











NLC India Limited

A "Navratna" – Government of India Enterprise

Corporate PresentationOctober 2023



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Contents





Company Overview & Performance Highlights



Financial & Operational Performance



Market Opportunity



Growth Plans



Corporate Social Responsibility







Company Overview & Performance Highlights



NLC India Ltd | Introduction







A 'Navratna' CPSE incorporated in 1956. Under the administrative control of Ministry of Coal



Paid up Equity Share Capital - Rs. 1,386.64 Crore (GoI holding - 79.20% as on 25.10.2023)



Mining, Power Generation, Trading of Power and Consultancy services



Regional Presence to National Level Presence



Advanced Technology





Robust Financial Performance in Revenue, Profit and Net worth. Highest domestic credit rating. Consistent track record of Dividend.



Skilled Manpower



Present Composition of Board - Total 11 Directors (5 Functional Directors including CMD, 2 Government Nominee Directors and 4 Independent Directors).*

* Govt. of India has sanctioned the total strength of 16 Directors on the Board of the Company but presently, the Board comprises of 11 no.s of Directors. Ministry of Coal, the Administrative Ministry, has been appraised to fill up the post for one functional director and four independent directors.



Board of Directors





Shri M. Prasanna Kumar Chairman and Managing Director

Part-time Official Director



Smt. Vismita Tej (IRS) Additional Secretary, Ministry of Coal, GoI.



Dr. Beela Rajesh (IAS)Principal Secretary to Govt of TN,
Energy Department



Shri K.Mohan ReddyDirector - Planning & Projects



Dr. Suresh Chandra SumanDirector - Mines
Director - Finance (Addl. Charge)

Functional Directors



Shri Samir SwarupDirector – Human Resource



Shri M. Venkatachalam Director – Power



Shri Subrata Chaudhuri Independent Director



Shri Prakash Mishra Independent Director

Independent Directors



Prof. Nivedita Srivastava Independent Director



Shri M.T.Ramesh Independent Director

Note: Composition of the Board of Directors as on 25.10.2023



Vision & Mission and Core Values



Vision

To emerge as a leading Mining and Power Company, with social responsiveness accelerating Nation's growth

ESG Vision:

To continue to be a socially responsive company.



- Continue to develop and sustain expertise in Power and Mining with focus on growth and financial strength
- Be socially responsive, achieve sustainable development and be sensitive to emerging environmental issues
- Strive to achieve excellence in processes and practices
- To nurture talent, encourage innovation and foster collaborative culture

ESG Mission

• To play an active role in society and be sensitive to emerging environment issues.

Core Values

N- National Orientation C - Customer Focus

L - Learning, Development and Resilience O - Organisational Pride and Growing Together

C- Commitment to Excellence M - Mutual Trust and Teamwork

I – Innovation and Creativity M - Motivation

L – Loyalty and Leadership I – Integrity, Accountability, and Transparency

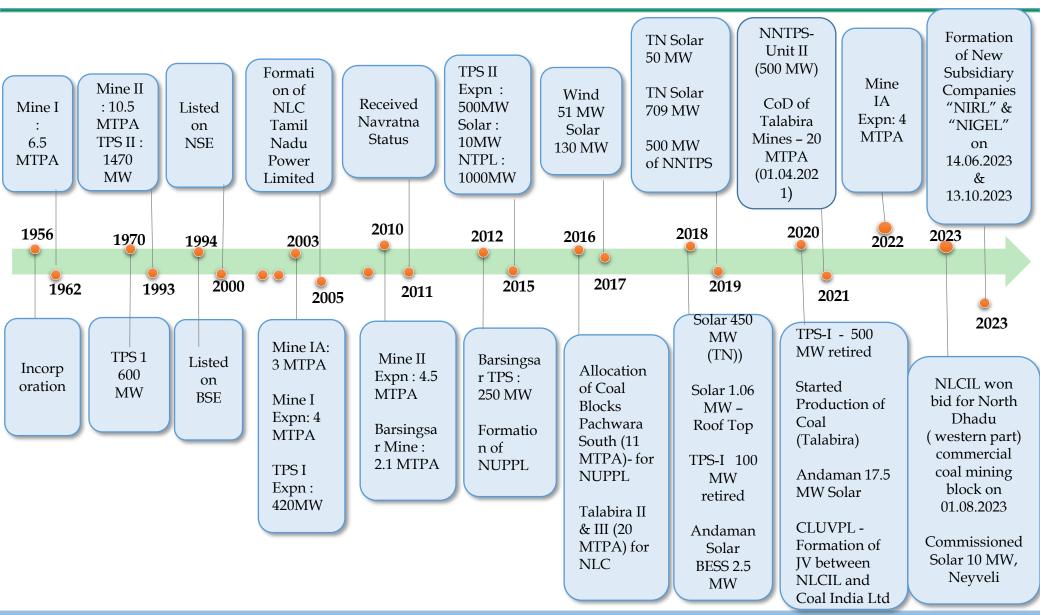
T - Total Quality and Total Wellness

S - Safety and Sustainability



Evolution & Key Milestones

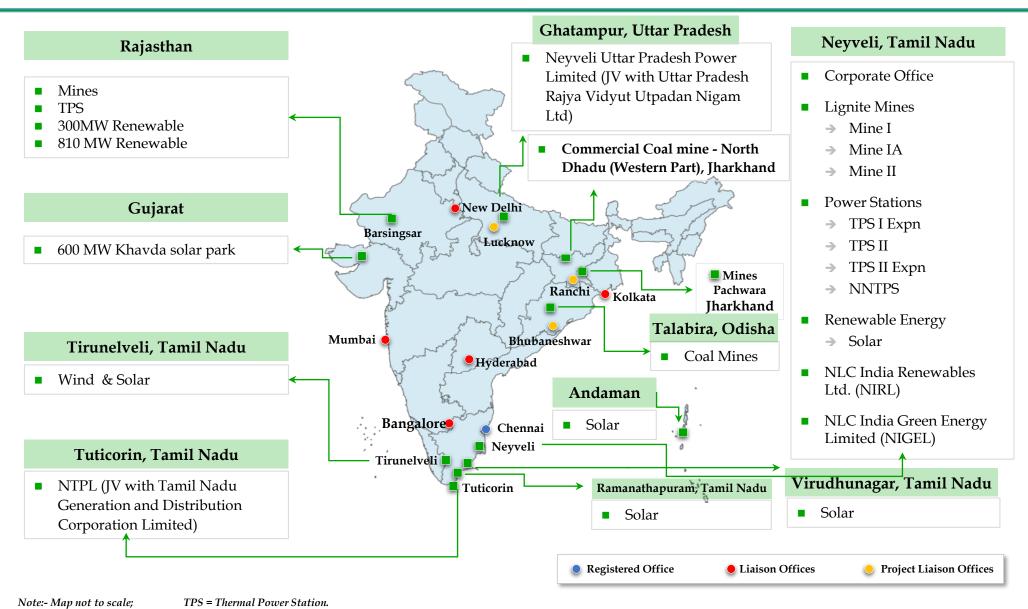






Pan India Presence

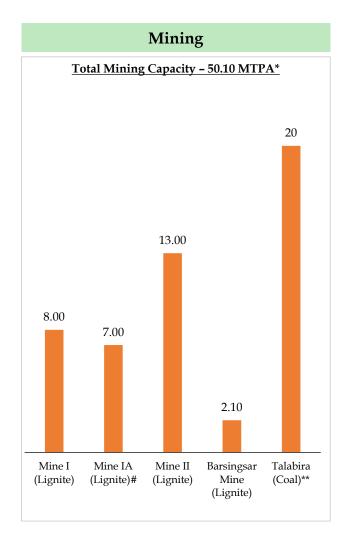


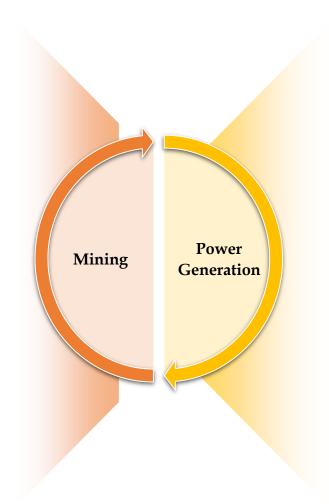


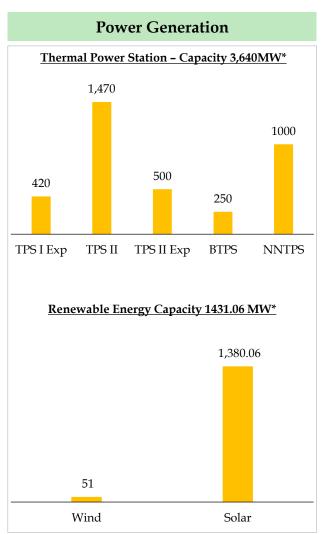


NLCIL's Core Business









CoD of Mine IA Exp is on 01.04.2022 and achievement of full capacity of 4 MTPA expected by 2028

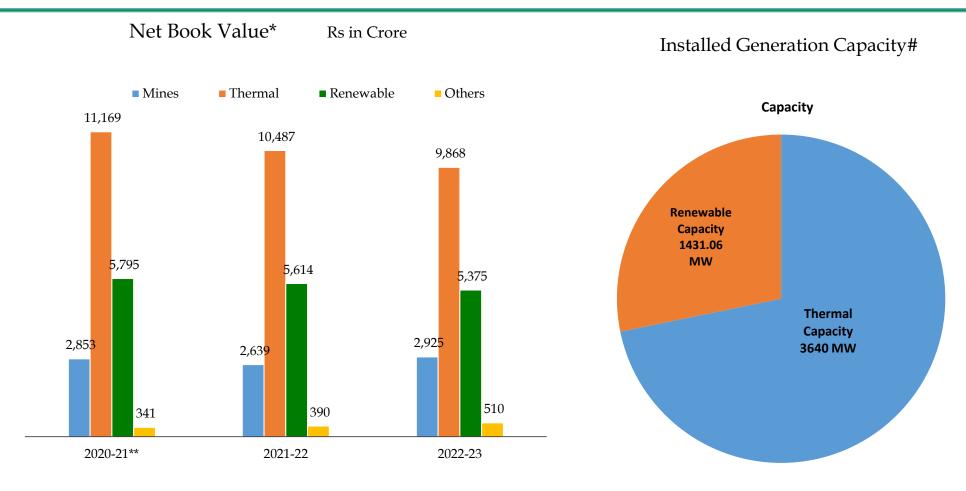
^{*}Existing Capacity as on 30.09.2023.

^{**} CoD of Talabira Coal Mines is on 01.04.2021 Achievement of Full Capacity expected by Jan 2027



Segment Investments & Green Portfolio





#As on 30.09.2023

NLC India Limited | Corporate Presentation

October 2023

^{*}Note : Source from NLCIL Financial Results/Annual Reports and figures representing NLCIL Standalone as on 31st March'2023
** Restated



Strong In-House Capabilities



Expertise in Open Cast Mining & Power Generation

Lignite / Coal Resources for Captive Consumption

Lignite / Coal Mining of NLCIL

Mining

- Vast experience in operation, maintenance and project management and consultancy in open- cast mining
- Asset bank of specialised mining equipments for open cast mining:
 - German excavation technology
 - → 31 Numbers of Bucket Wheel Excavators
 - 5 Number of Reclaimers
 - → Conveyor length -111.99 KMs

Power Generation

- Experience in operating lignite based thermal power station and consultancy in Renewable power project.
- NLCIL is the 1st Company to cross 1 GW of renewable energy, which is highest ever achieved by any CPSE.
- Strong in-house capabilities in renewable energy Project Management, Operation and Maintenance and Basic Engineering.

- Captive fuel source with power plants located at the pit heads of Lignite mines
- Greater flexibility in terms of adjusting the lignite production to adjust for variations in power demands and power generation at thermal power plants
- Out of total measured lignite reserves of 7511.52 Million Tonne in India as on 31.03.2023 Neyveli Lignite Field, Barsingsar, Bithnok and Hadla of NLCIL accounts for 5203.05 Million Tonne.
- Coal from Talabira is presently transferred /sold to NTPL,NTPC and Open sales
- Talabira Coal mines Production in FY 2023-24 (Upto September 23) is 4.60
 MT

- All India Lignite production during 2022-23 is 42.48 Million Tonne. Out of the same NLCIL share is 23.53 Million Tonne, which is 55.39% as compared to 52.32% in FY 2021-22.
- Operating the Talabira Coal mine through MDO Mode with target of attaining full rated capacity by 2027-28















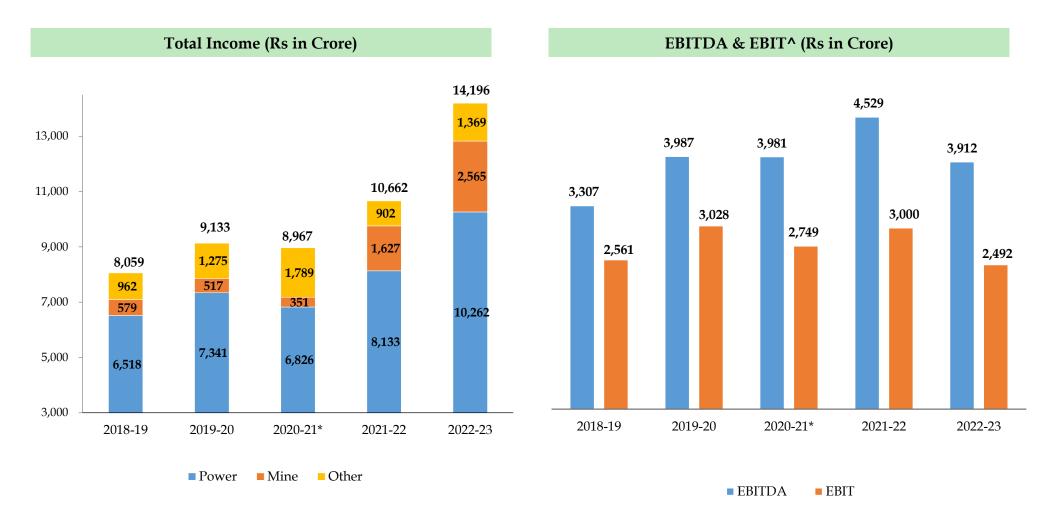




Financial & Operational Performance







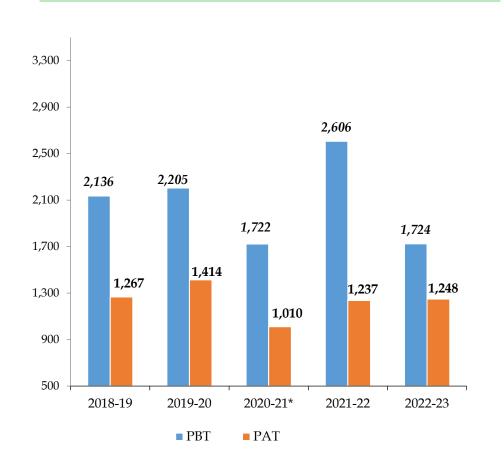
^{*} Restated 2020-21

[^] EBITDA, EBIT computed considering Net Movement in Regulatory Expenses / Income and without considering Exceptional Item. Note: Source from NLCIL Financial Results & Annual Reports and figures representing NLCIL Standalone;





PBT & PAT (Rs in Crore)



Key Financial Ratios

	2018-19	2019-20*	2020-21*	2021-22	2022-23
OPM^ (%)	20.58	22.90	13.65	21.66	11.73
NPM (%)	15.72	15.48	13.78	12.47	11.71
ROCE (%)	4.58	4.59	9.10	11.29	9.27
RONW (%)	10.22	11.85	7.86	9.03	8.53
Current Ratio	1.12	1.22	1.23	1.64	1.85
Quick Ratio	0.91	1.02	0.99	1.36	1.65

^{*} Restated financials as at 01.04.2020 and FY 2020-21

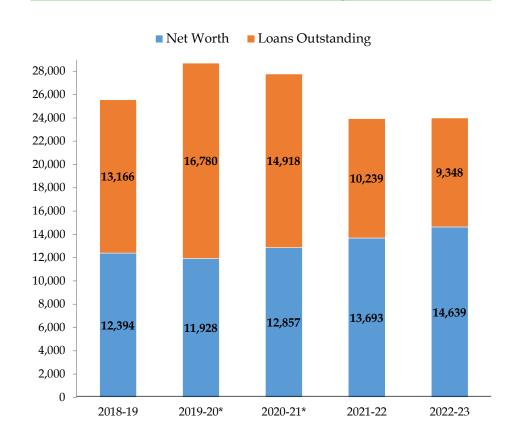
[^] OPM computed considering Net Movement in Regulatory Expenses/Income and without considering Exceptional Item.

[#] PBT considering Net Movement in Regulatory Deferral Income/Expenses. ROCE is EBIT without Exceptional/Capital Employed Note: Source from NLCIL Financial Results & Annual Reports and figures representing NLCIL Standalone;





Networth & Loans Outstanding (Rs in Crore)



Credit Ratings (Long Term Borrowings)

Agency	Rating
CRISIL	AAA/Stable
ICRA	AAA/Stable
CARE	AAA/Stable
Infomerics	AAA/Stable
India Rating	AAA/Stable

Credit Ratings (Commercial Paper)

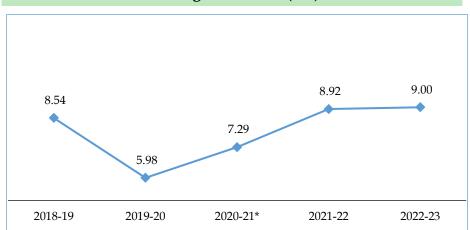
Agency	Rating
CARE	A 1+
India Rating	A 1+

Note: Source from NLCIL Financial Results & Annual Reports and figures representing NLCIL Standalone as on 31st March'2023 * Restated financials as at 01.04.2020 and FY 2020-21

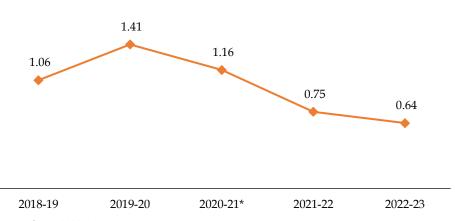




Earnings Per Share (Rs.)

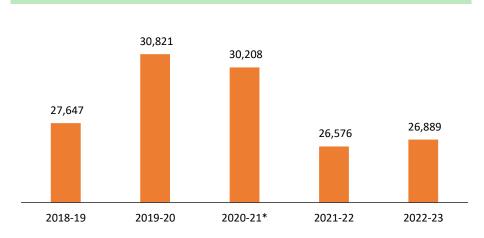


Debt-Equity ratio



^{*}Restated FY: 2020-21

#Capital Employed (Rs in Crore)



^Dividend Trend (Rs in Crore)



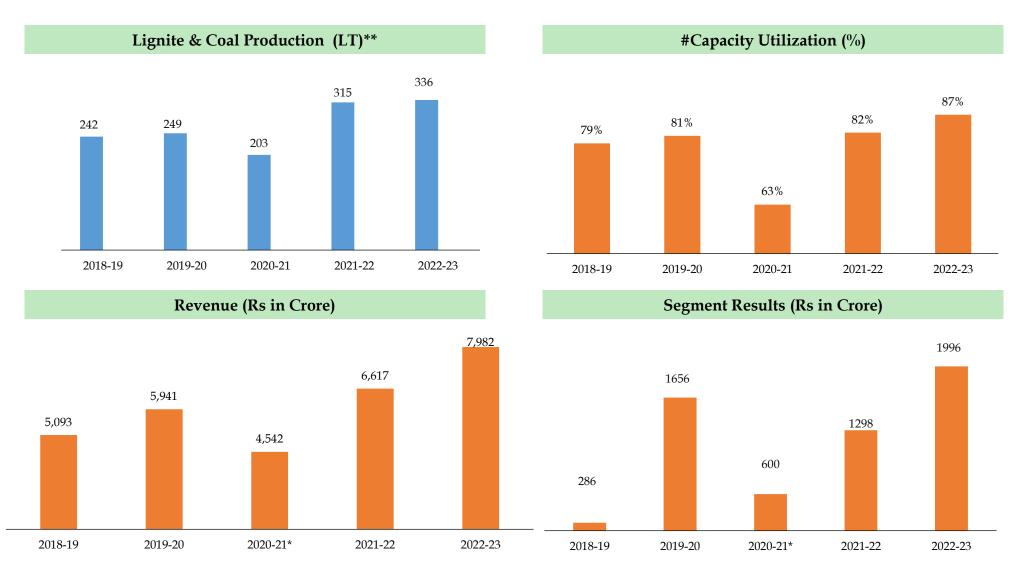
[^] Dividend is on Payment basis

[#] Capital employed is tangible net worth plus outstanding borrowings and DTL less Intangible Assets Note: Source from NLCIL Financial Results & Annual Reports and figures representing NLCIL Standalone



Operational Performance - Mining Segment

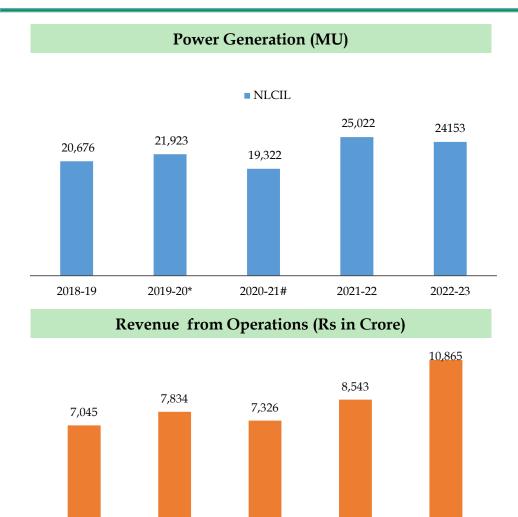






Operational Performance - Power Segment





2020-21^

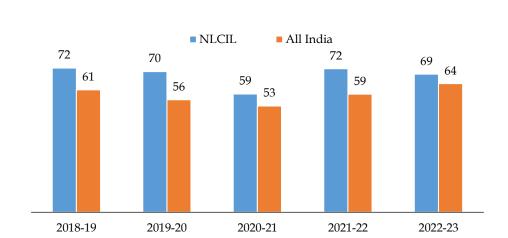
* Includes infirm power of NNTPS Unit-I and 709 MW Solar #Includes infirm power of NNTPS Unit II Source: Standalone Financial Results FY 2022-23

2019-20

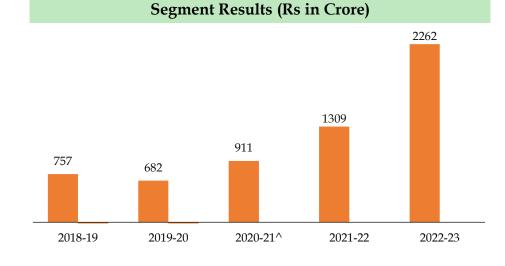
2018-19



2022-23



PLF (%) Comparison - Thermal

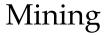


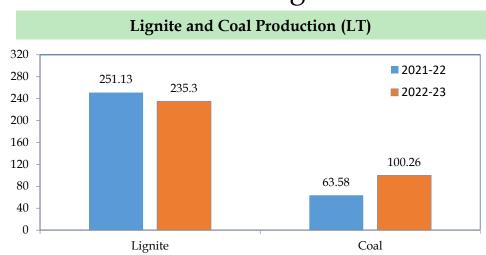
2021-22



Standalone Performance-Segment (2021-22 Vs.2022-23)





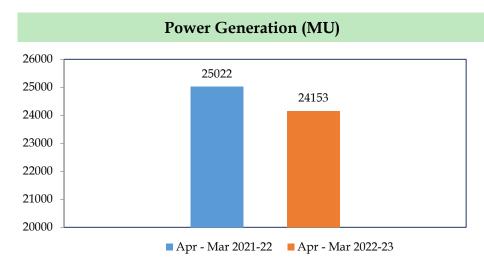


Revenue (Rs in Crore)

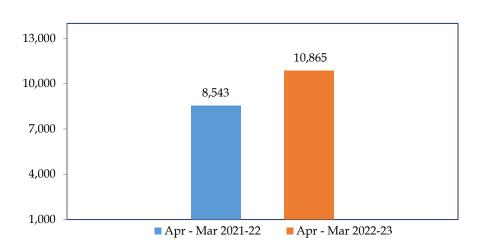


Source: Quarterly financial results

Power



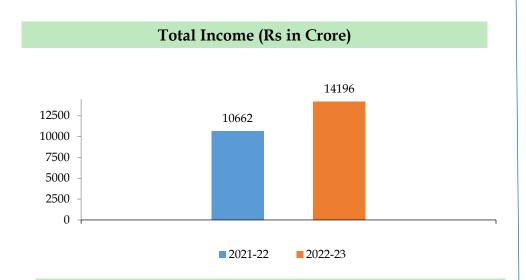
Revenue (Rs in Crore)

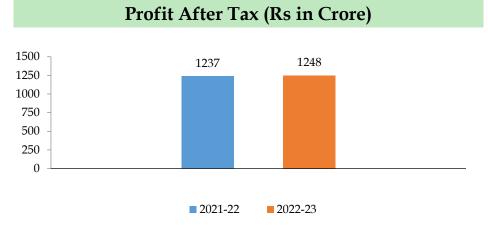




Standalone Performance - (2021-22 Vs. 2022-23)







Earning Per Share (Rs.) – EPS 12 – 9 – 6 – 3 – 0 — 2021-22 —2022-23

Income Statement (Rs in Crore)

Particulars	FY 20-21**	FY 21-22	FY 22-23
Total Income	8,967	10,662	14,196
EBITDA *	3,981	4,529	3,912
EBITDA Margin (%)	44.40%	42.47%	27.56%
PAT	1,010	1,237	1,248
PAT Margin (%)	11.27%	11.60%	8.79%

Source: Quarterly financial results

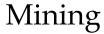
**Restated FY: 2020-21

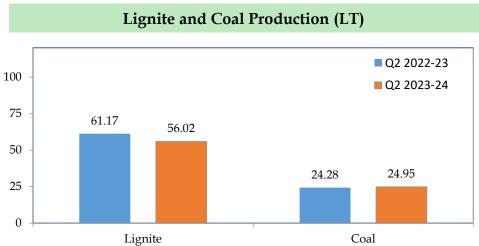
^{*} EBITDA computed considering Net Movement in Regulatory Expenses/Income and without considering Exceptional Item.



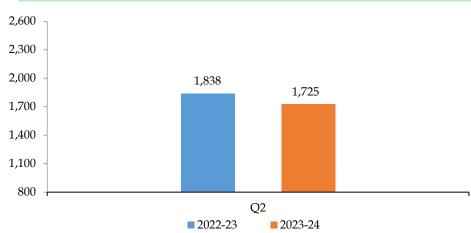
Quarter 2 - Standalone Performance-Segment (2022-23 Vs.2023-24)





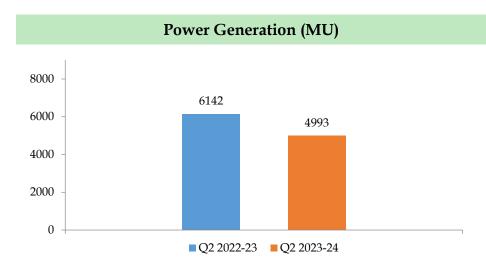


Revenue (Rs in Crore)



Source: Quarterly financial results

Power



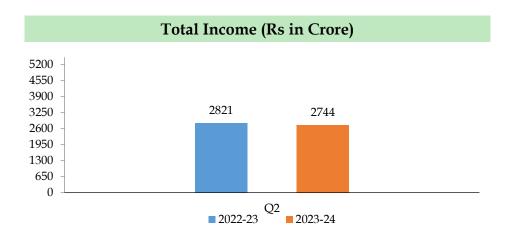


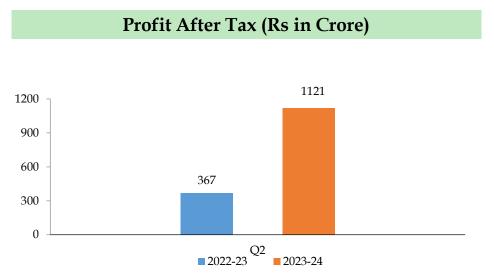


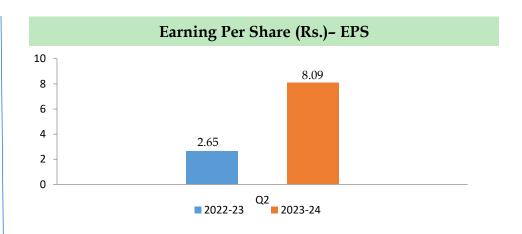


Quarter 2 Standalone Performance - (2022-23 Vs. 2023-24)









Quarterly Income Statement (Rs in Crore)

Particulars	Dec 22	Mar 23	June 23	Sep 23
Total Income	3163.11	5,035.11	2,689.65	2,744.18
EBITDA *	(185.42)	1,700.08	1,028.47	2,249.84
EBITDA Margin (%)	(5.86)%	33.76%	38.24%	81.99%
PAT	(398.84)	773.80	331.02	1,121.41
PAT Margin (%)	(12.61)%	15.37%	12.31%	40.87%

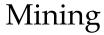
Source: Quarterly financial results

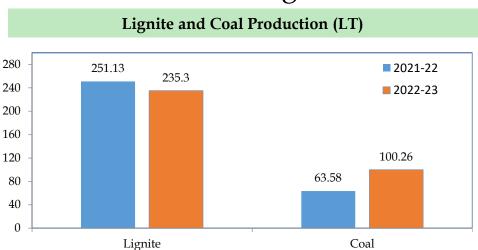
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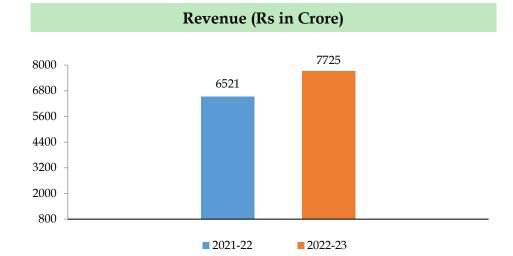


Consolidated Performance-Segment (2021-22 Vs.2022-23)







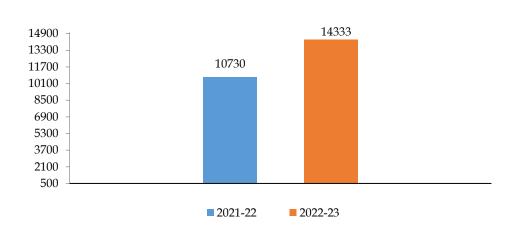






Power

Revenue (Rs in Crore)

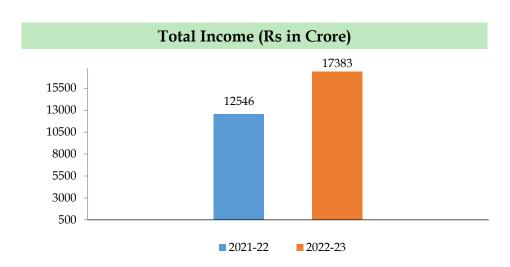


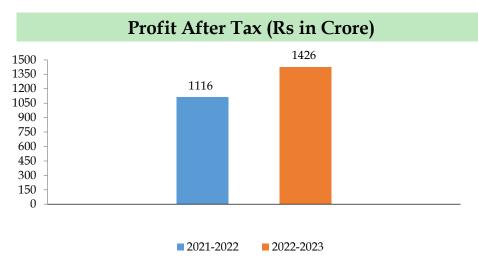
Source: Quarterly financial results

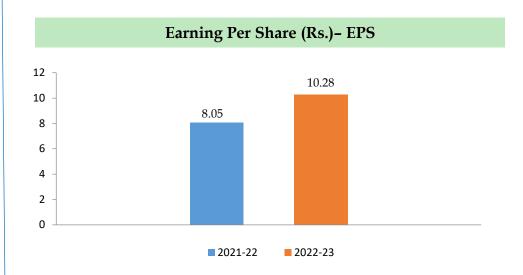


Consolidated Performance - (2021-22 Vs. 2022-23)









Income Statement (Rs in Crore)

Particulars	FY 20-21**	FY21-22	FY 22-23
Total Income	11,798	12,546	17,383
EBITDA *	5,218	5,106	4,881
EBITDA Margin (%)	44.23%	40.70%	28.08%
PAT	1314	1,116	1,426
PAT Margin (%)	11.14%	8.89%	8.20%

 $Source: \ Quarterly\ financial\ results$

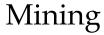
** Restated FY: 2020-21

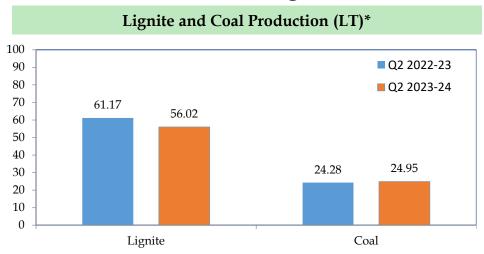
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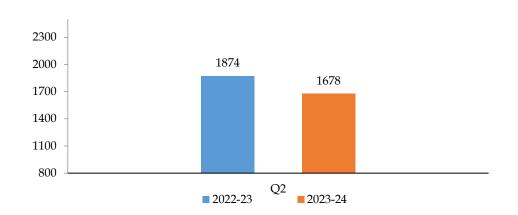
Quarter 2 - Consolidated Performance-Segment (2022-23 Vs 2023-24)





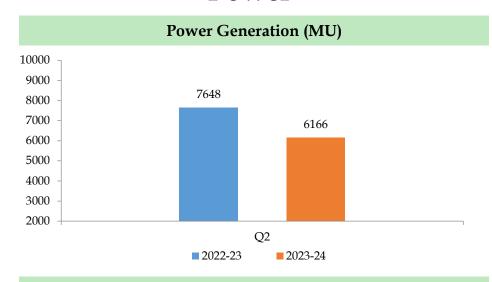


Revenue (Rs in Crore)

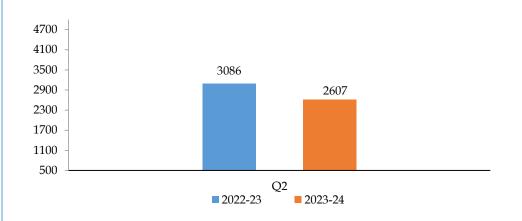


Source: Quarterly financial results

Power



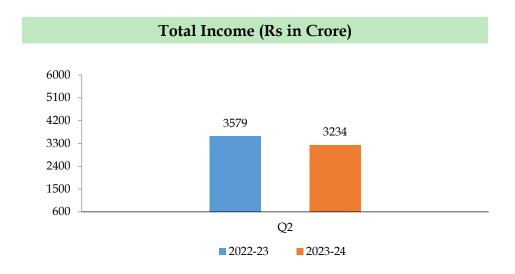
Revenue (Rs in Crore)

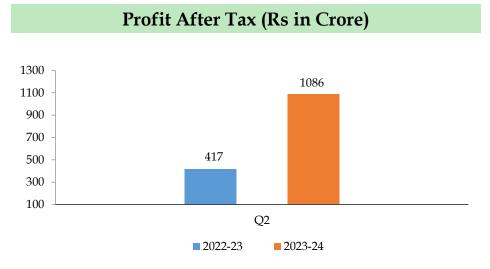


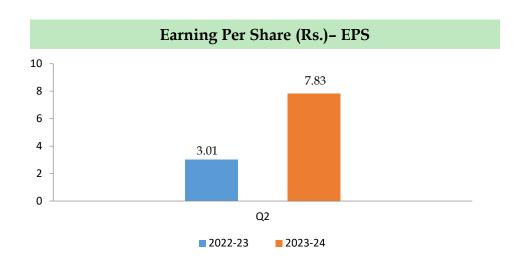


Quarter 2 Consolidated Performance - (2022-23 Vs 2023-24)









Quarterly Income Statement (Rs in Crore)

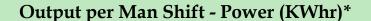
Particulars	Dec 22	Mar 23	June 23	Sep 23
Total Income	3982.49	5855.57	3428.48	3,234.03
EBITDA *	25.13	1957.57	1305.80	2,369.55
EBITDA Margin (%)	0.63%	33.43%	38.09%	73.27%
PAT	(396.35)	836.59	413.57	1,085.93
PAT Margin (%)	(9.95%)	14.29%	12.06%	33.58%

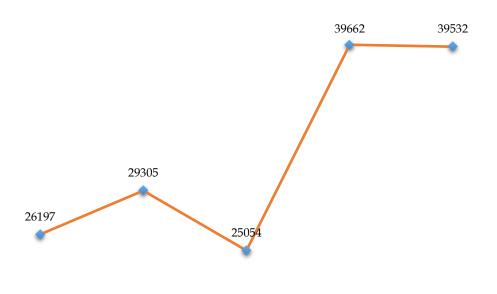
Source: Quarterly financial results *EBITDA computed considering Net Movement in Regulatory Expenses/Income and without considering Exceptional Item.



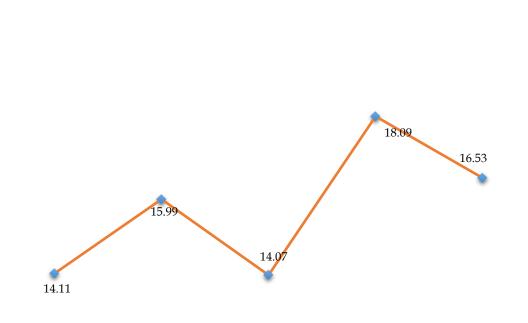
Efficiency Parameters

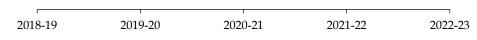




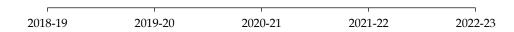


Output per Man Shift - Lignite (in Tonne)*





^{*} Source from NLCIL Financial Results & Annual Reports and figures representing NLCIL Standalone









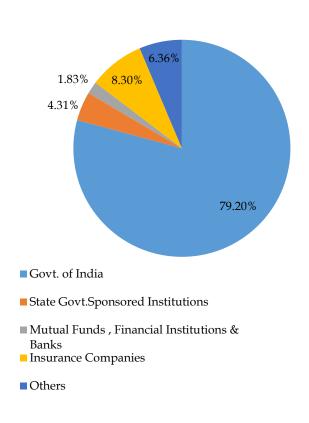
Market Opportunity



Shareholding Pattern



Shareholding Pattern*



^{*}Shareholding Pattern as on 30.09.2023 #Market Cap as on 25.10.2023 (Closing Price of NSE @ Rs. 122.25)

No. of Shareholders

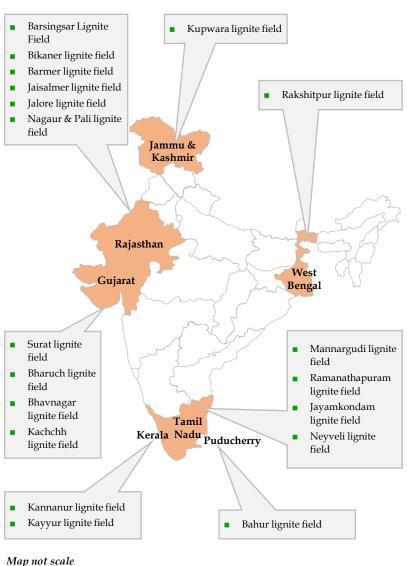
(A) Promoter & Promoter Group	
Govt. of India	1
(B) Public	
State Govt Sponsored Institutions	5
Mutual Funds , Financial Institutions, Banks & Foreign Portfolio Investors	75
Insurance	6
Others	1,69,513
Total	1,69,600

Market Cap - Rs. 16,951.63 *Crore#*



Lignite Reserves in India





State wise Geological resources in MT as on 01.04.2023

State	Measured	Indicated	Inferred	Grand Total
Puducherry	0.00	405.61	11.00	416.61
Tamil Nadu	5023.09	21885.01	10688.48	37596.58
Rajasthan	1203.85	3108.55	2273.84	6586.24
Gujarat	1278.65	283.70	1159.70	2722.05
Jammu & Kashmir	0.00	20.25	7.30	27.55
Kerala	0.00	0.00	9.65	9.65
West Bengal	0.00	1.13	2.80	3.93
Odisha	5.93	0.00	5.93	5.93
Total	7511.52	2570.25	14152.77	47368.54

Lignite Reserves (MT)* **Market Share of Lignite Production** ■ NLCIL Others 463.67 2722.05 6586.24 59.07% 55.37% 52.32% 52.61% 47.39% 47.68% 44.63% 40.93% 37596.58 ■ Tamil Nadu ■ Rajasthan 2019-20 2020-21 2021-22 2022-23 ■ Gujarat Others

*Source: Indian Coal and Lignite Resources - 2022 by GSI as on 01.04..2023.

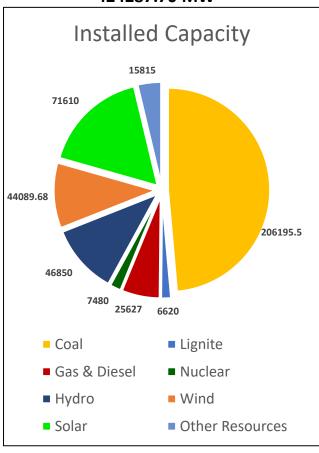


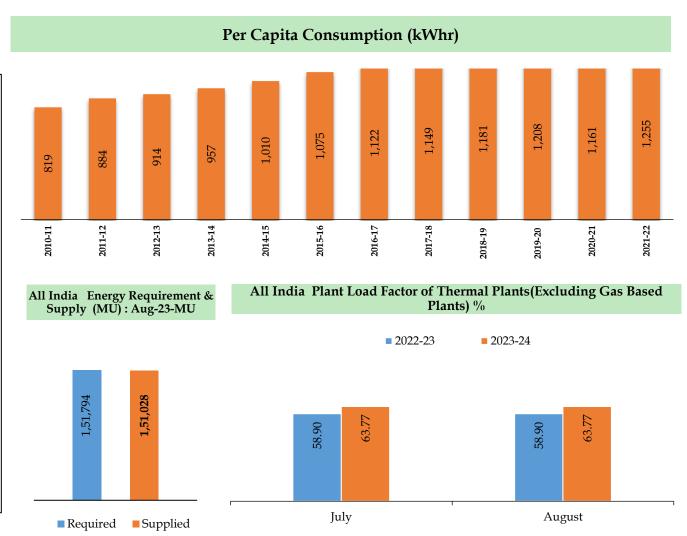
Power Sector in India



Installed Capacity as on 31.08.2023

424287.70 MW





 $Source: Central\ Electricity\ Authority-Executive\ Summary\ July\ \& Aug\ 2023\ Report$









NLCIL Growth Plan 2030



S1. No	Project	Existing Capacity	Addition Proposed	Total
1	Lignite (MTPA)	30.10*	8.00**	38.10
2	Coal (MTPA)	20.00^	24.00	44.00
	Total Mining (MTPA)	50.10	32.00	82.10
3	Power - Lignite Based (MW)	3,640	1,320	4,960
4	Power - Coal Based (MW)	1,000	5,180	6,180
5	Power - Renewable (MW)	1,431	4,610	6,031
	Total Power (MW)	6,071	11,110	17,171

Source: NLCIL Corporate Plan 2030.

^{*}Existing Capacity as on 30.09.2023 includes Mine IA Exp which is commissioned on 01.04.2022 and achievement of full capacity of 4 MTPA expected by 2028. ^Coal Production started on 26th April 2020. Achievement of Full Capacity expected by Jan 2027.

^{**}Addition Proposed is adjusted for reduction in Existing Mines Capacity by 3.5 MT



Growth Plan over 3 Years



Sl. No	Project	Existing Capacity	Addition Proposed	Total
1	Lignite (MTPA)	30.10*	-	30.10
2	Coal (MTPA)^	20.00^	24.00	44.00
	Total Mining (MTPA)	50.10	24.00	74.10
3	Power - Lignite Based (MW)	3,640	-	3,640
4	Power - Coal Based (MW)	1,000	2,780	3,780
5	Power - Renewable (MW)	1,431	2,600	4,031
	Total Power (MW)	6,071	5,380	11,451

^{*}Existing Capacity as on 30.09.2023 includes Mine IA Exp which is commissioned on 01.04.2022 and achievement of full capacity of 4 MTPA expected by 2028.

[^]Coal Production started on 26th April 2020. Achievement of Full Capacity expected by Jan 2027. *Source:NLCIL Corporate Plan 2030.*



On going / Upcoming Mining & Power Projects



On Going Mining Projects

Project	МТ	Estimated Cost (₹ Cr)	Expected COD
South Pachwara Coal Block *	9.00	2,281.12	Sept 2028
Total	9.00	2,281.12	

 $^{^{\}star}$ FR & BR submitted to MoC in Mar, 23 for further approval from PIB, expected Commissioning by March 24

On Going Thermal Power Projects

Project	MW	Approved cost (₹ Cr)	Expected COD
NUPPL - UP	1,980	19,406.13	Unit I – Nov 23 Unit II – Mar 24 Unit III – May 24
Total	1,980	19,406.13	

On Going Renewable Power Projects

Project	MW	Estimated cost (₹ Cr)	Expected COD
Solar 500 MW IREDA	500	2,735.13	Sep 2024
150 MW Wind-Solar Hybrid	150	922.32	Apr 2024
Solar 50 MW ((In Neyveli at Mined out land area)	50	295	Tender floating is under process
Solar 600 MW (Gujarat)	600	3,335.85	Tendering activities is under process
Solar 810 MW (Rajasthan)	810	4,788.08	15M from date of PPA
Total	2,110	12,076.38	

Upcoming Projects

Renewable Power Projects	MW	Estimated cost (₹ Cr)	Expected COD
Wind Project unit – 2	100	525.00	
250 MW Solar	250	1,212.50	
500 MW Under CPSU Scheme	500	2,500.00	Project is
190 MW RE Power	190	950.00	under Planning
500 MW RE Power	500	2,500.00	Stage
500 MW RE Power	500	2,500.00	_
500 MW RE Power	450	2,250.00	
Total	2,490	12,437.50	

Thermal Power Projects	MW	Estimated cost (₹ Cr)	Expected COD
Odisha Pit Head TPS (Phase I)	2400 (3*800)	19,422	EPC Tender Floated and Bids under Evaluation
Odisha Pit Head TPS (Phase II)	800 (1*800)	6474	Project is under Planning Stage
TPS II 2 nd Exp	1320	11,189.20	EPC Tender floated
Total	4520	37,085.20	

Mining Projects	MT	Estimated Cost (₹ Cr)	Expected COD
Mine III Neyveli	11.50	3,755.71	Project is under
Commercial Coal Block	15.00	1,921.85	Planning Stage
Total	26.50	5677.56	

NLC India Limited | Corporate Presentation Source: NLCIL Corporate Plan 2030.

October 2023



New Business Ventures



MOU with Assam for 1000 MW

- Solar 1000 MW through JV in phased manner
- MoU signed between NLCIL & APDCL on 09.08.2022 for the installation of 1000 MW RE power .Estimated CAPEX Rs.5500 crore
- MOU amendment was signed between NIRL and APDCL on 18.08.2023
- Land identification and JV formation is under progress

Lignite to Methanol

- Proposed capacity of Lignite gasification based Methanol Project 0.402
- The Project is expected to complete by March-2027
- NLCIL engaged M/s EIL as Project Management Consultant for implementation
- Tender floated for Lignite to Gasification & bid opened on 28.08.203. Bid evaluation in progress. Tender floated for Methanol block and bid opening scheduled on 30.11.2023.
- CFS Scheme: Submitted request for Rs.1000 Crores as Project Linked Incentive under category-I

Lignite to Diesel

- Proposal has been received from the firm for pilot Plant of 290t/day of Lignite (Diesel 40 t/day and Naphtha- 9.2 t/day)
- The CAPEX for the proposed plant Rs.208.92 Crore
- DPR preparation under progress.

Overburden to Sand

- It is found that around 34% to 94% of sand can be recovered from overburden.
- The Sand Grade found is suitable for construction applications.
- DFR & Financial due diligence completed
- At Mine IA: LOA issued on 31.03.2023. Further activities are under progress.
- At Mine I: Tender floated on 31.05.2023 & bid opened on 01.08.23. No bidder participated.
- Re tendering activities under progress.



New Business Ventures



Green Hydrogen

- •NLCIL is in the process of setting-up of a Pilot scale Project to generate Hydrogen with in-put of 4 MW Solar to the Electroliser.
- Further activities for floating tender are under process.

GUVNL Solar park Khavda, Gujarat (300 MW + 300 MW)

- •GUVNL floated tender for installation of 800 MW Solar power project with Greenshoe option at GSECL Solar Park, Khavda, Gujarat.
- NLCIL won 300 MW on 01.07.2023.
- Further, NLCIL accepted offer for 300 MW under Greenshoe option.
- LOA received from GUVNL on 03.08.2023.
- Tender floated for BOS package, on 30.08.2023 and tender opening rescheduled to 21.11.2023

50 MW Solar in Mined out area – Mine-II

- Tender floated for BoS Package on 02-06-2023.
- Bid opened on 29-09-2023 and 7 bids received, under evaluation.
- Tender for module procurement floated on 29.08.2023 and rescheduled to 10.11.2023



New Business Ventures



810MW Project, RRVUNL

- •On 10th Aug 2023, Participated in the e-Reverse auction and won 810 MW at Rs.2.64/ Unit of tariff.
- LOI issued by RRVUNL on 03.10.2023.

Pumped Storage System

- MoU signed with WAPCOS on 27.05.2023, to develop Hydro-Power Projects, Pumped Storage and Reservoirs. Kick-off meeting happened on 15.06.2023.
- WAPCOS made site visit on 18.08.2023.
- Order placed on 25.10.2023 for preparation of FR.

Commercial Coal mine - North Dhadu (Western Part) (3 MTPA)

- Commercial Coal Block Auction held by MoC on 01.08.2023 & NLCIL won North Dhadu (Western Part) Coal Mine of capacity 3 MTPA, Latehar district of Jharkhand.
- Coal Mine Development and Production Agreement (CMDPA) for this mine was executed between Ministry of Coal and NLCIL on 29.09.2023

Bundling of Power

• In Line with MoP Directions for bundling of power with RE, Setting up of Renewable Projects to the extent of 40% of installed capacity is under consideration including subsidiaries.







Corporate Social Responsibility



CSR Initiatives



Details of CSR expenditure (Rs. Cr)

Year	Norm	Actual
2020-21	46.74	46.74
2021-22	40.8	41.03*
2022-23	39.65	43.07
2023-24	40.27	5.64 **

*Includes Rs. 0.23 Cr spent on CER Expenses of Talabira Project ** CSR Expenditure upto Q2 of FY 2023-24

Green belt development

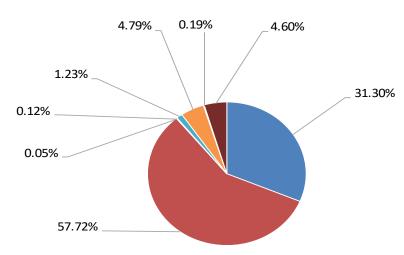


Neyveli Township Overview Green Cover with 191 lakh trees.

Paddy field on Reclaimed Mined land at Neyveli



% of amount spent on CSR Activities in 2022-23



CSR Expenditure FY 2022-23: Rs. 4307.39 Lakh

- Promoting Health care and Sanitation
- Promoting Education and Employment Enhancing Skills
- Protection of national heritage, art and culture
- Measures for the benefit of armed forces veterans
- Promoting Rural Sports
- Rural development project
- Disaster Management, including relief, rehabilitation and reconstruction activities
- Administrative Over Heads











New Initiatives - Sustainable Development



Energy Conservation

- Formed 14 industrial service units for adoption of energy conservation measures
- Installation of energy efficient equipment's
- **Energy Audit for Thermal Power Stations**
- Minimisation of idle running hours in crushers in TPSs
- Timer Processor units are being installed in outdoor lights
- Adding of capacitor banks through induction motors
- 50.77 MU of energy conserved through energy efficiency measures

Technology Absorption

- Extraction of construction grade sand from overburden materials
- Studies on Zeolite based catalyst for mitigation of exhaust gas pollution
- Exploring alternate use of lignite is in progress.
- Usage of Bio mass pellets blending with coal and lignite as a fuel in line with MoP directions

R & D Initiatives

- Prevention of Premature Failures and Enhancing Life of Bottom Rollers used in Bucket Wheel Excavators
- Feasibility of Setting up a pilot plant for Lignite to Syngas Integrated with Clean Power Generation by IGCC & Production of Value Added Chemicals
- Extraction of Diesel from Lignite
- Membrane-less, Chemical free, Plug and Play, Hassle Free; Water & Wastewater Treatment
- Smart IoT Controlled Cultivation of Herbal Crop
- Hydroponics Farming in the Backfilled Mines Area of NLCIL
- Development of Eco-Friendly Geo-Polymer Ash Based green bricks using solar heating
- Activated carbon development using lignite HA sludge
- Establishing pilot plant for Green Hydrogen Production



Key risks



- Risk in Land acquisition
- Realisation of Dues from DISCOMs
- Surrender of Power by beneficiaries
- Denial of agreed tariff due to delay in commissioning of projects.
- Competition consequent to de regulation in Indian power sector
- Risk due to stringent Environmental norms
- Stringent Norms prescribed by regulatory authority affecting power tariff.
- Cost and time overrun of projects under execution
- Higher cost of lignite Mining







Thank You