



JAY USHIN LIMITED

(A Joint Venture With USHIN LTD. JAPAN)

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SECTOR-18, GURGAON - 122 001
HARYANA (INDIA)

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CIN : L52110DL1986PLC025118

September 2, 2026

BSE Limited
Corporate Relationship Department
1st Floor, New Trading Ring,
Rotunda Bulding, P.J. Towers,
Dalal Street, Fort, Mumbai-400001

Scrip Code: 513253

Subject: Submission of Annual Report for the Financial Year 2025-26 and Notice convening the 40th Annual General Meeting of the Company

Dear Sir,

In terms of Regulation 34 of SEBI(Listing Obligations and Disclosure Requirements) Regulations, 2015, we submit herewith a copy of the Annual Report which comprises of the Directors' Report, Audited Financial Statements, and Auditor's Reports thereon, for the Financial year ended March 31, 2026 and the Notice convening the 40th Annual General Meeting of the Company scheduled to be held on Wednesday, September 30, 2026 at 11.00 A.M. (IST)through Video Conferencing / Other Audio Visual Means.

This is for your information and record. Thanking You

Thanking you

Yours faithfully

For Jay Ushin Limited

Jyoti Kataria
Company Secretary
M.No. 55376





40th ANNUAL REPORT 2025-2026



Jay Ushin Limited

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Cautionary Statement Regarding Forward-Looking Statement

The information and opinion expressed in this Annual Report may contain certain forward-looking statements relating to the future business, development and economic performance. Such statements may be subject to a number of risks and uncertainties which could cause actual developments and results to differ materially from the statements made in this Report. Jay Ushin Limited shall not be liable for any loss, which may arise as a result of any action taken on the basis of the information contained herein. Furthermore, certain industry data are collected from various reports and sources publicly available. We cannot authenticate the correctness of the same and readers are requested to exercise their own judgement in assessing the risk associated with the Company.

CORPORATE INFORMATION

Chairman, Managing Director & Chief Executive Officer	Mr. Ashwani Minda
Directors	
Non-Executive Director	Mrs. Vandana Minda Mr. Anirudh Minda
Non-Executive Independent Directors	Mr. Ciby Cyriac James Mr. Arvind Kumar Mittal Mr. Dineshchandra Narendrakumar Dave Mr. Anoop Chaturvedi
Chief Financial Officer	Mr. Amit Kithania
Company Secretary	Ms. Jyoti Kataria
Statutory Auditors	M/s N S B P & Co. Chartered Accountants
Secretarial Auditor	M/s RSM & Co. Company Secretaries
Cost Auditors	M/s. Ahuja Sunny & Co. Cost Accountants
Lenders	ICICI Bank Limited Kotak Mahindra Bank Limited State Bank of India Aditya Birla Finance Limited Tata Capital Limited Deutsche Bank
Registered Office	GI-48, G.T. Karnal Road, Industrial Area, Delhi -110033
Listing of Equity Shares	BSE Limited
Registrar And Share Transfer Agents	RCMC Share Registry Private Limited B-25/1, First Floor, Okhla Industrial Area, Phase-II, New Delhi-110020

NOTICE

NOTICE is hereby given that the 40th Annual General Meeting (the “AGM”) of the Shareholders of Jay Ushin Limited (the “Company”) will be held on Wednesday, September 30, 2026 at 11.00 AM (IST) through Video Conferencing (“VC”)/Other Audio Visual Means (“OAVM”) to transact the following business. The venue of the meeting shall be deemed to be Registered Office of the company.

ORDINARY BUSINESS

1. Consideration of Audited Financial Statements, Reports of the Board of Directors and Statutory Auditors thereon

To receive, consider and adopt the standalone Audited Financial Statements of the Company for the financial year ended March 31, 2026 together with the reports of the Board of Directors and the Auditors thereon.

2. To declare a dividend of Rs.4.00 per equity share for the financial year 2025-26

3. Re-appointment of Mr. Anirudh Minda as a director liable to retire by rotation

To appoint a director in place of Mr. Anirudh Minda (DIN: 03579926), who retires by rotation in terms of section 152(6) of the Companies Act, 2013 and, being eligible, offers himself for re-appointment.

SPECIAL BUSINESS

4. Approval of Related Party Transactions

To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Regulation 23 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”), as amended from time to time, the applicable provisions of section 188 of the Companies Act, 2013 (“Act”) read with Rules made thereunder, other applicable laws/statutory provisions, if any, including any statutory modification(s) or amendment(s) or re-enactment(s) thereof, for the time being in force), the Company’s Policy on Related Party Transactions, and subject to such approval(s), consent(s), permission(s) as may be necessary from time to time and based on the prior approval of Audit Committee, the approval of the Members of the Company be and are hereby accorded to the Company to enter into or continue to enter into Material Related Party Transaction(s)/ Contract(s)/ Arrangement(s)/Agreement(s) up to the next Annual General Meeting whether by way of an individual transaction or transaction taken together or series of transactions or otherwise) for purchase and / or sale of materials and/or transfer or receipt of products and/or supply of goods or materials, leasing of property of any kind, reimbursement of expenses including towards availing / providing for sharing/ usage of each other’s resources and; transfer of any resources, services or obligations to meet their business requirements; availing or rendering of any services, and/or any other transactions of whatever nature with the following related parties which shall be carried out in the ordinary course of business and at arm’s length basis

S.No.	Name of Related party	Amount (Rs. In Lakhs)
1	JNS Instruments Limited	20,120.00
	Total	20,120.00

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby severally authorised to do all such acts and deeds as may be deemed necessary or expedient and to take all such actions/ steps as may be required in this regard including finalizing and executing necessary documents, contract(s), scheme(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company and settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all such decisions from powers herein conferred to, without being required to seek further consent or approval of the Members and that the Members shall be deemed to have given their approval thereto expressly by the authority of this resolution.

RESOLVED FURTHER THAT the Board be and is hereby authorised to delegate all or any of the powers herein conferred to any Director(s) or Chief Financial Officer or Company Secretary or any other Officer(s)/ Authorised Representative(s) of the Company, to do all such acts and take such steps, as may be considered necessary or expedient, to give effect to this Resolution.”

RESOLVED FURTHER THAT all actions taken by the Board in connection with any matter referred to or contemplated in this Resolution, be and are hereby approved, ratified and confirmed in all respects.”

5. To ratify and approve remuneration of Cost Auditors of the Company

To consider and, if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to Section 148 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, including any statutory modification(s) or re-enactment thereof for the time being in force, the remuneration payable to M/s Ahuja Sunny & Co. Cost Accountant (Firm Registration No. 101411), appointed by the Board of Directors, on the recommendation of the Audit Committee, as Cost Auditors of the Company to conduct audit of cost records of the Company, for the financial year ending March 31, 2027, amounting to Rs. 40,000 (Rupees Forty Thousand only) plus out of pocket expenses at actuals, in connection with the aforesaid audit, be and is hereby ratified;

RESOLVED FURTHER THAT the Board of Directors be and are hereby severally authorized to do all such acts, deeds, matters and things and to execute or authorize any person to execute all such documents, instruments and writings as may be considered necessary, relevant, usual, customary, proper and / or expedient for giving effect to this resolution.”

**By order of the Board of Directors
For Jay Ushin Limited**

Jyoti Kataria
Company Secretary
Membership No. A55376

Place : Gurugram
Date : May 29, 2026

NOTES

1. PURSUANT TO THE CIRCULAR NO. 14/2020 DATED APRIL 08, 2020; CIRCULAR NO. 17/2020 DATED APRIL 13, 2020; CIRCULAR NO. 20/2020 DATED MAY 5, 2020; CIRCULAR NO. 02/2021, DATED JANUARY 13, 2021; CIRCULAR NO. 19/2021 DATED DECEMBER 12, 2021; CIRCULAR NO. 2/2022; DATED MAY 5, 2022; CIRCULAR NO. 10/2022; DATED DECEMBER 28, 2022; CIRCULAR NO 9/2023 DATED SEPTEMBER 25, 2023 AND CIRCULAR NO 9/2024 DATED SEPTEMBER 19, 2024 AND ALL OTHER RELEVANT CIRCULARS ("HEREINAFTER REFERRED AS E-AGM CIRCULARS") ISSUED FROM TIME TO TIME BY THE MINISTRY OF CORPORATE AFFAIRS READ WITH RULES MADE THEREUNDER AND THE SEBI (LODR) REGULATIONS 2015 ("LISTING REGULATIONS"), COMPANIES ARE ALLOWED TO HOLD AGM THROUGH VC, WITHOUT THE PHYSICAL PRESENCE OF MEMBERS AT A COMMON VENUE. HENCE, IN COMPLIANCE WITH THE E-AGM CIRCULARS, THE AGM OF THE COMPANY IS BEING HELD THROUGH VC AND THE PROCEEDINGS OF THE AGM SHALL BE DEEMED TO BE CONDUCTED AT THE REGISTERED OFFICE OF THE COMPANY.
2. AS THE AGM SHALL BE CONDUCTED THROUGH VC/ OAVM, THE FACILITY FOR APPOINTMENT OF PROXY BY THE MEMBERS IS NOT AVAILABLE FOR THIS AGM AND HENCE THE PROXY FORM AND ATTENDANCE SLIP INCLUDING ROUTE MAP ARE NOT ANNEXED TO THIS NOTICE. PARTICIPATION OF MEMBERS THROUGH VC WILL BE RECKONED FOR THE PURPOSE OF QUORUM FOR THE AGM AS PER SECTION 103 OF THE ACT.
3. An explanatory statement pursuant to Section 102 of the Companies Act, 2013, which sets out details relating to Special Business at the Meeting, is annexed hereto.
4. In compliance with the e-AGM Circulars, the Annual Report for financial year ended March 31, 2026, the Notice of the AGM and instructions for e-voting are being sent only through electronic mode to those members whose e-mail addresses are registered with the Company / depository participant(s). The notice and Annual Report 2025-26 will also be available on the Company website www.jpmgrouppco.in, website of stock exchange www.bseindia.com and website of NSDL www.evoting.nsdl.com
5. Members are requested to intimate changes, if any, pertaining to their name, postal address, e-mail address, telephone/mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc.:
 - a. For shares held in electronic form: to their Depository Participants (DPs)
 - b. For shares held in physical form: to the Company/ Registrar and Transfer Agent in prescribed Form ISR-1 and other forms pursuant to SEBI Circular No. SEBI/HO/MIRSD/MIRSD-PoD1/P/CIR/2023/37 dated March 16, 2023. Members may please note that SEBI vide its Master Circular dated May 17, 2023 has mandated the listed companies to issue securities in dematerialized form only while processing service requests viz. Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/ exchange of securities certificate; endorsement; sub-division/ splitting of securities certificate; consolidation of securities certificates/ folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR - 4 by e-mail to the Company's Registrar and Share Transfer Agents, RCMC Share Registry Private Limited on investor.services@rcmcdelhi.com

Further, SEBI vide its notification dated May 17, 2023 has mandated that all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialized form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialisation, Members are advised to dematerialise the shares held by them in physical form. For any assistance/ support in this regard the Members may contact the Company or the Company's Registrar and Share Transfer Agents, RCMC Share Registry Private Limited.
6. Members who hold shares in the certificate form or who have not registered their e-mail addresses with the Company or with the Depositories and wish to receive the AGM Notice and the Report and Accounts 2026, or participate in the AGM, or cast their votes through remote e-voting or e-voting during the meeting, are required to register their e-mail addresses by sending a letter requesting for registration of their e-mail addresses, mentioning their name and DP ID & Client ID / folio number, by post to Registrar and Share Transfer Agents, RCMC Share Registry Private Limited, B-25/1, First Floor, Okhla Industrial Area Phase II New Delhi-110020 or scanned copy thereof through e-mail at investor.services@rcmcdelhi.com
7. All the documents referred to in the accompanying notice and the statement pursuant to Section 102 (1) of the Companies Act, 2013 shall be available for inspection through electronic mode. Members are requested to write to the Company on cs@jushinindia.com for inspection of said documents; and The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section

170 of the Companies Act, 2013 and the Register of Contracts or Arrangements in which Directors are interested, maintained under Section 189 of the Companies Act, 2013, will be available for inspection through electronic mode by the members during the AGM.

8. Voting rights will be reckoned on the paid-up value of shares registered in the name of the Members on Friday, September 18, 2026 (cut-off date). Only those Members whose names are recorded in the Register of Members of the Company or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date will be entitled to cast their votes by remote e-voting or e-voting during the AGM. Those who are not Members on the cut-off date should accordingly treat this Notice as for information purposes only.
9. **Remote e-voting will commence at 9.00 a.m. on Sunday, September 27, 2026 and will end at 5.00 p.m. on Tuesday, September 29, 2026.** The remote e-voting module shall be disabled for voting thereafter. Such remote e-voting facility is in addition to voting system that will be made available during the AGM.

Instructions and information relating to e-voting are as follows:

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

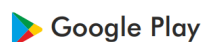
In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

For Individual Shareholders holding securities in demat mode with NSDL.

1. Existing IDeAS user can visit the e-Services website of NSDL Viz. <https://eservices.nsdl.com> either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
2. If you are not registered for IDeAS e-Services, option to register is available at <https://eservices.nsdl.com>. Select “**Register Online for IDeAS Portal**” or click at <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name **or e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
4. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on



For Individual Shareholders holding securities in demat mode with CDSL

- Existing users who have opted for CDSL Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are <https://web.cdslindia.com/myeasi/home/login> or www.cdslindia.com and click on New System Myeasi.
- After successful login of Easi/Easiest the user will be also able to see the E Voting Menu. The Menu will have links of **e-Voting service provider i.e. NSDL**. Click on **NSDL** to cast your vote.
- If the user is not registered for Easi/Easiest, option to register is available at <https://web.cdslindia.com/myeasi/Registration/EasiRegistration>
- Alternatively, the user can directly access e-voting page by providing demat account number and PAN NO. from a link in www.cdslindia.com home page. The system will authenticate the user by sending the OTP on registered mobile & email as recorded in the demat account. After successful authentication user will be provided links for the respective ESP i.e. NSDL where the e-voting is in progress.

For Individual Shareholders (holding securities in demat mode) login through their depository participants

You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 022-23058542-43

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
- Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
- A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

- Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.

b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 140533 then user ID is 140533-001***

6. Password details for shareholders other than Individual shareholders are given below :
 - a) If you are already registered for e-voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your Email ID is registered in your demat account or with the Company, your 'initial password' is communicated to you on your Email ID. Trace the Email sent to you from NSDL from your mailbox. You can open the Email and open the attachment i.e. a PDF file. The password to open the PDF file is your 8 digit client ID for NSDL account or last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .PDF file contains your 'User ID' and your 'initial password'.
 - (ii) If your Email ID is not registered, please follow steps mentioned below in process for those Shareholders whose Email IDs are not registered.
7. If you are unable to retrieve or have not received the 'initial password' or you have forgotten your password:
 - (i) Click on "**Forgot User Details/Password?**" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - (ii) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - (iii) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in, by mentioning your demat account number/ folio number, your PAN, your name and your registered address.
 - (iv) Shareholders can also use the OTP (One Time password) based login for casting the votes on the e-voting system of NSDL
8. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
9. Now, you will have to click on "Login" button.
10. After you click on the "Login" button, Home page of e-voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.

Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join General Meeting".

Now you are ready for e-Voting as the Voting page opens.

Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.

Upon confirmation, the message "Vote cast successfully" will be displayed.

You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Corporate Members/Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to julinvestors@jushinindia.com, ravi@csrsm.com and suman@csrsm.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution/ Power of Attorney/ authority Letter etc. by clicking on **“Upload Board Resolution/ Authority Letter”** displayed under “e-voting” tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the **“Forgot User Details/Password?”** or **“Physical User Reset Password?”** option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request at evoting@nsdl.co.in.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to julinvestors@jushinindia.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to julinvestors@jushinindia.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM link” placed under **“Join General meeting”** menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance

during the meeting.

4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at julinvestors@jushinindia.com from Wednesday, September 23, 2026 (from 09:00 a.m.) to Saturday, September 26, 2026 (upto 5:00 p.m). The same will be replied by the company suitably.
6. Additional information pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards in respect of the Director(s) seeking appointment/re-appointment at the Annual General Meeting is annexed hereto and forms integral part of the Notice.

Dividend related information

1. The Register of Members and Share Transfer Books of the Company will remain closed from Saturday, September 19, 2026 to Wednesday, September 30, 2026 (both days inclusive), for the purpose of dividend for the financial year ended March 31, 2026 and Annual General Meeting.
2. Dividend of Rs. 4.00 per equity share as recommended by the Board of Directors for the year ended March 31, 2026 is subject to the approval by the Members at the ensuing Annual General Meeting.
3. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company for any change in address or demise of any Member as soon as possible. Members are also advised not to leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified.
4. Securities and Exchange Board of India ("SEBI") has mandated the submission of Permanent Account Number ("PAN") by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form are requested to submit their PAN/ bank details to the Company / Registrar & Transfer Agent. Also SEBI has informed that securities of listed companies can be transferred only in dematerialised form. In view of the above and to avail various benefits of dematerialisation, Members are advised to dematerialise equity shares held by them in physical format at the earliest.

5. TDS ON DIVIDEND:

Dividend income is taxable in the hands of Members w.e.f. April 01, 2020, in accordance with Finance Act, 2020, and the Company is required to deduct TDS from the dividend to be paid to the Members as per rates prescribed under the Income Tax Act, 2025 ('IT Act').

Members are requested to update their Residential Status, PAN details and Category with:

- i) the DP (if shares are held in electronic form) or ii) the Company/RTA (if shares are held in physical form)

Members are requested to send their documents at julinvestors@jushinindia.com; investor.services@rcmcldelhi.com On or before Friday, September 18, 2026, upto 5:00 p.m. (IST) to enable the Company to determine the appropriate TDS/withholding tax rate and provide exemption, if applicable.

Key documents to be submitted/uploaded as per Income Tax Rules 2026 for TDS Exemption Declaration:

Category of Shareholder	Document(s) to be submitted/uploaded
Resident individual shareholders with PAN* and whose income does not exceed maximum amount not chargeable to tax or who is not liable to pay income tax	i) Form 121 (erstwhile Form No. 15G or Form No. 15H)
Non-resident shareholders [including Foreign Portfolio Investors (FPIs)] who can avail beneficial rates under tax treaty between India and their country of tax residence	i) No Permanent Establishment Declaration ii) Beneficial Ownership Declaration iii) Tax Residency Certificate iv) Copy of electronically filed Form 41 (erstwhile Form 10F) v) Any other document which may be required

6. Unclaimed Dividend and Investor Education and Protection Fund (IEPF):

Dividends, if not encashed for a period of 7 years from the date of transfer to Unpaid Dividend Account of the Company, are liable to be transferred to the IEPF Account. The shares in respect of which the dividend is not claimed for 7 consequent years are also liable to be transferred to the demat account of

the IEPF Authority.

In view of this, Members/Claimants are requested to claim their dividends from the Company within the stipulated timeline.

The Members whose unclaimed dividends and/or shares have been transferred to IEPF may write to the Company/RTA and submit the required documents for issue of Entitlement Letter. The Members may then make an application to the IEPF Authority in web Form IEPF-5 (available on www.iepf.gov.in) by attaching the Entitlement Letter and other documents.

The Company has uploaded the details of unpaid and unclaimed dividends lying with the Company as on the date of the previous Annual General Meeting on the website of the Company and the same can be accessed through the link: www.jpmgroup.co.in.

7. Scrutiniser's report and declaration of results

- (i) The Scrutiniser shall, after the conclusion of e-voting at the AGM, first count the votes cast vide e-voting at the AGM and thereafter shall, unblock the votes cast through remote e-voting, in the presence of at least two witnesses not in the employment of the Company. He shall submit a Consolidated Scrutiniser's Report of the total votes cast in favour or against, within 2(two) working days of the conclusion of the AGM, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
- (ii) The results declared along with the Scrutiniser's Report shall be placed on the Company's website www.jpmgroup.co.in and on the website of NSDL i.e. www.evoting.nsdl.com. The Company shall simultaneously forward the results to BSE Limited, where the shares of the Company are listed.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102(1) OF THE COMPANIES ACT, 2013

ITEM No. 4

In terms of Regulation 23 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended, material related party transactions require prior approval of the shareholders through ordinary resolutions. In terms of the SEBI Listing Regulations, a transaction with a related party shall be considered material, if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year, exceeds the thresholds specified in Schedule XII of the SEBI Listing Regulations. The said limits are applicable, even if the transactions are in the ordinary course of business of the company concerned and at an arm's length basis.

JNS Instruments Limited is the 'Related Parties' within the meaning of Section 2(76) of the Companies Act, 2013 and as per amended Regulation 2(1)(zb) read with Regulation 23 and other applicable regulations of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

The transactions entered above into with the related party comprise material transactions. The material related party transactions are likely to exceed the applicable thresholds prescribed under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, based on the annual consolidated turnover of the Company. All such transactions are being carried out on an arm's length basis and in the ordinary course of business.

The material Contracts/ Arrangements/ Transactions with above related parties have been approved by the Audit Committee and Board of Directors of the Company. Details of the proposed Material Related Party Transactions between the Company and the above related parties, including the information required to be disclosed in the Explanatory Statement pursuant to the SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/93 dated June 26, 2025, as subsequently modified by SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/135 dated October 13, 2025, relating to the minimum information to be provided to the Audit Committee and shareholders for approval of Related Party Transactions is as under :

Rs. In Lakhs

Pursuant to the SEBI Circular dated October 13, 2025, the Minimum Information relating to the proposed related party transaction(s) is provided as under:

A. Details of the related party and transactions with the related party

S.no.	Particulars of the information	Information provided by the Management
	A(1) Basic details of related party transaction	
1	Name of the Related Party	JNS Instruments Limited (JIL)
2	Country of incorporation of the related party	India

3	Nature of business of the related party	Manufacturing of Instrument Cluster and other automotive Components
A(2)	<u>Relationship and ownership of the related party</u>	
1.	Relationship between the listed entity/subsidiary (in case of transaction involving the subsidiary) and the related party- including nature of its concern (financial or otherwise) and the following:	Public Company in which Director is a Director (Mr. Ashwani Minda, Mr. Anirudh Minda and Mrs. Vandana Minda Director of Jay Ushin Limited are also director in JNS Instruments Limited)
	- shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party.	Nil
	- Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Not Applicable
	- Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Nil

S.no.	Particulars of the information		Information provided by the Management
A(3)	<u>Details of previous transactions with the related party</u>		
1.	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year.		Nature of Transaction
			(i) sale, purchase, lease and/ or transfer of components, parts, products, goods, materials, assets, services or resources; (ii) reimbursement of expenses including towards availing / providing for sharing/ usage of each other's resources; and (iii) Others- transfer of any resources, services or obligations to meet their business requirements. (iv) Leasing of property
	S.No.	Nature of Transaction	Amount (Rs. In Lakhs) (FY 2025-26)
	1	Sale of Goods	2,399.53
	2	Purchase of Goods	3,163.86
	3	Lease Rent (Income)	800.02
	4	Reimbursement of Expenses	42.54
	5	Others	-
		Total	6,405.95
2	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought.		Nil
3	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last financial year.		No

A(4)	<u>Amount of proposed transaction(s)</u>	
	Particulars of information	Information provided by the Management
1	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ shareholders.	Rs. 20,120 Lakhs
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT?	Yes

3	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	20.76%
4	Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary and where the listed entity is not a party to the transaction)	Not Applicable
5	Value of the proposed transactions as a percentage of the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available.	12.03%
6	Financial performance of the related party for the immediately preceding financial year:	
	Particulars	Amount (Rs. in Lakhs) (FY 2024-25)
	Turnover	1,67,210.55
	Profit After Tax	1,792.19
	Net Worth	4,931.00

A(5)	Basic details of the proposed transaction	
1	Specific type of the proposed transaction (e.g. sale of goods/services, purchase of goods/services, giving loan, borrowing etc.)	(i) sale, purchase, lease and/ or transfer of components, parts, products, goods, materials, assets, services or resources; (ii) reimbursement of expenses including towards availing / providing for sharing/ usage of each other's resources; and (iii) Transfer of any resources, services or obligations to meet their business requirements. (iv) Leasing of property
2	Details of each type of the proposed transactions	
	S.No.	Nature of Transaction
	1	Sale of Goods
	2	Purchase of Goods
	3	Lease Rent (Income)
	4	Reimbursement of Expenses
	5	Others
	Total	20,120
3	Tenure of the proposed transaction (tenure in number of years or months to be specified)	F.Y 2026-27
4	Whether omnibus approval is being sought?	Yes
5	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.	Aggregate value of the proposed transaction for the FY 2026-27 is Rs 20,120 Lakhs
6	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	JNS is a leading supplier to various OEM Customers and has requisite manufacturing facility to supply the components. It helps the company to ensure timely supply of critical components at the arm's length basis and the transaction are in ordinary course of business.
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly. Explanation: Indirect interest shall mean interest held through any person over which an individual has control.	

		S. No.	Name	Shareholding %age in JNS
	a) Name of the director/KMP	1	Mr. Ashwani Minda, MD	2.35
		2	Mrs. Vandana Minda, NED	2.11
		3	Mr. Anirudh Minda, WD	2.87
		Except above none of Directors or KMPs of Jay Ushin Limited have any interest in the transaction, whether directly or indirectly		
	b) Shareholding of the director/KMP/Partner. Whether direct or indirect, in the related party			
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	Not applicable as the transaction will be entered on the arm's length basis and on the basis of prevailing market price on competitive basis.		
9	Other information relevant for decision making.	All the important information forms part of the statement setting out material facts, pursuant to section 102 (1) of the Companies Act, 2013 forming part of this Notice.		

B	Information in respect of specific type of Related Party Transaction	
S.No.	Particular of information	Information provided by Management
B(1)	Disclosure In Case Of Transaction Relating To Sale Purchase Or Supply Of Good And Services Or Any Other Similar Business Transaction And Trade Advances	
1	Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services.	Comparable Price
2	Basis of determination of price.	Pricing mechanism under comparable has been determined either by benchmarking internal/ external comparable contracts/ published reports of similar nature. Where comparable data is not available, the price has been determined using the Cost Plus basis.
3	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice) , if any, proposed to be extended to the related party in relation to the transaction, specify the following: a) Amount of Trade Advance b) Tenure c) whether same is self-liquidating.	Not Applicable

The proposed related party transactions are in the ordinary and normal course of business and on arm's length basis and play a significant role in the Company's business operations and accordingly the Board, based on the recommendation of the Audit Committee, recommends the Ordinary Resolution set forth for the approval of the Shareholders in terms of the Listing Regulations.

None of the Directors or Key Managerial Personnel of the Company (except Mr. Ashwani Minda, Mrs. Vandana Minda and Mr. Anirudh Minda) are concerned or interested, financially or otherwise, in the Resolution set out at Item No. 4 of the Notice.

The Board of Directors recommends passing of the Resolution as set out at Item No. 4 of the Notice as an Ordinary Resolution.

ITEM NO. 5

The Board, on the recommendation of the Audit Committee, re-appointed M/s. Ahuja Sunny & Co., Cost Accountants, (Firm Registration number 101411) at a remuneration of Rs. 40,000 (Rupees Forty Thousand only) plus out of pocket expenses and applicable taxes to conduct the Cost Audit of the Company for the financial year 2026-27.

In terms of the provisions of the Section 148(3) of the Companies Act 2013, read with the Companies (Audit and Auditors) Rules, 2014, members of the Company are required to ratify the remuneration proposed to be paid to the Cost Auditors.

Accordingly, consent of the members is sought for passing an ordinary resolution as set out at item no. 5 of the Notice of the Annual General Meeting ("AGM") for ratification of the remuneration payable to the Cost Auditors, for the financial year ending March 31, 2027.

None of the Directors, Key Managerial Personnel and their relatives are, in any way, concerned or interested, financially or otherwise, in this resolution.

The Board as recommended by Audit Committee, recommends the ordinary resolution set forth in item no. 5 of the Notice of AGM for approval of the members.

**By order of the Board of Directors
For Jay Ushin Limited**

Jyoti Kataria
Company Secretary
Membership No. A55376

Place : Gurugram
Date : May 29, 2026

ANNEXURE-I

Details of Directors seeking appointment/ re-appointment at the Annual General Meeting
(In pursuance of Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard – 2 on General Meetings)

Name of Director	Mr. Anirudh Minda
DIN	03579926
Date of Birth (Aged)	February 12, 1989 (Aged 37 years)
Qualification	Bachelor of Science Electrical Engineering from University of Michigan, Ann Arbor, USA and MBA, Barcelona, Spain
Experience (including expertise in specific functional area) / Brief Resume	Over 13 years' experience in automobile and other industries. Looks after international business and commercial functions of the Company
Terms & Conditions of appointment / Re- appointment along with details of remuneration sought to be paid and the remuneration last drawn	Re-appointed as non- executive director and liable to retire by rotation
Date of first appointment on the board	May 8, 2024
Shareholding in the Company	-
Relationship with other Director(s) / Key Managerial Personnel	Son of Mr. Ashwani Minda, Chairman, Managing Director & Chief Executive Officer and Mrs. Vandana Minda, Non Executive Director
Number of Meetings of the Board of Directors attended during the FY 2025-26	4 of 4
Other directorship	JNS Instruments Limited JAYC4V Limited Jay FE Cylinders Limited Jay FE Cylinder and Technologies Private Limited JPM Power Limited Jay Iron and Steels Limited MAA Samleswari Industries Private Limited Sharda Tech Private Limited
Memberships/ Chairmanships of committees of other public companies (includes only Audit Committee and Stakeholders' Relationship Committee)	-

DIRECTORS' REPORT

To the Members

The Board of Directors are delighted to present the 40th Annual Report on the business and operations of Jay Ushin Limited ('the Company') along with the Audited Financial Statements for the year ended March 31, 2026.

FINANCIAL HIGHLIGHTS & STATE OF AFFAIRS

(Rs. In Lakhs)

Particulars	2025-26	2024-25
Revenue from operations	96,907.32	85,519.91
Total expenditure	96,369.98	85,152.05
Other Income	1,399.86	1,363.45
Profit before interest, depreciation, amortization, and tax	4,941.86	5,080.51
Finance cost	1,393.46	1,649.91
Profit before depreciation, amortization and tax	3,548.40	3,430.60
Depreciation and amortization	1,611.20	1,699.29
Profit/(loss) before tax	1,937.20	1,731.31
Tax expenses (net)	159.94	505.49
Profit/(loss) after tax	1,777.26	1,225.82
Other comprehensive income/(loss)	(4.80)	(37.36)
Total Other comprehensive income/(loss) for the year	1,772.46	1,188.46

COMPANY PERFORMANCE

During the Financial Year 2025-26, the Company has achieved operating income of Rs.96,907.32 Lakhs as compared to Rs. 85,519.91 Lakhs in FY 2024-25. The profit before tax for FY 2025-26 stood at Rs. 1,937.20 Lakhs compared to Rs. 1,731.31 Lakhs achieved in FY 2024-25. The profit after tax stood at Rs. 1,777.26 Lakhs for FY 2025-26 as compared to Rs. 1,225.82 Lakhs for the previous year.

The performance of the Company has been comprehensively covered in the Management Discussion and Analysis Report, as stipulated under Regulation 34 of the Listing Regulations with the Stock Exchange, which forms part of the Directors' Report.

DIVIDEND

The Board is pleased to recommend a dividend of Rs. 4 per equity share of the Company of face value of Rs. 10 each (40%) for FY 2025-26, absorbing a sum of Rs. 154.58 lakhs, subject to the approval of the Shareholders at the ensuing Annual General Meeting ('AGM') and U-shin Ltd., Japan.

In accordance with the Finance Act, 2020, dividend income is taxable in the hands of Members and the Company is required to deduct tax at source from the dividend to be paid to the Members as per rates prescribed under the Income Tax Act, 2025.

TRANSFER TO RESERVE

As permitted under the Act, the Board does not propose to transfer any amount to general reserve and has decided to retain the entire amount of profit for FY 2025-26 as retained earnings.

SHARE CAPITAL

The Authorized Share Capital of the Company is Rs. 15,00,00,000 comprising 150,00,000 Equity Shares of Rs. 10.00 each. The Issued, Subscribed and Paid-up Equity Share Capital of the Company is Rs. 3,86,45,000 consisting of 38,64,500 Equity Shares of Rs. 10.00 each. Thus, no change occurred in the figures of Share Capital of the Company.

CHANGE IN NATURE OF BUSINESS

During the year under review, there has been no change in the nature of business of the Company.

MATERIAL CHANGES AND COMMITMENTS

There have been no material changes or commitments that have affected the financial position of the Company, subsequent to the date of this Report.

REPORT ON PERFORMANCE OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURE COMPANIES

There is no Subsidiary, Associate Company and Joint Venture of the Company.

CREDIT RATINGS

India Ratings assigned long term loan facilities credit rating IND BBB/Stable and for the short term loan facilities credit rating IND A3+.

TRANSFER TO INVESTOR EDUCATION AND PROTECTION FUND

Pursuant to the applicable provisions of the Companies Act, 2013, read with the IEPF Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("the IEPF Rules"), all unpaid or unclaimed dividends are required to be transferred by the Company to the IEPF, established by the Government of India, after the completion of seven years. Further, according to the IEPF Rules, the shares on which dividend has not been paid or claimed by the shareholders for seven consecutive years or more shall also be transferred to the demat account of the IEPF Authority.

During the year under review, the Company has transferred the unclaimed dividend of Rs. 1,22,718 (Rupees One Lakhs Twenty Two Thousand Seven Hundred Eighteen) for the year 2017-18 to IEPF. Year-wise amounts of unpaid / unclaimed dividends transferred to IEPF and the corresponding shares are available on Company's website at www.jpmmgroup.co.in.

The details of the nodal officer appointed by the Company under the provisions of IEPF Rules are available on the website of the Company i.e. https://www.jpmmgroup.co.in/reports/corporate_governance_compliance.

DEPOSITS

During the year under review, your Company has neither invited nor accepted any deposit from public.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

The Company has not made any investments or given loan or provided guarantee/security during the year under review in terms of Section 186 of the Companies Act, 2013.

MANAGEMENT DISCUSSION AND ANALYSIS

The Management Discussion and Analysis, as required in terms of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is annexed as **Annexure I** to this Report.

CORPORATE GOVERNANCE

Pursuant to Regulation 27 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Report on Corporate Governance is annexed as **Annexure -II** to this Report.

The Auditor's Certificate certifying the Company's compliance as stipulated under Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is annexed **Annexure-II-A** to the Board Report.

CHANGES IN CAPITAL

During the year under review, there was no change in the Capital of the Company.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

During the year under review, there were following changes took place in the composition of the Board and Key Managerial Personnel of the Company:

Appointment of Director

Mr. Anoop Chaturvedi was appointed as Non Executive Independent Director w.e.f August 13, 2025

Retirement by Rotation

Mr. Anirudh Minda (DIN No. 03579926), Non-Executive Director of the Company, retires by rotation at the ensuing Annual General Meeting, being eligible, has offered himself for re-appointment.

Declaration from Independent Directors

The Independent Directors of your Company have certified their independence to the Board, stating that they meet the criteria for independence as mentioned under Section 149(6) of the Act.

The Board is of the opinion that the Independent Directors of the Company have fulfilled the conditions as specified in SEBI Listing Regulations, are independent of the management, possess requisite qualifications, experience, proficiency and expertise and they hold highest standards of integrity.

POLICY ON DIRECTOR'S APPOINTMENT AND REMUNERATION

The Board of Directors has devised a policy with lays down a framework in relation to Directors' appointment and remuneration, including the criteria for determining qualification, positive attributes, independence of directors

and other matters are given on the website of the Company at https://jpmgroup.co.in//upload/policy_guidelines/-Remuneration-Policy_10-09-2024-09-21-47.pdf.

Meetings of the Board

The Board of Directors held 4 (four) meetings during the year. For details, please refer to the Report on Corporate Governance, which forms part of this Report.

Committees of the Board

The Committees of the Board focus on certain specific areas and make informed decisions in line with the delegated authority.

The following Committees constituted by the Board function according to their respective roles and defined scope:

- Audit Committee
- Nomination and Remuneration Committee
- Corporate Social Responsibility Committee
- Stakeholders' Relationship Committee
- Share Transfer Committee

The Composition, terms of reference and number of meetings of the Board Committees is described in Corporate Governance Report as stipulated under Listing Regulations, which forms integral part of this Report.

RISK MANAGEMENT

Your Company is operating in a dynamic, uncertain and complex environment. To manage the risks during all stages of its operations and with a view to create long-term stakeholders' value, and protect Company's assets, a robust risk management framework, keeping in view the size of the Company has been established. This framework is in compliance with regulations and industry best-practices. The purpose of our risk management framework is to ensure accountability and competence for managing risks across the organization. It also lays down activities for risk identification, monitoring, review, control and risk prioritization, along with development of a risk response plan.

Risk Management Policy of the Company may be accessed at Company's website at https://jpmgroup.co.in//upload/policy_guidelines/-Risk-Management-Policy_10-09-2024-09-25-32.pdf.

DIRECTOR'S RESPONSIBILITY STATEMENT

As required under Section 134 (5) of the Companies Act, 2013, The Board of Directors, to the best of their knowledge and ability, confirm that:

- a) in the preparation of the annual accounts, the applicable accounting standards have been adhered, along with proper explanation relating to material departures;
- b) appropriate accounting policies have been considered and applied consistently and judgments and estimates that are reasonable and prudent have been made so as to give a true and fair view of the state of affairs as at March 31, 2026 and of the profit and loss of your Company for the financial year ended March 31, 2026;
- c) they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of your Company and for preventing and detecting fraud and other irregularities;
- d) the annual accounts for the financial year ended March 31, 2026 have been prepared on a going concern basis;
- e) they have laid down proper Internal Financial Controls laid by them were followed by the Company and that such Internal Financial Controls are adequate and were operating effectively; and
- f) they have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

PARTICULARS OF EMPLOYEES

Personnel and industrial relations were cordial and satisfactory during the year under review. There were no employees of the company who have drawn remuneration in excess of the limits set out under Section 197(12) of the Act read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is annexed as **Annexure- III** and forms integral part of this report.

RELATED PARTIES TRANSACTIONS

The Board of Directors has formulated a Related Party Transaction Policy for determining material related party

transactions. The Related Party Transaction Policy is available on the website of the Company at https://jpmgroup.co.in/upload/policy_guidelines/-Related-Party-Transaction-Policy_10-09-2024-09-21-37.pdf. A statement of all particulars of Contracts or Arrangements with related parties referred to in Section 188(1) of the Companies Act, 2013, is annexed as **Annexure –IV** and forms integral part of this Report.

All related party transactions that were entered into during the year under report were on arm's length basis. There were no materially significant related party transactions which could have potential conflict with interest of the Company at large.

Related Party Transactions are placed before the Audit Committee as also before the Board, wherever required, for their approval. The Company's management ensures total adherence to the approved Policy on Related Party Transactions to establish Arm's Length Basis without any compromise.

INTERNAL FINANCIAL CONTROLS

The Company's internal control systems are commensurate with the nature of its business, the size and complexity of its operations and such internal financial controls with reference to the Financial Statements are adequate. Please refer to the paragraph on Internal Control Systems and their Adequacy in the Management Discussion & Analysis section for detailed analysis.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo stipulated under Section 134(3)(m) of the Act, read along with Rule 8 of the Companies (Accounts) Rules, 2014, is annexed herewith as **Annexure - V**.

EXTRACT OF ANNUAL RETURN

Pursuant to Section 92(3) of the Act and Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return (e-form MGT-7) of the Company is available on the website of the Company at www.jpmgroup.co.in.

AUDITORS AND AUDITORS' REPORT

Statutory Auditors:

M/s. NSBP & Co., Chartered Accountants (Firm Registration No. 001075N) were appointed as Statutory Auditor of the Company for a tenure of 5 years commencing from the conclusion of the 36th AGM of the Company until the conclusion of the 41st AGM to be held in the year 2027. The Auditors' Report does not contain any qualification, reservation or adverse remarks.

Cost Auditor

As per Section 148 of the Act, the Company is required to have the audit of its cost records conducted by a Cost Accountant. The Board of Directors of the Company based on the recommendation of the Audit Committee, approved the appointment of M/s. Ahuja Sunny & Co., Cost Accountants, (Firm Registration No. 101411) as the Cost Auditors of the Company to conduct cost audits for relevant products prescribed under the Companies (Cost Records and Audit) Rules, 2014 for 2026-27. M/s. Ahuja Sunny & Co., Cost Accountants, have, under Section 139(1) of the Act and the Rules framed thereunder furnished a certificate of their eligibility and consent for appointment.

The Board on recommendations of the Audit Committee have approved the remuneration payable to the Cost Auditor, subject to ratification of their remuneration by the Members at this AGM. The resolution approving the above proposal is being placed for approval of the Members in the Notice for this AGM.

The cost accounts and records of the Company are duly prepared and maintained as required under Section 148(1) of Act.

Secretarial Auditors

Pursuant to the provisions of Section 204 of the Act and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and amended Regulation 24A of the SEBI Listing Regulations, the Board has based on the recommendation of Audit Committee approved appointment of M/s. RSM & Co., (Firm Registration No. P1997DE017000), a peer reviewed firm of Company Secretaries in Practice as Secretarial Auditors of the Company for a period of five years, i.e., from April 1, 2025 to March 31, 2030, subject to approval of the Shareholders of the Company at the ensuing AGM.

The Report of the Secretarial Auditor for 2025-26 is annexed herewith as **Annexure – VI**. The observations of the Auditors are self explanatory and therefore, do not call for any further comments.

SIGNIFICANT & MATERIAL ORDERS PASSED BY THE REGULATORS

There are no significant material orders passed by the Regulators or Courts or Tribunals impacts the going concern status of the company and its future operations.

CORPORATE SOCIAL RESPONSIBILITY

The brief outline of the Corporate Social Responsibility ('CSR') Policy of the Company and the initiatives undertaken by the Company on CSR activities during the year in the format prescribed in the Companies ('CSR Policy') Rules, 2014 are set out in **Annexure-VII** of this Report. The CSR Policy is available on Company's website at www.jpmsgroup.co.in.

LISTING OF EQUITY SHARES

The Company's equity shares are listed on the BSE Ltd. Listing fees have been paid up to March 31, 2026. More details about the Transfer of Shares and Listing of Shares are given in the Corporate Governance Report.

ANNUAL EVALUATION OF THE BOARD, ITS COMMITTEES AND INDIVIDUAL DIRECTORS

Pursuant to the provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and as per Guidance Note on Board Evaluation issued by SEBI on 5th January, 2017, the Board has carried out annual performance evaluation of its own performance, the Directors individually as well as evaluation of the working of its Committees.

At the board meeting that followed the meeting of the independent directors and meeting of Nomination and Remuneration Committee, the performance of the Board, its Committees, and individual directors was also discussed. Performance evaluation of independent directors was done by the entire Board, excluding the independent director being evaluated.

ACCOUNTING TREATMENT IN PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with Ind-AS notified under the Companies (Indian Accounting Standards) Rules, 2015.

VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has established a vigil mechanism that enables Directors and employees to report concerns relating to unethical behaviour, actual or suspected fraud, or any violation of the Code of Conduct / business ethics. The mechanism also provides for reporting any instance of leak of Unpublished Price Sensitive Information. The vigil mechanism includes adequate safeguards against victimisation of the Director(s) and employee(s) who use this facility. No person has been denied access to the Chairman of the Audit Committee. The Company's Whistle-Blower Policy is available on the Company's website

No frauds have been reported by the Auditors under Section 143(12) of the Companies Act, 2013 requiring disclosure in the Board's Report.

SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

The Company upholds a zero-tolerance policy toward sexual harassment at the workplace and remains committed to providing a safe, respectful, and inclusive working environment for all employees. In line with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the applicable rules, the Company has instituted a comprehensive framework for the prevention, prohibition, and redressal of sexual harassment.

Your Company believes in providing and ensuring a workplace free from discrimination and harassment based on gender. Regular Training sessions are organized to make associates aware of the policy and to avoid occurrence of such incidences in the Company. During the year there was no complaint of sexual harassment that was reported.

CODE OF CONDUCT AND ETHICS

The Board of the Company has adopted a Code of Conduct and Ethics for the Directors and Senior Executives of the Company. The object of the Code is to conduct the Company's business ethically with responsibility, integrity, fairness & transparency. The framework sets out a guiding policy for concerned person's conduct in dealing with/ for the Company, fellow Directors and Employees. This Code is available on the Company's website and can be accessed by link: https://jpmsgroup.co.in/upload/policy_guidelines/-Code-of-Conduct-for-Prevention-of-Insider-Trading_10-09-2024-09-23-03.pdf. A declaration signed by Managing Director and CEO of the Company with regard to the compliance with the Code by the Members of the Board and Senior Executives is annexed as **Annexure-IX** and forms part hereof.

A Certificate of the Chief Executive Officer (CEO) and Chief Financial Officer (CFO) of the Company in terms of Regulation 17(8) of the Listing Regulations is also annexed as **Annexure-X**.

SECRETARIAL STANDARDS

During the Financial Year, your Company has complied with the mandatory Secretarial Standards issued by the Institute of Company Secretaries of India.

OTHER DISCLOSURES

- a) There is no proceeding pending under the Insolvency and Bankruptcy Code, 2016.
- b) There was no instance of one time settlement with any Bank or Financial Institutions.
- c) The Company has complied with the provisions relating to the Maternity Benefit Act, 1961 for the year under review.

APPRECIATION

The Directors would like to place on record their appreciation to the Company's employees for their dedication and contribution. The Directors also thank the Company's customers, vendors, investors and consultants/advisors for their continued support. The Directors acknowledge the co-operation and support extended by the Joint venture partner i.e. U-shin Ltd., Japan and Government of India, the Governments of various States in India, and the concerned Government departments. The Directors also value the contribution made by every Member, employee and their families.

For and on behalf of the Board
Jay Ushin Limited

Place: Gurugram
Date: May 29, 2026

Ashwani Minda
Chairman, Managing Director & CEO
DIN: 00049966

Vandana Minda
Director
DIN: 03582322

MANAGEMENT DISCUSSION & ANALYSIS

MACRO-ECONOMIC OUTLOOK

The global economy in FY26 remained uneven, shaped by geopolitical tensions, supply chain realignments, and cautious monetary policies. Inflationary pressures moderated compared to FY25, though commodity markets, particularly energy and metals, continued to exhibit volatility. Advanced economies slowed under monetary tightening, while emerging markets adapted through diversification and digital trade. India continued to outperform, with GDP growth of 6.4–6.6% supported by infrastructure spending, resilient domestic demand, and policy reforms. Inflation stabilized at 4.5%, while capital formation and employment generation remained policy priorities. India's ability to balance growth with fiscal discipline reinforced its position as the fastest-growing major economy.

AUTOMOTIVE INDUSTRY

The Indian automotive industry recorded its highest-ever sales in FY2025–26, according to SIAM. Passenger vehicle sales reached 46.43 lakh units, reflecting a 7.9% growth over the previous year, with utility vehicles continuing to dominate volumes. The two-wheeler segment achieved a historic milestone, crossing 2.17 crore units, a 10.7% increase, driven by rural recovery and financing innovations. Commercial vehicle sales rose to 10.80 lakh units, registering 12.6% growth, supported by infrastructure projects and urban logistics. Three-wheelers also expanded strongly, with 8.36 lakh units sold, up 12.8%. Exports surged across categories, with passenger vehicle exports rising 17.5% and two-wheeler exports growing 23.4%. Electric vehicles continued their upward trajectory, with passenger EV registrations rising by more than 80%, while electric two-wheelers remained the largest contributor. Alongside volume growth, new industry themes such as connected mobility, digital retailing, and subscription-based ownership models began reshaping consumer behaviour and business strategies.

FUTURE OUTLOOK

Looking ahead to FY27, the industry is expected to sustain growth, though moderated by global trade uncertainties and regulatory changes. Passenger vehicle sales are projected to cross 52 lakh units, with utility vehicles continuing to drive demand, while entry-level cars may remain under pressure due to affordability concerns. The commercial vehicle sector is expected to grow modestly, supported by infrastructure spending, though fuel price volatility could weigh on margins. The two-wheeler segment is anticipated to sustain high single-digit growth, aided by rural recovery and favourable financing conditions. Electric vehicle penetration in passenger vehicles is expected to rise to 3.5–4%, contingent on infrastructure expansion and policy support. The auto component industry is projected to grow at 7–9%, though tariff-related costs and supply chain risks remain significant. Digital ecosystems, AI-driven manufacturing, and green mobility solutions are expected to be key growth drivers.

OPPORTUNITIES

India's automotive industry continues to present strong opportunities. The government's incentives under production-linked schemes are accelerating investments in electric vehicles, batteries, and advanced auto components. The rise of connected vehicles, autonomous technologies, and subscription-based ownership models is opening new revenue streams and reshaping consumer engagement. Export opportunities are expanding as India strengthens its position as a cost-competitive manufacturing hub. Rural demand recovery, supported by financing innovations and favourable monsoons, is expected to boost two-wheeler penetration. At the same time, localization and sustainability initiatives are reducing import dependence and carbon footprint, positioning India as a leader in green manufacturing.

FINANCIAL & OPERATIONAL PERFORMANCE

The Company delivered strong results in Financial year 2025-26, with net revenue from operations rising by Rs. 11,387.41 Lakhs, reflecting a 13.32% growth over the previous financial year. Profit before tax stood at Rs. 1,937.20 Lakhs, an 11.89% increase compared to the previous year. Operational excellence programs, digital transformation initiatives, and supplier collaboration contributed to efficiency gains. Localization efforts reduced foreign exchange exposure, while cost optimization enhanced competitiveness. These measures collectively strengthened profitability and positioned the Company for sustained growth.

INTERNAL CONTROLS AND THEIR ADEQUACY

The Company continues to maintain robust internal audit and control systems, ensuring compliance, accuracy, and transparency in all transactions. Independent audits, supplemented by management and Audit Committee oversight, reinforce governance standards and safeguard stakeholder interests.

CHALLENGES

Despite the growth trajectory, the industry faces several challenges. Regulatory compliance remains demanding,

with BS-VI Phase 2 norms increasing production costs and impacting affordability. Supply chain risks persist, particularly semiconductor shortages and battery material constraints that affect EV production timelines. Economic uncertainty, driven by interest rate fluctuations and fuel price volatility, continues to influence consumer purchasing power. Cybersecurity threats are rising with the proliferation of connected vehicles, requiring stronger safeguards. Additionally, tariff wars and trade disruptions are adding incremental costs to auto component exports, impacting competitiveness.

HUMAN RESOURCE MANAGEMENT

Human capital remains central to sustaining competitiveness in an industry characterized by rapid technological change. The Company invested significantly in digital skill-building, leadership development, and diversity initiatives. Employee engagement programs foster innovation and adaptability, ensuring that workforce capabilities remain aligned with evolving industry demands. A culture of continuous learning and collaboration is being nurtured to strengthen organizational resilience and performance.

Cautionary Statement Certain statements in the Management Discussion and Analysis Report describing the Company's objectives, projections, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities, laws and regulations. Actual results could differ from those expressed or implied. Important factors that could make a difference to the Company's operations include raw material availability and prices, cyclical demand and pricing in the markets, exchange rate variations, global economic, social & demographic factors, changes in Government regulations, tax regimes, economic developments within India and the countries in which the Company conducts business and other incidental factors.

CORPORATE GOVERNANCE

COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Jay Ushin is committed to strong Corporate Governance founded on the principles of transparency, integrity, accountability, ethics, and responsibility. The Company follows robust governance practices and proactive compliance measures to ensure effective decision-making, sustainable growth, prudent risk management, and long-term value creation for all stakeholders. By integrating sustainability, operational excellence, innovation, and employee empowerment into its business strategy, Jay Ushin continues to foster stakeholder trust while delivering enduring value to customers, shareholders, employees, and society.

BOARD OF DIRECTORS

The Company has an optimum combination of Executive and Non-Executive Directors on its Board. The Board of the Company comprises of seven Directors out of which One Executive Director, three Independent Non-Executive Directors and two Non-Executive Director during the beginning of the financial year. During the year, one Independent Non-Executive Directors, Mr. Anoop Chaturvedi w.e.f. August 13, 2025.

At the end of the year the Board of the Company comprises of Seven Directors out of which One Executive Director, four Independent Non-Executive Directors and two Non-Executive Director.

The Independent Directors have submitted declarations that they meet the criteria of "independence" as laid under the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") as on March 31, 2026. The composition of the Board is in conformity with Regulation 17 of the Listing Regulations.

Composition of Board of Directors and Directors attendance

The Composition and category of the Board of Directors, attendance, directorship and committee positions during the financial year 2025-26 are given below:

Name of Director	Category	No. Of Board Meeting Attended	Whether attended last AGM	No of other directorship in other Public Companies	Committees positions held in other public companies #	
					Chairman	Member
Mr. Ashwani Minda	Chairman, Managing Director & CEO	4 of 4	Yes	5	-	3
Mrs. Vandana Minda	Non-Executive	4 of 4	No	3	-	-
Mr. Anirudh Minda	Non-Executive	4 of 4	Yes	5		
Mr. Arvind Kumar Mittal	Independent Non-Executive Director	4 of 4	Yes	1	1	-
Mr. Ciby Cyriac James	Independent Non-Executive Director	4 of 4	Yes	-	-	-
Mr. Dineshchandra Narendrakumar Dave	Independent Non-Executive Director	4 of 4	Yes	1	-	1
*Mr. Anoop Chaturvedi	Independent Non-Executive Director	1 of 2	Yes	1	-	-

Notes: * Appointed w.e.f. August 13, 2025

In accordance with Regulation 26 of the Listing Regulations Membership/ Chairmanship of only Audit Committee and Stakeholders Relationship Committee in public companies have been considered.

Number of Board Meetings

During the year under review, 4 (four) Board meetings were held on May 29, 2025, August 13, 2025, November 12, 2025, and February 14, 2026. The gap between any two consecutive meetings was within the period prescribed under the Companies Act, 2013.

Meeting of Independent Director

During the year, the Independent Directors (IDs) met once through audio-visual means on February 14, 2026, without the presence of Non-Independent Directors and members of the Management. At this meeting, the IDs inter alia evaluated the performance of the Non-Independent Directors and the Board as a whole and discussed various aspects relating to the quality, quantity, and timelines of the flow of information between the Company, the Management and the Board to effectively and reasonably perform their duties.

Disclosure of relationships between directors inter-se and board independence

Mr. Ashwani Minda, Mr. Anirudh Minda and Mrs. Vandana Minda are promoter Directors being related to each other, no other director are inter-se related.

Number of shares and convertible instruments held by non- executive directors

All non-executive directors do not hold any equity share in the share capital of the Company except Mr. Anirudh Minda hold 6,200 equity shares. The company has not issued any convertible instruments.

Name of the Listed Entities where the person is a director and the Category of directorship

None of the directors are the director of other Listed Entities.

Familiarisation Programme Appointment /Key Board Skills/Expertise/Competence

The Company familiarizes its Independent Directors with their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, etc., through various programmes. These include orientation programme upon induction of new Director, as well as other initiatives to update the Directors on an ongoing basis.

The familiarisation programme(s) imparted to independent Directors from time to time is available at https://www.jpmgroup.co.in/reports/policy_guidelines.

The Board has identified the following skill set with reference to its Business and Industry which are required for our business and available with the Board:

Name of Director	Industry knowledge/ experience	Technical skills/ Experience	Governance competencies	Behavioural competencies
	Industry experience; Knowledge of sector	Marketing; Public Relations; CEO/ Senior management experience; Strategy development and implementation	Financial literacy; Strategic thinking/ planning; Governance related risk management experience	Team player/ Collaborative; Sound judgement; Integrity and high ethical standards; Mentoring abilities
Mr. Ashwani Minda	✓	✓	✓	✓
Mrs. Vandana Minda	✓	✓	✓	✓
Mr. Dineshchandra Narendrakumar Dave	✓	✓	✓	✓
Mr. Anirudh Minda	✓	✓	✓	✓
Mr. Arvind Kumar Mittal	✓	✓	✓	✓
Mr. Ciby Cyriac James	✓	✓	✓	✓
* Mr. Anoop Chaturvedi	✓	✓	✓	✓

Notes: * Appointed w.e.f. August 13, 2025

In the opinion of the Board, the Independent Directors fulfill the conditions specified in the Listing Regulations and are independent of the Management.

Committees of the Board

The Board Committees play a crucial role in the governance structure of the Company and have been constituted to deal with specific areas/activities as mandated by applicable regulations, which concern the Company and need a closer review. The Chairman of the respective Committee(s) brief the Board about the summary of the discussions held in the Committee Meetings. The minutes of the meetings of all Committees are placed before the Board for review. The Board Committees request special invitees to join the meeting, as and when appropriate.

During the year, all recommendations of the Committees of the Board which were mandatorily required have been accepted by the Board. The terms of reference of the Committees are in line with the provisions of the Listing Regulations, the Act and the Rules issued thereunder.

The Company currently has 5 (Five) Committees of the Board, namely, Audit Committee, Nomination and Remuneration Committee, Corporate Social Responsibility Committee, Stakeholders Relationship Committee and Share Transfer Committee.

Audit Committee

The Board of Directors has constituted and entrusted the Audit Committee with the responsibility to supervise and ensure accurate and timely disclosures that maintain the transparency, integrity and quality of financial control and reporting. The constitution of the Audit Committee also meets with the requirements of Section 177 of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015. The terms of reference of the Audit Committee, inter alia, includes:

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible.
2. Recommending the appointment, remuneration and terms of appointment of the auditors of the Company and also approval for payment of other services.
3. Reviewing, with the management, the quarterly/half yearly/ annual financial statements and auditors' report before submission to the Board for approval.
4. Approval of transactions of the Company with related parties and any subsequent modification of such transactions.
5. Reviewing the adequacy of the internal audit function including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure, coverage and frequency of internal audit.
6. Review the functioning of the whistle blower mechanism.
7. Reviews the management discussion and analysis of the financial condition and results of operation.

During the year under review the Committee was re-constituted on August 13, 2025.

The composition of the audit committee as on March 31, 2026 alongwith the details of the meeting held and the details of attendance is as follows.

Name of Director(s)	Position	Date of Meeting (s)				Total Attendance
		29-05-2025	13-08-2025	12-11-2025	14-02-2026	
Mr. Arvind Kumar Mittal	Chairman	Yes	Yes	Yes	Yes	4
Mr. Ciby Cyriac James	Member	Yes	Yes	Yes	Yes	4
Mr. Anirudh Minda	Member	Yes	Yes	Yes	Yes	4
*Mr. Anoop Chaturvedi	Member	-	-	No	No	-

* Appointed as Member on August 13, 2025 after conclusion of Audit committee by the Board of Directors.

During the financial year 2025-26, the Committee met four times. All the members of the audit committee are financially literate. The Chairman attended the last annual general meeting to answer shareholders' queries.

Nomination and Remuneration Committee

The Nomination and Remuneration Committee ('NRC') functions in accordance with Section 178 of the Act, Regulation 19 of the SEBI Listing Regulations. The NRC is responsible for evaluating the balance of skills, experience, independence, diversity and knowledge on the Board and for drawing up selection criteria, ongoing succession planning and appointment procedures for both internal and external appointments. Further, the Committee is also

responsible for formulating policies as to remuneration, performance evaluation, Board diversity, etc. in line with the Act and the SEBI Listing Regulations. The terms of reference of the NRC, *inter alia*, includes:

- Formulate the criteria for determining qualifications, positive attributes and independence of a Director.
- Recommended to the Board a policy relating to the remuneration for the Directors, Key Managerial Personnel and Senior Management.
- Fixation of salary, perquisites etc. of all Executive Directors of the company at the time of their appointment/re-appointment.
- Identify persons who qualify to become Directors and who may be appointed in senior management in accordance with criteria laid down and recommend to the Board for their appointment and removal.

The composition of the Nomination & Remuneration Committee along with the details of the meeting held and attended by the members of the Committee during the financial year 2025-26 are detailed of attendance is as follows :

Name of Member	Position	Date of Meetings	
		13-08-2025	14-02-2026
Mr. Arvind Kumar Mittal	Chairman	Yes	Yes
Mr. Dineshchandra Narendrakumar Dave	Member	Yes	Yes
Mr. Ciby Cyriac James	Member	Yes	Yes
*Mr. Anoop Chaturvedi	Member	-	No

* Appointed as Member on August 13, 2025 after conclusion of Nomination and Remuneration committee by the Board of Directors.

The performance evaluation criteria for independent directors is determined by the Nomination & Remuneration Committee. The Nomination & Remuneration Committee has formulated the evaluation criteria for the Independent Directors (based on guidance note issued by SEBI) which is broadly based on qualification, experience, knowledge & competency, fulfillment of functions, ability to function as a team, initiate, availability and attendance, commitment, contribution and integrity.

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The terms of reference of the Corporate Social Responsibility ('CSR') Committee, *inter alia*, are as follows:

- To formulate and recommend to the Board Annual Action Plan in pursuance of its Corporate Social Responsibility Policy and its review from time to time;
- To ensure effective implementation and monitoring of the CSR activities as per approved policy, plans and budget;
- To ensure compliance with the laws, rules and regulations governing CSR and to periodically report to the Board of Directors;
- To ensure compliance with Corporate Governance norms prescribed under Listing Agreement with Stock Exchanges, the Companies Act, 2013 and other statutes or any modification or re-enactment thereof.

The Composition of CSR Committee along with the details of the meeting held and attended by the members of the committee during the financial year 2025-26 are as follows:

Name of Director (s)	Position	Category	Date of meeting
			29-05-2025
Mr. Ashwani Minda	Chairman	Non-Independent, Executive	Yes
Mrs. Vandana Minda	Member	Non-Independent, Non- Executive	Yes
Mr. Arvind Kumar Mital	Member	Independent, Non-Executive	Yes

The CSR Policy of the Company can be viewed on Company's website https://jpmgroup.co.in//upload/policy_guidelines/-Corporate-Social-Responsibility-Policy_10-09-2024-09-20-37.pdf.

STAKEHOLDERS' RELATIONSHIP COMMITTEE

Pursuant to the provisions of Section 178 of the Companies Act, 2013 and Regulation 20 of the SEBI (LODR) Regulations, 2015, the Board has constituted Stakeholders Relationship Committee to specifically look into the

various aspects of interests of shareholders and other security holders headed by an Independent Director of the Company. The Stakeholders Relationship Committee ('SRC') looks into various aspects of interest of shareholders. The Committee ensures cordial investor relations and oversees the mechanism for redressal of investors' grievances. The terms of reference of the SRC, inter alia, include:

- To specifically look into complaints received from the shareholders of the Company
- To redress shareholders and investors complaints such as transfer of shares, non-receipt of shares, non-receipt of dividend and to ensure expeditious share transfer process
- Oversee and review all matters connected with the transfer of the Company's securities
- To redressal of shareholder and investor grievances, issue of duplicate/consolidated share certificates, remat / demat of shares and review of cases for refusal of transfer/transmission and reference to statutory and regulatory authorities
- Perform such other functions as may be necessary or appropriate for the performance of its duties

The Committee along with the details of the meeting held and attended by the members of the committee during the financial year 2025-26 are as follows:

Name of Member	Position	Category	Date of meeting 14-02-2026
Mr. Arvind Kumar Mittal	Chairman	Independent, Non-Executive	Yes
Mr. Dineshchandra Narendrakumar Dave	Member	Independent, Non-Executive	Yes
Mr. Ciby Cyriac James	Member	Independent, Non-Executive	Yes
*Mr. Anoop Chaturvedi	Member	Independent, Non-Executive	No

* Appointed as Member on August 13, 2025

Name and designation of Compliance Officer:

Name	Ms. Jyoti Kataria
Designation	Company Secretary and Compliance Officer

For any clarification / complaint the shareholders may contact to Company Secretary at 0124-4623400, or at the Registered Office of the Company.

SHARE TRANSFER COMMITTEE

The Board has also constituted a Share Transfer Committee consisting of Mr. Ashwani Minda, Executive Director, Mrs. Vandana Minda, Non Executive Director and Ms. Jyoti Kataria, Company Secretary as member.

The committee has delegated the power to look after transfer of equity shares including dematerialization, issue of duplicate share certificates, transmission of shares, resolve the day to day grievance and etc.

Senior Management: There is no change in senior management during the year

SEBI COMPLAINTS REDRESSAL SYSTEMS (SCORES)

The investor complaints are processed in a centralized web-based complaints redress system. The salient features of this system are: centralized web-based complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the Compliant and its current status. No complaint received during the year.

REMUNERATION OF DIRECTORS

The details of remuneration, perquisites, sitting fees etc. of the Directors for the Financial Year ended March 31, 2026 are as under:

Rs. in Lakh

Name	Remuneration components			
	Salary	Perquisites	Sitting Fee	Total
Mr. Ashwani Minda	96.00	22.70	-	118.70
Mrs. Vandana Minda	-	-	-	-

Mr. Anirudh Minda	-	-	-	-
Mr. Anoop Chaturvedi	-	-	0.05	0.05
Mr. Dineshkumar Narendrakumar Dave			0.35	0.35
Mr. Arvind Kumar Mittal	-	-	0.65	0.65
Mr. Ciby Cyriac James	-	-	0.60	0.60

Apart from the above, there is no pecuniary relationship or transactions with the non-executive directors.

There is no obligation on the Company to pay severance fees to the Directors. The Company has not granted any stock options to its Directors.

Remuneration Policy

The Board of directors of the Company has adopted a Nomination and Remuneration policy for Directors, Key Managerial Personnel (KMP) and other employees of the Company in compliance with the requirement of Section 178 of the Companies Act, 2013 read with Rules thereto and the Listing Agreement.

The Policy provides for Board diversity criteria and qualifications for appointment of Directors, KMPs and other employee, remuneration paid / payable to them, etc.

The Remuneration Policy is available on the website of the Company at https://jpmgroup.co.in//upload/policy_guidelines/-Remuneration-Policy_10-09-2024-09-21-47.pdf.

General Body Meetings

Particulars of the last three Annual General Meetings are given below:

S.No.	Particulars	Date and Time	Venue
1	March 31, 2025	September 29, 2025, at 11:00 A.M.	Held through Video Conferencing /other audio visual means
2	March 31, 2024	September 28, 2024, at 11:00 A.M.	Held through Video Conferencing /other audio visual means
3	March 31, 2023	September 29, 2023, at 11:00 A.M.	Held through Video Conferencing /other audio visual means

The following are the details of special resolutions passed at the last three AGM.

S.No.	Date of AGM	Summary of Special Resolution passed
1	September 29, 2025	1. Appointment of Mr. Anoop Chaturvedi as an Non Executive Independent Director
2	September 28, 2024	1. Re-appointment of Mr. Ashwani Minda as Chairman and Managing Director 2. Appointment of Mr. Deepak Jain as an Non Executive Independent Director
3	September 29, 2023	None

POSTAL BALLOT

There were no resolution passed through postal ballot during the financial year 2025-26.

Details of special resolution proposed to be transacted through postal ballot : None

Procedure for postal ballot

The postal ballot was carried out as per the provisions of Sections 108 and 110 and other applicable provisions of the Act, read with the Rules framed thereunder and applicable circulars issued by the Ministry of Corporate Affairs from time to time.

MEANS OF COMMUNICATION

- Quarterly results/ returns and official news releases are furnished to Stock Exchanges and are also put on the Company's Website <https://jpmgroup.co.in/quarterly-results/>
- The quarterly/ half yearly/ yearly results are generally published in the 'Financial Express' (English /Hindi) and Jansatta (Hindi).

GENERAL INFORMATION FOR SHAREHOLDERS

Annual General Meeting and Book Closure

Date and time	Wednesday, September 30, 2026, 11.00 A.M.
Venue	Through Video Conferencing (VC) /Other Audio Visual Means (OAVM)
Book Closure period	Saturday, September 19, 2026 to Wednesday, September 30, 2026 (both days inclusive)
Financial Year	April 1 to March 31
Dividend Payment Date	The directors of your company has recommended dividend at rate of 40% .i.e. Rs. 4.00 Per share on the equity shares of the Company for the financial year ended March 31, 2026. The date of payment is on or before October 28, 2026
Name and address of Stock Exchanges	BSE Limited, P. J. Towers, Dalal Street, Fort, Mumbai - 400001.
Listing Fees	The listing fees has been paid for the FY 2026-27
Share Transfer Agent	RCMC Share Registry Private Limited B-25/1, First Floor, Okhla Industrial Area, Phase-II, New Delhi-110020
Stock Code/Symbol	BSE : 513252
ISIN Code	INE289D01015

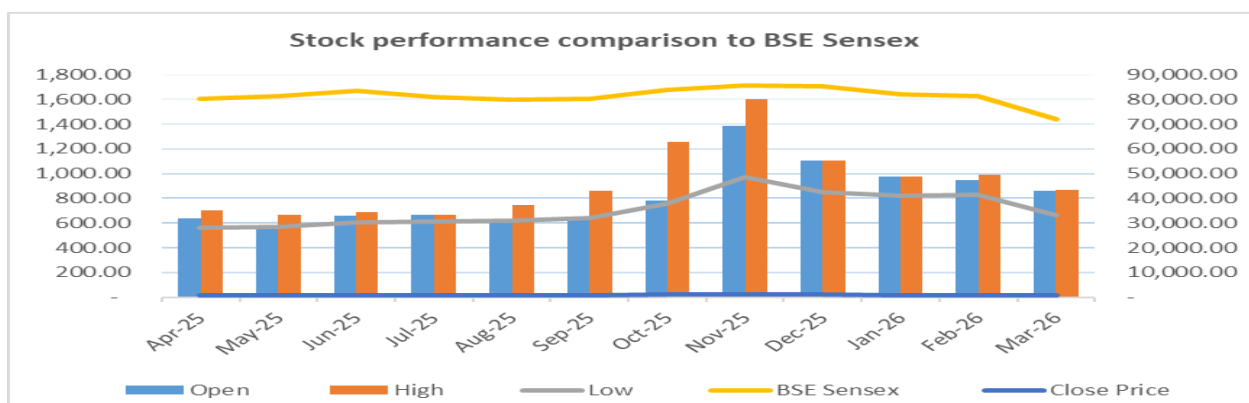
Market Price Data

The monthly high and low price of equity shares traded on the BSE Limited (BSE) are as under.

Month	Share Price		
	High (Rs.)	Low (Rs.)	Volume
April, 2025	699.95	560.00	1,428
May, 2025	667.95	570.50	5,837
June, 2025	690.00	605.05	5,896
July, 2025	668.75	613.25	6,637
August, 2025	743.50	621.05	14,718
September, 2025	864.00	641.70	14,393
October, 2025	1,260.80	756.20	38,224
November, 2025	1,601.75	974.00	46,203
December, 2025	1,109.00	850.00	8,246
January, 2026	979.00	820.00	4,779
February, 2026	989.00	828.05	5,082
March, 2026	869.00	663.00	9,548

* Source: www.bseindia.com

Stock performance comparison to BSE Index



Distribution of Shareholding as on March 31, 2026

Shareholding of value of Rs. Holding	Shareholders		Share holdings		
	Number	% age	Shares	Amount Rs.	% age
1 – 5000	2,270	95.66	1,58,069	15,80,690	4.09
5001 – 10000	40	1.69	27,893	2,78,930	0.72
10001 – 20000	24	1.01	35,351	3,53,510	0.91
20001 – 30000	9	0.38	21,756	2,17,560	0.56
30001 – 40000	4	0.17	12,444	124,440	0.32
40001 – 50000	2	0.08	9,016	90,160	0.23
50001 – 100000	7	0.29	46,566	465,660	1.20
100001 and above	17	0.72	35,53,405	3,55,34,050	91.95
Total	2,373	100.00	3,86,45,000	3,86,45,000	100.00

Shareholding Pattern as on March 31, 2026

Category	No. of shares	% age
Promoter and Promoter Group		
- Indian	14,22,821	36.81
- Foreign	10,06,565	26.05
Total Promoter and Promoter Group	24,29,386	62.86
Public/ NRI/Institutions/ Non – Institutions	14,35,114	37.14
Total Public shareholding	14,35,114	37.14
Total	38,64,500	100.00

Dematerialization of Shares and Liquidity

The details of Shares held in Physical and Demat form as on March 31, 2026:

Particulars	No. of Shares	%age
Physical	41,704	1.08
Demat	38,22,796	98.92
Total	38,64,500	100.00

Shareholders of the Company are advised to avail the facility of electronic shares through dematerialization of physical scrips by opening an account with any of the recognized Depository Participants.

Outstanding GDRs / ADRs / Warrants or any Convertible Instruments, conversion date and likely impact on equity

Not applicable

Commodity price risk or foreign exchange risk and hedging activities

Please refer to Management Discussion and Analysis Report for the same.

Plant Locations

- GP-14, HSIIDC Industrial Estate, Sector -18, Gurugram-122001, Haryana
- Plot No.4, Sector 3, IMT-Manesar, Gurugram-122050, Haryana
- Khasra No.39/14, 15/1, 17/1, Village & Post Mohammadpur, Jharsa, Gurugram-122004, Haryana
- D-1(2), Sipcot Industrial Park, Irungulam Village, Sriperumbudur-602105, Tamilnadu
- Plot No.67-69 & 70 (part), Narasapura Industrial area, District-Kolar-563113, Karnataka
- Plot No. 693/P2 FF, Nilkanth Industrial Park, Nilkanth Mahadev Road, B/H. Dediyaan GIDC, Mehsana-384002, Gujarat
- SP-6, Industrial Area Kahrani, Bhiwadi -301019, Rajasthan

R & D Centre

Plot No. 282, Udyog Vihar Phase-VI, Sector-37, Gurugram-122001, Haryana

Address for Correspondence

Registered Office : GI-48, G T Karnal Road, Industrial Area, Delhi-110033

CREDIT RATINGS

India Ratings assigned long term loan facilities credit rating IND BBB/Stable and for the short term loan facilities credit rating IND A3+.

OTHER DISCLOSURES

- a) The Company has formulated a policy on dealing with the Related Party Transactions and necessary approval of the Audit Committee and Board of Directors and in case of material related parties transactions, approval of the Shareholders are taken wherever required in accordance with the Policy. The details of the Related Party Transactions are set out in the Notes to Financial Statements forming part of this Annual Report.

There are no materially significant Related Party Transactions of the Company which have potential conflict with the interests of the Company at large.

The Company has duly complied with the requirement of Listing Agreements with Exchange and other statutory authorities of all matters. No penalty has been imposed on the Company by Stock Exchange or SEBI, or any other statutory authority during the last 3 years relating to the above except as under:

Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

The BSE has imposed a fine of Rs.2,000/- vide their mail dated September 17, 2025 on account of Annual Report of the Company for the financial year 2024-25 not submitted in time whereas the Company has filed the same on September 3, 2025 to exchange. The Company has requested to waived off the fine and same was waived by BSE vide their mail dated 02/01/2026.

Regulation 13(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

The BSE has imposed a fine of Rs.1,000/- vide their mail dated November 20, 2025 on account of statement on shareholder complaints for the quarter ended September, 2025 not submitted in time.

Regulation 27(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

The BSE has imposed a fine of i) Rs.2,000/- vide their mail dated November 28, 2025 on account of Corporate Governance Report of the Company for the quarter ended September, 2025 ii) Rs.20,000/- vide their mail dated January 2, 2026 on account of Corporate Governance Report of the Company for the quarter ended December, 2015 not submitted in time.

Regulation 31 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

The BSE has imposed a fine of Rs. 54,645/- vide their e-mail dated January 2, 2026 on account of Shareholding pattern for the quarter ended December, 2015 not submitted in time.

- b) The Company has adopted a Whistle Blower Policy and an effective Vigil Mechanism system to provide a formal mechanism to its Directors, Employees and Business Associates to voice concerns in a responsible and effective manner regarding suspected unethical matters involving serious malpractice, abuse or wrongdoing within the organization and also safeguards against victimization of Directors/Employees and Business Associates who avail of the mechanism. The policy is displayed on the website of the Company at https://jpmgroup.co.in/upload/policy_guidelines/-Whistle-Blower-Policy_10-09-2024-09-20-14.pdf.
- c) The Company has complied with all mandatory requirements prescribed under Regulation 27 of the Listing Regulations. The Company has not adopted any non- mandatory requirements of Regulation 27 of the Listing Regulations.
- d) The Company has formulated Policy for determining Material Subsidiaries and Policy on dealing with Related Party Transactions. The said policies is available at Company's website https://jpmgroup.co.in/upload/policy_guidelines/-Material-Subsidiary-Policy_10-09-2024-09-22-36.pdf. During the year under review, there is no operating subsidiary Company.
- e) The policy on related party transaction is available on the website of the Company https://jpmgroup.co.in/upload/policy_guidelines/-Related-Party-Transaction-Policy_10-09-2024-09-21-37.pdf.
- f) The Company has not carried out any material commodity hedging activities and accordingly no disclosures of commodity price risk and commodity hedging activities are being made.

- g) Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A): **Not applicable**
- h) A certificate of Company Secretary in practice confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of Companies by the SEBI/Ministry of Corporate Affairs or any such statutory authority is annexed as **Annexure –VIII** and forms integral part of this Report.
- i) The CEO and CFO of the Company have certified to the Board of Directors, inter alia, the accuracy of the financial statements and adequacy of internal controls for the financial reporting as required under Regulation 17(8) of the Listing Regulations for the financial year ended March 31, 2026 is annexed as **Annexure – X** and form an integral part of this report.
- j) Where the board had not accepted any recommendation of any committee of the Board which is mandatorily required, in the relevant financial year: **Not applicable**
- k) The details of fees paid to the Statutory Auditors are given in Note No. 45.1 to the Standalone Financial Statements.
- l) Disclosures of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.
- (a) Number of complaints filed during the financial year : Nil
- (b) Number of complaints disposed of during the financial year : Nil
- (c) Number of complaints pending as of end the financial year : Nil
- m) The Company does not have any subsidiary. Details of Loans & Advances in the nature of Loans given by the Company to firms /companies in which directors are interested: NIL

NON COMPLIANCE OF ANY REQUIREMENT OF CORPORATE GOVERNANCE REPORT

The Company has complied with all the requirements of Corporate Governance as stipulated in the Listing Regulations.

Discretionary Requirement

The Board: A non-executive chairperson may be entitled to maintain a chairperson's office at the listed entity's expense and also allowed reimbursement of expenses incurred in performance of his/her duties: Not Applicable

Shareholder Rights: Quarterly Financial Statements are published in newspapers and uploaded on Company's website.

Modified opinion(s) in audit report: During the year under review, there is no audit qualifications on the Company's financial results.

Reporting of Internal Auditor: The internal auditors of the Company have direct access to the Audit Committee.

Equity shares in suspense account: In accordance with the requirement of the Listing Regulations there are no equity shares in the suspense account.

COMPLIANCE WITH MANDATORY REQUIREMENTS AND ADOPTION OF NON-MANDATORY REQUIREMENTS OF REGULATION 27 OF THE LISTING REGULATIONS

The Company has complied with the corporate governance requirements specified in Regulation 17 to 27 and clauses (b) to (i) of Sub-regulation (2) of Regulation 46 of the Listing Regulations.

DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR OFFICERS WITH THE COMPANY'S CODE OF CONDUCT:

All Directors and senior management personnel of the Company have affirmed compliance with Company's Code of Conduct for the financial year ended March 31, 2026 a certificate confirming compliance with code of business conduct and ethics is annexed as **Annexure- IX** and forms integral part of this Report.

For Jay Ushin Limited

Place: Gurugram
Date : May 29, 2026

Ashwani Minda
Chairman, Managing Director and CEO
DIN: 00049966

Annexure -IIA

Independent Auditor's Report on compliance with the conditions of Corporate Governance as per provisions of Chapter IV of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To

The Members of

JAY USHIN LIMITED

1. We, NSBP & Co, Chartered Accountants, the Statutory Auditor of JAY USHIN LIMITED ("the Company") have examined the compliance of conditions of Corporate Governance by the Company, for the year ended March 31, 2026, as stipulated in Regulations 17 to 27, Clauses (b) to (i) of Regulation 46(2) and Para C, D and E of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('the Listing Regulations'). This report is required by the Company for annual submission to the stock exchange and to be sent to the Shareholders of the Company.

Management's Responsibility

2. The compliance of conditions of Corporate Governance is the responsibility of the Management including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in Listing Regulations.

Auditor's Responsibility

3. Our responsibility is limited to examining the procedures and implementation thereof adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
4. We have examined the books of accounts and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.
5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance issued by the Institute of the Chartered Accountants of India (the ICAI), the Standards on Auditing specified under Section 143(10) of the Companies Act 2013. in so far as applicable for the purpose of this certificate and as per the Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.
7. The procedures selected depend on the auditor's judgement, including the assessment of the risks associated in compliance of the Corporate Governance Report with the applicable criteria. The procedures include but not limited to verification of secretarial records and financial information of the Company and obtained necessary representations.
8. The procedures also include examining evidence supporting the particulars in the Corporate Governance Report on a test basis. Further, our scope of work under this report did not involve us performing audit tests for the purpose of expressing an opinion on the fairness or accuracy of any of the financial information or the financial statements of the Company taken as a whole

Opinion

9. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27, Clauses (b) to (i) of Regulation 46(2) and Para C, D and E of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the year ended March 31, 2026.
10. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Restriction on Use

11. This report is addressed to and provided to the members of the Company solely for the purpose of enabling it to comply with its obligations under the Listing Regulations and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care or for any other purpose or to any other party to whom it is shown or into whose hands it may come without our prior consent in writing. We have no responsibility to update this report for events and circumstances occurring after the date of this report.

For **NSBP & Co.**
Chartered Accountants
Firm Registration Number 001075N

Sanjay Kumar Agrawal
Partner
Membership Number: 089090
UDIN : 2608909FLUUII1780

Place : New Delhi
Date : May 29, 2026

ANNEXURE- III

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014.

RATIO/MEDIAN: Disclosure pursuant to Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

- i) The ratio of the remuneration of each director to the median remuneration of the employees of the company and the percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary for financial year ended March 31, 2026 :

S. No.	Name	Designation	Ratio of remuneration of each Director or KMP to median remuneration of Employees	Percentage increase in Remuneration
1	Mr. Ashwani Minda	Chairman and Managing Director	23.17	24.59
2	Mr. Amit Kithania	Chief Financial Officer	4.68	(6.35)
3	Ms. Jyoti Kataria	Company Secretary	0.46	(0.12)

- ii. The median remuneration of Employees increase by for the financial year was 6.78%.
- iii. There were 346 permanent employees on the role of Company as on March 31, 2026.
- iv. All the Non-Executive Directors including Independent Directors did not receive any remuneration from the Company except the sitting fees & Commission for attending Board Meetings and Committee Meetings during the year 2025-26. Details of sitting fees are mentioned in the Corporate Governance Report.
- v. It is hereby affirmed that the remuneration for financial year 2025-26 is as per the remuneration policy of the company.

On behalf of the Board
Jay Ushin Limited

Ashwani Minda
Chairman, Managing Director & CEO
DIN: 00049966

Place: Gurugram
Date: May 29, 2026

ANNEXURE- IV**Forming Part of the Board of Directors' Report FORM No. AOC -2(Pursuant to Clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014.**

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm's length transaction under third proviso thereto.

1. **Details of contracts or arrangements or transactions not at Arm's length basis.** Not applicable

2. **Details of contracts or arrangements or transactions at Arm's length basis.**

There were no material contracts or arrangements or transactions entered into during the year ended March 31, 2026 crossing the materiality threshold of 10% of the annual consolidated turnover of the Company. The details of contracts of agreement or transactions at arm's length basis for the year ended March 31, 2026 are as follows:

S. No.	Name (s) of the related party	Nature of Relationship	Nature of contracts/ arrangement / transactions	Duration of the contracts/ arrangements/ transactions	Salient terms of the contracts/ arrangements or transactions including the value, if any	Date of approval by the Board / Audit Committee	Date of approval by the Shareholders	Amount paid as advances, if any
1.	U-Shin Ltd. and other holding, subsidiaries ,associates companies of U-shin Ltd.	Joint Venture Company	Sale/ Purchase of Supply of goods or Materials or Services	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
2.	JNS Instruments Limited	Public Company in which Director is a Director	Sale/ Purchase of Supply of goods or Materials or Services	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
3.	Brilliant Jewels Private Limited	Private Company in which Director is a Director	Service	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
4.	Jay Fe Cylinders Limited	Public Company in which Director is a Director	Service	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
5.	JPM Power Limited	Public Company in which Director is a Director	Service	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
6.	Jay ACE Technologies Limited	Public Company in which Director is a Director	Service	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
7.	JPM Farms Private Limited	Private Company in which Director is a Director	Sale/ Purchase of Supply of goods or Materials or Services	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
8.	MEW Tools Private Limited	Private Company in which Director is hold equity	Sale/ Purchase of Supply of goods or Materials or Services	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-
9.	Pawar Textiles Private Limited	Private Company in which Director is hold equity	Services	Ongoing Transactions	As per the RPT Policy guidelines	29.05.2025	29.09.2025	-

On behalf of the Board
Jay Ushin Limited

Ashwani Minda
Chairman, Managing Director & CEO
DIN: 00049966

Place: Gurugram
Date: May 29, 2026

ANNEXURE –V**CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO**

Particulars of Energy Conservation, Technology Absorption and Foreign Exchange Earnings and Outgo required under the Companies (Accounts) Rules, 2014 are as under:

A. CONSERVATION OF ENERGY**(a) The Steps taken or impact on Conservation of Energy and the steps taken by the Company for utilizing alternate sources of Energy**

A Comprehensive approach towards energy conservation has been followed over the years, with adoption of the best available solutions in use globally in all key areas related to manufacturing and administrative operations.

We regularly train employees and monitor various safety measures to ensure a safe working environment.

The Company is making continuous efforts on ongoing basis for energy conservation by adopting innovative measures to reduce wastage and optimize consumption.

Use of solar power (roof top) in the following plant at Sriperumbudur (Tamil Nadu), Bhiwadi (Rajasthan) and Mohamadpur Jharsa, Gurugram (Haryana). The feasibility to set up more solar power (roof top) in other plant is in progress as well enhance the capacity in the existing plant.

The Company, in line with its commitment to conserving fossil fuels and increasing reliance on renewable energy, has entered into a Third-Party Open Access Power Purchase Agreement with Hexa Energy HR3 Private Limited for the procurement of 4.06 MWp solar power generated in Haryana for Company Unit at IMT Manesar, Gurugram and Sector 18, Gurugram. This renewable energy initiative is expected to meet nearly 70% of the electricity requirements of the Company's manufacturing facilities and significantly reduce its CO₂ emissions footprint.

The Company has been emphasizing on optimization of energy consumption in every possible area in its units at periodic interval and after careful analysis and planning measures like latest technologies are being inducted to minimize the consumption of energy by optimum utilization of energy consuming equipment's.

(b) The Capital Investment (if any) on Energy conservation equipment

The Company has taken many steps towards energy conservation measures through process optimization.

(c) Impact of the measures at (a) & (b) above for reduction of energy consumption and consequent impact on the cost of production

It has resulted in lowering of energy consumption and also reduced breakdowns of machines & equipment.

B. TECHNOLOGY ABSORPTION**1. RESEARCH AND DEVELOPMENT (R & D)****(a) Specific Area in which R & D carried out by the Company**

The Company has separate in-house R & D Centre at Gurugram, recognized by Ministry of Science & Technology (Department of Scientific and Industrial Research). The Company has been carrying out in-house Research & Development activities in the area of developing new technologies in various domains:

- Security Systems
- Door Latches
- HVAC Control Panels (Automatic & Manual)
- Switches (Resistance Type, Contact Type)

The various steps taken by the company have resulted in strengthening in-house technical capabilities

(b) Benefits Derived

During the year, the company has developed new components having additional features for comfort

and safety for various new upcoming models for OEM's customers. This continuous development of new engineering designs and technology has helped the company in delivering reliable and durable products to OEM Customers. During the year under review, the following products has been developed:

- Water proof switches for 2 wheelers
- Key Set & switches for TATA
- Motorized Back Door Latch,
- Water resistance Structure for Door Latches
- Key set for M&M
- MSCL for Hyundai & KIA
- Key set & switches for EV
- Key set, HVAC Control Unit, Side **Door latch & Hood latch for Maruti Suzuki**

(c) Future Plan of Action

- Innovate future technologies / products (EV/ HEV).
- Develop Folding Key
- Develop 2 track Key for 2 wheelers
- Develop smart lock system
- Engaging with overseas Design houses for joint development of new technology products
- Focus on export of products
- Reduction in product cost

2. TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION

(a) Efforts, in brief, made towards Technology Absorption, Adaptation and Innovation

The Company has a separate in-house R & D Centre at Gurugram which is recognized by Ministry of Science & Technology (Department of Scientific and Industrial research). We are continuously doing innovation in our products & adding new features. Also we have applied for design & patent registration.

(b) Benefits derived as a result of the above efforts

In order to maintain our market leadership, we have patented our new technology and regularly innovating so as to provide new technology in our products to various OEM in Automobile sector. Automated Process developed for assembly of critical parts and making the product defect free.

(c) Technology Imported

We are using our own technology for all the OEM's except for global models of SMC /MSIL. But for some specific requirements. We are also importing technical know-how and technology, as and when required. This is an on-going process and also involves visits by employees of both companies to each other's production site for discussions and training.

(d) Expenditure on Research & Development

The expenditure incurred towards in house R&D activities during the year are as under:

Rs. In Lakhs

S. No.	Particulars	2025-26	2024-25
a)	Capital expenditure	4.92	2.31
b)	Revenue Expenditure Including salary to R&D staff & other related expenses	341.37	354.47
	Total	346.29	356.78

C. FOREIGN EXCHANGE EARNINGS AND OUTGO**Rs. In Lakh**

S.No.	Particulars	2025-26	2024-25
a)	Foreign exchange earned in terms of actual inflow	201.87	184.62
b)	Foreign exchange outgo in terms of actual outflow (net)	10,665.35	8,394.94

On behalf of the Board
Jay Ushin Limited

Ashwani Minda
Chairman, Managing Director & CEO
DIN: 00049966

Place: Gurugram
Date: May 29, 2026

FORM NO. MR-3
SECRETARIAL AUDIT REPORT FOR THE FINANCIAL YEAR ENDED
ON 31ST MARCH, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 read with Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members
Jay Ushin Limited
GI-48 G T Karnal Road, Industrial Area
Delhi- 110033

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and adherence to good corporate practices by JAY USHIN LIMITED (hereinafter called the Company"). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board - Processes and Compliance – Mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:-

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of :-

1. The Companies Act, 2013 ("the Act") and Rules made thereunder as amended/modified;
2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made thereunder;
3. The Depositories Act, 1996 and the Regulations and Bye - laws framed thereunder;
4. The Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
5. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') :-
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 to the extent applicable;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 to the extent applicable;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; **(Not applicable to the Company during the audit period);**
 - d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 **(Not applicable to the Company during the Review Period);**
 - e) The Securities and Exchange Board of India (Issue and Listing of Non-convertible Securities)) Regulations, 2021; **(Not applicable to the Company during the audit period);**
 - f) The Securities and Exchange Board of India (Registrar to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Act and dealing with client to the extent of securities issued;
 - g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **(Not applicable to the Company during the audit period);**
 - h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; and **(Not applicable to the company during the audit period) and**

- i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 to the extent applicable;
 - j) Securities and Exchange Board of India (Investor Protection and Education Fund) Regulation, 2009 to the extent applicable;
6. We further report that, having to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test check basis, the Company has complied with the laws and Regulations applicable to the Company;

We further report that the compliances by the Company of applicable financial laws, like direct and indirect tax laws, has not been reviewed in this Audit since the same have been subject to review by statutory financial auditor and other designated professionals.

We have also examined compliance with the applicable clause of the following:

- i) Secretarial Standard with regard to meeting of Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India;
- ii) SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc. mentioned above except

- i. ***The Promoters of the Company filed the declaration required under Regulation 31(4) of SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 beyond the prescribed time.***
- ii. ***The Company had delayed filings under various provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, including: (i) statement dealing with the redressal of investor grievances for the quarter ended September 2025 pursuant to Regulation 13(3); (ii) compliance report on corporate governance for the quarter ended September 2025 pursuant to Regulation 27(2); and (iii) Annual Report pursuant to Regulation 34 for the year ended March 2025. The BSE Limited has imposed fines on the Company for non-compliance with the provisions of Regulations 13(3), 27(2) and 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has paid the requisite fines imposed by the Bombay Stock Exchange (BSE).***

Further, with respect to non-compliance under Regulation 34 of the SEBI (LODR) Regulations, 2015, the fine imposed by the Exchange has been waived off.

Further, the Company also received an email dated 02.01.2026 regarding the late submission of: (i) statement of shareholding pattern for the quarter ended December 2015 pursuant to Regulation 31; and (ii) compliance report on corporate governance for the quarter ended December 2015 pursuant to Regulation 27(2), for which penalties were also imposed by BSE. The necessary fines have been paid by the Company.

We further report that: -

The Board of Directors of the Company is duly constituted with a proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The Changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act;

Adequate notice is given to all Directors to schedule the Board Meetings, agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarification on the agenda items before the meeting and for meaningful participation at the meeting; and

All decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of meetings of the Board of Directors or committee of the Board, as the case may be.

There are adequate systems and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period; there were no instances of:-

- (i) Public / Rights / Preferential Issue of Shares / Debenture / Sweat Equity;
- (ii) Redemption / Buy-back of Securities;
- (iii) Merger / Amalgamation / Reconstruction etc.;

This report is to be read with our letter of even date which is annexed as “Annexure-A” and form an integral part of this report.

**For RSM & Co.
Company Secretaries**

CS RAVI SHARMA

Partner

FCS: 4468 | COP No.: 3666

UDIN: F004468H00523855

Peer Review Cert. No 7415/2025

Date : 29.05.2026

Place : Delhi

“Annexure-A”

To,

The Members,
Jay Ushin Limited
GI-48 G T Karnal Road Industrial Area
Delhi- 110033

Based on the audit, our responsibility is to express an opinion on the compliance with the applicable laws and maintenance of records by the Company. We conducted our audit in accordance with the auditing standards CSAS 1 TO CSAS 4 prescribe by the Institute of Company Secretaries of India. These standards required that the auditor complies with statutory and regulatory requirements and plans and performs the audit to obtain reasonable assurance about compliance with applicable laws and regulations and maintenance of records.

Our Report of even date is to be read along with this letter.

1. Maintenance of Secretarial records is the responsibility of the Management of the Company. Our responsibility is to express an opinion on the Secretarial Records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verifications were done on the test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial and books of accounts of the Company.
4. Wherever required, we have obtained the Management representation about the compliances of Laws, Rules and Regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable Laws, rule and regulations, standards is the responsibility of the Management. Our examination was limited to the verification of procedures on test basis.
6. Our Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the Management has conducted the affairs of the Company

For RSM & Co.
Company Secretaries

CS RAVI SHARMA
Partner
FCS: 4468 | COP No.: 3666
UDIN: F004468H000523855
Peer Review Cert. No 7415/2025

Date : 29.05.2026
Place : Delhi

ANNEXURE -VII

THE ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY ("CSR") ACTIVITIES

1. Brief outline on CSR Policy of the Company

Jay Ushin Limited endeavors to integrate social and environment concerns in its business operations. The Company demonstrates an increased commitment at all levels in the organization to operate business in an economically, socially and environmentally sustainable manner. The objective of CSR policy is to actively contribute to the social, environmental & economic development of the society.

2. Composition of CSR Committee

S. No.	Name of Director	Designation	Nature of Directorship	Number of meeting of CSR Committee held during the year	Number of meeting of CSR Committee attended during the year
1.	Mr. Ashwani Minda	Chairperson	Non-Independent Executive	1	1
2.	Mrs. Vandana Minda	Member	Non-Independent Non Executive	1	1
3.	Mr. Arvind Kumar Mittal	Member	Independent Non Executive	1	1

3. Provide the web-link where composition of CSR Committee, CSR Policy and CSR Projects approved by the board are disclosed on the website of the company at

- **Composition of Committee:** https://jpmgroup.co.in/upload/committees_composition/-June-30,-2025_13-08-2025-09-10-38.pdf
- **CSR Policy:** https://jpmgroup.co.in/upload/policy_guidelines/-Corporate-Social-Responsibility-Policy_10-09-2024-09-20-37.pdf.

4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable : **Not Applicable**

5. Details of the amount available for set off in pursuance of sub -rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any :

S No	Financial Year	Amount available for set-off from preceding financial year(in Rs.)	Amount required to be set-off for the financial year, if any (in Rs.)
NIL			

(Rs. In Lakhs)

6.	Average net profit of the Company as per section 135(5)		1,677.71
7.	a)	Two percent of average net profit of the company as per section 135(5)	33.55
	b)	Surplus arising out of the CSR projects or programme or activities of the previous financial years	-
	c)	Amount required to be set off for the financial year, if any	-
	d)	Total CSR obligation for the financial year (7a+7b-7c)	33.55

8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year	Amount Unspent				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the fund	Amount	Date of transfer
35.00	-	-	-	-	-

- (b) Details of CSR amount spent against ongoing projects for the financial year: **Nil**

(c) Details of CSR amount spent against other than ongoing projects for the financial year:

S.No	Name of Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/No)	Location of the Project		Amount spent for the project	Mode of Implementation Direct (Yes/No)	Mode of implementation- Through implementing agency	
				State	District			Name	CSR Registration Number
1	Homeopathy Treatment	Clause (i) - Promoting healthcare, including preventive healthcare	Yes	Delhi	Delhi	12.00	No	Dr Lal Singh Foundation	CSR00058569
2	Education and livelihood for children	Clause (ii) promotion of education	Yes	Delhi	Delhi	23.00	No	Bharat Lok Shiksha Parishad	CSR00000667
TOTAL						35.00			
(d) Amount spent in Administrative overhead						-			
(e) Amount spent in impact Assessment, if applicable						-			
(f) Total amount spent for the Financial Year (8b+8c+8d+8e)						35.00			
(g) Excess amount for set off if, any						-			

Sr. No	Particular	Amount (Rs. in Lakhs)
i)	Two percent of average net profit of the Company as per Section 135(5)	33.55
ii)	Total amount spent for the financial Year	35.00
iii)	Excess amount spent for the financial year [(ii)-(i)]	1.45
iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	5.90
V	Amount available for set-off in succeeding financial years [(iii) – (iv)]	7.35

9. (a) Details of Unspent CSR amount for the preceding three financial years: Nil

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s) Nil

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year Nil

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5) Not Applicable

Ashwani Minda
Chairman- CSR Committee
(DIN: 00049966)

Vandana Minda
Member - CSR Committee
(DIN: 03582322)

Place: Gurugram
Date : May 29, 2026

ANNEXURE -VIII**CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS**

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members,
Jay Ushin Limited
GI-48, G T Karnal Road, Industrial Area
Delhi-110033

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of M/S JAY USHIN LIMITED having CIN L52110DL1986PLC025118 and having registered office at GI – 48 G.T KARNAL ROAD INDUSTRIAL AREA DELHI-110033 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verification (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company for the Financial Year ending on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company, Our responsibility is to express an opinion on these based on our verification, This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For RSM & Co.
Company Secretaries

CS RAVI SHARMA
Partner

FCS: 4468 | COP No.: 3666
UDIN: F004468H000524042
Peer Review No. 7415/2025

Dated: 29.05.2026
Place: New Delhi

ANNEXURE -IX

COMPLIANCE WITH CODE OF BUSINESS CONDUCT AND ETHICS

To
The Board of Directors
Jay Ushin Limited

This is to certify that, as provided under Regulation 34 (3) Schedule - V (D) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board Members and the Senior Management Personnel have affirmed compliance with the Code of Conduct of Board of Directors and Senior management for the year ended March 31, 2026.

For **Jay Ushin Limited**

Ashwani Minda
Chairman, Managing Director and CEO
DIN: 00049966

Place: Gurugram
Date : May 29, 2026

ANNEXURE -X

CERTIFICATE BY CHIEF EXECUTIVE OFFICER (CEO) & CHIEF FINANCIAL OFFICER (CFO)
(Pursuant to Regulation 17(8) of SEBI (LODR) Regulations, 2015)

To
 The Board of Directors
 Jay Ushin Limited
 GI-48 G T Karnal Road,
 Industrial Area, Delhi -110033

In terms of regulation 17(8) of SEBI (LODR) Regulations, 2015 We, the undersigned, in our respective capacities as Chief Executive Officer and Chief Financial Officer of Jay Ushin Limited ("the Company"), to the best of our knowledge and belief, certify that:

- a) We have reviewed the financial statements and the cash flow statement for the financial year ended March 31, 2026 and to the best of our knowledge and belief, we state that:
 - i) these statements do not contain any materially untrue statement or omit any material fact or contain any statements that might be misleading;
 - ii) these statements together present a true and fair view of the Company's affairs and are in compliance with the existing accounting standards, applicable laws and regulations.
- b) We further state that to the best of our knowledge and belief, there are no transactions entered into by the Company during the year, which are fraudulent, illegal or volatile of the Company's code of conduct.
- c) We hereby declare that all the members of the Board of Directors and Management Committee have confirmed compliance with the Code of Conduct as adopted by the Company.
- d) We are responsible for establishing and maintaining internal controls and for evaluating the effectiveness of the same over the financial reporting of the Company and have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- e) We have indicated, based on our most recent evaluation, wherever applicable, to the Auditors and Audit Committee:
 - i) Significant changes, if any, in the internal control over financial reporting during the year;
 - ii) Significant changes, if any, in the accounting policies made during the year and that the same has been disclosed in the notes to the financial statements; and
 - iii) Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having significant role in the Company's internal control system over financial reporting.

(Ashwani Minda)
 Chairman and Managing Director & Chief Executive Officer

(Amit Kithania)
 Chief Financial Officer

Date: May 29, 2026
 Place: Gurugram

Independent Auditor's Report

To the Members of Jay Ushin Limited Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying Financial Statements of **Jay Ushin Limited** ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, and notes to the Financial Statements including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013, ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ("Ind AS") prescribed under section 133 of the Act and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026 and its profit and other comprehensive loss, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Financial Statements in accordance with the Standards on Auditing ("SAs") specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Financial Statements of the current period. These matters were addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our report.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility & Sustainability Report and Report on Corporate Governance and Shareholder's information, but does not include the Financial Statements and our auditor's report thereon.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Management and Those Charged with Governance for the Financial Statements

The Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive loss, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Ind AS specified under Section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Company's Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and

belief were necessary for the purposes of our audit.

- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive income, Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the relevant books of accounts.
- d) In our opinion, the aforesaid Financial Statements comply with the Ind AS specified under Section 133 of the Act.
- e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls with reference to the Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to the Financial Statements.
- g) With respect to the Other Matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended in our opinion and to the best of our information and according to the explanation given to us, the remuneration paid/provided by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations as at March 31, 2026 on its financial position in its Financial Statements. Refer note 51 to the Financial Statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There has been no delay in transferring amounts required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented to us that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (b) Management has represented to us that, to the best of its knowledge and belief no funds have been received by the Company from any person(s) or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on our audit procedure conducted that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that cause us to believe that the representation under sub-clause (i) and (ii) of Rule 11 (e), as provided under (a) & (b) above, contain any material misstatement.
- (v) As states in note 58(c) to the Financial Statements:
 - (a) The final dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with section 123, as applicable.
 - (b) In our opinion, according to the information and explanations given to us, the Company has not declared and paid any interim dividend during the year.
 - (c) The Board of Director of the Company have proposed final dividend for the year, which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with Section 123 of the Act, as applicable.

- (vi) Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all the transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **NSBP & Co.**

Chartered Accountants

Firm's Registration Number: 001075N

Sanjay Kumar Agrawal

Partner

Membership Number: 089090

UDIN: 26089090TUMFLR1767

Place: New Delhi

Date: May 29, 2026

ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT

(Referred to in paragraph 1 under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the Members of Jay Ushin Limited of even date)

- i. (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The Company has maintained proper records showing full particulars of intangible assets.

- (b) According to the information and explanation given to us and on the basis of our examination of the records of the Company, the Company has a regular programme of physical verification of its Property, Plant and Equipment by which all Property, Plant and Equipment are verified in a phased manner over a period of three years which is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.

- (c) According to the information and explanation given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the Financial Statements are held in the name of the Company except for the following:

Description of Property	Gross Carrying Value (Rs. In Lakhs)	Held in the name of	Whether promoter, director or their relative or employee	Period held- Indicate the range, where appropriate	Reasons for not being held in name of Company
Property, Plant & Equipment- Land	898.67	Haryana State Industrial and Infrastructure Development Corporation Limited	No	2012	Deferred Payment not completed as yet
Property, Plant & Equipment- Land	1,157.81	Gujarat Industrial Development Corporation	No	2018	Deferred Payment not completed as yet

- (d) According to the information and explanation given to us and on the basis of our examination of the records of the Company, the Company has not revalued its Property, Plant and Equipment or Intangible Assets or both during the year.

- (e) There are no proceedings initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.

- ii. (a) The inventory has been physically verified by the management during the year. In our opinion, the frequency of verification by the management is reasonable and the coverage and procedure for such verification is appropriate. Discrepancies of 10% or more in aggregate for each class of inventory were not noticed in respect of such verifications.

- (b) According to the information and explanation given to us and on the basis of our examination of the records of the Company, the Company has been sanctioned working capital limits in excess of rupees five crores, in aggregate, from banks or financial institution on the basis of security of current assets. In our opinion, the quarterly returns or statements filed by the Company with such banks are in agreement with the books of accounts of the Company.

- iii. (a) During the year, the Company has not provided loans, advances in the nature of loans, stood guarantee or provided security to companies, firms, limited liability partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(a) of the Order is not applicable to the Company.

- (b) During the year, the Company has not provided any guarantees, provided security, or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships, or any other parties. However, During the year, The Company has made an investment in Hexa Energy HR3 Private Limited.

- (c) The Company has not granted loans and advances in the nature of loans to companies, firms, limited

liability partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(c) of the Order is not applicable to the Company.

- (d) The Company has not granted loans and advances in the nature of loans to companies, firms, limited liability partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(d) of the Order is not applicable to the Company
- (e) The Company has not granted loans and advances in the nature of loans to companies, firms, limited liability partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(e) of the Order is not applicable to the Company.
- (f) The Company has not granted any loans or advances in the nature of loans, either repayable on demand or without specifying any terms or period of repayment to companies, firms, Limited Liabilities Partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(f) of the Order is not applicable to the Company.
- iv. The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans, investment, guarantee and securities, as applicable.
- v. The Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Companies Act and the rules made thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company.
- vi. We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under section 148(1) of the Companies Act, 2013, related to its products and are of the opinion that prima facie, the specified accounts and records have been made and maintained. However, we have not made a detailed examination of the same.
- vii. a) Undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of custom, duty of excise, value added tax, cess and other statutory dues have generally been regularly deposited with the appropriate authorities though there has been a slight delay in a few cases.

According to the information and explanations given to us and based on audit procedures performed by us, no undisputed amounts payable in respect of these statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable except the following-

Name of the statute	Nature of Dues	Amount (in Rs. Lakhs)	Period to which the amount relates	Due Date	Date Of Payment	Remarks
Tamil Nadu Urban Local Bodies Act (Amended), 1998	Professional Tax	7.22	October, 2025 To March, 2026	31-03-2026	Not paid	Payment not accepted due to technical glitches in portal.

- (b) The dues of goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of custom, duty of excise, value added tax, cess, and other statutory dues have not been deposited on account of any dispute, are as follows:

Name of the statute	Nature of the dues	Gross Amount in dispute (in Rs. Lakhs)	Amount paid under protest (in Rs Lakhs)	Period to which the amount relates	Forum where dispute is pending
Income Tax Act, 1961	Penalty	27.12	-	2017-18	Assessment Unit, Income Tax Department
Goods & Service Tax Act, 2017	Tax and Penalty	4.55	0.43	2017-18	The Assistant Commissioner, Sriperumbudur Audit Circle, Tamil Nadu

Goods & Service Tax Act, 2017	Tax, Interest and Penalty	46.26	2.30	2018-19	Deputy Commissioner State Tax, Sriperumbudur, Tamil Nadu
Goods & Service Tax Act, 2017	Tax, Interest and Penalty	268.43	13.88	2019-20	Deputy Commissioner State Tax, Sriperumbudur, Tamil Nadu
Goods & Service Tax Act, 2017	Tax, Interest and Penalty	9.28	0.50	2020-21	Assistant Commissioner, Sriperumbudur, Tamil Nadu
Goods & Service Tax Act, 2017	Tax and Penalty	0.83	0.04	2019-20	Superintendent, CGST Range, Rajasthan
Goods & Service Tax Act, 2017	Tax, Interest and Penalty	23.27	1.12	2018-19	Excise and Taxation Officer, Gurgaon
Goods & Service Tax Act, 2017	Tax, Interest and Penalty	341.52	17.44	2019-20	Excise and Taxation Officer, Gurgaon
Goods & Service Tax Act, 2017	Tax, Interest and Penalty	108.98	4.01	2018-19	Assistant Commissioner, Gujarat
Goods & Service Tax Act, 2017	Tax, Interest and Penalty	26.81	1.52	2021-22	Deputy Commissioner State Tax, Sriperumbudur, Tamil Nadu
Custom Act 1962	Tax and Penalty	122.19	9.16	2019-20, 2020-21, 2021-22, 2022-23, 2023-24	Commissioner of Customs – Patparganj

- viii. The Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year. Accordingly, the requirement to report on clause 3(viii) of the Order is not applicable to the Company.
- ix. (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) Term loans were applied for the purpose for which the loans were obtained.
- (d) On an overall examination of the Financial Statements of the Company, no funds raised on short-term basis have been used for long-term purposes by the Company.
- (e) The Company does not have any subsidiary, associate or joint venture. Accordingly, the requirement to report on clause 3(ix)(e) of the Order is not applicable to the Company.
- (f) The Company does not have any subsidiary, associate or joint venture. Accordingly, the requirement to report on clause 3(ix)(f) of the Order is not applicable to the Company.
- x. (a) The Company has not raised any money during the year by way of initial public offer / further public offer (including debt instruments) hence, the requirement to report on clause 3(x)(a) of the Order is not applicable to the Company.

- (b) The Company has not made any preferential allotment or private placement of shares /fully or partially or optionally convertible debentures during the year under audit and hence, the requirement to report on clause 3(x)(b) of the Order is not applicable to the Company.
- xi. (a) No fraud by the Company or no material fraud on the Company has been noticed or reported during the year.
- (b) During the year, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed by cost auditor/ secretarial auditor or by us in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) As represented to us by the management, there are no whistle blower complaints received by the Company during the year.
- xii. The Company is not a Nidhi Company as per the provisions of the Companies Act, 2013. Therefore, the requirement to report on clause 3(xii)(a), 3(xii)(b) and 3(xii)(c) of the Order is not applicable to the Company.
- xiii. Transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the notes to the Financial Statements, as required by the applicable accounting standards.
- xiv. (a) The Company has an internal audit system commensurate with the size and nature of its business.
- (b) The internal audit reports of the Company issued till the date of the audit report, for the period under audit have been considered by us.
- xv. The Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence requirement to report on clause 3(xv) of the Order is not applicable to the Company.
- xvi. (a) The provisions of section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934) are not applicable to the Company. Accordingly, the requirement to report on clause (xvi)(a) of the Order is not applicable to the Company.
- (b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities. Accordingly, the requirement to report on clause 3(xvi)(b) of the Order is not applicable to the Company.
- (c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi) of the Order is not applicable to the Company.
- (d) In our opinion and based on the representation received from the management, there is no Core Investment Company as a part of the Group as defined in the Core Investment Companies (Reserve Bank) Directions, 2016, hence, the requirement to report on clause 3(xvi)(d) of the Order is not applicable to the Company.
- xvii. The Company has not incurred cash losses in the current financial year and immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors during the year and accordingly requirement to report on Clause 3(xviii) of the Order is not applicable to the Company.
- xix. On the basis of the financial ratios disclosed in note no.62 to the Financial Statements, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the Financial Statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.



- xx. (a) In respect of other than ongoing projects, there are no unspent amounts that are required to be transferred to a fund specified in Schedule VII of the Companies Act, 2013 in compliance with second proviso to sub section 5 of section 135 of the Act. This matter has been disclosed in note 45.2 to the Financial Statements.
- (b) There are no unspent amounts in respect of ongoing projects, that are required to be transferred to a special account in compliance of provision of sub-section 6 of section 135 of Act. This matter has been disclosed in note 45.2 to the Financial Statements.

For **NSBP & Co.**
Chartered Accountants
Firm's Registration Number: 001075N

Sanjay Kumar Agrawal
Partner
Membership Number: 089090
UDIN: 26089090TUMFLR1767

Place: New Delhi
Date: May 29, 2026

ANNEXURE “B” TO THE INDEPENDENT AUDITOR’S REPORT

(Referred to in paragraph 2(f) under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the Members of Jay Ushin Limited of even date)

We have audited the internal financial controls with reference to the Financial Statements of **Jay Ushin Limited** (“the Company”) as on March 31, 2026 in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s Management is responsible for establishing and maintaining internal financial controls with reference to Financial Statements based on the internal control over financial reporting criteria, established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the “ICAI”). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor’s Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls with reference to Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Financial Statements included obtaining an understanding of internal financial controls with reference to Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls with reference to the Financial Statements.

Meaning of Internal Financial Controls with reference to the Financial Statements

A company’s internal financial control with reference to Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control with reference to Financial Statements includes those policies and procedures that (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of the Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company’s assets that could have a material effect on the Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to the Financial Statements

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Financial Statements to future periods are subject to the risk that the internal financial control with reference to Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls with reference to Financial Statements and such internal financial controls with reference to Financial Statements were operating effectively as at March 31, 2026, based on the criteria for internal financial control with reference to Financial Statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For **NSBP & Co.**
Chartered Accountants
Firm's Registration Number: 001075N

Sanjay Kumar Agrawal
Partner
Membership Number: 089090
UDIN: 26089090TUMFLR1767

Place: New Delhi
Date: May 29, 2026

BALANCE SHEET AS AT MARCH 31, 2026

(Rs. In Lakhs)

Particulars	Note No.	As at March 31, 2026	As at March 31, 2025
ASSETS			
(1) Non - current assets			
(a) Property, plant and equipment	5	9,103.38	9,220.38
(b) Capital work - in - progress	6	639.95	697.69
(c) Right of use assets	7	3,633.87	3,743.24
(d) Investment property	8	3,145.95	3,247.93
(e) Intangible assets	9	338.02	465.14
(f) Financial assets			
(i) Investments	10	133.85	-
(ii) Security deposit	11	114.36	105.29
(iii) Other financial assets	12	66.77	130.42
(g) Deferred tax assets (net)	29	498.16	135.01
(h) Non-current tax assets (net)	13	89.99	107.10
(i) Other non - current assets	14	71.65	434.71
Total Non-Current Assets		17,835.95	18,286.91
(2) Current assets			
(a) Inventories	15	9,620.31	9,612.58
(b) Financial assets			
(i) Trade receivables	16	12,351.38	8,396.45
(ii) Cash and cash equivalents	17	20.57	16.36
(iii) Bank balances other than (ii) above	18	92.25	25.12
(iv) Loans	19	89.34	80.98
(v) Other financial assets	20	904.99	720.97
(c) Current tax assets (net)	21	35.87	-
(d) Other current assets	22	1,539.27	2,674.00
Total Current Assets		24,653.98	21,526.46
TOTAL ASSETS		42,489.93	39,813.37
EQUITY AND LIABILITIES			
Equity			
(a) Equity share capital	23	386.45	386.45
(b) Other equity	24	13,238.26	11,620.38
Total equity		13,624.71	12,006.83
LIABILITIES			
(1) Non - current liabilities			
(a) Financial liabilities			
(i) Borrowings	25	5,165.75	2,956.26
(ii) Lease liabilities	26	1,316.43	1,374.80
(iii) Other financial liabilities	27	80.72	71.51
(b) Provisions	28	367.63	357.17
(c) Other non - current liabilities	30	88.32	139.86
Total Non-Current Liabilities		7,018.85	4,899.60
(2) Current liabilities			
(a) Financial liabilities			
(i) Borrowings	31	7,603.97	9,633.02
(ii) Lease liabilities	32	58.37	52.32
(iii) Trade payables	33		
a) Total outstanding due of Micro Enterprises and Small Enterprises		2,575.26	1,439.45
b) Other		8,350.44	8,324.80
(iv) Other financial liabilities	34	2,768.92	2,620.21
(b) Provisions	35	74.19	125.50
(c) Current tax liability (net)	36	-	163.35
(d) Other current liabilities	37	415.22	548.29
Total Current Liabilities		21,846.37	22,906.94
TOTAL EQUITY AND LIABILITIES		42,489.93	39,813.37

The accompanying notes 1 to 62 are an integral part of the financial statements.

As per our report of even date

For NSBP & CO

Chartered Accountants

Firm Registration Number: 001075N

For and on behalf of the Board of Directors of

Jay Ushin Limited**Sanjay Kumar Agrawal**

Partner

Membership Number: 089090

Ashwani Minda

Chairman, Managing Director and CEO

DIN: 00049966

Vandana Minda

Director

DIN: 03582322

Place: Gurugram

Date: May 29, 2026

Amit Kithania

Chief Financial Officer

Jyoti Kataria

Company Secretary

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026

(Rs. In Lakhs)

Particulars	Note No.	For the Year ended March 31, 2026	For the Year ended March 31, 2025
I Revenue from operations	38	96,907.32	85,519.91
II Other income	39	1,399.86	1,363.45
III Total income (I + II)		98,307.18	86,883.36
IV Expenses			
Cost of materials consumed	40	79,675.40	68,655.87
Changes in inventories of finished goods, work-in-progress	41	345.65	(40.93)
Employee benefits expense	42	7,712.91	7,261.37
Finance costs	43	1,393.46	1,649.91
Depreciation and amortization expense	44	1,611.20	1,699.29
Other expenses	45	5,631.36	5,926.54
Total expenses (IV)		96,369.98	85,152.05
V Profit before tax (III - IV)		1,937.20	1,731.31
VI Tax expense	46		
- Current tax		527.81	445.53
- Deferred tax		(367.87)	(135.79)
- Income tax pertaining to earlier years		-	195.75
Total tax expense/(credit)		159.94	505.49
VII Profit for the year (V - VI)		1,777.26	1,225.82
VIII Other comprehensive income			
Items that will not be reclassified to profit or loss:-			
i) Remeasurement benefits (losses) on defined benefit plans		(6.42)	(35.44)
Income tax relating to above items		1.62	8.92
ii) Remeasurement Cash Flow Hedge		-	(14.49)
Income tax relating to above items		-	3.65
Net other comprehensive income not to be reclassified to profit or loss		(4.80)	(37.36)
IX Total comprehensive income for the year, net of tax (VII + VIII)		1,772.46	1,188.46
X Earnings per equity share (of Rs. 10 each) in Rs.	48		
Basic & Diluted		45.99	31.72

The accompanying notes 1 to 62 are an integral part of the financial statements.

As per our report of even date

For NSBP & CO

Chartered Accountants

Firm Registration Number: 001075N

For and on behalf of the Board of Directors of

Jay Ushin Limited

Sanjay Kumar Agrawal

Partner

Membership Number: 089090

Ashwani Minda

Chairman, Managing Director and CEO

DIN: 00049966

Vandana Minda

Director

DIN: 03582322

Place: Gurugram

Date: May 29, 2026

Amit Kithania

Chief Financial Officer

Jyoti Kataria

Company Secretary

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2026

A. Equity Share Capital

(Rs. In Lakhs)

Particulars	Amount
As at March 31, 2026 (refer note No 23)	386.45
Changes in equity share capital	-
As at March 31, 2025 (refer note No 23)	386.45
Changes in equity share capital	-
As at March 31, 2024 (refer note No 23)	386.45

B. Other Equity

(Rs. In Lakhs)

Particulars	Reserves and surplus			Other Comprehensive Income	Total
	Securities Premium	General Reserve	Retained Earnings	Re-measurements of defined benefit plans	
As at March 31, 2025 (refer note No 24)	285.96	484.04	10,803.37	47.01	11,620.38
Profit for the year	-	-	1,777.26	-	1,777.26
Other comprehensive income	-	-	-	(4.80)	(4.80)
Total comprehensive income for the year	-	-	1,777.26	(4.80)	1,772.46
Transaction with Owners in their Capacity as Owners					
Retained earnings transferred to FVOCI reserve	-	-	-	-	-
Dividend paid	-	-	(154.58)	-	(154.58)
As at March 31, 2026 (refer note No 24)	285.96	484.04	12,426.05	42.21	13,238.26

Particulars	Reserves and surplus			Other Comprehensive Income	Total
	Securities Premium	General Reserve	Retained Earnings	Re-measurements of defined benefit plans	
As at March 31, 2024 (refer note No 24)	285.96	484.04	9,693.50	84.37	10,547.87
Profit for the year	-	-	1,225.82	-	1,225.82
Other comprehensive income	-	-	-	(37.36)	(37.36)
Total comprehensive income for the year	-	-	1,225.82	(37.36)	1,188.46
Transaction with Owners in their Capacity as Owners					
Retained earnings transferred to FVOCI reserve	-	-	-	-	-
Dividend paid	-	-	(115.94)	-	(115.94)
Adjustment for earlier years (refer note no 24)	-	-	(0.01)	-	(0.01)
As at March 31, 2025 (refer note No 24)	285.96	484.04	10,803.37	47.01	11,620.38

Securities Premium Reserves

The Company can utilize the same for the purpose of buy back of shares or issue of bonus shares as decided by the management.

General Reserve

The general reserve is used from time to time to transfer profits from retained earnings for appropriation purposes. As the general reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income, items included in the general reserve will not reclassified subsequently to profit or loss.

Retained Earnings

Retained earnings are profits that the Company has earned till date, less any transferred to general reserve, dividends or other distribution paid to shareholders.

Other Comprehensive Income (OCI)

This represents the remeasurement of defined benefit obligation net of income tax, which is directly recognised in other comprehensive income.

The accompanying notes 1 to 62 are an integral part of the financial statements.

As per our report of even date

For NSBP & CO

Chartered Accountants

Firm Registration Number: 001075N

For and on behalf of the Board of Directors of

Jay Ushin Limited

Sanjay Kumar Agrawal

Partner

Membership Number: 089090

Ashwani Minda

Chairman, Managing Director and CEO

DIN: 00049966

Vandana Minda

Director

DIN: 03582322

Place: Gurugram

Date: May 29, 2026

Amit Kithania

Chief Financial Officer

Jyoti Kataria

Company Secretary

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2026

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A. Cash flow from operating activities		
Profit before Tax	1,937.20	1,731.31
Adjustments for :		
Add: Depreciation and amortization expense	1,611.20	1,699.29
Finance Cost	1,240.91	1,491.94
Unrealised foreign exchange (gain)/ loss	141.84	26.38
Allowance for expected credit loss	9.53	33.34
Interest on lease liability	152.55	157.97
Less: Interest income	9.20	8.79
Balances written back	-	(65.42)
Profit on sale of property, plant and equipment	114.97	80.61
Rent received	1,270.62	1,246.48
Operating profit before working capital changes	3,698.44	3,869.77
Changes in working capital :		
Adjustment for (increase)/decrease in operating assets:		
Inventories	(7.73)	(1,724.86)
Trade receivables (excluding allowance for credit impaired)	(3,964.46)	(2,819.37)
Loans-current	(8.36)	(63.07)
Security deposit	(9.07)	45.97
Other current assets	883.58	370.05
Other non-current assets	363.06	(264.68)
Adjustment for increase/(decrease) in operating liabilities:		
Trade payables	1,019.61	3,113.53
Other financial liabilities-current	154.76	(4.39)
Lease liabilities non current	(58.37)	(52.32)
Other financial liabilities-non current	9.21	(92.58)
Other current liabilities	(133.07)	210.65
Short-term provisions	(56.11)	(41.71)
Long-term provisions	10.46	(168.77)
Other non current liabilities	(51.54)	(125.66)
Cash generated from operating activities	1,850.41	2,252.56
Less: Direct taxes Adjustment	705.20	278.96
Net cash generated from / (used) in operating activities	A	1,145.21
B. Cash flow from investing activities		
Capital expenditure on property, plant & equipment and intangible assets including capital advances (refer note 5,7,8 & 9)	(1,966.72)	(1,140.80)
Proceeds from sale of property, plant & equipment	983.70	404.36
Rental income received	1,270.62	1,246.48
Investment in equity instruments	(133.85)	-
Investment in fixed deposit	63.27	(7.99)
Interest income (Including Interest Accrued on FDR)	9.58	8.78
Net cash generated from / (used) in investing activities	B	226.60
C. Cash flow from financing activities		
Increase /(decrease) in working capital loan	(1,919.50)	(517.67)
Proceeds from Long Term borrowings	4,050.00	1,286.06
Repayment of long term borrowings	(1,950.06)	(1,484.10)
Dividend Paid	(154.58)	(115.94)
Interest paid	(1,240.91)	(1,491.94)
Lease liabilities paid	(152.55)	(157.97)
Net cash generated from / (used) in financing activities	C	(1,367.60)
D. Net increase/(decrease) in cash and cash equivalents	D = (A+B+C)	4.21
Cash and cash equivalents		2.87
E. Cash and cash equivalents as at April 01, 2025 (opening balance)	E	16.36
F. Cash and cash equivalents as at March 31, 2026 (closing balance)	F = (D+E)	20.57

Amendment to Ind AS 7

The amendment to Ind AS 7 Cash flow statements requires the entities to provide disclosures that enable users of Financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes, suggesting inclusion of a reconciliation between the opening and closing balances in the Balance Sheet for liabilities arising from financial activities, to meet the disclosure requirement. This amendment has become effective from April 01, 2017 and the required disclosure is made below. There is no other impact on the financial statements due to this amendment.

Changes in liabilities arising from financing activities (Financial Year 2025-26)

(Rs. In Lakhs)

Particulars	As at March 31, 2025	Cash Flows	Fair value Changes	Current/ Non-current Classification	As at March 31, 2026
Borrowings - Non current	2,956.26	2,209.49	-	-	5,165.75
Borrowings - Current	9,633.02	(2,029.05)	-	-	7,603.97

Changes in liabilities arising from financing activities (Financial Year 2024-25)

(Rs. In Lakhs)

Particulars	As at March 31, 2024	Cash Flows	Fair value Changes	Current/ Non-current Classification	As at March 31, 2025
Borrowings - Non current	3,513.34	(557.08)	-	-	2,956.26
Borrowings - Current	9,791.65	(158.63)	-	-	9,633.02

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
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Non-cash transactions:

Increase / (decrease) in liabilities arising from financing activities on account of non-cash transactions :

Amortisation / EIR adjustments of prepaid borrowings 2.19 0.94

The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in Ind AS – 7 "Statement of Cash Flows"

The accompanying notes 1 to 62 are an integral part of the financial statements.

As per our report of even date

For NSBP & CO

Chartered Accountants

Firm Registration Number: 001075N

For and on behalf of the Board of Directors of
Jay Ushin Limited

Sanjay Kumar Agrawal

Partner

Membership Number: 089090

Ashwani Minda

Chairman, Managing Director and CEO

DIN: 00049966

Vandana Minda

Director

DIN: 03582322

Place: Gurugram

Date: May 29, 2026

Amit Kithania

Chief Financial Officer

Jyoti Kataria

Company Secretary

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

1. General Information

Jay Ushin Limited ("The Company") is a public limited company domiciled & incorporated in India and Listed on BSE Limited. The address of its registered office and principal place of business is GI 48, GT Karnal Road, Industrial Area, Delhi 110033. The principal activities of the Company are manufacturing, purchases and sale of components such as Lock and Key Sets, Switches, Heater Control Panels (HVAC) and Door Latches for automobiles.

The financial statements for the year ended March 31, 2026 were approved by the Board of Directors and authorised for issue on May 29, 2026.

2. Basis of preparation of Financial Statements

2.1 Statement of Compliance

The financial statements have been prepared as a going concern in accordance with Indian Accounting Standards (Ind AS) notified under the Section 133 of the Companies Act, 2013 ("the Act") read with the Companies (Indian Accounting Standards) Rules, 2015 and other relevant provisions of the Act.

2.2 Basis of Measurement

The financial statements have been prepared on the historical cost convention on accrual basis except for certain financial instruments which are measured at fair value at the end of each reporting period, as explained in the accounting policies mentioned below. These financial statements are presented in Indian Rupee (INR), which is also the Company's functional currency.

All assets and liabilities have been classified as current or non-current according to the Company's operating cycle and other criteria set out in the Act and Ind AS. Based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash and cash equivalents less than twelve month so, the Company has ascertained its operating cycle as twelve months for the purpose of current non-current classification of assets and liabilities.

The principal accounting policies are set out below.

2.3 Going concern

The board of directors have considered the financial position of the Company as at March 31, 2026 and the projected cash flows and financial performance of the Company for at least twelve months from the date of approval of these financial statements as well as planned cost and cash improvement actions, and believe that the plan for sustained profitability remains on course.

The board of directors have taken actions to ensure that appropriate long-term cash resources are in place at the date of signing the accounts to fund the Company's operations.

2.4 Operating Cycle

All assets and liabilities have been classified as current and non-current as per the Company's normal operating cycle and other criteria set out above which are in accordance with the Schedule III of the Act. Based on the nature of services and time between the acquisition of assets for providing of services and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current / non-current classification of assets and liabilities.

2.5 Use of Estimates

The preparation of the financial statements in conformity with IND AS requires management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. Application of accounting policies that require critical accounting estimates involves complex and subjective judgments and the use of assumptions in these financial statements have been disclosed in Notes.

Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

3. Material Accounting Policies

3.1 Revenue from contract with customer

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods or services before transferring them to the customer.

Sale of goods

Revenue from sale of goods is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods. The normal credit term is 30 to 60 days upon delivery. The Company also considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated. In determining the transaction price for the sale of goods, the Company considers the effects of variable consideration, the existence of significant financing components, non-cash consideration, and consideration payable to the customer (if any).

i) Variable Consideration

If the consideration in a contract includes a variable amount, the Company estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved. The contracts for the sale of goods provide price revision receivable from/payable to customers on account of change of commodity prices/purchase price and these prices escalations and relaxations give rise to variable consideration. Contract revenue includes price revision received/receivable from customers and similarly, price revision for material purchased or payable to vendors has also been included in purchases.

ii) Significant financing component

Generally, the Company receives short-term advances from its customers. Using the practical expedient in Ind AS 115, the Company does not adjust the promised amount of consideration for the effects of a significant financing component if it expects, at contract inception, that the period between the transfer of the promised good or service to the customer and when the customer pays for that good or service will be one year or less.

Contract balances

Contract Assets

A contract asset is a right to consideration in exchange for goods or services transferred to the customers. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional.

Trade receivables

A Receivable is classified as a 'trade receivable' if it is in respect to the amount due from customers on account of goods sold or services rendered in the ordinary course of business. A receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due). Refer to accounting policies of financial assets for further reference.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

Other revenue streams:

i) Interest Income

Interest income is recognised on a time proportion basis taking into account the amount outstanding and the applicable interest rate. Interest income is included under the head "other income" in the statement of profit and loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

ii) Lease income

Rental income arising from operating leases on property let out by the Company is accounted for on a straight-line basis over the lease terms and is included in other income in statement of profit and loss.

iii) Rendering of services

Revenue from service-related activities is recognised as and when services are rendered and on the basis of contractual terms with the parties and is included in revenue in the statement of profit and loss under the head other income.

3.2 Leases

The Company is a lessee

The Company's lease asset classes primarily consist of leasehold land and buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset. At the date of commencement of the lease, the Company recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. Right of use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable

Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a DCF model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Company is not yet committed to or significant future investments that will enhance the asset's performance of the CGU being tested. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. These estimates are also relevant to other intangibles. During the year the Company has done the impairment assessment of non-financial assets and have concluded that there is no impairment in value of non-financial assets as appearing in the financial statements.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are re-measured with a corresponding adjustment to the related right of use asset if the Company changes its assessment or whether it will exercise an extension or a termination option.

The Company as a lessor

Leases for which the Company is a lessor is classified as a finance or operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

When the Company is an intermediate lessor, it accounts for its interests in the head lease and the sublease

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

separately. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease.

For operating leases, rental income is recognized on a straight-line basis over the term of the relevant lease.

3.3 Cash and Cash Equivalents

Cash and cash equivalent includes cash on hand, cash at banks and short-term deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

3.4 Foreign currencies

In preparing the financial statements of the Company, transactions in currencies other than the company's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Foreign exchange differences on foreign currency borrowings are presented in the Statement of profit and loss, within finance costs. Exchange differences on monetary items are recognised in profit or loss in the period in which they arise.

3.5 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets is substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

3.6 Employee benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Payments to defined contribution plans are recognised as an expense when employees have rendered service entitling them to the contributions.

Defined benefit plans

For defined benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Re-measurement, comprising actuarial gains and losses and the return on plan assets (excluding net interest), is reflected immediately in the balance sheet with a charge or credit recognised in other comprehensive income in the period in which they occur. Re-measurement recognised in other comprehensive income is reflected immediately in retained earnings and is not reclassified to the Statement of profit and loss. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- Service cost (including current service cost, past service cost, as well as gains and losses or curtailments and settlements);
- Net interest expense or income; and
- Re-measurement

The Company presents the first two components of defined benefit costs in the Statement of profit and loss in the line-item Employee benefit expense.

Remeasurements of the net defined benefit liability (asset), to be recognised in other comprehensive income.

The retirement benefit obligation recognised in the balance sheet represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plans.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Short-term employee benefits

Liabilities recognised in respect of wages and salaries and other short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service and are expensed as the related services are provided.

Other long-term employee benefits

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date based on the actuarial valuation using the projected unit credit method carried out at the year-end. Re measurement gain or losses are recognised in the statement of profit and loss in the period in which they arise.

3.7 Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax for the year

Current and deferred tax are recognised in the statement of profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

3.8 Property, plant and equipment

Property, plant and equipment (including furniture, fixtures, vehicles, etc.) held for use in the production or supply of goods or services, or for administrative purposes, are stated in the balance sheet at cost of acquisition less accumulated depreciation and accumulated impairment losses, if any. Cost of acquisition is inclusive of freight, duties & taxes (not recoverable) and other incidental expenses. Freehold land is not depreciated and measured at cost.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Cost includes items directly attributable to the construction or acquisition of the item of property, plant and equipment, and, for qualifying assets, borrowing costs capitalised in accordance with the Company's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Capital work-in-progress comprises of the cost of fixed assets that are not yet ready for their intended use at the reporting date.

Depreciation is recognised on the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Depreciation is calculated using the straight-line method on pro-rata basis from date when the asset is put to use. Estimated useful life of the assets are as follows which is based on technical evaluation of the useful lives of the asset:

Particulars	Useful Life
Leasehold land	Over the lease period
Buildings	30 Years
Leasehold improvement	30 Years
Plant & Machinery and Dies	8 Years
Furniture & Fixtures	10 Years
Office equipments	5 Years
Vehicles	8 Years
Temporary structure	3 Years
Computer	3 – 6 Years

Subsequent expenditure related to an item of PPE is capitalised only when it is probable that future economic benefits associated with the item will flow to the Company. When significant parts of plant and equipment are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in statement of profit and loss as incurred. The cost and related accumulated depreciation are eliminated from the financial statements upon sale or retirement of the asset and the resultant gain or losses are recognized in the statement of profit and loss.

Items of stores and spares that meet the definition of PPE are capitalised at cost. Otherwise, such items are classified as inventories.

Freehold land is in the nature of perpetual lease is not amortised.

All assets purchased during the year costing Rs. 5,000 or less are depreciated at the rate of 100%.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or de-recognition of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and loss.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

3.9 Investment properties

Property that is held for long-term rental yields or for capital appreciation or both, is classified as Investment property. Investment property is measured initially at its cost, including related transaction costs and where applicable borrowing costs. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

Investment properties (except freehold land) are depreciated using the straight-line method over their estimated useful lives over a period of thirty years. These estimated useful lives are in accordance with those prescribed under Schedule II to the Companies Act, 2013.

3.10 Intangible assets

Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from de-recognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognised in the Statement of profit and loss when the asset is derecognised.

Useful lives of intangible assets

Intangible assets, comprising of software, expenditure on model fee, etc. incurred are amortised on a straight-line method over a period of 3 & 6 years on utilisation basis. Technical Fee amortised over a period of 4 years.

3.11 Impairment of tangible and intangible assets

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is the higher of fair value less costs of disposal and value in use.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss. When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in statement of profit or loss.

3.12 Inventories

Inventories are stated at the lower of cost and net realisable value. Raw material, packing material, stores and spares are valued at lower of cost, determined on the first in first out basis (FIFO)/weight average or net realisable value. However, raw materials and other items held for use in the production of inventories are not written down below cost, if the finished products in which they will be incorporated are expected to be sold at or above cost.

Finished goods and work in progress are valued at lower of cost, determined on the first in first out basis (FIFO)/weight average and net realizable value.

Cost of inventories comprises all cost of purchases, cost of conversion and other costs incurred in bringing the inventory to their present location and condition.

3.13 Provisions and contingencies

Provision

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Warranties

The estimated liability for product warranties is recorded when products are sold. These estimates are established using historical information on the nature, frequency and average cost of warranty claims and management estimates regarding possible future incidence based on corrective actions on product failures. The timing of outflows will vary as and when warranty claim will arise- being typically two to five years. These assurance-type warranties are accounted for under Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets.

Contingent liabilities

A disclosure for a contingent liability is made where it is more likely than not that a present obligation or possible obligation may result in or involve an outflow of resources. When no present or possible obligation exists and the possibility of an outflow of resources is remote, no disclosure is made.

Contingent assets

Contingent assets are disclosed where an inflow of economic benefit is probable. An entity shall not recognise the contingent assets unless the recovery is virtually certain.

3.14 Financial instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through statement of profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in statement of profit or loss.

3.15 Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition and subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

Subsequent measurement

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortised cost (except for debt instruments that are designated as at fair value through statement of profit or loss on initial recognition):

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVTOCI") (except for debt instruments that are designated as at fair value through statement of profit or loss on initial recognition):

- the asset is held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Interest income is recognised in statement of profit or loss for FVTOCI debt instruments. All other financial assets are subsequently measured at fair value.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in statement of profit or loss and is included in the "Other income" line item.

Financial assets at fair value through statement of profit or loss (FVTPL)

Investments in equity instruments are classified as at FVTPL, unless the Company irrevocably elects on initial recognition to present subsequent changes in fair value in other comprehensive income for investments in equity instruments which are not held for trading.

Debt instruments that do not meet the amortised cost criteria or FVTOCI criteria are measured at FVTPL. In addition, debt instruments that meet the amortised cost criteria or the FVTOCI criteria but are designated as at FVTPL are measured at FVTPL.

A financial asset that meets the amortised cost criteria or debt instruments that meet the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on re-measurement recognised in statement of profit or loss. The net gain or loss recognised in profit or loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other income' line item. Dividend on financial assets at FVTPL is recognised when the company's right to receive the dividends is established, it is probable that the economic benefits associated with the dividend will flow to the entity, the dividend does not represent a recovery of part of cost of the investment and the amount of dividend can be measured reliably.

Impairment of financial assets

The Company applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost, debt instruments at FVTOCI, trade receivables, other contractual rights to receive cash or other financial asset, and financial guarantees not designated as at FVTPL.

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights.

Particulars	Percentage of credit allowance (%)
Less than 6 Months	0%
6 Months – 1 Year	5%
1 year - 2 year	10%
2 year - 3 year	25%
3 year - 5 year	50%
More than 5 years	100%

Note: The Company has used a practical expedient by computing the expected loss allowance for trade receivables based on historical credit loss experience and adjustments for forward looking information.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on net basis or to realise the assets and settle the liabilities simultaneously.

De-recognition of financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

3.16 Financial liabilities and equity instruments

Initial Recognition and Measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Classification as debt or equity

Debt and equity instruments issued by Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

Financial liabilities

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortised cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortised cost are determined based on the effective interest method. Interest expense that is not capitalised as part of costs of an asset is included in the 'Finance costs' Line item.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability.

All financial liabilities are subsequently measured at amortised cost using the effective interest method or at FVTPL.

De-recognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired.

3.17 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- i. In the principal market for the asset or liability, or
- ii. In the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Company.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole;

- i. Level 1- Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- ii. Level 2- Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- iii. Level 3- Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

3.18 Statement of Cash flow

Cash flows are reported using the indirect method, whereby profit / (loss) after tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments.

3.19 Earnings per share

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Basic earnings per share is computed by dividing the profit after tax by the weighted average number of equity shares outstanding during the year/period.

Diluted earnings per share is computed by dividing the profit after tax as adjusted for dividend, interest and other charges to expense or income relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.

3.20 Royalty

The Company accounting the royalty in accordance with the relevant licence agreements on accrual basis.

3.21 Research and Development

Research costs are expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Company can demonstrate:

- The technical feasibility of completing the intangible asset so that the asset will be available for use or sale
- Its intention to complete and its ability and intention to use or sell the asset
- How the asset will generate future economic benefits
- The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development

Cost incurred by the Company for Research and Development do not meet the recognition criteria and hence have been classified as research costs and are expensed of in the statement of profit and loss as and when these are incurred.

The amortisation methods, the usual useful lives and the residual values of intangible assets are checked annually.

3.22 Rounding of amounts

All amounts disclosed in the financial statements and the accompanying notes have been rounded off to the nearest lacs as per the requirement of Schedule III of the Companies Act 2013, unless otherwise stated.

3.23 Material Events

Material events occurring after balance sheet date and till the date of signing of financials are taken into cognizance.

3.24 Recent Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

1. Ind AS 1, Presentation of Financial Statements, applicable w.e.f. April 1, 2025 – The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.
2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures, applicable w.e.f. April 1, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.
3. Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

4. Significant accounting judgements, estimates and assumptions

In the application of the Company accounting policies, which are described in note 3, the management of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the areas of estimation uncertainty and critical judgements that the management has made in the process of applying the Company's accounting policies and that have the most significant effect on the amounts recognised in the financial statements:-

Recoverability of intangible asset

Capitalisation of cost in intangible assets under development is based on management's judgement that technological and economic feasibility is confirmed and asset under development will generate economic benefits in future. Based on evaluations carried out, the Company's management has determined that there are no factors which indicate that these assets have suffered any impairment loss.

Determining the lease term of contracts with renewal and termination options – Company as lessee

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has several lease contracts that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease.

Income Taxes

Judgment of the Management is required for the calculation of provision for income taxes and deferred tax assets and liabilities. The company reviews at each balance sheet date the carrying amount of deferred tax assets. The factors used in estimates may differ from actual outcome which could lead to significant adjustment to the amounts reported in the standalone financial statements.

Provision and contingent liability

On an ongoing basis, Company reviews pending cases, claims by third parties and other contingencies. For contingent losses that are considered probable, an estimated loss is recorded as an accrual in financial statements. Loss Contingencies that are considered possible are not provided for but disclosed as Contingent liabilities in the financial statements. Contingencies the likelihood of which is remote are not disclosed in the financial statements. Gain contingencies are not recognized until the contingency has been resolved and amounts are received or receivable.

Defined benefit plans

The cost of the defined benefit gratuity plan and other post-employment defined benefits are determined using actuarial valuations. An actuarial valuation involves various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

Further details about gratuity obligations are given in Note 3.6.

Useful lives of depreciable assets

Management reviews the useful lives of depreciable assets at each reporting. As at March 31, 2026 management assessed that the useful lives represent the expected utility of the assets to the Company.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

5. PROPERTY, PLANT & EQUIPMENT

(Rs. In Lakhs)										
Particulars	Freehold Land	Buildings	Plant & Machinery	Dies	Furniture & fixtures	Office equipment	Vehicles	Temporary structure	Computers	Total
Cost										
As at March 31, 2025	2,230.71	4,493.93	8,702.93	7,345.33	198.40	244.88	438.95	120.12	370.41	24,145.66
Additions & Adjustments	-	10.83	590.67	1,222.26	33.60	15.57	10.17	-	25.61	1,908.71
Disposals	0.00	-	28.18	942.44	0.44	-	-	-	5.33	976.39
As at March 31, 2026	2,230.71	4,504.76	9,265.42	7,625.15	231.56	260.45	449.12	120.12	390.69	25,077.98
Accumulated depreciation										
As at March 31, 2025	-	1,769.54	6,350.34	5,686.04	172.00	155.45	352.76	120.12	319.03	14,925.28
Charge & Adjustments for the year	-	140.87	535.71	395.63	12.03	26.28	21.13	-	20.48	1,152.13
Disposals	-	-	18.68	79.13	0.42	-	-	-	4.58	102.81
As at March 31, 2026	-	1,910.41	6,867.37	6,002.54	183.61	181.73	373.89	120.12	334.93	15,974.60
Carrying amount										
As at March 31, 2026	2,230.71	2,594.35	2,398.05	1,622.61	47.95	78.72	75.23	-	55.76	9,103.38
Particulars	Freehold Land	Buildings	Plant & Machinery	Dies	Furniture & fixtures	Office equipment	Vehicles	Temporary structure	Computers	Total
Cost										
As at March 31, 2024	2,492.95	4,824.70	8,528.54	7,533.11	194.74	180.57	411.46	120.12	354.43	24,640.62
Additions & Adjustments	-	0.14	174.39	478.70	3.66	64.31	33.64	-	15.98	770.82
Disposals	262.24	330.91	-	666.48	-	-	6.15	-	-	1,265.78
As at March 31, 2025	2,230.71	4,493.93	8,702.93	7,345.33	198.40	244.88	438.95	120.12	370.41	24,145.66
Accumulated depreciation										
As at March 31, 2024	-	1,610.96	5,808.71	5,403.50	166.77	139.67	340.37	120.12	297.53	13,887.63
Charge & Adjustments for the year	-	158.58	541.63	408.98	5.23	15.78	18.24	-	21.50	1,169.94
Disposals	-	-	-	126.44	-	-	5.85	-	-	132.29
As at March 31, 2025	-	1,769.54	6,350.34	5,686.04	172.00	155.45	352.76	120.12	319.03	14,925.28
Carrying amount										
As at March 31, 2025	2,230.71	2,724.39	2,352.59	1,659.29	26.40	89.43	86.19	-	51.38	9,220.38

Notes:

- (i) For Property, Plant & Equipment given as security to the lenders, refer note no. 25 and 31.
(ii) Borrowing cost capitalized during the period is Nil (Previous year is Nil).
(iii) Title deeds of free hold land are held in the name of the company except as disclosed in note no. 61(iv)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

6 CAPITAL WORK-IN-PROGRESS

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Assets Cost		
Opening capital work-in-progress	697.69	246.97
Add: Addition during the year	144.46	451.17
Less: Capitalised during the year	202.20	0.45
Less: Disposed off during the year	-	-
Total	639.95	697.69

- 6.1 The capital work-in-progress ageing schedule for the years ended March 31, 2026 and March 31, 2025 is as follows :

(Rs. In Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	Projects in progress	Projects temporarily suspended	Projects in progress	Projects temporarily suspended
Plant & Machinery				
Less than 1 year	36.27	-	91.32	-
1-2 year	56.48	-	110.87	-
2-3 years	-	-	-	-
More than 3 years	-	-	-	-
Building				
Less than 1 year	73.52	-	359.85	-
1-2 year	338.03	-	135.65	-
2-3 years	135.65	-	-	-
More than 3 years	-	-	-	-
Total	639.95	-	697.69	-

As at March 31, 2026 and March 31, 2025 there are no capital work in progress whose completion is overdue or has exceeded its cost compared to its original plan.

7 RIGHT OF USE ASSETS

(Rs. In Lakhs)

Particulars	Leasehold Land	Building	Total
Cost			
As at March 31, 2025	2,852.83	1,644.15	4,496.98
Additions	-	-	-
Disposals	-	-	-
As at March 31, 2026	2,852.83	1,644.15	4,496.98
Accumulated amortisation			
As at March 31, 2025	235.09	518.65	753.74
Charge for the year	22.92	86.45	109.37
Disposals	-	-	-
As at March 31, 2026	258.01	605.10	863.11
Carrying amount			
As at March 31, 2026	2,594.82	1,039.05	3,633.87

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

(Rs. In Lakhs)

Particulars	Leasehold Land	Building	Total
Cost			
As at March 31, 2024	2,795.10	1,680.06	4,475.16
Additions	57.73	-	57.73
Disposals	-	35.91	35.91
As at March 31, 2025	2,852.83	1,644.15	4,496.98
Accumulated amortisation			
As at March 31, 2024	114.86	468.12	582.98
Charge for the year	120.23	86.44	206.67
Disposals	-	35.91	35.91
As at March 31, 2025	235.09	518.65	753.74
Carrying amount			
As at March 31, 2025	2,617.74	1,125.50	3,743.24

8 INVESTMENT PROPERTY

(Rs. In Lakhs)

Particulars	Land	Building	Total
Cost			
As at March 31, 2025	1,285.19	3,205.57	4,490.76
Additions & Adjustments	-	-	-
Disposals	-	-	-
As at March 31, 2026	1,285.19	3,205.57	4,490.76
Accumulated amortisation			
As at March 31, 2025	-	1,242.83	1,242.83
Charge & Adjustments for the year	-	101.98	101.98
Disposals	-	-	-
As at March 31, 2026	-	1,344.81	1,344.81
Carrying amount			
As at March 31, 2026	1,285.19	1,860.76	3,145.95

Particulars	Land	Building	Total
Cost			
As at March 31, 2024	1,022.95	2,874.66	3,897.61
Additions & Adjustments	262.24	330.91	593.15
Disposals	-	-	-
As at March 31, 2025	1,285.19	3,205.57	4,490.76
Accumulated amortisation			
As at March 31, 2024	-	1,158.64	1,158.64
Charge & Adjustments for the year	-	84.19	84.19
Disposals	-	-	-
As at March 31, 2025	-	1,242.83	1,242.83
Carrying amount			
As at March 31, 2025	1,285.19	1,962.74	3,247.93

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

(i) Amount recognised in statement of profit and loss under the head "Other income" (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Rental Income	1,237.85	1,237.47
Total	1,237.85	1,237.47

(ii) Fair Value (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Investment property - land	20,306.53	20,306.53
Investment property - building	4,588.69	4,588.69
Total	24,895.22	24,895.22

Note:

- i) Estimation of fair value: The Company has obtained independent valuation of its freehold land Building located at Manesar & Gurgaon, based on current prices in an active market for properties of similar nature. The fair values of investment property have been determined by an independent valuer. The main inputs used are the rental growth rates and a study of the micro market in discussion with industry experts. Resulting fair value estimate for investment property are included in level 3.
- ii) Leasehold land at Sriperumbudur has been rented out to Jay Fe Cylinders Ltd and JPM Automobiles Ltd. The same has been clubbed in Right of Use Assets under 'Leasehold Land' (refer note no-7).

9 INTANGIBLE ASSETS (Rs. In Lakhs)

Particulars	Software	Technical Fee	Total
Cost			
As at March 31, 2025	286.67	3,643.77	3,930.44
Additions	-	123.74	123.74
Disposals	-	-	-
As at March 31, 2026	286.67	3,767.51	4,054.18
Accumulated amortisation			
As at March 31, 2025	269.76	3,195.54	3,465.30
Charge for the year	8.65	242.21	250.86
Disposals	-	-	-
As at March 31, 2026	278.41	3,437.75	3,716.16
Carrying amount			
As at March 31, 2026	8.26	329.76	338.02

Particulars	Software	Technical Fee	Total
Cost			
As at March 31, 2024	286.67	3,565.67	3,852.34
Additions	-	78.10	78.10
Disposals	-	-	-
As at March 31, 2025	286.67	3,643.77	3,930.44
Accumulated amortisation			
As at March 31, 2024	259.77	2,967.04	3,226.81
Charge for the year	9.99	228.50	238.49
Disposals	-	-	-
As at March 31, 2025	269.76	3,195.54	3,465.30
Carrying amount			
As at March 31, 2025	16.91	448.23	465.14

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

10 INVESTMENTS-NON CURRENT

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Investment in equity instrument		
Unquoted:		
Hexa Energy HR3 Private Limited		
13,425 equity shares of Rs. 10 each	133.85	-
Total	133.85	-

Category wise investment as per Ind AS 109 classification

Financial assets carried at fair value through profit or loss (FVTPL)	As at March 31, 2026	As at March 31, 2025
Aggregate cost of unquoted investments	133.85	-
Aggregate cost of quoted investments & market value	-	-
Aggregate amount of impairment in value of investments	-	-

11 SECURITY DEPOSIT

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Security deposit *	114.36	105.29
Total	114.36	105.29

*These financial assets are carried at amortised cost.

12 OTHER FINANCIAL ASSETS- NON CURRENT

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good		
Interest accrued but not due on fixed deposits	-	0.38
Deposit accounts*	66.77	130.04
Total	66.77	130.42

* These deposits are pledged with bank for working capital loans (LC,BG and security for loans) and these are not available for use by the Company (refer note no. 25 & 31)

13 NON CURRENT TAX ASSETS (Net)

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Non Current Tax Assets/(Liability)(Net)		
Advance income tax including tax deducted at sources	275.16	294.72
Provision for taxation	(185.17)	(187.62)
Total	89.99	107.10

14 OTHER ASSETS - NON CURRENT

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good		
Capital advances*	71.65	369.52
Prepaid expenses	-	12.19
Deposit accounts**	-	53.00
Total	71.65	434.71

*Capital & Tooling advances given to parties other than promoters, directors, key managerial persons and related parties.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

** No deposits are pledged or restricted from use during the year (Previous Year Rs. 53 lakhs pledged with banks for debt security reserve account and working capital loans) (refer note no. 25 & 31).

15 INVENTORIES

(Valued at lower of cost and net realisable value)

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Raw materials and components		
At factory	7,294.62	7,120.06
With job workers	408.71	344.63
Work-in-progress		
-At factory	1,276.33	961.30
Finished goods		
- At Factory	851.51	1,197.16
Stores and spares	157.93	275.20
Non Moving Stock	(368.79)	(285.77)
Total	9,620.31	9,612.58

16 TRADE RECEIVABLES

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Undisputed, unsecured - considered good		
From Related Parties *	215.01	752.04
From Others	11,668.92	6,935.29
Unsecured, credit impaired		
From Related Parties *	-	472.00
From Others	525.99	286.13
Less : Allowance for expected credit loss	58.54	49.01
Total	12,351.38	8,396.45

The concentration of credit risk is limited due to the fact that the customer base is large and unrelated.

* For related parties refer note no. 55.

(Rs. In Lakhs)

As at March 31, 2026							
Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed – considered good	10,296.34	1,587.59	-	-	-	-	11,883.93
(ii) Undisputed – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed – credit impaired	-	-	482.77	0.17	43.05	-	525.99
(iv) Disputed – considered good	-	-	-	-	-	-	-
(v) Disputed – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed – credit impaired	-	-	-	-	-	-	-
	10,296.34	1,587.59	482.77	0.17	43.05	-	12,409.92
Less : Allowance for expected credit loss							58.54
Total							12,351.38

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

As at March 31, 2025							
Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed – considered good	5,918.56	1,768.77	-	-	-	-	7,687.33
(ii) Undisputed – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed – credit impaired	-	-	663.76	94.37	-	-	758.13
(iv) Disputed – considered good	-	-	-	-	-	-	-
(v) Disputed – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed – credit impaired	-	-	-	-	-	-	-
	5,918.56	1,768.77	663.76	94.37	-	-	8,445.46
Less: Allowance for Expected Credit Loss							49.01
Total							8,396.45

17 CASH AND CASH EQUIVALENTS

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Cash on hand	2.46	4.81
Balances with banks		
- In current accounts	18.11	11.55
Total	20.57	16.36

18 OTHER BANK BALANCES

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Deposit accounts*	71.62	-
Gratuity account	14.51	17.84
Unclaimed dividend accounts with bank**	6.12	7.28
Total	92.25	25.12

* Out of total deposits of Rs. 71.62 lakhs, deposit of Rs. 6.59 lakhs are pledged with bank for working capital loans (security for loans) and these are not available for use by the Company (refer note no. 25 & 31)

** Unclaimed dividend amounts are outstanding in separate escrow account with banks. The Company has transferred unclaimed dividend of financial year 2017-18 amounting Rs. 1.22 lakhs to investor education & protection fund.

19 CURRENT FINANCIAL ASSETS-LOANS

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(Unsecured- Considered good)		
Advances to employees*	89.34	80.98
Total	89.34	80.98

*Advances given to employees other than promoters, directors, key managerial persons and related parties.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

20 OTHER FINANCIAL ASSETS-CURRENT (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(Unsecured- Considered good)		
Rent receivable*	904.63	720.97
Interest accrued but not due on fixed deposits	0.36	-
Total	904.99	720.97

* Rent receivable includes receivable from related party i.e. JNS Instruments Limited for FY 2025-26 Rs. 864.02 Lakhs (FY 2024-25 Rs.37.66 Lakhs).

21 CURRENT TAX ASSETS (NET) (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Current tax assets (net)		
Advance income tax including tax deducted at sources	563.68	-
Provision for taxation	(527.81)	-
Total	35.87	-

22 OTHER CURRENT ASSETS (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Prepaid expenses	118.61	53.31
Unbilled reveune	130.89	218.39
Balance with revenue authorities	916.74	833.09
Advance to suppliers*	373.03	1,569.21
Total	1,539.27	2,674.00

*Advances given to supplier other than promoters, directors, key managerial persons and related parties except Pawar Textiles Private Ltd Rs. Nil (Previous Year Rs. 6.66 Lakhs).

23 EQUITY SHARE CAPITAL (Rs. In Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	Number	Amount	Number	Amount
Authorised equity share capital				
Equity shares of Rs. 10 each (previous year Rs. 10 each)	1,50,00,000	1,500.00	1,50,00,000	1,500.00
Issued, subscribed and fully Paid up				
Equity shares of Rs. 10 each (previous year Rs. 10 each)	38,64,500	386.45	38,64,500	386.45
Total paid-up share capital	38,64,500	386.45	38,64,500	386.45

Refer statement of change in equity

The Company has only one class of equity shares with a par value of Rs.10 per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in the case of interim dividend. The Company declares and pays dividends in Indian rupees. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company, after distribution of all preferential amounts in proportion to their shareholding.

(i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting year:

Equity shares	As at March 31, 2026		As at March 31, 2025	
	Number	Amount	Number	Amount
Opening balance	38,64,500	386.45	38,64,500	386.45
Issued during the year	-	-	-	-
Closing balance	38,64,500	386.45	38,64,500	386.45

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

(ii) Details of shareholders holding more than 5% equity shares in the Company:

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	% of Holding	No. of Shares	% of Holding
U-Shin Limited	10,04,645	26.00	10,04,645	26.00
Consortium Vyapaar Limited	5,26,097	13.61	5,26,097	13.61
Ashwani Minda	3,26,185	8.44	3,26,185	8.44
JPM Automobiles Limited	3,03,640	7.86	3,03,640	7.86
Ashvandana Management Holdings Private Limited	2,51,715	6.51	2,51,715	6.51
JPM Gas Limited	2,04,662	5.30	2,04,662	5.30
JPM Farms Private Limited	1,98,446	5.14	1,98,446	5.14

(iii) Shareholding of promoters as at March 31, 2026

Promoter name	No. of shares	% of total shares	% change during the year
Richa Minda	62,300	1.61	-
Ashwani Minda	3,26,185	8.44	-
Anirudh Minda	6,200	0.16	-
Taresh Kumar Baisiwala	4,615	0.12	-
Harish Kumar Sachdeva	-	-	(0.07)
U-Shin Limited	10,04,645	26.00	-
Minebea Mitsumi Inc	1,920	0.05	-
JPM Automobiles Limited	3,03,640	7.86	-
JPM Gas Limited	2,04,662	5.30	-
JPM Farms Private Limited	1,98,446	5.14	-
JPM Tools Limited	62,300	1.61	-
Ashvandana Management Holdings Private Limited	2,51,715	6.51	-
Smita Minda	2,758	0.07	0.07

(iv) Shareholding of promoters as at March 31, 2025

Promoter name	No. of shares	% of total shares	% change during the year
Richa Minda	62,300	1.61	-
Ashwani Minda	3,26,185	8.44	-
Anirudh Minda	6,200	0.16	-
Taresh Kumar Baisiwala	4,615	0.12	-
Harish Kumar Sachdeva	2,758	0.07	-
U-Shin Limited	10,04,645	26.00	-
Minerea Mitsumi Inc	1,920	0.05	-
JPM Automobiles Limited	3,03,640	7.86	-
JPM Gas Limited	2,04,662	5.30	-
JPM Farms Private Limited	1,98,446	5.14	-
JPM Tools Limited	62,300	1.61	-
Ashvandana Management Holdings Private Limited	2,51,715	6.51	-

(v) The Company has not allotted any equity shares for consideration other than cash, bonus shares, nor have any shares been bought back during the period of five years immediately preceding the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

24 OTHER EQUITY

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
a. Securities Premium	285.96	285.96
	285.96	285.96
b. General Reserve		
Balance as at the beginning of the year	484.04	484.04
Add: Transferred from surplus in statement of profit and loss	-	-
Balance as at the end of the year	484.04	484.04
c. Surplus in Statement of Profit and Loss		
Balance as at the beginning of the year	10,803.37	9,693.50
Add: Profit for the year	1,777.26	1,225.82
Remeasurement of defined benefit plans & other adjustment	-	-
Less: Appropriations		
Transferred to FVOCI from retained earnings	-	-
Equity dividend paid/reversal	(154.58)	(115.94)
Adjustment of earlier years*	-	(0.01)
Balance as at the end of the year	12,426.05	10,803.37
d. Other Comprehensive Income		
Balance as at the beginning of the year	47.01	84.37
Add: Remeasurement of defined benefit plans	(4.80)	(26.52)
Add: Transferred to FVOCI from retained earnings	-	(10.84)
Balance as at the end of the year	42.21	47.01
Total	13,238.26	11,620.38

* The amount relates to the previous year dividend appropriation and employee benefit obligations adjustment.

24.1 Nature and purpose of reserves

Securities premium is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of the Companies Act, 2013.

General reserve is the retained earnings of a Company which are kept aside out of the Company's profits to meet future (known or unknown) obligations.

Surplus in statement of profit and loss- During the year the Company has paid dividend of financial year 2024-25 amounting Rs 154.58 Lakhs and in previous year the Company has paid dividend amounting Rs 115.94 Lakhs to its equity shareholders.

Other comprehensive income (OCI) represents the remeasurement of defined benefit obligation net of income tax, which is directly recognised in other comprehensive income.

The Board of Directors recommended a dividend of Rs 4 per share (nominal value of Rs 10 per share) for the financial year 2025-26. This dividend is subject to approval by the shareholders at the Annual General Meeting and has not been accounted as liability in these financial statements. The total cash outflow will be Rs 154.58 Lakhs.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

25 BORROWINGS - NON CURRENT

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Term Loans, Secured		
From banks (rupee loan)	5,787.20	3,091.93
From other parties	1,087.00	1,682.33
Total	6,874.20	4,774.26
Current maturities of long term debts “(refer note no. 31)”	(1,708.45)	(1,818.00)
Total Non Current Borrowings	5,165.75	2,956.26

No default as on the balance sheet date in terms of repayment of loans and interest.

a) Borrowings have been facilitated by followings banks which are secured as mentioned below:

i) Kotak Mahindra Bank Limited - Term Loan

1. Second pari-passu charge on all existing and future current assets of the Company.
2. First pari-passu charge over all present and future moveable assets of the Company excluding movable fixed assets pertaining to Borrower's Plant situated at Plot No. 67-69 & 70 (Part), Narasapura Industrial Area, District-Kolar-563113, Karnataka plant which are exclusively charged to other banker.
3. First equitable mortgage charge on immovable properties being land and building situated at GP-14, Industrial Estate, Sector-18, Gurgaon, Haryana.
4. Personal guarantees of Mr. Ashwani Minda, Mrs. Vandana Minda and Mr. Anirudh Minda

ii) TATA Capital Financial Services Limited - Term Loan

1. Hypothecation over the movable fixed assets of the Company at Plot No. 67, 68, 69 and 70 (part), Narasapura Industrial Area, Kolar District, Karnataka
2. Exclusive charge on Company property at Plot No. 67, 68, 69 and 70 (part), Narasapura Industrial Area, Kolar District
3. Personal guarantees of Mr. Ashwani Minda and Mrs. Vandana Minda.
4. Deposits amounting Rs. 53 lakhs were pledged in the previous year for issue of Term Loan as Debts Security Reserve Account. There are no pending pledge during the year (refer note no. 14).

iii) Aditya Birla Financial Services Limited- Term Loan

1. Hypothecation on over entire current assets & movable fixed assets of the Company both existing and future.
2. Exclusive charge by way of equitable mortgage on Industrial property at SP-6, Institutional Area, kaharani, Bhiwadi 301019 Rajasthan.
3. Personal guarantees of Mr. Ashwani Minda, Mr. Anirudh Minda and Mrs. Vandana Minda.

iv) ICICI Bank Limited - Term Loan

1. Exclusive equitable mortgage charge on immovable property situated at Plot No. 4, Sector-3, IMT Manesar, Dist Gurgaon, Haryana 122050.
2. First pari passu Charge on current assets and movable fixed assets.
3. Personal guarantees of Mr. Ashwani Minda, Mrs. Vandana Minda and Mr. Anirudh Minda

v) Deutsche Bank- Term Loan

- i. Exclusive equitable mortgage charge on immovable property situated at plot No. 150, Sector-44, Gurgaon, Haryana 122003
- ii. Personal guarantee of Mr. Ashwani Minda and Mrs. Vandana Minda

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

b) Repayment terms of the term loans are as follows: (Rs. In Lakhs)

Bank- Rate of Interest (ROI)	Sactioned Amount	Repayment mode - Number of installments outstanding	Availed/ Outstanding as at March 31, 2026	Availed/ Outstanding as at March 31, 2025
KOTAK Bank Limited - ROI varies from 9-11%	1,090.00		-	274.98
	1,000.00	Quarterly - 6	300.00	500.00
	1,000.00	Quarterly - 6	300.00	500.00
ICICI Bank Limited- ROI varies from 8-10%	468.00	Monthly - 22	171.44	264.95
	410.00	Monthly - 27	184.23	265.94
	500.00	Monthly - 38	316.50	415.76
	300.00	Monthly - 20	187.50	-
	298.00	Monthly - 38	188.64	248.08
	700.00	Monthly - 20	388.89	622.22
TATA Capital Financial Services Limited-ROI varies from 11-12%	250.00		-	83.33
	1,200.00	Monthly - 12	212.00	424.00
Aditya Birla Finance Limited-ROI varies from 10-11%	1,500.00	Monthly - 36	875.00	1,175.00
Deutsche Bank ROI 8.75%	3,800.00	Monthly-169	3,750.00	-
Total	12,516.00		6,874.20	4,774.26

Notes:

- The Company has utilised the funds for which it was availed. The company has not utilised short term borrowings for long term purposes.
- The Company is not declared as wilful defaulter by any bank or financial institution or other lenders in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.

26 LEASE LIABILITIES -NON CURRENT (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Lease liabilities	1,316.43	1,374.80
Total	1,316.43	1,374.80

For movement in lease liabilities refer note 52

27 OTHER FINANCIAL LIABILITES - NON CURRENT (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Security deposits	80.72	71.51
Total	80.72	71.51

28 PROVISIONS - NON CURRENT (Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(a) Provision for employee benefits (refer note no. 42.1)		
Provision for gratuity (funded)	48.92	52.28
Provision for leave encashment	279.82	266.54
(b) Provision - Others		
Provision for warranty	38.89	38.35
Total	367.63	357.17

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

28.1 Provision for warranty

The provision for warranty claims represents the present value as best estimate of the future economic benefits that will be required under the Company's obligations for warranties. The estimate has been made on the basis of historical warranty trends and may vary as a result of new materials, altered manufacturing processes or other events affecting product quality.

28.2 Movement of provision for warranty

(Rs. In Lakhs)

Nature of Provisions	As at March 31, 2026	As at March 31, 2025
Movement of provision for performance warranties/after sales services		
Opening balance	76.70	76.24
Provision/Reversal during the year	11.14	46.54
Amount utilised during the year	(10.06)	(46.08)
Closing balance	77.78	76.70
Break up of carrying amount at the end of the year		
Long term provisions (refer note no. 28)	38.89	38.35
Short term provisions (refer note no. 35)	38.89	38.35

29 DEFERRED TAX ASSETS/ (LIABILITIES) (NET)

The following are the items of temporary differences and its charge/ credit over profit & loss account and other comprehensive income:-

(Rs. In Lakhs)

Particulars	As at March 31, 2025	Charged/ (credited) to Profit & Loss Account/ utilisation	Charged/ (credited) to Other Comprehensive Income	As at March 31, 2026
Deferred Tax Liabilities on				
Property, Plant and Equipment	19.06	(19.06)	-	-
Gratuity & Earned leave (OCI adjustment)	12.03	(10.41)	-	1.62
Provision for doubtful debts	12.33	(12.33)	-	-
Provision for slow moving inventory	71.92	(71.92)	-	-
Sub total (A)	115.34	(113.72)	-	1.62
Deferred Tax Assets on				
Property, Plant and Equipment	-	58.11	-	58.11
Employee benefits	102.18	(10.56)	-	91.62
Royalty	48.15	19.48	-	67.63
Provision for bonus	4.81	(0.05)	-	4.76
Provision for warranty	19.30	0.27	-	19.57
Lease liabilities	75.91	8.59	-	84.50
Provision for doubtful debts	-	80.77	-	80.77
Provision for slow moving inventory	-	92.82	-	92.82
Deferred Tax Restricted	-	4.72	(4.72)	-
Sub total (B)	250.35	254.15	(4.72)	499.78
Total (DTA)/DTL (A-B)	(135.01)	(367.87)	4.72	(498.16)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Particulars	As at March 31, 2024	Charged/ (credited) to Profit & Loss Account/ utilisation	Charged/ (credited) to Other Comprehensive Income	As at March 31, 2025
Deferred Tax Liabilities on				
Property, Plant and Equipment	220.37	(201.31)	-	19.06
Gratuity & Earned leave (OCI adjustment)	15.69	(0.02)	-	12.03
Rent equilisation account	1.39	(1.39)	-	-
Provision for doubtful debts	-	12.33	-	12.33
Provision for slow moving inventory	-	71.92	-	71.92
Sub total (A)	237.45	(118.46)	-	115.34
Deferred Tax Assets on				
Employee benefits	143.13	(40.95)	-	102.18
Royalty	-	48.15	-	48.15
Provision for bonus	4.74	0.07	-	4.81
Provision for warranty	19.19	0.11	-	19.30
Lease liabilities	65.96	9.95	-	75.91
Deferred Tax Restricted	-	-	3.64	-
Sub total (B)	233.02	17.33	3.64	250.35
Total (DTA)/DTL (A-B)	4.43	(135.79)	(3.64)	(135.01)

30 OTHER NON CURRENT LIABILITIES

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Deferred payment liability*	88.32	139.86
Total	88.32	139.86

*Note: Deferred payment liability including interest have been recognised for the following:

1. Rs. 167.74 Lakhs including current deferred payment liabilities Rs 79.41 Lakhs (P.Y. Rs. 254.92 Lakhs including current deferred payment liabilities Rs 115.06 Lakhs) payable towards leasehold land at Bhagpura, Gujarat. Refer note no. 37.
2. Rs. 165.16 Lakhs current deferred payment liabilities (P.Y. Rs. 165.16 Lakhs current deferred payment liabilities) payable towards Land purchased at Rohtak, Haryana (Refer note no. 37).
3. Total cost of above land excluding interest is Rs. 1639.52 lakhs.

31 BORROWINGS -CURRENT

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Borrowings*		
Loans from banks		
- Working capital loan	-	3,932.80
- Purchase orders discounted	1,549.72	3,381.50
In cash credit accounts	4,345.80	500.72
Current maturities of long-term debts (refer to note no. 25)	1,708.45	1,818.00
Total	7,603.97	9,633.02

No default as on the balance sheet date in terms of repayment of loans and interest.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

*There are no differences in the figures reported in the quarterly returns / statements filed with the banks vis-à-vis the books of accounts. For the determination of Drawing power, the Company follow the guidance of the RBI prescribed for commodities covered under selective credit control.

Short term borrowings have been facilitated by followings banks which are secured as mentioned below:

i) Kotak Mahindra Bank Limited- Working Capital Facilities.

1. First pari-passu charge on all existing and future current assets of the Company.
2. Second pari-passu charge over all present and future movable assets of the Company excluding movable fixed assets pertaining to Borrower's Plant situated at Plot No. 67-69 & 70 (Part), Narasapura Industrial Area, District-Kolar-563113, Karnataka plant which are exclusively charged to other banker.
3. Second pari-passu equitable mortgage charge on immovable properties being land and building situated at GP-14, Industrial Estate, Sector-18, Gurgaon, Haryana and Plot No.D-1/2 in the Sipcot's Industrial Park at Sriperumbudur.
4. Personal guarantees of Mr. Ashwani Minda, Mrs. Vandana Minda and Mr. Anirudh Minda
5. Deposits are pledged with bank for LC,BG facility and security for loans, refer note no. 12.

ii) RBL Bank Limited - Overdraft

1. Deposits are pledged with bank for working capital loans and security for loans, refer note no. 12.

iii) ICICI Bank Limited - Cash Credit

1. Exclusive charge by way of equitable mortgage on immovable property situated at Plot No. 4, Sector-3, IMT Manesar, Dist Gurgaon, Haryana 122050
2. First pari-passu charge on current assets and movable fixed assets
3. Personal guarantees of Mr. Ashwani Minda and Mrs. Vandana Minda.

iv) State Bank of India -Foreign Currency Demand Loan/ Cash Credit

1. Hypothecation of Current Assets, both present & future.
2. Hypothecation of all movable fixed assets of the company, both present and future.
3. Equitable Mortgage of Industrial property situated at plot No. No 446 F, Sector 8, Industrial Estate, IMT- Manesar District Gurugram
4. Personal guarantees of Mr. Ashwani Minda and Mrs. Vandana Minda.

32	LEASE LIABILITIES- CURRENT	(Rs. In Lakhs)	
	Particulars	As at March 31, 2026	As at March 31, 2025
	Lease liabilities	58.37	52.32
	Total	58.37	52.32

For movement in lease liabilities refer note 52

33	TRADE PAYABLES	(Rs. In Lakhs)	
	Particulars	As at March 31, 2026	As at March 31, 2025
	Total outstanding dues to micro and small enterprises *	2,575.26	1,439.45
	Total outstanding dues of creditors other than micro enterprises and small enterprises *	8,350.44	8,324.80
	Total	10,925.70	9,764.25

* For related parties refer note no. 55.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Trade payables ageing schedule for the years ended as on March 31, 2026 and March 31, 2025 is as follows:

As at March 31, 2026						
Particulars	Not Due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Micro and Small Enterprises	1,608.91	966.35	-	-	-	2,575.26
(ii) Others **	4,412.29	3,938.15	-	-	-	8,350.44
(iii) Disputed dues- Micro and Small Enterprises	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	6,021.20	4,904.50	-	-	-	10,925.70

As at March 31, 2025						
Particulars	Not Due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Micro and Small Enterprises	809.44	630.01	-	-	-	1,439.45
(ii) Others **	3,845.21	4,479.59	-	-	-	8,324.80
(iii) Disputed dues- Micro and Small Enterprises	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	4,654.65	5,109.60	-	-	-	9,764.25

** Includes dues to Medium Enterprises Rs. 444.31 Lakhs (PY Rs. 2,036.25 Lakhs).

The information as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006 has been determined to the extent such parties have been identified by the Company, on the basis of information and records available with the Company. Disclosure in respect of amount remaining unpaid and interest due on delayed payment has been determined only in respect of payments made after the receipt of information, with regards to filing of memorandum, from the respective suppliers. Disclosure as required under section 22 of the Act, is as under:

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(a) Amount remaining unpaid to any supplier		
-Principal amount remaining unpaid	3,019.57	3,475.70
-Interest due on above	-	-
(b) Interest paid under MSMED Act, 2006	-	-
(c) Interest due (other than (b) above)	-	-
(d) Interest accrued and unpaid	-	-
(e) Interest due and payable till actual payment	-	-

34 OTHER FINANCIAL LIABILITIES

(Rs. In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Interest accrued but not due on term loan	26.59	39.73
Payable to employee	724.56	597.64
Unclaimed dividend*	6.10	7.28
Payables towards capital creditors	107.61	27.64
Payables for expenses	1,904.06	1,947.92
Total	2,768.92	2,620.21

* Does not include any amount outstanding as at March 31, 2026 which are required to be credited to Investor Education and Protection Fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

35	PROVISIONS - CURRENT	(Rs. In Lakhs)	
	Particulars	As at March 31, 2026	As at March 31, 2025
	a) Provision for employee benefits (refer note no. 42.1)		
	Provision for gratuity (funded)	-	62.07
	Provision for leave encashment	35.30	25.08
	b) Provision Others (refer note no 28)		
	Provision for warranty	38.89	38.35
	Total	74.19	125.50
36	CURRENT TAX LIABILITIES (NET)	(Rs. In Lakhs)	
	Particulars	As at March 31, 2026	As at March 31, 2025
	Current tax liabilities (Net)		
	Provision for taxation	-	445.53
	Advance income tax including tax deducted at sources	-	(282.18)
	Total	-	163.35
37	OTHER CURRENT LIABILITIES	(Rs. In Lakhs)	
	Particulars	As at March 31, 2026	As at March 31, 2025
	Statutory liabilities	80.68	77.95
	Advance from customers	21.25	27.76
	Advance rent	68.71	80.66
	Derivative Payable	-	81.69
	Deferred payment liability (refer note no. 30)	244.58	280.23
	Total	415.22	548.29
38	REVENUE FROM OPERATIONS	(Rs. In Lakhs)	
	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
	Sale of products*	96,577.21	85,255.08
	Sub Total	96,577.21	85,255.08
	Other operating revenues		
	Scrap sales	330.11	264.83
	Total	96,907.32	85,519.91
	*Contract balances		
	Advance from customer (refer note no. 37)	21.25	27.76
	Trade receivable (refer note no. 16)	12,351.38	8,396.45
39	OTHER INCOME	(Rs. In Lakhs)	
	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
	Interest income		
	Deposit with bank/financial institution	9.20	8.79
	Other non operating income		
	Profit on sale of property, plant and equipments (Net)	114.97	80.61
	Rental income	1,270.62	1,246.48
	Other miscellaneous income	5.07	27.57
	Total	1,399.86	1,363.45

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

40 COST OF MATERIALS CONSUMED (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Raw materials and components consumed		
Opening stock	8,415.42	6,731.49
Add: Purchase of raw materials and components*	80,028.78	70,339.80
	88,444.20	77,071.29
Less: closing stock	8,768.80	8,415.42
COST OF MATERIALS CONSUMED	79,675.40	68,655.87

* Includes raw materials and components Rs 0.35 lakhs (Previous Year Rs. 7.46 lakhs) used in Research and Development (refer note no. 47)

41 CHANGES IN INVENTORY OF FINISHED GOODS (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Opening stock	1,197.16	1,156.23
Closing stock	851.51	1,197.16
Net (increase)/ decrease	345.65	(40.93)

42 EMPLOYEE BENEFITS EXPENSES (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Salaries and wages	7,193.61	6,769.24
Contribution to provident and other funds	82.54	80.72
Staff welfare expenses	436.76	411.41
Total	7,712.91	7,261.37

42.1 Employee benefit obligations

The Company has in accordance with Indian Accounting Standard (Ind AS)- 19 "Employee Benefits" calculated the various benefits provided to employees as under:

A. Defined contribution plans:

- i. Provident fund
- II. Employee state insurance plan

The provident fund and the employees' state insurance defined contribution plan are operated by the Regional Provident Fund Commissioner and Regional Director of ESIC respectively.

The Company has recognized the following amounts in the Statement of profit and loss for the year:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
i. Contribution to provident fund *	70.83	69.48
ii. Contribution to employee state insurance scheme #	3.45	3.22

*Included in contribution to provident and other funds under employee benefit expenses (refer note no. 42 and 47).

Included in salaries and wages under employee benefit expenses (refer note no. 42 and 47).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

B. Defined benefits plans

Gratuity

Employees are entitled to gratuity computed as fifteen days salary for every completed year of service or part thereof in excess of six months and is payable on retirement/termination. The benefit vests after five years of continuous service for permanent employees and after one year of continuous service on a pro-rata basis for fixed-term employees in accordance with the Code on Social Security, 2020. The Company has taken a Group Gratuity Policy from LIC of India and makes contribution to LIC of India to fund its plan. Liability has been accounted for on the basis of actuarial valuation certificate reflecting the provisions of the new labour codes.

C. Other long term employee benefits

Leave Encashment

Leave encashment is payable to eligible employees who have earned leaves during the employment and/or on separation as per the Company's policy. Liability has been accounted for on the basis of actuarial valuation certificate for the balance of earned leaves at the credit of employees at the end of the year.

The following table sets out the funded status of the defined benefit schemes and the amount recognized in the financial statements:

I. Change in present value of obligation (Rs. In Lakhs)

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025
Present value of obligation at the beginning of the year	770.51	686.57	291.62	260.66
Current service cost	56.63	54.18	27.77	26.65
Interest cost	52.01	49.78	19.68	18.90
Actuarial (gains) / losses	25.07	56.63	(15.44)	(6.25)
Benefits paid	(85.65)	(76.65)	(8.51)	(8.34)
Present value of obligation at the end of the year	818.57	770.51	315.12	291.62

II. Change in fair value of plan assets (Rs. In Lakhs)

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025
Plan assets at beginning of the year	656.16	378.52	-	-
Acquisition adjustment	-	-	-	-
Expected return on plan assets	45.93	25.55	-	-
Actual Company contributions	153.63	313.80	-	-
Actuarial gain / (loss) on plan assets	3.21	14.94	-	-
Benefits paid	(85.65)	(76.65)	-	-
Plan assets at the end of the year	773.28	656.16	-	-
Actual return on plan assets	49.14	40.49	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

III. Expenses recognized in the statement of profit and loss for the year (Rs. In Lakhs)

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025
Current service cost	56.63	54.18	27.77	26.65
Interest cost	52.01	49.78	19.68	18.90
Expected return on plan assets	(45.93)	(25.55)	-	-
Actuarial losses/(gains)	21.86	41.69	(15.44)	(6.25)
Expense recognized in the statement of profit & loss	62.71	78.40	47.45	45.55
Actual benefit payments	(85.65)	(76.65)	(8.51)	(8.34)

IV. Amount recognized in the balance sheet (Rs. In Lakhs)

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025
Present value of obligation at the end of the year	818.57	770.51	315.12	291.62
Fair value of plan assets at the end of the year	773.28	656.16	-	-
Funded status [Surplus / (Deficit)]	(45.29)	(114.35)	(315.12)	(291.62)
Net liability/ (asset) recognized in the Balance Sheet	48.92	114.35	315.12	291.62
Amount classified as:				
Long term provision (note no. 28)	48.92	52.28	279.82	266.54
Short term provision (note no. 35)	-	62.07	35.30	25.08

V. Actuarial assumptions

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025
a) Economic assumptions:				
Discount rate (p.a.)	7.00%	6.75%	7.00%	6.75%
Rate of escalation in salary (p.a.)	6.00%	6.00%	6.00%	6.00%
Expected return on plan assets (p.a.)	7.00%	6.75%	-	-
b) Demographic assumptions:				
Normal retirement age	58 years	58 years	58 years	58 years
Mortality	IALM 2012-14	IALM 2012-14	IALM 2012-14	IALM 2012-14
Withdrawal rates (p.a.)				
18 to 30 years	18.00%	18.00%	18.00%	18.00%
30 to 44 years	10.00%	10.00%	10.00%	10.00%
44 to 58 years	2.00%	2.00%	2.00%	2.00%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

VI Experience adjustments

(Rs. In Lakhs)

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025
Present value of obligation	818.57	770.51	315.12	291.62
Fair value of plan assets	773.28	656.16	-	-
Surplus / (Deficit)	(45.29)	(114.35)	(315.12)	(291.62)
Experience adjustments on plan liabilities-loss / (gain)	38.99	29.67	(10.74)	(2.45)
Experience adjustments on plan assets-(loss) / gain	3.21	14.94	-	-

VII Maturity profile of defined benefit obligation

(Rs. In Lakhs)

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025
Within the next 12 months	93.54	62.07	-	-
Between 2 and 5 years	195.69	165.00	-	-
More than 5 years	529.34	543.51	-	-

VIII Quantitative sensitivity analysis

(Rs. In Lakhs)

Particulars	Gratuity (funded)		Leave Encashment	
	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2026	For the year ended March 31, 2025

Impact of change in discount rate

Present value of obligation at the end of the year

a. Impact due to increase of 1%	762.87	714.13	295.77	272.26
b. Impact due to decrease of 1%	881.42	834.23	336.86	313.42

Impact of change in salary growth rate

Present value of obligation at the end of the year

a. Impact due to increase of 1%	881.42	834.06	336.86	313.36
b. Impact due to decrease of 1%	761.88	713.25	295.42	271.95

Impact of change in withdrawal rate

Present value of obligation at the end of the year

a. Impact due to increase of 1%	821.39	772.65	316.26	292.48
b. Impact due to decrease of 1%	815.42	768.12	313.87	290.68

Risk exposure

The gratuity scheme is a salary defined benefit plan that provides for lump sum payment made on exit either by way of retirement, death, disability or voluntary withdrawal. The benefits are defined on the basis of final salary and the period of service and paid as lump sum at exit. The plan design means the risks commonly affecting the liabilities and the financial results are expected to be:

(a) **Interest rate risk:** The defined benefit obligation calculated uses a discount rate based on government bonds, if bond yield fall, the defined benefit obligation will tend to increase.

(b) **Salary inflation risk:** Higher than expected increases in salary will increase the defined benefit obligation.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

(c) **Demographic risk:** This is the risk of variability of results due to unsystematic nature of decrements that include mortality, withdrawal, disability and retirement. The effect of these decrements on the defined benefit obligation is not straight forward and depends upon the combination of salary increase, discount rate and vesting criteria.

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FINANCE COSTS

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(a) Interest		
Interest on term loans	462.43	533.71
Interest on working capital loan and purchase orders discounting	471.54	611.37
Interest on lease liabilities	152.55	157.97
(b) Other borrowing costs		
Cash discount	228.44	296.90
Other borrowing cost	78.50	49.96
Total	1,393.46	1,649.91

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DEPRECIATION AND AMORTISATION

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Depreciation on property, plant & equipment	1,148.99	1,169.94
Depreciation of right-of-use assets	109.37	206.67
Depreciation on investment property	101.98	84.19
Amortisation of intangible assets	250.86	238.49
Total	1,611.20	1,699.29

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OTHER EXPENSES

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Power and fuel	716.88	589.27
Job work charges	927.47	2,056.14
Rent including lease rentals - short term leases	69.17	49.71
Repairs and maintenance		
- Buildings	108.07	54.29
- Plant and machinery	511.48	84.20
- Others	336.02	377.01
Insurance	42.38	43.87
Communication	19.78	20.71
Travelling and conveyance	339.94	278.75
Printing and stationery	55.99	53.74
Freight and forwarding	494.35	417.50
Foreign exchange fluctuation loss/(profit) except borrowings (net)	141.84	184.35
Business promotion	37.70	36.77
Legal and professional	229.10	207.95
Auditor's remuneration (refer note no. 45.1)	15.00	16.00
Security charges	147.55	118.18
Directors sitting Fee	1.65	2.00
Warranty	11.13	43.98
Computer expenses	160.12	165.02
Corporate social responsibility expense (refer note no. 45.2)	35.00	35.00
Research & Development (refer note no. 47)	131.17	130.75
Allowance for expected credit loss (refer note no. 16)	9.53	33.34
Miscellaneous expenses	1,090.04	928.01
Total	5,631.36	5,926.54

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

45.1 Auditor's remuneration

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
As Statutory Audit		
- Audit fee	7.75	7.75
- Limited review/other certificates	7.25	8.25
Total	15.00	16.00

45.2 CORPORATE SOCIAL RESPONSIBILITY EXPENSES

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
a) Gross amount required to be spent by the Company during the year	33.55	32.51
b) Amount spent during the year		
i) Construction/acquisition of any asset	-	-
ii) On purposes other than (i) above	35.00	35.00
c) Shortfall at the end of the year	-	-
d) Total of previous year shortfall	-	-
Total	35.00	35.00

In Case of Section 135(6) of the Companies act, 2013 (Ongoing Project)

(Rs. In Lakhs)

Particulars	With Company	In Separate CSR Unspent A/c
Opening Balance	-	-
Amount required to be spent during the year	33.55	-
Amount spent during the year	35.00	-
Closing Balance	-	-

Nature of CSR activities

Name	Nature of Activities	Amount spent for the project
Dr. Lal Singh Foundation	Promoting healthcare, including preventive healthcare	12.00
Bharat Lok Shiksha Parishad	Promoting Education	23.00

46 INCOME TAX EXPENSE

(a) Income tax expense recognised in statement of profit and loss

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(a) Current Tax*		
Current tax on profit for the period	527.81	445.53
Mat Credit reversal/ Tax for earlier year	-	195.75
Total	527.81	641.28
(b) Deferred tax*		
Decrease(Increase) in deferred tax assets	(254.15)	(17.33)
(Decrease)Increase in deferred tax liabilities	(113.72)	(118.46)
Total	(367.87)	(135.79)
Total Income Tax Expenses	159.94	505.49

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

*Pursuant to introduction of section 115BAA of the Income Tax Act, 1961, the domestic Companies have option to pay corporate Income tax at reduced rate plus applicable surcharge and cess (New Tax Rate) by foregoing certain exemptions / deduction and minimum alternate tax (MAT) credits. During the current year ended March 31, 2026, the company has made the tax provisions based on new tax regime.

(b) Reconciliation of tax expense and accounting profit multiplied by India's tax rate (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit for the year (before income tax expense)	1,937.20	1,731.31
Income tax	487.56	435.74
Tax effects of amounts which are not deductible (taxable) in calculating taxable income		
Non deductible expense	16.16	265.50
	503.72	701.24
Tax effects of amounts which are deductible (taxable) in calculating taxable income		
Additional amount deductible	343.78	195.75
	343.78	195.75
Total	159.94	505.49

47 RESEARCH AND DEVELOPMENT EXPENSES (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
<u>Capital Expenditure</u>		
i) Computer	4.92	0.46
ii) Office equipment	-	1.85
Total	4.92	2.31
<u>Revenue Expenditure</u>		
i) Cost of raw materials and components consumed (Refer note no. 40)	0.35	7.46
ii) Employee Benefit Expenses (refer note no. 42)		
Contributions to provident and other funds	2.01	2.25
Salaries, wages, bonus and allowances	200.80	203.73
Workmen and staff welfare expenses	7.04	10.28
	209.85	216.26
iii) Other Expenses (refer note no. 45)		
Power & Fuel	7.44	6.94
Printing & Stationary	0.21	0.28
Repairs and maintenance		
- Plant and machinery	0.15	0.06
- Others	8.27	11.63
Computer expenses	0.13	0.01
Travelling & Conveyance	74.76	79.24
Miscellaneous expenses	40.21	32.59
	131.17	130.75
Total	341.37	354.47

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

48 BASIC & DILUTED EARNINGS PER SHARE

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Net profit / (loss) for the year (Rs. In Lakhs)	1,777.26	1,225.82
Weighted average number of equity shares outstanding during the period for the purpose of calculation of earning per share	38,64,500	38,64,500
Nominal value of equity share (in Rs.)	10.00	10.00
Basic & diluted earning per share (in Rs.)	45.99	31.72

- 49 The Company is in the process of obtaining confirmations and reconciliation with its trade receivables, trade payables and other dues receivables. The confirmations to the extent received have been reconciled and adjustments, if any, have been made. The others are pending for confirmations, reconciliations and adjustments, if any. However, the management does not expect any significant variations in the existing status.

50 Subsequent events:

No adjusting or significant non-adjusting events have occurred between the reporting date and date of authorization of these financial statements.

51 CONTINGENT LIABILITIES AND COMMITMENTS (TO THE EXTENT NOT PROVIDED FOR) (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
a) Contingent liability		
Income tax cases (Assessment year 2017-18)	27.11	78.44
Goods & Service tax demand*	829.93	763.90
Custom	122.19	-
Guarantee issued on behalf of the Company outstanding at the end of the year	47.18	47.18
b) Commitments		
Estimated amount of contracts remaining to be executed on capital account and not provided for (Net of advances paid amounting to Rs 71.65 Lakhs and (previous year Rs. 369.52 Lakhs))(Refer note no. 14)	87.70	232.04

*Represents Goods & Service tax demands, pending in appeal/show cause notice, based on the interpretations of the provisions of the Act with regard to demand raised, the management in opinion that the ultimate outcome of these proceeding will not have material adverse effect on the Company's financial position and results of operations.

52 Leases

Operating lease arrangements

Office and plant premises are taken on operating lease. There is no escalation clause in the lease agreement

Future minimum rentals payables under non-cancellable operating lease: (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Not More than one year	204.86	204.86
More than one year and not more than five years	819.45	819.45
More than five years	1,438.18	1,643.04

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The following is the movement in the lease liabilities

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Opening Balance	1,427.12	1,474.01
Additions/Modifications	-	-
Deletions	0.01	-
Accretion of interest	152.55	157.97
Less: Lease rentals paid	204.86	204.86
Closing Balance	1,374.80	1,427.12

Future minimum rentals Receivables under non-cancellable operating lease:

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Not More than one year	1,262.06	1,257.09
More than one year and not more than five years	4,896.17	4,917.92
More than five years	5,929.25	6,821.80

53 SEGMENT INFORMATION

The Company primarily operates in one segment which comprises of manufacturing and sale of automobile components identified in accordance with principle enunciated in Indian Accounting Standard Ind AS-108, Segment Reporting. Hence, separate business segment information is not applicable.

The board of directors of the Company, which has been identified as being the chief operating decision maker (CODM), evaluates the Company's performance, allocate resources based on the analysis of the various performance indicator of the Company as a single unit. Therefore, there is no reportable segment for the Company as per the requirement of IND AS 108 "Operating Segments".

Geographical Locations: The Geographical segments have been considered for disclosure as the secondary segment, under which the domestic segment includes sales to customers located in India and overseas segment includes sales to customer located outside India.

(Rs. In Lakhs)

Revenue from operations	For the year ended March 31, 2026			For the year ended March 31, 2025		
	Domestic	Overseas	Total	Domestic	Overseas	Total
Sale of products	96,368.38	208.83	96,577.21	85,070.46	184.62	85,255.08
Scrap sales	330.11	-	330.11	264.83	-	264.83
Total	96,698.49	208.83	96,907.32	85,335.29	184.62	85,519.91

a) Domestic segment includes sales to customers located in India.

b) Overseas segment includes sales to customers located outside India.

c) There are no material non-current assets located outside India.

d) The accounting policies adopted for segment reporting are in conformity with the accounting policies adopted for the Company. Revenue from operations have been allocated to segments on the basis of their relationship to the operating activities of the segment.

e) Number of customers individually accounted for more than 10% of the revenue in the year ended March 31, 2026 - 2 (Previous year 3).

54. CIF value of import

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Raw material & components	9,290.14	7,895.24

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

55 RELATED PARTY DISCLOSURES UNDER IND AS 24

A. Joint Venture Partner	U-shin Limited, Japan
B. Parties over which the Company has control	
Subsidiaries	Nil
Associate of the Company	Nil
C. Key managerial personnel	
Mr. Ashwani Minda	Chairman, Managing Director and Chief Executive Officer
Mr. Amit Kithania	Chief Financial Officer
Mrs. Jyoti kataria	Company Secretary
Mr. Arvind Kumar Mittal	Non Executive Independent Director
Mr. Ciby Cyriac James	Non Executive Independent Director
Mr. Deepak Jain	Non Executive Independent Director ceased w.e.f. October 20, 2024
Mr. Dineshchandra Narendra Kumar Dave	Non Executive Independent Director appointed w.e.f. May 8, 2024
Mr. Ravinder Kumar Malhotra	Non Executive Independent Director ceased w.e.f. July 26, 2024
Mrs. Vandana Minda	Non Executive Director
Mr. Anirudh Minda	Non Executive Director appointed w.e.f. May 8, 2024
Mr. Anoop Chaturvedi	Non Executive Independent Director appointed w.e.f. August 13, 2025

Enterprises over which key managerial personnel and the close members of the family are able to control:

JNS Instruments Limited
 Jay Fe Cylinders Limited
 Brilliant Jewels Private Limited
 Pawar Textile Private Limited
 MEW Tools Private Limited
 JPM Farms Private Limited
 JPM Power Limited
 U-shin Thailand Co. Limited
 U-shin International Trading Shanghai Limited
 U-shin Europe KFT

List of other related parties- Post employment benefit plan of the Company

Jay Ushin Limited Employee Group Gratuity Scheme

Transactions with related parties

(Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
i) Key management personnel		
a) Managerial Remuneration		
Mr. Ashwani Minda	118.70	89.22
Mr. Amit Kithania	24.00	24.00
Mrs. Jyoti Kataria	2.34	2.19
b) Sitting fees		
Mr. Arvind Kumar Mittal	0.65	0.75
Mr. Ciby Cyriac James	0.60	0.65

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Mr. Deepak Jain	-	0.10
Mr. Dineshchandra Narendra Kumar Dave	0.35	0.40
Mr. Ravinder Kumar Malhotra	-	0.10
Mr. Anoop Chaturvedi	0.05	-

ii) Joint Venture Partner

Purchase of raw materials and components etc.

Services etc

U-shin Limited, Japan	1,070.64	774.09
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Sale of finished goods, automobile components etc.

U-shin Limited, Japan	110.53	69.96
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Receivable

U-shin Limited, Japan	11.40	6.01
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Payables

U-shin Limited, Japan	463.82	286.91
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iii) Enterprises over which key managerial personnel and the close members of the family are able to control: (Rs. In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Purchase of raw materials and components etc.		
U-shin Thailand Co. Limited	4.12	2.19
JNS Instruments Limited	3,163.86	2,814.40
Other Purchase/Services		
JPM Farms Private Limited	9.19	8.55
Payment for rent etc		
Brilliant Jewels Private Limited	24.80	24.80
Pawar Textile Private Limited	180.06	180.06
Reimbursement for expenses paid		
JNS Instruments Limited	42.54	95.19
Jay Fe Cylinders Limited	119.13	57.60
Sale of finished goods, automobile components etc.		
U-shin Thailand Co. Limited	92.09	108.54
U-shin International Trading Shanghai Limited	6.53	6.11
JNS Instruments Limited	2,399.53	2,726.10
Rent received		
JNS Instruments Limited	800.02	800.02
Jay Fe Cylinders Limited	0.09	0.53
Contribution to funds		
Jay Ushin Limited Employee Group Gratuity Scheme	153.63	313.80

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Receivable

JNS Instruments Limited	1,074.03	1439.66
U-shin Thailand Co. Limited	31.26	26.21
Pawar Textile Private Limited	-	6.66

Payables

JPM Farms Private Limited	0.63	1.05
U-shin Thailand Co. Limited	0.44	0.80
U-shin International Trading Shanghai Limited	0.00	-

D. Terms and Conditions

The transactions with the related parties are made on term equivalent to those that prevail in arm's length transactions. The assessment is under taken each financial year through examining the financial position of the related party and in the market in which the related party operates. Outstanding balances are unsecured.

56 FAIR VALUE MEASUREMENT

(i) Financial instruments by category and hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in financial statements. To provide an indication about the reliability of inputs used in determining fair values, the group has classified its financial instruments into three levels prescribed under the accounting standards.

(Rs. In Lakhs)

Particulars	Level	As at March 31, 2026			As at March 31, 2025		
		Amortised Cost	FVTPL	FVTOCI	Amortised Cost	FVTPL	FVTOCI
Financial Assets							
Trade receivables (refer note no. 16)	3	12,351.38	-	-	8,396.45	-	-
Security deposit (refer note no. 11)	3	114.36	-	-	105.29	-	-
Cash and cash equivalents (refer note no. 17)		20.57	-	-	16.36	-	-
Bank balances (refer note no. 18)		92.25	-	-	25.12	-	-
Loan (refer note no. 19)	3	89.34	-	-	80.98	-	-
Other financial assets (refer note no. 12 & 20)	3	971.76	-	-	851.39	-	-
Total Financial Asset		13,639.66	-	-	9,475.59	-	-
Financial Liabilities							
Borrowings (refer note no. 25 and 31)	3	12,769.72	-	-	12,589.28	-	-
Trade payables (refer note no. 33)	3	10,925.70	-	-	9,764.25	-	-
Lease liabilities (refer note no. 26 & 32)	3	1,374.80	-	-	1,427.12	-	-
Other financial liabilities (refer note no. 27 & 34)	3	2,849.64	-	-	2,691.72	-	-
Total Financial Liabilities		27,919.86	-	-	26,472.37	-	-

Level 1 : Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments, tax free bonds and mutual funds that have quoted price. The fair value of all equity instruments which are traded in the stock exchanges is valued using the closing price as at the reporting period. The mutual funds are valued using the closing NAV.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Level 2 : The fair value of financial instruments that are not traded in an active market (for market, traded bonds, over-the-counter derivatives) is determined using valuation techniques which maximize the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3 : If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

(ii) Valuation Techniques Used to Determine Fair Value

The Company maintains policies and procedures to value financial assets or financial liabilities using the best and most relevant data available. The fair values of the financial assets and liabilities are included at the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Specific valuation technique used to value financial instrument includes :

- the use of quoted market prices or dealer quotes for similar financial instruments.
- the fair value of financial assets and liabilities at amortised cost is determined using discounted cash flow analysis

The following method and assumptions are used to estimate fair values:

The Carrying amounts of trade receivables, trade payables, capital creditors, cash and cash equivalents, short term deposits etc. are considered to be their fair value, due to their short term nature and long-term fixed-rate and variable-rate receivables / borrowings are evaluated by the Company based on parameters such as interest rates, specific country risk factors, credit risk and other risk characteristics. For borrowing fair value is determined by using the discounted cash flow (DCF) method using discount rate that reflects the issuer's borrowings rate. Risk of non-performance for the Company is considered to be insignificant in valuation.

57 FINANCIAL RISK MANAGEMENT

The Company's activities expose it to market risk, liquidity risk and credit risk. In order to minimize any adverse effects on the financial performance of the Company, derivative financial instruments, such as foreign exchange forward contracts and foreign currency option contracts are entered into by the Company to hedge certain foreign currency exposure. Derivatives are used exclusively for hedging and not as trading or speculative instruments.

The Company's activities are expose to Market risk, Credit risk and Liquidity risk.

I. Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise three types of risk: currency rate risk, interest rate risk and other price risks, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings, deposits, investments, and derivative financial instruments.

The sensitivity analyses in the following section relate to the position as at 31st March 2026 and 31st March 2025

(a) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. In order to optimize the Company's position with regard to interest income and interest expenses and to manage the interest rate risk, treasury performs a comprehensive corporate interest rate risk management by balancing the proportion of the fixed rate and floating rate financial instruments in its total portfolio .

(i) The exposure of group borrowings to interest rate changes at the end of reporting period are as follows:

Particulars	(Rs. In Lakhs)	
	As at March 31, 2026	As at March 31, 2025
Variable rate borrowings (refer note no. 25 and 31)	12,769.72	12,589.28
Total borrowings	12,769.72	12,589.28

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

(ii) As at the end of reporting period, the Company had the following variable rate borrowings outstanding:

(Rs. In Lakhs)

Particulars	As at March 31, 2026			As at March 31, 2025		
	Weighted average interest rate (%)	Balance	% of total borrowings	Weighted average interest rate (%)	Balance	% of total borrowings
Term loans (refer note no. 25)	8.90%	6,874.20	53.83%	9.76%	4,774.26	37.92%
Working capital loan (refer note no. 31)	9.00%	5,895.52	46.17%	8.11%	7,815.02	62.08%
Net exposure to cash flow interest rate risk	-	12,769.72	100.00%	-	12,589.28	100.00%

(iii) Sensitivity

Profit/loss is sensitive to higher/lower interest expense from borrowings as a result of changes in interest rates.

(Rs. In Lakhs)

Particulars	Increase/ Decrease in Basis Points		Impact on Profit before Tax	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Borrowings in INR	+50	+50	63.85	62.95
Borrowing in USD	+25	+25	-	-
Borrowings in INR	-50	-50	(63.85)	(62.95)
Borrowing in USD	-25	-25	-	-

(b) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company has obtained foreign currency loans and has foreign currency trade payables and receivables and is therefore, exposed to foreign exchange risk which are unhedged as per Policy.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period as follows:

(Amount. In Lakhs)

Particulars	Against exposure in					
	As at March 31, 2026			As at March 31, 2025		
	USD	JPY	EURO	USD	JPY	EURO
Foreign currency exposure as at March 31, 2026						
Trade receivables	0.33	-	-	0.31	-	-
Trade payables	3.18	520.25	0.002	6.91	9.56	-
Hedged Portion	-	-	-	34.50	-	-
Net exposure to foreign currency risk	(2.85)	(520.25)	(0.002)	(41.10)	(9.56)	-

Foreign currency sensitivity

5% increase or decrease in foreign exchange rates will have the following impact on profit before tax and other comprehensive income:

Particulars	March 31, 2026		March 31, 2025	
	5% increase	5% decrease	5% increase	5% decrease
USD	(0.14)	0.14	(2.06)	2.06
JPY	(26.01)	26.01	(0.48)	0.48
EURO	(0.00)	0.00	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The assumed movement in exchange rate sensitivity analysis is based on the currently observable market environment.

II. Credit risk

Credit risk arises from the possibility that the counterparty will default on its contractual obligations resulting in financial loss to the Company. To manage this, the Company periodically assesses the financial reliability of customers, taking into account the financial conditions, current economic trends, and analysis of historical bad debts and ageing of accounts receivable.

The Company considers the probability of default upon initial recognition of assets and whether there has been a significant increase in credit risk on an ongoing basis through each reporting period. To assess whether there is significant increase in credit risk, it considers reasonable and supportive forward looking information such as:

- (i) Actual or expected significant adverse changes in business.
- (ii) Actual or expected significant changes in the operating results of the counterparty.
- (iii) Financial or economic conditions that are expected to cause a significant change to the counterparty's ability to meet its obligation
- (iv) Significant increase in credit risk and other financial instruments of the same counterparty
- (v) Significant changes in the value of collateral supporting the obligation or in the quality of third party guarantees or credit enhancements

The Company's major exposure is from trade receivables, which are unsecured and derived from external customers. Credit risk on cash and cash equivalents is limited as we generally invest in deposits with banks and financial institutions with high credit ratings assigned by international and domestic credit rating agencies.

Expected credit loss for trade receivable on simplified approach :

The ageing analysis of the trade receivables (gross of provision) has been considered from the date the invoice falls due:

(Rs. In Lakhs)						
Ageing	Less than 6 months	6-12 months	1-2 years	2-3 Years	More than 3 years	Total
As at March 31, 2026						
Cash and cash equivalents (refer note no. 17)	20.57	-	-	-	-	20.57
Bank balances (refer note no. 18)	92.25	-	-	-	-	92.25
Loan (refer note no. 19)	89.34	-	-	-	-	89.34
Trade receivables (refer note no. 16)	11,883.93	482.77	0.17	43.05	-	12,409.92
Expected credit loss (refer note no. 16)	-	(24.14)	(0.02)	(34.38)	-	(58.54)
Carrying amount (net of impairment)	12,086.09	458.63	0.15	8.67	-	12,553.54
As at March 31, 2025						
Cash and cash equivalents (refer note no. 17)	16.36	-	-	-	-	16.36
Bank balances (refer note no. 18)	25.12	-	-	-	-	25.12
Loan (refer note no. 19)	80.98	-	-	-	-	80.98
Trade receivables (refer note no. 16)	7,687.33	663.76	94.37	-	-	8,445.46
Expected credit loss (refer note 16)	-	(9.59)	(39.42)	-	-	(49.01)
Carrying amount (net of impairment)	7,809.79	654.17	54.95	-	-	8,518.91

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The Company uses a provision matrix to determine impairment loss on portfolio of its trade receivable. The provision matrix is based on its historically observed default data over the expected life of the trade receivable and is adjusted for forward- looking estimates. At every reporting date, the historical observed default rates are updated and changes in forward-looking estimates are analysed. However there is no trade receivable which is require allowance for expected credit loss.

III. Liquidity Risk

Liquidity risk is defined as the risk that Company will not be able to settle or meet its obligation on time or at a reasonable price. The Company's objective is to at all times maintain optimum levels of liquidity to meet its cash and collateral requirements. The Company's treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risk are overseen by senior management. Management monitors the company's net liquidity position through rolling, forecast on the basis of expected cash flows.

The table below provides details regarding the remaining contractual maturities of financial liabilities at the reporting date based on contractual undiscounted payments:

(Rs. In Lakhs)						
Particulars	Carrying Amount	Less than 1 year	1 to 3 years	3-5 years	More than 5 years	Total
As at March 31, 2026						
Borrowings (refer note no. 25 & 31)	12,769.72	7,603.97	1,794.14	3,371.60	0.01	12,769.72
Trade payables (refer note no. 33)	10,925.70	10,925.70	-	-	-	10,925.70
Lease liabilities (refer note no. 26 & 32)	1,374.80	58.37	137.36	171.42	1,007.65	1,374.80
Other Financial Liabilities (refer note no. 27 & 34)	2,849.64	2,768.92	80.72	-	-	2,849.64
Total	27,919.86	21,356.96	2,012.22	3,543.02	1,007.66	27,919.86
As at March 31, 2025						
Borrowings (refer note no. 25 & 31)	12,589.28	9,633.02	2,476.49	479.77	-	12,589.28
Trade payables (refer note no. 33)	9,764.25	9,764.25	-	-	-	9,764.25
Lease liabilities (refer note no. 26 & 32)	1,427.12	52.32	123.12	153.64	1,098.04	1,427.12
Other Financial Liabilities (refer note no. 27 & 34)	2,691.72	2,620.21	71.51	-	-	2,691.72
Total	26,472.37	22,069.80	2,671.12	633.41	1,098.04	26,472.37

Financing arrangements

The Company had access to the following undrawn borrowing facilities at the end of reporting period:

(Rs. In Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Expiring within one year (Bank overdraft and other facilities)	3,094.48	2,510.61

58 CAPITAL MANAGEMENT

- (a) The Company monitors capital using gearing ratio, which is net debt divided by total capital plus debt.

(Rs. In Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Debt (refer note no. 25 & 31)	12,769.72	12,589.28
Less: Cash and cash equivalents (refer note no. 17)	20.57	16.36
Net Debt	12,749.15	12,572.92
Total equity (refer note no. 23 & 24)	13,624.71	12,006.83
Total equity and Net debt	26,373.86	24,579.75
Net debt to equity plus debt ratio (Gearing ratio)	48%	51%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Notes :

- (i) Debt is defined as long-term and short-term borrowings including current maturities as described in notes no. 25 & 31.
- (ii) Total equity (as shown in balance sheet) includes issued capital and all other equity.

(b) Loan covenants

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to call loans and borrowings or charge some penal interest. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current year and the previous years.

No changes were made in the objectives, policies or processes for managing capital during the current years and previous years.

(C) Dividends

(Rs. In Lakhs)

Particulars	Recognized in the year ending	
	March 31, 2026	March 31, 2025
(i) Dividends recognized		
Final dividend for the year ended March 31, 2025 Rs. 4 per equity share (previous year Rs. 3 per equity share)	154.58	115.94
(ii) Dividend proposed		
In addition to the above dividends, for the year ended March 31, 2026, the board of directors have recommended the payment of a final dividend of Rs. 4 per equity share (previous year Rs. 4 per equity share).	154.58	154.58

59 Previous year figures have been re-grouped / re-classified wherever necessary to corresponding with the current year's classification / disclosure.

60 Effective November 21, 2025, the Government of India notified four New Labour Codes (the Code on Wages, 2019, the Code on Social Security, 2020, the Industrial Relations Code, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020) replacing existing labour law related legislations. Subsequently, the Ministry of Labour & Employment also published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. Consequent to these changes, the Company has assessed the financial implications of these changes, and there is no financial Impact arising due to change in new labour Codes

61 Other Disclosures

i) Revaluation of Property, Plant & Equipment & Intangible assets

The Company has not done any revaluation of Property, Plant & Equipment including Right of use assets, Investment property and Intangible assets during the year, refer note no. 5,7,8 & 9.

ii) Details of Benami Property held

No proceedings have been initiated on or are pending against the company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.

iii) Relationship with struck off companies

The Company has not transacted with any Company which is either struck off or in the process of striking off by the Ministry of Corporate Affairs.

iv) Title deed of Immovable Properties

We have the title deeds in the name of the Company in respect of all the immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) except as disclosed below. The title deed of the same will be transferred when all the instalment of deferred payments including interest will be paid, refer note no. 30 & 37.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Description of Property	Gross Carrying Value (Rs. In Lakhs)	Held in the name of	Whether promoter, director or their relative or employee	Period held- Indicate the range, where appropriate	Reason for not being held in name of the Company
Property, Plant & Equipment- Land	898.67	Haryana State Industrial and Infrastructure Development Corporation Limited	No	2012	Deferred payment not completed as yet
Property, Plant & Equipment- Land	1,157.81	Gujarat Industrial Development Corporation	No	2018	Deferred payment not completed as yet

v) Undisclose Income

The Company has not disclosed or surrendered any income during any previous year in the course of Income tax Assessment proceedings, survey or any other relevant provision of the Income Tax Act, 1961. All transaction, incomes & assets are duly recorded in the books of accounts.

vi) Utilisation of borrowed funds and security premium

The Company has not

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (ultimate beneficiaries) or
- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

vii) Details of Crypto Currency or Virtual Currency

The Company has not traded or invested in crypto currency or virtual currency during the current or previous year.

viii) Registration of Charges or Satisfaction with Registrar of Companies

The Company do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

Additional Regulatory Information

62 Ratio

S.No.	Particular	Numerator	Denominator	Unit	2025-26	2024-25	Variance (%)	Reason
a	Current ratio	Current assets	Current liabilities	Times	1.13	0.94	20.09	
b	Debt equity ratio	Total borrowings	Sharholder's equity	Times	0.94	1.05	(10.61)	
c	Debt service coverage ratio	Earning for debt Services	Debt Services	Times	1.43	1.46	(2.03)	
d	Return on equity ratio	Profit after tax	Average sharholder's equity	Percentage	13.87	10.69	29.77	Increased due to higher profit after tax
e	Inventory turnover ratio	Revenue from operations	Average inventory	Times	10.08	9.77	3.11	
f	Trade receivables turnover ratio	Revenue from operation	Average trade receivable	Times	9.34	12.21	(23.50)	
g	Trade payables turnover ratio	Total credit purchase	Average trade payable	Times	7.74	8.62	(10.24)	
h	Net capital turnover ratio	Revenue from operation	Average Working Capital	Times	34.52	(61.95)	(155.72)	Increased due to higher revenue and working capital

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

i	Net profit ratio	Profit after tax	Revenue from operation	Percentage	1.83	1.43	27.95	Increased due to higher revenue and profit after tax
j	Return on capital employed	Earning before interest and taxes	Capital Employed	Percentage	12.78	14.09	(9.28)	
k	Return on Asset ratio	Profit after tax	Total assets	Percentage	4.18	3.08	35.85	Increased due to higher profit after tax
l	Return on Investment Ratio	Income generated from investments	Average investment	Percentage	-	-	-	

Note:- The previous year's comparative ratio, erroneously labeled as Return on Investment, has been correctly renamed as Return on Assets. Consequently, both Return on Investment and Return on Asset are now disclosed as separate, distinct lines to comply with Schedule III guidelines.

As per our report of even date

For NSBP & CO

Chartered Accountants

Firm Registration Number: 001075N

For and on behalf of the Board of Directors of

Jay Ushin Limited

Sanjay Kumar Agrawal

Partner

Membership Number: 089090

Ashwani Minda

Chairman, Managing Director and CEO

DIN: 00049966

Vandana Minda

Director

DIN: 03582322

Place: Gurugram

Date: May 29, 2026

Amit Kithania

Chief Financial Officer

Jyoti Kataria

Company Secretary