

# Board Presentation dated 29<sup>th</sup> July 2019 Quarter ended 30<sup>th</sup> June 2019



BLUE SOCH.
HELPING MILLIONS SHAPE
THEIR TOMORROW.









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Additional Sanction ₹ 25 Cr.

New Customers 75,725

Disb - ₹ 486.9 Cr

No of States / UT currently operating in - 20

# **SNAPSHOT**

**Quarter ended 30th June 2019** 

**AUM** – ₹ 2760 Cr **Live Customers** – 715,170 Own book (Ind AS) Stage 3 - 5.2% Stage 3 (Net) - 3.1%

Securitization sanctions Q1 FY 20 -₹ 197 Cr CRAR – 21.9% D/E ratio (Ind AS):4.6





#### **KEY CHANGES CONSIDERED UNDER IND AS**

# Loans and advances

- Ind AS permits derecognition only when the "transfer" qualifies for derecognition as per "standards". Hence Securitised portfolio is not derecognised and is treated as "On-book" portfolio with corresponding liability. Assigned Portfolio is derecognized from the books.
- Processing fee Income collected on advances and transaction costs on the sourcing amortized over the asset life and considered for the purpose of determining effective interest rate.
- Interest income on Stage 3 assets (equated to erstwhile NPA) recognized only on receipt basis in the "absence of certainty" regarding its ultimate collection. (₹ 17.17 Crores of "unrealized interest" not recognized in the books).

## **Securitization**

- No de-recognition of portfolio of transferred assets, as risks and rewards cannot be considered as fully transferred,.
   Liability created in books for the consideration received from the investor which would get reduced as and when investor pay-outs are made to SPV.
- Income is recognized on accrual basis on the securitized asset retained in books and a corresponding interest expense is recognized for investor liability
- ECL provision is recognized on the securitized asset retained in books



#### **KEY CHANGES CONSIDERED IND AS ... Contd.**

# **Assignment Transactions:**

- Gain on Assignment (DA) transaction recognized upfront, net of the cost that would be incurred on collection of the assigned portfolio. The "Loss Estimated" by Rating Agency at the beginning of the transaction is included in ECL provision (one time provision) and would be reversed on the final maturity of the DA.
- Service Liability / Service asset is recognized upfront on the assigned assets to reflect the fair value of amounts payable/ receivable under the service obligation on the assigned asset

#### **Provision on Financial Assets:**

Provision is based on detailed Expected Credit Loss (ECL) model as prescribed in Ind AS 109 - provision determined is significantly higher than the RBI mandated norm, especially for S1 and S2 asset categories (equated to erstwhile Standard Assets)

# **Amortization of Incomes/Expenses and Interest Accounting:**

- Processing Fee collected on advances and transaction costs on the same are amortized over the asset life for the determining effective interest rate.
- Interest on advances (inclusive of processing charges) is recognized in P&L using Effective Interest Rate method





### **KEY CHANGES CONSIDERED IND AS ... Contd.**

# **Borrowings:**

- Transaction costs directly relating to borrowing is amortized over the tenure of the borrowing.
- Comprises of Loan Processing fees on all Bank borrowings, arranger fee, cost of securitization etc.

# **Disclosure changes:**

- Other Comprehensive Income (OCI)— The provisions of IND AS requires the fair value changes of equity instruments and re-measurement changes on post employment obligations to be routed through OCI head which is disclosed as a separate category in the statement of Profit &Loss. The total comprehensive income for the year is inclusive of both Profit and Other comprehensive income
- Transaction costs Transaction costs directly relating to loan has been amortized over the period of the loan under Effective Interest rate method. Accordingly these costs have been netted off against interest income and not disclosed as a separate expenditure under Other Expenses in the Statement of Profit & Loss
- Securitization Interest Expense on Investor liability arising from PTC Transaction is disclosed as a part of Finance cost (earlier netted off against securitization income)





# ECL MATRIX (HYP LOANS) - FY 18 and FY 19

		V. III CIOIES				
	<b>S</b> 1		<b>S</b> 2		<b>S</b> 3	
	0 days	1-30 days	31-60 days	61-90 days	>90 days	
FY 18				-		
AUM	1 401.43	124.52	62.54	46.33	89.85	
EAD	702.93	72.04	38.72	30.22	89.85	
PD	2.94%	16.81%	26.68%	35.06%	76.69%	
LGD	52.36%	52.36%	52.36%	52.36%	52.36%	
Provision	10.82	6.34	5.41	5.55	36.08	
ECL %	0.77%	5.09%	8.65%	11.97%	40.15%	
FY 19						
AUM	1 795.2	140.58	82.29	72.75	113.84	
EAD	920.26	82.39	50.48	45.66	113.84	
PD	2.52%	15.75%	26.94%	38.08%	79.73%	
LGD	51.65%	51.65%	51.65%	51.65%	51.65%	
Provision	11.99	6.70	7.02	8.98	46.88	
ECL %	0.67%	4.77%	8.53%	12.34%	41.18%	
Q1 FY20*						
AUM	1 781.88	155.52	87.15	78.96	135.59	
EAD	924.66	92.04	54.18	49.87	135.59	
PD	2.52%	15.75%	26.94%	38.08%	79.73%	
LGD	51.65%	51.65%	51.65%	51.65%	51.65%	
Provision	12.05	7.49	7.54	9.81	55.84	
ECL %	0.68%	4.81%	8.65%	12.42%	41.18%	

<sup>\*</sup>The Company intends to utilize the same PD/LGD/ECL, as at the end of the preceding financial year, for the subsequent 3 quarters(Upto Q3 FY 20), puthoot unless there is substantial change in the overall scenario





# **EXPECTED CREDIT LOSS (ECL)**

# As on 30.06.2018

₹. In Crores

Particulars	Outstanding	Provision	ECL%	EXISTING* %
Total	2174.06	74.92	3.45%	2.51%
S1 and S2 (Std assets)	1800.62	32.32	1.79%	0.40%
S3 (NPA)	103.41	41.52	40.15%	38.16%
Other Loans	270.03	1.08	0.40%	0.40%

#### As on 31.03.2019

Particulars	Outstanding	Provision	ECL%	EXISTING* %
Total	2574.22	83.39	3.24%	3.00%
S1 and S2 (Std assets)	2090.82	35.03	1.68%	0.40%
S3 (NPA)	113.84	46.88	41.18%	45.28%
Other Loans	369.56	1.48	0.40%	0.40%

### As on 30.06.2019

7.0 011 0010012010						
Particulars	Outstanding	Provision	ECL%	EXISTING* %		
Total	2573.13	94.39	3.67%	3.55%		
S1 and S2 (Std assets)	2103.51	37.21	1.77%	0.40%		
S3 (NPA)	135.59	55.84	41.18%	46.50%		
Other Loans	334.03	1.34	0.40%	0.40%		





# IND AS IMPACT ON RESERVE/ PBT

	As on 31.03.2018	2018-19	Q1 FY 2019	Q1 FY 2020
	377.48	127.25	31.76	21.50
Expected Credit Loss addition	(27.24)	2.49	(1.57)	(0.30)
Provision for Direct assignment gain	0.00	(0.49)	0.00	(0.24)
ECL provision on Hypothecation Loan	(27.24)	2.98	(1.57)	(0.06)
EIR on financial receivables	(45.62)	(2.89)	(1.57)	(0.95)
HP management fee impact	(66.49)	(10.38)	(3.86)	(0.55)
Processing fee _ Income	(1.19)	(0.93)	(0.11)	(0.01)
Insurance		3.90	0.19	(0.68)
Transaction cost	22.06	4.51	2.20	0.28
Securitization	9.31	7.85	1.69	5.05
Assignment	11.08	(6.56)	(4.06)	1.94
Direct assignment income- service asset	11.08	(7.53)	(4.67)	2.16
Direct assignment expense _collection cost	0.00	0.97	0.60	(0.22)
EIR on Borrowings	1.76	4.40	0.76	(0.35)
Processing Fees Bank	1.41	2.74	0.14	(0.33)
Securitisation Expense	0.36	1.66	0.62	(0.02)
Fair value changes on investments	(0.00)	0.37	(0.04)	0.01
Reserve/Profit before tax as per IND AS	326.78	132.89	26.95	26.89
Deferred Tax/(Liability)	17.72	-	-	
Reserve/Profit before tax as per IND AS	344.49	132.89	26.95	26.89



Transition to IND AS

Performance Analysis

Sales & Collection Analysis Asset Analysis Liability Analysis Management Discussion & Analysis



#### Y-o-Y Trend - Ind- AS

Financial Statement Metrics

Disbursement:
Hyp Loans
Other Loans

Total Disbursements
AUM at the end of the period \*
Average AUM \*\*
Total Interest and Fee Income
Finance Expenses
Net Interest Income(NII)
Operating Expenses
Loan Losses & Provisions
Profit Before Tax

Profit After Tax\*\*\*

		₹. In Crores
Q1 FY 20	Q1 FY 19	Y-o-Y
451.3	448.4	1%
35.6	37.1	-4%
486.9	485.5	0.3%
2605.4	2201.2	18.4%
2572.1	2070.8	24%
144.0	114.1	26%
55.6	39.5	41%
88.4	74.6	18%
44.5	34.2	30%
17.0	13.4	27%
26.9	27.0	-0.4%
13.6	17.5	-22%

	Q1 FY20	Q1 FY19
Total Opex to NII		
Return on Avg. AUM	2.1%	3.4%
<b>Earnings per Share</b>	8.3	10.7

#### Y-o-Y Trend- IGAAP ₹. In Crores

Q1 FY 20	Q1 FY 19	Y-o-Y
451.3	448.4	1%
35.6	37.1	-4%
486.9	485.5	0.3%
2100.5	1912.6	10%
2048.5	1959.4	5%
132.7	124.2	7%
41.4	37.3	11%
91.2	86.9	5%
53.1	43.3	22%
16.7	11.8	41%
21.5	31.8	-32%
12.4	20.6	-40%

Q1 FYZU	QT F119
58.2%	49.9%
2.4%	4.2%
7.5	12.5

O1 EV10



<sup>\*</sup> Total AUM including off book as on 30<sup>th</sup> June 19 is ₹ 2 760 crs (Q-o-Q- 0.6 % up) (Y-o-Y- 17% up);\*\* AUM and Avg AUM under IND AS includes PTC portfolio; does not include DA portfolio

<sup>\*\*\*</sup> In view of the reduction in the tax rate for the Company, <u>Deferred tax earlier</u> recognized @ 34.944%, has been written down to 29.12% & the difference charged off to P&L A/C in Q1 FY20

Transition to IND AS

**Performance Analysis** 

Sales & Collection Analysis

Asset Analysis

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Management Discussion & Analysis



#### **Disbursement**

Q4 FY 19: ₹ 605.7 Cr Q1 FY 20 : ₹ 486.9 Cr



Q1 FY 19: ₹ 485.5 Cr Q1 FY 20 :₹ 486.9 Cr



#### **Borrowing Cost**

Q4 FY 19: 10.1% Q1 FY 20: 10.3%



2%

Q1 FY 19: 9.3% Q1 FY 20: 10.3%



#### PAT (Ind AS)

Q4 FY 19: ₹ 22.6 Cr Q1 FY 20 : ₹ 13.6 Cr



Q1 FY 19: ₹ 17.5 Cr Q1 FY 20 : ₹ 13.6 Cr



#### **Overall AUM**

Q4 FY 19 : ₹ 2741 Cr Q1 FY 20 : ₹ 2760 Cr



Q1 FY 19: ₹ 2367 Cr Q1 FY 20 : ₹ 2760 Cr



19%

Q4 FY 19: ₹ 113.8 Cr Q1 FY 20 : ₹ 135.6 Cr

Stage 3 (Ind AS)



Q1 FY 19: ₹ 103.4 Cr

# 31% Q1 FY 20 : ₹ 135.6 Cr

#### **ROA- (Ind AS)**

Q4 FY 19: 3.7% Q1 FY 20: 2.1% (W/o Def. Tax : 2.7%)







### Revenue- (Ind AS)

Q4 FY 19 : ₹ 137.3 Cr Q1 FY 20 : ₹ 144.0Cr



Q1 FY 19 : ₹ 114.1 Cr Q1 FY 20 : ₹ 144.0 Cr



### **Loan Losses & Provision (Ind** AS)

Q4 FY 19: ₹8.8 Cr Q1 FY 20 : ₹17.0 Cr



Q1 FY 19 : ₹ 13.4Cr Q1 FY 20 : ₹ 17.0Cr



### **ROE- (Ind AS)**

Q4 FY 19: 21 % Q1 FY 20: 12%



Q1 FY 19: 19% Q1 FY 20: 12% (W/o Def. Tax : 16.3%)







Liability Analysis

Management Discussion & Analysis



### **ASSET QUALITY AND PROVISION COVERAGE**

R. III CIOIES	₹.	In Crore	es
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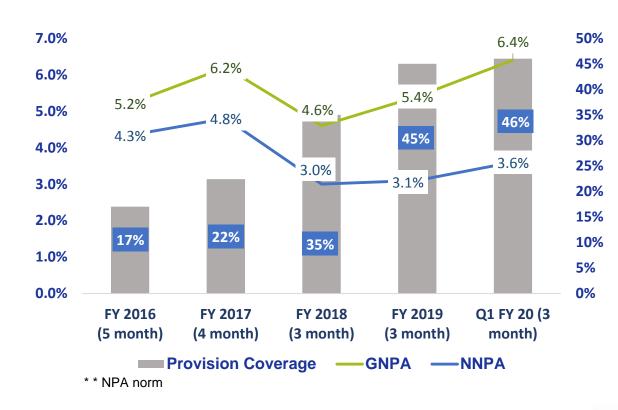
₹. In Crores

As Per IGAAP	As on 30.06.2018	As on 31.03.2019	As on 30.06.2019
Own Book Portfolio	1912.6	2084.1	2100.5
GNPA	5.3%	5.4%	6.4%
(NNPA)	3.4%	3.1%	3.6%
Total Provision*	46.1	59.1*	70.1*
Prov. as % of Loan Book	2.4%	2.8%	3.3%

<sup>\*</sup> Includes additional provision of ₹ 5.1Cr made during Q1 FY 20

As Per IND AS	As on 30.06.2018	As on 31.03.2019	As on 30.06.2019
Own Book Portfolio	2201.2	2608.6	2605.4
Stage 3	4.7%	4.4%	5.2%
Stage 3 (Net)	2.9%	2.6%	3.1%
ECL Provision	74.9	83.4	94.4
Prov as % of Loan Book	3.4%	3.2%	3.6%

#### **As Per IGAAP**

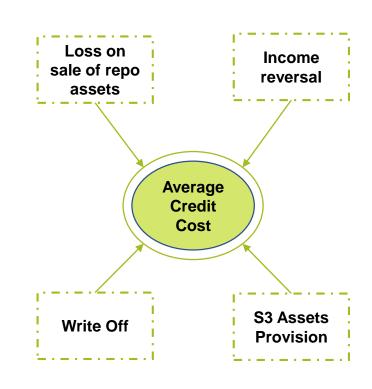






# MAIN FACTORS IMPACTING PROFITABILITY – DELINQUENCIES-(IGAAP)

							₹. In Crore
<b>Particulars</b>	For FY 18	Q1 FY 19	Q2 FY 19	Q3 FY 19	Q4 FY 19	FY 19	Q1 FY 20
Unrealized Income reversed	1.7	1.5	1.6	1.0	-0.7	3.4	2.3
Loss on sale + Provision for diminution in value of repo. Assets	14.2	3.8	5.2	6.0	5.2	20.2	5.7
S3 write off	1.6	0	0	0	7.8	7.8	_
S3 Provision	10.3	4.4	4.2	3.7	-6.1	6.2	5.9
Addl S3 Provision	4.0	3.5	3.8	2.4	4.4	14.1	5.1
Total	31.8	13.2	14.8	13.1	10.6	51.7	19.0
Avg AUM*	1479.6	1959.4	1982.0	2083.3	2147.2	2042.6	2048.5
% of Credit cost on Avg AUM (annualized)**	2.1%	2.7%	3.0%	2.5%	2.0%	2.5%	3.7%





<sup>\*</sup>Average AUM is excluding managed portfolio;

<sup>\*\*</sup> Credit Cost Excl Additional Prov: FY 18 -1.9%, Q1 FY 19 - 2.0%, Q2 FY 19- 2.2%, Q3 FY 19-2.1%, Q4 FY19-1.2%, FY 19- 1.8 %, Q1 FY20 - 2.7%

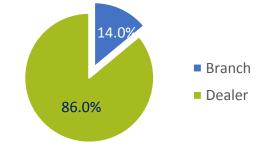


# **ZONEWISE DISBURSEMENT (HYP LOANS) – Y- o -Y**

₹. In Crores

	BRANCH					DEALER				TOTAL				Overall Share		
	Q1 FY	19	Q1 F	Y 20	Q1 F	Y 19	Q1 F	Y 20	Q1 F	Y 19	Q1 F	Y 20		Q1 FY 19	Q1 FY 20	
Zone	Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	Growth %			
South	11 730	64.3	8 860	51.4	49 105	268.1	40 896	255.8	60 835	332.3	49 756	307.3	-8%	74%	68%	
West	1 457	6.6	1 213	6.3	5 562	27.7	4 725	27.2	7 019	34.3	5 938	33.4	-3%	8%	7%	
North	673	3.1	404	2.1	10 637	50.2	9 858	53.4	11 310	53.4	10 262	55.5	4%	12%	12%	
East	201	0.9	295	1.6	5 671	27.4	9 474	53.5	5 872	28.4	9 769	55.1	94%	6%	12%	
Overall	14 061	74.9	10 772	61.4	70 975	373.4	64 953	389.9	85 036	448.4	75 725	451.3	1%	100%	100%	

Share of Branch and Dealer of zone-wise disbursement





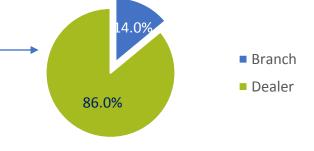


# **ZONEWISE DISBURSEMENT (HYP LOANS) - Q- o -Q**

₹. In Crores

	BRANCH					DEALER				ТО	TAL	Overall Share			
	Q1 FY	<b>/</b> '20	Q4 F	Y '19	Q1 I	FY '20	Q4 F	Y '19	Q1 F	Y '20	Q4 F	Y '19		Q1 FY '20	Q4 FY'19
Zone	Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	Growth%		
South	8 860	51.4	9 244	54.1	40 896	255.9	41 031	251.1	49 756	307.3	50 275	305.2	1%	68%	69%
West	1213	6.2	1 085	5.6	4 725	27.2	4 638	26.7	5 938	33.4	5 723	32.3	4%	8%	7%
North	404	2.1	505	2.7	9 858	53.4	9 631	52.4	10 262	55.5	10 136	55.1	1%	12%	12%
East	295	1.7	371	2.0	9 474	53.4	8 841	49.4	9 769	55.1	9 212	51.4	7%	12%	12%
Overall	10 772	61.4	11 205	64.4	64 953	389.9	64 141	379.6	75 725	451.3	75 346	444.0	2%	100%	100%

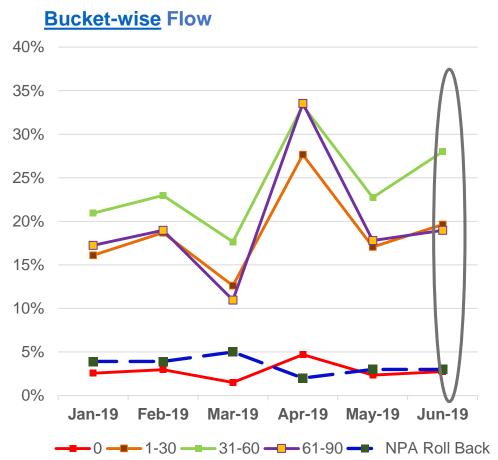
Share of Branch and Dealer of zone-wise disbursement



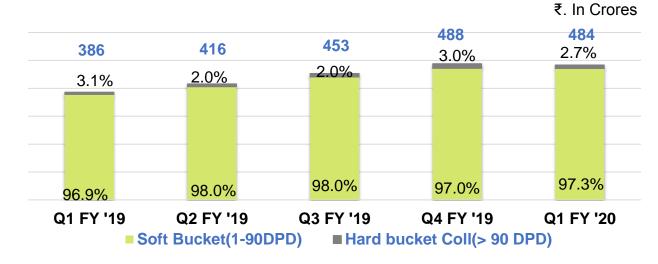




# **COLLECTION PERFORMANCE MONITORING (HYP)**



#### **Collection Performance**



					₹. In Crores
	Q1 FY 19	Q2 FY 19	Q3 FY 19	Q4 FY 19	Q1 FY 20
Soft Bucket (1-90)	37	78 40	5 441	471	471
Hard Bucket (>90)		8 1	1 12	. 17	13
Total	38	6 41	6 453	488	484

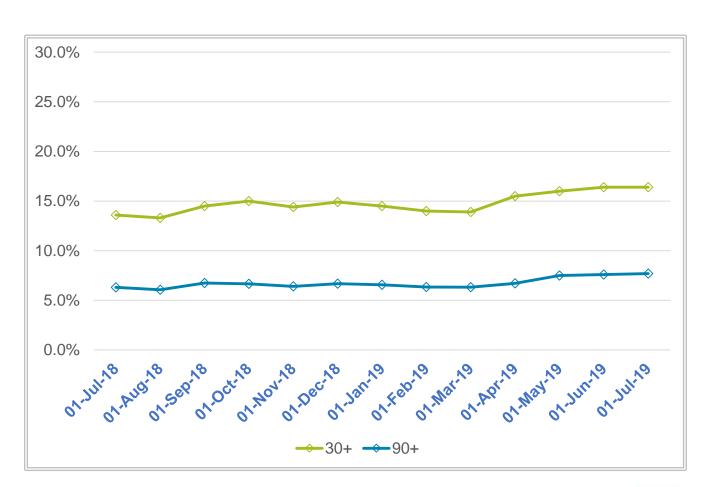




#### PORTFOLIO TREND - HYPOTHECATION LOANS- IGAAP

₹. In Crores

Month	Own book AUM	30+	90+	30+%	90+%
04 11 40	1.010.0	0.10.1	101.0	40.00/	0.007
01-Jul-18	1 616.8	219.4	101.9	13.6%	6.3%
01-Aug-18	1 688.0	224.8	102.4	13.3%	6.1%
01-Sep-18	1 770.1	256.5	119.4	14.5%	6.7%
01-Oct-18	1 772.5	266.7	118.1	15.0%	6.7%
01-Nov-18	1 858.7	267.6	119.2	14.4%	6.4%
01-Dec-18	1 822.4	271.0	121.8	14.9%	6.7%
01-Jan-19	1 870.6	272.0	122.8	14.5%	6.6%
01-Feb-19	1 935.0	271.4	122.5	14.0%	6.3%
01-Mar-19	1 976.2	274.8	124.9	13.9%	6.3%
01-Apr-19	1 685.9	262.1	113.1	15.5%	6.7%
01-May-19	1 757.8	282.0	131.9	16.0%	7.5%
01-Jun-19	1 724.3	283.0	130.3	16.4%	7.6%
01-Jul-19	1 737.1	284.4	133.8	16.4%	7.7%



On an overall hyp book of ₹ 2426 Cr, 30+ is 12.9% & 90+ is 5.7%





# NPA MOVEMENT - HYP LOAN - Q1 FY 2020- IGAAP

			Own Book	<	РТС р	ortfolio	Total Portfolio	Total Provision
Particulars	HP Nos	Principal	Provision	Unrealized	Principal	Provision		
Balance as on 31.03.2019	61 534	113.1	51.2	14.7	0.7	0.1	113.8	51.3
Add: Slipped to NPA during Apr 19 to Jun 19	15 188	34.6	3.1	2.3	1.3	0.1	35.9	3.2
Add: NPA recognised on sold-out portfolio bought back								
Add: Prov. Increased due to non payment of NPA	_	-	4.6	1.1	_	_		4.6
Add: Additional Prov. In the quarter	-	-	5.1		-	-		5.1
Sub total	76 722	147.7	64	18.1	2.0	0.2	149.7	64.2
Less: Rolled back from NPA/adjustments between Apr 19 to Jun 19	5 110	5.3	0.8	0.4	0.1	0.0	5.4	0.8
Repossessed Asset sold during Apr 19 to Jun 19	1 546	6.7	0.7	0.5	0.0	0.0	6.7	0.7
Amount collected from NPA Accounts for Apr 19 to Jun 19		2	0.3	0.2	0.0	0.0	2.0	0.3
Balance as on 30.06.2019 as per RBI & IGAAP	70 066	133.7	62.2	17	1.9	0.2	135.6	62.4

Overall Provision as on 30th Jun 2019	Provision
As per IGAAP based on RBI guidelines	70.1
As per IND AS	94.4





# NPA MOVEMENT - HYP LOAN - ACROSS 3 YEARS - IGAAP

				V. III OIOICO
Quarter Ended	AUM	NPA	% of NPA	NPA Inc
Mar-16	919.4	54.0	5.9%	
Jun-16	970.7	69.2	7.1%	15.2
Sep-16	1 043.3	66.5	6.4%	-2.7
Dec-16*	1 116.1	78.1	7.0%	11.6
Mar-17	1 241.5	74.4	6.0%	-3.8
Jun-17	1 356.5	103.5	7.6%	29.2
Sep-17	1 550.1	96.3	6.2%	-7.2
Dec-17	1 764.7	95.2	5.4%	-1.1
Mar-18	1 940.2	90.1	4.6%	-5.1
Jun-18	2 070.5	104.1	5.0%	13.9
Sep-18**	2 195.3	121.4	5.5%	17.3
Dec-18	2 312.1	124.5	5.4%	3.2
Mar-19	2 342.9	116.3	4.9%	-8.2
Jun-19	2 396.1	139.4	5.8%	23.1

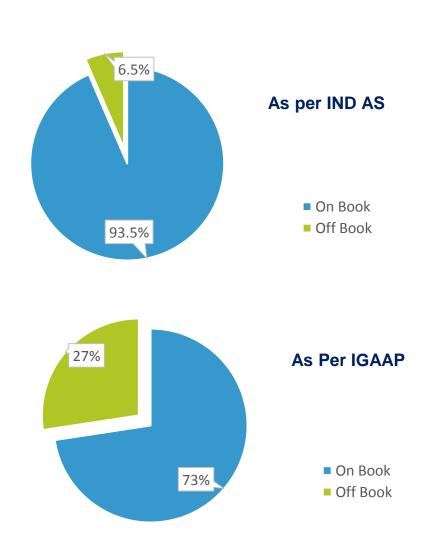
<sup>\*</sup>Demonetization Quarter



<sup>\*\*</sup> Floods in Kerala



# **HYP PORTFOLIO SPLIT AS ON JUNE 30<sup>TH</sup> 2019**

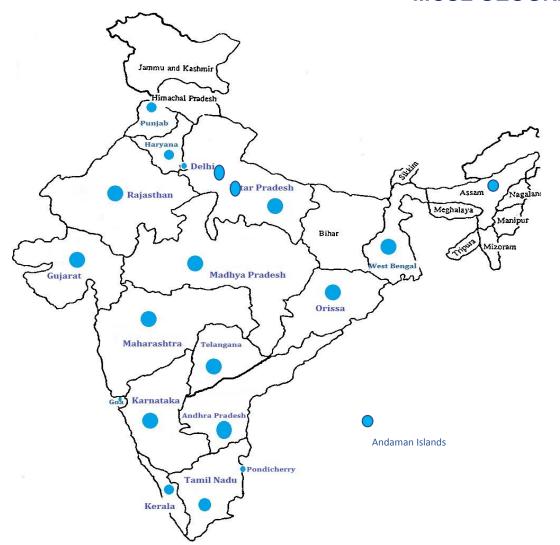


Transaction Type	No of Transactions	Amount			
PTC	8	502.8			
Direct Assignment	9	154.9			
		Ind AS	IGAAP		
Off Book		154.90	657.7		
On Book		2241.20	1738.4		
Total Portfo	olio	2396.10	2396.1		





### MCSL GEOGRAPHIC OVERVIEW – HYP



	JUN 30 2019			19	₹. In Crores		
Zone	Active Clients	Regular	<b>S</b> 3	Total	Zone wise AUM %	% of \$3	
South India	5 27 583	1 659.8	100.6	1 760.4	73.5%	5.7%	
Western India	55 686	162.2	19.4	181.6	7.6%	10.7%	
North India	82 911	251.4	16.0	267.4	11.1%	6.0%	
East India	48 990	183.3	3.4	186.7	7.8%	1.8%	
Overall *	7 15 170	2 256.7	139.4	2 396.1	100.0%	5.8%	

<sup>\*</sup>Includes securitized/ assigned portfolio; does not cover accrued interest



Performance Analysis Sales & Collection Analysis Asset Analysis Liability Analysis

Management Discussion & Analysis



#### **PORTFOLIO ANALYSIS**

₹. In Crores

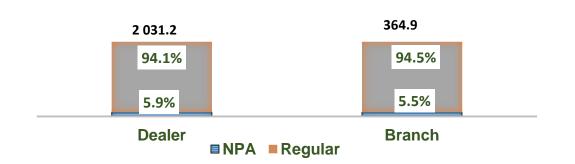
# **Portfolio Analysis**



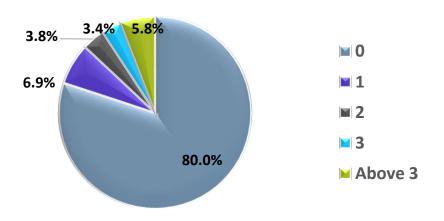
# **Segment – wise Analysis**



### **Source - wise Analysis**



# **Bucket – wise Analysis**







#### **SOURCES OF BORROWING**

₹25 Cr

Additional bank sanctions during the quarter

Total sanctions as on 30 Jun 2019 amounting to ₹ 1850 Cr. with 1 new NBFC relationships

Bank funding - 64% of total borrowing as on 30 Jun 2019

₹197 Cr

Securitization/ DA done in Q1 FY 20 (net of MRR)

- Mobilized ₹1823.6 Cr to date through 23 transactions
- ₹657.7 Cr outstanding as on 30<sup>th</sup> Jun 2019.

₹8.1 Cr

Collections of Public Deposit

Public Deposits collected ₹8.1 Cr., of which ₹3.2 Cr. Is renewal

Securitization/ DA sanctions received in Q1 FY 20 ₹197 Cr

10.3%

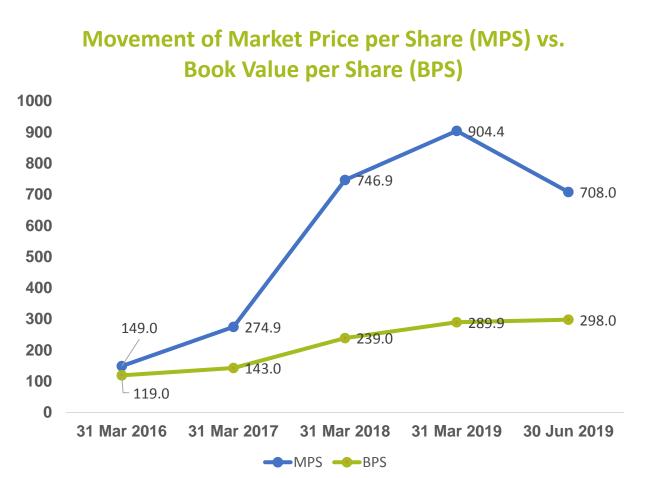
Cost of borrowing for Q1 FY 2019-20

Quarter on Quarter increase in cost of borrowing





#### MARKET CAPITALIZATION





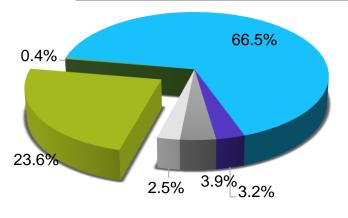


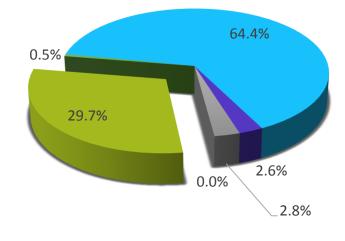


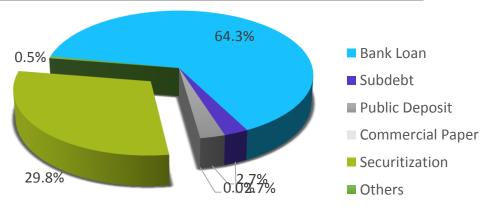
# **BORROWING PROFILE – by Instrument**

₹. In Crores

Particulars	Q1 FY '	Q1 FY '19		Q4 FY '19		Q1 FY '20	
	Amount	Cost*	Amount	Cost*	Amount	Cost*	
Bank Loan	1277.5	9.3%	1425.9	10.2%	1416.3	10.3%	
Sub debt	60.7	11.6%	58.7	11.9%	58.7	11.4%	
Public Deposit	75.1	8.4%	61.6	8.6%	60.3	8.3%	
Commercial Paper	48.1	8.7%	0.0				
Securitization	453.7	9.4%	656.8	9.7%	657.7	10.3%	
Others	7.4	11.0%	11.9	13.4%	11.9	11.4%	
Total	1922.4	9.3%	2214.8	10.1%	2204.9	10.3%	







Q1 FY '19 Q4 FY '19 Q1 FY '20



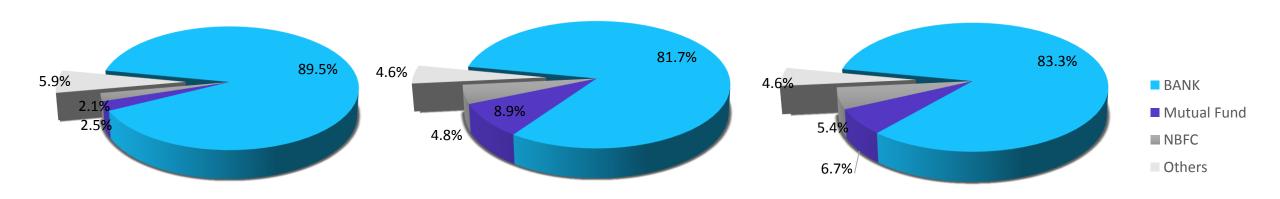
<sup>\*</sup> Cost is interest cost only and doesnot include processing fee, brokerage etc.



# **BORROWING PROFILE – by Investor Profile**

₹. In Crores

Particulars –	Q1 FY '	Q1 FY '19		Q4 FY '19		Q1 FY '20	
	Amount	Cost	Amount	Cost	Amount	Cost	
Banks	1721.3	10.2%	1809.4	10.0%	1837.5	9.3%	
NBFCs	48.1	10.7%	196.5	10.7%	146.8	11.5%	
Mutual Funds	39.9	11.1%	106.8	11.1%	119.8	8.8%	
Others	113.1	9.4%	102.1	10.0%	100.9	9.3%	
Total	1922.3	9.3%	2214.9	10.1%	2204.9	10.3%	



Q1 FY '19 Q4 FY '19 Q1 FY '20





# Diversity in Funding

- In Q1 FY 20 got fresh sanctions of ₹ 222 crs; one each from NBFC, Pvt. Bank and a PSU bank
- Confidence that the lenders / investors have in the Company is high; seen through the traction on the fresh proposals that are being discussed with Banks
- Many potentials (existing and new) waiting for clarity on the NBFC/ Economy scenario to lend to the Company

#### **Borrowing Mix**

- The borrowing has a healthy mix of Bank (Private & PSU) sanctions, Securitization/Direct assignment, Retail & corporate subordinated debts and Public Deposits.
- As per the guidance given, In view of adverse market conditions, interest costs of the Company for Q1 FY20 inched up from 10.1% to 10.3%. Going forward the cost is expected to remain stable.

# Securitization/ DA

- 1 PTC and 1 DA transactions together valuing ₹ 197 crs (net of MRR) done during Q1 FY20, 23 transactions so far, 6 closed. Total amount collected ₹ 1823.6 crs .
- Helped substantially in ploughing funds back into the business and growing the loan book; Many more transactions are expected to happen in the future as well. Helps check overall pricing and getting funds when other means dry up.

# Geographical expansion

- Penetration in present states in South and West and in the new and existing areas in North and East helped growth and hope is for better and improved performance in FY20.
- New Products , new geographies and digitization seen as the way forward for the next few years. Budget for the next year in line with the same and much more





# Disbursement & Collection

- After Q1 FY19, growth slowed, first with the Kerala floods in the festive season and then due to various news flows on NBFC segment & the Apex Court verdict on 5 year 3<sup>rd</sup> party insurance for 2W buyers; impacting sales & financing; Q1 FY20 show the y-o-y volumes are lower by 12%, while disbursements were at the same level albeit higher ticket size and LTV due to higher cost of vehicles
- Industry saw a decline of 13%, Q1 Non-South disb. share was 32%; South concentration reducing. Geographical derisking working well.
- Overall collections have been growing and was stable at ₹ 484 Cr in Q1 FY20 v/s ₹ 488 Cr in Q4 FY 19 ( Q4 normally sees much higher collection)

#### **NPA**

- Company following 3M norm FY 18 has now moved to ECL model for provisioning:
- Q1 normally sees higher flow to the next buckets and also NPA buckets; confident of correcting it in the future quarters, as done in the past
- Emphasis on reducing NPA going forward, focusing on lower buckets and ensuring less flow to harder buckets; Adopted new methods to control NPA figures; albeit at higher costs.
- Qtr end NPA (net of DA) ₹ 136 crs (5.2%) v/s ₹ 113.8 crs (4.4%) at the beginning of the year; PCR was @ 46.5% under IGAAP on NPA; Under IND AS overall provision is @ 3.6% of On-book portfolio.

#### **Arbitration**

- Strong action on arbitration/ legal front; though currently arbitration has been reduced and emphasis on direct collection
- Files given to legal firms 30 739 and Awards passed 14 507 and cases settled 8 201
- ₹ 47.5 crs collected directly from about 15 813 nos. of customers and through repossession and sale of their vehicles; major step to push customers for settlement.





# Staff attrition & Cost Control

- Monthly staff attrition at 2.75 % in Q1 FY '20 v/s 3.5 % in Q4 FY 19 still a large number of Sales Reps in the form of Marketing Agents & Off-roll employees;
- Dealer incentives rising steadily @ 1.28% for Q1 FY 20; Constant demand for increase in the pay-out on the back of very low sales at dealer points;
- Collections costs constantly rising with a aim to ensure that NPAs do not rise. Was at 3.8 % in Q1 FY20.

# Repayment Mode

- Post demonetization 100% repayment for new customers through NACH and significant collections through NACH Helps cut delinquencies. Q1 FY 20 collections were about 50.1% of the total collections, rising M-O-M. Will help bring down costs and delinquencies over a period of time.
- NACH based repayment customers are at 95 % v/s 26 % at end of Mar'17 quarter. The unlinked mandates which was an area of concern is fast getting eased and linking has become faster.

# Overall Profitability

- Q1 FY20 PAT of ₹ 13.6 crores v/s ₹ 17.5 Q1 FY19; lower on account of overall lower volumes but increased costs and higher provisioning on account of higher NPA and movement to IND AS
- Hopeful of improvement in the ground situation going forward with festive seasons now coming up and overall sentiments set to improve.

# **Way Forward**

- In FY 19, the Company benefited from Geographical de-risking & grew its non-south market, helped survive the Kerala floods; with slowdown in the 2W segment, the emphasis is on growing new product lines like Used 4 W and Consumer Durables.
- Are bullish of the future and hopeful that the troubled phase of FY 19 is behind us & future will be better. Starting the year with substantial funds and undrawn limits will help achieve the committed growth and work towards achieving Rs 3,500 crs growth that was planned at the time of QIP in Nov 17.





# **THANK YOU**

