



Annexure - C

Adani Enterprises Ltd

Q2 FY22 Earnings Presentation

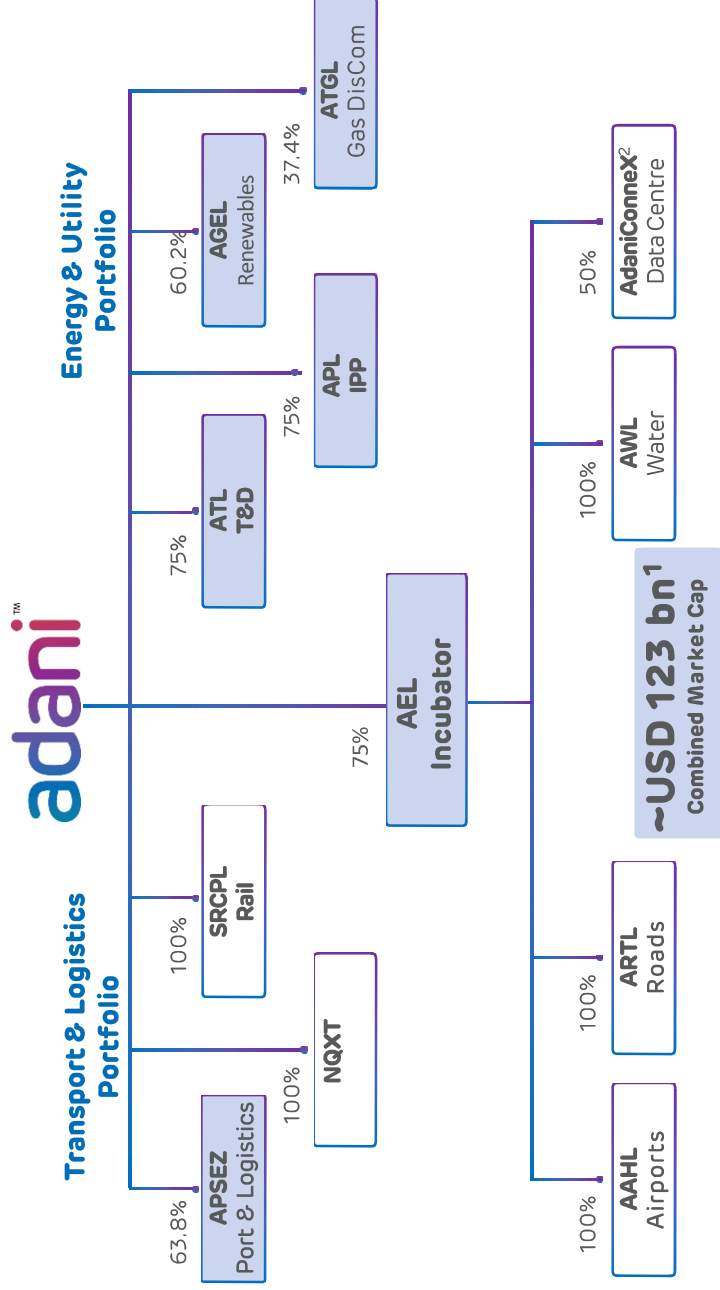
adani | Growth
with
Goodness

Content

01	Group Profile
02	Company Profile
03	Earnings Update
04	Update on Developing Businesses
05	Update on Established Businesses
06	Operational and Financial Highlights
07	ESG
08	Appendix

Group Profile

Adani Group : A world class infrastructure & utility portfolio



Adani

- Marked shift from B2B to B2C businesses –
- **ATGL** – Gas distribution network to serve key geographies across India
- **AEML** – Electricity distribution network that powers the financial capital of India
- **Adani Airports** – To operate, manage and develop eight airports in the country
- **Locked in Growth 2020** –
- Transport & Logistics - Airports and Roads
- Energy & Utility – Water and Data Centre

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group.

APSEZ – Adani Ports and SEZ
SRCPL – Sarguja Rail Corridor Pvt Ltd
AAHL – Adani Airports Holdings Ltd
NQXT – North Queensland Export Terminal
AEML – Adani Electricity Mumbai Ltd
ATL / APL / AGEL – Adani Transmission / Power / Green Energy Ltd

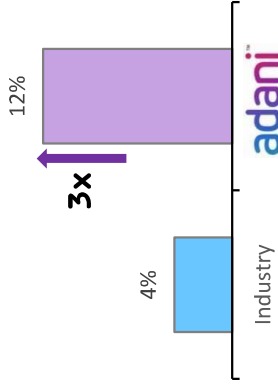
ATGL – Adani Total Gas Ltd (JV with Total Energies)
ARTL – Adani Road Transport Ltd
AWL – Adani Water Ltd
T&D – Transmission and Distribution
IPP – Independent Power Producer

adani

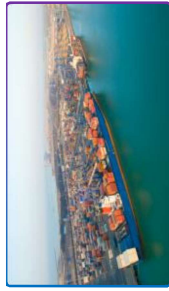
1. As on Oct 14th, 2021, USD/INR – 75.2 | Note - Percentages denote promoter holding and Light blue color represent public traded listed verticals 2. Data center, JV with EdgeConneX

Adani Group: Decades long track record of industry best growth rates across sectors

Port Cargo Throughput (MMT)



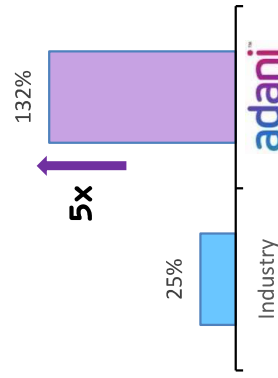
2014	972 MMT	113 MMT
2021	1,246 MMT	247 MMT



APSEZ

Highest Margin among Peers globally
EBITDA margin: 70%^{1,2}
 Next best peer margin: 55%

Renewable Capacity (GW)



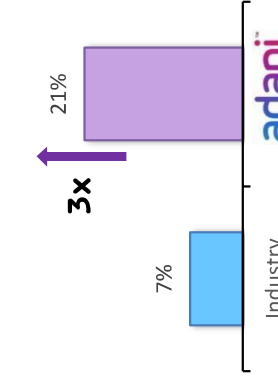
2016	46 GW	0.3 GW
2021	140 GW ⁹	20 GW ⁶



AGEL

World's largest developer
EBITDA margin: 91%^{1,4}
 Among the best in Industry

Transmission Network (ckm)



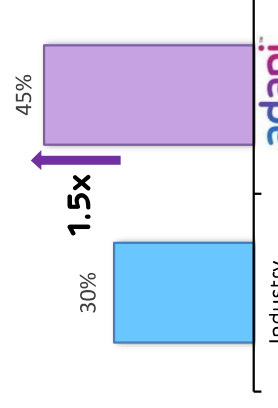
2016	320,000 ckm	6,950 ckm
2021	441,821 ckm	18,336 ckm



ATL

Highest availability among Peers
EBITDA margin: 92%^{1,3,5}
 Next best peer margin: 89%

CGD⁷ (GAs⁸ covered)



2015	62 GAs	6 GAs
2021	228 GAs	38 GAs



ATGL

India's Largest private CGD business
EBITDA margin: 41%¹
 Among the best in industry

Transformative model driving scale, growth and free cashflow

Adani Group: Repeatable, robust & proven transformative model of investment

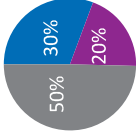
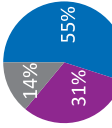


Activity	Phase			
	Origination	Site Development	Construction	Operation
Performance	- Analysis & market intelligence - Viability analysis - Strategic value	- Site acquisition - Concessions & regulatory agreements - Investment case development	- Engineering & design - Sourcing & quality levels - Equity & debt funding at project	- Life cycle O&M planning - Asset Management plan
	India's Largest Commercial Port (at Mundra) Highest Margin among Peers	Longest Private HVDC Line in Asia (Mundra - Mohindergarh) Highest line availability	648 MW Ultra Mega Solar Power Plant (at Kamuthi, TamilNadu) Constructed and Commissioned in nine months	Energy Network Operation Center (ENOC) Centralized continuous monitoring of plants across India on a single cloud based platform
Revolving project finance facility of \$1.35Bn at AGEL – fully funded project pipeline First ever GMTN¹ of USD 2Bn by an energy utility player in India - an SLB² in line with COP26 goals - at AEML Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so Green bond issuance of USD 750 mn establishes AGEL as India's leading credit in the renewable sector				

adani

1. GMTN – Global Medium Term Notes 2. SLB – Sustainability Linked Bonds

Debt structure moving from PSU's banks to Bonds



March 2016 March 2021

PSU Pvt. Banks Bonds

Company Profile

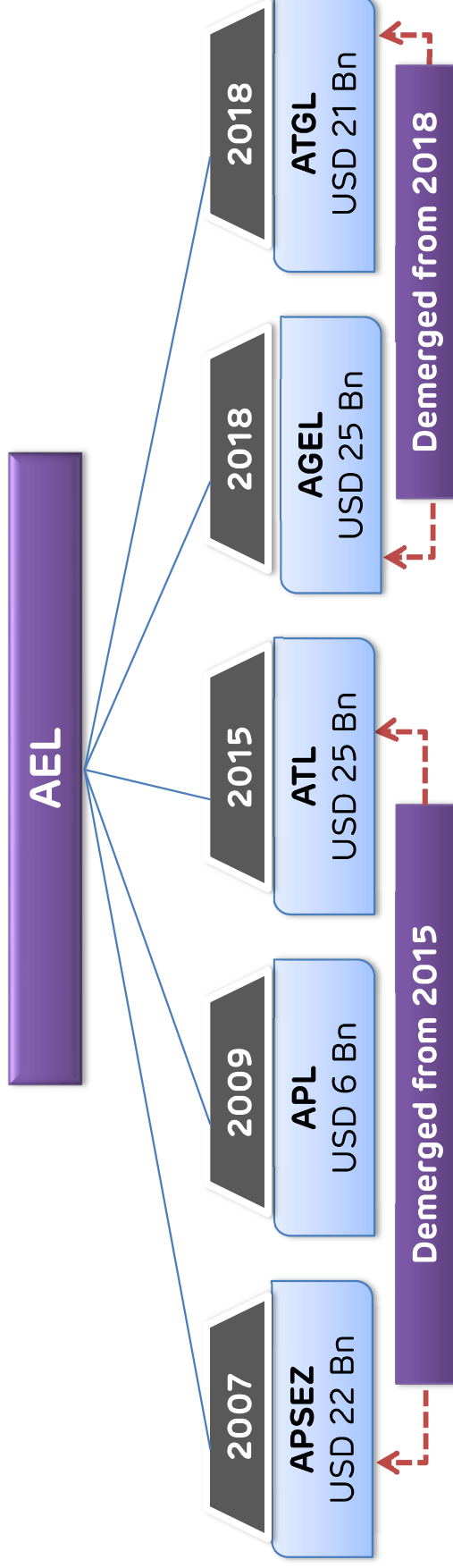
AEL : A Successful Incubator



adani
ATGL – Adani Total Gas Ltd
AGEL – Adani Green Energy Ltd

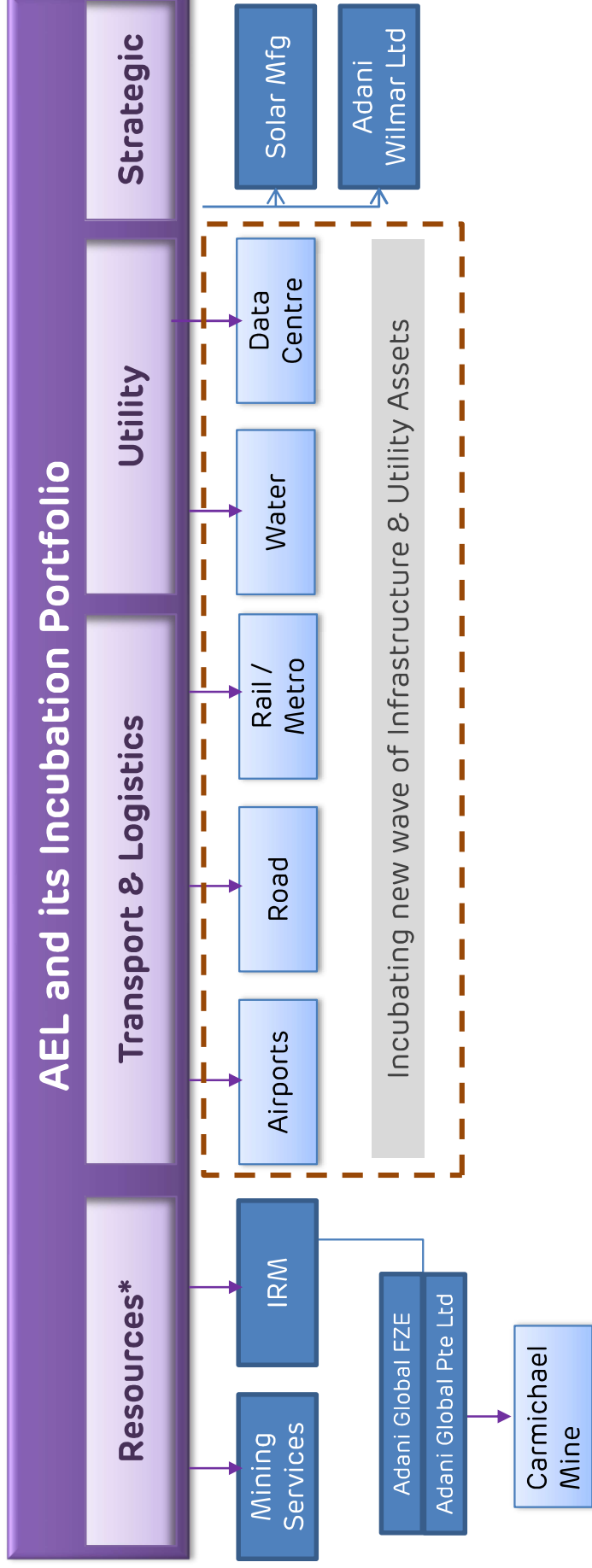
IRM – Integrated Resources Management
CAGR – Compounded Annual Growth Rate

MIAL – Mumbai International Airport Ltd
NMIAL – Navi Mumbai International Airport Ltd



- A successful incubator since 1994
- Created **five infrastructure unicorns** and the process continues...
- Successfully converting **infrastructure startups into thriving businesses**
- Providing shareholders multifold returns and direct exposure
- Providing **strong cash flow support** to the startups during its initial capex cycle

AEL : Tried & tested model poised for growth



All segments are led by independent CEOs and CFOs

Established Businesses

Developing Businesses

adani

*AEL directly holds IRM and Mining Services as business divisions

IRM – Integrated Resources Management

AEL – Earnings Update

Operations	Finance	Others
H1 FY22 - Solar Manufacturing Volume up 8% - Mining Services Production volume up 91% - IRM volume up 41% - Handled 10 Mn customers at four operational Airports Q2 FY22 - Solar Manufacturing volume at 267 MMT - Mining Services Production volume up 77% - IRM volume stood at 15.2 MMT - Handled 6.5 Mn Passengers at four operational Airports	H1 FY22 (Consolidated) - Total Income up 78% to Rs. 26,328 Cr - EBIDTA up 77% to Rs. 2,210 Cr - PAT attributable to owners up 23% to Rs. 484 Cr Q2 FY22 (Consolidated) - Total Income up 46% to 13,597 Cr - EBIDTA up 33% to Rs. 1,262 Cr - Consolidated PAT attributable to owners stood at Rs. 212 Cr	Airports - Took over Jaipur, Guwahati and Thiruvananthapuram Airports in Oct 21 - Completed acquisition of Mumbai International Airport Ltd Data Center 53% construction of Chennai Data Center completed Corporate Governance - Board Charter strengthened - Establishment of "Corporate Responsibility Committee " of the Board. It will provide assurance for all ESG commitments

Incubating new wave of infrastructure and utility assets like airports, data centers with strong growth prospects

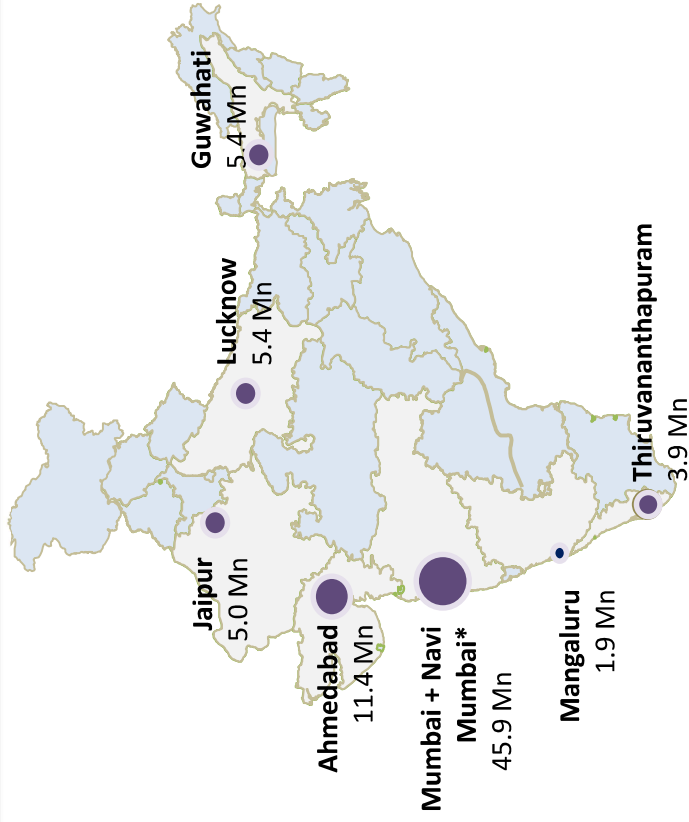


AEL – Updates on Developing Businesses

AEL : Airport Vertical (Operations commenced in Q3 FY21)

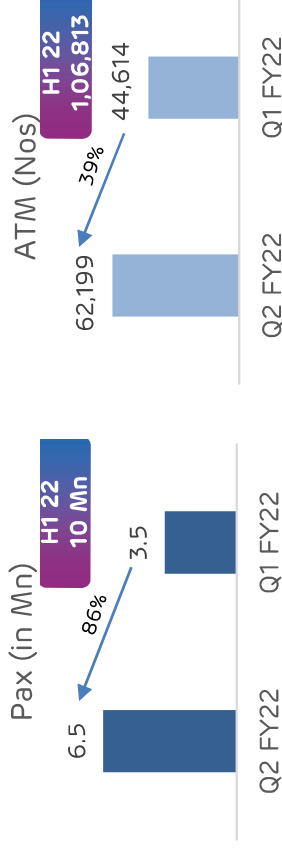
[Q2 FY22] [QoQ]

Portfolio of 8 Airports - Serving ~ 20% of total passenger base



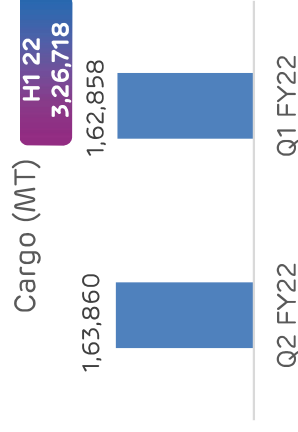
Operational Updates

Significant increase in Pax Movement and ATMs post phased unlocking and vaccination drive



Currently operating 7 airports post

- Completing MIAL and NMIAL acquisition in July 21
- Taking over Jaipur, Guwahati and Thiruvananthapuram airports in October 21



Adani Airports to dominate the Airports space with 300 m + consumer base leveraging network effect and consumer mindset.

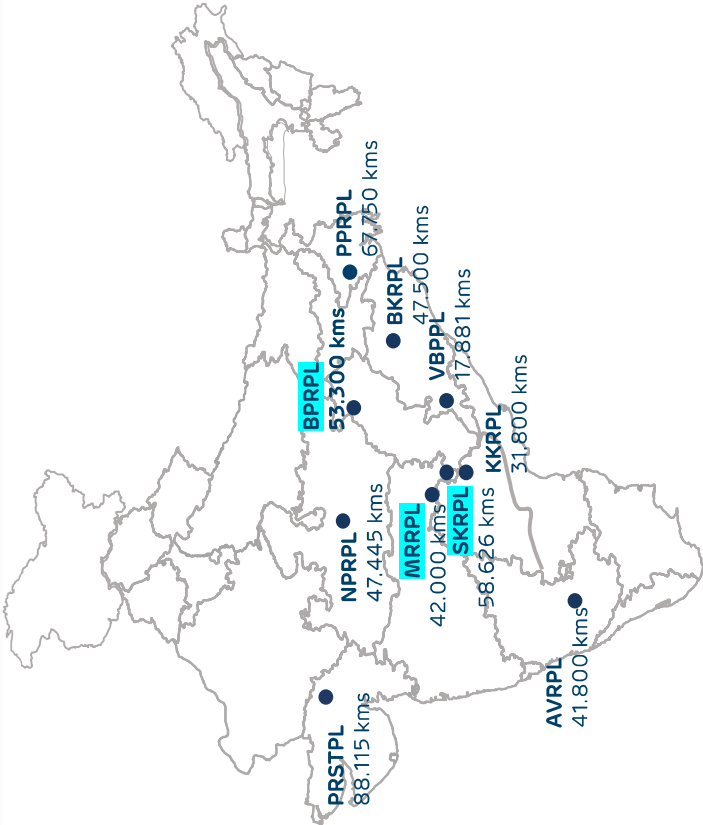
1. Source: AAI, Circle size is representative of FY20 passenger traffic
 * - Navi Mumbai is a Green Field Project
 H1 comparisons not presented as operations commenced in Q3 FY21

MIAL – Mumbai International Airport Ltd
 NMIAL – Navi Mumbai International Airport Ltd

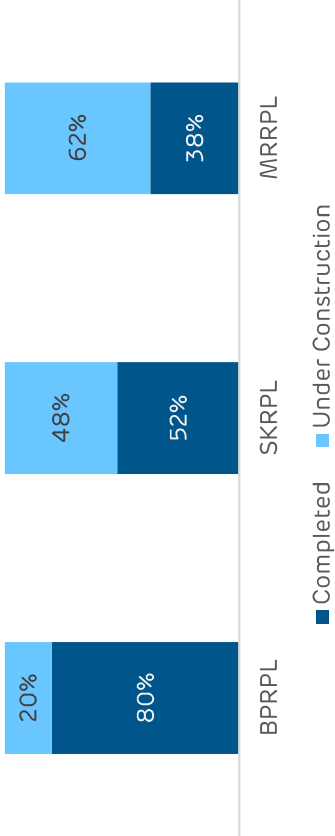
ATM – Air Traffic Movement

adani

Portfolio of 10 projects
with construction / maintenance of roads of 450+ Kms

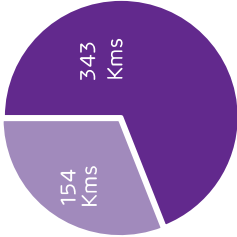


Status of 3 Projects under construction



Locked in Growth

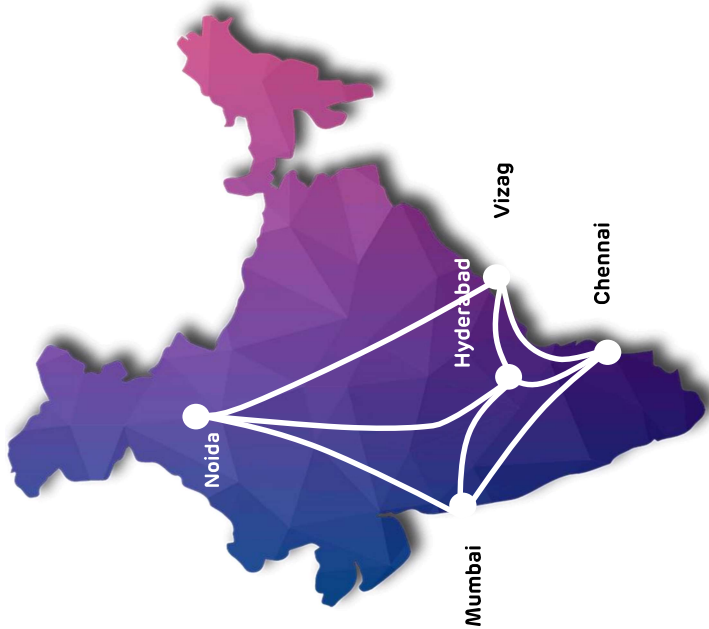
4 lkms of Roads
constructed in Q2 FY22
and 15 lkms in H1 FY22



■ Under Development
■ Under Construction

Growth journey targeted to be 12,000 lkm by 2026

Empowering Digital India with a Platform of Hyperscale to Hyperlocal Data Center Solutions across 5 cities



Construction updates	
Data Center	Update
Chennai	• 95% of Engineering work Completed • 53% of Construction completed ; Construction expected to be completed in June-22
Noida	• Lease deed for the land registered • Construction of facility expected to start from Jan-22
Vizag	• Land secured for construction of Data Center. Advance paid.
Navi Mumbai and Hyderabad	• Process for land acquisition in progress
Hyperscale engagements	
Customer	Update
Flipkart	• Contract for 3MW Capacity at Chennai.
Enquiries for setting up similar facilities are been received	

Goal is to have a 1GW Data Center Platform in a Decade That Empowers a Digital India

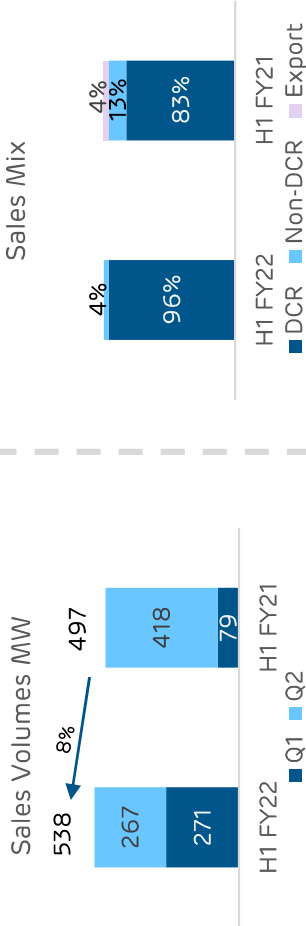
AEL –Established Businesses updates

Solar Manufacturing



State of art facility of **1.5 GW** premium Solar cell and modules manufacturing facility located in India's largest electronic manufacturing cluster

Operational Updates

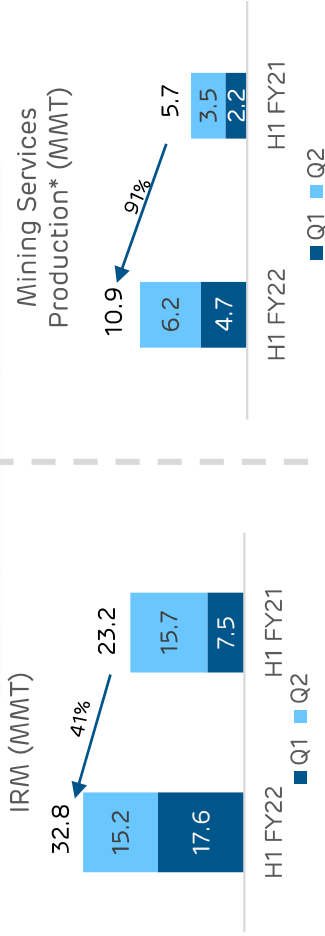


Catering to India's vision of indigenous supply of solar modules

Natural Resources

- Total Mining portfolio of 125+ MMT;
- Operational mines with peak capacity of 46 MMT
- Leadership with 50% market share
- IRM business continues to maintain leadership position as the number one player in India.

Operational Updates

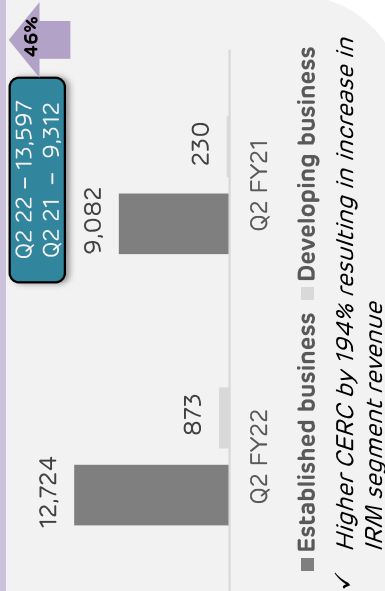
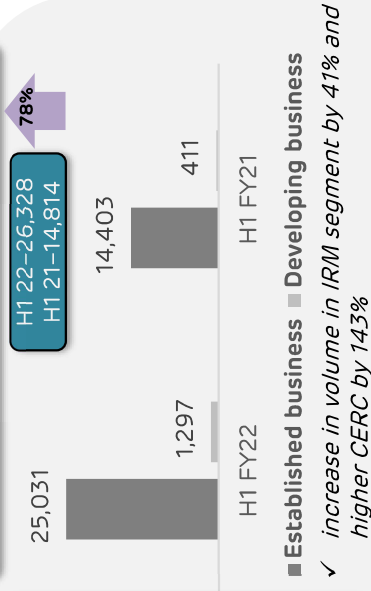


Financial Highlights

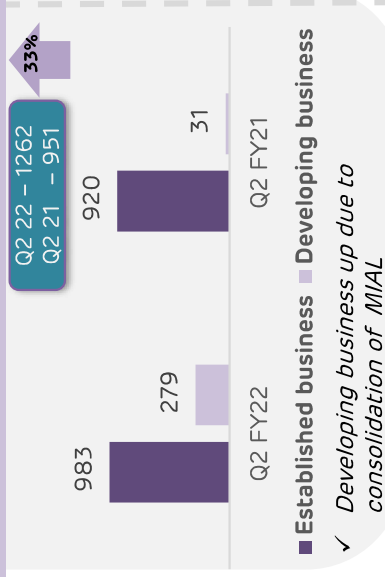
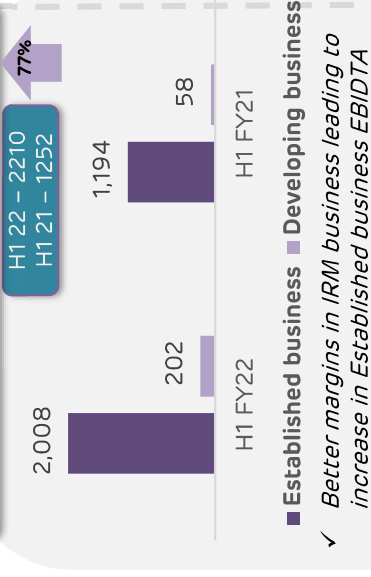
AEL : Consolidated Financials – H1 FY22 and Q2 FY22

(Rs Cr)

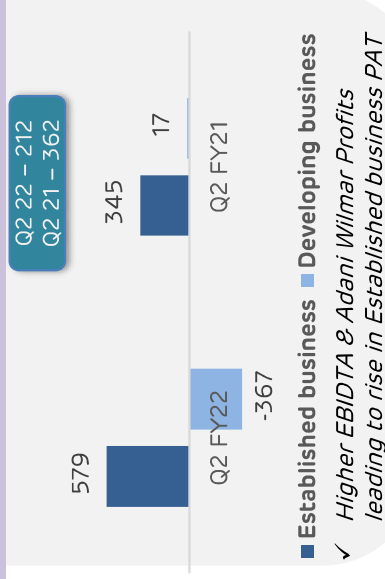
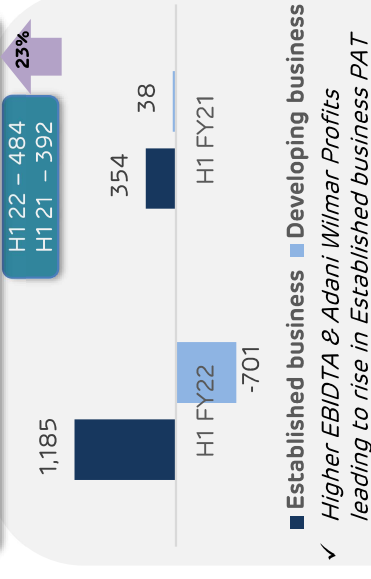
Revenue



EBIDTA

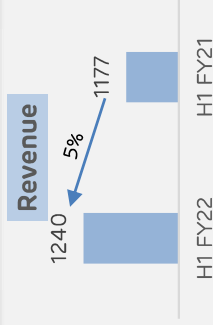


PAT Attributable to owners



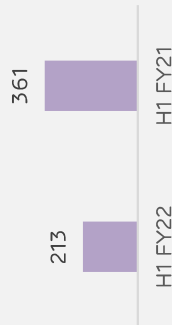
Established Businesses

Solar Mfg.



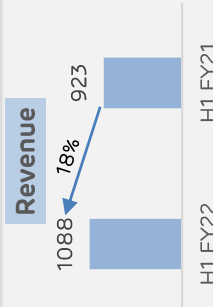
Increase in volume by 8% leading to rise in revenue

EBIDTA



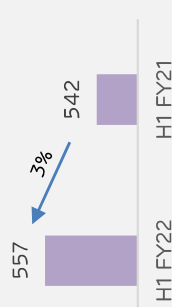
Higher raw material costs impacted EBIDTA

Mining Services



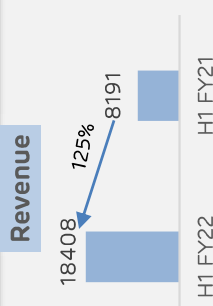
Higher dispatch volume by 77% resulting in increase in revenue

EBIDTA



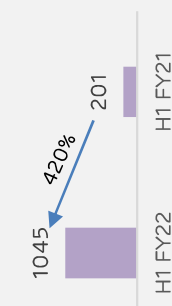
Increased EBIDTA due to higher dispatch volume by 77%

IRM



Higher volume by 41% and improved CERC index by 143%

EBIDTA



Increase in EBIDTA due to higher volume and low priced inventory

Developing Business

Airports#

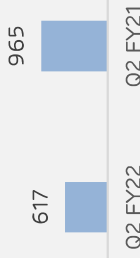
➤ Total Revenue for H1 FY22 stood at Rs. 762 Cr and EBIDTA stood at Rs. 310 Crore

➤ Significant increase in Pax Movements and Air traffic movements due to phased unlocking and vaccination drive

Established Businesses

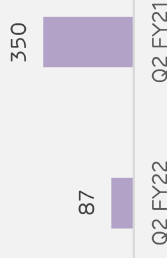
Solar Mfg.

Revenue



Q2 FY22 volume in line with average quarterly volume. Q2 FY21 volume high due to spill over of Q1 FY21 volume, due to covid restrictions.

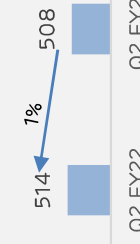
EBIDTA



Higher raw material costs & reduced volume impacted EBIDTA

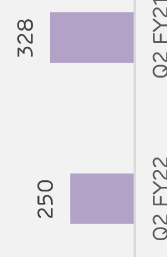
Mining Services

Revenue



Consistent revenue generation

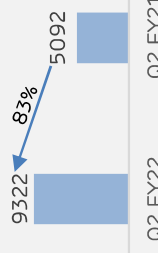
EBIDTA



Higher stripping ratio and fuel cost impacting EBIDTA

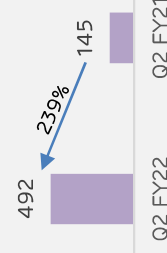
IRM

Revenue



Increase in revenue due to improved CERC index by 194%

EBIDTA



Improved CERC index by 194% leading to increase in EBIDTA

Developing Business

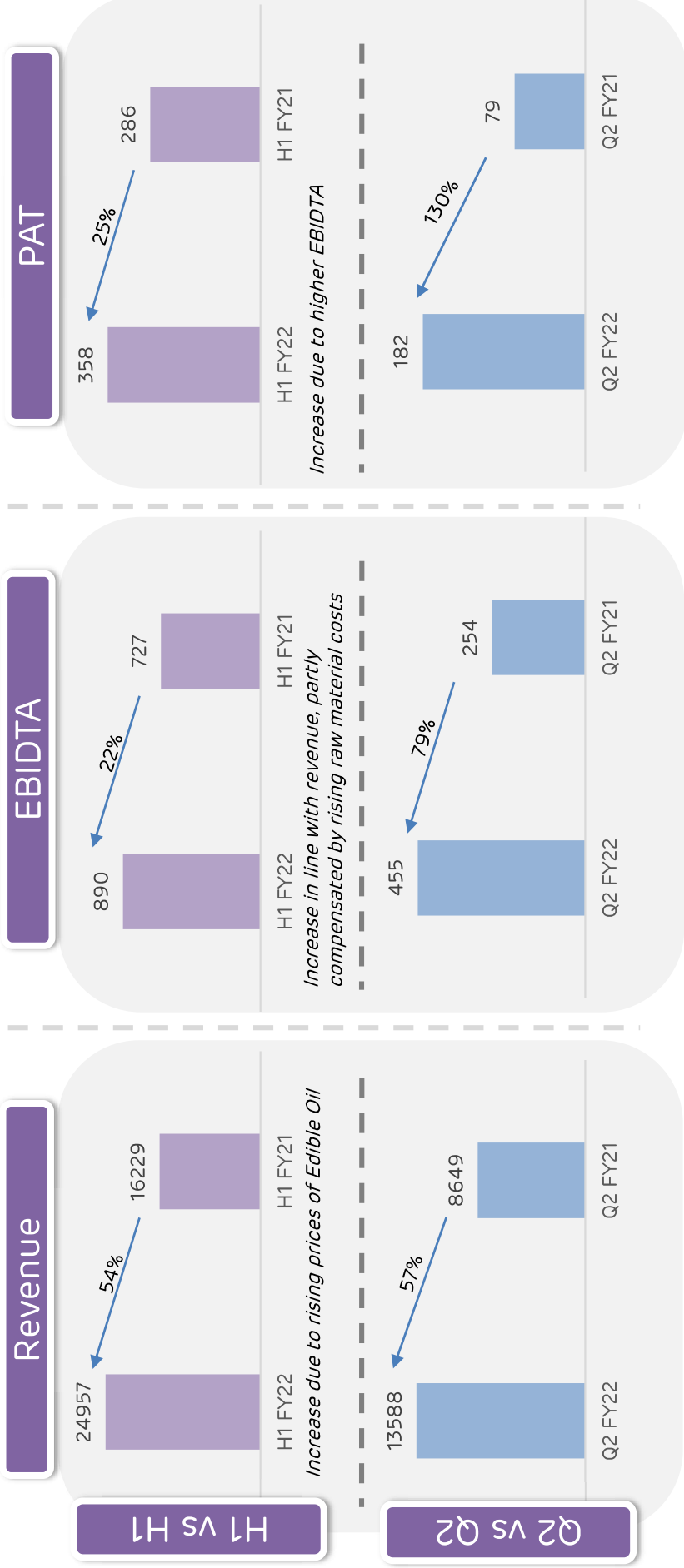
Airports

➤ Total Revenue for Q2 FY22 stood at Rs. 655 Cr and EBIDTA stood at Rs. 321 Crore

➤ Significant increase in Pax Movements and Air traffic movements due to phased unlocking and vaccination drive

AEL : Adani Wilmar [50:50 JV]: Steady overall performance

(Rs Cr)



➤ Fortune brand continues to dominate the domestic retail consumer pack market with 20% market share



Note - Adani Wilmar is considered as a joint venture and consolidated based on equity method of consolidation

AEL : Leverage Profile

(Rs Cr)

Segment	Sept-21			Mar-21		
	LT Debt*	ST Debt & WC	Total	LT Debt	ST Debt & WC	Total
Established Businesses (A)						
IRM	1,282	3,136	4,418	1,085	2,983	4,068
Mining Services	827	674	1,501	873	766	1,639
Solar Manufacturing	955	639	1,594	924	803	1,727
Shipping	240	-	240	301	-	301
Oz Renewable	415	-	415	431	6	437
Others	1,035	984	2,019	645	1,179	1,824
Total (A)	4,754	5,433	10,187	4,259	5,737	9,996
Developing Businesses (B)						
Airport	6,567	8,379	14,946	4,197	-	4,197
Australia Project	5,228	1,353	6,581	1,467	82	1,549
Roads	417	59	476	308	1	309
Total (B)	12,212	9,791	22,003	5,972	83	6,055
Total Gross Debt (A+B)	16,966	15,224	32,190	10,231	5,820	16,051
Less : Founder's Debt			8,854			4,444
Net External Debt			23,336			11,607

Note :

- 1) Debt consistent among Established businesses
- 2) Debt in Developing businesses higher due to MIAL acquisition

adani

* LT Debt includes current maturity of long-term borrowings of Rs. 964 Cr

ESG → Key Focus Areas

Sr No.	Mining Services	Solar Mfg
1	Efficient use of water and energy	Conservation of Natural Resources
2	Reduction of emission levels	Waste Management
3	Zero tolerance for fatalities at sites	Safety
4	Faster reclamation of de-coaled areas	

AEL : ESG performance Sept 21 - Mining Services



12 % ↓*
Energy Intensity
5624 GJ/MMT



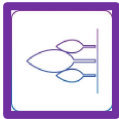
Emission Intensity
0.20 tCO2/MT



2.5 % ↓*
Water Intensity
187 Litres / MT



99%
Waste Managed through
5R
Waste Management



8.09 Lakh
Trees Planted
Terrestrial
Plantation



**3797 Ha - C Afforestation
261 Ha - Reclamation
CA Land & Excavation
Area**

Mining Certification

ISO 2600:2010, ISO 31000: 2009,
ISO 9001:2015, ISO 14001:2015,
OHSAS-18001:2007

Focus Areas

- Efficient use of water and energy
- Reduction of emission levels
- Zero tolerance for fatalities at mine sites
- Faster reclamation of de-coaled areas



ISO – International Organization for Standardization
OHSAS – Occupational Health and Safety Assessment Series

*Compared to Base year FY 18
#Current Capacity

Natural Resource Conservation

- Rooftop Solar plants helped to substitute ~5% of Power requirement
- Energy Conservation initiatives helped to achieve 3% reduction in Specific Power Consumption vs FY 21 (KwH/MW)
- 4% reduction in Specific Consumption (KL/MW) of RO Water vs FY 21 due to 10% reduction in DI water consumption (KL/MW)
- 21,856 plantations cultivated despite low fertility soil and semi arid conditions.
- Sewage Treatment Plant operations restored in Aug-2020 & all parameters of discharge water are now meeting GPCB norms

Waste to Wealth Generation

- Installed Bio-gas plant for treatment of 100% food waste and generation of cooking gas
- Conceptualised in-house wood recycling plant for recycling of pallets (5,020 pallets recycled ~163MT of wood saved in FY 22)

Safety

- Nil LTI (Lost Time Injuries) for consecutive three years
- Consistent Improvement in EHS parameters
- 75 improvements in process flow related to Fire, Chemical Slippage, Gas Control & other High Risk activities

Certification

IEC 61215, IEC 61730, UL61730, IEC 62716, IEC 61701, BIS/IS 14286, IEC 62804, IEC 62759, IEC 60068, MCS, PVEL-PQP, Black & Veatch

Focus Areas

- Conservation of Natural Resources
- Waste Management
- Safety

AEL : Consistent 100% Compliance for Environment Conservation - Solar Mfg.



AEL : Social Philosophy – aligned to UNSDG 2030 goals

United Nations
Sustainable Development Goals 2030



Our Key Social Initiatives mapped to UNSDG

Women's Education	Multiple Locations	- Own schools, digitalization and up gradation of Govt. school to provide cost free education to the needy. - Project Suposhan undertaken by Adani Wilmar is successfully continuing its operation
Women's Health	Sarguja	Partnered with self help group to educate and provide sanitary pads for safe menstrual hygiene to ensure better health.
Women's Empowerment	Sarguja & Tamnar	Various projects undertaken by Gauri Self help groups for collection and marketing of Non-Timber Forest Produce
Ecology	Mundra	Conservation of mangroves in coordination with GUIDE
Local & Rural Infra Development	Sarguja	Organic Farming and Integrated Multi purpose business model
Water Secure Nation	Multiple Locations	Deepening of ponds and tanks, Rooftop Rainwater Harvesting, Recharging Bore wells

Social philosophy drives initiatives that are aligned with UN Sustainable Development Goals



UNSDG – United Nations Sustainable Development Goals

AEL: Revised Board Charter implemented

- Existing Board Committee composition changed:

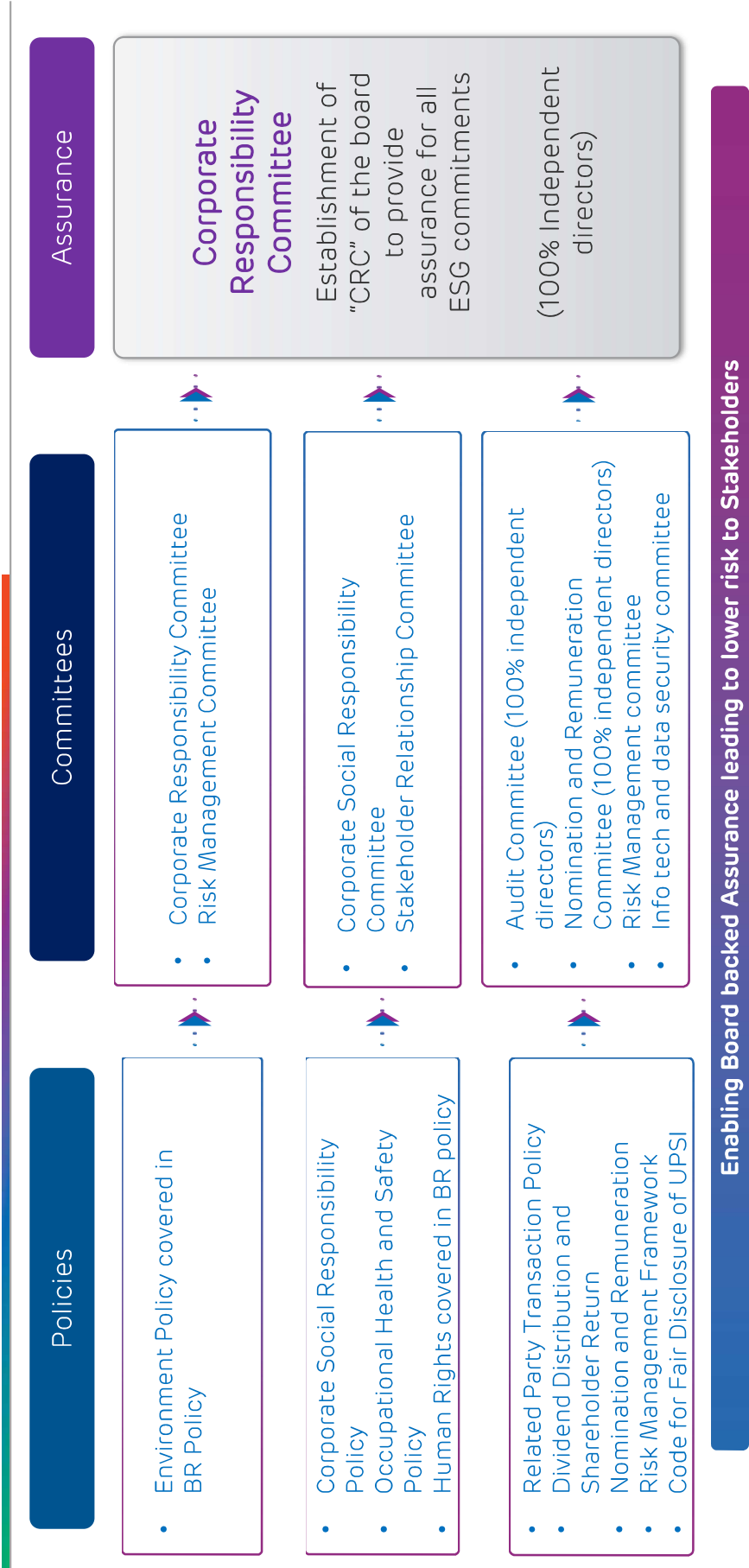
Committee	Existing	Approved
<u>Audit & Nomination & Remuneration Committees</u>	<u>75% Independent Directors</u>	<u>100% Independent Directors</u>
CSR Committee	33% Independent Directors	Atleast 75% Independent Directors
Stakeholders Relationship & Risk Management Committees	33% & 40% Independent Directors	Atleast 50% Independent Directors

- New Board Committees formed :

Committee	Composition
<u>Corporate Responsibility Committee</u>	<u>100% Independent Directors</u>
Public Consumers Committee	100% Independent Directors
Infotech & Data Security Committee	Atleast 50% Independent Directors
Sub-Committees to RMC – M&A; Legal, Regulatory & Tax; Commodity price risk and Reputation Risk Committees	Atleast 50% Independent Directors

RMC – Risk Management Committee || CSR – Corporate Social Responsibility

Detailed Terms of Reference for new committees & proposed changes in existing committees are been uploaded on website



Appendix

Operational Details

Airports	Passengers (In Mn)		ATM (Nos)		Cargo (MT)	
	Q2 FY22	Q1 FY22	Q2 FY22	Q1 FY22	Q2 FY22	Q1 FY22
Ahmedabad	1.3	0.7	13,223	8,386	7,858	5,760
Lucknow	0.6	0.5	6,094	5,187	3,829	2,971
Mangaluru	0.2	0.1	2,083	1,694	--	--
Mumbai	4.4	2.2	40,799	29,347	1,52,173	1,54,127
Total	6.5	3.5	62,199	44,614	1,63,860	1,62,858

AEL : Developing Business - Roads and Water project updates

Type	Project Name	Project Model	Length / Capacity	State	Concession Period (in Years) (Const + O&M)	Project Status
Roads	Bilaspur Pathrapali	HAM	53.3 Kms	Chhattisgarh	2 + 15	80% completed
	Suryapet Khammam	HAM	58.6 Kms	Telangana	2.5 + 15	52% completed
	Mancheria Repallewada	HAM	42.0 Kms	Telangana	2 + 15	38% completed
	Vijaywada Bypass	HAM	17.9 Kms	Andhra Pradesh	2.5 + 15	CA signed
	Nanasa Pidgaon	HAM	47.5 Kms	Madhya Pradesh	2 + 15	
	Azhiyur Vengalam	HAM	41.8 Kms	Kerala	2.5 + 15	
	Badakumari to Karki	HAM	47.5 Kms	Odisha	2 + 15	
	Panagarh Palsit	BOT	67.8 Kms	West Bengal	2.5 + 18	
	PRS Tolls	TOT	88.2 Kms	Gujarat	0 + 20	
	Kodad Khammam Road	HAM	31.8 Kms	Telangana	2 + 15	
Water	Prayagraj	HAM	72 MLD	Uttar Pradesh	2 + 15	73% completed
	Bhagalpur	HAM	45 MLD	Bihar	2 + 15	CA Signed

Notes :

- Roads : Concession agreements with National Highway Authority of India under Model as mentioned
- Water : 1) Prayagraj project is with Uttar Pradesh Jal Nigam under aegis of National Mission for Clean Ganga.
2) Bhagalpur project is awarded by Bihar Urban Infrastructure Development Corporation

adani

CA – Concession Agreement
MLD – Million Liters per day

HAM – Hybrid Annuity Model
BOT – Build Operate Transfer

TOT – Toll Operate Transfer

Quantitative Details

Mine	Quantities in MMT			
	Q2 FY22		Q2 FY21	
	ROM	Dispatch	ROM	Dispatch
Parsa Kente	3.1	2.4	3.3	2.6
GP III	0.7	0.8	0.1	0.4
Talabira II and III	1.4	1.4	0.1	0.1
Kurmitar	1.0	0.7	--	--
Total	6.2	5.3	3.5	3.1

Mine	Quantities in MMT			
	H1 FY22		H1 FY21	
	ROM	Dispatch	ROM	Dispatch
Parsa Kente	6.2	5.5	5.2	4.8
GP III	1.1	1.3	0.4	0.7
Talabira II and III	1.9	1.9	0.1	0.1
Kurmitar	1.7	1.2	--	--
Total	10.9	9.9	5.7	5.6

AEL : Established Business - Mining Services updates

Type of Project	Mine	Capacity	State	Customer (Owner)	Project Status
Coal Mining	Parsa East Kente Basen	15 MMT	Chattisgarh	RRVUNL	Operational
	Gare Pelma III	5 MMT	Chattisgarh	CSPGCL	
	Talabira II & III	20 MMT	Odisha	NLCIL	
	Parsa	5 MMT	Chattisgarh	RRVUNL	Under Development
	Gidhmuri Pituria	6 MMT	Chattisgarh	CSPGCL	
	Suliyari	5 MMT	Madhya Pradesh	APMDC	
	Kente Extension	7 MMT	Chattisgarh	RRUVNL	
	Gare Pelma I	15 MMT	Chattisgarh	GSECL	LOA Received
	Gare Pelma II	23 MMT	Chattisgarh	MAHAGENCO	Under Development
	Bailadila Deposit 13	10 MMT	Chattisgarh	NCL	Under Development
Iron Ore Mining	Kurmitar	6 MMT	Odisha	OMC	Operational
Commercial Coal Mining	Gondulpara	4 MMT	Jharkhand	AEL	CBDPA signed on 11 th January 2021
	Dhirauli	5 MMT	Madhya Pradesh	AEL	
	Jhigador	TBD	Chattisgarh	CGNRPL	CBDPA signed on 23 rd September 2021
	Khargaon	TBD	Chattisgarh	CGNRPL	

GSECL – Gujarat State Electricity Corp.
MAHAGENCO – Maharashtra State Power Gen Co.
OMC – Odisha Mining Corporation Ltd

RRVUNL – Rajasthan Rajya Vidyut Utpadan Nigam Ltd
CSPGCL – Chattisgarh State Power Gen Co.

NLCIL – Neyveli Lignite Coal India Ltd
APMDC – Andhra Pradesh Mineral Dev. Corp.

CBDPA – Coal Block Development and Production agreement
CGNRPL – CG Natural Resources Pvt Ltd

Certain statements made in this presentation may not be based on historical information or facts and may be “forward-looking statements,” including those relating to general business plans and strategy of Adani Enterprises Limited (“AEL”), the future outlook and growth prospects, and future developments of the business and the competitive and regulatory environment, and statements which contain words or phrases such as ‘will’, ‘expected to’, etc., or similar expressions or variations of such expressions. Actual results may differ materially from these forward-looking statements due to a number of factors, including future changes or developments in their business, their competitive environment, their ability to implement their strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in India. This presentation does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of AEL’s shares. Neither this presentation nor any other documentation or information (or any part thereof) delivered or supplied under or in relation to the shares shall be deemed to constitute an offer of or an invitation by or on behalf of AEL.

AEL, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this presentation, unless otherwise specified is only current as of the date of this presentation. AEL assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on the basis of any subsequent development, information or events, or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained herein is subject to change without notice and past performance is not indicative of future results. AEL may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes.

No person is authorised to give any information or to make any representation not contained in and not consistent with this presentation and, if given or made, such information or representation must not be relied upon as having been authorised by or on behalf of AEL.

This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of its should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration therefrom.

For Further info please contact:

MR. SAURABH SHAH

Finance Controller – Adani Enterprises Ltd

✉ saurabh.shah1@adani.com
☎ +91 79 2555 5622

MR. AKSHAY RAMANI

Associate Manager - Investor Relations

✉ akshay.ramani@adani.com
☎ +91 79 2555 8422