land	51.54	1.77	•	53.31	28.48	1	81.79	11.79	4.36	•	16.15	5.36	•	21.51	60.28	37.16
Plant & Equipment	23238.03	1189.92	1.26	24426.69	1862.13	63.50	26225.32	10368.30	3618.02	0.56	13985.76 2936.05	2936.05	63.50	16858.31	9367.01	10440.93
Electrical Installation & Equipment	1110.59	140.97	1	1251.56	46.45	1	1298.01	217.96	113.25	1	331.21	127.64		458.85	839.16	920.35
Furniture & Fixtures	270.01	17.85	1.05	286.81	24.09	0.78	310.12	70.22	34.44	0.61	104.05	33.51	0.78	136.78	173.34	182.76
Motor Vehicles	117.27	91.68	66.92	142.03	•	•	142.03	84.18	35.19	66.40	52.97	31.73	•	84.70	57.33	89.06
Office Equipment	254.67	55.40	3.91	306.16	110.17	6.59	409.74	155.83	54.87	2.69	208.01	96.09	6.59	262.32	147.42	98.15
Total Property, Plant and Equipment	32952.12	1547.84	73.14	34426.82	2073.63	70.87	36429.58	11618.39	4173.87	70.26	15722.00 3505.65	3505.65	70.87	19156.78	17272.80 18704.82	18704.82
2B. CAPITAL WORK-IN-PROGRESS	IN-PROG	RESS													3324.78	1264.79
Computer Software, etc.	14.28			14.28		,	14.28	7.04	1.81		8.85	1.81	,	10.66	3.62	5.43
Total Intangible assets	14.28			14.28			14.28	7.04	1.81		8.85	1.81	•	10.66	3.62	5.43

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PROPERTY PLANT AND EQUIPMENT

### **Notes to the Financial Statements**

#### 3 NON - CURRENT INVESTMENTS

		₹ in Lakhs
	As at 31st March 2021	As at 31st March 2020
nvestment in Government / Trust Securities		
(at amortised cost)		
National Savings Certificate cost ₹ 500 (2020 - ₹ 500)		
Lodged with Government Authority		
Investment in Mutual Funds		
(at fair value through other comprehensive income)		
HDFC - Top 100 Fund - Regular Plan- Dividend Option		
50,000 units of ₹10 each	21.84	14.55
	21.84	14.55
Investment in Equity instruments		
Other than Trade (at fair value through other comprehensive income)		
QUOTED		
Duncan Industries Limited		
184 Equity Shares of ₹ 10 each fully paid up	0.02	0.02
Godfrey Phillips India Limited		
1000 Equity Shares of ₹ 2 each fully paid up	9.13	9.42
Golden Tobacco Limited		
50 Equity Shares of ₹10 each fully paid up	0.02	0.01
Housing Development Finance Corporation Limited		
6,000 Equity Shares of ₹ 2 each fully paid up	149.92	97.81
HDFC Bank Limited		
5,000 Equity Shares of ₹ 1 each fully paid up	74.67	43.10
	233.76	150.36
UNQUOTED		
Andhra Pradesh Gas Power Corporation Limited		
1,39,360 shares of ₹ 10 each fully paid up	13.94	13.94
Twin Towers Premises Co-operative Society Limited *		
10 Shares of ₹ 50 each fully paid up		
(Cost ₹ 500, 2020 - ₹ 500 )		
Fobacco Institute of India - (Limited by Guarantee Maximum *		
Contribution ₹ 10.00 Lakhs)		
CREF Finance Limited *		
50,00,000 Equity Shares of ₹ 10 each fully paid up		
TC Agrotech Finance and Investments Limited *		
23,82,500 Equity Shares of ₹ 10 each fully paid up		
23/02/300 Equity Shares of Cho Each fully paid up	13.94	13.94
Total of Non - Current Investments	269.54	178.85
Aggregate amount of Quoted Investments - Market Value	255.60	164.91
Aggregate amount of Unquoted Investments	13.94	13.94

<sup>\*</sup> Fair value of these investments is negligible

### **Notes to the Financial Statements**

#### 4. LOANS

₹ in Lakhs

	As at 31st Ma	rch 2021	As at 31st Ma	rch 2020
	Current	Non-Current	Current	Non-Current
Loans to Employees				
Secured, considered good	1.80	9.37	1.15	12.30
Unsecured, considered good	0.18	-	0.18	-
TOTAL	1.98	9.37	1.33	12.30

#### 5. OTHER FINANCIAL ASSETS

₹ in Lakhs

				t III Editiio
	As at 31st Mai	rch 2021	As at 31st Mar	ch 2020
	Current	Non-Current	Current	Non-Current
Balances with Banks:	·			
<ul> <li>On Term Deposits with remaining maturity of more than 12 months</li> </ul>				
Lodged with Government Authorities	-	1.77	-	1.77
Other financial assets				
Interest accrued on Loans, Deposits, Investments, etc.	0.52	-	0.38	-
Other receivables				
- On account of Foreign Currency Forward	78.37	-	-	-
Contracts				
TOTAL	78.89	1.77	0.38	1.77

#### 6. INCOME TAXES

#### A. Income tax expense recognised in Statement of Profit and Loss

₹ in Lakhs

	As at 31st March 2021	As at 31st March 2020
Current tax		
Current tax for the year	10614.50	11086.00
Adjustments/(credits) related to previous years - Net	(28.18)	-
Total Current tax expense (a)	10586.32	11086.00
Deferred tax		
Origination and reversal of temporary differences	64.51	529.96
Total Deferred tax expense (b)	64.51	529.96
TOTAL (a + b)	10650.83	11615.96

### **Notes to the Financial Statements**

#### B. Income tax expense recognised in Other Comprehensive Income

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₹	ın	Lakhs	

		VIII EURIIS
	As at 31st March 2021	As at 31st March 2020
Current tax		
On item that will be not reclassified to statement of profit and loss		
- Related to remeasurement losses on defined benefit plans	(13.70)	(79.03)
Total Current tax expense (a)	(13.70)	(79.03)
Deferred tax		
On item that will not be reclassified to Statement of Profit and Loss		
- Related to change in fair value of equity instruments	10.37	(5.41)
On item that will be reclassified to Statement of Profit and Loss		
- Related to effective portion of hedging instruments in cash flow hedges	40.98	(63.41)
Total Deferred tax expense (b)	51.35	(68.82)
TOTAL (a + b)	37.65	(147.85)

Reconciliation of estimated income tax expense at statutory income tax rate to income tax expense reported in Statement of Profit and Loss is as follows:

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	As at 31st March 2021	As at 31st March 2020
Profit before tax	41730.26	42025.17
Statutory income tax rate	25.17%	25.17%
Expected income tax expense	10502.67	10576.89
Adjustment:		
Effect of expenses not deductible for tax purposes	171.28	144.17
Impact of remeauremrent of Deferred Tax Assets (net) (refer note below)	-	881.56
Others *	(23.12)	13.34
Income tax expense recognised in Statement of Profit and Loss	10650.83	11615.96
* Others include adjustments related to previous years		
The Company elected to exercise the option permitted under section 115BAA of the		
Income Tax Act, 1961 as introduced by The Taxation Laws (Amendment) Act 2019. Accordingly, the Company had re-measured its Deferred Tax Assets (net) basis the rate prescribed in the said section.		
C. Current Tax Liabilities (net of advance tax) *	1803.63	1975.76
· , ,		

\*includes ₹ 2093.52 Lakhs (2020: ₹ 2093.52 Lakhs) relating to disallowed expenditure, tax treatment of certain expenses claimed as deductions, and computation of, or eligibility of certain tax incentives or allowances

### **Notes to the Financial Statements**

#### D. Significant components of Deferred Tax Assets / (Liabilities)

₹ in Lakhs

2020-21	Opening balance	Recognised in profit or loss	Recognised in/ reclassified from OCI	Closing Balance
Deferred tax assets in relation to:				
- Employees' separation and retirement	530.06	19.00	-	549.06
- State and Central Taxes, etc,.	2846.51	(257.04)	-	2589.47
- Cash flow hedges	21.25	-	(21.25)	-
- Unrealised loss on Equity instruments carried at FVOCI	4.79	-	(4.79)	-
- Other temporary differences	198.76	27.13	-	225.89
Total deferred tax assets	3601.37	(210.91)	(26.04)	3364.42
Deferred tax liabilities in relation to:				
- Fiscal allowances on Property, Plant and Equipment, etc.	172.59	(292.05)	-	(119.46)
- Cash flow hedges	-	-	19.73	19.73
- Unrealised gain on Equity instruments carried at FVOCI	-	-	5.58	5.58
- Unrealised gain on financial assets measured at FVTPL	788.46	145.65	-	934.11
Total deferred tax liabilities	961.05	(146.40)	25.31	839.96
Deferred Tax Assets - net	2640.32	(64.51)	(51.35)	2524.46

₹ in Lakhs

2019-20	Opening balance	Recognised in profit or loss	Recognised in/ reclassified from OCI	Closing Balance
Deferred tax assets in relation to:			00.	
- Employees' separation and retirement	747.38	(217.32)	-	530.06
- State and Central Taxes, etc,.	3656.13	(809.62)	-	2846.51
- Cash flow hedges	-	-	21.25	21.25
- Unrealised loss on Equity instruments carried at FVOCI	-	-	4.79	4.79
- Other temporary differences	197.31	1.45	-	198.76
Total deferred tax assets	4600.82	(1025.49)	26.04	3601.37
Deferred tax liabilities in relation to:				
- Fiscal allowances on Property, Plant and Equipment, etc.	776.61	(604.02)	-	172.59
- Cash flow hedges	42.16	-	(42.16)	-
- Unrealised gain on Equity instruments carried at FVOCI	0.62	-	(0.62)	-
- Unrealised gain on financial assets measured at FVTPL	679.97	108.49	-	788.46
Total deferred tax liabilities	1499.36	(495.53)	(42.78)	961.05
Deferred Tax Assets - net	3101.46	(529.96)	68.82	2640.32

# Notes to the Financial Statements

## **Notes to the Financial Statements**

#### 7. OTHER ASSETS

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₹	ın	Lakhs	

	As at 31st March 2021		As at 31st Mar	ch 2020
	Current	Non-Current	Current	Non-Current
Capital Advances	-	21.46	-	459.18
Advances other than capital advances				
Security Deposits				
- With Statutory Authorities	-	0.55	-	0.55
- Others	-	65.74	-	60.44
Advances recoverable in cash or in kind or for value to be received	204.89	11.87	202.96	-
Other Advances				
- Prepaid Expenses	465.26	-	416.89	-
- Balance with Statutory / Government Authorities	2556.21	-	5577.29	-
Other Receivables *	0.64	-	0.97	-
TOTAL	3227.00	99.62	6198.11	520.17

<sup>\*</sup> Includes receivables on account of export incentives

### 8. INVENTORIES

(At lower of cost and net realisable value)

		₹ in Lakhs
	As at 31st March 2021	As at 31st March 2020
Raw Materials including packing materials	23925.33	24536.14
Work-in-Progress	910.63	1064.84
Finished Goods	4210.18	4020.19
Stores and Spares	671.50	152.68
TOTAL	29717.64	29773.85
The above includes goods in transit	-	370.36
The cost of inventories recognised as an expense (net) in respect of write- down of inventory to net realisable value.	159.54	680.13

#### 9. CURRENT INVESTMENTS

		₹ in Lakhs
	As at 31st March 2021	As at 31st March 2020
Other than Trade and quoted - (at fair value through profit or loss)		
Investment in Mutual Funds		
Aditya Birla Sun Life Liquid Fund- Growth - Direct Plan		
18,84,672 (2020- 31,67,239) units of ₹ 100 each	6248.31	10121.21
Aditya Birla Sun Life Money Manager Fund - Growth - Direct Plan		
12,91,756 (2020- 4,57,589) units of ₹100 each	3709.55	1239.71
Aditya Birla Sun Life Savings Fund - Growth - Direct Plan		
7,89,632 (2020-7,89,632) units of ₹100 each	3370.44	3165.08
Aditya Birla Sun Life Low Duration Fund - Growth - Direct Plan		
1,87,339 (2020- Nil) units of ₹ 100 each	1034.24	

₹ in Lakhs

		₹ in Lakhs
	As at 31st March 2021	As at 31st March 2020
HDFC Liquid Fund - Direct Plan - Growth Option		
1,35,659 (2020- 2,85,467) units of ₹ 1000 each	5488.12	11152.10
HDFC Money Market Fund - Direct Plan - Growth Option		
69,319 (2020- 12,262) units of ₹ 1000 each	3101.27	517.44
HDFC Ultra Short Term Fund - Direct Growth		
1,29,25,898 (2020- Nil) units of ₹ 10 each	1543.27	-
HDFC Low Duration Fund-Direct Plan-Growth		
21,75,018 (2020- Nil) units of ₹ 10 each	1034.76	-
HDFC Floating Rate Debt Fund - Direct Plan - Growth Option		
72,28,970 (2020- 72,28,970) units of ₹10 each	2768.03	2557.79
ICICI Prudential Liquid Fund - Direct Plan - Growth		
22,37,601 (2020- 31,05,624) units of ₹ 100 each	6818.78	9123.75
ICICI Prudential Money Market Fund - Direct Plan - Growth		
12,34,265 (2020- 7,21,454) units of ₹ 100 each	3644.52	2014.77
ICICI Prudential Savings Fund - Direct Plan - Growth		
8,14,584 (2020- 8,14,584) units of ₹ 100 each	3418.72	3179.89
IDFC Cash Fund - Direct Plan - Growth		
3,05,467 (2020- 2,21,820) units of ₹ 1000 each	7593.87	5327.75
IDFC Ultra Short Term Fund - Direct Plan - Growth		3027.173
42,77,305 (2020- Nil) units of ₹10 each	512.04	_
IDFC Banking & PSU Debt Fund-Direct Plan- Growth	312.04	
26,39,254 (2020- Nil) units of ₹10 each	515.72	_
Kotak Liquid Fund - Growth - Direct Plan	313.72	
1,99,786 (2020- 2,75,230) units of ₹1000 each	8309.18	11050.11
Kotak Money Market Fund - Direct Plan Growth	0307.10	11030.11
	3604.28	724.73
1,03,458 (2020- 21,875) units of ₹ 1000 each	3004.20	724.73
Kotak Savings Fund - Growth - Direct	F12 1/	
14,79,588 (2020- Nil) units of ₹10 each	513.16	-
Nippon India Liquid Fund - Direct Plan Growth Plan - Growth Option	7040 20	
1,40,073 (2020- Nil) units of ₹ 1000 each	7049.28	-
Nippon India Money Market Fund - Direct Growth Plan - Growth Option	20/007	
95,287 (2020- Nil) units of ₹1000 each	3068.97	-
Nippon India Low Duration Fund - Direct Growth Plan - Growth Option	150//5	24/702
50,548 (2020- 1,12,224) units of ₹1000 each	1526.67	3167.92
Nippon India Floating Rate Fund - Direct Growth Plan - Growth Option		
28,80,184 (2020- Nil) units of ₹10 each	1036.52	-
SBI Liquid Fund - Direct Growth		
2,60,724 (2020- 3,55,473) units of ₹ 1000 each	8399.53	11051.73
SBI Savings Fund - Direct Plan- Growth		
1,05,89,485 (2020- 22,42,477) units of ₹ 10 each	3621.16	725.81
SBI Magnum Ultra Short Duration Fund - Direct Growth		
10,859 (2020- Nil) units of ₹ 1000 each	512.46	
Total of Current Investments	88442.85	75119.79
Aggregate amount of quoted Investments - Market Value	88442.85	75119.79

### **Notes to the Financial Statements**

#### 10. TRADE RECEIVABLES

		₹ in Lakhs
	As at 31st March 2021	As at 31st March 2020
Unsecured, considered good (Refer Note 29)	1521.28	1536.55
TOTAL	1521.28	1536.55

### 11. CASH AND CASH EQUIVALENTS

		₹ III Lakiis
	As at 31st March 2021	As at 31st March 2020
Balances with Banks		
- On Current Accounts	935.55	2621.32
Cash including cheques on hand	1.18	0.77
TOTAL	936.73	2622.09

#### 12. OTHER BANK BALANCES

		₹ in Lakhs
	As at 31st March 2021	As at 31st March 2020
Earmarked Balances		
- On Unclaimed Ordinary Dividend Account	1146.64	1123.35
TOTAL	1146.64	1123.35

#### 13. EQUITY SHARE CAPITAL

	As at 31st March 2021		As at 31st Mar	ch 2020
	No. of Shares	₹ in Lakhs	No. of Shares	₹ in Lakhs
Authorised	,			
Ordinary Shares of ₹ 10 each	5,00,00,000	5000.00	5,00,00,000	5000.00
Cumulative Redeemable Preference Shares of ₹ 100 each	50,00,000	5000.00	50,00,000	5000.00
		10000.00		10000.00
Issued and Subscribed				
Ordinary Shares of ₹ 10 each fully paid up	1,54,41,920	1544.19	1,54,41,920	1544.19

There is no movement in number of Ordinary Shares during the year.

Details of shareholders holding more than 5% of Ordinary Shares:

Name of the Shareholders	As at 31st March 2021		As at 31st M	arch 2020
Name of the Shareholders	No. Lakhs	% holding	No. Lakhs	% holding
Bright Star Investments Private Limited	40.07	25.95	40.07	25.95
The Raleigh Investment Company Limited	36.20	23.45	36.20	23.45
Tobacco Manufacturers (India) Limited	12.79	8.28	12.79	8.28
HDFC Trustee Company Limited				
A/c HDFC Midcap Opportunities Fund	10.53	6.82	10.43	6.76

#### Rights, Preferences and Restrictions Attached to Ordinary Shares

The Company has only one class of Ordinary Shares outstanding, having a par value of ₹ 10 each, that rank pari passu in all respects including voting rights and entitlement to dividend.

### **Notes to the Financial Statements**

#### 14. PROVISIONS

₹ in Lakhs

	As at 31st March 2021	As at 31st March 2020
Non-Current		
Provision for Employee Benefits		
Retirement and Other benefits (Refer Note 30)	2207.88	1985.45
TOTAL	2207.88	1985.45

#### 15. TRADE PAYABLES

∓ in Lakha

₹ in Lakhs

		VIII Lakiis
	As at 31st March 2021	As at 31st March 2020
Payables for Goods and Services		
Total outstanding dues of micro enterprises and small enterprises	176.49	18.86
Total outstanding dues of creditors other than micro enterprises and small enterprises	12969.39	14264.63
TOTAL	13145.88	14283.49
Due to Micro and Small Enterprises		
a) Principal amount remaining unpaid	176.49	18.86
b) Interest due remaining unpaid	-	-
<li>Interest paid, in terms of Section 16 of Micro, Small and Medium Enterprises Development Act 2006 along with the amount of the payment made beyond the appointed day during the year</li>	-	-
d) Interest due and payable for the period of delay in making payment	-	-
e) Interest accrued and remaining unpaid	-	-
f) Interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises	-	

Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management.

#### 16. OTHER FINANCIAL LIABILITIES

₹ in Lakhs

	As at 31st March 2021	As at 31st March 2020
Current		
Unpaid / Unclaimed Dividends	1146.64	1123.35
Security Deposits	2.50	3.00
Other Liabilities		
- On account of Foreign Currency Forward Contracts	-	84.44
- Others (including payable for property, plant and equipment, etc.)	505.91	1223.18
TOTAL	1655.05	2433.97

There is no amount due and outstanding to be credited to Investor Education and Protection Fund as at the year end.

### Annual Report 2020-21

### **Notes to the Financial Statements**

#### 17. OTHER CURRENT LIABILITIES

 	₹ in Lakhs
Acat	Acat

	As at 31st March 2021	As at 31st March 2020
Advances from Customers	2713.49	8529.86
Statutory Liabilities	33008.77	31786.74
TOTAL	35722.26	40316.60

The Company has ongoing disputes relating to tax matters under various Central and State Acts pending before various judicial forums.

The Company has reviewed all its pending litigations and proceedings and believes that it has valid bases for appeals and intends to defend all such pending disputes vigorously. However, pending disposal of disputes, as a matter of prudence, it has adequately recognised the disputed amount in the books wherever required and is reflected above under 'Statutory Liabilities' - ₹ 13720.21 Lakhs (2020: ₹ 14748.72 Lakhs) Contingent liabilities where applicable are disclosed in the financial statements (Refer note 25).

#### 18. REVENUE FROM OPERATIONS

		₹ in Lakhs
	For the year ended 31st March 2021	For the year ended 31st March 2020
Particulars in respect of sales		
Cigarettes*	127173.20	113034.13
Unmanufactured Tobacco	19996.93	23877.96
	147170.13	136912.09
Other Operating Income		
Scrap Sales	106.41	113.01
Other receipts	12.33	16.88
TOTAL	147288.87	137041.98

<sup>\*</sup> net of trade promotions - ₹ 761.52 Lakhs (2020 - ₹ 4169.83 Lakhs)

#### 19. OTHER INCOME

	₹ in Lakhs
ha	voor ondod

	Provide consequents and a discontinuous	
	For the year ended 31st March 2021	For the year ended 31st March 2020
Interest on Loans and Deposits, etc.	4.35	12.57
Dividend Income from:		
Equity Instruments measured at FVOCI held at the end of reporting period	3.76	4.39
Other gains and losses from:		
Net gain recognised on sale of property, plant and equipment, etc.	1.33	23.97
Net gain arising on financial assets mandatorily measured at FVTPL*	3551.27	4484.82
Gain on foreign exchange (Net)	(33.65)	109.36
Provision no longer required written back	529.50	-
Other non-operating Income	122.04	101.19
TOTAL	4178.60	4736.30

<sup>\*</sup> Includes ₹ 2972.57 Lakhs (2020 - ₹ 3297.91 Lakhs) being net gain arising on sale of Investments

### **Notes to the Financial Statements**

#### 20. COST OF MATERIALS CONSUMED

₹ in Lakhs

	For the year ended 31st March 2021	For the year ended 31st March 2020
Raw Materials Consumed *		
Opening Stock	24536.14	24549.36
Purchases	47104.63	60002.05
	71640.77	84551.41
Less: Closing Stock	23925.33	24536.14
TOTAL	47715.44	60015.27

The above includes cost of unmanufactured tobacco sold - Value ₹ 17162.08 Lakhs (2020 - ₹ 20745.05 Lakhs).

#### 21. CHANGES IN INVENTORIES OF FINISHED GOODS AND WORK-IN-PROGRESS

₹ in Lakho

		R IN LAKINS
	For the year ended 31st March 2021	For the year ended 31st March 2020
(a) (Increase) / Decrease in Finished Goods		
Opening Stock	4020.19	2641.62
Closing Stock	4210.18	4020.19
	(189.99)	(1378.57)
(b) Increase / (Decrease) in Excise Duties on Finished Goods	210.33	1442.17
(c) (Increase) / Decrease in Work-in-Progress		
Opening Stock	1064.84	841.23
Closing Stock	910.63	1064.84
	154.21	(223.61)
TOTAL	174.55	(160.01)

#### 22. EMPLOYEE BENEFITS EXPENSES

₹ in Lakhs

	For the year ended 31st March 2021	For the year ended 31st March 2020
Salaries and wages	10366.64	9269.77
Contribution to Provident and other funds	512.23	445.10
Staff welfare expenses	563.00	527.51
TOTAL	11441.87	10242.38

#### 23. OTHER EXPENSES

₹ in Lakhs

	For the year ended 31st March 2021	For the year ended 31st March 2020
Insurance	345.03	220.76
Consumption of Stores and Spares	981.25	678.81
Power and Fuel	761.42	900.79
Rent	362.77	334.35
Repairs		
Buildings	176.53	67.08
Machinery	112.40	118.89
Others	54.32	61.97

<sup>\*</sup> Includes Packing Material

### **Notes to the Financial Statements**

#### ₹ in Lakhs

		VIII LUNIIS
	For the year ended 31st March 2021	For the year ended 31st March 2020
Rates and Taxes	193.88	935.46
Outward Freight	1680.86	1857.91
Sales Promotion Expenses	803.69	961.89
Distribution Expenses	354.63	532.10
Miscellaneous	3639.84	4666.46
Payment to Auditors (see note (a) below)	53.57	50.54
Corporate Social Responsibility (see note (b) below)	680.55	572.85
Directors' Sitting Fees & Commission	506.60	412.90
TOTAL	10707.34	12372.76

#### ₹ in Lakho

		VIII LUKIIS
	For the year ended 31st March 2021	For the year ended 31st March 2020
(a) Payment to Auditors		
Audit fees	35.00	30.00
Fees for audit related services, Limited Reviews, etc.	8.00	14.00
Fees for certification	8.50	3.25
Reimbursement of expenses	2.07	3.29
	53.57	50.54
(b) C		

#### (b) Corporate Social Responsibility (CSR)

As per Section 135 of the Companies Act 2013, the Company is required to spend at least 2% of its average net profit for the immediately preceding three years on CSR activities. The Company has identified, Health & Sanitation, Environment Sustainability, Education, Covid-19 & Disaster Relief as potential areas to undertake its CSR activities. The funds were primarily allocated to a corpus and utilised through the year on these activities which are specified in Schedule VII of the Companies Act 2013:

(i) Gross amount required to be spent by the Company during the year	680.55	572.85
(ii) Amount spent during the year on :		
(1) On Construction / Acquisition of any asset	-	-
(2) For purposes other than (1) above (Revenue account) *	680.55	572.85
	680.55	572.85

<sup>\*</sup> Includes ₹ 229.96 Lakhs (2020 - Nil) towards unspent CSR account as this pertains to ongoing projects.

#### **24. EARNINGS PER SHARE**

#### ₹ in Lakhs

	For the year ended 31st March 2021	For the year ended 31st March 2020
Earnings per Share is computed as under:		
(a) Profit for the year (₹ in Lakhs)	31079.43	30409.21
(b) Weighted average number of Ordinary Shares	1,54,41,920	1,54,41,920
(c) Basic Earnings Per Share (Face Value per Share - ₹ 10)	201.27	196.93
(d) Diluted Earnings Per Share (Face Value per Share - ₹ 10)	201.27	196.93

### **Notes to the Financial Statements**

#### 25. CONTINGENT LIABILITIES AND COMMITMENTS

#### (a) Contingent Liabilities

- (i) Claims against the Company not acknowledged as debts ₹ 674.84 Lakhs (2020 ₹ 101.17 Lakhs). These Comprise -
  - Excise duty, service tax and customs duty matters ₹ 170.59 Lakhs (2020 ₹ 96.92 Lakhs). Other matters including employees / ex-employees, etc.₹ 504.25 Lakhs (2020 - ₹ 4.25 Lakhs)
- In addition to the above, the Company is subject to certain other litigations, in the ordinary course of business and the industry in which it operates in, which are pending.
- (iii) It is not practicable for the Company to estimate the closure of these issues and the consequential timings of cash outflows and estimate of financial effect, if any, in respect of the above as its determinable only on occurrence of uncertain future events/ receipt of judgements pending at various forums.

#### (b) Commitments

Estimated amount of contracts remaining to be executed on Capital Account (not provided for) - ₹ 534.29 Lakhs (2020 - ₹ 3779.44 Lakhs)

#### **26. FUTURE LEASE OBLIGATIONS**

The Company has entered into various short term and low value operating lease agreements and the amounts paid under such agreements have been charged to revenue as Rent under Note 23. All these agreements are cancellable in nature.

#### 27. RELATED PARTY TRANSACTIONS DURING THE YEAR

₹ in Lakhs

		₹ in Lakhs
	For the year ended 31st March 2021	For the year ended 31st March 2020
(a) Company having significant influence		
British American Tobacco Group		
- Dividends paid, to		
<ul> <li>The Raleigh Investment Company Limited</li> </ul>	3729.03	3439.40
Tobacco Manufacturers (India) Limited	1317.31	1215.00
<ul> <li>Rothmans International Enterprises Limited</li> </ul>	68.54	63.21
(b) Remuneration to Key Managerial Personnel		
(i) Non - Executive Directors		
Mr. Naresh Kumar Sethi		
Mr. S Thirumalai		
Mr. Sudip Bandyopadhyay (w.e.f. 1 <sup>st</sup> June 2019)		
Ms. Rama Bijapurkar (w.e.f. 1 <sup>st</sup> April 2019)		
Mr. Rajiv Gulati (w.e.f. 26 <sup>th</sup> July 2019)		
Mr. Pradeep V. Bhide (upto 1 <sup>st</sup> July 2019)		
Ms. Mubeen Rafat (upto 11 <sup>th</sup> August 2019)		
Dividend Paid	0.03	0.02
Remuneration	150.00	100.00
Sitting fees and Commission	356.60	312.90
(ii) Executive Directors		
Mr. Aditya Deb Gooptu (w.e.f 1st December 2020) *		
Mr. Devraj Lahiri (upto 9 <sup>th</sup> December 2020)		

### Annual Report 2020-21

### **Notes to the Financial Statements**

		₹ in Lakhs
	For the year ended 31st March 2021	For the year ended 31st March 2020
Remuneration:		
- Short - term benefits	361.96	341.87
- other remuneration	70.62	31.77
* subject to shareholders' approval - ₹ 190.36 Lakhs (2020 - ₹ Nil)		
(iii) Other Key Managerial Personnel		
Mr. Anish Gupta, Chief Financial Officer		
Mr. Phani K Mangipudi, Company Secretary		
Remuneration:		
- Short - term benefits	202.02	185.10
- other remuneration	10.32	9.38
Dividend Paid #		

# amount is negligible

#### 28. SEGMENT REPORTING

The chief operating decision-maker (CODM) evaluates the Company's performance and allocates resources at an overall level considering the business and industry it operates in. Accordingly, the Company's business activity primarily falls within a single operating segment viz. Tobacco and related products. Therefore, the disclosures as per Ind AS 108 - 'Operating Segments' is not applicable.

Geographical segments considered for disclosure mainly consists of sales within India and sales outside India, information in respect thereof is as under:

		₹ in Lakhs
	For the year ended 31st March 2021	
a) Sales within India	138493.32	125103.66
b) Sales outside India	8676.81	11808.43
	147170.13	136912.09

The entire activity pertaining to sales outside India is carried out from India, hence all segment assets are considered entirely to be in India.

#### 29. FINANCIAL INSTRUMENTS AND **RELATED DISCLOSURES**

#### A Capital Managemnet

The Company's financial strategy aims to provide adequate capital to its business for growth on a going concern basis thereby creating sustainable stakeholder value. The Company funds its operations mainly through internal accruals.

#### Categories of Financial Instruments - Fair Value Measurement and Fair Value Hierarchy

The fair value of the financial assets and liabilities is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Methods and assumptions used to

estimate the fair value are consistent with those used for the earlier period.

Financial assets and liabilities are measured at fair value as at Balance Sheet date as under:

- i) The fair value of investment in government securities and quoted investment in equity shares is based on the current bid price of respective investments as at the Balance Sheet date.
- ii) The fair value of investments in mutual fund units is based on the net asset value ('NAV') as stated by the issuers of these mutual fund units in their published statements as at Balance Sheet date. NAV represents the price at which the issuer will issue further units of mutual fund as well as the price at which issuers will redeem such units for the investors.

### **Notes to the Financial Statements**

- iii) The fair values of the derivative financial instruments has been determined using valuation techniques with market observable inputs such as foreign exchange spot rates and forward rates as at end of reporting period, yield curves, volatility, etc., as applicable.
- iv) Cash and cash equivalents (except for investments in units of mutual fund), other bank balances, trade receivables, trade payables and other current financial assets and liabilities (except derivative financial instruments), have fair values that approximate to their carrying amounts due to their short-term nature.

Fair value of the financial instruments have been classified into various fair value hierarchies based on the following three levels:

Level 1 - Quoted prices for identical assets or liabilities in an active market.

Level 2 - Directly or indirectly observable market inputs, other than Level 1 inputs; and

Level 3 - Inputs for the assets or liabilities that are not based on observable market data (unobservable

If one or more of the significant inputs is not based on observable market data, the fair value is determined using generally accepted pricing model based on a discounted cash flow analysis, with the most significant input being the discount rate that reflects the credit risk of counterparty.

The following table shows the carrying amount and fair value of financial assets and liabilities, including their levels in the fair value hierarchy:

Particulars  Note  Financial Assets  Measured at Fair value through OCI  i) Equity Instruments  ii) Equity Instruments  3 Level  Sub-total	chy Carrying Fair Val	Carrying	Fair Value
Financial Assets  Measured at Fair value through OCI  i) Equity Instruments  ii) Equity Instruments  3 Level 10	Eair Va		Fair Value
Measured at Fair value through OCI i) Equity Instruments 3 Leve ii) Equity Instruments 3 Leve			
i) Equity Instruments 3 Level			
ii) Equity Instruments 3 Leve			
, 4,	255.60 255.6	60 164.91	164.91
Sub-total	13.94 13.94 13.94 13.94 13.94 13.94 13.94 13.94 13.94 13.94 13.94 13.94 13.94 13.94	<b>94</b> 13.94	13.94
Sub-total	269.54 269.5	178.85	178.85
Measured at Fair value through Profit and Loss			
i) Investment in Mutual Funds 9 Leve	88442.85 88442.	<b>85</b> 75119.79	75119.79
Sub-total Sub-total	88442.85 88442.8	<b>85 75119.79</b>	75119.79
Derivatives measured at fair value			
i) Foreign exchange forward contracts 5 Leve	<b>78.37 78.</b>		-
Sub-total Sub-total	78.37 78.	-	-
Measured at amortised cost			
i) Investments in Government Securities 3 -			
ii) Loans 4 -	11.35 11.	<b>35</b> 13.63	13.63
iii) Other Financial Assets 5 -	2.29 2.	<b>29</b> 2.15	2.15
iv) Trade receivables 10 -	1521.28 1521.3	<b>28</b> 1536.55	1536.55
v) Cash and cash equivalents 11 -	936.73 936.	<b>73</b> 2622.09	2622.09
vi) Other bank balances 12 -	1146.64 1146.6	1123.35	1123.35
Sub-total	3618.29 3618.2	29 5297.77	5297.77
Total financial assets	92409.05 92409.0	05 80596.41	80596.41

### Annual Report 2020-21

### **Notes to the Financial Statements**

						R IN Lakns	
		Fair Value	ir Value As at 31st Marc		r Value As at 31st March 2021	As at 31st M	arch 2020
Particulars	Note	Hierarchy (Level)	Carrying Value	Fair Value	Carrying Value	Fair Value	
FINANCIAL LIABILITIES							
Derivatives measured at fair value							
i) Foreign exchange forward contracts	16	Level 2	-	-	84.44	84.44	
Sub-total Sub-total			-	-	84.44	84.44	
Measured at amortised cost							
i) Trade Payables	15	-	13145.88	13145.88	14283.49	14283.49	
ii) Other financial liabilities	16	-	1655.05	1655.05	2349.53	2349.53	
Sub-total			14800.93	14800.93	16633.02	16633.02	
Total financial liabilities			14800.93	14800.93	16717.46	16717.46	

There were no significant changes in the classification and no significant movements between the fair value hierarchy classifications of assets and liabilities during current financial year.

#### C. Financial Risk Management Objectives

The Company's risk management framework anchored in its policies and procedures and internal financial controls aim to ensure that the Company's business activities that are exposed to a variety of financial risks namely liquidity risk, market risks, credit risk and foreign currency risk are identified at an early stage and managed within acceptable and approved risk parameters in a disciplined and consistent manner and in compliance with applicable regulations.

#### **Liquidity Risk**

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. Cash flow from operating activities provides the funds to service the financial liabilities on a day-to-day basis. The Company's approach in managing liquidity is to ensure that it will have sufficient funds to meet its liabilities when due without incurring unacceptable losses. In doing this, Management considers both normal and stressed conditions. The Company maintained a cautious liquidity strategy, with a positive cash balance throughout the year ended 31st March 2021 and 31st March 2020.

On the reporting date, the Company's Current assets aggregate to ₹ 125073.01 Lakhs (2020 - ₹ 116375.45 Lakhs) including Current investments, Cash and cash equivalents and Other bank balances of ₹ 90526.22 Lakhs (2020 - ₹ 78865.23 Lakhs) against an aggregate Non - Current liabilities of ₹ 2207.88 Lakhs (2020 -₹ 1985.45 Lakhs) and Current liabilities of ₹ 52326.82

Lakhs (2020 - ₹ 59009.82 Lakhs) and also there are no difference in value as per contracts and its carrying value as at the Balance Sheet date and are due within a year. Further, the Company's total equity stood at ₹94044.27 Lakhs (2020 - ₹78708.63 Lakhs). Accordingly, liquidity risk or the risk that the Company may not be able to settle its dues as they become due does not exist. This excludes the potential impact of extreme circumstances that cannot be reasonably predicted, such as natural disasters.

∓ in Lakha

#### **Market Risks**

The Company does not trade in equity instruments; it continues to hold certain investments in equity for long term value accretion which are measured at fair value through Other Comprehensive Income. The value of investment in such equity instruments as at 31st March 2021 is ₹ 269.54 Lakhs (2020 - ₹ 178.85 Lakhs).

The Company's investments are predominantly held in fixed deposits and debt schemes of mutual funds. The decision making is centralised and administered under a set of approved policies and procedures guided by the principles of safety, liquidity and returns. This ensures that investments are only made within acceptable risk parameters after due evaluation.

Fixed deposits are held with highly rated banks and companies and have a short to medium tenure and accordingly, are not subject to interest rate volatility. Investment in debt schemes of mutual funds are susceptible to market price risk that arise mainly from change in interest rate from time to time which may impact the return and value of such investments. However, given the relatively short tenure of underlying portfolio of such mutual fund schemes in which

### **Notes to the Financial Statements**

the Company has invested, such price risk is not significant.

As the Company is debt-free and its liabilities do not carry interest, the exposure to interest rate risk from the perspective of Financial Liabilities is negligible.

#### **Credit Risk**

Credit risk is the risk of financial loss to the Company if a customer or counter-party fails to meet its contractual obligations. The Company's customer base is large and diverse and credit is extended in business interest in accordance with well laid out guidelines issued centrally. Exceptions, if any, are approved by appropriate authority after due consideration of the customers credentials and financial capacity, trade practices and prevailing business and economic conditions. Our historic experience of collecting receivables is high and accordingly, the credit risk is low. Hence, trade receivables are considered to be a single class of financial assets.

The value of Trade Receivables as at 31st March 2021 is ₹ 1521.28 Lakhs (2020 - ₹ 1536.55 Lakhs)

Further, the Company maintains exposure in cash and cash equivalents, term deposits with banks, government securities, money market liquid mutual funds and derivative instruments with financial institution. The Company has set counter-parties limits based on multiple factors including financial position, credit rating, etc.

The Company's maximum exposure to credit risk as at 31st March 2021 and 31st March 2020 is the carrying value of each class of financial assets.

#### **Foreign Currency Risks**

The Company undertakes transactions denominated in foreign currency (mainly US Dollar, Euro and Pound Sterling) which are subject to the risk of exchange rate fluctuations. Financial assets and liabilities denominated in foreign currency, arising out of such transactions, are also subject to reinstatement risks.

The Company has established risk management policies to hedge the volatility arising from exchange rate fluctuations in respect of firm commitments and highly probable forecast transactions, through foreign exchange forward contracts. The proportion of forecast transactions that are to be hedged is decided based on the size of the forecast transaction and market conditions. As the counterparty for such transactions are Scheduled banks, the risk of their non-performance is considered to be insignificant.

The use of these foreign exchange forward contracts are intended to reduce the risk or cost to the Company and are not intended for trading or speculation purpose.

The information on such Derivative Instruments is as follows:

Forward exchange contracts designated under Hedge Accounting that were outstanding on respective reporting dates:

Currency Pair	Currency	As at 31st Marc	h 2021	As at 31st March 2020	
Currency Fair	Currency	Buy		Buy	Sell
USD / INR	INR	-	3818.73	-	3002.34

The aforesaid hedges have a maturity of less than 1 year as on respecting reporting dates.

The carrying amount of foreign currency denominated financial assets and liabilities, are as follows:

₹ in Lakhs

Cuman au Dain	C	As at 31st Marc	h 2021	As at 31st Ma	rch 2020
Currency Pair	Currency	Assets	Liabilities	Assets	Liabilities
USD / INR	INR	950.86	17.42	1130.16	58.02
EUR / INR	INR	-	75.99	-	928.41
CHF / INR	INR	-	-		102.95

### **Notes to the Financial Statements**

### Hedges of foreign currency risk and derivative financial instrument

Foreign exchange forward contracts that are designated as cash flow hedges and qualify for hedge accounting are fair valued at each reporting date and the resultant gain or loss is recognised in Other Comprehensive Income under 'Cash Flow Hedge' in Equity to the

extent considered highly effective and are reclassified into the Statement of Profit and Loss upon occurrence of the hedged transactions. Gain or loss on derivative instruments that are either not designated as cash flow hedges or designated as cash flow hedges to the extent considered ineffective is recognised in the Statement of Profit and Loss.

The movement in the cash flow hedging reserve in respect of designated cash flow hedges is summarised below:

		₹ in Lakhs
Particulars	2021	2020
At the beginning of the year	(63.49)	78.49
Add: Changes in the fair value of effective portion of matured cash flow hedges during the year	134.76	(5.54)
Add: Changes in the fair value of effective portion of outstanding cash flow hedges during the year	78.37	(84.44)
Less: Amounts transferred to the statement of profit and loss on occurrence of transaction during the year	50.03	115.41
(Less)/Add: Deferred tax	(40.97)	63.41
At the end of the year	58.64	(63.49)

#### **Foreign Currency Sensitivity**

A 1% strengthening of the INR against key currencies to which the company is exposed (net of hedges) would have led to the profit before tax for the year ended 31st March 2021 to be lower by ₹ 8.57 Lakhs (2020 - ₹ 0.41 Lakhs) and total equity (pre-tax) as at 31st March 2021 would change by ₹ 8.57 Lakhs (2020 - ₹ 0.41 Lakhs). A 1% weakening of the INR against these currencies would have led to an equal but opposite effect.

#### **General Risk Assessment**

The Company, to the extent possible, has considered the risks that may result from the uncertainity relating to COVID-19 pandemic and its impact on the carrying amounts of trade receivables, investments, financial instruments and effectiveness of its hedges. Based on the Company's analysis of the current indicators of the future economic condition on its business and the estimates used in its financial statements, the Company does not foresee any material impact in the recoverability of the carrying value of the assets. The risk assessment is a continuous process and the Company will continue to monitor the impact of the changes in future economic conditions on its business.

#### 30. EMPLOYEE BENEFIT PLANS

Employee Retirement Benefit Plans of the Company include Provident fund, Retirement Allowances, Gratuity, Pension and Leave Encashment. These plans

expose the Company to a number of actuarial risks such as investment risk, interest rate risk, longevity risk and inflation risk. The Company has developed policy guidelines within the applicable statutory framework, for allocation of assets to different classes with the objective of maintaining the right balance between risks and long-term returns. Further, investments are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets.

#### **Description of Plans**

#### (i) Provident Fund

Eligible employees of the Company receive benefits under the Provident Fund which are defined contribution / benefit plans wherein both the Company and the employees make monthly contributions equal to a specified percentage of the covered employees' salary. These contributions are made to the Funds administered and managed by the Govt. of India / Company's own Trust. The Company's own trust plan envisages guarantee of interest at the rate notified by the Provident Fund authority. The Company's contributions along with interest shortfall, if any, are charged to revenue in the year they are incurred. Expenditure for the year amounted to ₹ 291.73 Lakhs ( 2020 - ₹ 272.24 Lakhs).

### **Notes to the Financial Statements**

Major Category of Plan Assets as a % of the Total Plan Assets of the Company's Own Provident Fund Trust:

			₹ in Lakhs
Particulars		2021	2020
Central Government Securities	[%]	12.7	18.0
State Government Securities	[%]	45.1	41.8
High Quality Corporate Bonds	[%]	37.2	35.4
Equity Instruments	[%]	4.8	4.2
Cash and cash equivalent	[%]	0.2	0.6

#### (ii) Retirement Allowance

The Company has an unfunded defined benefit retirement allowance scheme for its employees in the workmen category. Liability with regard to such scheme is determined on actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method and charged to revenue in the period determined - ₹ 446.34 Lakhs; (2020-₹ 331.43 Lakhs). Consequently, Liability recognised in the Balance sheet as at 31st March 2021 ₹ 2181.59 Lakhs; (2020-₹ 1947.61 Lakhs).

#### (iii) Gratuity

In accordance with 'the Payment of Gratuity Act, 1972' of India, the Company provides for gratuity, a defined retirement benefit plan ( the 'Gratuity Plan') covering eligible employees. Liabilities with regard to such Gratuity Plan are determined on actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method and are charged to revenue in the period determined. The Gratuity Plan is a funded Plan administered by Company's own Trust which has subscribed to "Group Gratuity Scheme" of Life Insurance Corporation of India.

#### (iv) Pension Fund

The Company has a defined contribution pension scheme to provide pension to the eligible employees. The Company makes monthly contributions equal to a specified percentage of the covered employees' salary to a notified pension scheme under National Pension Scheme of the Government of India. The Company's contributions are charged to revenue in the period they are incurred -₹ 99.54 Lakhs ( 2020 -₹ 99.40 Lakhs).

In addition to the above, the Company has a funded defined benefit pension scheme for its employees in the workmen category. Liability with regard to such defined benefit plan are determined on actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method and are charged to revenue in the period determined. This plan is administered by the Company's own Trust which has subscribed to "Group Pension Scheme" of Life Insurance Corporation of India.

#### (v) Leave Encashment

The Company has a leave encashment scheme whereunder, leaves are both accumulating and non-accumulating in nature. The expected cost of accumulating leaves expected to be paid/availed as a result of the unused entitlement that has accumulated as at the balance sheet date is determined on actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method and are charged to revenue in the period determined . The Scheme its fully funded by way of subscription to the "Leave Encashment' of Life Insurance Corporation of India.

### **Notes to the Financial Statements**

Compensation, if any, for non-accumulating leaves is charged to revenue in the period in which the absences occurs.

					₹ in Lakhs
D	ticulars	As at 31st Ma	rch 2021	As at 31st Mai	rch 2020
Par	ticulars	Gratuity	Pension	Gratuity	Pension
Α	Components of Employer Expense	·			
	Recognised in the Statement of Profit and Loss				
	i) Current Service Cost	126.36	6.02	89.59	5.97
	ii) Past Service Cost	-	-	-	-
	iii) Net Interest Cost	(12.85)	(1.72)	(23.32)	(2.43)
	iv) Total expense recognised in the Statement of Profit and	113.51	4.30	66.27	3.54
	Loss				
	Remeasurements recognised in Other Comprehensive Income				
	v) Return on plan assets (excluding amounts included in Net interest cost)	(8.30)	(0.43)	33.46	0.87
	vi) Effect of changes in demographic assumptions	-	-	-	-
	vii) Effect of changes in financial assumptions	-	-	548.11	5.87
	viii) Changes in asset ceiling (excluding interest income)	-	-	-	-
	ix) Effect of experience adjustments	33.82	29.36	(269.45)	(4.85)
	x) Total remeasurements included in Other Comprehensive Income	25.52	28.93	312.12	1.89
	xi) Total defined benefit cost recognised in the Statement of Profit and Loss and Other Comprehensive Income (iv+x)	139.03	33.23	378.39	5.43

The current service cost and net interest cost for the year pertaining to Pension and Gratuity expenses have been recognised in "Contribution to Provident and other funds" under Note 22. The remeasurements of the net defined benefit liability are included in Other Comprehensive Income.

	Other comprehensive meanie.				
В	Net Asset/(Liability) recognised in Balance Sheet				
	i) Present value of Defined Benefit Obligation	4274.03	122.22	4385.39	97.29
	ii) Fair Value of Plan Assets	4265.00	111.50	4362.00	119.80
	iii) Status [Surplus/(Deficit)]	(9.03)	(10.72)	(23.39)	22.51
С	Changes in Defined Benefit Obligation (DBO)				
	i) Present value of DBO at the beginning of the year	4385.39	97.29	4201.70	108.49
	ii) Current Service Cost	126.36	6.02	89.59	5.97
	iii) Past Service Cost	-	-	-	-
	iv) Interest Cost	267.53	5.80	297.07	7.18
	v) Remeasurement (gains)/ losses:				
	Effect of changes in demographic assumptions	-	-	-	-
	Effect of changes in financial assumptions	-	-	548.11	5.87
	Changes in asset ceiling (excluding interest income)	-	-	-	-
	Effect of experience adjustments	33.82	29.36	(269.45)	(4.85)
	vi) Curtailment Cost/(Credits)	-	-	-	-
	vii) Settlement Cost/(Credits)	-	-	-	-
	viii) Benefits paid	(539.07)	(16.25)	(481.63)	(25.37)
	ix) Present value of DBO at the end of the year	4274.03	122.22	4385.39	97.29
D	Change in Fair Value of Assets				
	i) Plan Assets at the beginning of the year	4362.00	119.80	4181.77	136.43
	ii) Interest Income	280.38	7.52	320.39	9.61
	iii) Remeasurement gains/ (losses) on plan assets	8.30	0.43	(33.46)	(0.87)
	iv) Actual Company Contributions	153.39	-	374.93	-
	v) Benefits paid	(539.07)	(16.25)	(481.63)	(25.37)
	vi) Plan Assets at the end of the year	4265.00	111.50	4362.00	119.80
Е	Estimate of Employers' Expected Contribution for the next year	83.84	32.16	69.26	17.21

### **Notes to the Financial Statements**

₹ in Lakhs

Particulars	As at 31st Ma	rch 2021	As at 31st March 2020	
Particulars	Gratuity Pension Gratuity		Pension	
F Actuarial Assumptions	'			
i) Discount Rate (%)	6.50	6.50	6.50	6.50
ii) Expected Return on Plan Assets (%)	6.50	6.50	6.50	6.50

The estimates of future salary increases between 6% - 9%, considered in actuarial valuations take account of inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market.

#### G Investment details of the Plan assets

In the absence of detailed information regarding plan assets which are funded with Life Insurance Corporation of India, the composition of each major category of plan assets, the percentage or amount of each category to the fair value of plan assets is not disclosed.

#### Basis used to determine the Expected Rate of Return on Plan Assets

The expected rate of return on plan assets is based on the current portfolio of assets, investment strategy and market scenario. In order to protect the capital and optimise returns within acceptable risk parameters, the plan assets are well diversified.

#### Sensitivity Analysis

The Sensitivity Analysis below has been determined based on reasonably possible change of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant. These sensitivities show the hypothetical impact of a change in each of the listed assumptions in isolation. While each of these sensitivities holds all other assumptions constant, in practice such assumptions rarely change in isolation and the asset value changes may offset the impact to some extent. For presenting the sensitivities, the present value of the Defined Benefit Obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the Defined Benefit Obligation presented above. There was no change in the methods and assumptions used in the preparation of the Sensitivity Analysis from previous year.

₹	in	Lakhs

Particulars	DBO as at 31st March 2021	DBO as at 31st March 2020
1. Discount Rate + 100 basis points	4124.85	4208.23
2. Discount Rate - 100 basis points	4696.65	4790.57
3. Salary Increase Rate + 1%	4549.09	4664.12
4. Salary Increase Rate - 1%	4232.70	4301.95
Maturity Analysis of the Benefit Payments		
Year 1	492.23	473.61
Year 2	609.68	440.47
Year 3	435.13	530.92
Year 4	598.66	385.41
Year 5	419.39	523.26
Next 5 Years	1377.08	1403.27

### **Notes to the Financial Statements**

#### 31. EMPLOYEE SHARE BASED PAYMENT

#### Information in respect of Options granted under the Company's Employee Stock Option Scheme ('Scheme")

S. No		VST Employees Stock Option Scheme - 2020
1	Date of Shareholders' approval	5 <sup>th</sup> February 2021
2	Total number of Options approved under the Scheme	Options equivalent to 7,70,000 Ordinary Shares of ₹ 10.00 each.
3	Vesting Schedule	The vesting period for conversion of Options is as follows: On completion of 12 months from the date of grant of the Options: 30% vests On completion of 24 months from the date of grant of the Options: 30% vests On completion of 36 months from the date of grant of the Options: 40% vests
4	Pricing Formulae	The Pricing Formula, as approved by the Shareholders of the Company, is such price, a determined by the Nomination & Remuneration Committee (NRC). Currently, NRC has envisaged grant of share option to eligible employees at 'market price' as defined from time to time under the Securities and Exchange Board of India (Share Based Employee Benefits) Regulations 2014.
5	Maximum term of Options granted	4 years from the date of vesting
6	Source of Shares	Secondary Market
7	Variation in terms of Options	None
8	Method used for accounting of share based payment plans	The employee compensation cost has been calculated at fair value using Black Schole's option pricing model after applying the following key assumptions on a weighted average basis.
	Expected volaitility	Volatility was calculated using standard deviation of daily change in historic stock price
	Expected option life	The expected option life for each tranche shall be different depending on its vesting period and contractual term. Accordingly, the expected option life is calculated as (Year of Vesting + Contractual Option Term)/2
	Risk-free interest rate	Zero coupon soverign bond yields were utilised with maturity equal to expected term of the option

Under VST Employees Stock Option Scheme - 2020, no Options have been granted upto period ended 31st March 2021.

As per our report of even date.

For **B S R & Associates LLP** 

Firm Registration No. 116231W/W - 100024

Chartered Accountants

**SRIRAM MAHALINGAM** 

Partner

Membership No. 049642

Hyderabad, 27th April 2021

On behalf of the Board,

DIN: 08296486

ADITYA DEB GOOPTU

DIN: 07849104

**ANISH GUPTA** 

**PHANIK. MANGIPUDI** 

Hyderabad, 27th April 2021

On behalf of the board,

NARESH KUMAR SETHI

Chairman

Managing Director

Chief Financial Officer

Company Secretary

## **Operating Results**

#### **OPERATING RESULTS 2012 - 2021**

										₹ in Lakhs
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenue from operation - Cigarette	143194	143369	138528	146140	178731	198325	110788	94382	113034	127173
Less: excise duty	91833	95739	84203	88692	117984	133891	41106	8510	13107	36191
Net revenue from operation - Cigarette	51361	47630	54325	57448	60747	64434	69682	85872	99927	90982
Revenue from operation - others	17082	19238	24593	26168	27568	27805	25076	24029	24008	20116
Total revenue from operation - net	68443	66868	78918	83616	88315	92239	94758	109901	123935	111098
Operating profit	18494	15781	19154	21067	20638	21082	25483	31177	37289	37551
Other income (net)	2572	2625	3244	1809	2020	2008	2462	3890	4736	4179
Profit before tax & extraordinary item	21066	18406	22398	22876	22658	23090	27945	35067	42025	41730
Profit after tax & Extraordinary item	14251	12625	15015	15221	15311	15153	18189	22684	30409	31079
Other comprehensive income after tax	-	-	-	-	-	(129)	62	(63)	(418)	162
Total comprehensive income	14251	12625	15015	15221	15311	15024	18251	22621	29991	31241

#### **EQUITY, LIABILITIES AND ASSETS 2012 - 2021**

										₹ in Lakhs
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Share capital	1544	1544	1544	1544	1544	1544	1544	1544	1544	1544
Other equity	27475	28867	31280	33124	35499	52353	56665	64859	77165	92500
Shareholder's funds	29019	30411	32824	34668	37043	53897	58209	66403	78709	94044
Property, plant and equipment, intangible assets and capital work-in-progress (net)	16353	17523	20913	19778	21468	22083	22930	21371	19975	20601
Other assets (net of liabilities*)	12666	12888	11911	14890	15575	31814	35279	45032	58734	73443
Net assets employed	29019	30411	32824	34668	37043	53897	58209	66403	78709	94044

#### **PERFORMANCE 2012 - 2021**

										₹ in Lakhs
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Earnings per share (₹)	92.3	81.8	97.2	98.6	99.2	98.1	117.8	146.9	196.9	201.3
Dividend per share (₹)	65.0	62.5	70.0	70.0	70.0	75.0	77.5	95.0	103.0	114.0
Dividend^	10037	9651	10809	10809	10809	11581	11967	14670	15905	17604
Return on capital employed (%)	49.1	41.5	45.7	43.9	41.3	28.1	31.2	34.2	38.6	33.0

<sup>\*</sup> Borrowings - Nil

<sup>^</sup> Excludes Income Tax on Dividend, if any

#### ANNEXURE TO THE DIRECTORS' REPORT

Information under Section 197(12) of the Companies Act, 2013 read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and forming part of the Directors' Report for the year ended 31st March, 2021

Nar	Name Age Qualifi		Qualifications	Designation & Nature of Duties	Date of Commencement of Employment	Exp. in years	Remuneration received / receivable	Last employment						
	Names of top ten employees in terms of remuneration drawn and name of every employee who was employed throughout the Financial Year and in receipt of remuneration which, in the aggregate, was not less than 102 lakhs rupees per annum													
1	Kalyan Basu	51	B.Com., MBA (XLRI)	President - Marketing	15-09-2006	27	14,551,679	Coca Cola India						
2	Rohit Sahni	59	B.Sc.	Vice President - Marketing	01-03-2006	32	14,526,087	Dabur India Limited						
3	Lakshmi Narasaiah T	55	M.Sc. Ag., Ph.D.	Vice President - Leaf	01-02-1994	27	13,073,285	-						
4	Anish Gupta	49	B.Com., FCA	Chief Financial Officer	07-08-2000	24	12,602,818	ITW Signode						
5	Sriram S	54	B.E., PGCHRM (XLRI)	Vice President - Technical	02-03-1993	32	12,479,489	Shriram Refrigeration						
6	Phani K Mangipudi	41	B.Com., CS, LLB	Company Secretary & Head-Legal & Secretarial	07-02-2017	19	8,631,570	Agro Tech Foods Limited						
7	Magesh L	51	MBA	General Manager	01-06-2006	31	7,519,362	Alembic Limited - OTC Division						
8	Dev Gurung	52	M.Com., PGD in Advertising	General Manager	10-06-2013	29	7,397,814	Saatchi & Saatchi						
9	Biju Joseph P	54	B.Tech	General Manager Production (PMD)	15-03-1993	32	7,282,641	Siemens Limited						
10	M Pavan Kumar Reddy	44	B.Com (Hons.)	Deputy General Manager	22-01-2007	23	6,726,037	Seagram India						
	Employed for part of the financial year, was in receipt of remuneration which, in the aggregate, was not less than Eight lakhs Fifty Thousand rupees per month													
1	Devraj Lahiri	48	B.Com., MBA	Managing Director	12-03-2001	23	24,222,065	NFO Singapore						
2	Aditya Deb Gooptu	49	B.E., PGDBM	Managing Director	01-12-2020	24	19,035,967	Godfrey Phillips India Ltd						
3	Gopi A	58 	B.E., MBA	Vice President - Technical	01-08-1994	34	12,918,145	BMF Beltings Limited						

NOTES: 1. All appointments are / were contractual.

- 2. No Director is related to any other Director or employee of the Company listed above.
- 3. No employee was in receipt of remuneration for the year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, is in excess of that drawn by the managing director or whole-time director or manager and holds by himself or along with his spouse and dependent children, not less than two percent of the equity shares of the Company.
- 4. Remuneration received / receivable includes salary, performance bonus, allowances, other benefits / applicable perquisites, and Company's contribution to Provident Fund & other Funds and where it is not possible to ascertain the actual expenditure incurred by the Company in providing a perquisite, the monetary value of such perquisite is calculated in accordance with the Income Tax Act, 1961, and the Rules made thereunder.

On behalf of the Board,

Dated this 27<sup>th</sup> day of April, 2021 Hyderabad Naresh Kumar Sethi DIN No : 08296486

