



NLC India Limited

('Navratna' - Government of India Enterprise)
Registered Office: No.135, EVR Periyar High Road, Kilpauk, Chennai-600 010.
Corporate Office: Block-1, Neyveli-607 801, Cuddalore District, Tamil Nadu.
CIN : L93090TN1956GOI003507, Website: www.nlcindia.in
email: cosec@nlcindia.in Phone: 044-28369139



Lr. No. Secy/Reg.30/2025

Date: 25.11.2025

To National Stock Exchange of India Ltd. Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (E), Mumbai - 400 051. Scrip Symbol : NLCINDIA	To BSE Ltd. Phiroze JeeJeebhoy Towers, Dalal Street, Mumbai - 400 001. Scrip Code: 513683
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Sir/Madam,

Sub: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR) - Institutional Investors Meet - Reg.

Pursuant to Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in continuation of our letter dated 19.11.2025, we furnish herewith a copy of Investors Presentation for your information and record.

Thanking You,

Yours Faithfully,

For NLC India Limited

**Company Secretary &
Compliance Officer**

Encl: as above

Corporate Presentation

November 2025



NLC INDIA LIMITED

POWERING A SUSTAINABLE FUTURE



Composition of Board of Directors



Shri M. Prasanna Kumar
Chairman and Managing Director

**Part-time Official
Directors**



Shri Sanoj Kumar Jha (IAS)
Additional Secretary, Ministry of Coal, Gol.

**Functional
Directors**



Dr. Suresh Chandra Suman
Director - Mines and
Director -Planning and
projects (AC)



Shri Samir Swarup
Director - Human
Resource



Shri M. Venkatachalam
Director - Power



Dr. Prasanna Kumar Acharya
Director - Finance & CFO

**Independent
Directors**



Dr. Vasant Ashok Patil
Independent Director



Shri Pradeep Kumar Saraogi
Independent Director



Shri M T Ramesh
Independent Director

Vision

▶ To emerge as a leading Mining and Power Company, with social responsiveness accelerating Nation's growth

ESG Vision:

To continue to be a social responsiveness company

ESG Mission:

To play an active role in society and be sensitive to emerging environment issues.

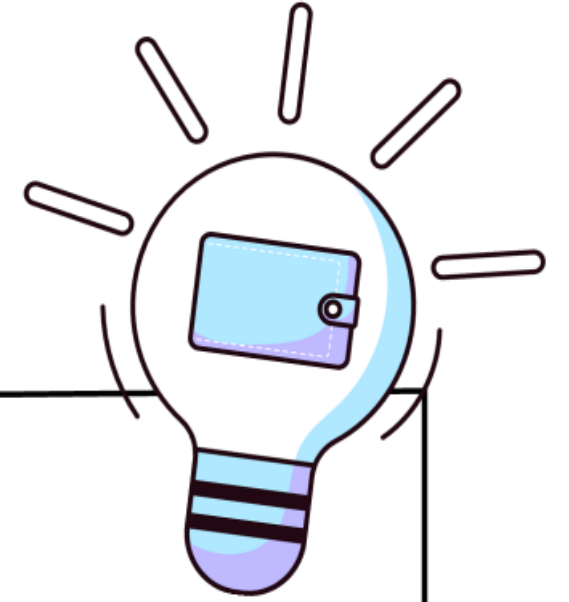
Steps towards Green Energy

First CPSU to achieve 1 GW RE Capacity

Mission

▶ Innovation

- Continue to develop and sustain expertise in Power and Mining with focus on growth and financial strength
- Be socially responsive, achieve sustainable development and be sensitive to emerging environmental issues
- Strive to achieve excellence in processes and practices
- To nurture talent, encourage innovation and foster collaborative culture



Return to Share holders

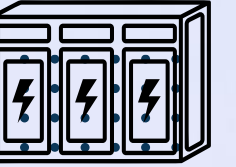
Consistent Dividend Since last 26 years



Consistency

Consistent Profitability Since last 48 years

EVOLUTION & KEY MILESTONES



UPTO FY 2000

Listed on **NSE & BSE**
Mine II : 10.5 MTPA
TPS II : 1470 MW
TPS I 600 MW
Mine I : **6.5 MTPA**



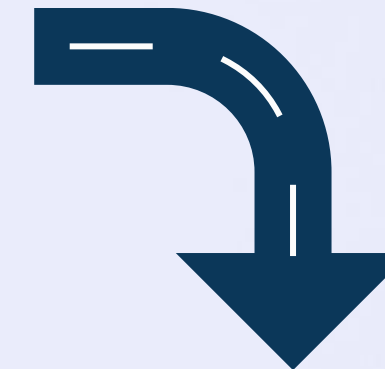
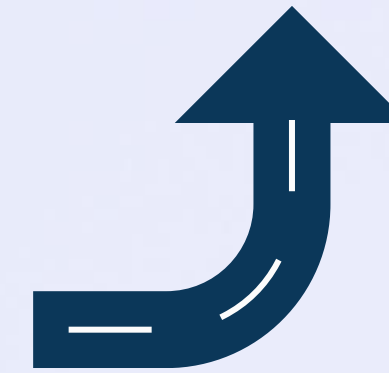
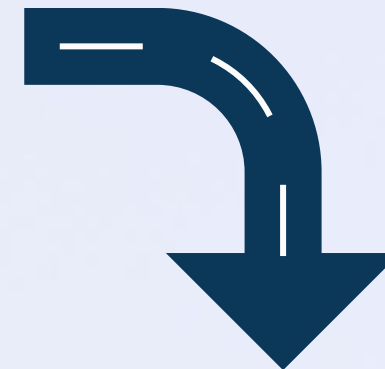
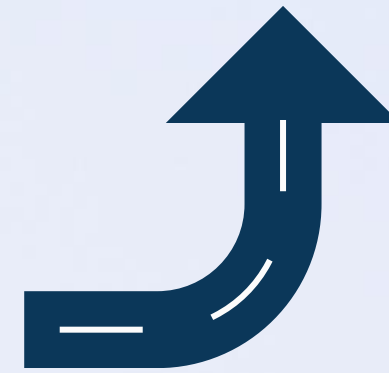
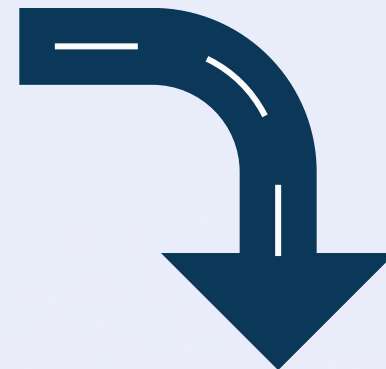
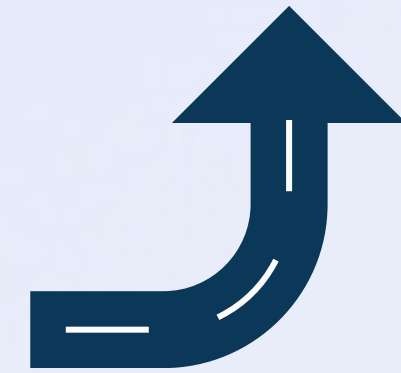
UPTO FY 17

Barsingsar TPS : 250 MW
Formation of NUPPL
TPS II Expn : 500MW
Solar : 10MW
NTPL : 1000MW
Pachwara South (09MTPA)
Talabira II & III (20MTPA)
Wind 51 MW
Solar 130 MW



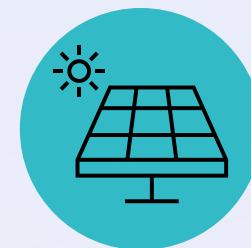
UPTO FY 25

- NNTPS- Unit II (500 MW)
- Mine IA Expn: 4 MTPA
- Solar 10 MW
- Two Subsidiaries incorporated - **NIRL & NIGEL**.
- NUPPL unit I – 660 MW commissioned
- Won 2 coal mines - Machhakata (30MTPA) & South Pathrapara (12 MTPA)
- CoD of Talabira Mines – 20 MTPA (01.04.2021)



UPTO FY 11

Mine IA: 3 MTPA
Mine I Expn: 4 MTPA
TPS I Expn : 420MW
Formation of Subsidiary “**NTPL**”
Received **NAVRATNA** status
Mine II Expn : 4.5 MTPA
Barsingsar Mine : 2.1 MTPA



UPTO FY 20

Solar 500 MW & TN Solar 709 MW
Solar 1.06 MW - Roof Top
TPS-I 600 MW Retired
Andaman Solar BESS 20 MW
500 MW NNTPS
Started Production of **Coal** (Talabira)
CLUVPL - Formation of JV between NLCIL and CIL



Till date FY 26

1. Three new JV's formed
 - NIRL Assam Renewables Ltd.
 - NIRL Rajasthan Renewables Ltd.
 - NLC Rajasthan Power Ltd
2. Won **two critical minerals** mine block
3. **159 MW** out of 300 MW Solar commissioned
Barsingsar
4. NUPPL Unit 2 – 660 MW Trial operation completed *.



* COD certificate awaited from UPSLDC

Structure of NLCIL

NUPPL

A JV between NLCIL & UPRVUNL - 1,980 MW Thermal Power Plant and 9 MTPA Coal Block



NTPL

A JV between NLCIL and TNPGL (1000 MW Capacity)



NLC Rajasthan Power Limited

A JV between NLCIL & RVUNL



CLUVPL

A JV between NLCIL & CIL to implement conventional and non-conventional power projects.



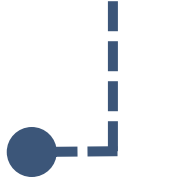
NIGEL

A wholly owned subsidiary of NLCIL



Proposed JV with IREL

Proposed JV with IREL in extracting Critical Minerals



NIRL

A wholly owned subsidiary of NLCIL to take over all the existing renewable assets and to take up new renewable projects



NIRL Assam Renewables Limited

A JV between NIRL & APDCL



NIRL Rajasthan Renewables Limited

A JV between NIRL & RVUNL



Proposed JV with Govt of TN



Proposed JV with OREDA.



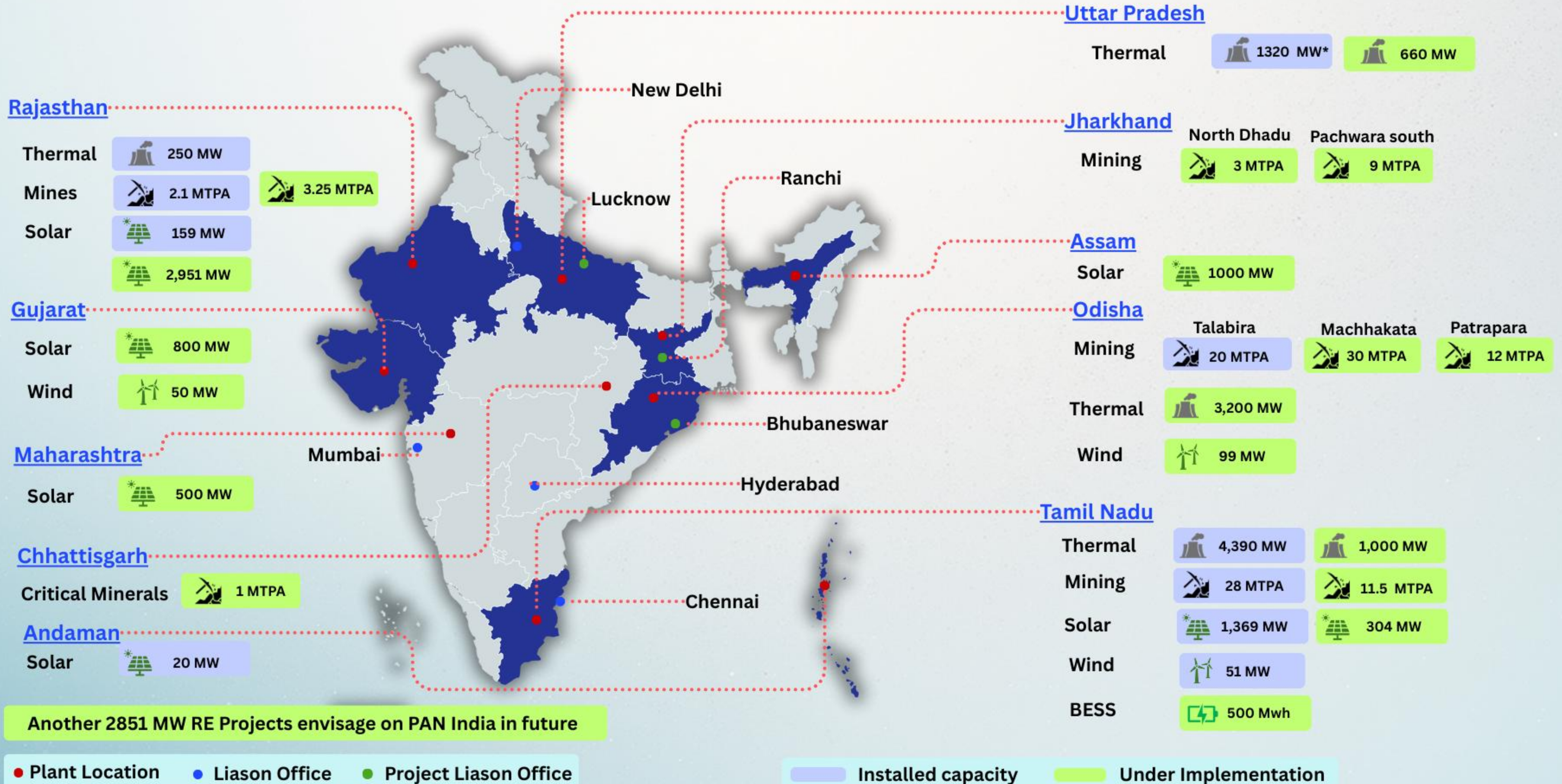
Proposed JV with MAHAPREIT



Proposed JV with PTC



NLCIL PRESENCE - PAN INDIA



* NUPPL 660 MW - COD certificate awaited from UPSLDC

NLCIL Group Overview

1) Equity Capital
₹ 1,386.64 Cr



3) GOI Share
72.20%

2) Total Assets
₹ 60,943 Cr

4) Networth
₹ 19,966 Cr

* NUPPL 660 MW - COD certificate awaited from UPSLDC

NLCIL Diversification Projects

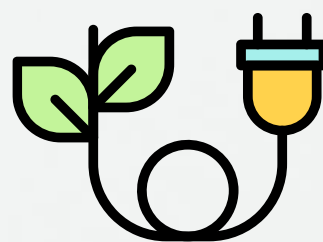
1

Battery Storage System
(BESS)



2

EV Charging station,
Carbon capture systems



3

OB to M-Sand



4

Pumped Storage System
(PSP)



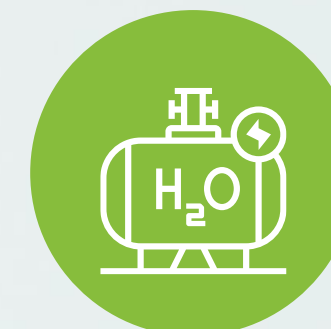
5

Critical Minerals

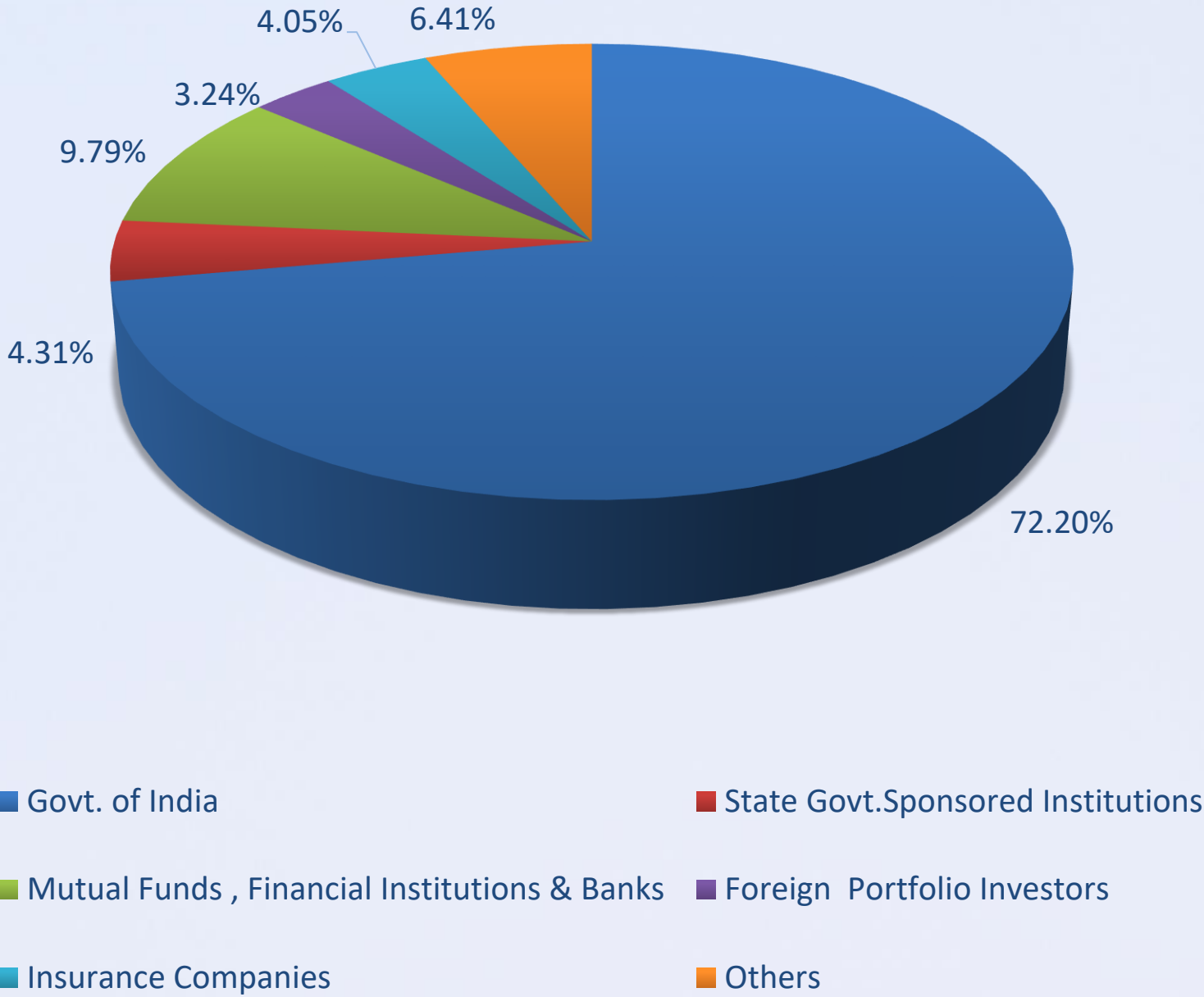


6

Green H2



Shareholding Pattern



Total Number of Shareholders

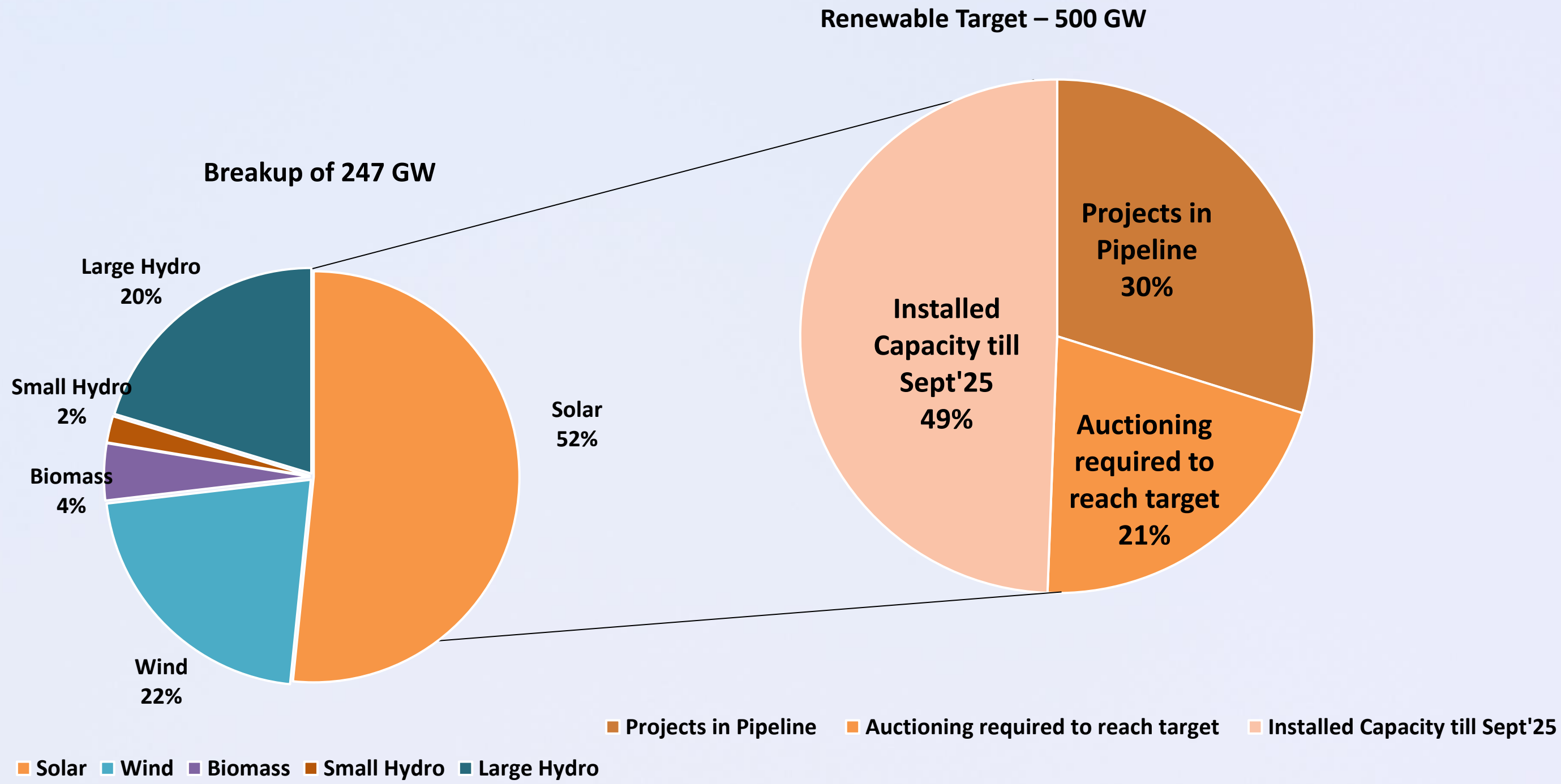
(A) Promoter & Promoter Group	
Govt. of India	1
(B) Public	
State Govt. – Sponsored Institutions	6
Mutual Funds , Financial Institutions, Banks	24
Foreign Portfolio Investors	128
Insurance	11
Others	3,17,930
Total	3,18,100

Market Cap – 39,563.52 Cr #

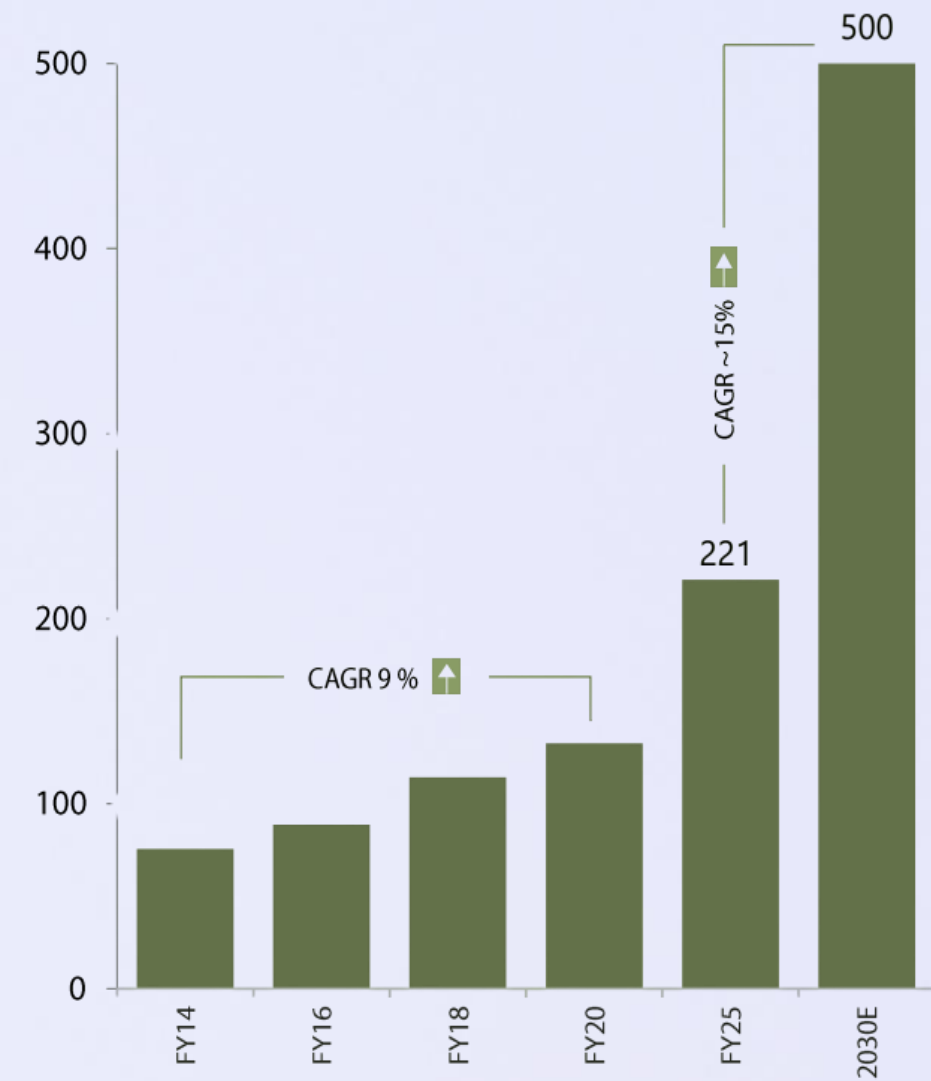
*Shareholding Pattern as on 30.09.2025
#Market Cap as on 30.09.2025 (Closing Price of NSE @ ₹ 285.32)

India Way Forward in RE Capacity

India is targeting 500 GW RE Capacity by FY 2030 ~ 50 GW Additions Annually

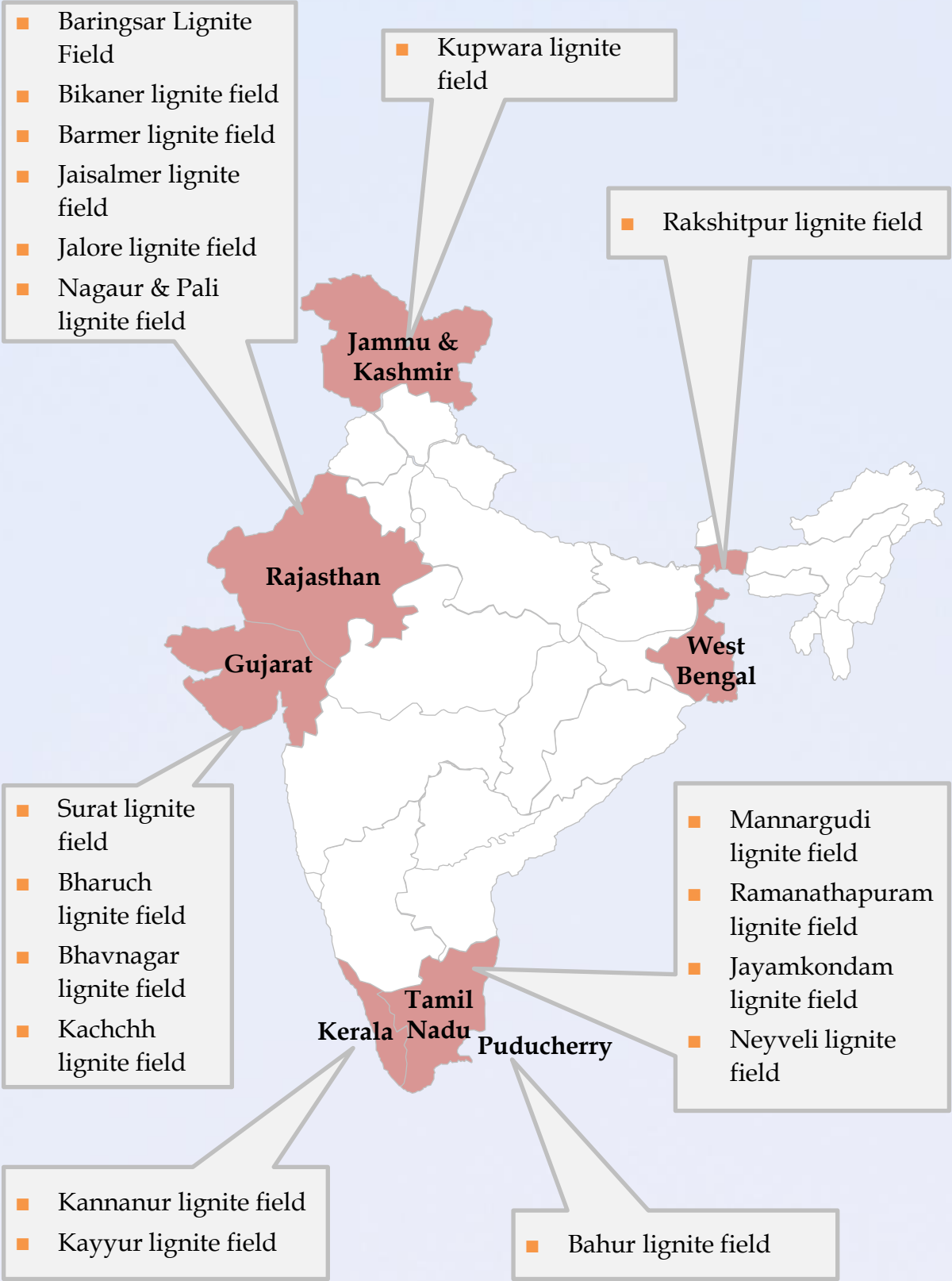


Renewable energy capacity target of 500 GW by 2030E



Source: CEA, JM Financial Research, Nuvama Research

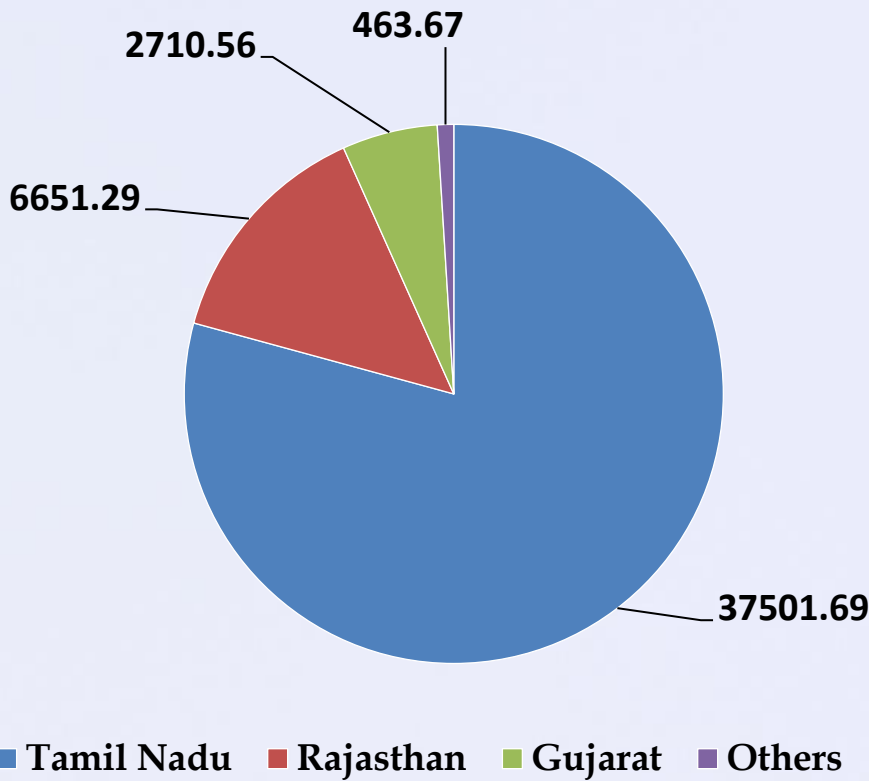
Lignite Reserves in India



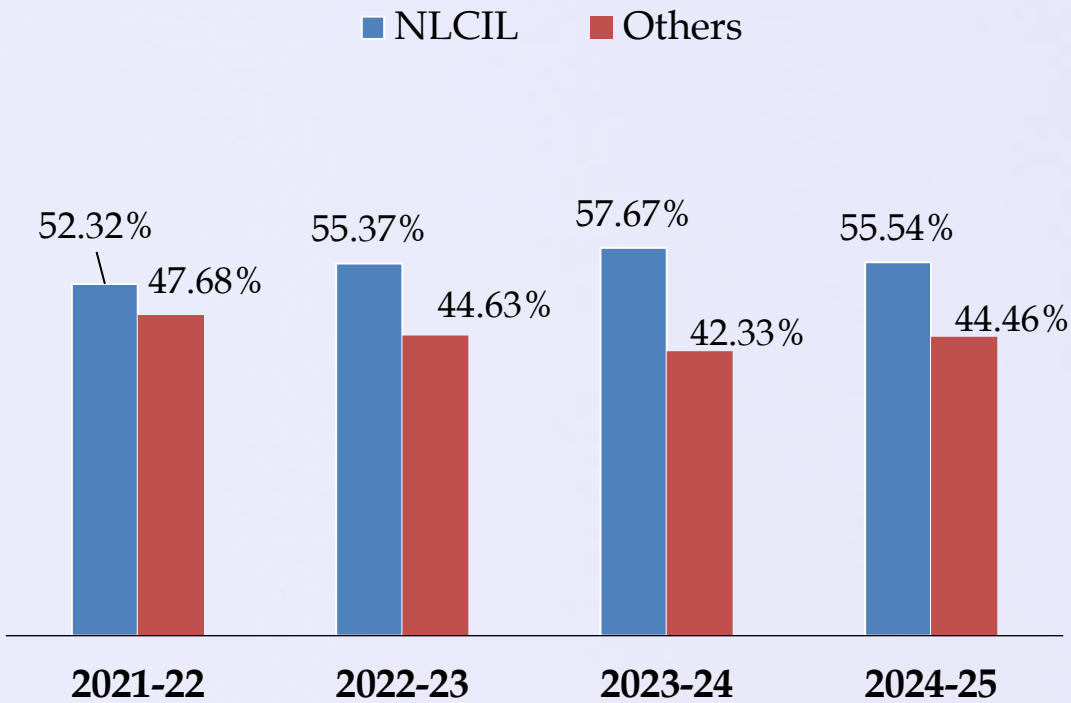
State wise Geological resources in MT as on 01.04.2025*

State	Measured	Indicated	Inferred	Grand Total
Puducherry	0.00	405.61	11.00	416.61
Tamil Nadu	5454.00	21412.16	10635.49	37501.69
Rajasthan	1193.98	3183.47	2273.84	6651.29
Gujarat	1267.16	283.70	1159.70	2710.56
Jammu & Kashmir	0.00	20.25	7.30	27.55
Kerala	0.00	0.00	9.65	9.65
Odisha	5.93	0.00	0.00	5.93
West Bengal	0.00	1.13	2.80	3.93
Total	7921.11	25306.32	14099.78	47327.21

Lignite Reserves (MT)*



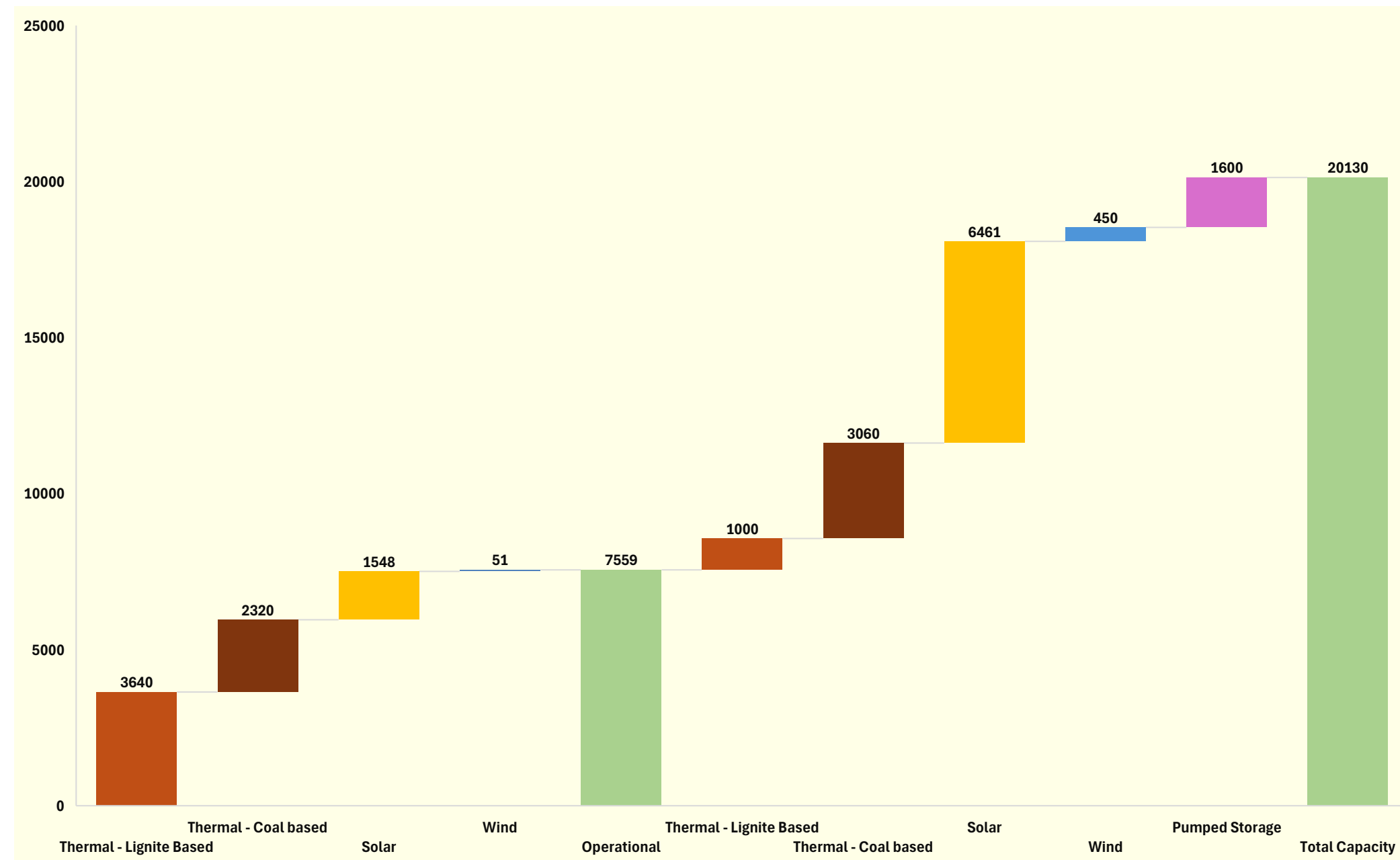
Market Share of Lignite Production



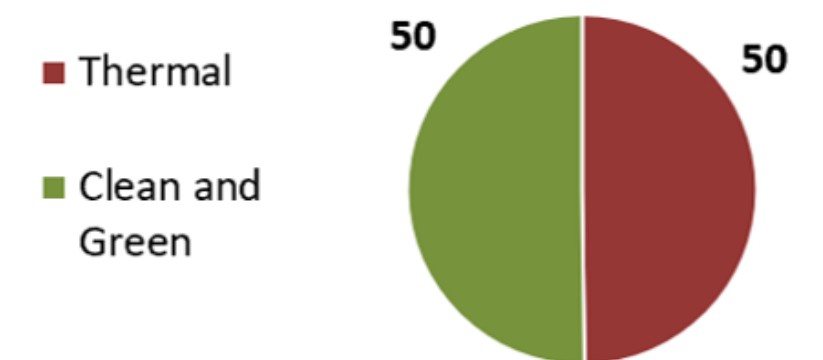
Map not scale

*Source : Indian Coal and Lignite Resources - 2022 by GSI as on 01.04..2025.

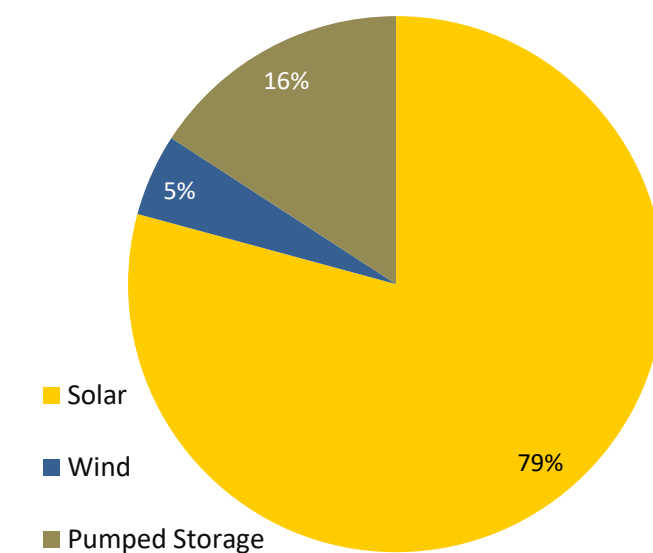
NLCIL Power Generations Capacity - Existing and Way forward (In MW)



Distribution of Capacity in 2030



Closer look on Clean and Green Energy



Highlights of NLCIL & Group Financials for H1 FY 26



Solar commission

In H1 FY 26, out of Barsingsar Solar 300 MW, 52.83 MW has commissioned.



NUPPL Revenue

In H1 FY 26, NUPPL has generated revenue amounting to **₹ 1,360 Crore.**



IPMA Certification

First CPSE to award with prestigious **IPMA delta certification Level-3** (Standardized)



MOU's

NLCIL has signed MOU's with **BARC, KABIL & IREL** for extracting rare earth elements & collaborate in development of critical & strategic mineral projects.



Highest Revenue

In H1 FY 26, NLCIL has generated **ALL TIME HIGHEST** revenue from **Operations** amounting to **₹ 8,004 Crore.**

Major Events in H1 FY 26

1. Hon'ble Prime Minister of India laid foundation stone for NLCIL's 600 MW solar project at khavda & 50 MW Wind project at Dayapar in kutch, Gujarat.

2. The First phase of 52.83 MW of the 300 MW Solar project at Barsingsar, Rajasthan was successfully commissioned.

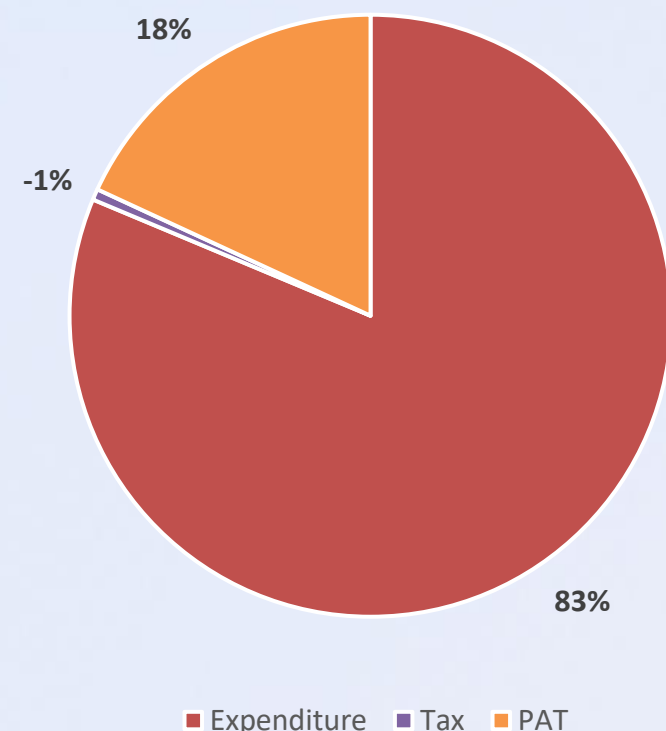
3. For NUPPL's Pachwara south coal mines, Consent of Operate (CTO) has been granted by Jharkhand state pollution board and permission for opening of Mines was accorded by CCO

4. Successfully achieved synchronization of Unit-2 (660 MW) of the Ghatampur Thermal power project, UP

5. NIRL, a WoS of NLCIL, Signed an MoU with PTC India Limited, for development of Renewable energy Projects.

Financial Performance-NLC Group H1 FY 26

Overview of Financials :

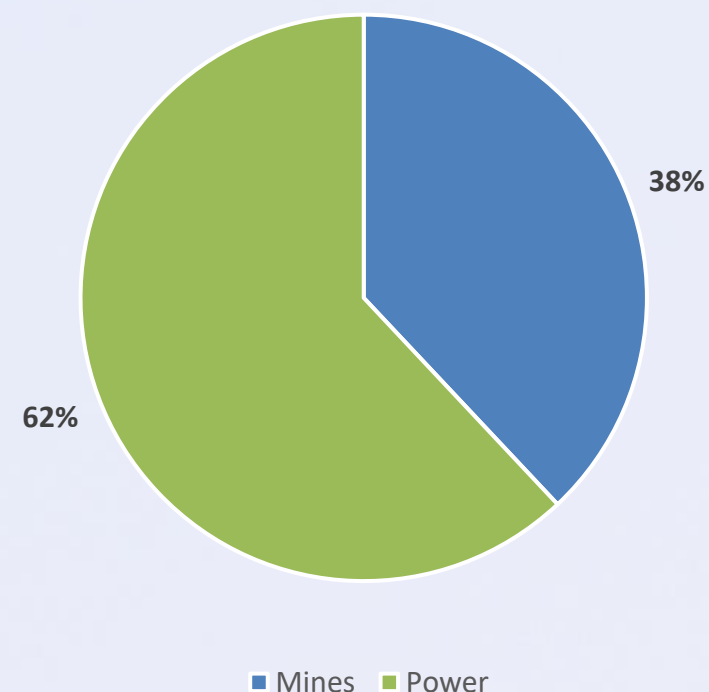


8,463 Cr
Total Income

7,345 Cr
Total Expense

1,564 Cr
Profit After tax

Segment Revenue:



11,069 Cr
Total Segment

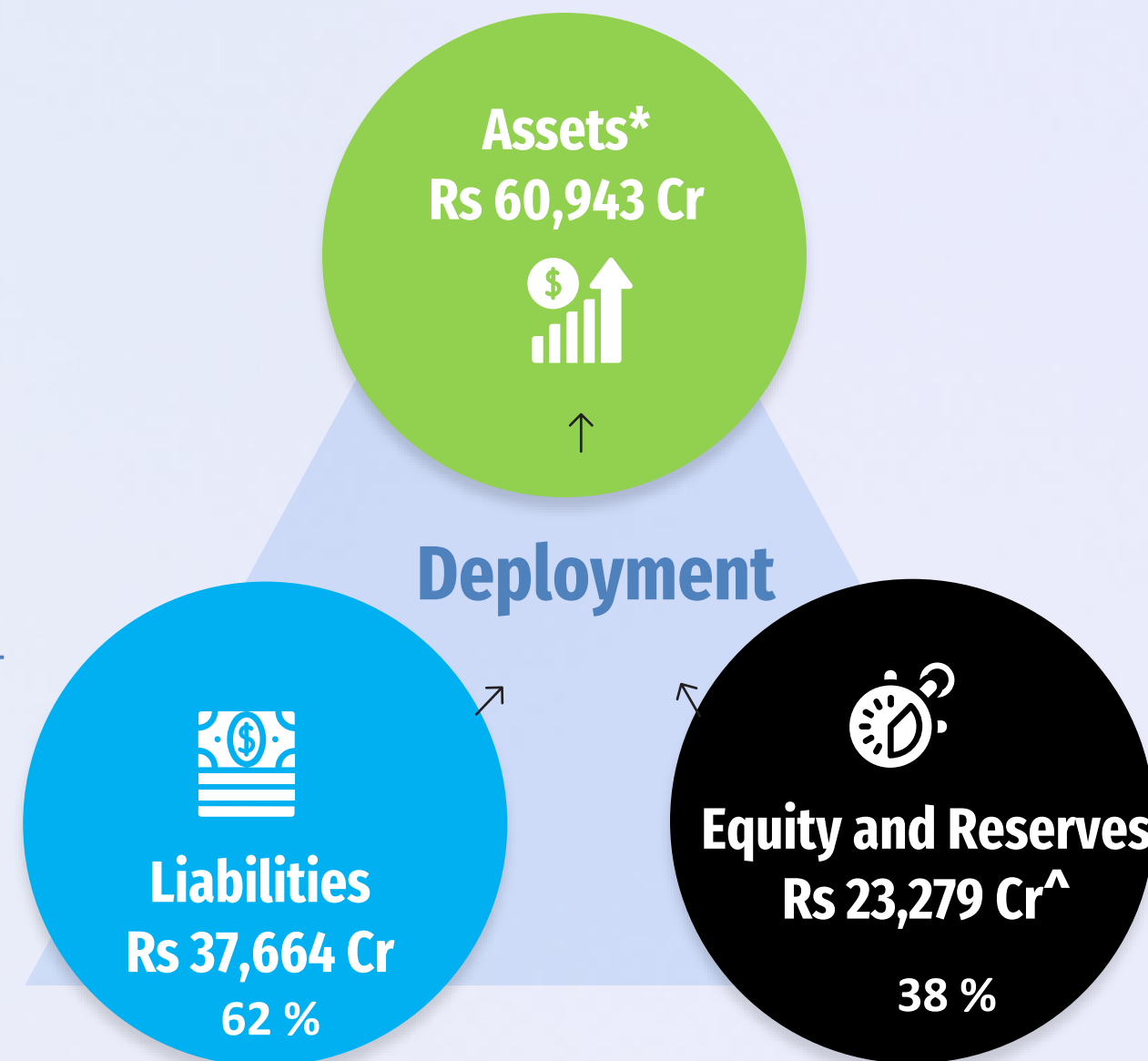
4,208 Cr
Mining Revenue

6,861 Cr
Power revenue

* Including Inter segment revenue

BALANCE SHEET

Assets, liabilities, and shareholders' equity for H1 FY 26



* Including Regulatory Assets

^ Including Non Controlling Interest

Debt-to-Equity Ratio Trend

	H1 FY26	1.22
	H1 FY25	1.27
	FY25	1.20

Key Ratios :

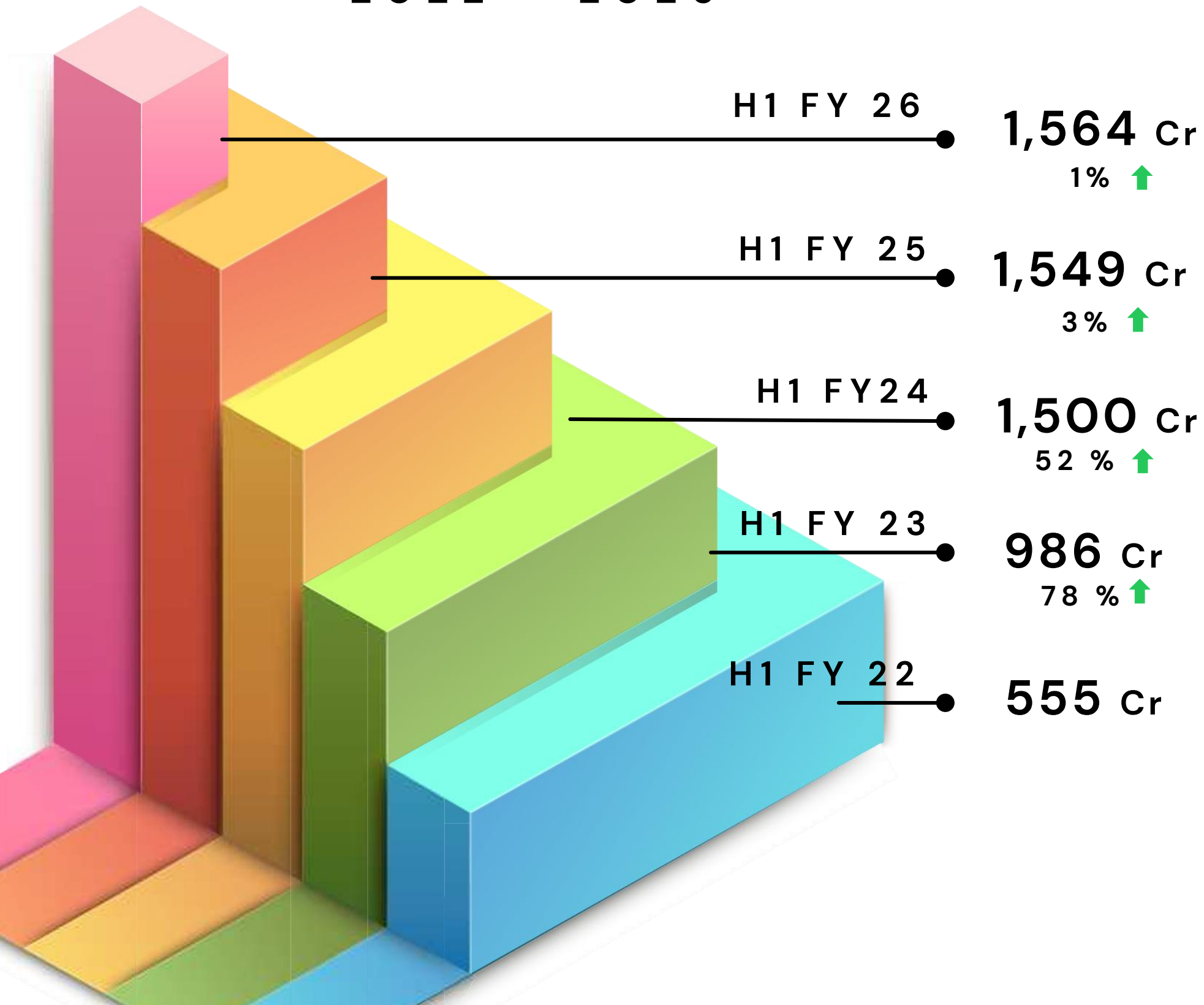
20 %	19 %
Operating Margin	Net Profit Margin

4.45

Debtor Turnover Ratio
(annualized)

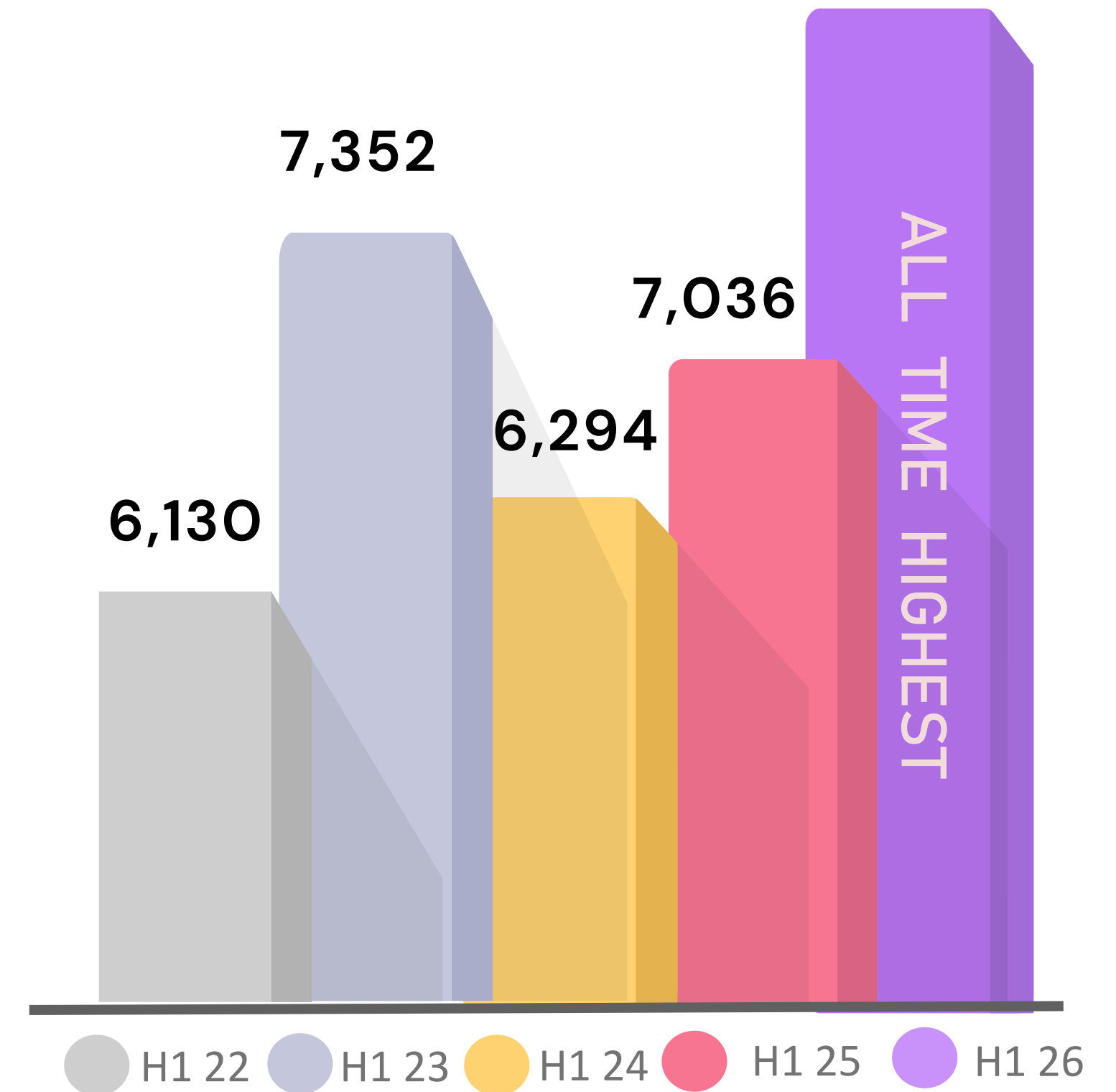
H1 PAT YEARLY GROWTH

2022 - 2026



H1 REVENUE GROWTH

8,004



Robust Consolidated Financials

₹ in Cr

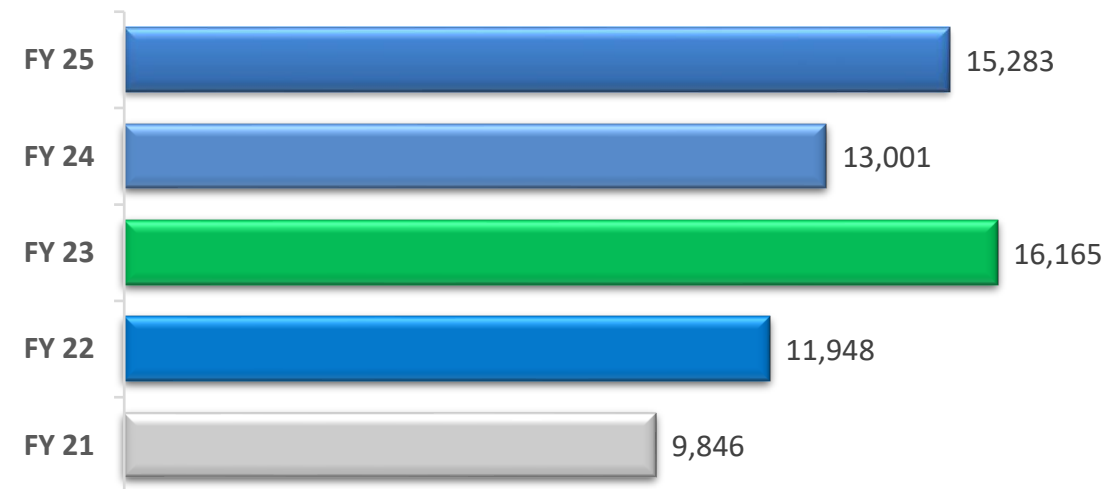
Sl. No.	Particulars	HI FY 26	HI FY 25	% Inc/Dec
A.	Revenue from Operations	8004	7036	14%
B.	Other Income	459	981	(53%)
C.	Total Income (A+B)	8463	8017	6%
D.	Total Expenditure	5669	4880	(16%)
E.	Depreciation	1087	846	(28%)
F.	Finance cost	588	370	(59%)
G.	Net Regulatory Movement Income/(Expense)	397	34	1068%
H.	Profit after tax (PAT)	1564	1549	1%

Group Financial Performance consistently improving over the years

Revenue (₹ in Cr)

8,004.02

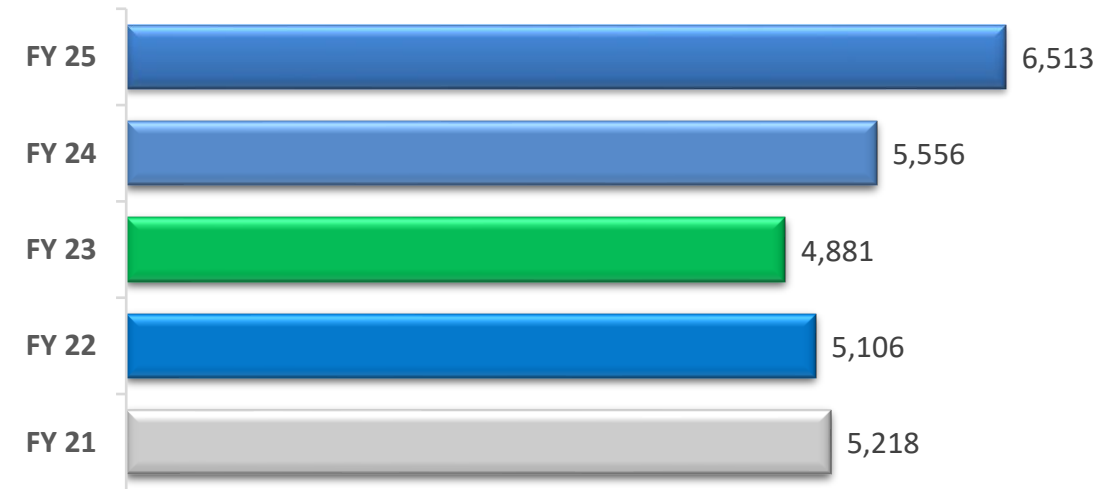
H1 FY 26



EBITDA (₹ in Cr)

3,190.17

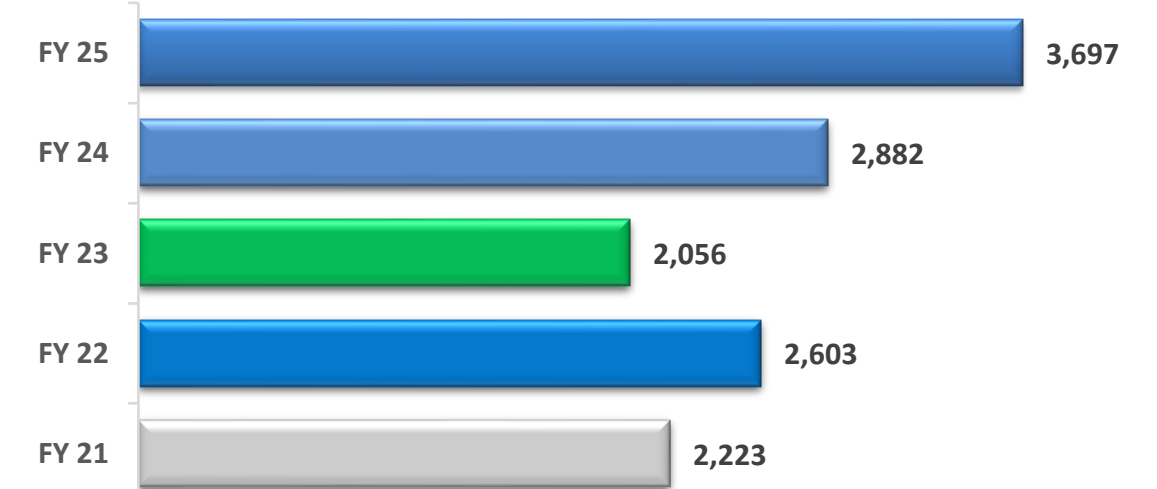
H1 FY 26



PBT (₹ in Cr)

1,514.94

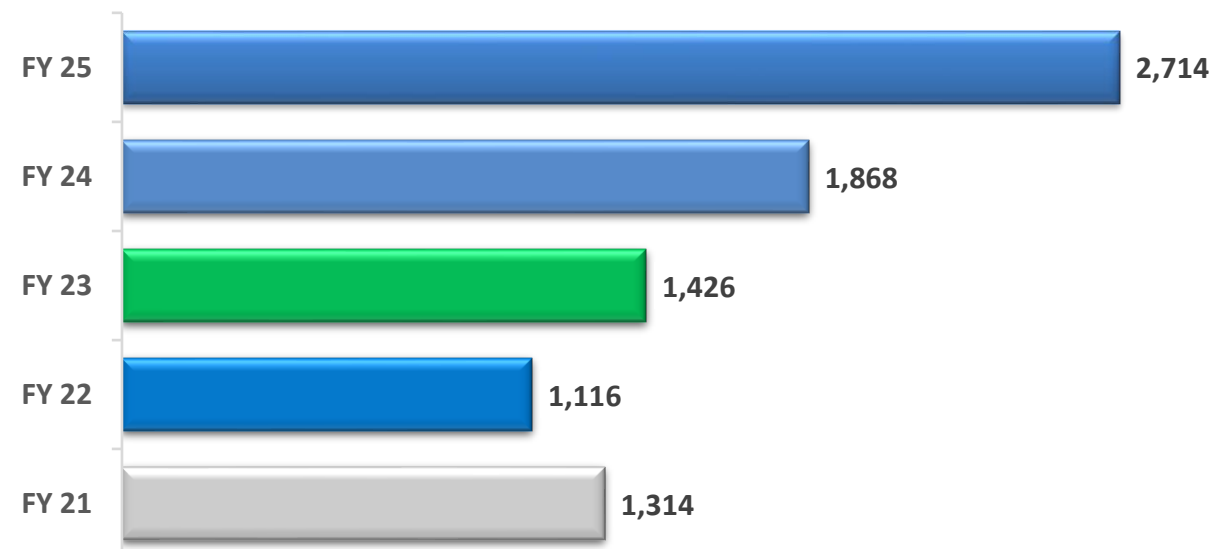
H1 FY 26



PAT (₹ in Cr)

1,564.01

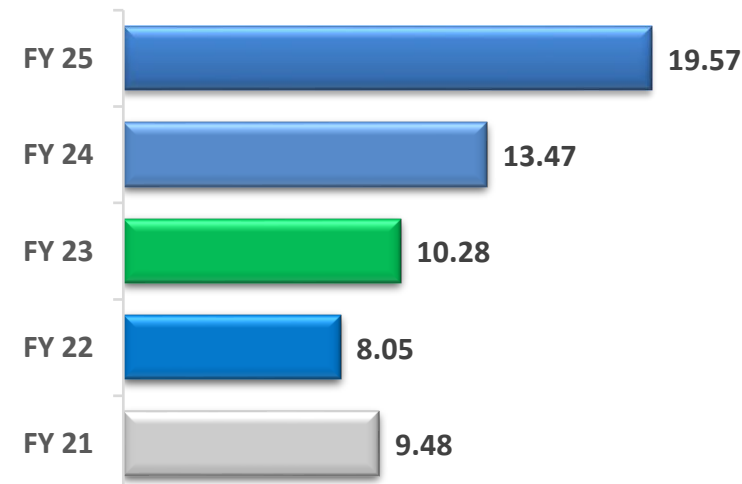
H1 FY 26



EPS

11.28

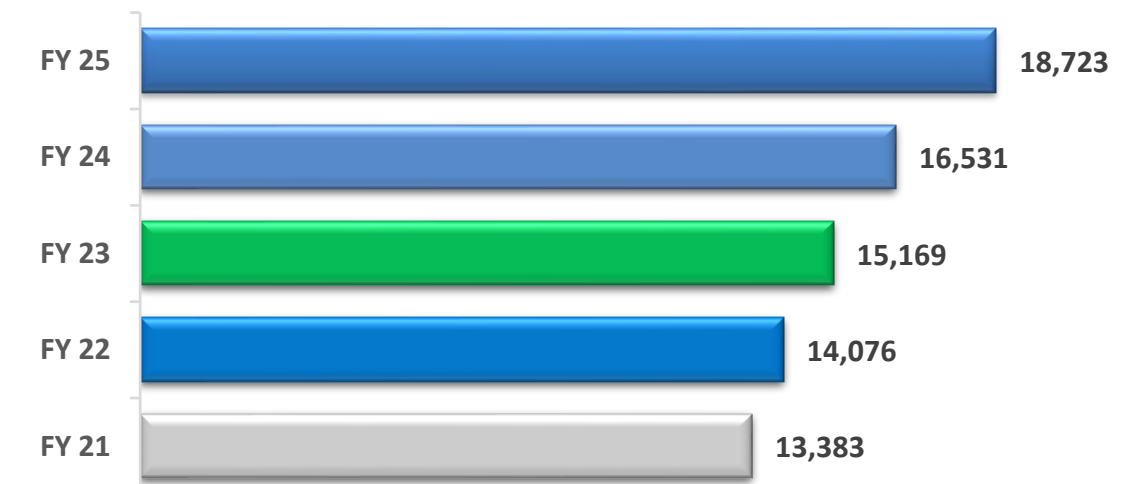
H1 FY 26



Networth (₹ in Cr)

19,966

H1 FY 26



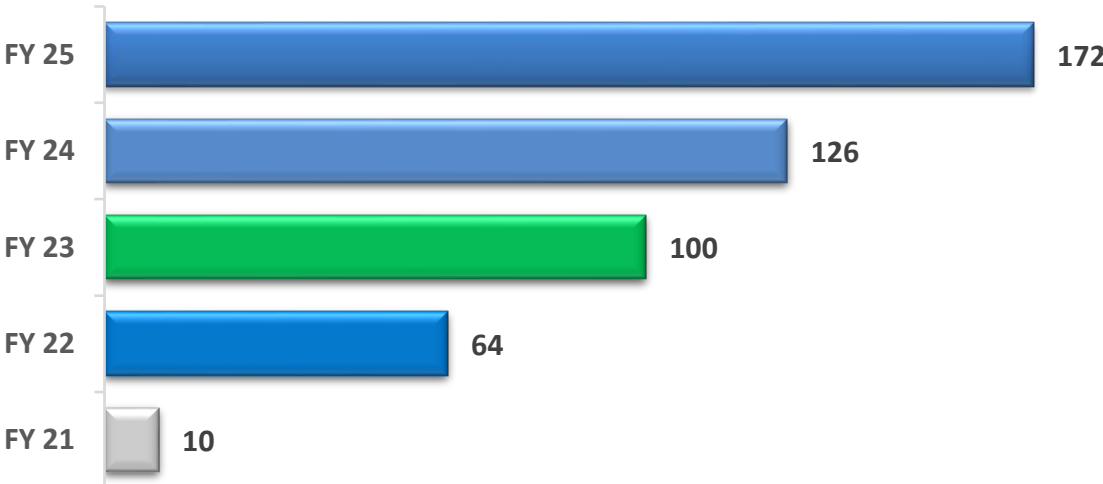
Physical and Financial Performance – Mines – Last 5 years & H1 FY 26

Coal Production (in LT)



74.87

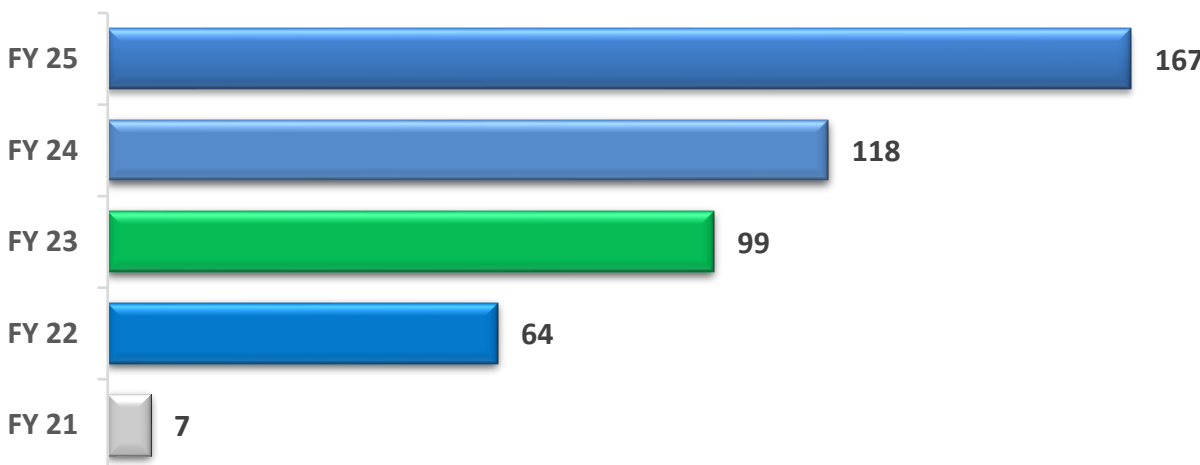
H1 FY 26



Coal Sales (in LT)

88.36

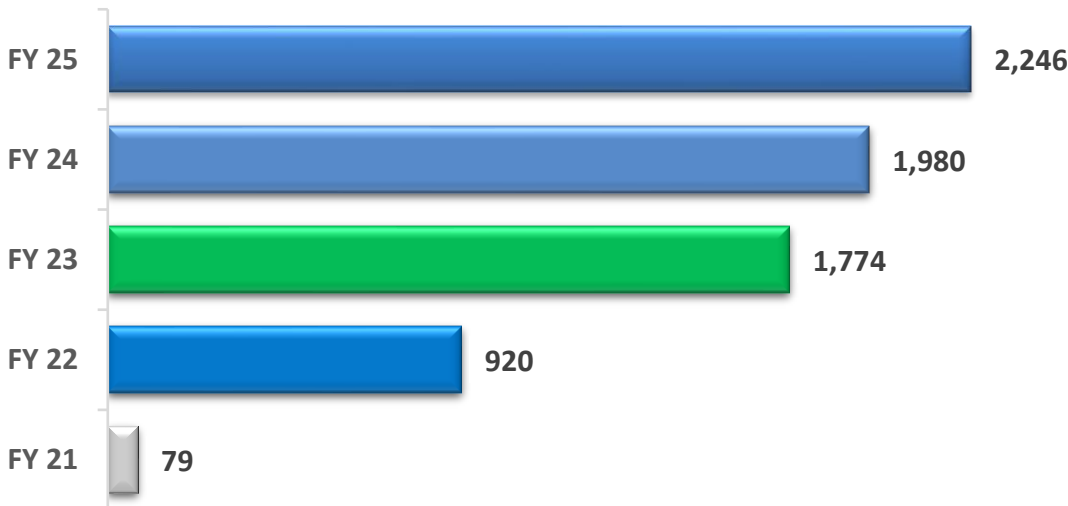
H1 FY 26



Coal Sales (₹ in Cr)

1286.29

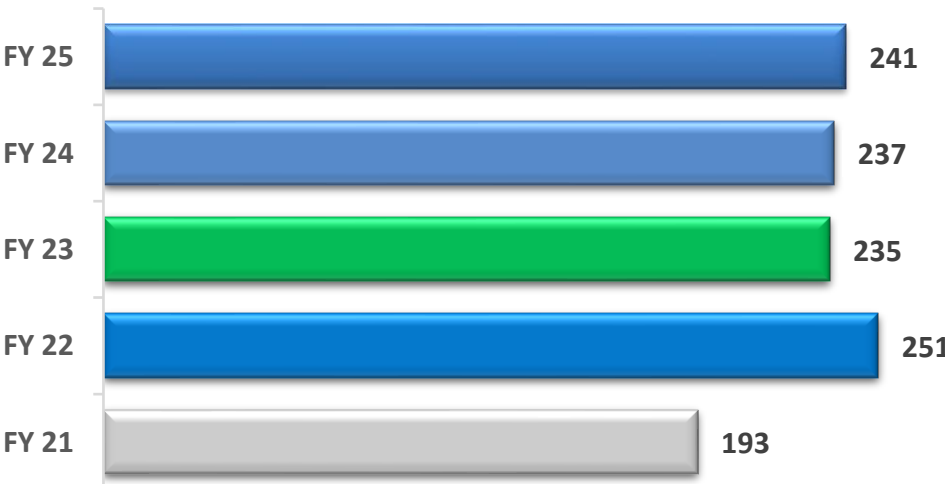
H1 FY 26



Lignite Production (in LT)

94.72

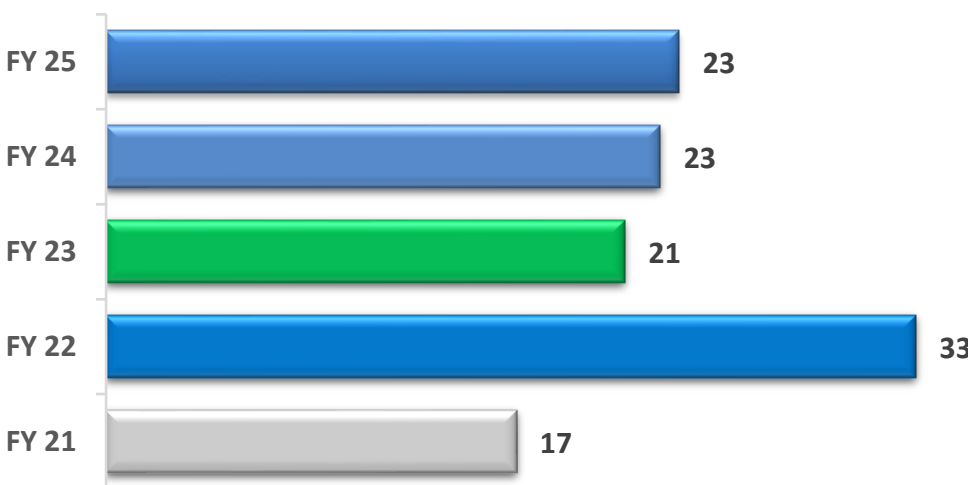
H1 FY 26



Lignite Sales (in LT)

9.15

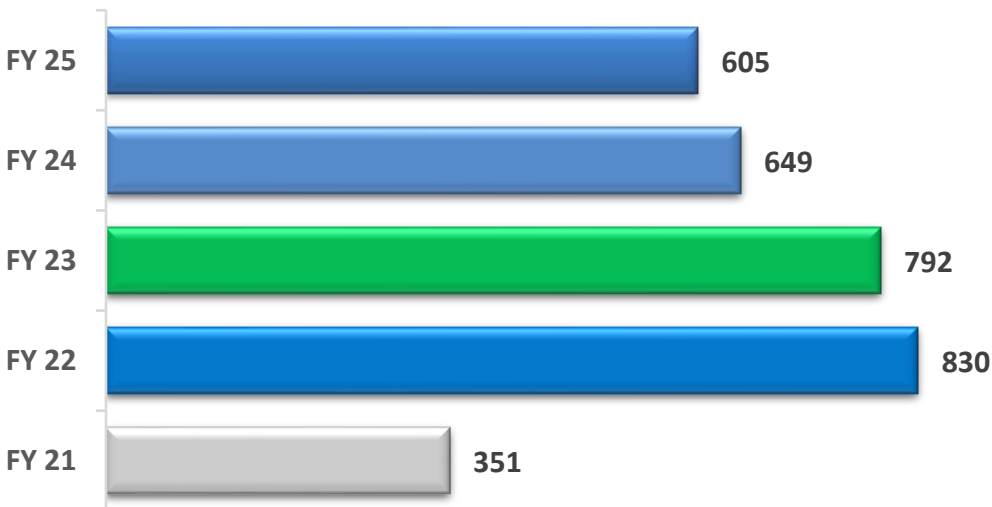
H1 FY 26



Lignite Sales (₹ in Cr)

273.33

H1 FY 26

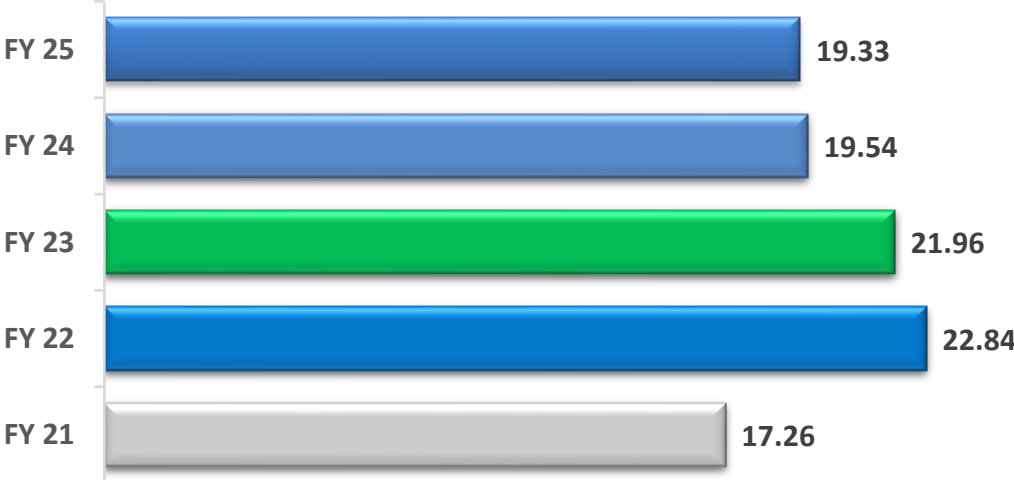


Physical and Financial Performance – Power – Last 5 years & H1 FY 26

Standalone gross generation (In BU)

7.92

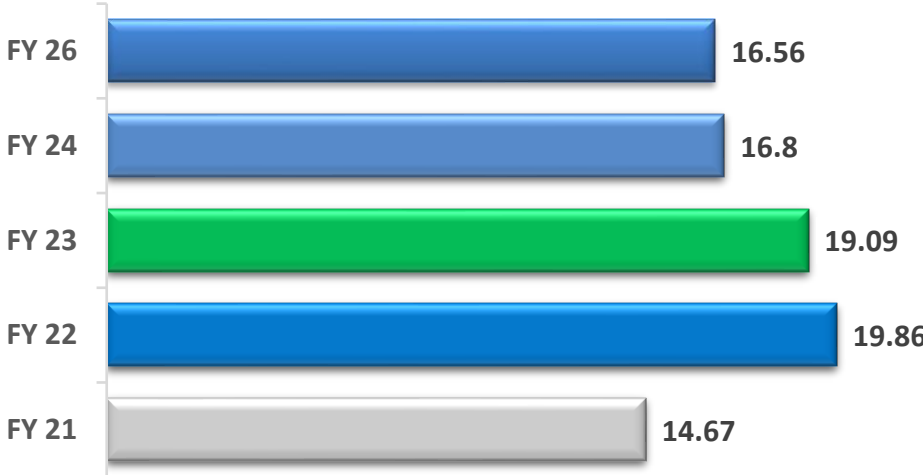
H1 FY 26



Standalone Export (In BU)

6.64

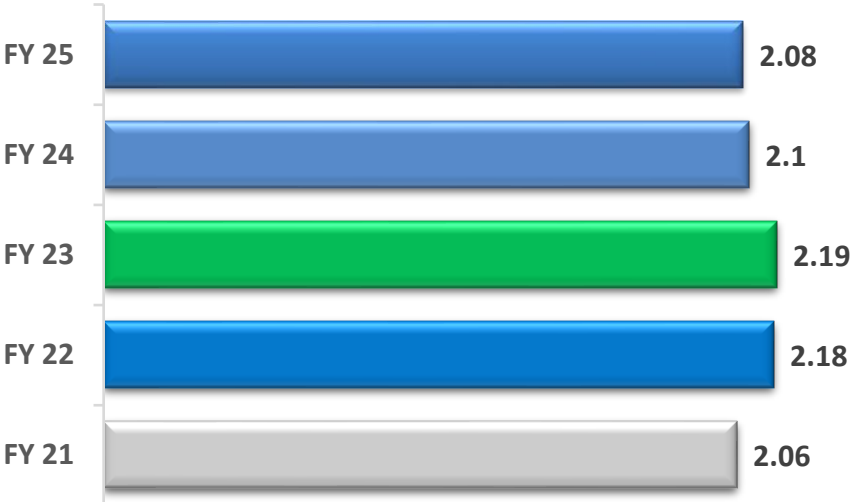
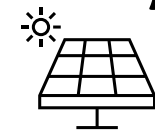
H1 FY 26



Group Renewable Export (In BU)

1.12

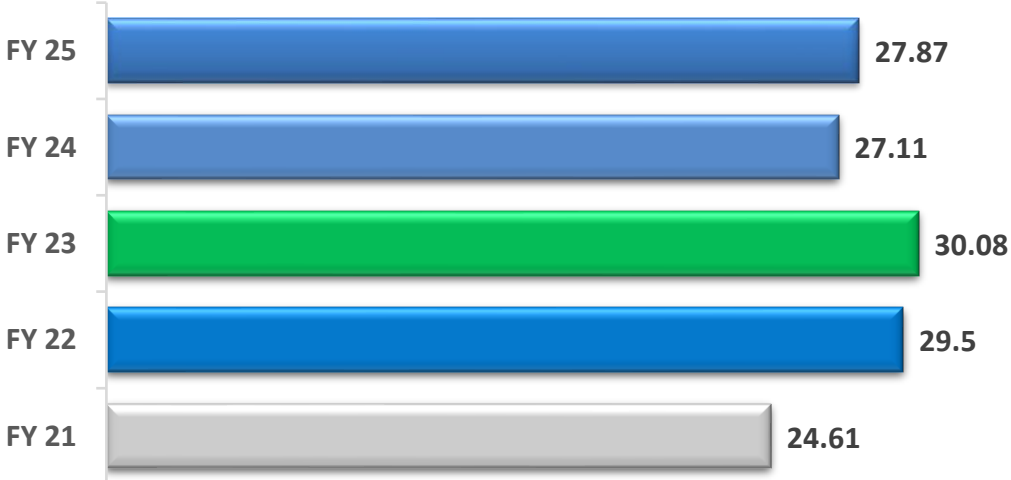
H1 FY 26



Group gross generation(In BU)

13.38

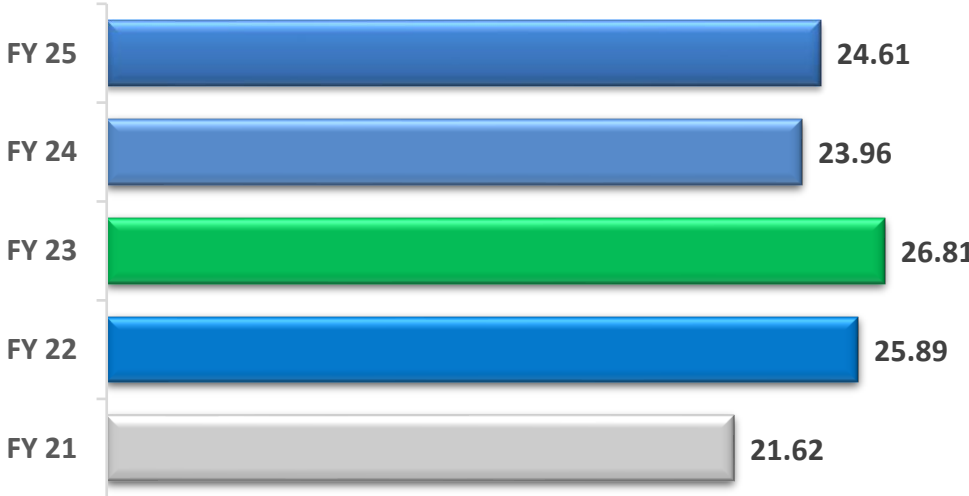
H1 FY 26



Group Export (In BU)

11.78

H1 FY 26

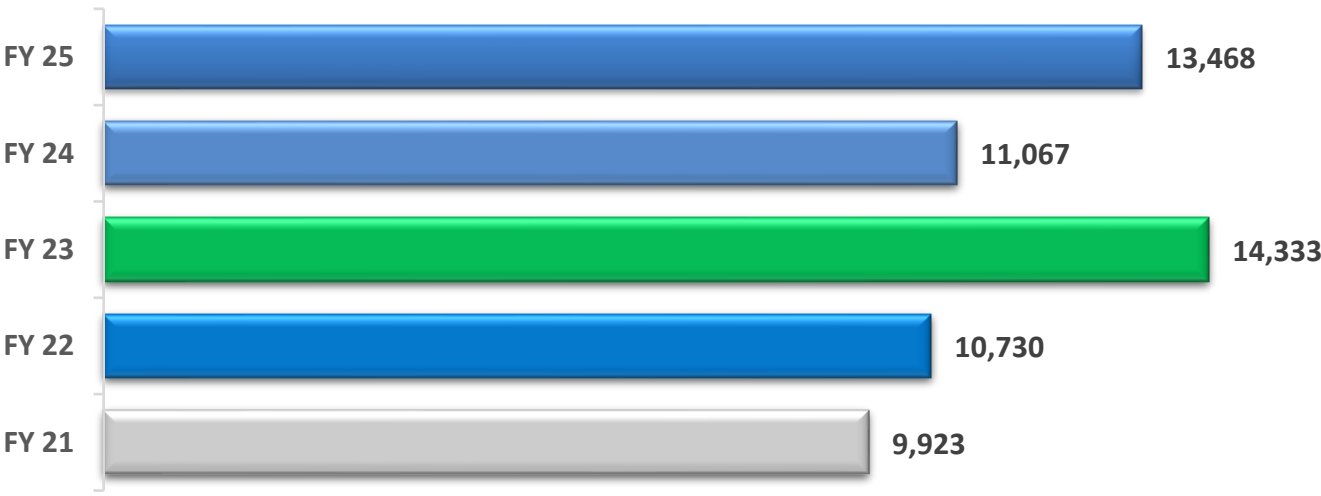


Consolidated Power Segment Revenue*

₹ 6,861

(₹ In Cr)

H1 FY 26

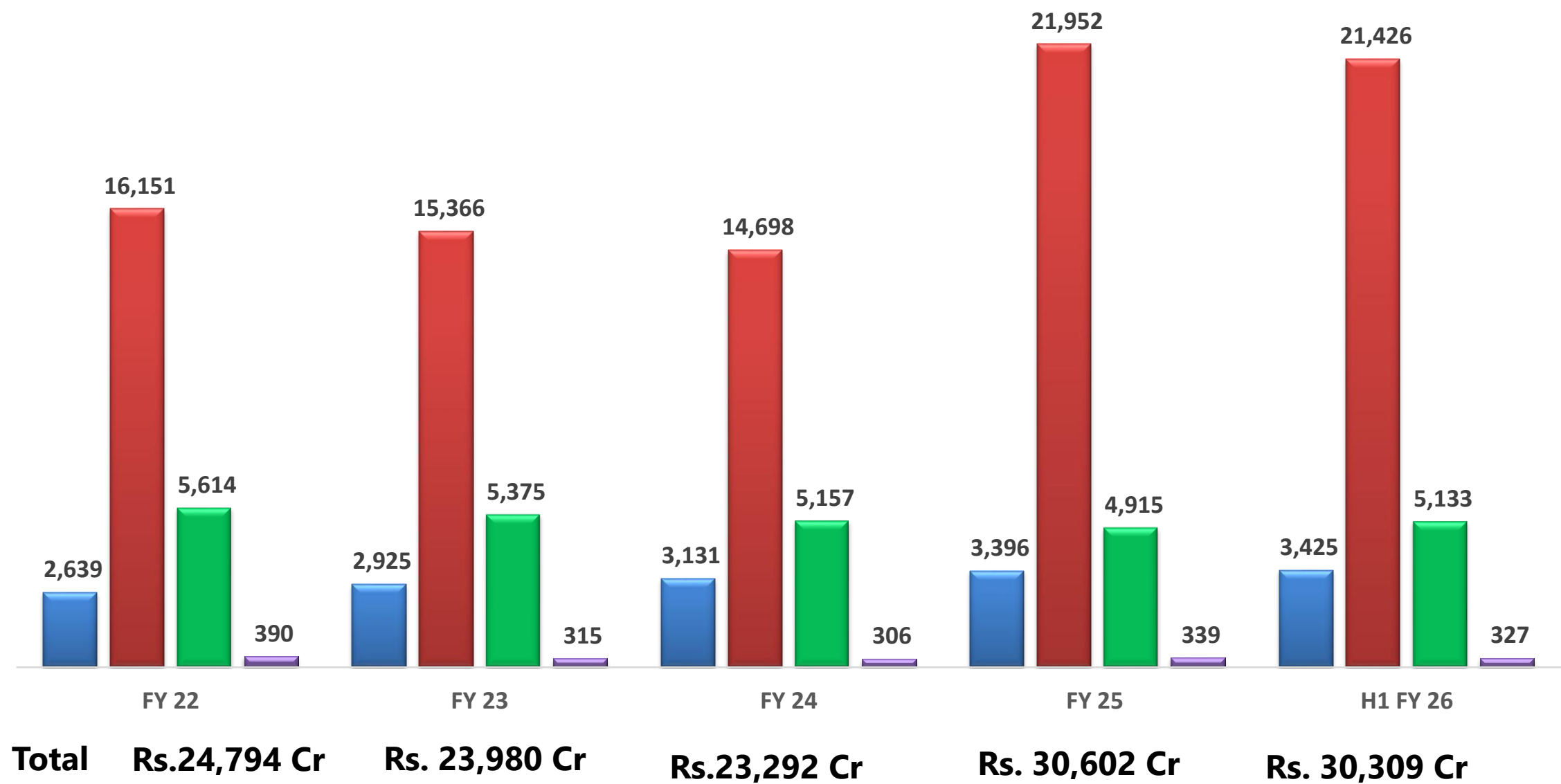


* Including Inter segment Revenue

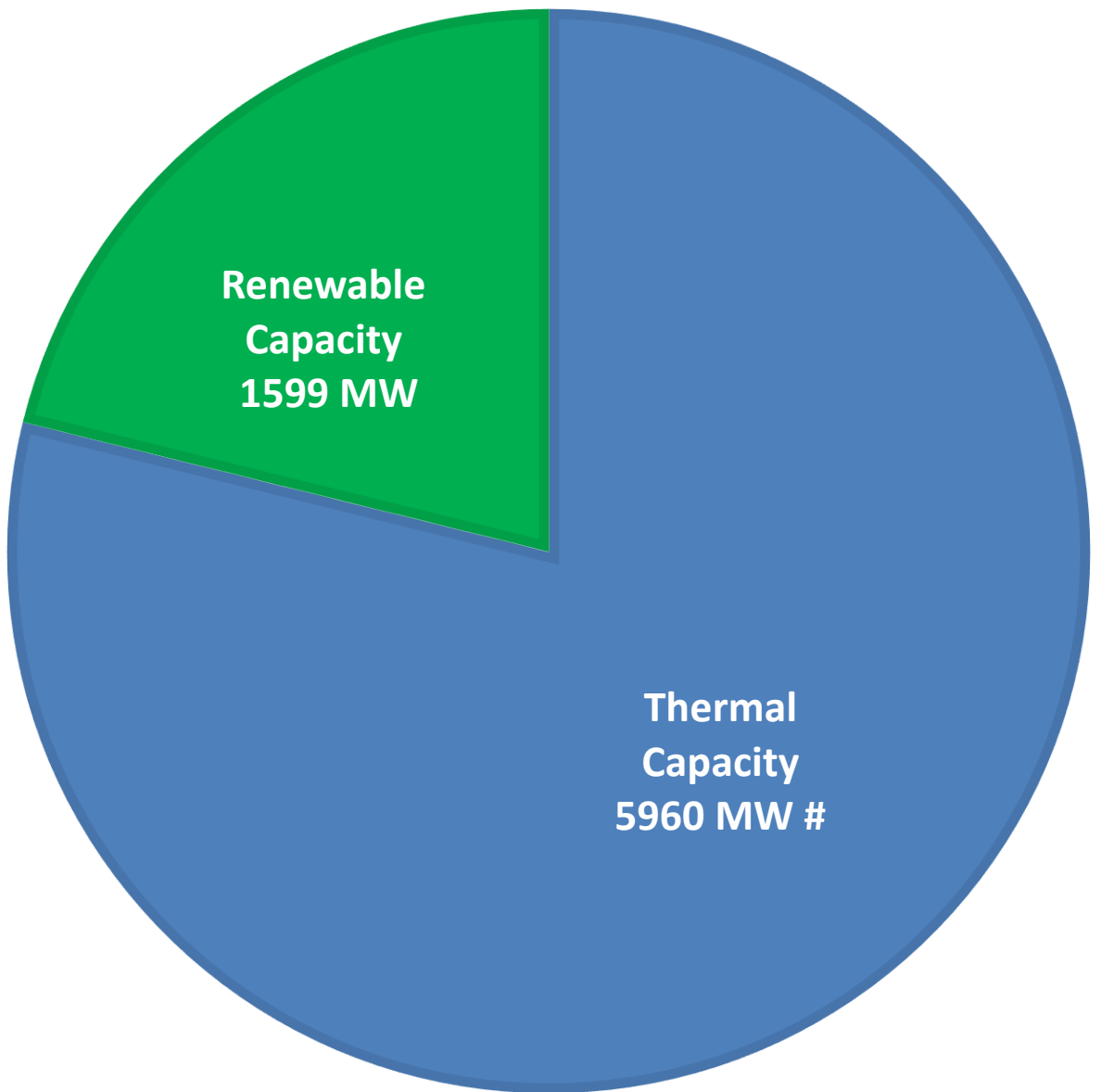
Consolidated Segment Investments & Green Portfolio

Net Book Value of Assets*

■ Mines ■ Thermal ■ Renewable ■ Others



Installed Generation Capacity

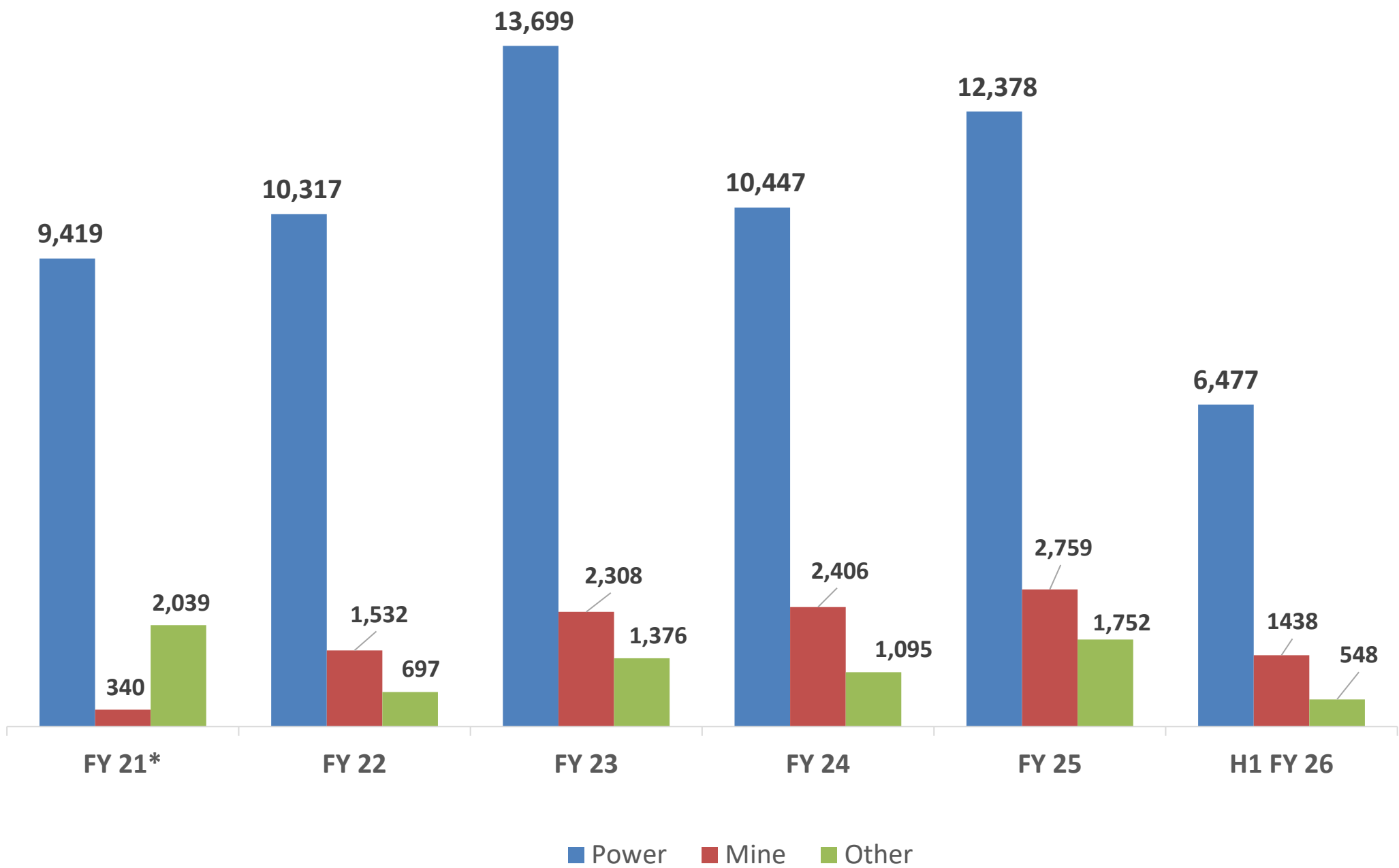


*Consolidated As on 30.09.2025

NUPPL 660 MW - COD certificate awaited from UPSLDC

Consolidated Financial Performance – Last 5 Years & H1 FY 26

Total Income (₹ Cr)



EBITDA & EBIT (₹ Cr)

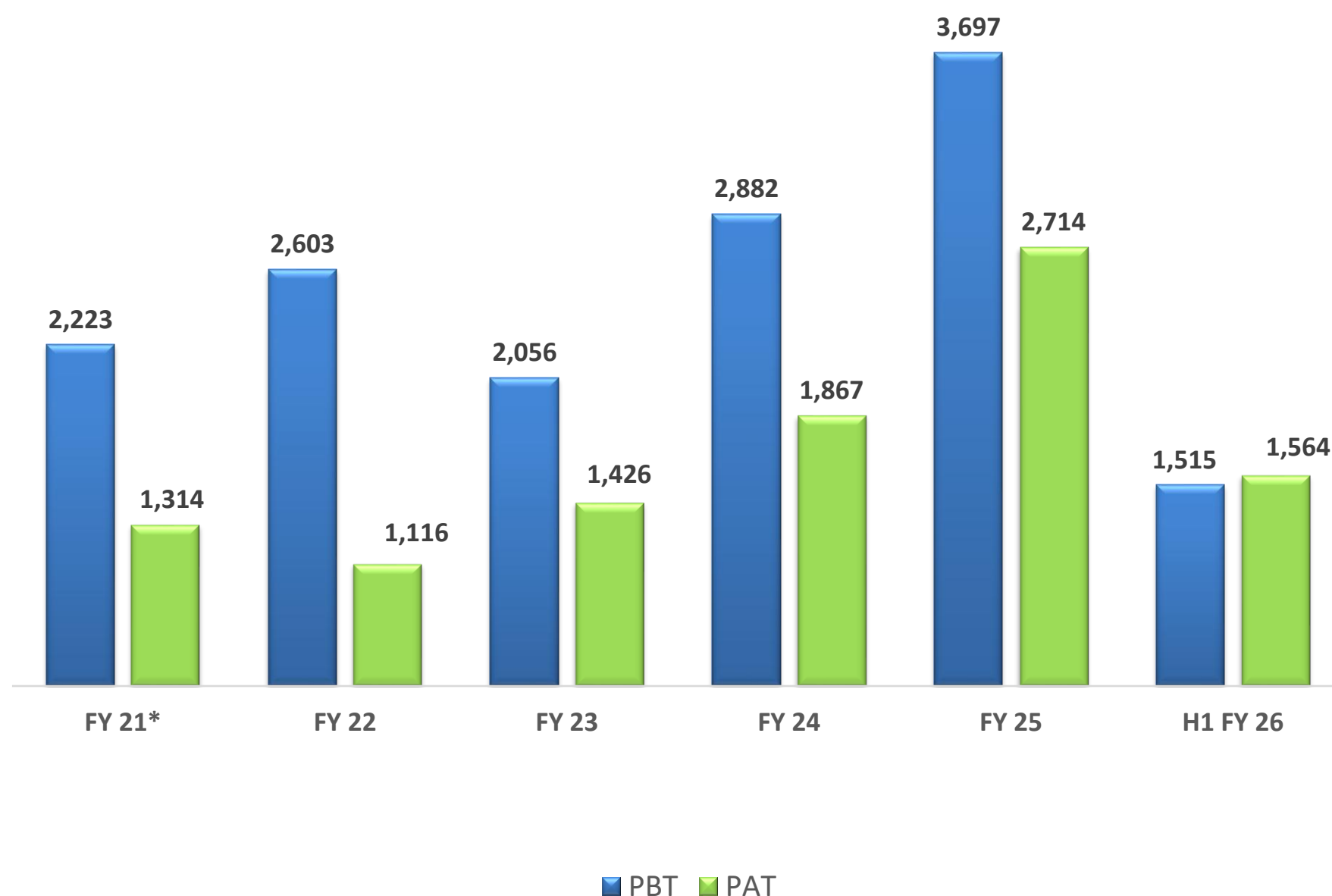


* Restated 2020-21

^ EBITDA, EBIT computed considering Other income, Net Movement in Regulatory Expenses / Income and without considering Exceptional Item.

Consolidated Financial Performance – Last 5 Years & H1 FY 26

#PBT & PAT ₹ Cr



Key Financial Ratios

	FY 21*	FY 22	FY 23	FY 24	FY 25	H1 FY 26
OPM^ (%)	16.05	21.14	13.31	19.78	19.69	19.57
NPM (%)	12.75	9.08	10.2	13.27	17.68	18.62
ROCE (%)	8.35	8.2	7.57	8.78	10.3	4.41
RONW (%)	9.82	7.93	9.4	11.3	14.49	7.83
Current Ratio	1.04	1.28	1.38	1.17	0.75	0.81
Quick Ratio	0.89	1.07	1.2	0.98	0.57	0.60

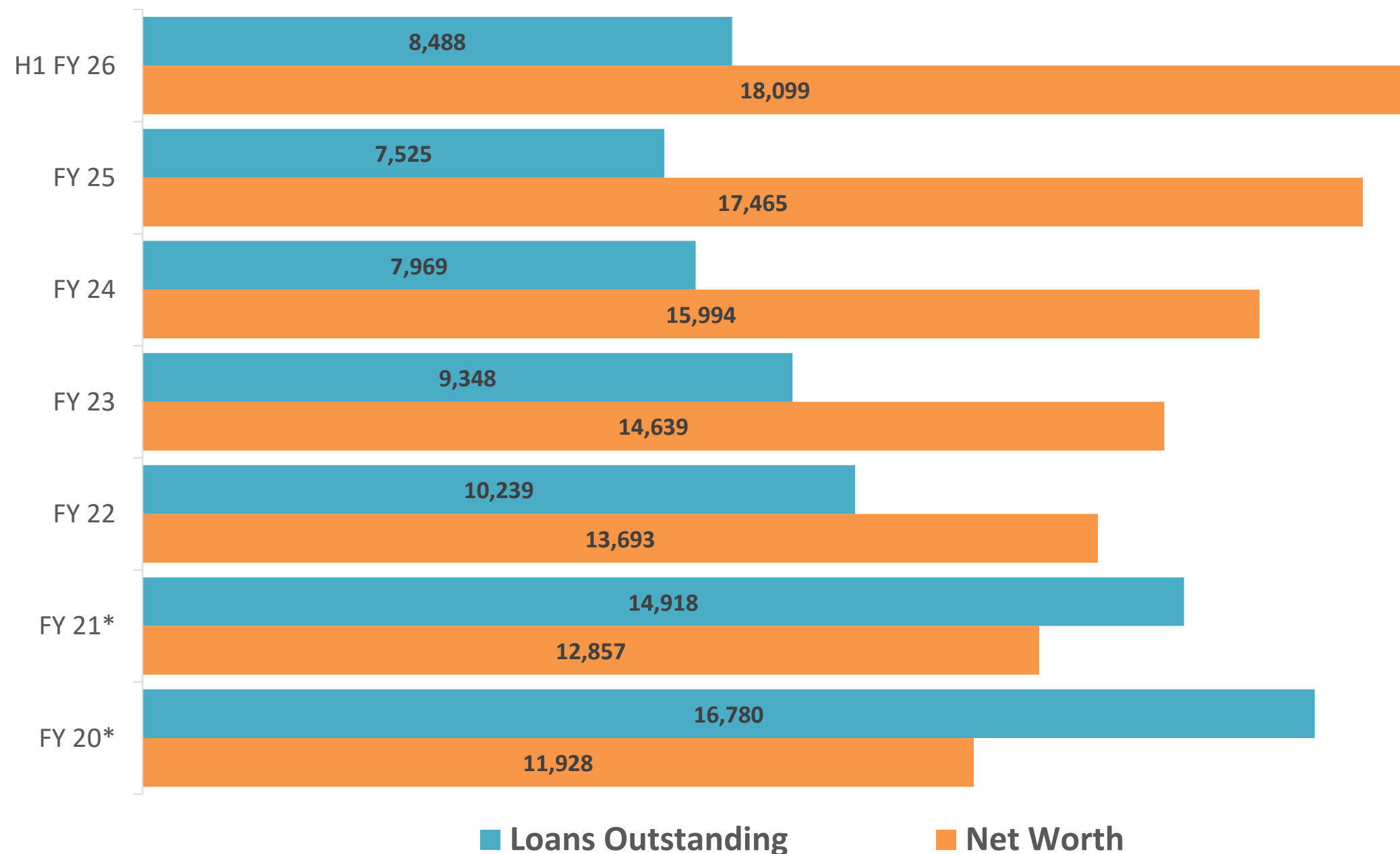
* Restated financials as at 01.04.2020 and FY 2020-21

^ OPM computed considering Net Movement in Regulatory Expenses/Income and without considering Exceptional Item and Other Income.

PBT considering Net Movement in Regulatory Deferral Income/Expenses. ROCE is EBIT without Exceptional/ Capital Employed

Standalone Financial Performance

Net worth & Loans Outstanding (₹ in Cr)



* Restated 2020-21

Credit Rating

Agency	Credit Rating (Long Term Borrowings)
CRISIL	CRISIL AAA/Stable
ICRA	ICRA AAA/Stable
CARE Ratings	CARE AAA/Stable
Infomerics Ratings	IVR AAA/Stable
India Ratings	IND AAA/Stable
Acuite Ratings & Research	ACUITE AAA/Stable

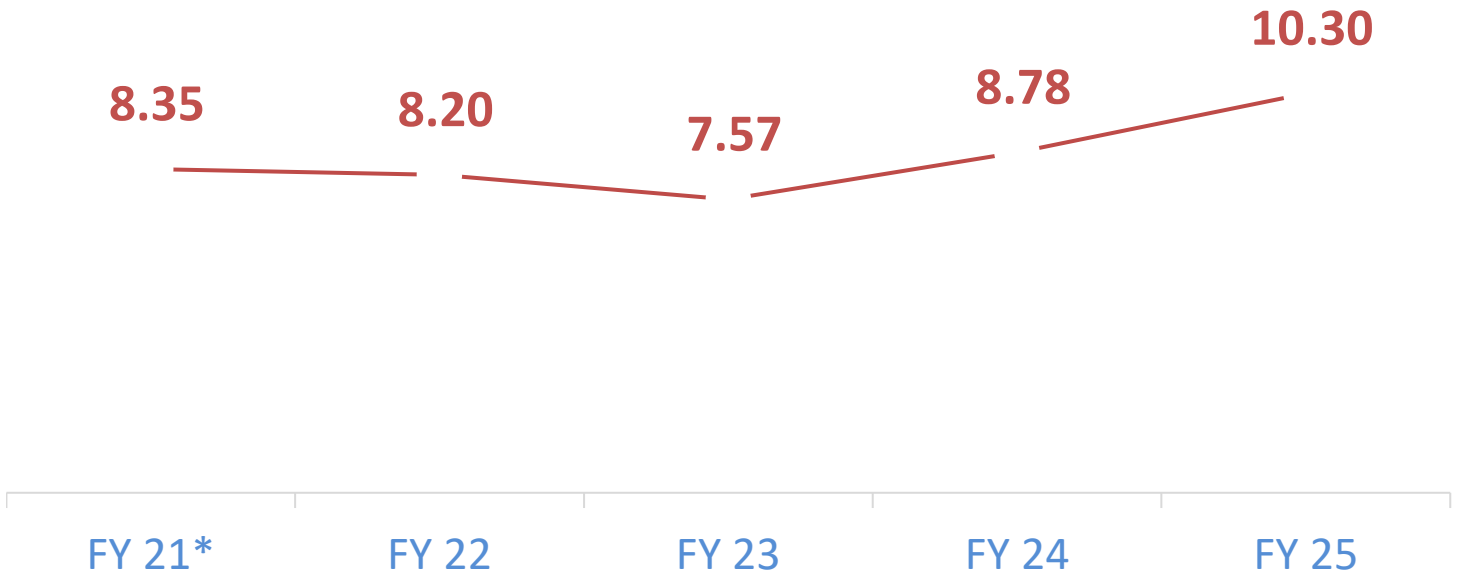
Agency	Credit Rating (Short Term Borrowings)
CRISIL	CRISIL AAA/Stable
CARE Ratings	CARE AAA/Stable ; CARE A1+

Agency	Credit Rating (Commercial Paper)
CARE	CARE A 1+
India Rating	IND A 1+

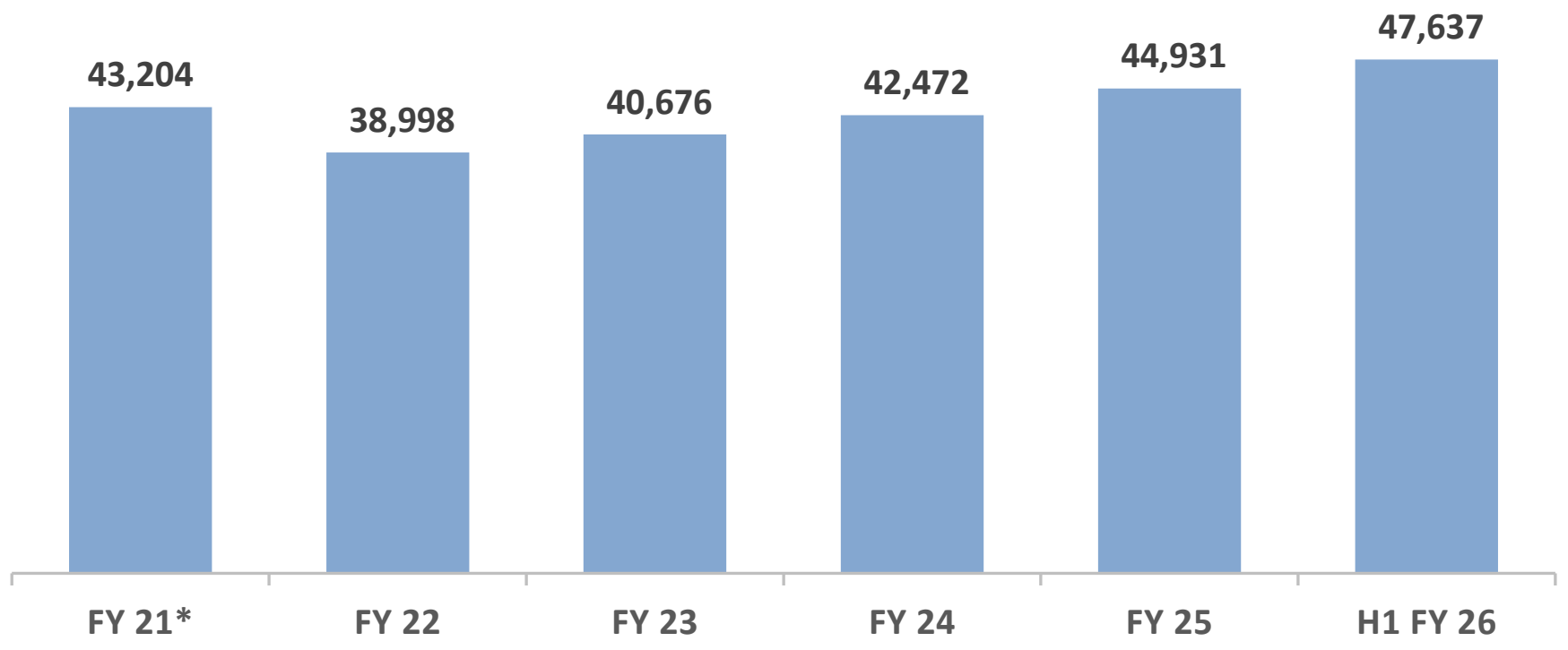
Agency	Credit Rating (Bill Discounting)
India Rating	IND A 1+

Consolidated Financial Performance – Last 5 Years & H1 FY 26

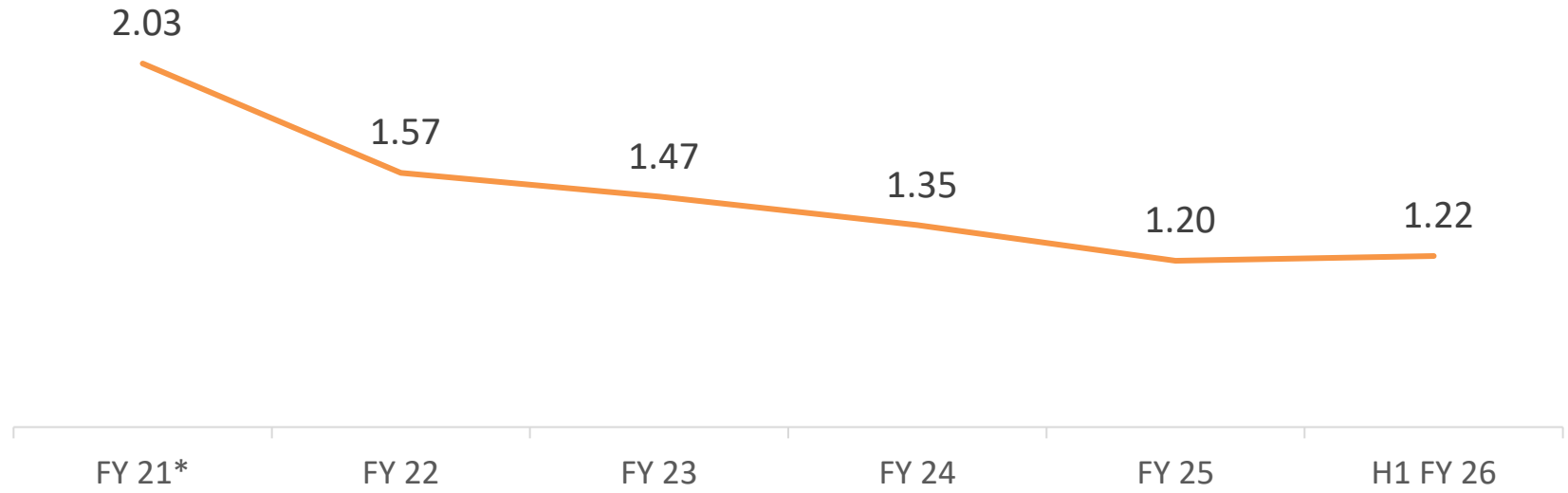
ROCE



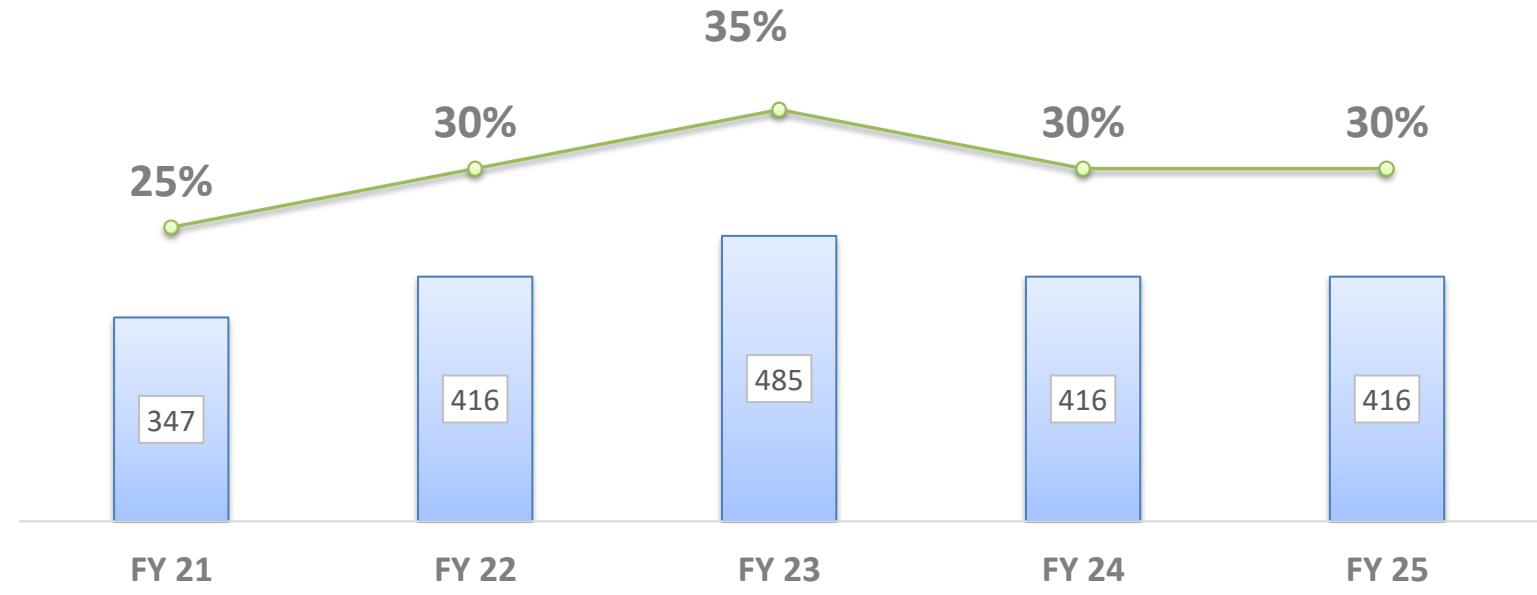
Capital Employed ₹ Cr



Debt Equity Ratio



Dividend Trend ₹ Cr



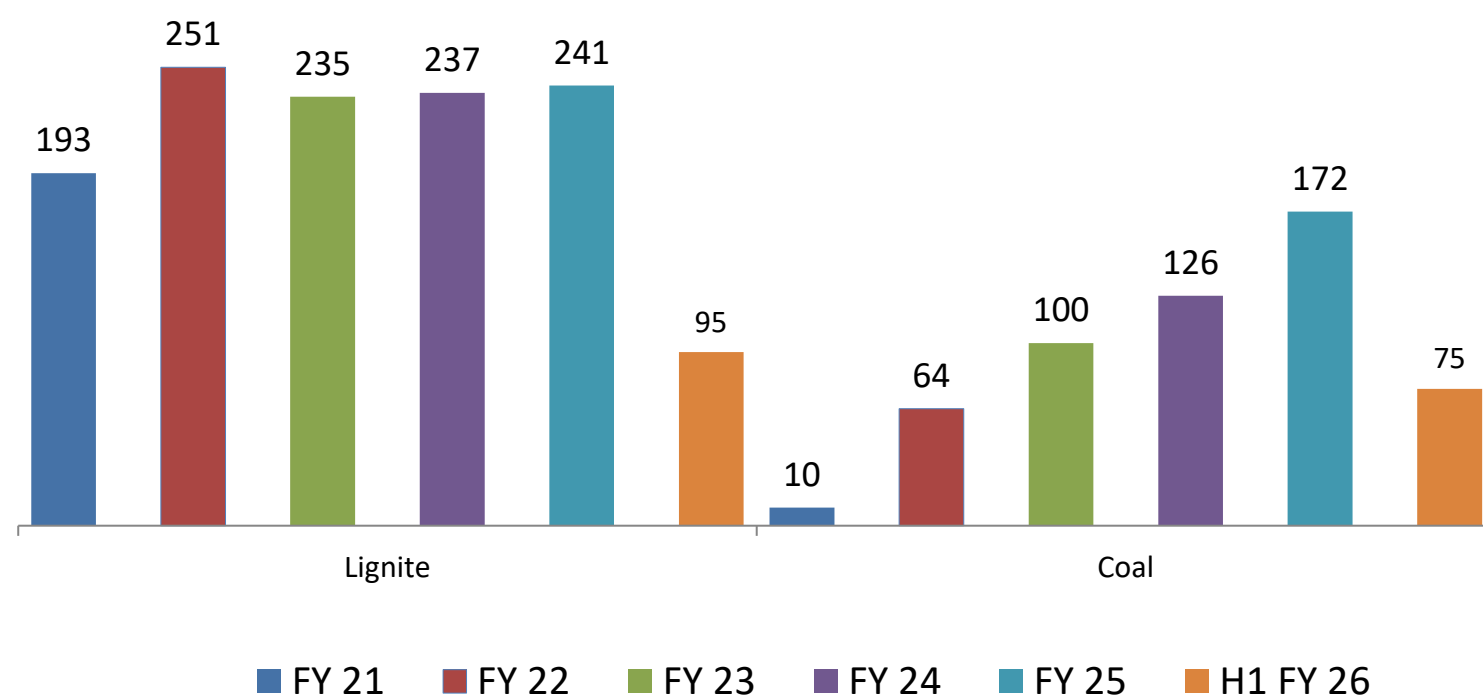
*Restated FY : 2020-21

Capital employed is tangible net worth plus outstanding borrowings and DTL less Intangible Assets

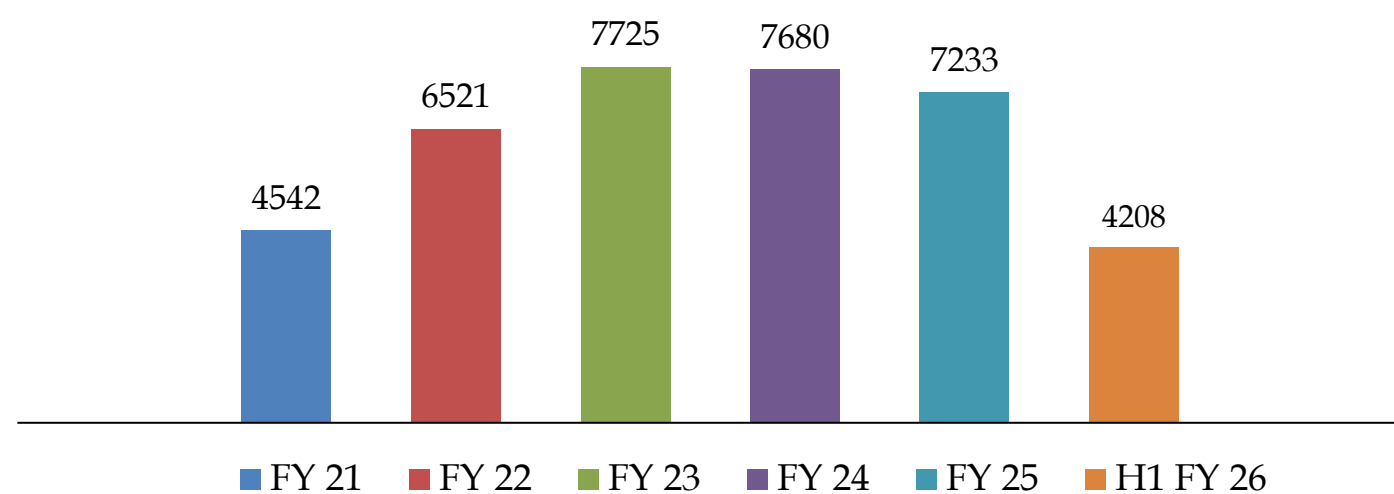
Consolidated Performance of Segments for 5 years & H1 FY26

Mining

Lignite and Coal Production (LT)

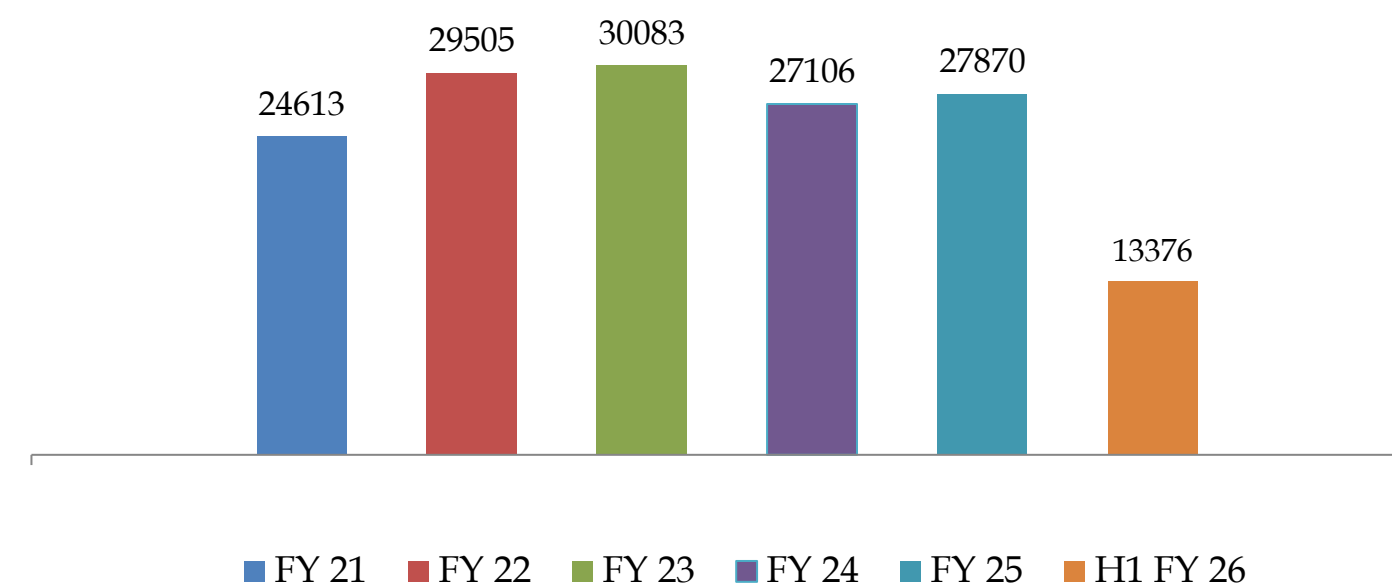


Revenue from mining (₹ in Cr)

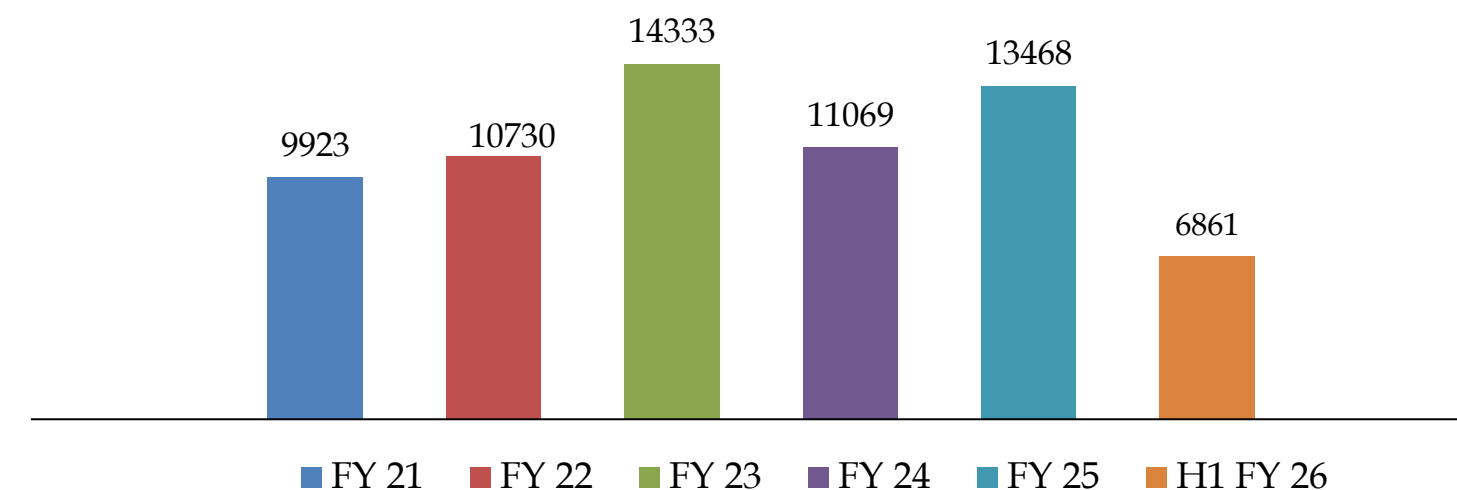


Power

Power Generation (MU)



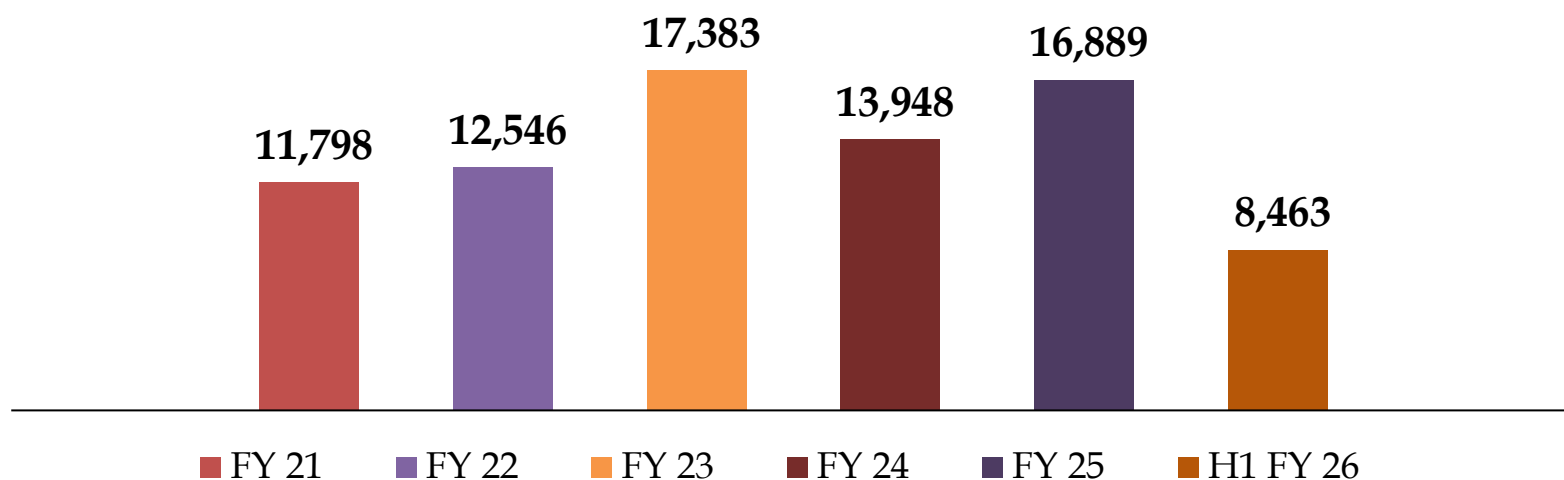
Revenue from power (₹ in Cr)



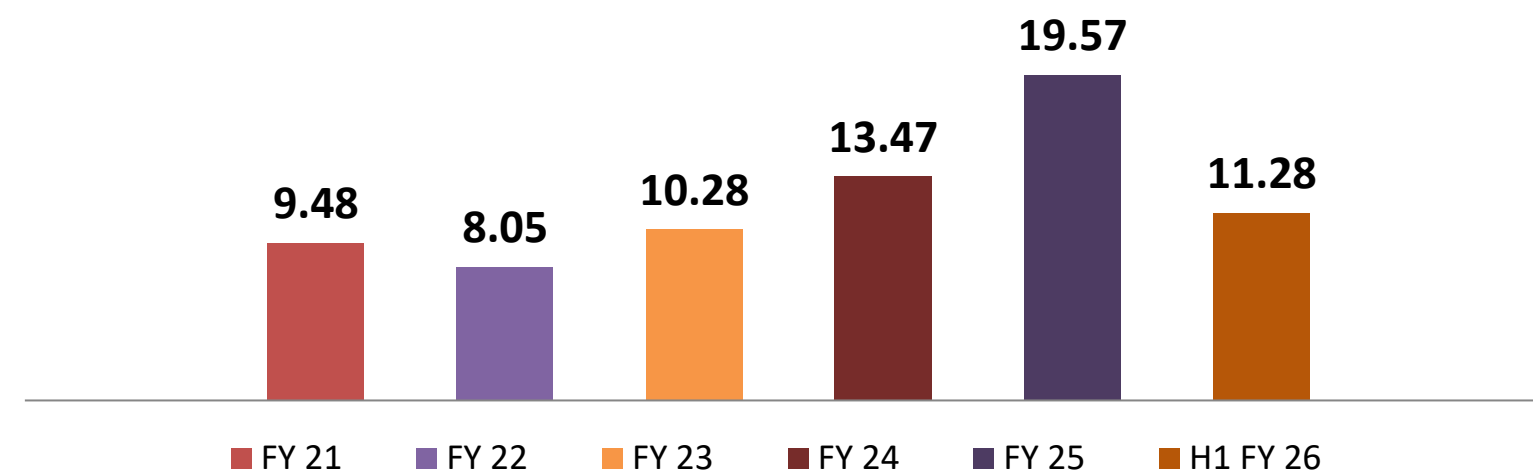
Source: NLCIL Financial Results & Annual Reports

Consolidated Performance for 5 Years & H1 FY 26

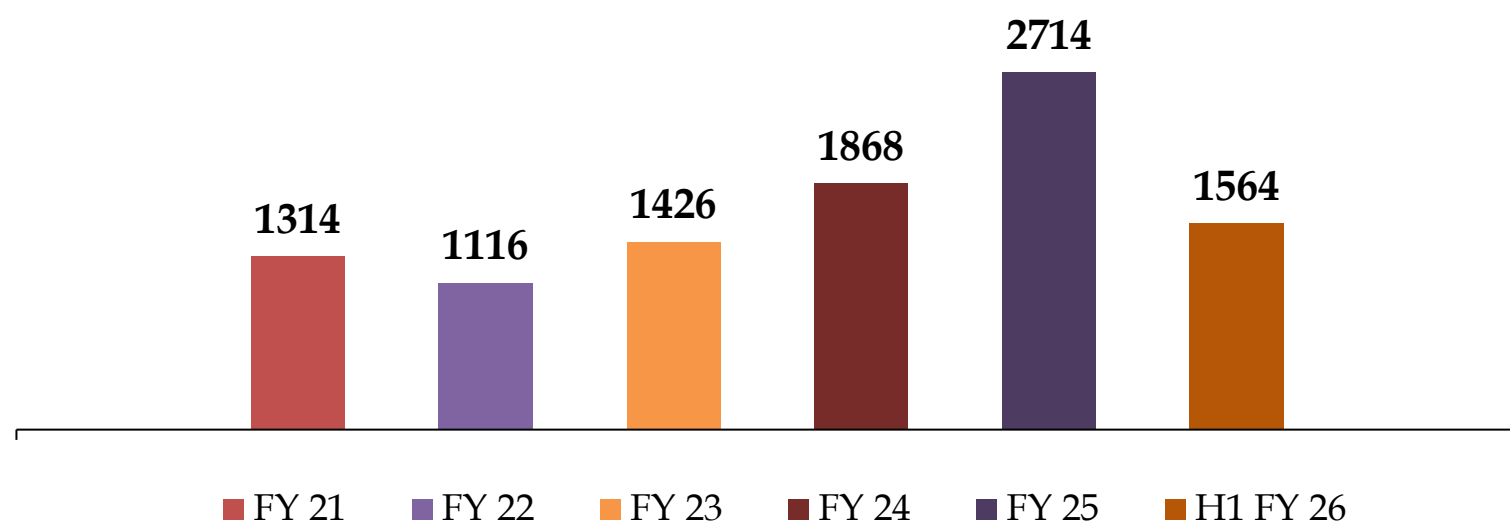
Total Income (₹ in Cr)



Earning Per Share – EPS (in ₹)



Profit After Tax (₹ in Cr)



Income Statement (₹ in Cr)

Particulars	FY21-22	FY 22-23	FY 23-24	FY 24-25	H1 FY 26
Total Income	12,546	17,383	13,948	16,889	8,463
EBITDA *	5,106	4,881	5,556	6,513	3,190
EBITDA Margin (%)	40.70%	28.08%	39.83%	38.56%	37.69%
PAT	1,116	1,426	1,868	2,714	1,564
PAT Margin (%) **	8.89%	8.20%	13.39%	16.07%	18.48%

*EBITDA computed considering Other income, Net Movement in Regulatory Expenses/Income and without considering Exceptional Item.

**PAT Margin computed considering formula of PAT/Total Income.

EXISTING

**Mining : 50.1 MTPA
Capacity**

Lignite : 30.1 MTPA
Coal: 20 MTPA

**Thermal: 5960 MW
Capacity**

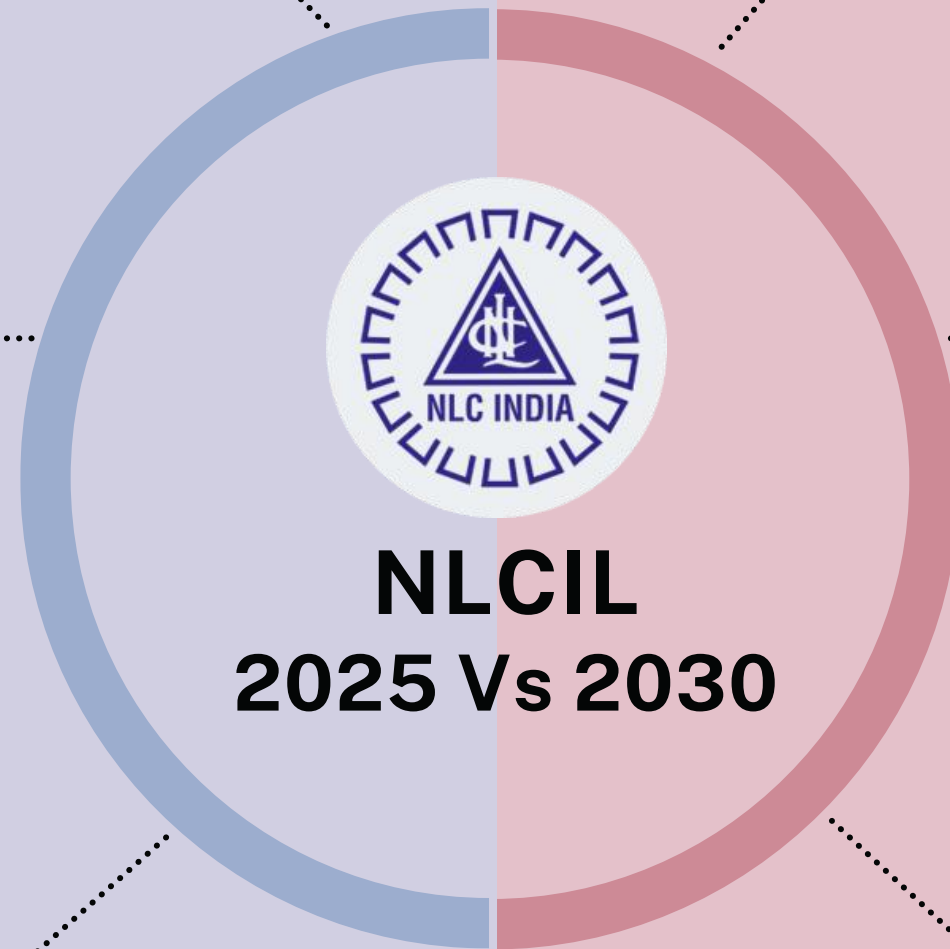
**NLCIL : 3640 MW
JV : 2320 MW***

**RE : 1599 MW
Capacity**

**Solar : 1548 MW
Wind : 51 MW**



NLCIL Outlook



VISION

**Mining : 104.35 MTPA
Capacity**

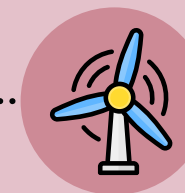
Lignite : 41.35 MTPA
Coal : 62 MTPA
Critical Minerals : 1 MTPA

**Thermal: 10,020 MW
Capacity**

**NLCIL : 7040 MW
JV : 2980 MW**

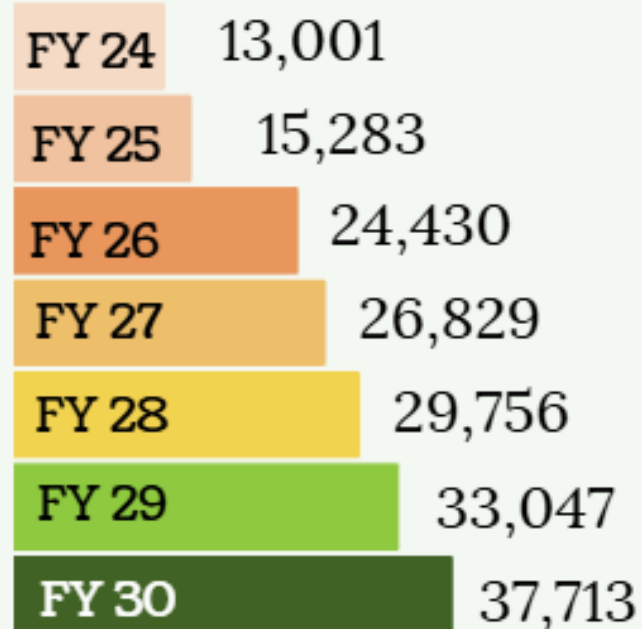
**RE : 10,110 MW
Capacity**

**Solar : 9609 MW
Wind : 501 MW**

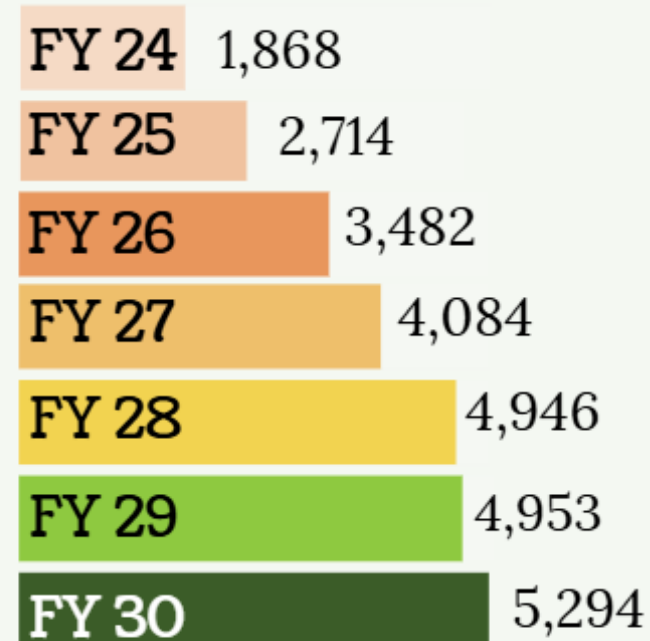


FINANCIAL OVERVIEW - FOR THE NEXT 5 YEARS (₹ IN CR)

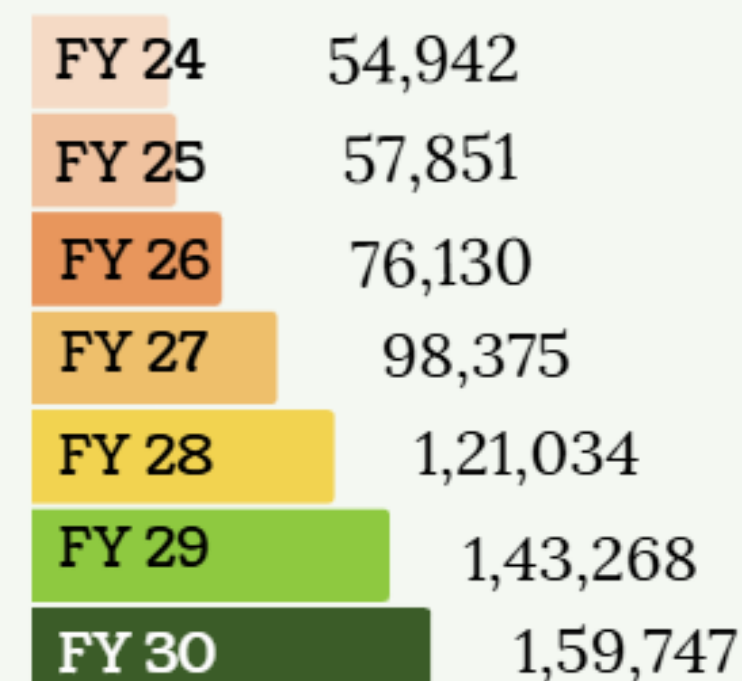
Revenue from Operations



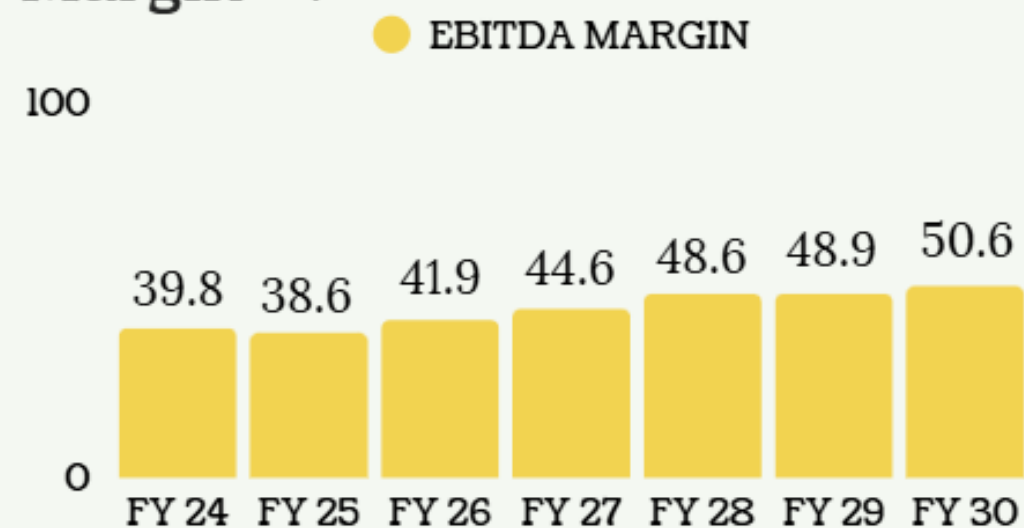
Profit After tax



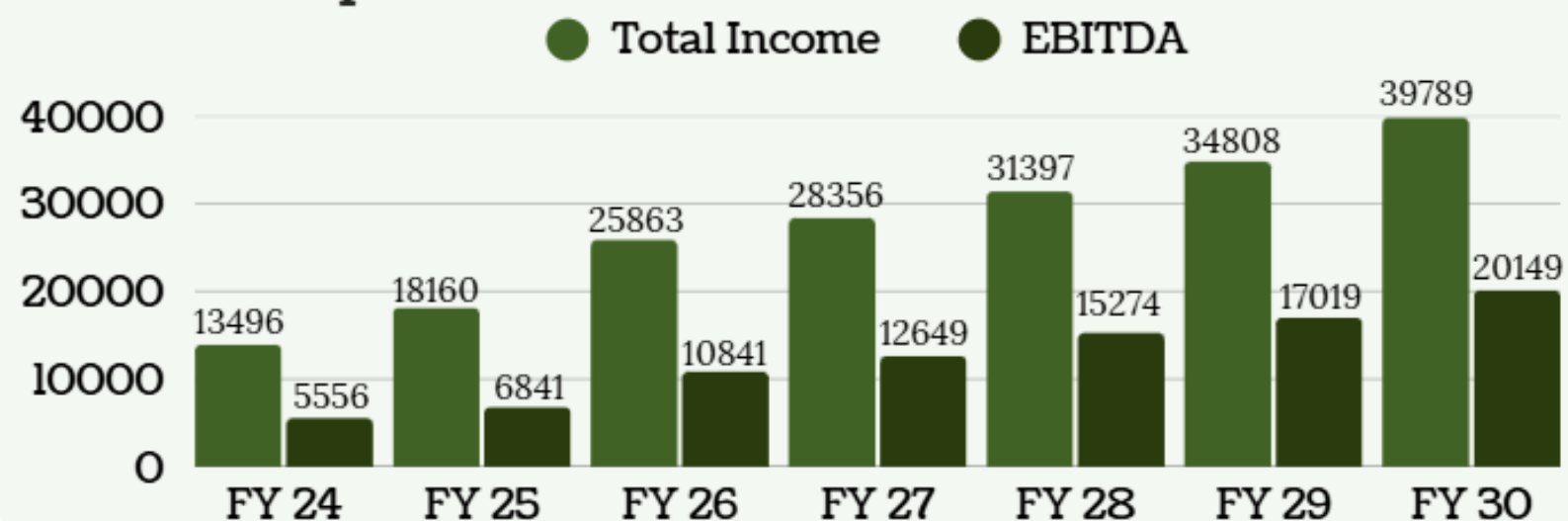
Assets



Margin - %



Financial parameters

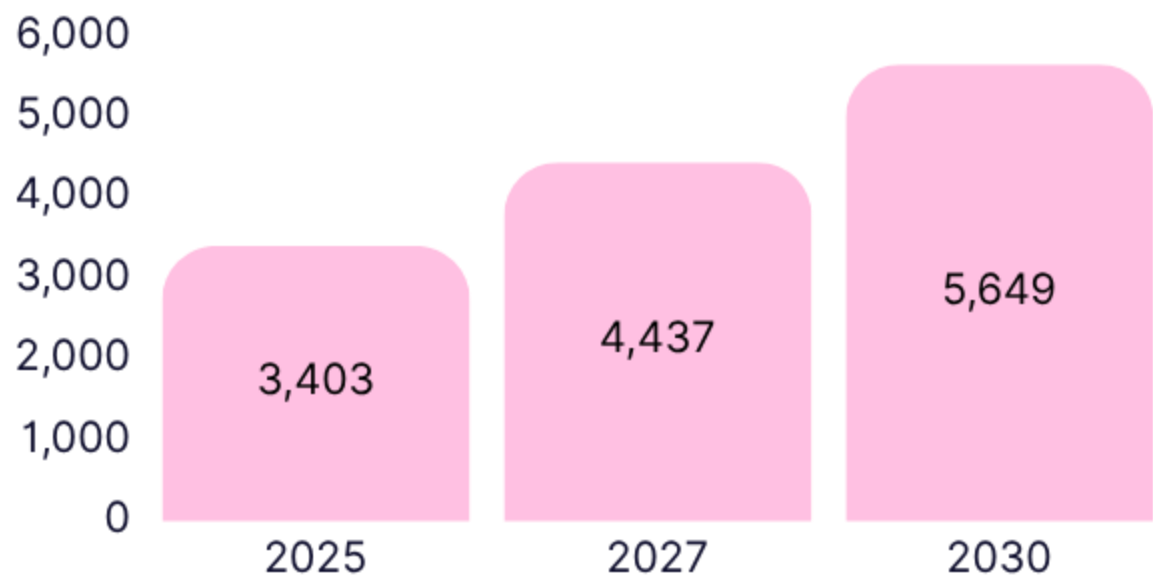


FY 26 - FY 30 Source: Corporate Plan 2030

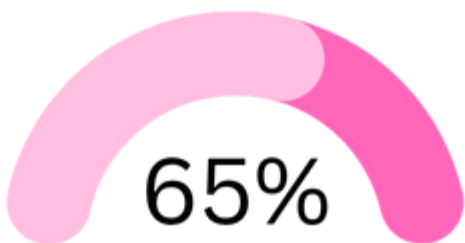
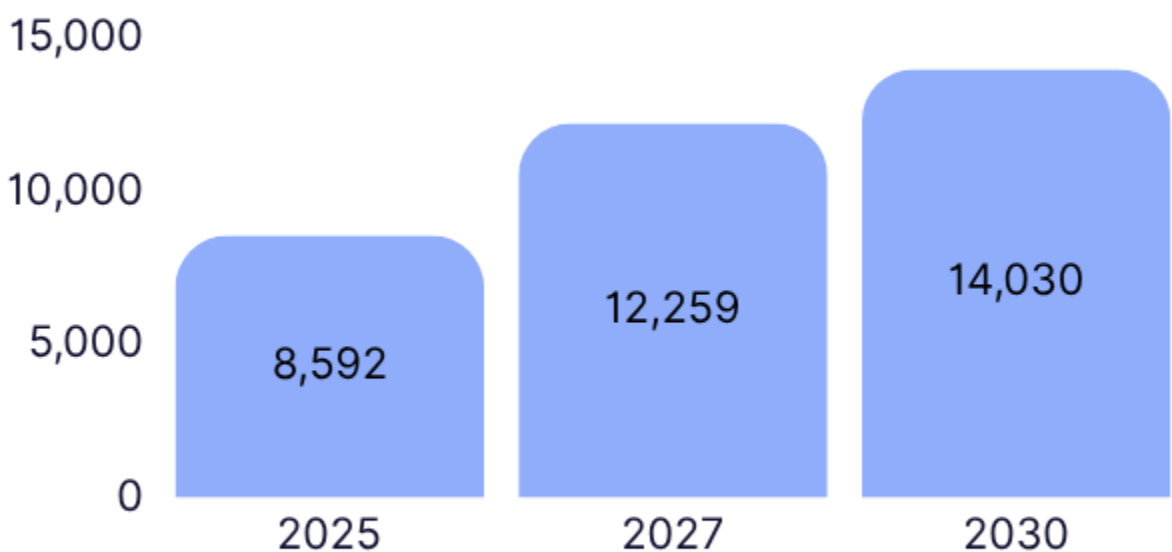
FY 24 & FY 25 - Audited

NLCIL @2030 EQUITY OUTLOOK

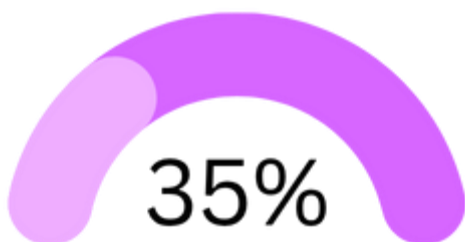
Mines Regulated Equity (RE): (₹) in Cr



Thermal Regulated Equity (RE): (₹) in Cr



₹19,680 Cr
Regulated Equity (RE)

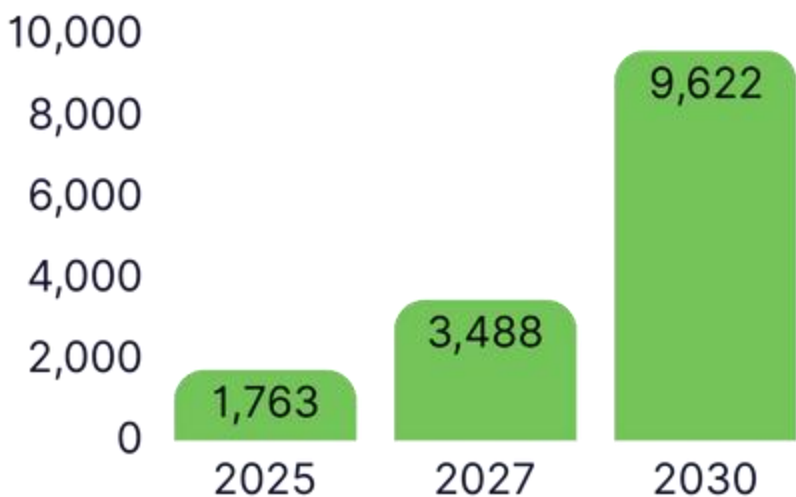


₹10,487 Cr
Non Regulated Equity (NRE)

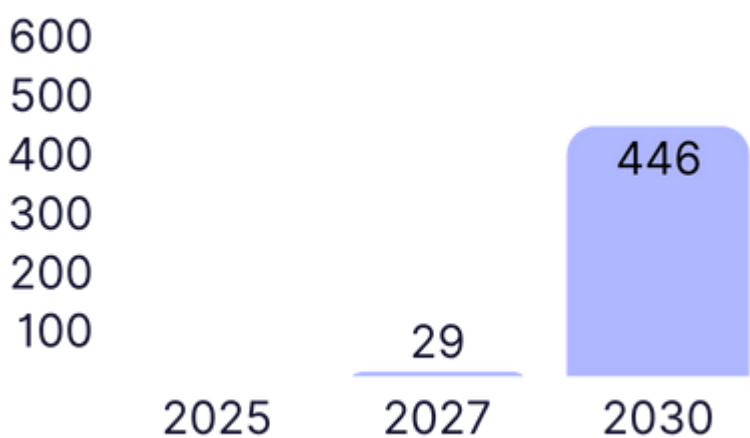
Commercial Mines (NRE): (₹) in Cr



Renewables (NRE): (₹) in Cr



Diversification (NRE): (₹) in Cr

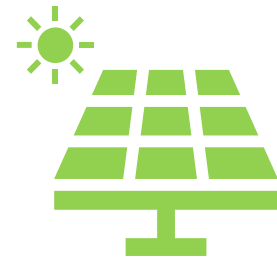


₹30,167 Cr
Overall Equity

NLCIL @2030

(Rs. Crore)

Capex Plan for 5 Years - Rs 1.17 Lakh Crore*



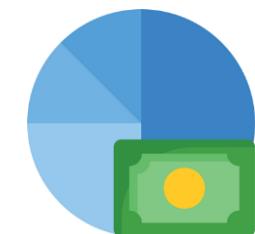
RE Projects	MW	CAPEX
Existing	1,599	-
Ongoing	1,942	9,127
Up Coming	4,969	22,072
Pumped Hydro	1,600	10,400
Total Green	10,110	41,599



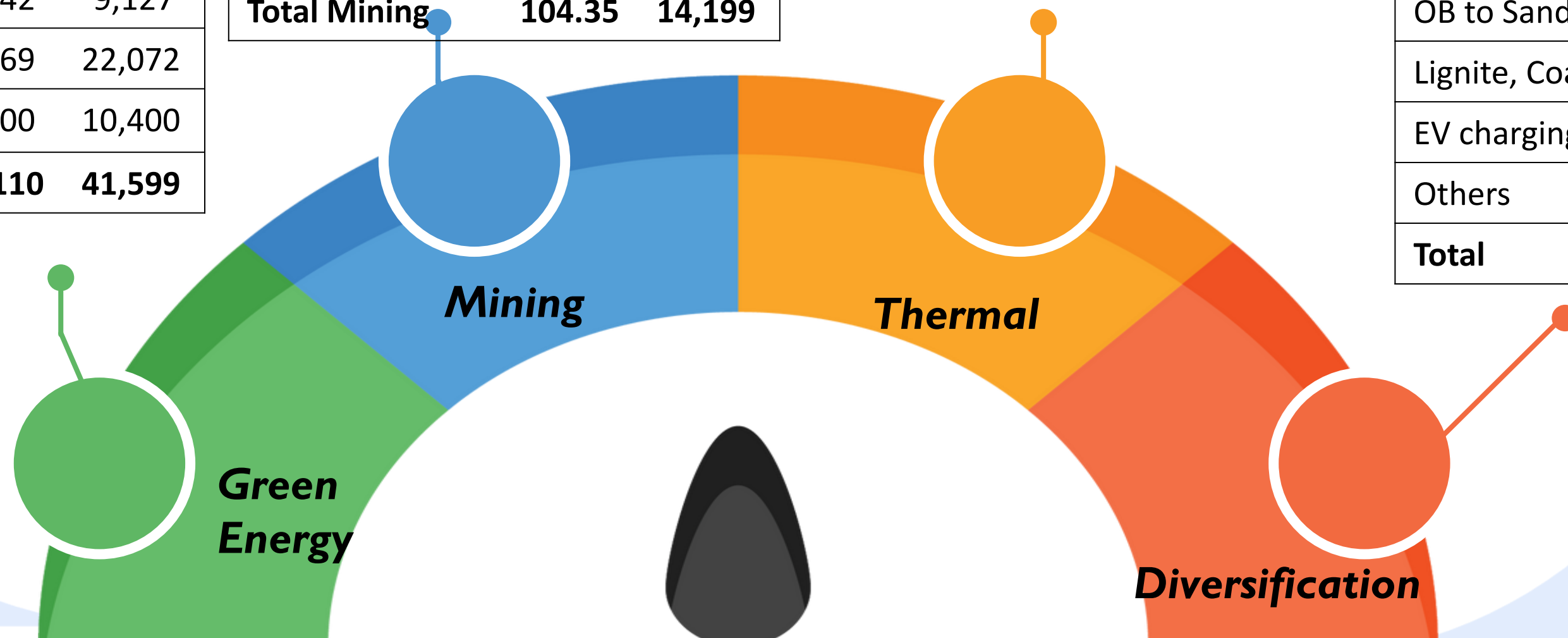
Mining Projects	MTPA	CAPEX
Existing	50.10	-
Ongoing	9	1,559
Up Coming	44.25	9,486
Critical Mineral	1	3,154
Total Mining	104.35	14,199



Thermal Projects	MW	CAPEX
Existing	5,960^	-
Ongoing	660	1,144
Up Coming	3,400	48,837
Total Thermal	10,020	49,981



Diversification	CAPEX
OB to Sand	3
Lignite, Coal Gasification	8,500
EV charging station	1,275
Others	1,323
Total	11,101



* Based on Corporate plan 2030
^ NUPPL 660 MW - COD certificate
awaited from UPSLDC

Ongoing / Upcoming Mining & Thermals Project details - 2030

Mining



On going projects

South Pachwara coal block
Approved cost of ₹ 2,243 Cr 9 MTPA

Expected
Operation on
FY'26

Up Coming projects

Project	MT	Estimated cost	Expected COD
MINE III (Neyveli)	11.5	3,156	Under Planning Stage
Gurha Lignite Mine	1	300	
Bithnok Lignite mine	2.25	600	
Machhakata	30	6,123	Apr 29
North Dhadu	3	1,396	Sep 28
New Patrapara	12	4,000	Nov 29
Critical Minerals	Recently owned by NLCIL & Under planning		

Thermal



On going projects

NUPPL - UP 1,980 MW

Estimated cost of ₹ 21,781 Cr

U I : Dec 24 (Actual)
U II : Nov'25 (Actual)*
U III : Q4 FY26 (Expected)

Up Coming projects

Project	MW	Estimated cost	Expected COD
Odisha Pit head TPS (Phase I)	2400 (3*800)	28,252	LOA Issued U-1 : Feb 30 U-2 : Aug 30 U-3 : Feb 31
Odisha Pit head TPS (Phase II)	800 (1*800)	7,179	Under Planning
TPS II 2nd Expansion	1000	11,653	U-1 : Jul 30 U-2 : Jan 31
Rajasthan Lignite Thermal	375	4,000	Under planning

* NUPPL 660 MW - COD certificate awaited from UPSLDC

Ongoing / Upcoming Renewable Project details - 2030

Renewable

On Going Projects

Project	MW	Estimated cost (₹ in Cr)	Expected COD
Solar 500 MW IREDA	500	3,031	159 MW (Actual), 141 MW by – Dec 25 200 MW by - Mar 26
150MW Wind - Solar Hybrid	150	865	Mar 26
Solar 50 MW (In Neyveli @ Mined out area)	50	218	Dec 25
Solar 600 MW Gujarat	600	3,336	Sep 26
Solar 810 MW (Rajasthan)	810	4,788	Mar 28
Roof top 4 MW & Floating (1MW)	5	22	Dec 25
(BESS) 250 MW / 500 MWhr TNGEI	250	700	Dec 26

Upcoming projects

Project	MW	Estimated cost (₹ in Cr)	Expected COD
Wind project (Odisha)	99	700	Under Planning Stage
Assam JV	1000	5,500	
Rajasthan JV	2000	10,000	
Mined out area	100	590	
Wind (SJVN)	200	1,500	
Hybrid RE (NGEL)	450	3,500	
Pumped storage (Odisha)	750	3,600	
Competitive bidding	2000	10,000	

In alignment with the global best practices and to enhance NLCIL's sustainability profile, NLCIL has appointed two ESG Rating Providers –CareEdge and ICRA for the first time and has obtained a combined average score of **57.4**



Environmental - Score - 42.8 (CareEdge); 46 (ICRA)

(Industry average 40.1)

Achieved 100% safe waste disposal

Various initiatives to conserve biodiversity

Complete utilization of Fly Ash

Working towards

- Ambitious RE Capacity target of 10,110 MW by 2030
- Aiming for a higher score of around 60



Social - Score - 60.5 (CareEdge) ; 76 (ICRA)

(Industry average 56)

Implemented ISO 45001, regular fire, safety and health audits.

Cost incurred on well being of employees increased to 1.5% (Industry average - 0.2%)³⁴

- Fair and equitable compensation across all roles
- Safe and inclusive work environments
- Career growth and learning programs for skill enhancement
- Aiming for a higher score of around 75



Governance - Score - 73.7 (CareEdge) ; 65 (ICRA)

(Industry average 65.5)

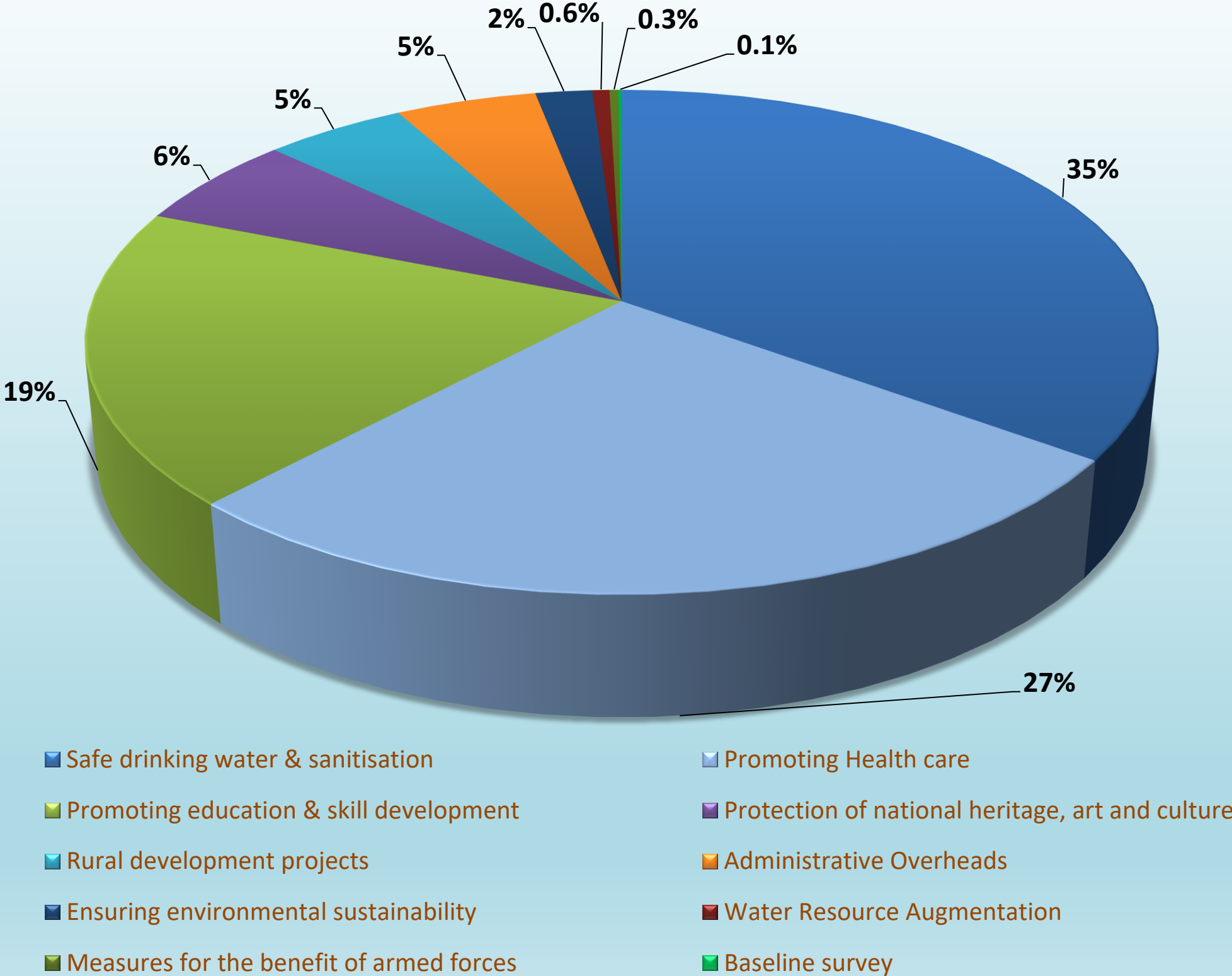
Board level ESG Committee to steer ESG Strategy

Sustainable Development Cell to oversee the implementation of sustainability initiatives

- Ensuring full transparency in financial disclosures and ESG data.
- Implement ESG training for executives.
- Aiming for a higher score of around 85

CSR Initiatives

Amount spent on CSR Initiatives in FY 25 – Rs. 48.63 Cr



Year	Norm	Actual
FY 23	39.65	43.07
FY 24	40.27	47.36
FY 25	43.89	48.63
FY 26	44.87	14.87 (H1)

Green belt development

*Neyveli Township Overview
Green Cover with
191 lakh trees.*



Reclaimed Mined land at Neyveli

New Initiatives – Sustainable Development

Energy Conservation

- Formed 14 industrial service units for adoption of energy conservation measures
- Installation of energy efficient equipment's
- Energy Audit for Thermal Power Stations
- Minimisation of idle running hours in crushers in TPSs
- Timer Processor units are being installed in outdoor lights
- Adding of capacitor banks through induction motors
- 50.77 MU of energy conserved through energy efficiency measures

Technology Absorption

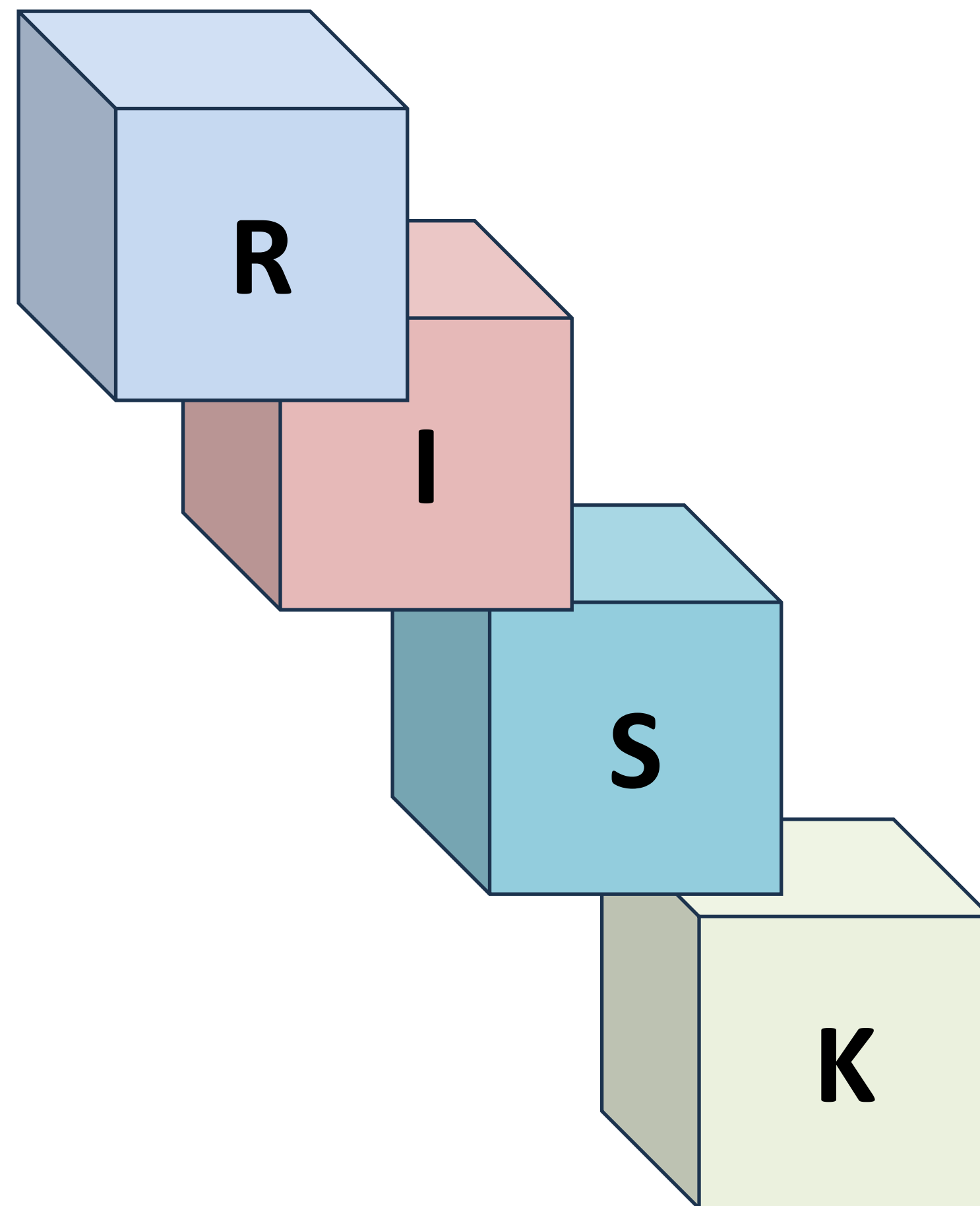
- Exploring alternate use of lignite is in progress.
- Usage of Bio mass pellets blending with coal and lignite as a fuel in line with MoP directions

R & D Initiatives

- Establishing pilot plant for Green Hydrogen Production
- Membrane-less, Chemical free, Plug and Play, Hassle Free; Water & Wastewater Treatment
- Smart IoT Controlled Cultivation of Herbal Crop
- Hydroponics Farming in the Backfilled Mines Area of NLCIL
- Development of Eco-Friendly Geo-Polymer Ash Based green bricks using solar heating
- Activated carbon development using lignite –HA sludge
- Characterization of finding the suitability of lignite/humic acid for semiconductor applications
- Establishing lab scale model for Carbon capture systems.
- LoA issued for 13 R&D projects invited through Expression of Interest.

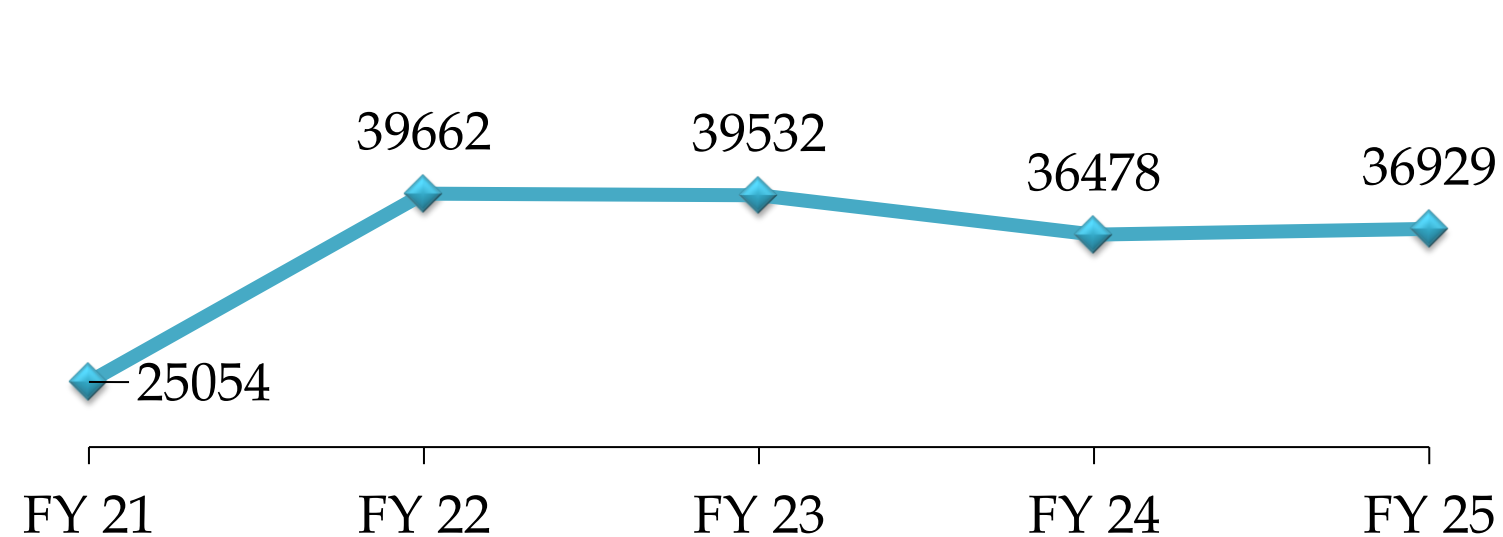
KEY RISKS

- Stringent Norms prescribed by regulatory authority affecting power tariff.
- Cost and time overrun of projects under execution
- Risk due to stringent Environmental norms
- Higher cost of lignite Mining
- Risk in Land acquisition
- Surrender of Power by beneficiaries
- Penal provisions for delay in commissioning of RE projects.

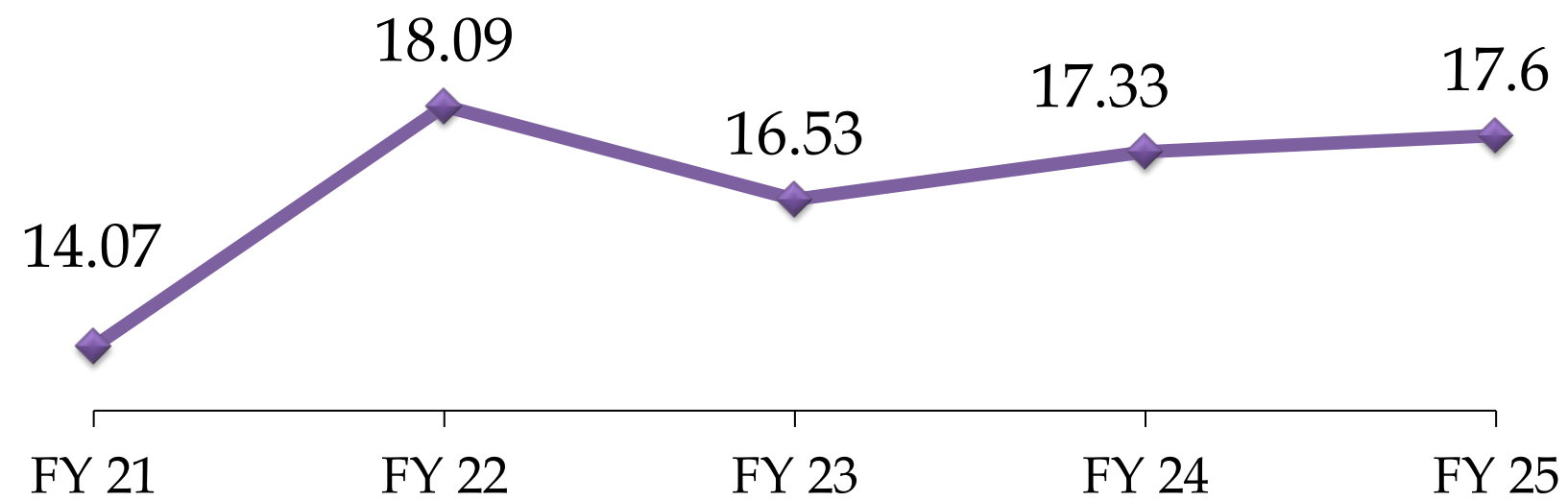


Standalone Efficiency Parameters

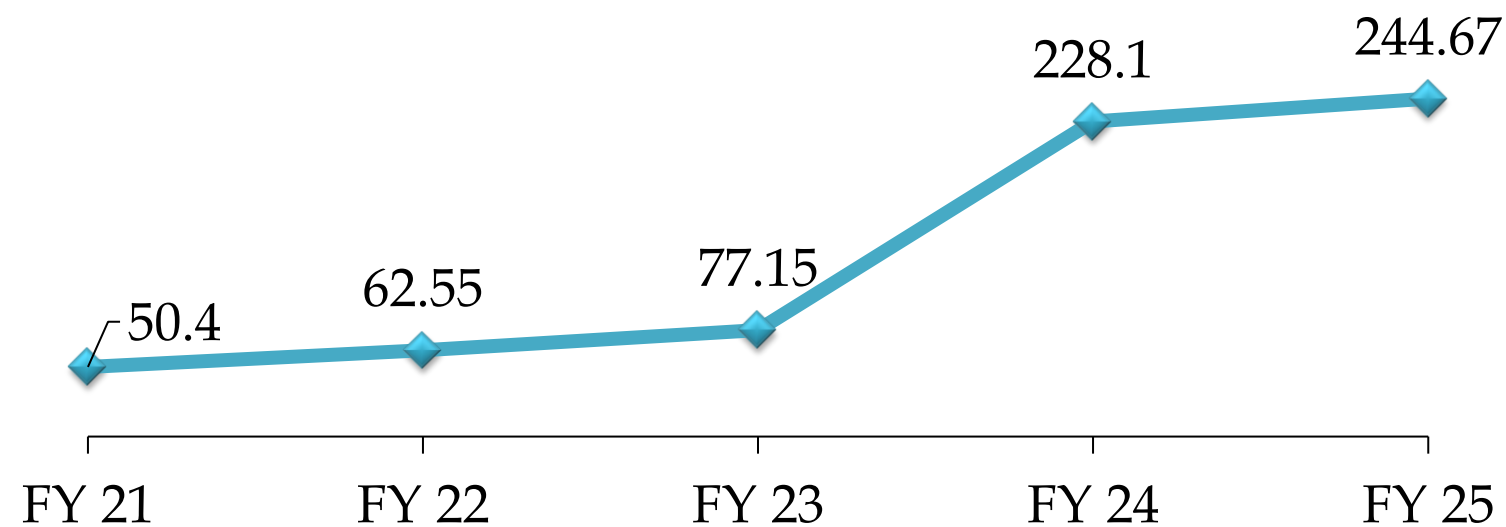
Output per Man Shift - Power (KWhr)



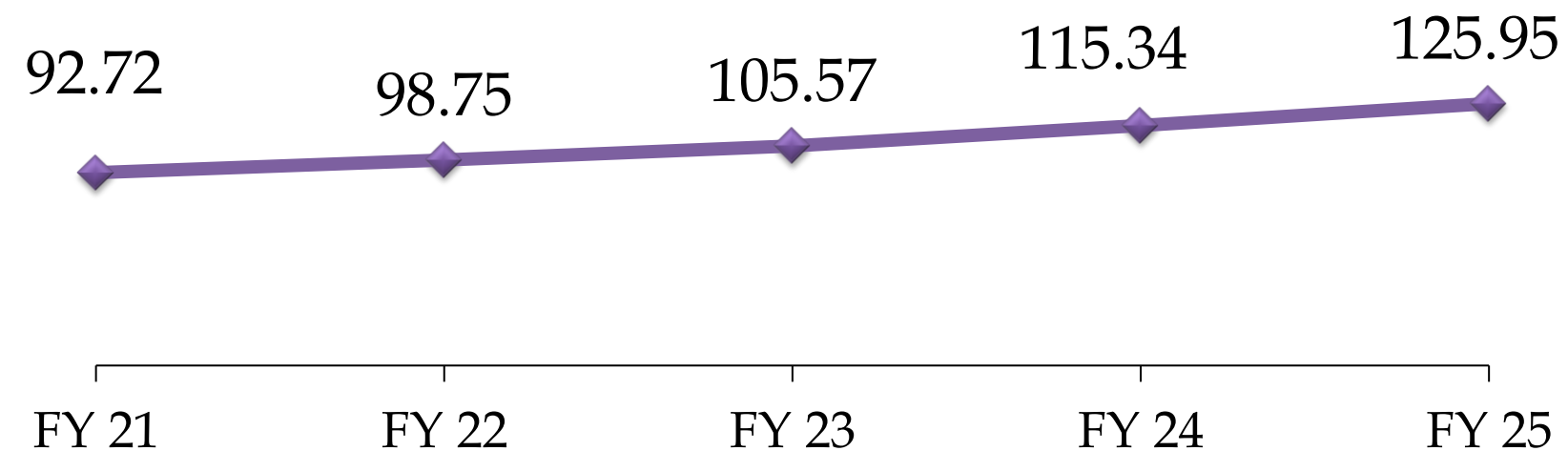
Output per Man Shift – Lignite (in Tonne)



Market price per share (in ₹)



Book value per share (in ₹)



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Investors, Analysts for their continuous support in the
journey of NLCIL.**