# EARNINGS UPDATE Q1FY17

Presentation on financial results for the quarter ended June 30, 2016

July 21, 2016



# Standalone Highlights Q1FY17



PAT	NIM	LOANS	NET NPA
₹ <b>742 cr</b> [₹ 190 cr]	<b>4.37</b> % [4.18%]	₹ 120,765 cr [₹ 103,614 cr]	<b>1.21</b> % [1.04%]
TOTAL ASSETS	% CAR 16.8%# [16.5%]	BRANCHES	CASA 37.4%
₹ 189,820 cr [₹ 166,874 cr]	Tier I# 15.8% [15.3%]	1,333 [1,260]	₹ <b>52,418 cr</b> [₹ 40,115 cr]

Figures in [brackets] are Q1FY16 numbers

# As per Basel III, including unaudited profits. Excluding profit CAR 16.3%, Tier I 15.3% (CAR 16.4% and Tier I 15.1%)

# Merger Update



- Technology integration across all platforms, channels and systems completed as of Jun'16
  - Down-time limited to minimise migration impact
  - Focussed on uniform customer experience across the entire network
- People and Process integration largely completed; 15 months from RBI approval
- Identified combinational synergy levers, on cost and revenue side, have been put into action
- Planned relocation of more than 70 branches primarily in metro cities
- Merged network will help the Bank to leverage business opportunities

## Profit and Loss Account



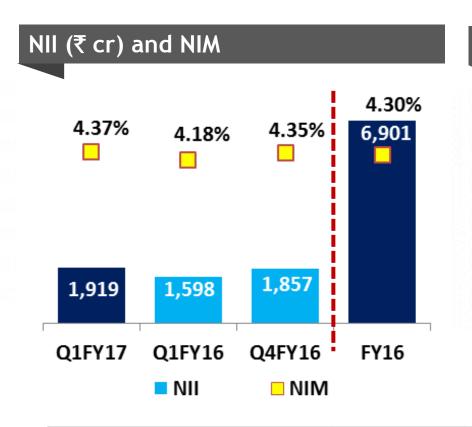
₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
Net Interest Income	1,919	1,598	1,857	6,901
Other Income *	733	593	682	2,612
Net Total Income	2,652	2,191	2,539	9,513
Employee Cost #	667	929	634	2,804
Other Operating Expenses \$	670	665	711	2,668
Operating Expenditure	1,337	1,594	1,345	5,472
Operating Profit	1,315	597	1,194	4,041
Provision On Advances / Receivables (net)	167	269	170	781
Provision On Investments	12	36	30	136
Provision & Contingencies	179	305	200	917
PBT	1,136	292	994	3,124
Provision For Tax	394	102	298	1,034
PAT	742	190	696	2,090

<sup>\*</sup> FY16 Includes reversal of income of ₹62 cr on account of a credit event w.r.t. a derivative customer # FY16 Includes large one-time retiral benefit expense pertaining to eIVBL

<sup>\$</sup> Includes merger related expenses of ₹ 95 cr for FY16

# Income and Asset Quality





## **Asset Quality**

- Restructured loans considered standard
   ₹ 160 cr
  - 0.13% of net advances (0.26% as on Mar-16)
- SMA2 outstanding ₹ 474 cr
  - 0.39% of net advances (0.13% as on Mar-16)
- During the quarter

No CDR participation

No transfer to ARC

No conversion to off-balance sheet

No 5/25 loans

No rectification of standard asset

Other Income (₹ cr)	Q1FY17	Q1FY16	Q4FY16	FY16
Fee and Services	564	505	610	2,246
Others *	169	88	72	366
Total	733	593	682	2,612

<sup>\*</sup> FY16 Includes reversal of income of ₹62 cr on account of a credit event w.r.t. a derivative customer

# **Segment Performance**



# Bank Segmental PBT

As per RBI (₹ cr)	Q1FY17	Q1FY16	Q4FY16	FY16
Corporate/Wholesale Banking	601	369	585	2,030
Retail Banking	250	12	260	917
Treasury, BMU* & Corporate Centre **	285	(89)	149	177
Total	1,136	292	994	3,124

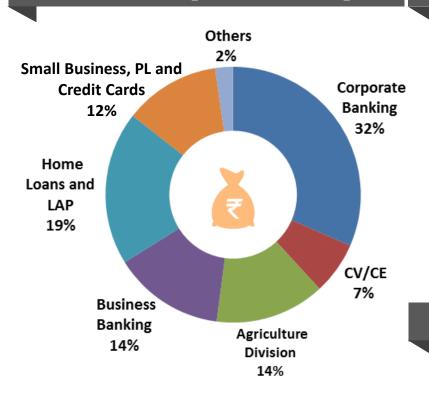
<sup>\*</sup>Balance Sheet Management Unit

<sup>\*\*</sup> integration costs are part of Treasury, BMU & Corporate Centre

## Advances & Investments



## 30-Jun-16 [₹ 120,765 cr]



## Advances

₹cr	30-Jun-16	30-Jun-15	31-Mar-16
Corporate Banking	38,067	31,205	34,970
CV/CE	8,005	5,626	7,463
Agriculture Division	16,814	15,268	17,993
Business Banking	16,990	16,522	17,997
Home Loans and LAP	23,479	20,756	23,009
Small Business, PL & Credit Cards	14,684	12,383	14,948
Others	2,726	1,854	2,285
Total Advances	120,765	103,614	118,665
	Corporate Banking CV/CE Agriculture Division Business Banking Home Loans and LAP Small Business, PL & Credit Cards Others	Corporate Banking 38,067 CV/CE 8,005 Agriculture Division 16,814 Business Banking 16,990 Home Loans and LAP 23,479 Small Business, PL & Credit Cards 14,684 Others 2,726	Corporate Banking       38,067       31,205         CV/CE       8,005       5,626         Agriculture Division       16,814       15,268         Business Banking       16,990       16,522         Home Loans and LAP       23,479       20,756         Small Business, PL & Credit Cards       14,684       12,383         Others       2,726       1,854

## Advances as per segmental classification

₹cr	30-Jun-16	30-Jun-15	31-Mar-16
Retail	49,548	45,182	52,583
Corporate	71,217	58,432	66,082
<b>Total Advances</b>	120,765	103,614	118,665
Investments / Treasury Assets	47,545	42,693	51,260
Total Advances and Investments	168,310	146,307	169,925

# **Balance Sheet**

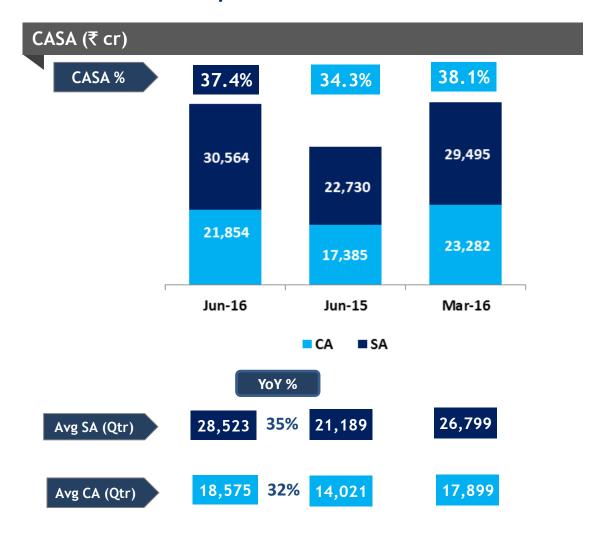


₹cr	30-Jun-16	30-Jun-15	31-Mar-16
Networth	24,744	21,887	23,959
Deposits	140,028	116,812	138,643
CA	21,854	17,385	23,282
SA	30,564	22,730	29,495
Certificate of Deposit	9,298	11,074	5,639
Term Deposit Others	78,312	65,623	80,227
Borrowings	17,063	21,435	20,975
Other Liabilities and Provisions	7,986	6,740	8,683
Total Liabilities	189,820	166,874	192,260

₹cr	30-Jun-16	30-Jun-15	31-Mar-16
Cash, Bank and Call	10,527	9,507	10,880
Investments	47,545	42,693	51,260
Government Securities	40,219	35,525	40,761
Others	7,326	7,168	10,499
Advances	120,765	103,614	118,665
Fixed Assets and Other Assets	10,983	11,060	11,455
Total Assets	189,820	166,874	192,260

# Branches & Deposits



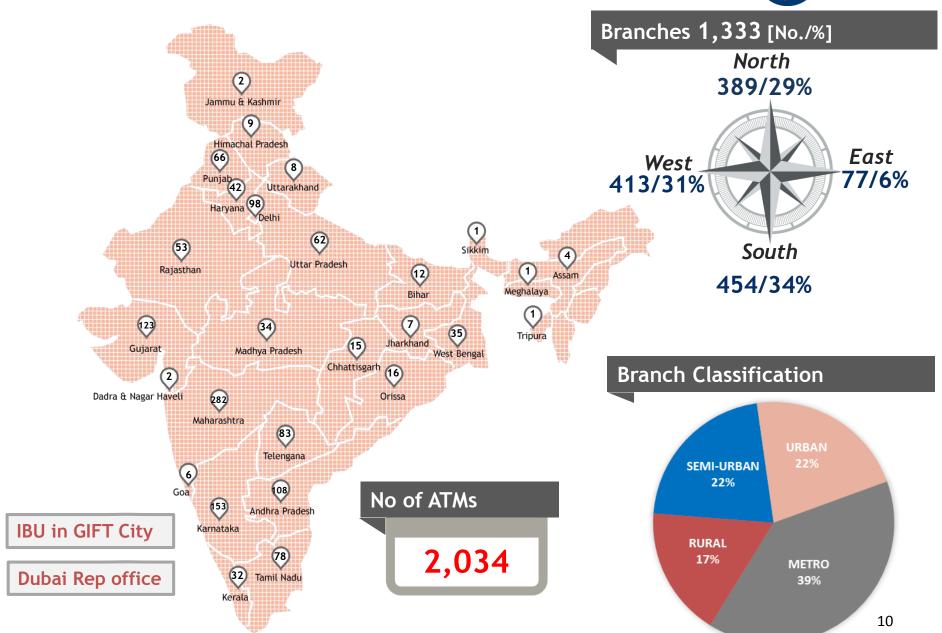


## Highlights

- 1,333 branches as on 30<sup>th</sup> Jun, 2016
- Plan to reach 1,400 branches by CY 2017
- CASA and TDs below ₹ 5 cr constitute 70% of total deposits
- TDs below ₹ 1 cr were
   ₹ 37,177 cr
- TD Sweep deposits 6.2% of the total deposits
- Cost of SA 5.51%
- IBU in GIFT city operational

# **Geographical Presence**





# Being future ready

A key focus area



# Delighting the internal and external customers

#### Tab Banking



Savings account onboarding process for corporate salary segment

Improve customer experience

Savings A/c Opening TAT reduced significantly

#### Instant Pre approved personal Loan



Instant credit & complete paperless process takes < 90 seconds

#### **Mobile Banking**



Mobile Banking Logins have become 2X of Netbanking logins

#### **Initiatives**

#### **Innovation Lab**



Incubation Center for fintech innovation

Design thinking & thought leadership on Innovations

#### **Acquisition Platforms**



NPS Portal & Holiday RD

Bundling of savings account with specialised products

#### **SME Microsite**

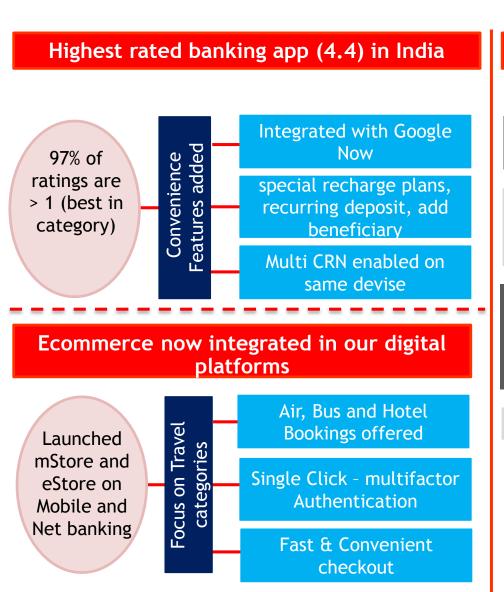


SME microsite is now integrated with a Lead management system

# Best in class transaction experience on mobile



Enhancing our enjoyment with customers



#### Disruptive growth in digital payments

Amongst top 5 banks in mobile transactions - Both in volume & value

Mkt share in mobile txns is 5% by value & 4.2% by volume in March 2016 corresponding to 1.4% share of deposits and 1.5% share of advances in India

Mobile responsive payment pages to enhance customer experience

New Password options to Authenticate - MPin & Debit Pin allowed

UPI will be launched by end of this Quarter

# **Digital Activity**



#### **Digital Activity**

Monthly transaction on Mobile crossed Rs. 3,000 cr

Share of digital transactions in overall Fund transfer ~ 60%

Mobile only customer usage showing growing trends with ~ 12% customers using Net Banking through Mobile

#### **Mobile Banking Transactions**

- Value growth 153%
- Volume growth 159%

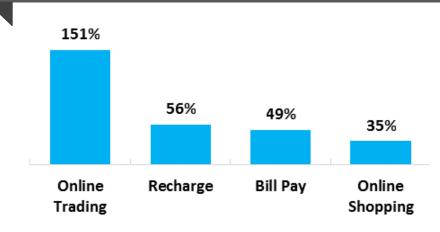
Share of online RD - 63%

YoY growth of 75%

Share of online TD - 56%

#### **Digital Payments**





#### Mobile Payments highlights (YoY)

- Transactions volume growth ~38%
- Transaction Value growth ~68%
- Average transaction size up by 21%

# **Digital Update - Subsidiaries**



#### **Kotak Securities**

- Mobile transaction volume crossed over ₹ 6,000 cr per month
- No. of trades on mobile app crossed over 4.5 lacs pm
- Brokerage Contribution of Kotak Stock Trader app crossed 10%
- Launch of New version of Keat pro (EXE); Launch of new products
- Social Contact Centre with real-time information flow of FB, Twitter, blog and forum posts
- Instant account opening online through both web and mobile using KRA details

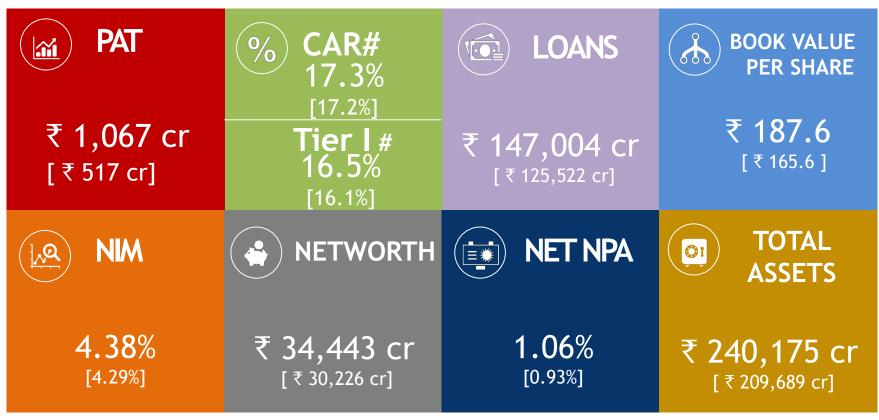
#### **Kotak Life Insurance**

- 35% (Sales in Q1) of business comes through Genie (Tablet based end to end sales solution)
- 15% of renewal premium coming through digital platform
- 49% of switch requests serviced through online customer portal



# Consolidated Highlights Q1FY17



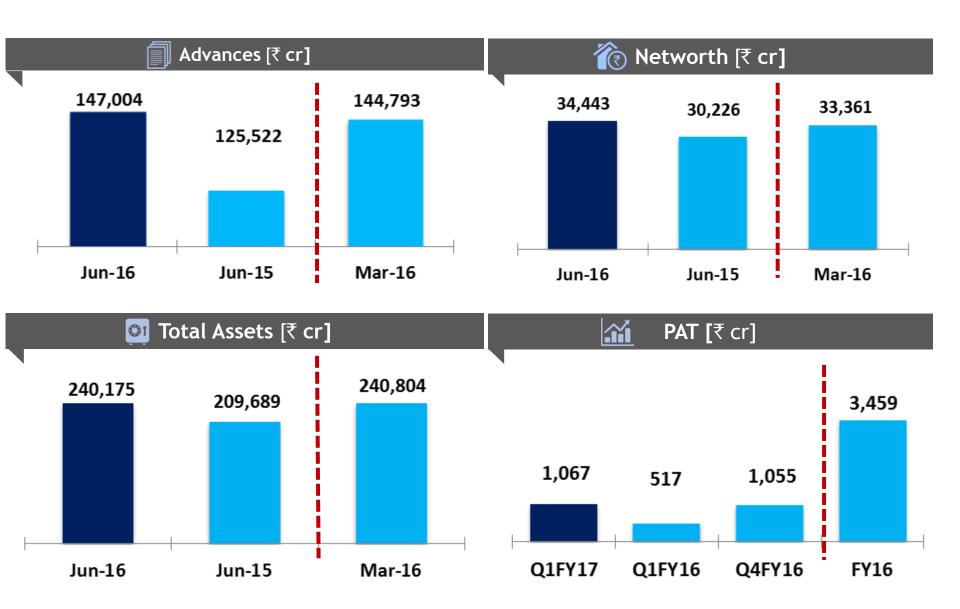


Figures in [brackets] are Q1FY16 numbers

# As per Basel III, including unaudited profits. Excluding profit CAR 16.8%, Tier I 16.0% (CAR 16.9% and Tier I 15.8%)

# Consolidated Key Financials

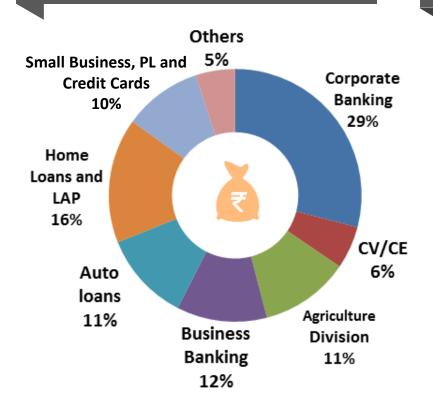




## Consolidated Advances & Investments







	Advances & Investments						
•	₹cr	30-Jun-16	30-Jun-15	31-Mar-16			
	Corporate Banking	42,732	34,837	39,946			
	CV/CE	8,005	5,626	7,463			
	Agriculture Division	16,814	15,268	17,993			
	Business Banking	16,990	16,522	17,997			
	Auto loans	16,824	15,039	16,688			
	Home Loans and LAP	23,479	20,756	23,009			
	Small Business, PL & Credit Cards	14,701	12,416	14,967			
	Others	7,459	5,058	6,730			
	Total Advances	147,004	125,522	144,793			
	Investments/ Treasury Assets *	52,443	46,899	55,304			
	Total Advances & Investments	199,447	172,421	200,097			

<sup>\*</sup> Does not include policy holders' investments

# **Consolidated PAT**



₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
Kotak Mahindra Bank	742	190	696	2,090
Kotak Mahindra Prime	120	119	130	502
Kotak Mahindra Investments	40	30	50	154
Kotak Mahindra Old Mutual Life Insurance	71	66	77	251
Kotak AMC and TC	19	20	25	72
Kotak Securities	60	67	51	251
Kotak Mahindra Capital	23	3	17	32
International subsidiaries	13	25	22	105
Kotak Investment Advisors	11	-	5	5
Others	(9)	-	(7)	(9)
Total	1,090	520	1,066	3,453
Minority Interest	(19)	(17)	(20)	(65)
Affiliates and Others	(4)	14	9	71
Consolidated PAT	1,067	517	1,055	3,459

# **Entity Wise Networth**

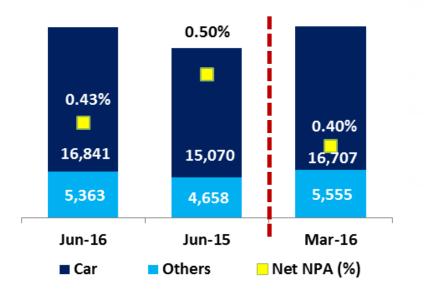


₹cr	30-Jun-16	30-Jun-15	31-Mar-16
Kotak Mahindra Bank	24,744	21,887	23,959
Kotak Mahindra Prime	3,832	3,469	3,852
Kotak Mahindra Investments	881	717	841
Kotak Mahindra Old Mutual Life Insurance	1,593	1,337	1,521
Kotak AMC and TC	192	121	173
Kotak Securities	2,694	2,451	2,635
Kotak Mahindra Capital	470	418	447
Kotak Mahindra General Insurance	115	1	125
International subsidiaries	649	514	624
Kotak Investment Advisors	282	267	271
Other Entities	43	44	42
Total	35,495	31,226	34,490
Add: Affiliates	683	601	679
Less: Minority, Inter-company and Other Adjustments	(1,735)	(1,601)	(1,808)
Consolidated Networth	34,443	30,226	33,361

## Kotak Mahindra Prime



## Customer Assets (₹ cr) & NNPA (%)

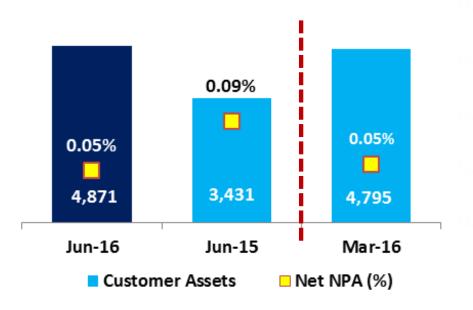


₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
NII	242	235	247	967
Other Income	52	42	57	210
Total Income	293	277	304	1,177
Profit Before Tax	183	183	201	773
Profit After Tax	120	119	130	502
CAR (%)				18.2
ROA (%) - annualised				2.3

## Kotak Mahindra Investment



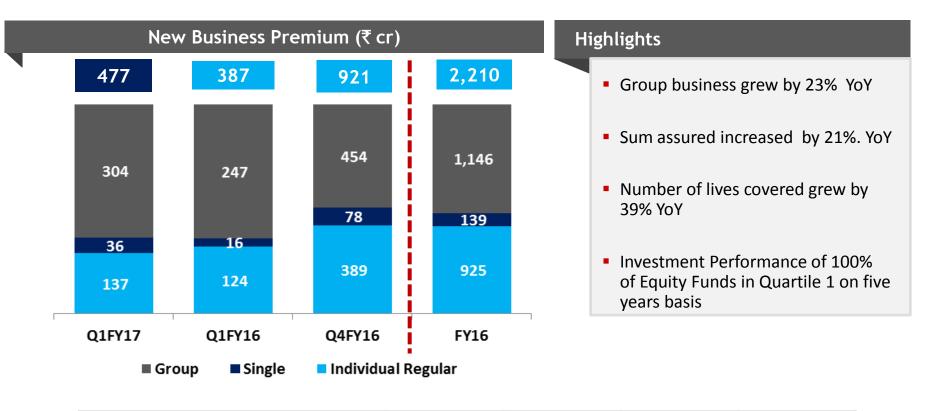
# Customer Assets (₹ cr) & NNPA (%)



₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
NII	67	48	71	251
Other Income	5	8	14	29
Total Income	72	56	85	280
Profit Before Tax	61	46	<b>7</b> 5	236
Profit After Tax	40	30	50	154
CAR (%)				18.2
ROA (%) - annualised				3.4

## Kotak Mahindra Old Mutual Life Insurance

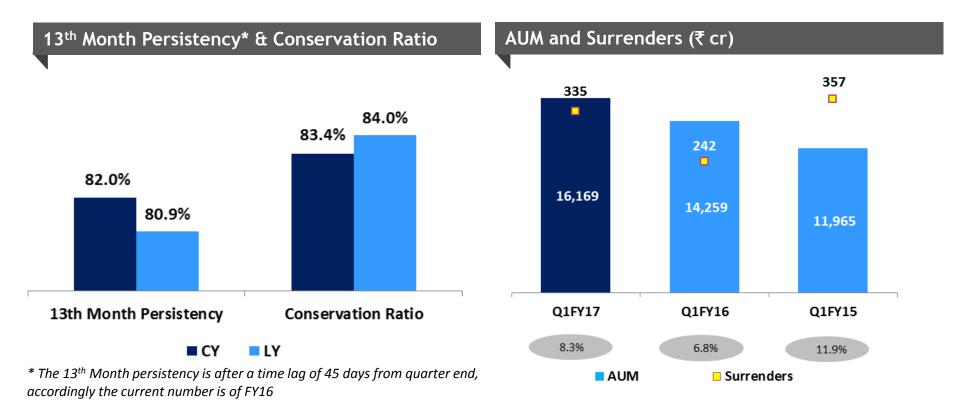




₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
Capital	562	562	562	562
Total Premium	788	637	1,651	3,972
Profit After Tax	71	66	77	251
Solvency Ratio (%)	3.13	3.21	3.11	3.11

## Kotak Mahindra Old Mutual Life Insurance

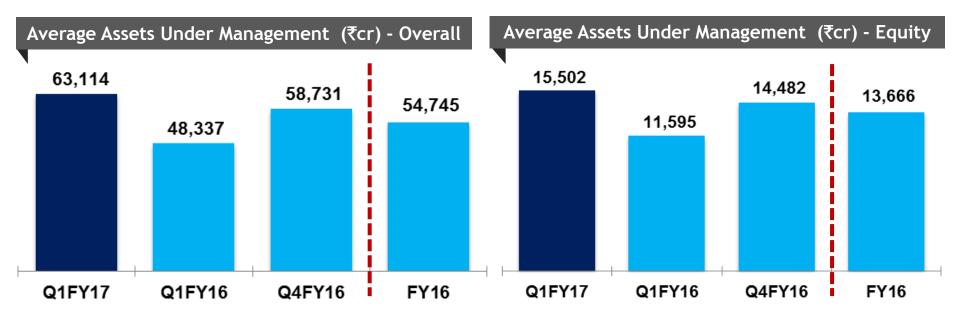




- KLI has shown improvement in 13<sup>th</sup> month persistency
- Policyholders' AUM increased at a CAGR (Q1FY15-Q1FY17) of ~16%
- Claims settlement ratio at 98.8%



## Kotak Mahindra AMC & Trustee Co



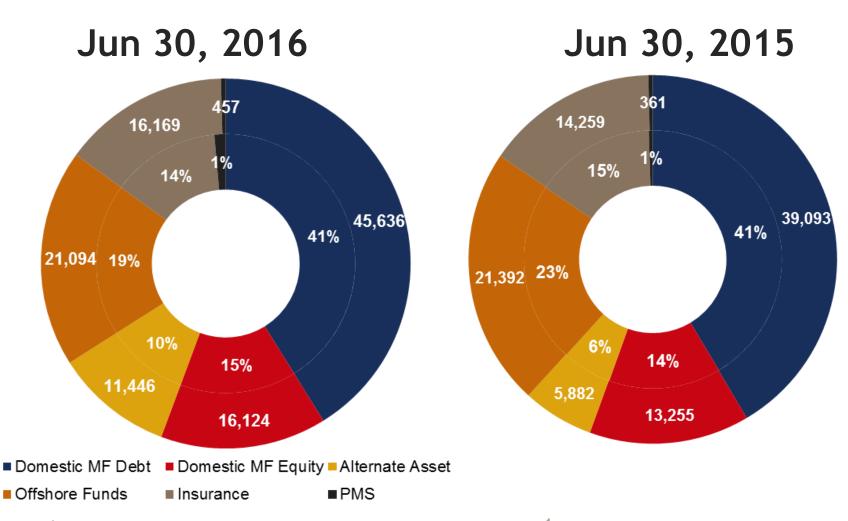
₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
Profit Before Tax	29	21	32	90
Profit After Tax	19	20	25	72

## Highlights

- Pure Equity closing Market share at 2.49% as on Jun-16 vs 2.37% as on Mar-16
- Market share of net sales in Pure Equity Category 6.48% for Q1FY17 vs 4.17% for Q4FY16
- PMS AUM increased to ₹ 274 cr in Jun-16 from ₹ 148 cr in Mar-16

# Asset Under Management









## Kotak Investment Advisors Limited



- Set up for a focused approach to investing in the Indian Private Equity, Real Estate, Infrastructure,
   Special Situations & Listed Strategies space
- Advises / manages an AUM of ₹ 11,446 cr with dedicated, independent and experienced investment teams

#### **Real Estate**

- AUM ₹ 5,128 cr
- 59 investments -7 funds
- Pioneered the Residential Debt strategy

#### **Private Equity**

- AUM ₹ 1,859 cr
- 41 investments 6 funds
- Amongst the most experienced team
- Several marque transactions

#### Infrastructure

- AUM ₹ 601 cr
- Experienced team
- Focused sectors

#### **Special Situations**

- AUM ₹ 3,039 cr
- Focused on Stressed assets

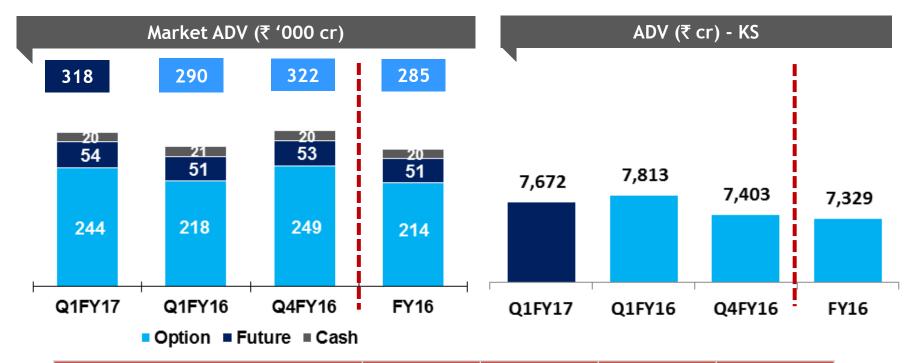
## **Listed Strategies**

- AUM ₹ 819 cr
- Focused on Listed equities

₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
Total Income	30	16	44	88
Profit Before Tax	11	1	7	7
Profit After Tax	11	1	5	5

## **Kotak Securities**





₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
Total Income	238	250	225	975
Profit Before Tax	92	102	75	381
Profit After Tax	60	67	51	251
Market Share * (%)	2.4	2.7	2.3	2.6

<sup>\*</sup>excluding BSE Derivative segment

# Kotak Mahindra Capital Co.



#### **Advisory** Manager to the Buyback Offer Bharti Infratel Limited ₹ 2,000 cr Placement of 15.7% of AU Financiers to domestic investors ₹ 751 cr T Sale of 23% stake in Tata AIA Life Insurance Company Limited by TATA SONS Tata Sons to AIA Group Undisclosed torrent Fairness Opinion for the acquisition of

Solar and Wind Energy undertakings

from Torrent Solargen Limited to

	Equity
MAHANAGAR GAS ₹ 1,039 cr	Initial Public Offering (IPO) of Mahanagar Gas Limited
<b>Ujjivan</b> Build a Better Life  ₹ 883 cr	Initial Public Offering (IPO) of Ujjivan Financial Services Limited
PARAG Ideas for a new day ₹ 751cr	Initial Public Offering (IPO) of Parag Milk Foods Limited

<b>SOVER CART</b>	Series A fund raise from Omidyar
Undisclosed	Network and JSW Group's Family Office

**Torrent Power** 

POWER

₹cr	Q1FY17	Q1FY16	Q4FY16	FY16
Total Income	52	21	36	114
Profit Before Tax	31	3	24	46
Profit After Tax	23	3	17	32

Bank Awards & Recognition

- Best Private Bank in India
  Euromoney Awards for
  Excellence, Asia 2015
- Best Private Bank India
  FinanceAsia Country Awards
  2015
- Best Private Bank India
  Global Private Banking Awards
  2015
- Best Retail Growth
  Performance
  Dun & Bradstreet Awards 2015
- Asian Banker Transaction
  Banking Awards 2016 (India)
- AsiaMoney Cash Management
  Poll 2015
  - Best Local Cash
     Management Bank in India
     (7<sup>th</sup> year in a row)
     For SME
  - Best Overall Domestic Cash Management Services
     Small, Medium & large Size Corporates
  - Best Overall Cross-Border
     Cash Management Services
     Small & Large Size
     Corporates



- DataQuest Business
  Technology Award 2015
  DataQuest Magazine
- Most Future Ready Bank in Business Today-KPMG's Best Bank Study 2015
- Best Medium Sized Bank in the Business world Best Bank Survey 2014-15
- Finnoviti Award 2016
  for Bharat Banking App
  Banking Frontier's magazine
- Custody Business adjudged
  Market Outperformer
  Domestic Market Survey
  2015-16

- Excellent Performance in CTS & IMPS (Small bank Category) NPCI's National Payments Excellence Awards 2015
- Market Outperformer
   Best in Technology
   Global Custodian India
   Domestic Survey 2015
- Category OutperformerMarket Outperformer
  - Global Outperformer
     by Global Custodian
     2015 Survey of Agent Banks
     in Emerging Markets (India)





- Mr. Uday Kotak
  Best Transformational
  Leader Award 2015
  Asian Centre for Corporate
  Governance & Sustainability
  in 2016
- **Business Leader of the year** ET Awards 2015
- Entrepreneur of the Year Forbes India Leadership Awards 2015
- AIMA JRD Tata Corporate Leadership Award 2015 AIMA's 2<sup>nd</sup> National Leadership Conclave
- Ms. Shanti Ekambaram
  Most Powerful Women 2015
  Business Today
- Mr. Jaimin Bhatt
  ICAI Award 2015
  CA CFO Under banking

Awards and Recognition



- IPO Dealmaker of the Year
  Businessworld PwC I-Banking
  Survey 2016
- Best Domestic Equity House Asiamoney - 2016
- SKOCH BSE Aspiring Nation Award 2015
- Securities Advisory Firm of the Year in India Corporate INTL Global Awards -2016, 2014, 2012
- Best Domestic Investment Bank and Best Domestic Equity House over the last 20 years FinanceAsia Platinum Awards -20 Years of Excellence



- Best Broker in India
  FinanceAsia Country Awards
  for Achievement 2015
- Digital Media Awards (IDMA) 2015
- Best SEO for Website
  Silver Award at DMAI 2015



Ranked #1 Institutional Investor's 2015 All-India Research Team



- Ranked #2 Institutional Investor's 2015 All-India Sales Team
- ( ) Asiamoney Brokers Poll 2015
  - Ranked #1 in Overall Research for India
  - Ranked #1 in Execution for India
  - Ranked #2 for Most Independent Research Brokerage



- ETF Manager of the Year (India)
  ETFI Asia -ETF & Indexing Awards 2015
- Best new ETF India and ETF Manager of the Year (India)
  Asia Asset Management ETF & Indexing Awards 2016
- Kotak Nifty ETF and Kotak Select Focus Fund ranked as the #1 Mutual Fund CRISIL for December 2015
  30

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