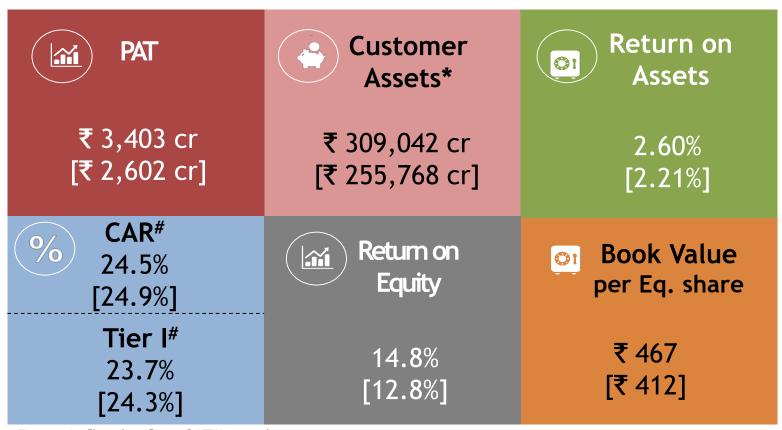
# EARNINGS UPDATE Q3FY22

Presentation on financial results for the period ended 31st December, 2021

28th January, 2022

# **Consolidated Highlights Q3FY22**





Figures in [brackets] are Q3FY21 numbers

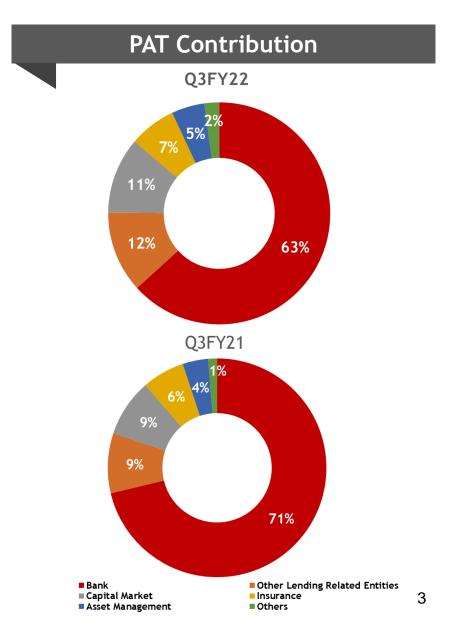
<sup>#</sup> As per Basel III, including unaudited profits. Excluding profits CAR: 22.2%, Tier I: 21.5% (31st Dec, 2020: CAR: 22.7%, Tier I: 22.1%)

<sup>\*</sup> Customer Assets include Advances and Credit Substitutes

# **Consolidated PAT**



₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
Kotak Mahindra Bank	2,131	1,854	2,032	6,965
Kotak Mahindra Prime	254	149	240	535
Kotak Mahindra Investments	111	68	89	258
Kotak Securities	270	184	243	793
Kotak Mahindra Capital	103	38	58	82
Kotak Mahindra Life Ins	247	167	155	692
Kotak Mahindra General Ins	(17)	(3)	(16)	2
Kotak AMC and TC	149	91	97	346
International Subsidiaries	41	5	27	154
Others	48	20	29	98
Total	3,337	2,573	2,954	9,925
Affiliates and Others	66	29	35	65
Consolidated PAT	3,403	2,602	2,989	9,990
ROA (annualised)	2.60%	2.21%	2.36%	2.16%



# **Entity-wise Capital & Reserves and Surplus**



₹cr	31-Dec-21	31-Dec-20	30-Sep-21
Kotak Mahindra Bank	69,617	61,914	67,376
Kotak Mahindra Prime	7,182	6,439	6,928
Kotak Mahindra Investments	2,388	2,044	2,277
Kotak Securities	6,039	5,081	5,769
Kotak Mahindra Capital	873	680	769
Kotak Mahindra Life Insurance	4,122	3,853	3,875
Kotak Mahindra General Insurance	279	206	296
Kotak AMC and TC	1,525	1,133	1,377
Kotak Infrastructure Debt Fund	441	408	432
International Subsidiaries	1,490	1,289	1,448
Kotak Investment Advisors	744	385	731
Other Entities	375	293	349
Total	95,075	83,725	91,627
Affiliates	1,153	993	1,088
Inter-company and Others	(3,087)	(2,602)	(3,088)
Consolidated Capital & Reserves and Surplus	93,141	82,116	89,627

# **Standalone Highlights Q3FY22**



PAT	NII ₹ 4,334 cr [₹ 3,876 cr]	No. of Customers	CASA Ratio
₹ 2,131 cr [₹ 1,854 cr]	NIM 4.62% [4.36%]	30.7 mn [25.0 mn]	59.9% [58.9%]
Customer Assets*	% Net NPA	ROA 2.0% [1.9%]	CAR# 23.3% [23.6%]
₹ 274,569 cr [₹ 228,791 cr]	0.79% [1.24%^]	ROE 12.4% [12.1%]	Tier I# 22.4% [23.0%]

Figures in [brackets] are Q3FY21 numbers

<sup>#</sup> As per Basel III<sub>7</sub> including unaudited profits. Excluding profits CAR: 21.3%, Tier I: 20.4% (31st Dec, 2020: CAR: 21.5%, Tier I: 20.9%)

<sup>^</sup> Proforma numbers

<sup>\*</sup> Customer Assets include Advances and Credit Substitutes

# **Profit and Loss Account**



₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
Net Interest Income	4,334	3,876	4,021	15,340
Other Income	1,364	1,291	1,812	5,006
Fee and Services	1,496	1,121	1,419	4,331
Others	(132)	170	393	675
Net Total Income	5,698	5,166	5,833	20,346
Employee Cost	1,200	959	1,177	3,729
Other Operating Expenses	1,797	1,299	1,536	4,855
Operating Expenditure	2,997	2,258	2,713	8,584
Operating Profit	2,701	2,908	3,120	11,762
Provision On Adv/Receivables (net)	216	460	385	1,874
General provision - COVID related	(279)	-	-	629
Provision On Investments	(68)	(36)	39	(44)
Provision & Contingencies	(131)	424	424	2,459
PBT	2,832	2,484	2,696	9,303
Provision For Tax	701	630	664	2,338
PAT	2,131	1,854	2,032	6,965

- COVID-19 provision reversed in Q3: ₹ 279 cr, continue to carry: ₹ 1,000 cr
- Family pension consequent to 11th Bi-Partite settlement fully recognised - 9MFY22: ₹ 115 cr; Q3FY22: ₹ 100 cr
- Other Income incl MTM gain/(loss) ₹ (484) cr [Q3FY21- ₹ 5 cr; Q2FY22- ₹ (8) cr]
- Modified Duration of Bond book: 1.58 years;
   HTM: 38%
- Push for growth resulting in higher opex

Customers (In mn)	31-Dec-21	31-Dec-20	Growth
As on	30.7	25.0	23%
Net Additions in Q3	2.1	0.8	180%

# **Fees & Services**



₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
Distribution & Syndication Income	230	178	312	785
General Banking Fees	1,221	913	1,064	3,396
Others	45	30	43	150
Fees and Services	1,496	1,121	1,419	4,331

# **Asset Quality**



₹cr	31-Dec-21	31-Dec-20 Proforma	30-Sep-21
GNPA	6,983	7,126	7,658
NNPA	2,004	2,646	2,491
GNPA (%)	2.71%	3.27%	3.19%
NNPA (%)	0.79%	1.24%	1.06%
PCR (excl standard and COVID prov)	71%	63%	67%

Slippage for the quarter

₹ 750 cr (0.3%of Advances);

Recoveries and upgrades - ₹
1,086 cr

Credit cost on advances for Q3FY22: 35 bps annualised (excl COVID reversal)
[Q2FY22: 63 bps]

- SMA2<sup>^</sup> O/s ₹ 298 cr [30th Sep, 2021: ₹ 388 cr]
- Continue to carry COVID-19 prov: ₹ 1,000 cr
- Standard Restructured FB o/s under COVID and MSME resolution frameworks ₹ 1,364 cr as at 31st Dec, 2021 [0.54% of Advances]
- No sale of any loans
- Total provisions (incl specific, standard, COVID-19 related etc.) held as on 31st Dec, 2021 at ₹ 7,269 cr

<sup>^</sup> Fund based outstanding for borrowers with exposure > ₹5 cr

# **Balance Sheet**



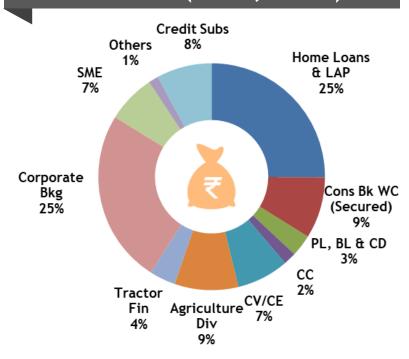
₹cr	31-Dec-21	31-Dec-20	30-Sep-21
Capital & Reserves and Surplus	69,617	61,914	67,376
Deposits	305,286	265,304	291,711
CA	57,097	43,975	53,280
SA	125,822	112,199	123,479
Term Deposits	122,367	109,130	114,952
Of which: TD Sweep	23,111	21,601	24,151
Borrowings	27,560	48,223	32,838
Other Liabilities and Provisions	15,684	13,567	16,489
Total Liabilities	418,147	389,008	408,414

₹cr	31-Dec-21	31-Dec-20	30-Sep-21
Cash, Bank and Call	46,152	52,751	47,697
Investments	105,844	109,037	110,898
Government Securities	79,776	88,941	85,325
Credit Substitutes	21,634	14,706	21,388
Others	4,434	5,390	4,185
Advances	252,935	214,085	234,947
Fixed Assets and Other Assets	13,216	13,135	14,872
Total Assets	418,147	389,008	408,414

# **Customer Assets**



# 31-Dec-21 (₹ 274,569 cr)

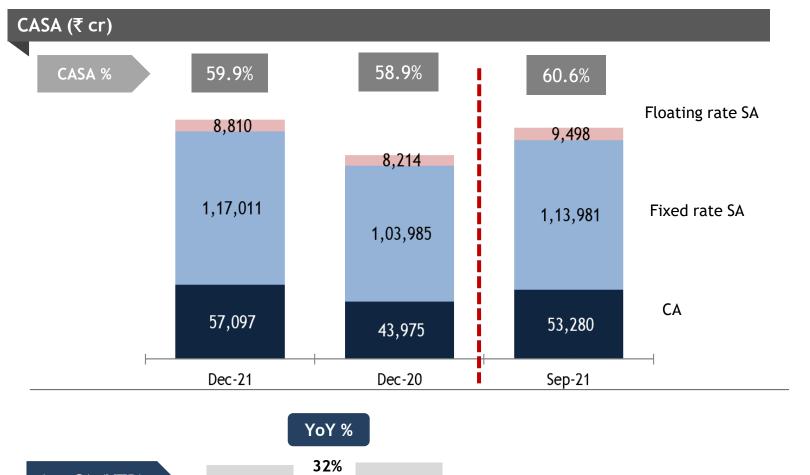


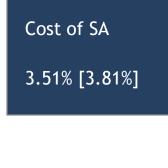
# **Customer Assets**

₹cr	31-Dec-21	31-Dec-20	30-Sep-21	YoY	QoQ
Home Loans & LAP	68,871	49,977	61,479	38%	12%
Consumer Bank WC (Secured)	24,080	20,548	23,079	1 <b>7</b> %	4%
PL, BL and Consumer Durables	8,554	7,525	7,260	14%	18%
Credit Cards	4,948	4,557	4,363	9%	13%
CV/CE	20,388	18,677	19,481	<b>9</b> %	5%
Agriculture Division	25,000	21,858	23,075	14%	8%
Tractor Finance	10,128	8,936	9,620	13%	5%
Corporate Bkg	68,095	62,875	64,931	8%	5%
SME	18,994	15,702	18,205	21%	4%
Others	3,877	3,430	3,454	13%	12%
Total Advances	252,935	214,085	234,947	18%	8%
Credit Substitutes	21,634	14,706	21,388	47%	1%
<b>Total Customer Assets</b>	274,569	228,791	256,335	20%	<b>7</b> %

# **Deposit**







TD Sweep as % of total deposits

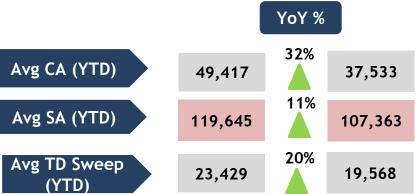
7.6% [8.1%]

CASA & TDs below ₹ 5 cr, as % of total deposits

88% [92%]

Branch Count (excl GIFT & DIFC)

1,647 [1,603]



# **Investing in Technology Backbone**







### **INFRASTRUCTURE**

**BUILD RESILIENCY &** 

**GO TO CLOUD** 

# Oracle Cloud Infrastructure (OCI) Landing zone set up

Oracle Cloud VMware Solution (OCVS) set up



**Completed** 

in Q3

- Micro Segmentation of Data Centre
- Next Gen SOC (Splunk)
- PCI DSS

### **CORE APPLICATIONS**

### **REINFORCE CORE SYSTEMS**

- Micro ATM
- Lead Mgt, LOS Phase I (Salesforce)
- KMP Dealer Portal & Loan Mgmt
- Early Collections
- Jocata QC, UCIC
- Agency Business CBDT (TIN 2.0)
- Tap 2 Phone Soft POS
- Jarvis Trade & Cash Services
- New Clearing System Platform

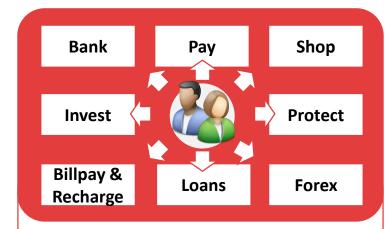
### **DIGITAL CHANNELS**

# DIY JOURNEY, STP & AUTOMATION

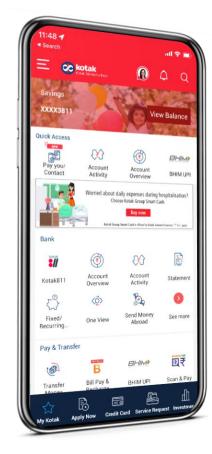
- Personal Loans DIY
- Connected Banking: API traffic report, Admin portal, Migration to cloud
- Video KYC platform upgrade
- OCEN cashflow based lending (MSME)
- Open Business Banking Platform
- Automation/Robotics COE
- Retail Asset DIY journeys

# **Kotak MB: SuperApp for all financial needs**





- 50+ Products
- Wide range of payment options Pay your contact, Scan & Pay, Send money abroad, BillPay & Recharge etc.
- KayMall shopping, travel, hotel, food, health, medicine
- 24-hr support via Keya Chatbot & Help Centre
- Secure Device Management



### **Key Launches in Q3**









All New Loans section



**Smart EMI** 











Insurance: Health shield, Assured savings



Fraud and Dispute reporting



DIY IPO Funding

# **Retail Assets**

## **Building digital engagement journeys**





Existing to Bank

New to Bank

Co origination

**Assisted** 







Net Banking



DIY







Branches

Contact Centre



Sales App

DSA



Customer **Journeys** (VKYC, E-Sign)

Customer **Experience** (UI/UX, API Integrations)

**Engagement** (AI/ML enabled)

Customer

### **Key Launches in Q3**



**Mobile-first** 



Revamped **Credit Card** Overview on **MB** App



**Home Buying Property Due-Diligence** 



**Home Buying Calculators** 



# **3X** UPI Transactions via Kotak Mobile App (Dec vs Apr'21)



# Pay Your Contact

**6.6X** Transactions

Dec21 vs Jun '21 (launched in Q1)



# **Digitizing Merchant Offerings**



# kotak.biz Enriched Version Launched in Q3



### **Key launches**

100% Digital On-boarding and Instant activation for CA customers

Card Payment Acceptance through Tap-on-Phone

Same day settlement for POS Merchants

# **Ecosystems**



### **Partnerships and Fintechs**

**Kotak-orchestrated Ecosystem: Kaymall in-app shopping** 12 partners LIVE (4 new in Q3)

























### **API Banking**

298 partners registered (incl. 70 WIP) 390+ APIs live





















**Connected Banking** 

2 partners LIVE



hylobiz

**Leveraging Regulatory Enablers** 

### **Account Aggregator**

Assisted and DIY journeys for lending products planned over upcoming quarters

### **OCEN**

GeM Sahay for flow based lending to go live soon

# **Transaction Banking**

# **Creating the Best Experience for our Customers**





















**Trade Portal** 

CMS Platform



Multiple

N Level **Authorizations** 



### **Voice of the Customer**

"One of the best Portals for current features compared to others"

"Good Features - Simple and Convenient – End to End - Flows very well"

"Very smooth and would like to use it continuously"

"Transactions seem pretty easy and user-friendly"

"Technically easy, don't require training. Specifically liked single payment mode"

"Very user friendly with reduced number of steps & latest UI/UX"

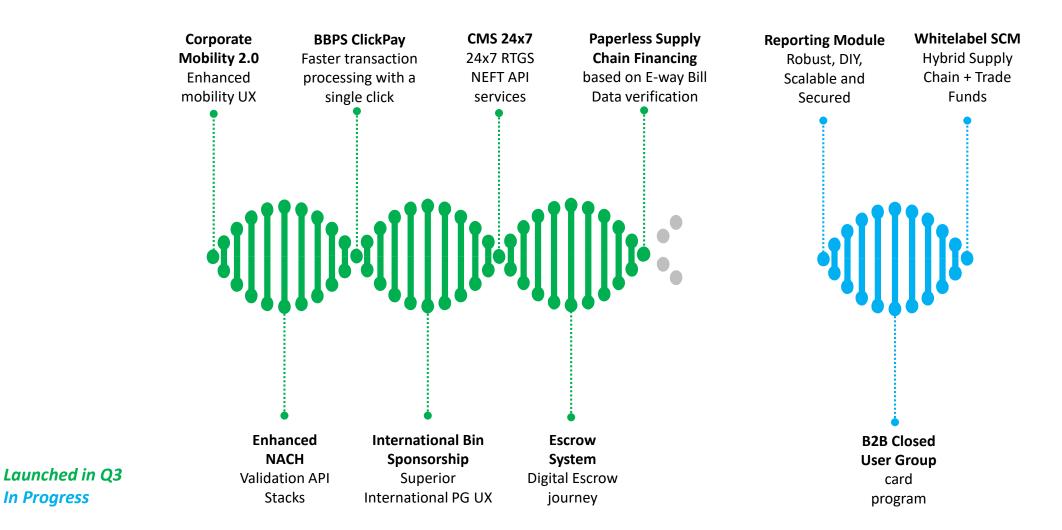
"User-friendly interface. Detailed reports."

# **Business Banking**

**In Progress** 

# **Transforming Transaction Banking**





# **Digital Highlights**



**Emerging** 

Digital Channels

**Adoption** 

and Cross-

sell

**Digital** 

**Transform** 

ation

85%+ Accuracy on Cognitive OCR Solutions for Trade

Netbanking WhatsApp Banking 58% YoY growth in Logins, Q3FY22 vs Q3FY21 62% YoY growth Monthly Active Users, Dec '21 vs Dec '20 33% YoY growth in 90-day active user base, Q3FY22 vs Q3FY21 **Traditional** 40+ Services live, 2 new added in Q3 26% YoY growth in Financial transaction value, Q3FY22 vs Q3FY21 Digital Channels Website **Keya Chatbot** 49% YoY growth in Visits, Q3FY22 vs Q3FY21 54% YoY growth Monthly Active Users, Dec '21 vs Dec '20 37% YoY growth in Page views, Q3FY22 vs Q3FY21 33 SRs / Enquiries live, 2 new added in Q3 81% RDs and 81% FDs booked digitally **Digital** 92% investment a/cs sourced via App & Netbanking 14.6X volume & 6.2X value in Personal loans sourced Q4 vs Q3 FY22 56% of MF/SIPs booked through digital channels Lending 80% of Credit Cards sourced through digital platforms 77% of individual NPS opened via MB 2.3X UPI transaction volume, Q3FY22 vs Q3FY21 Net Promoter Score of 73+ for Services @ Branch Banking **Digital** 1.3X QoQ Value in Kaymall in-app 60% of total bank customer requests processed real-time 1.4X QoQ Value in shopping + grocery categories **Payments** 84% of DIY requests coming online

3.8X UPI acquiring transaction volume, Q3FY22 vs Q3FY21

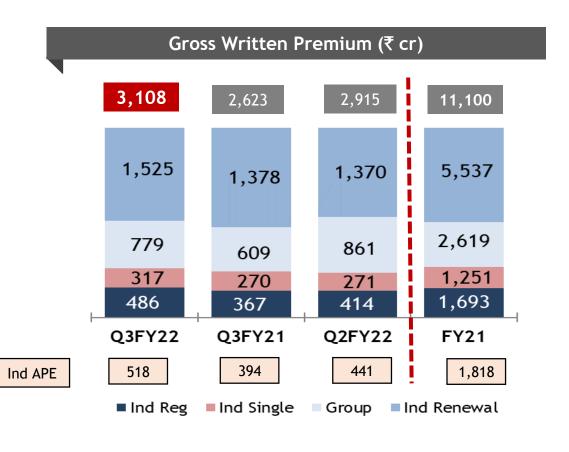
Over 97% of SA transaction volumes were in digital or non-branch modes in Q3

# **Kotak Mahindra Life Insurance**



₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
Capital	562	562	562	562
Other Reserves and Surplus	3,560	3,291	3,313	3,483
Total Premium	3,108	2,623	2,915	11,100
Profit After Tax (Shareholders')	247	167	155	692
Solvency Ratio (x)	2.66	3.01	2.61	2.90

- o Gross written premium Q3FY22 has grown by 18.5% YoY
- Individual APE NB premium for Q3FY22 has a growth of 31.6% YoY against private industry growth of 27.5%
- Group Premium Q3Y22 has grown 28.0% YoY
- o AUM (Policyholders') as on 31st Dec, ₹ 49,221 cr, growth 23.8% YoY
- Overall Protection premium for 9M grew 60.7% YoY
- Overall Claims experience in line with claims estimated in Q1 & provisions held to cover future expected claims



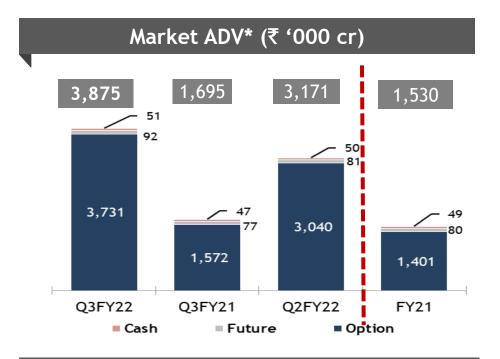
# **Kotak Securities**

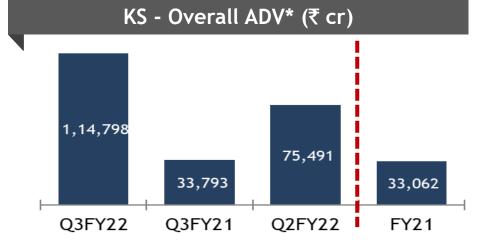


₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
Total Income	656	474	613	2,020
Profit Before Tax	359	245	325	1,057
Profit After Tax	270	184	243	793
Market Share Cash* - (%)	10.4	9.4	11.0	9.3

Overall Market Share\* Q3FY22: 3.0% (Q3FY21: 2.0%)

1,596 branches, franchises and referral co-ordinators





<sup>\*</sup>excluding BSE Derivative & Proprietary Segments

# **Kotak Securities - Digital Update**









- Seamless account opening under 6 minutes
- Capability to offer multiple products within the journey



New trading website Launched new trading website
- latest technology stack with
cutting edge UI/UX



IPO application

Guest IPO application enabled on kotaksecurities.com



Multilingual chat bot

Launched multi-lingual chat-bot in 9 languages for 15 self service options



NEST platform launch Launched advanced trading platform 'NEST' for Derivative trading



Cloud based Telephony Migrated telephony to cloud with multilingual IVR capability - enhanced customer inbound call experience

# **Kotak Mahindra Capital Company**



### **Equity**



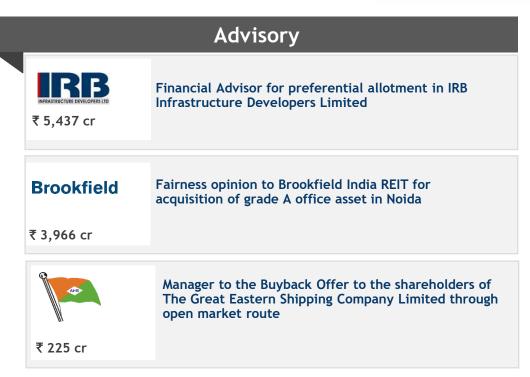










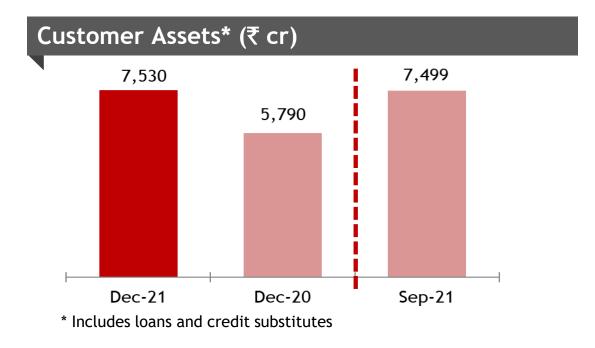


₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
Total Income	165	77	109	202
Profit Before Tax	135	51	75	111
Profit After Tax	103	38	58	82

# **Kotak Mahindra Investments**



₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
NII	109	86	100	354
Other Income	59	23	42	74
NII and Other Income	168	109	142	428
Profit Before Tax	148	91	119	346
Profit After Tax	111	68	89	258
NNPA (%)	0.4%	0.8%	0.6%	0.6%
CAR (%) (incl unaudited profits)	32.7%			
ROA (%) - annualised	4.5%			

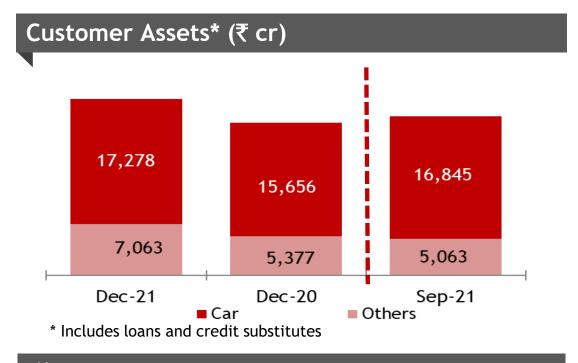


- Focus on Balance Sheet quality
- Improved margins
- COVID-19 provision reversed during Q3: ₹ 7 cr, continue to carry: ₹ 20 cr

# **Kotak Mahindra Prime**



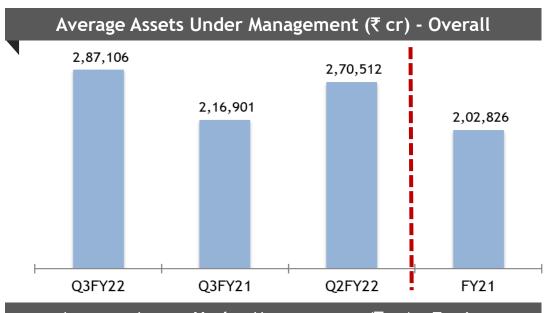
₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
NII	378	306	345	1,212
Other Income	118	72	90	220
NII and Other Income	496	378	435	1,432
Profit Before Tax	337	201	320	720
Profit After Tax	254	149	240	535
NNPA (%)	2.1%	0.9%	1.8%	1.8%
CAR (%) (incl unaudited profits)	28.8%			
ROA (%) - annualised	3.9%			



- Acquired car finance portfolio of Ford
- Recoveries further improved in Q3FY22
- Impact of RBI circular dated 12<sup>th</sup> November, 2021 on GNPA & Provisioning in Q3
- COVID-19 provision reversed during the quarter: ₹ 30 cr, continue to carry: ₹ 60 cr

# Kotak Mahindra AMC & Trustee Co.





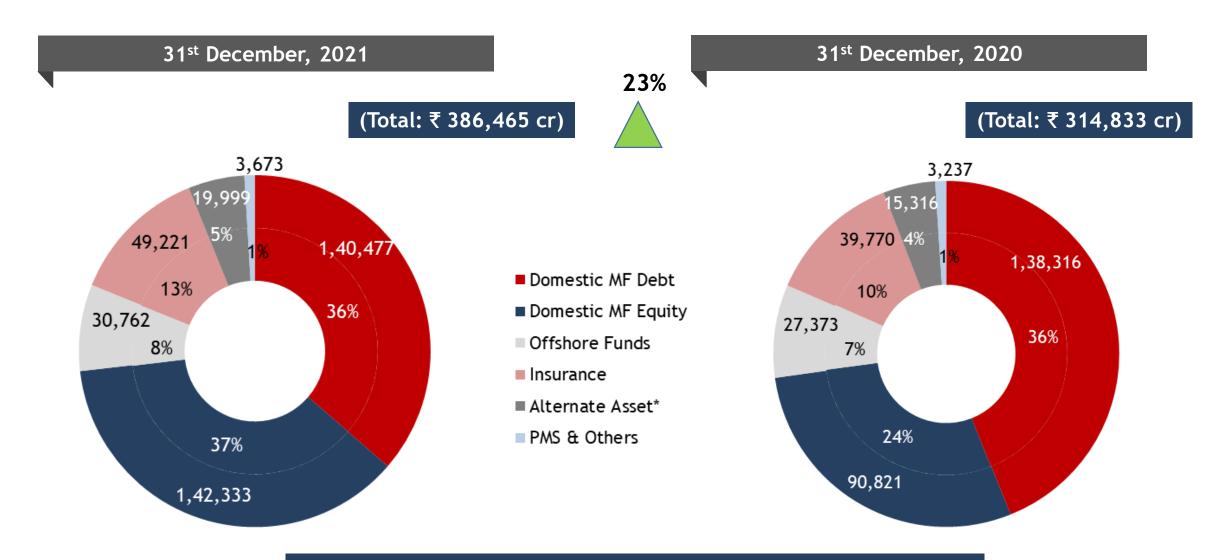
Average Ass	ets Under Man	agement (₹ cr	) - Equity
1,41,076	1,28,398		
	84,391		81,401
	+	+	
Q3FY22	Q3FY21	Q2FY22	FY21

₹cr	Q3FY22	Q3FY21	Q2FY22	FY21
Profit Before Tax	192	122	130	465
Profit After Tax	149	91	97	346

- Overall Market share on AAUM increased to 7.4% in Q3FY22 (Q3FY21: 7.3%)
- Equity AAUM market share increased to 5.4% in Q3FY22 (Q3FY21: 5.0%)
- AAUM grew 32% YoY compared to industry growth of 29%
- Live SIP registrations ₹ 9.1 bn as on 31st Dec, 2021
- Dec 21 month SIP Inflows: ₹ 6.7 bn
- Higher PBT of ₹ 46 cr in KMTCL in Q3FY22 on account of realignment of the investments

# **Assets Under Management and Relationship Value**



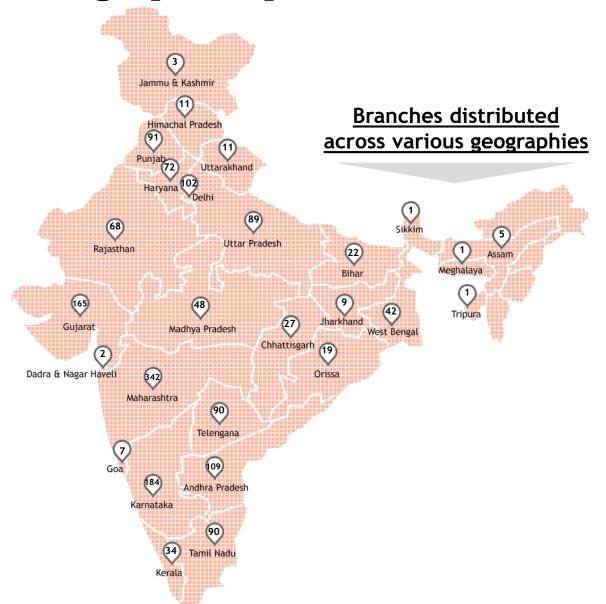


<sup>\*</sup> Includes undrawn commitments, wherever applicable

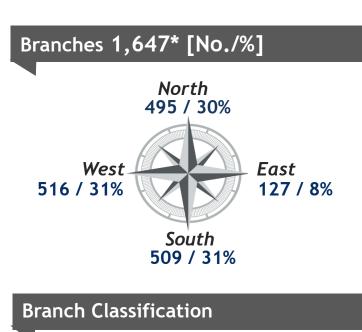
Relationship Value of Wealth + Priority + Investment Advisory as on 31st Dec, 2021 ~ ₹ 649,000 cr (PY: ~ ₹ 375,000 cr) - up 73%

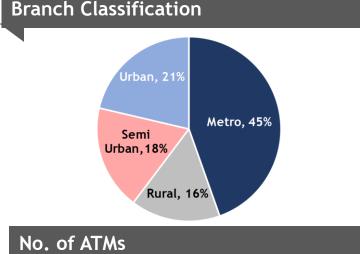
# Geographical presence





<sup>\*</sup> Does not include branches in DIFC, Dubai & GIFT city, Gujarat





NO. OI AIMS

2,609

### **Disclaimer**



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