



#### **Cholamandalam Investment and Finance Company Limited**

Corporate Presentation – March 2018



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## **CORPORATE OVERVIEW**





#### **Company Highlights**

# **Positioning**

• Established in 1978, one of India's leading NBFC's, focused in the rural and semi-urban sector with a market capitalisation of ₹ 227 bn<sup>1</sup>

#### **Exceptional Lineage**

• A part of the ₹ 300 bn Murugappa Group - founded in 1900, one of India's leading business conglomerates with 28 businesses including 8 listed companies and workforce of 40,000 employees

## Management

- Highly experienced management team with unrivaled industry expertise
- Significant synergies with the Murugappa group, deriving operational and financial benefits



#### Robust Sector Growth

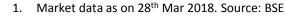
• Presence across vehicle finance, business finance, home equity broking stock loans, and distribution of financial products

#### 5) Robust Operating Profile

- Total AUM of ₹ 429 bn as of Mar 2018 with Net NPA of \*1.66% and a healthy RoA of 4.6 %
- Operating income CAGR of 14% over FY14 to FY18

# Diversified Footprint

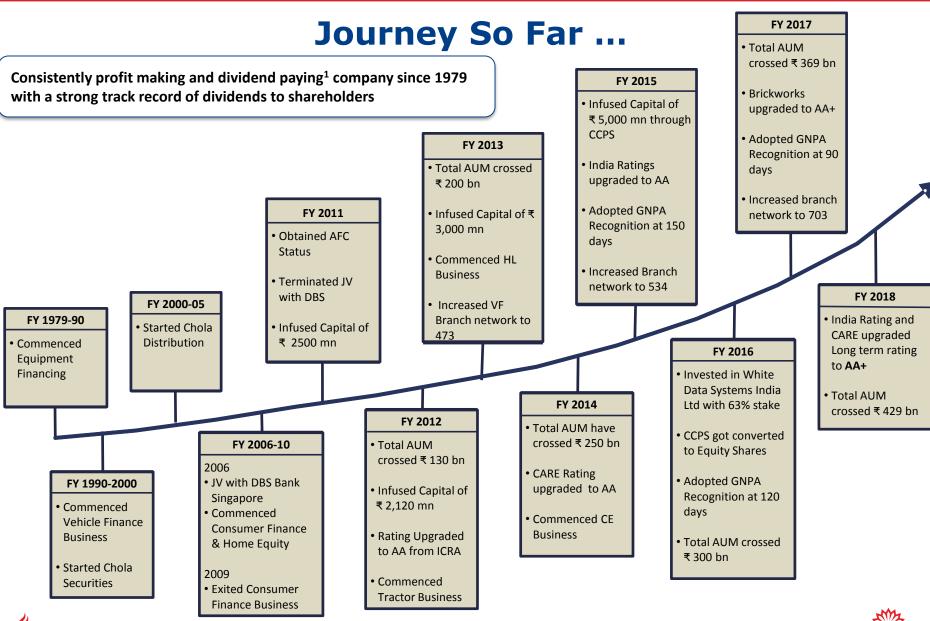
- Operates from 873 branches across 27 states and 79% presence across Tier III IV, V, and VI towns
- One of the leading NBFCs in Asset **Financing Business**



At 3 months overdue







- L. Except 2009, average dividend payout for the last 10 years is 35% on capital.
- 2. Total AUM Assets under Management



# **Major Companies - Murugappa Group**

Company Name	Market Capitalisation	Description
Chola Enter a better life	• ₹ 2,26,624 mn (US\$ 3,484 mn)	<ul> <li>Cholamandalam Investment and Finance Company Limited is a Non Banking Finance Company and one of the leading financial provider for vehicle finance, business finance, home equity loans, home loans, stock broking &amp; distribution of financial products</li> </ul>
Coromandel	• ₹ 1,53,150 mn (US\$ 2,355mn)	• Coromandel International Limited is the leading phosphatic fertilizer company in India, with a production capacity 3.2 mn tonnes of phosphatic fertilizer.
CUMI	• ₹ 65,662 mn (US\$ 1,010 mn)	• Carborundum Universal Limited is a pioneer in coated and bonded abrasives, super refractories, electro minerals and industrial ceramics. The Company currently has presence in Australia, South Africa, Russia, Canada and Middle East.
PARRYS	• ₹ 48,930 mn (US\$ 752 mn)	<ul> <li>EID Parry (India) Limited offers wide range of agro products such as sugar, microalgal health supplements and bio products, with a capacity to crush 34,750 tones of cane per day (TCD)</li> </ul>
INDIA	• ₹ 41,060mn (US\$ 631 mn)	<ul> <li>Tube Investments of India Limited offers wide range of engineering products such as Steel tubes, chains, car door frames, etc. apart from e-scooters, fitness equipment and cycles</li> </ul>
Chola MS GENERAL INSURANCE	<ul><li>Unlisted</li></ul>	<ul> <li>Cholamandalam MS General Insurance Company Limited is a JV of Murugappa Group with Mitsui Sumitomo Insurance Group of Japan, (5<sup>th</sup> largest insurance group across the globe)</li> </ul>





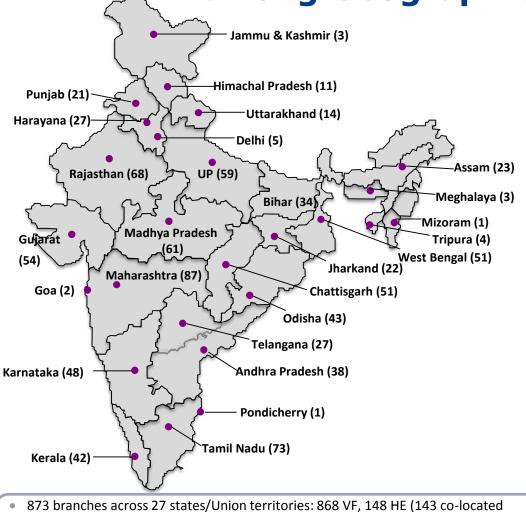
#### **SPIRIT OF CHOLA**



"The fundamental principle of economic activity is that no man you transact with will lose, then you shall not."

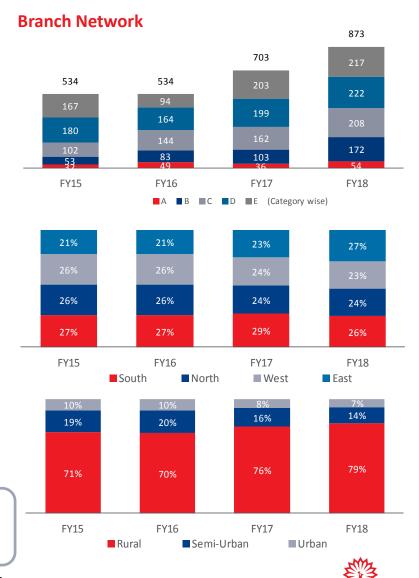


#### **Strong Geographical Presence**



- 873 branches across 27 states/Union territories: 868 VF, 148 HE (143 co-located with VF) and 127 HL (co-located with VF).
- 79% locations are in Tier-III, Tier-IV, Tier V and Tier-VI towns
- Strong Pan India presence





murugappa

#### **COMPANY PERFORMANCE – AT A GLANCE**

	FY15	FY16	FY17	FY18	YoY
Disbursements (₹ mn)					Growth
Vehicle Finance	93,627	1,23,830	1,44,710	2,05,400	42%
Home Equity	30,434	34,764	30,559	31,740	4%
MSME	2,490	3,253	6,663	6,291	-6%
Home Loans	892	1,746	3,247	6,060	87%
Agri , Trip Loans & Others	633	209	734	1,645	124%
Total	1,28,076	1,63,803	1,85,913	2,51,135	35%
AUM (₹ mn) *					
On Book	2,19,043	2,54,861	2,79,036	3,66,455	31%
Assigned	35,482	41,643	62,633	62,336	0%
Total	2,54,525	2,96,504	3,41,670	4,28,791	25%
Networth (₹ mn)					
Equity Share Capital	1,437	1,562	1,565	1,564	0%
Reserves and Surplus ^	30,289	35,012	41,284	49,938	21%
Total	31,727	36,574	42,849	51,502	20%
Profibatility (₹ mn)					
Gross Income	36,912	41,937	46,603	54,258	16%
NIM	17,308	21,429	24,295	31,179	28%
PBT	6,572	8 <i>,</i> 708	11,056	14,833	34%
PAT	4,352	5,685	7,187	9,741	36%
Asset Ratios					
Gross Yield	16.9%	17.1%	16.5%	16.9%	
NIM	7.9%	8.7%	8.6%	9.7%	
Expenses	3.4%	3.4%	3.6%	4.0%	
Losses and Provisions	1.5%	1.7%	1.1%	1.1%	
ROTA (PBT)	3.0%	3.6%	3.9%	4.6%	

- AUM refers to Own assets + off balance sheet items which have been securitised/sold on a bilateral assignment basis less provisions.
- FY 15 Disbursements in others, include Rs.618M of Gold Loans which has since been dis-continued
- ^ FY15 Reserve & Surplus includes Compulsory Convertible Preference Shares of Rs.5000mn (converted to Equity in Sep 2015 @ ₹ 407).
- Losses & Provisions, PBT, PAT & ROTA are after considering additional provisions as follows:



Provision for Loan Loss -

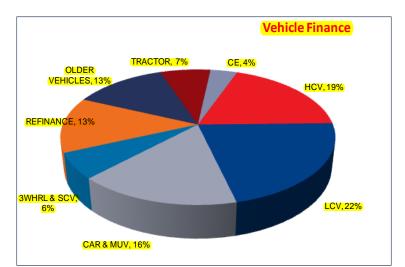
Standard Asset Provision -

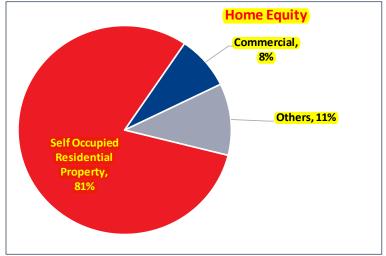
FY15 5 months+ 0.30% FY16 4 months+ 0.35% FY17 3 months+ 0.40% FY18 3 months+ 0.40%



# **Company Performance – Portfolio Breakup**

AUM * (₹ mn)	FY15	FY16	FY17	FY18	Growth
Vehicle Finance					
On Book	1,49,215	1,79,144	2,02,709	2,81,505	39%
Assigned	27,171	21,859	33,597	33,550	0%
Managed Assets % of Total	1,76,386 <i>69%</i>	2,01,003 <i>68%</i>	2,36,306 <i>69%</i>	3,15,054 <i>73%</i>	33%
Home Equity					
On Book	64,487	68,734	66,891	71,179	6%
Assigned	8,312	19,784	29,036	28,786	-1%
Managed Assets % of Total	72,799 <i>29%</i>	88,518 <i>30%</i>	95,927 <i>28%</i>	99,966 <i>24%</i>	4%
Others					
On Book & Assigned % of Total	5,340 <b>2</b> %	6,983 <b>2%</b>	9,437 <b>3</b> %	13,771 <b>3</b> %	46%
Total					
On Book	2,19,043	2,54,861	2,79,036	3,66,455	31%
Assigned	35,482	41,643	62,633	62,336	0%
Managed Assets	2,54,525	2,96,504	3,41,670	4,28,791	25%

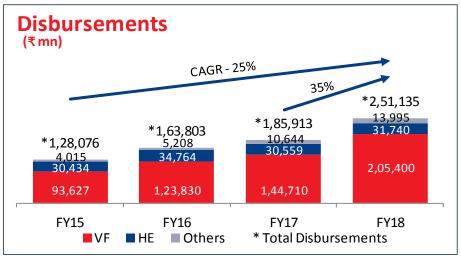


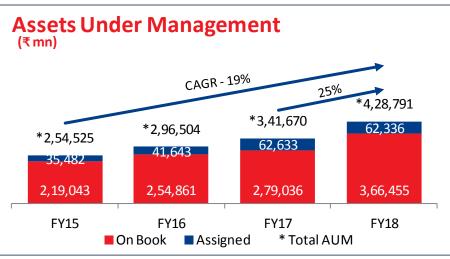


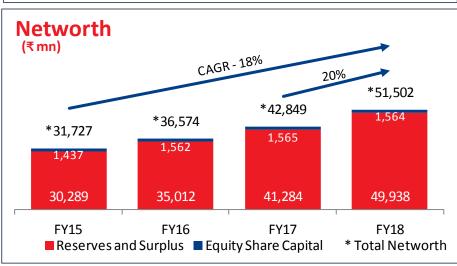


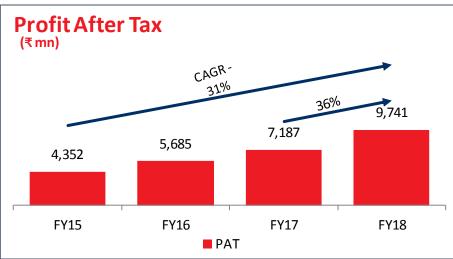


## **Chola – 4 Year Financial Summary**









**Note:** PAT is after considering additional provisions as follows:



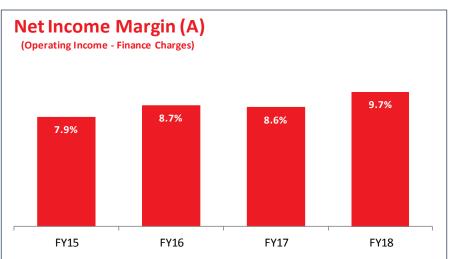
Provision for Loan Loss -

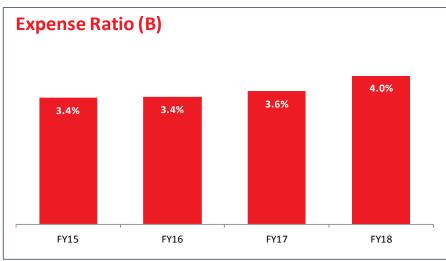
Standard Asset Provision -

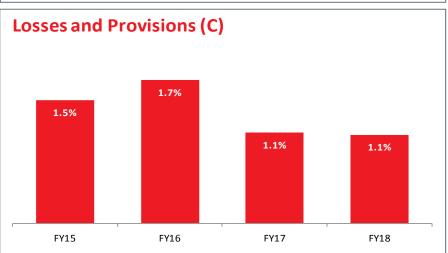
FY1 5 months+ 0.30% FY16 4 months+ 0.35% FY17 3 months 0.40% FY18 3 months 0.40%

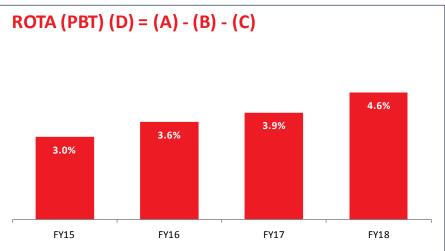


## **Chola - 4 Year Financial Summary (Cont'd)**









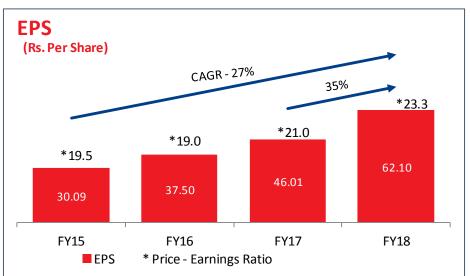
**Note:** ROTA (PBT) is after considering additional provisions as follows:

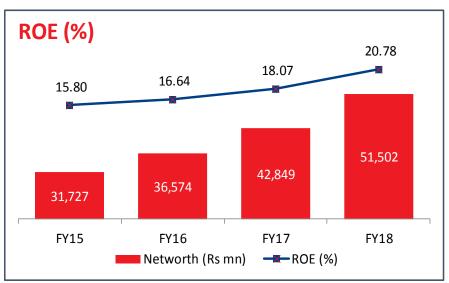


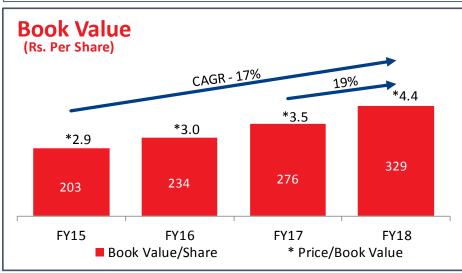
Provision for Loan Loss -Standard Asset Provision - FY15 5 months+ 0.30% FY16 4 months+ 0.35% FY17 3 months+ 0.40% FY18 3months+ 0.40%

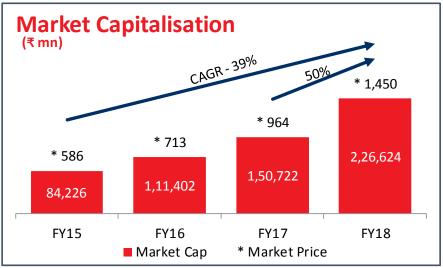


#### **Market Overview**





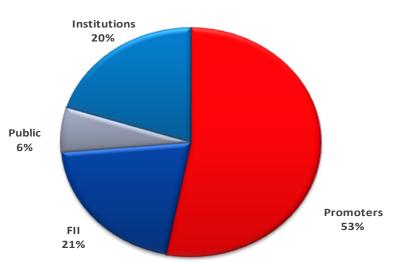


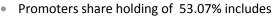




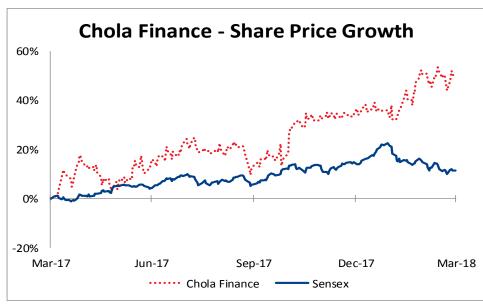
# **Shareholding**

#### **Shareholding Pattern**





- TI Financial Holdings Limited 46.21%,
- Ambadi Investments Private Ltd 4.62%
- Others 2.24%



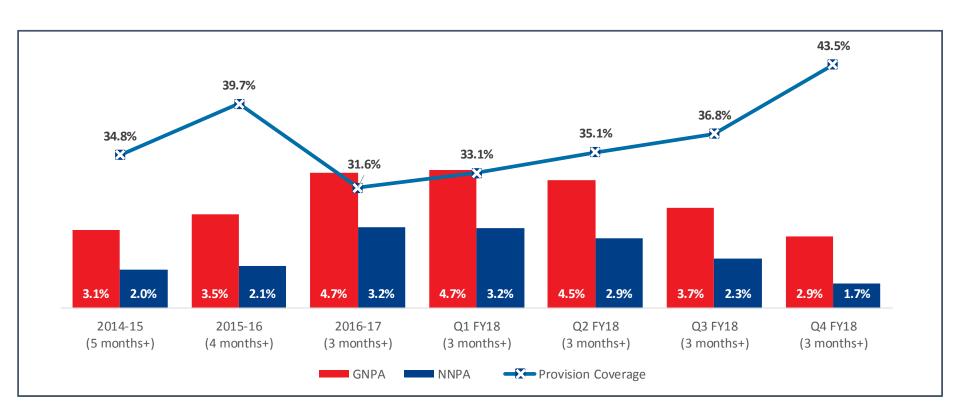
	Mar 17	Jul 17	Sep 17	Dec 17	Mar 18
Chola Finance (₹/share	964	1,107	1,081	1,294	1,450
BSE Sensex	29,621	31,222	31,282	34,057	32,969



# Performance Highlights - Q4FY18 & FY18



# **ASSET QUALITY**





# **Highlights – FY18**

Disbursements	Disbursement for FY18 stood at Rs. 2,51,135 mn, a growth of <b>35% YoY</b> .
PAT	PAT for FY18 stood at Rs. 9,714 mn, a growth of <b>35% YoY</b> .
RoE	Return on equity at <b>20.78%</b> in FY18, a growth of 15% YoY.
AUM	Total assets under management has crossed <b>Rs 429 bn</b>
Rating	India Ratings and CARE have upgraded long-term debt rating from AA to AA+
Awards and Recognitions	CII award for "Top 26 Innovative Organizations"  Company with Great Managers – 2017 by People Business and Times Group  The Golden Tigers Award for Excellence in CSR by World CSR Congress  National award for Excellence in CSR by World Federation of CSR Professionals  Featured in ASSOCHAM 9th Global and CSR Sustainability Compendium-16-17









#### **BUSINESS OVERVIEW**











# **Vehicle Finance**



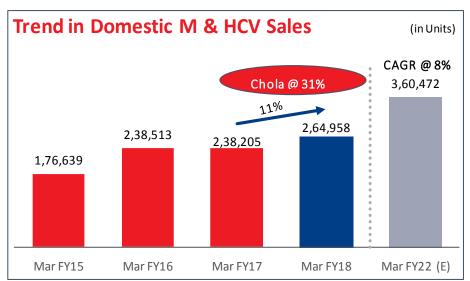


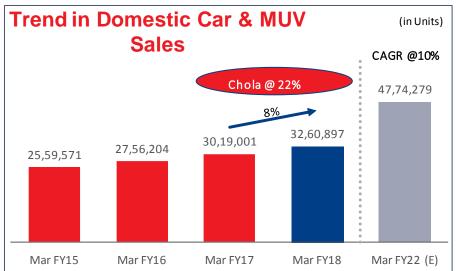






#### **Vehicle Finance - Industry**





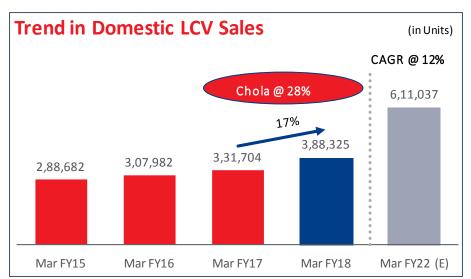
- Government's increased thrust on infrastructure and rural sectors in the recent budget will aid growth.
- Regulatory restrictions on overloading of vehicles, phasing out of old diesel vehicles will thereby help shift to higher tonnage vehicles.
- Pent up demand post GST and pick up in construction and mining activities in select states would also continue to drive demand.

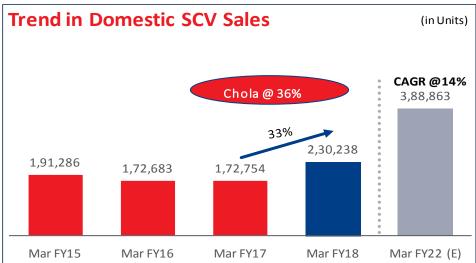
- Higher Income, lower penetration and lower cost of capital to boost long term demand
- Improved vehicle penetration by 35% in the next 5 years (20 vehicles per 1000 to 27 vehicles per 1000 population)
- Capacity utilization of passenger vehicle industry has increased to 77% in 17-18 from 68% in 15-16 and is expected to continue rising.





#### **Vehicle Finance - Industry**

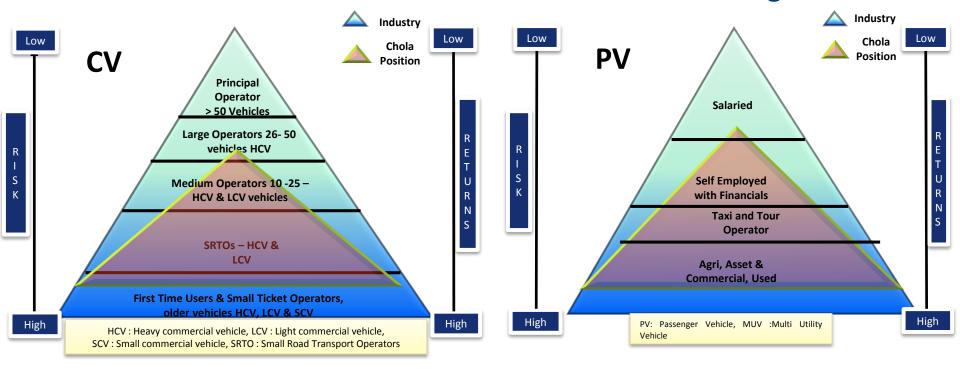




- Stronger demand from Consumption-driven sectors and E-commerce focused logistic companies will drive for growth
- GST roll out and its impact on logistic sector is expected to aid growth in the medium term
- Changes in warehousing pattern post GST, through increasing adoption of hub and spoke model, is driving the need for faster and efficient trucks.
- Substitution of three-wheelers to SCVs, which enables higher carrying capacity and lower TAT and make it more cost efficient.
- Bus Sales to be supported by growing urban population, demand from schools and corporates and increased intercity travel.



#### **Vehicle Finance – Business Model & Positioning**

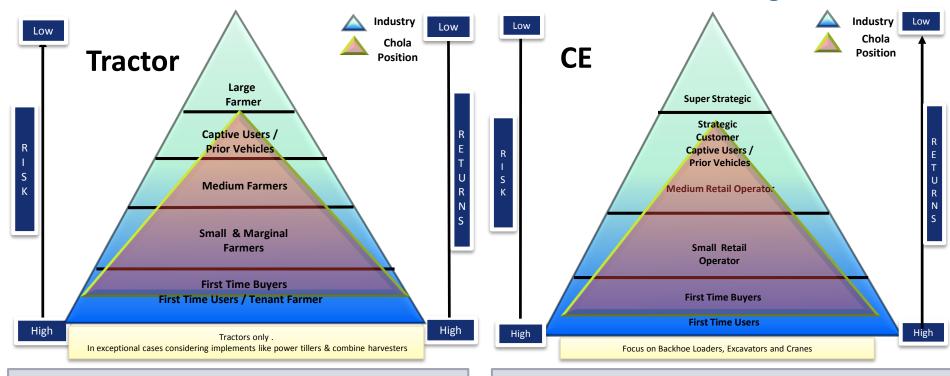


- ~65% of disbursements are to micro & small enterprises and agri -based customer segment
- Chola positioning-
  - Middle of the pyramid through New CVs, Used **CVs**
  - Top of the Bottom of the pyramid through SCV & older CVs Shubh

- ~ 66% of disbursements are to Chola Existing, Agri & Commercial usage customers
- ~ 34% disbursements are to Self Employed with financials
- Chola positioning-
  - Middle of the pyramid is into Agri, Asset & Commercial.



#### **Vehicle Finance – Business Model & Positioning**



- ~65% of disbursements are to agri -based customer segment
- Application -
  - Agri usage
  - Commercial usage
  - Agri and Commercial usage
- New & Used

- ~ 69% of disbursements are to retail customer segment
- Application
  - Captive
  - Hiring
- New & Used



# **Vehicle Finance - Key Differentiators**











Quicker Turn Around Time – (TAT)

Reputation as a long term and stable player in the market

Strong dealer and manufacturer relationship

Good penetration in Tier II and Tier III towns

In house sales and collection team which is highly experienced and stable

Low employee turnover

Good internal control processes

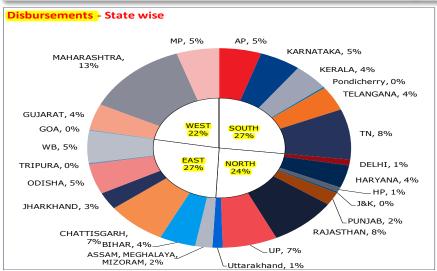
Customised products offered for our target customers

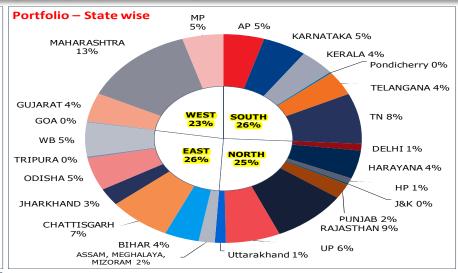
Strong collection management

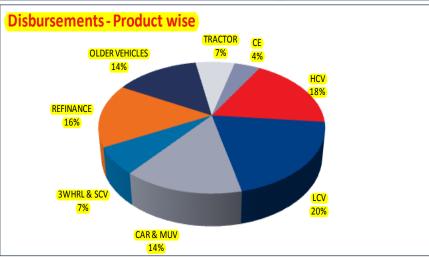


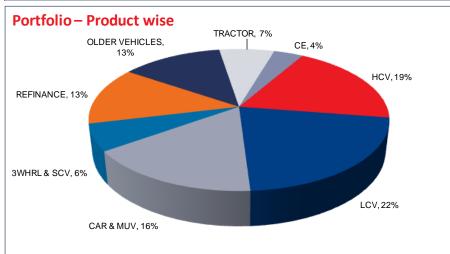
#### **Vehicle Finance - Disbursement / Portfolio Mix - FY18**

#### Well diversified across geography & product segments



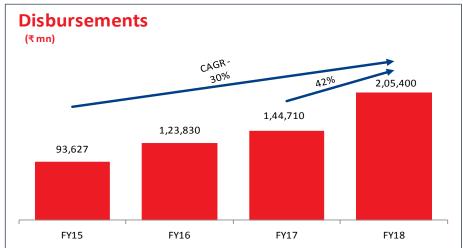


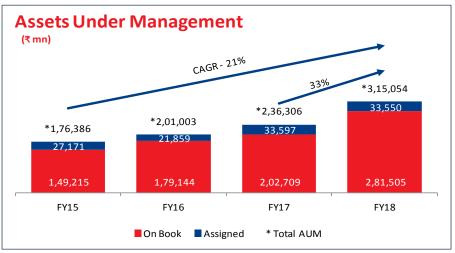


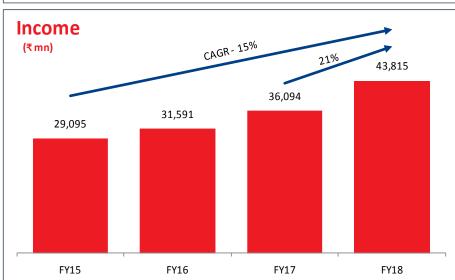


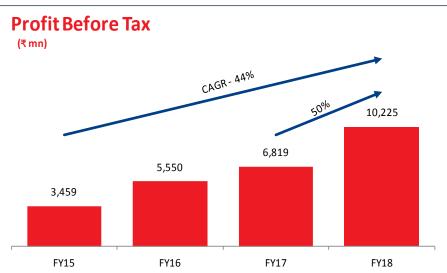


# **Vehicle Finance - Financial Summary FY18**









**Note:** PBT is after considering additional provisions as follows:



Provision for Loan Loss -

Standard Asset Provision -AUM is Net of provisions.

FY15 5 months+ 0.30%

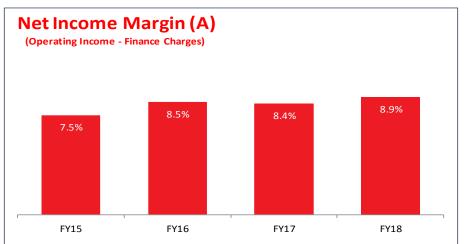
FY16 4 months+ 0.35%

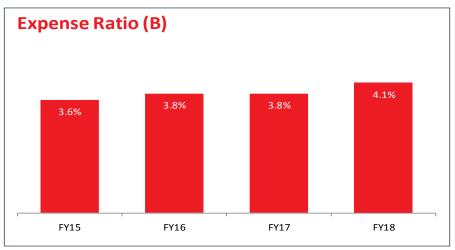
FY17 3 months+ 0.40%

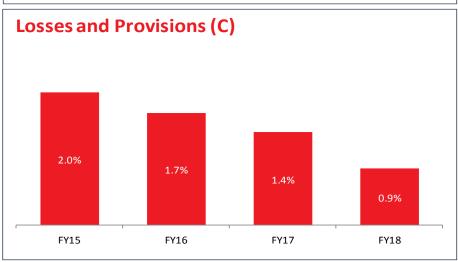
FY18 3 months+ 0.40%

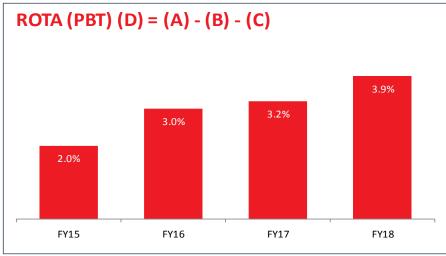


#### **Vehicle Finance - Financial Summary FY18 (Cont'd)**









Note: Losses & Provisions & ROTA are after considering additional provisions as follows:



Provision for Loan Loss -

Standard Asset Provision -

FY15 5 months+ 0.30%

FY16 4 months+ 0.35%

FY17 3 months+ 0.40%

FY18 3 months+ 0.40%







# **Home Equity**







#### **Home Equity - Industry outlook**



- Net interest Margin (NIMs) have fallen across the industry due to high competition from Banks and HFCs and aggressive rates
- Yields have fallen 200 bps in the last 18 months due to high competition
- As the borrowing rates harden, the lending rates are likely stabilize over next 2 years



- CRISIL report pegs the growth for FY 2019 at 13-15% taking the total
   AUM to Rs 4.29 lakh crores
- Demand for formal credit among MSMEs would drive the demand for LAP loans
- Overall economic activity revival would be the key driver for LAP loans



- Negative effects of demonetisation and GST are progressively wearing off.
- Auto sector revival is seen as a positive impact on MSME sector.



# **Home Equity - Key Differentiators**

#### **Process Differentiator**

- One of the best turnaround times in the industry
- Personalised service to customers through direct interaction with each customer



#### **Pricing**

- Fee Income adequate to cover origination & credit cost
- Leverage cross sell opportunities for additional income
- Effective cost management

#### **Underwriting Strategy**

- Personal visit by credit manager on every case
- Assess both collateral and repayment capacity to ensure credit quality

#### **Structure**

- Separate verticals for sales, credit & collections to drive focus
- Convergence of verticals at very senior levels
- Each vertical has independent targets vis-à-vis their functions









## **Home Equity - Q4 & FY18 Performance**

**Disbursements** 

In FY 18, Disbursements has grown by 4%, over last year. However the business has grown by 48% in Q4, over same quarter last year

**Asset under** management The business has grown the Assets by 4% for FY 18(YoY). Pre-closures are being controlled by better engagement with customer, however it continues to be pain point for the business impacting the growth

Collection results during this quarter has been good with SARFAESI

Loss and provisions

resolutions started to yield results. Overall GNPA has dropped in this quarter

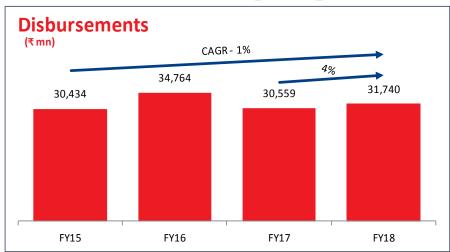
same quarter last year.

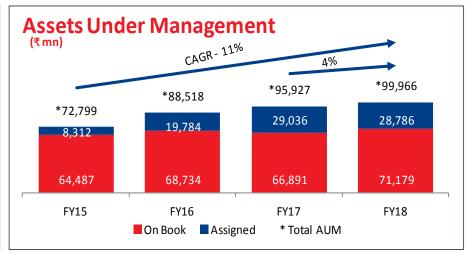
NCL in FY 18, dropped by 40% (YoY) and by 50% in this guarter over

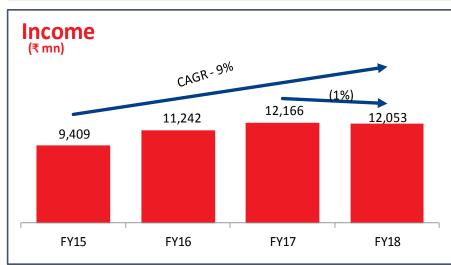
**Profit before tax** 

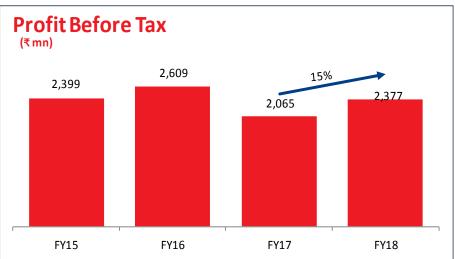
Profit for the year has grown by more than 15% on YOY basis and in Q4 it has grown by 35%

## **Home Equity - Financial Summary FY18**









**Note:** PBT is after considering additional provisions as follows:



Provision for Loan Loss -Standard Asset Provision -AUM is Net of provisions.

FY15 5 months+ 0.30%

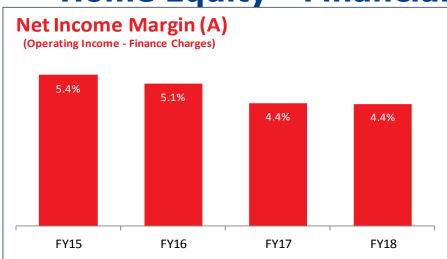
FY16 4 months+ 0.35%

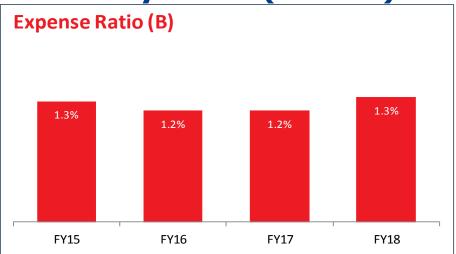
FY17 3 months+ 0.40%

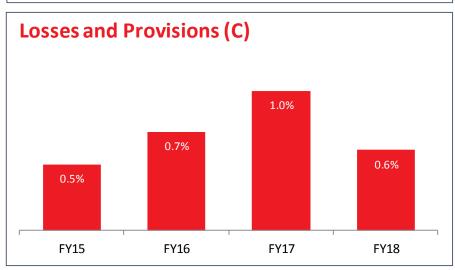
**FY18** 3 months+ 0.40%

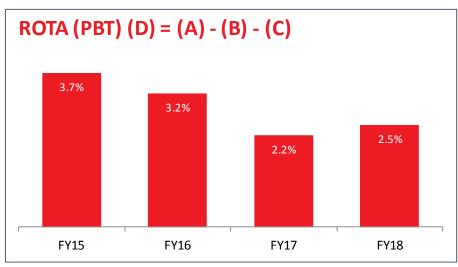


Home Equity - Financial Summary FY18 (Cont'd)









**Note:** Losses & Provisions & ROTA are after considering additional provisions as follows:



Provision for Loan Loss -

Standard Asset Provision -

FY15 5 months+ 0.30%

FY16 4 months+ 0.35%

FY17 3 months+ 0.40%

FY18 3 months+ 0.40%





# **Funding Profile**



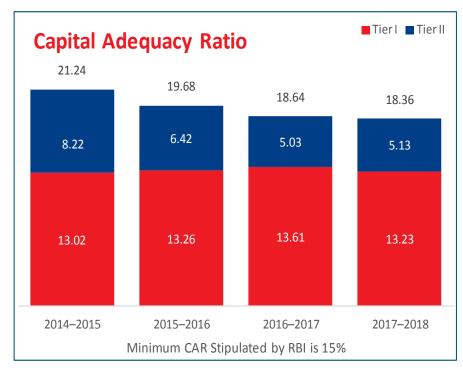




#### **CAR, Credit Rating and ALM Statement**

**ALM Statement as on Mar 2018** 

₹ mn



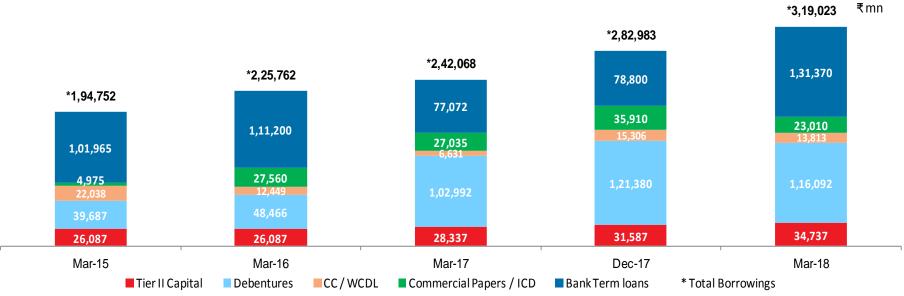
Time Buckets	Outflows	Inflows	Mismatch	Cum Mismatch			
1–14 Days	8,507	11,790	3,283	3,283			
15–30/31 Days	3,367	4,191	824	4,108			
Over 1–2 Months	19,612	19,639	28	4,135			
Over 2–3 Months	16,926	16,939	13	4,148			
Over 3–6 Months	23,781	24,407	627	4,775			
Over 6 Months to 1 Year	57,508	59,969	2,461	7,236			
Over 1–3 Years	1,57,778	1,68,172	10,395	17,630			
Over 3–5 Years	35,137	41,982	6,845	24,476			
Over 5 Years	16,323	41,889	25,565	50,041			
Over 20 Years	51,310	1,269	(50,041)	-			
Total	3,90,247	3,90,247	-	-			
Positive cumulative mismatch in all buckets							

Loan Type	INDIA RATINGS	CARE	ICRA	CRISIL
ST CP/WCDL	-	CARE A1+^	[ICRA]A1+	-
LT NCD/CC	IND AA + (ind) stable*	CARE AA+*	[ICRA]AA Positive	-
Tier II SD	IND AA + (ind) stable	CARE AA+	[ICRA]AA Positive	[CRISIL]AA/ Stable
Tier I PDI	IND AA (ind)	CARE AA	[ICRA]AA- Positive	-



^ CP Rating
\* NCD Rating

## **Diversified Borrowings Profile**



Particulars	Mar-15	Mar-16	Mar-17	Dec '17	Mar-18
Bank Term Loans	52%	49%	32%	28%	41%
Commercial papers/ ICD	3%	12%	11%	13%	7%
CC/WCDL	11%	6%	3%	5%	4%
Debentures	21%	21%	42%	43%	37%
Tier II Capital	13%	12%	12%	11%	11%

- Debt instruments rating has improved by one notch
- Long term relationships with banks ensured continued lending
- A consortium of 15 banks with tied-up limits of ₹28,250 mn





## **Business Enablers**







## **Technology Updates**

### **Technology Infrastructure**

#### **Delivering resilient & scalable environment**

- Environment tuning and automation to improve financial closing and reporting
- Network infrastructure upgraded to support higher bandwidth, improve resilience and be future ready
- Self-service capability provided for user management
- Refreshed compute and storage infrastructure to support higher volumes on core lending platforms

#### **Systems of Record**

#### **Stable foundation for core products & services**

- Design and launch MIS for usage by business and functional stakeholders
- NPA & ALM report automation
- Centralized GST solution including subsystem changes rolled out
- Streamlined process and improved automation for Suspicious Transaction Report regulatory submission

#### **Systems of Engagement**

#### Digitally connect employees, partners, & customers

- Customer Mobile Apps Enhanced with additional payment options and user notifications; new iOS version for improved customer engagement
- Field Sales/Collection Mobility solutions New functionalities to enhance business capabilities and support for new mobile platform versions
- Gaadi Bazaar System improvement to enhance the sale of repo vehicles and functionalities for conducting UTTAM **MELA**

## **Compliance, Innovation & People**

#### **Balance innovation & technology risk**

- Improve solution delivery efficiency through adoption of Agile methodology
- SIEM Deliver Improved Security with infrastructure monitoring and management
- Continue effort for alignment to RBI guidelines for NBFCs
- Weekly round-table for knowledge sharing & employee engagement
- Implemented Risk based Data and Application protection for enterprise digital risk management



## **Risk Management**

#### **Risk Management Committee (RMC):**

- RMC comprises Chairman, three Independent Directors and the Managing Director besides the senior management as members.
- Meets at least 4 times in a year and oversees the overall risk management frame work, the annual charter and implementation of various risk management initiatives.
- RMC minutes and risk management processes are shared with the Board on periodic basis

#### **Risk Management:**

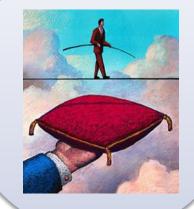
- Established Risk Management Framework
- Comprehensive Risk registers have been prepared for all units identifying risks with mitigants and KRI triggers
- Institutionalized formal Risk Reporting framework Chola Composite Risk index highlights the top risks which is reviewed by RMC (quarterly) and Sr. Management (monthly) to understand the level of risk and act upon suitably.
- Robust automated credit underwriting process includes detailed risk assessment of the borrowers.

#### Risk Management (contd..)

- Post sanction monitoring helps to identify portfolio trends and implement necessary policy changes
  - · Operational risk is managed through comprehensive internal control and systems.
    - Robust Disaster Recovery Plan in place and is periodically tested.
    - Implemented a Business Continuity Framework to ensure the maintenance on recovery of operations when confronted with adverse events

#### **Internal Control Systems**

- SOPs for all business and functions are in place, Strong IT security system and Audit to ensure Information security
- In-house and independent internal audit team carry out comprehensive audit of HO &
- branches with a pre-approved plan and audit schedule to evaluate the extent of SOP compliance to locate gaps
- Independent fraud control unit ensures robust mechanism of fraud control & detection supported by a disciplinary committee reporting to Audit Committee and Board
- Monthly ALCO meeting to discuss treasury related risk exposures within the financial risk management framework of the Company







## **Financial Performance**





## **Profit and Loss Statement - Quarterly**

₹mn

Particulars	Q4FY17	Q3FY18	Q4FY18	Growth % Q-o-Q	Growth % Y-o-Y
Disbursements	<b>52,130</b>	67,611	80,071	18%	54%
Closing Assets (Managed)	3,51,097	4,00,549	4,38,299	9%	25%
Closing Assets (Balance Sheet)	2,88,464	3,36,678	3,75,963	12%	30%
Operating Income	12,134	13,833	15,116	9%	25%
Finance Charges	5,475	5,903	6,199	5%	13%
Net Income	6,659	7,931	8,917	12%	34%
Expenses	2,754	3,237	3,793	17%	38%
Loan Losses and Std Assets Prov	529	902	737	-18%	39%
Profit Before Tax	3,376	3,792	4,388	16%	30%
Taxes	1,180	1,300	1,477	14%	25%
Profit After Tax	2,195	2,492	2,911	17%	33%
Key Asset Ratios					
Net Income to Avg. Assets	9.3%	9.6%	10.1%		
Operating exp. to Avg. Assets	3.9%	3.9%	4.3%		
NCL to Avg. Assets	0.7%	1.1%	0.8%		
ROTA-PBT	4.7%	4.6%	5.0%		
ROTA-PAT	3.1%	3.0%	3.3%		

**Note:** Losses & Provisions, PBT, PAT & ROTA are after considering additional provisions as follows:



Provision for Loan Loss -Standard Asset Provision Q3FY18 3 months+ 0.40% Q4FY17 3 months+ 0.40% Q4FY18 3 months+ 0.40%

## **Profit and Loss Statement - Year to Date**

₹mn

				V 11111
Particulars	FY15	FY16	FY17	FY18
Disbursements	1,28,076	1,63,803	1,85,913	2,51,135
Closing Assets (Managed)	2,61,906	3,03,624	3,51,097	4,38,299
Closing Assets (Balance Sheet)	2,26,423	2,61,980	2,88,464	3,75,963
Operating Income	36,912	41,937	46,603	54,258
Finance Charges	19,604	20,508	22,308	23,078
Net Income	17,308	21,429	24,295	31,179
Expenses	7,489	8,449	10,133	12,895
Loan Losses and Std Assets Prov	3,247	4,272	3,106	3,451
Profit Before Tax	6,572	8,708	11,056	14,833
Taxes	2,221	3,023	3,868	5,092
Profit After Tax	4,352	5,685	7,187	9,741
<b>Key Income Ratios</b>				
NIM to Income	46.9%	51.1%	52.1%	57.5%
Optg Exp to Income	20.3%	20.1%	21.7%	23.8%
Optg Exp to Net Income Margin	43.3%	39.4%	41.7%	41.4%
ROTA-PBT	3.0%	3.6%	3.9%	4.6%
ROTA-PAT	2.0%	2.3%	2.6%	3.0%

**Note:** Losses & Provisions, PBT, PAT & ROTA are after considering additional provisions as follows:



Provision for Loan Loss -

Standard Asset Provision -

• Addl Provision (for 3 months overdue)--

FY15 5 months+ 0.30% 54 Cr. FY16 4 months+ 0.35% FY17 3 months+ 0.40%

FY18 3 months+ 0.40%

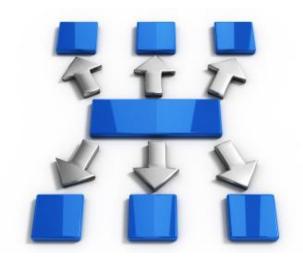
nths+

## **Balance Sheet**

₹ mn

				X 11111
Particulars	Mar-15	Mar-16	<b>Mar-17</b>	Mar-18
Equity and Liabilities				
Shareholders' Funds	31,733	36,574	42,849	51,502
Current Liabilities	78,892	1,27,214	1,04,229	1,30,239
Non-current Liabilities	1,28,106	1,15,095	1,58,870	2,13,305
Total	2,38,732	2,78,883	3,05,948	3,95,046
Assets				
Non-current Assets				
Fixed Assets	683	1,113	1,400	1,608
Non-current Investments	602	647	1,925	2,383
Deferred Tax Asset (Net)	1,836	2,815	3,152	3,396
Receivable under Financing Activity	1,54,680	1,81,877	1,99,354	2,59,895
Other Non-current Assets & Loans and Advances	6,678	5,157	6,472	7,064
	1,64,479	1,91,608	2,12,303	2,74,344
Current Assets				
Current Investments	73	19	461	807
Cash and Bank Balances	3,407	4,905	4,706	3,925
Receivable under Financing Activity	67,156	77,225	84,790	1,12,117
Other Current Assets & Loans and Advances	3,618	5,126	3,687	3,852
	74,253	87,275	93,645	1,20,702
Total	2,38,732	2,78,883	3,05,948	3,95,046
De-recognised Assets	35,482	41,643	62,633	62,336
Total Assets Under Management	2,74,215	3,20,526	3,68,581	4,57,382



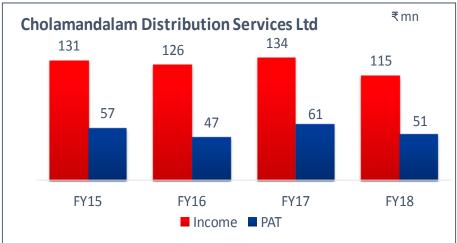


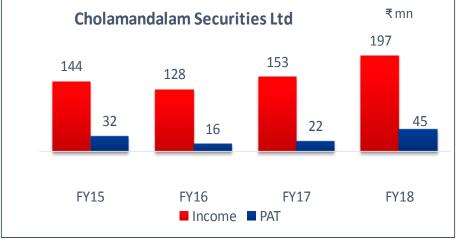
## **Subsidiaries**



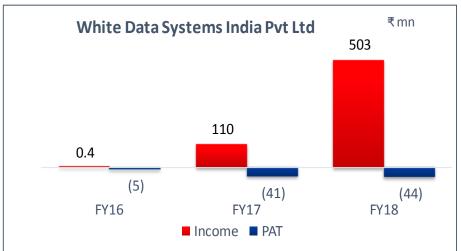


## **Subsidiaries**





- Wealth management services for mass affluent and affluent customer segments.
- Retail Distribution of a wide range of financial products -Investments, Life Insurance, General Insurance, Home loan & mortgage products.
- Broking services to HNIs and Institutional Investors
- Presence across 15 metros and mini metros





## **NPA Provisioning Standards**

## RBI Norms

3 to 14.99 Months – 10% 15 to 26.99 Months – 20% 27 to 50.99 Months – 30% Above 51 Months – 50%

## Vehicle Finance

#### **VF Prime, CE**

3 to 5.99 Months – 10% 6 to 23.99 Months – 25% Above 24 Months – 100%

#### **Older Vehicles**

3 to 5.99 Months – 10% 6 to 11.99 Months – 40% Above 12 Months – 100%

#### **Tractor**

3 to 5.99 Months – 10% 6 to 11.99 Months – 25% 12 to 23.99 Months – 40% Above 24 Months – 100%

#### **Two Wheelers**

3 to 4.99 Months – 50% 5 to 5.99 Months – 70% Above 6 Months – 100%

## Home Equity

## Home Equity & Home Loan

3 to 5.99 Months – 10% 6 to 23.99 Months – 25% 24 to 59.99 Months – 50% Above 60 Months – 100%

# Other Products

## Bill Discounting, Trip Loan, Rural Finance & Unsecured Loans

3 to 5.99 Months – 10%

6 to 8.99 Months – 33% 9 to 11.99 Months – 67% Above 12 Months – 100%

#### **Business Finance**

3 to 5.99 Months – 10% 6 to 23.99 Months – 25% 24 to 35.99 Months – 50% Above 36 Months – 100%



## **Contact Us**

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