



22nd August, 2025

The General Manager
The Corporate Relationship Department
BSE Limited
1st floor, New Trading Ring,
Rotunda Building
P J Towers
Dalal Street, Fort
Mumbai 400 001
BSE Scrip Code: 500249

The Manager
Listing Department
National Stock Exchange of India
Limited
“Exchange Plaza”, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai 400 051
NSE Symbol: KSB

Subject: Intimation of Presentation for investors meet.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find enclosed herewith the presentation to be presented in the investors meet scheduled to be held on 22nd August, 2025.

Please note that the above will be uploaded on the Company's website www.ksbindia.co.in / <https://youtu.be/afRTJvWFW3I>

Kindly take the same on records.

For KSB Limited

Shraddha Kavathekar
Company Secretary

Encl. as above



INSTITUTIONAL INVESTORS' MEET

22nd August 2025

CAUTIONARY STATEMENT

This presentation may contain certain forward-looking statements relating to the Company's future business, developments and economic performance.

Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to (1) competitive pressures; (2) legislative and regulatory developments; (3) global, macroeconomic and political trends; (4) fluctuations in currency exchange rates and general financial market conditions; (5) delay or inability in obtaining approvals from authorities; (6) technical developments; (7) litigation; (8) adverse publicity and news coverage, which could cause actual developments and results to differ materially from the statements made in this presentation. The Company assumes no obligation to update or alter forward-looking statements whether as a result of new information, future events or otherwise.



KSB India – At a glance

Presence of KSB in India

📍 KSB Limited

- Established – 1960
- HQ. – Pune, Maharashtra
- Network –
 - 6 manufacturing plants
 - 6 Service Stations
 - 350+ service centres
 - 22 warehouses



4 zonal offices
14 branch offices
800+ Authorised dealers

📍 KSB MIL Controls Limited

- Acquired – 1997
- HQ. – Meladoor, Kerala



📍 KSB Tech Pvt. Ltd.

- Established – 2005
- HQ. – Pune, Maharashtra
- Technology Centre



📍 Bangladesh

- HQ. – Dhaka, Bangladesh
- Liaison Office.

KSB India - Manufacturing Facilities



Pimpri, Pune (HQ & Head office, Industrial Pump Division)



Shirwal, Satara (Energy Pump Division)



Water Pump Division Nashik (Standard Pump)



Vambori (Foundry Division)

KSB India - Manufacturing Facilities



Coimbatore, (Valves Division)



Chinchwad, Pune (SupremeServ Division)



Kochi (HQ & Factory MIL)

KSB Limited – Board of Directors



**Mr. Gaurav Swarup,
Chairman**

- › Associated with KSB from FY 2000.
- › A mechanical engineer & MBA from Harvard University.
- › Chairman & MD of Industrial & Prudential Investment Company Limited and other several bodies corporates in and outside India.



**Dr. Stephan Bross,
Non Independent and
Non-executive Director**

- › Associated with KSB from FY 2015.
- › A mechanical engineer, an MBA and holds a doctorate
- › Chief Technology Officer (CTO) of KSB SE & Co. KGaA, Germany
- › Director of several other body corporates



**Dr. Matthias Schmitz,
Non Independent and
Non-executive Director**

- › Associated with KSB Limited from FY 2017.
- › A mechanical engineer, MBA and holds a Doctorate
- › Chief Financial Officer (CFO) at KSB SE & Co. KGaA
- › Director of several other body Corporates



**Mr. Rajeev Jain
Managing Director**

- › Managing Director of KSB Limited from 2017 .
- › A mechanical engineer and Masters in management sciences
- › Has been holding directorships in several KSB group Companies.



KSB Limited – Board of Directors



**Mr. Ulhas Yargop ,
Independent Director**

- › Associated with KSB from FY 2024
- › Holds a bachelor of Technology (B. Tech) in Mechanical Engineering from the Indian Institute of Technology (IIT), Madras & MBA from Harvard.
- › He has rich experience in varied domains viz Finance, IT, Sustainability, CSR etc. over four decades.



**Mr. U. C. Muktibodh,
Independent Director**

- › Associated with KSB from FY 2025.
- › An expert in Nuclear Power Plant Technology in India
- › Has been a Technical Director on the Board of Nuclear Power Corporation of India Ltd (NPCIL).
- › Holds bachelors in mechanical engineering & Master's training in Nuclear Science & Engineering in Bhabha Atomic Research Centre (BARC).



**Ms. Sharmila Barua
Roychowdhury,
Independent Director**

- › Associated with KSB Limited from FY 2018.
- › A lawyer by profession and holds bachelor's degree in social studies in human behaviour.



**Mr. Vishal Kamapni,
Independent Director**

- › Associated with KSB from FY 2024.
- › Holds Master of Commerce & Master of Science (Finance) from London Business School, .
- › Vast experience in Institutional Securities Business including investment banking, financing activities, managing Real Estate fund and Private Equity fund.
- › Holds Directorships in several JM Financial Group Companies.

Management Team



**Names from Left to Right*

Mr. Nitin Patil

– Vice President, Nuclear Business,
Operations: Pimpri and Shirwal Plants

Mr. Mohan Patil

– Vice President Human Resource

Mr. Rajeev Jain

– Managing Director, KSB Ltd &
Regional Executive Officer - Region Asia
West

Mr. Mahesh Bhav

– Chief Finance Officer & VP-Finance,
Purchase & DTC

Mr. Sunil Bapat

– Vice President, Operations: Sinnar,
Solar Business, & Foundry

Mr. Prashant Kumar

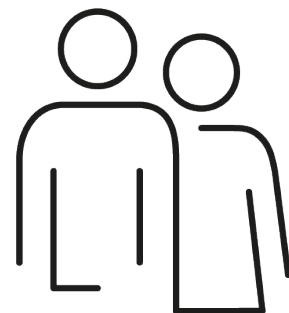
– Vice President, Sales & Marketing

Financial performance



Financial Snapshot : 2025 H1

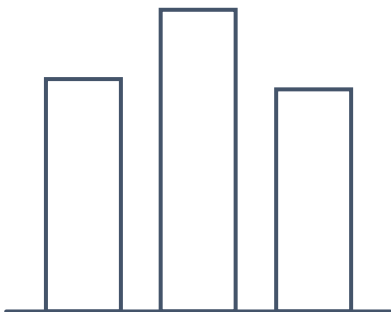
Employees



2,170

As on 30th June 2025

Revenue from sales (MINR)

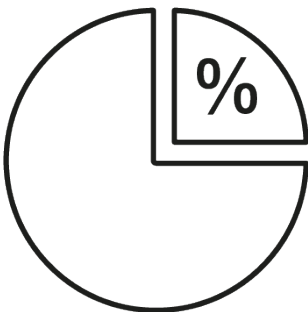


11,902 | 12,621

Half Year ended
30th June 2024

Half Year ended
30th June 2025

Profit Before Tax (MINR)



1,483 | 1,607

Half Year ended
30th June 2024

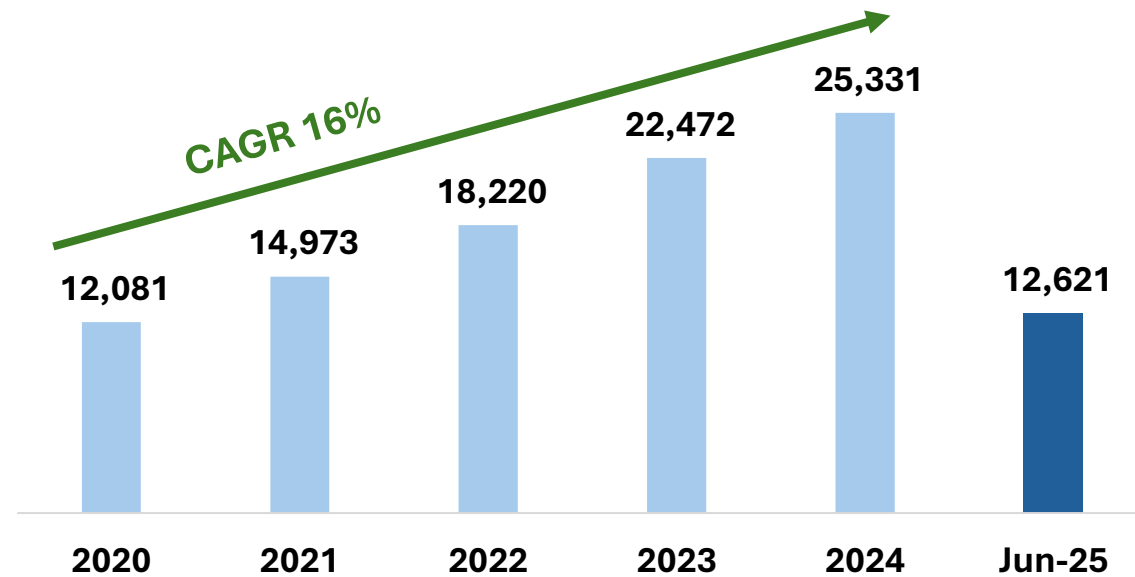
Half Year ended
30th June 2025



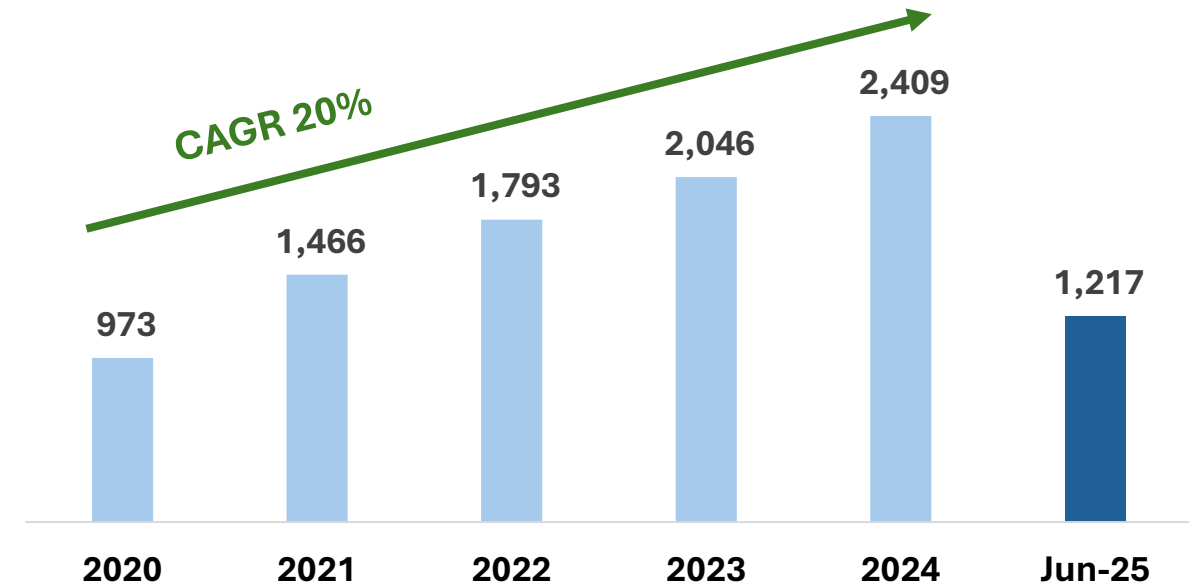


Key Financial Positions : Consistent Performance

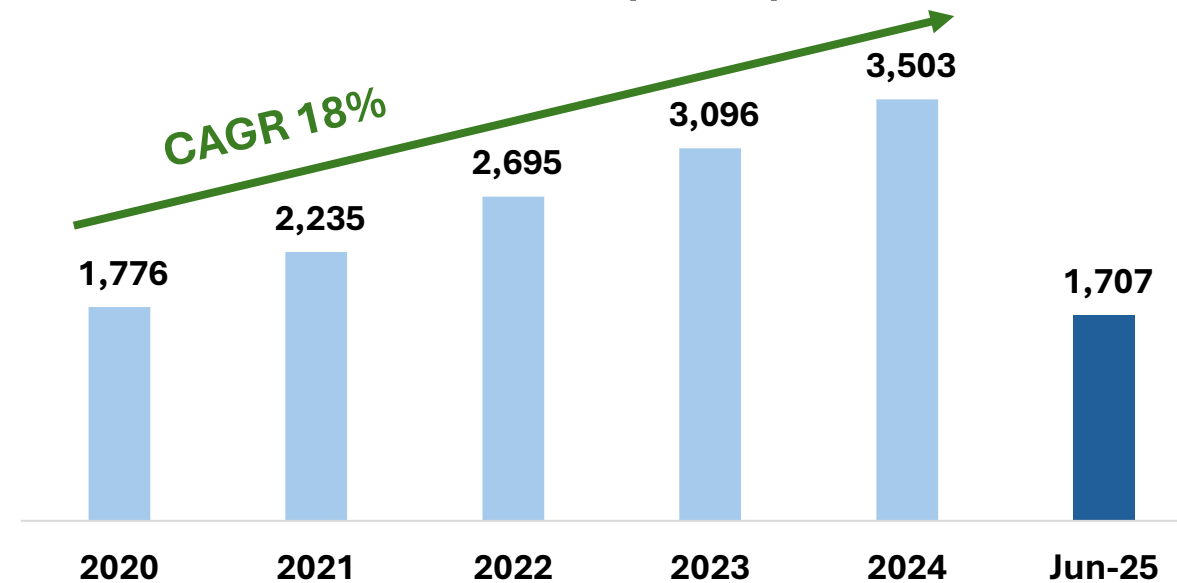
Revenue from operations (MINR)

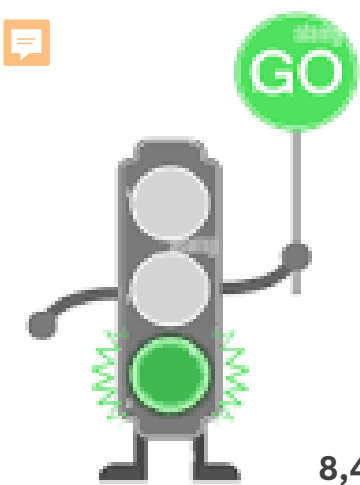


PAT (MINR)



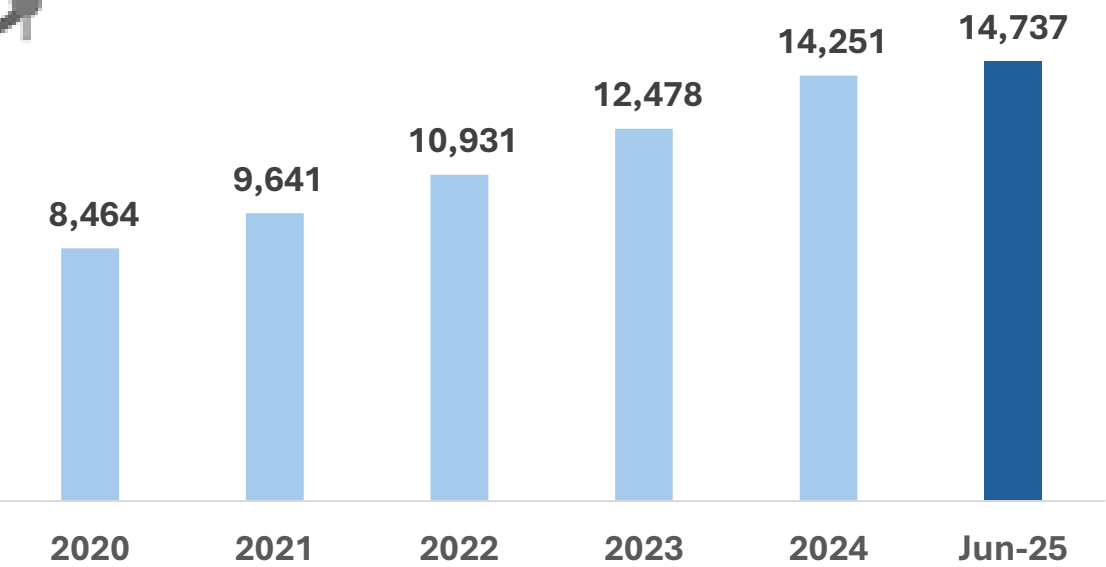
EBIDTA (MINR)



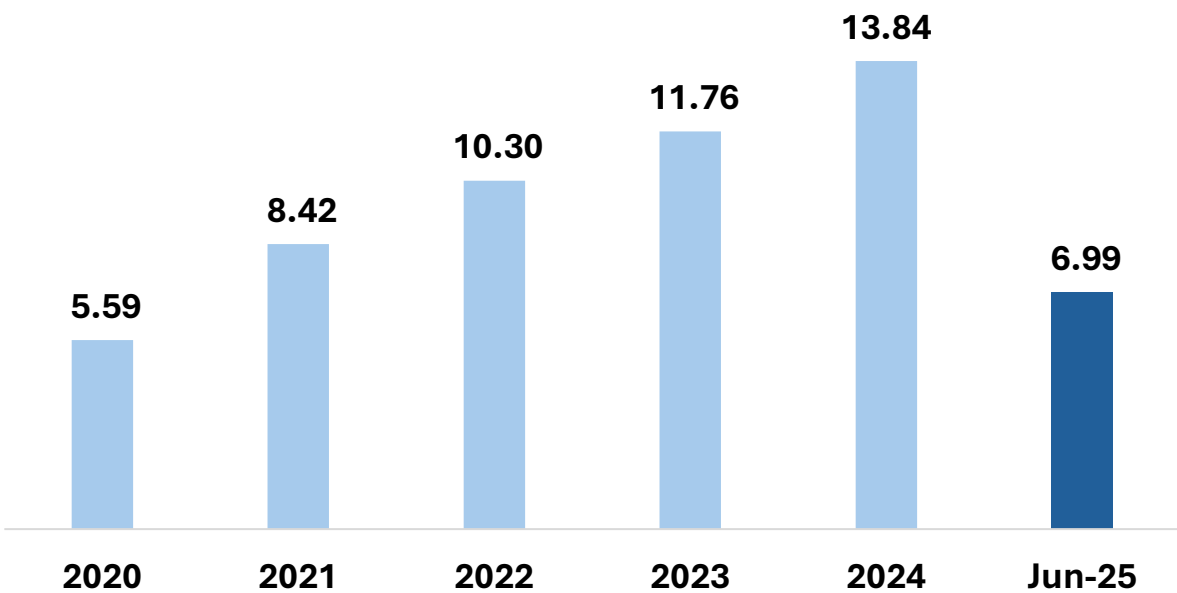


Consistent Value Creation for Investors

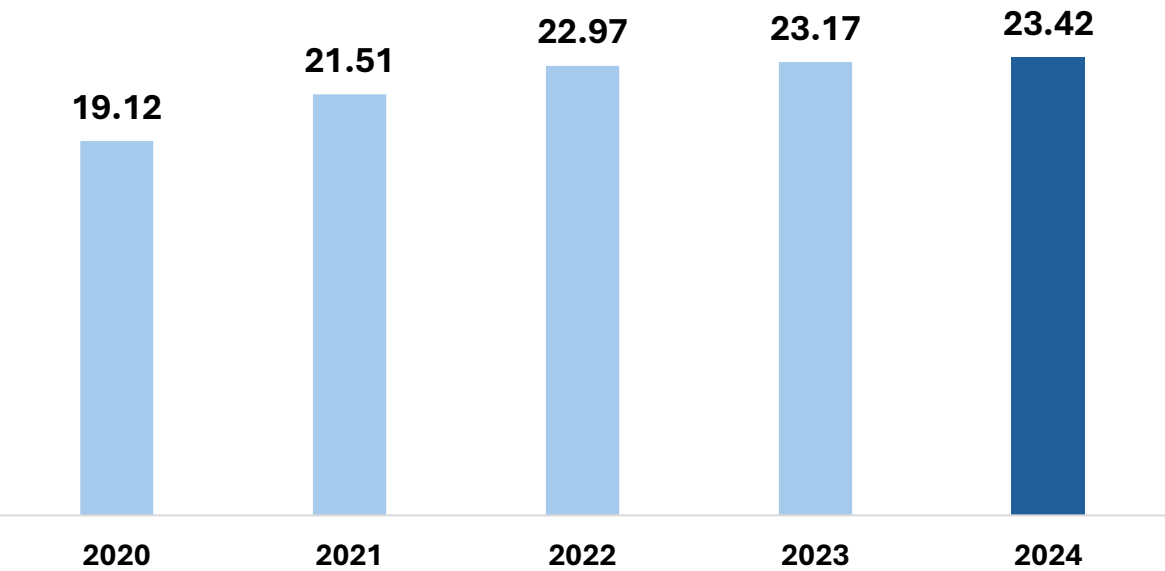
Net worth (MINR)



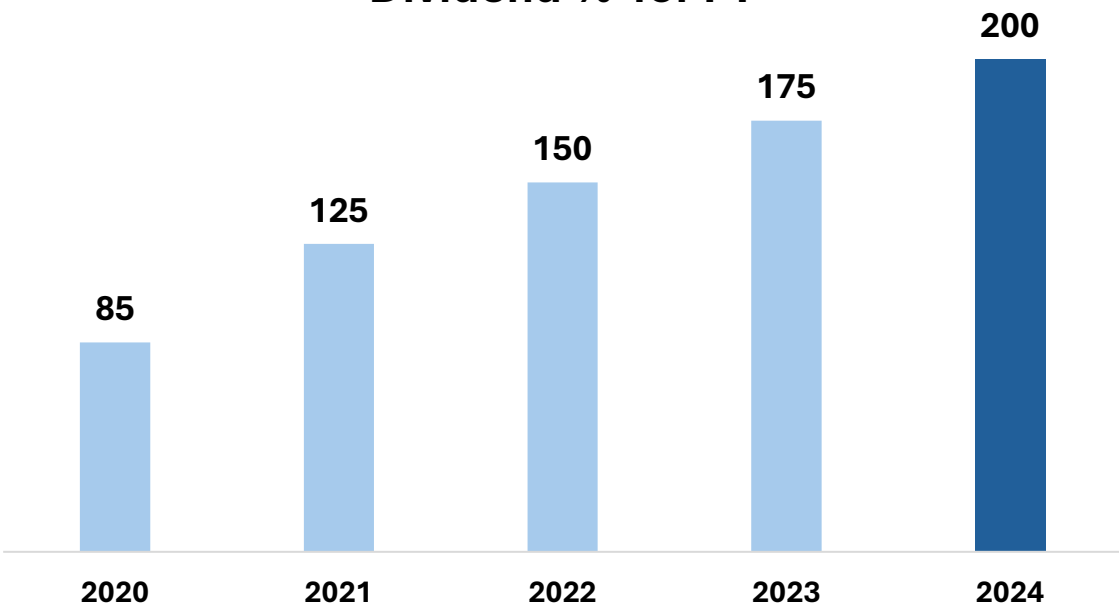
EPS (adjusted post split)



ROCE % With Cash & Bank Deposits



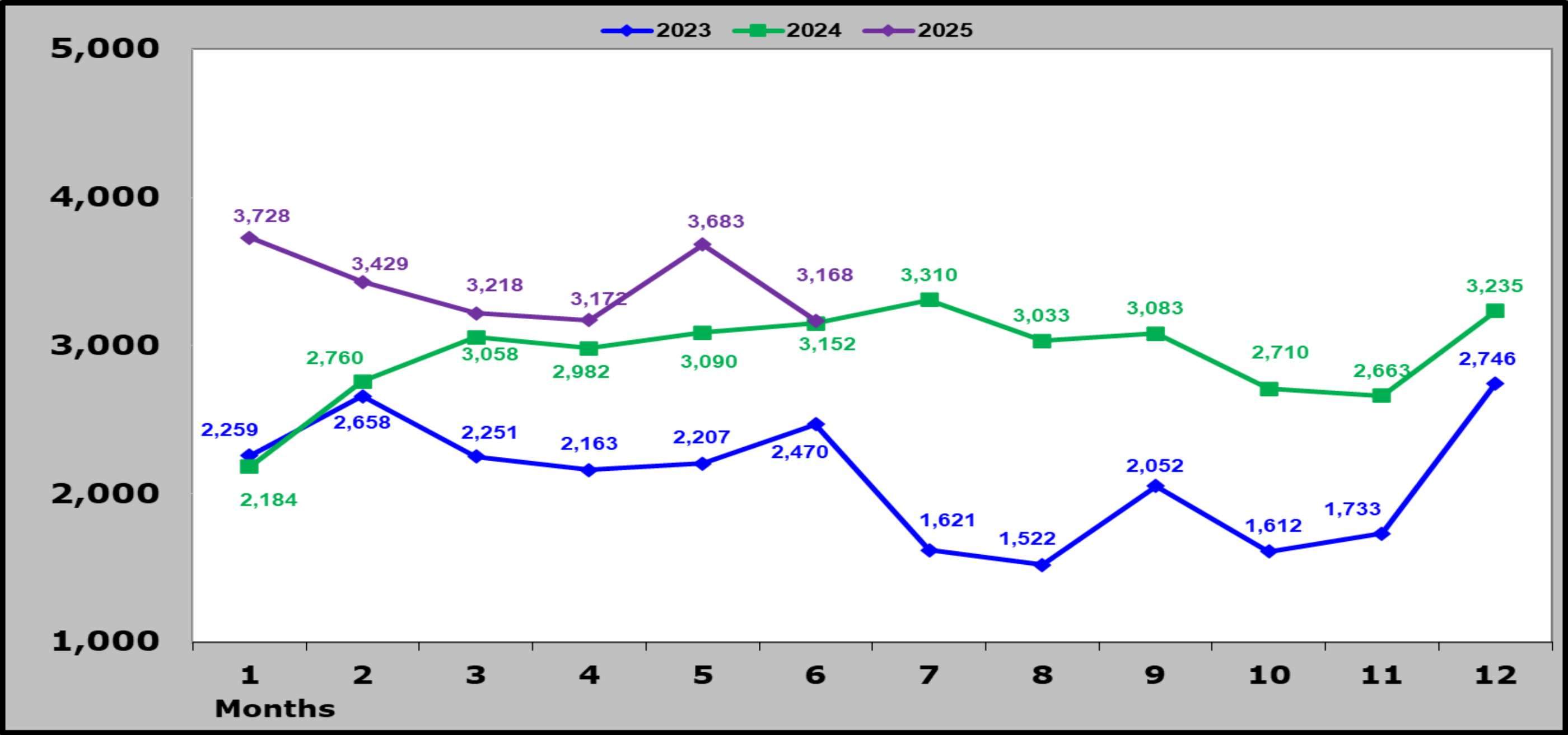
Dividend % for FY





Strong & stable Net Financial Position

Net Finance Position	2023	2024	Jun-25
Without Nuclear	2,743	3,206	2,773
Nuclear	3	29	395
Total : with Nuclear	2,746	3,235	3,168



Business Highlights

- Market Areas

Fields of applications for our products



ENERGY



BUILDING SERVICES



GENERAL INDUSTRY



**PETROCHEMICALS /
CHEMICALS**



MINING



WATER

6 market areas → 21 submarkets

Consistent Order Intake Development

KSB Limited (Domestic + Exports, w/o Nuclear) Mio INR

Average Order Intake / Month



In Mio INR

Average OI / Month

2,896

H1(Jan -Jun) 2025

**H1 2025 OI W/o Nuclear:
INR 17,381 Mio**

OI is steady and supported by WWW, Solar, Energy & supercritical, Valves & Export business.

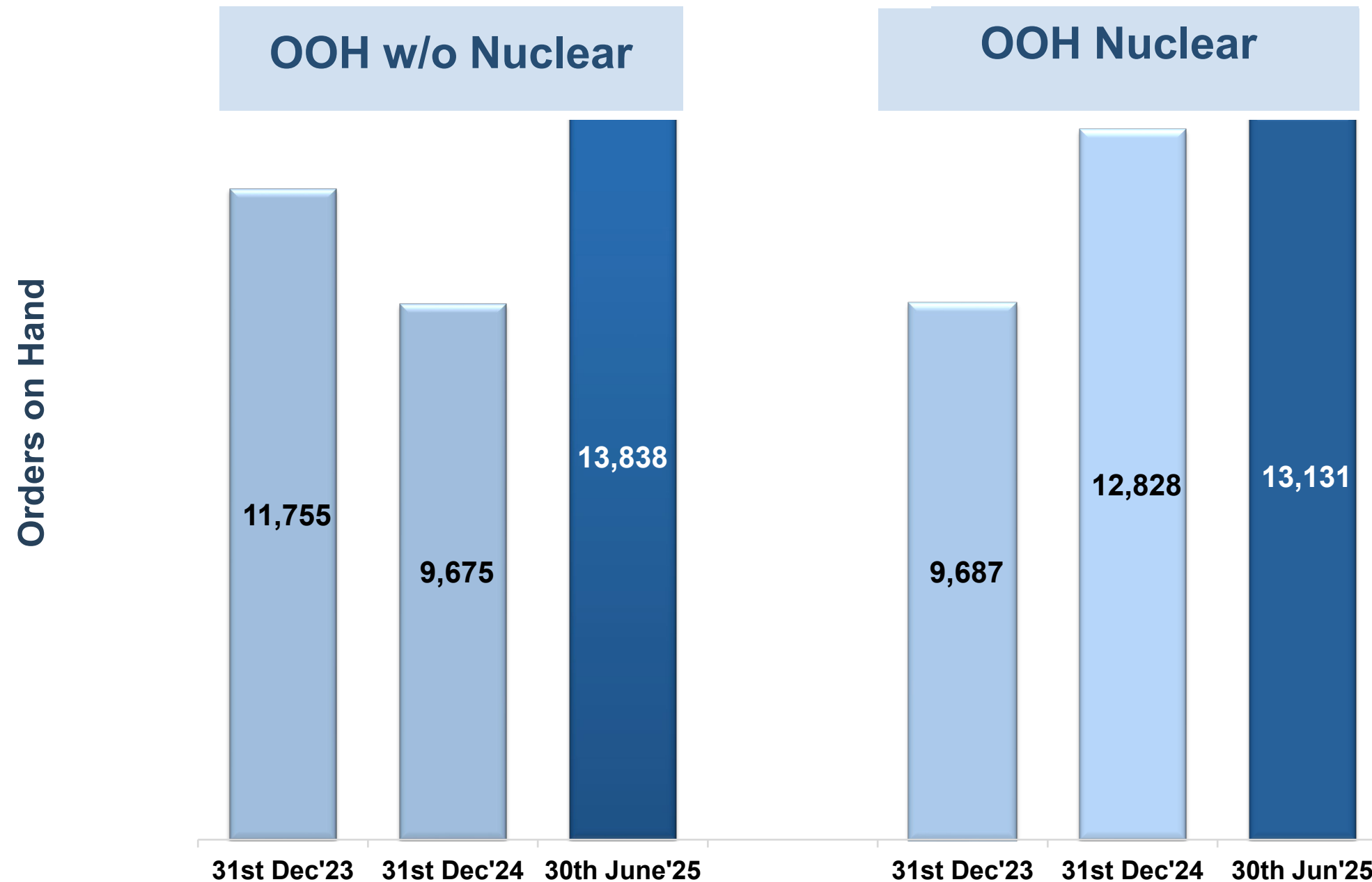
- Full year monthly avg. OI
- H1 Jan'25 to Jun'25

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Orders On Hand (OOH) Situation

KSB Limited (*Domestic + Exports*) In Mio ₹



**Total OOH Jun'25 is
26,969 Mio ₹**

TOP 10 Customers

Domestic OI – W/o Nuclear

Total Year 2024

Customer	Segment
Thermax Group	Energy
Maharashtra State Electricity Ltd.	Solar
Maharashtra Energy	Solar
Rushabh Enterprises (Dealer)	General Industry
Dakshin Gujarat Vij Company	Solar
ISGEC Heavy Engineering	Energy
Patil Engineering (Dealer)	General Industry
Pooja Engineering Company (Dealer)	Chemical
Global Associates (Dealer)	General Industry
Deraz Engineers (Dealer)	General Industry

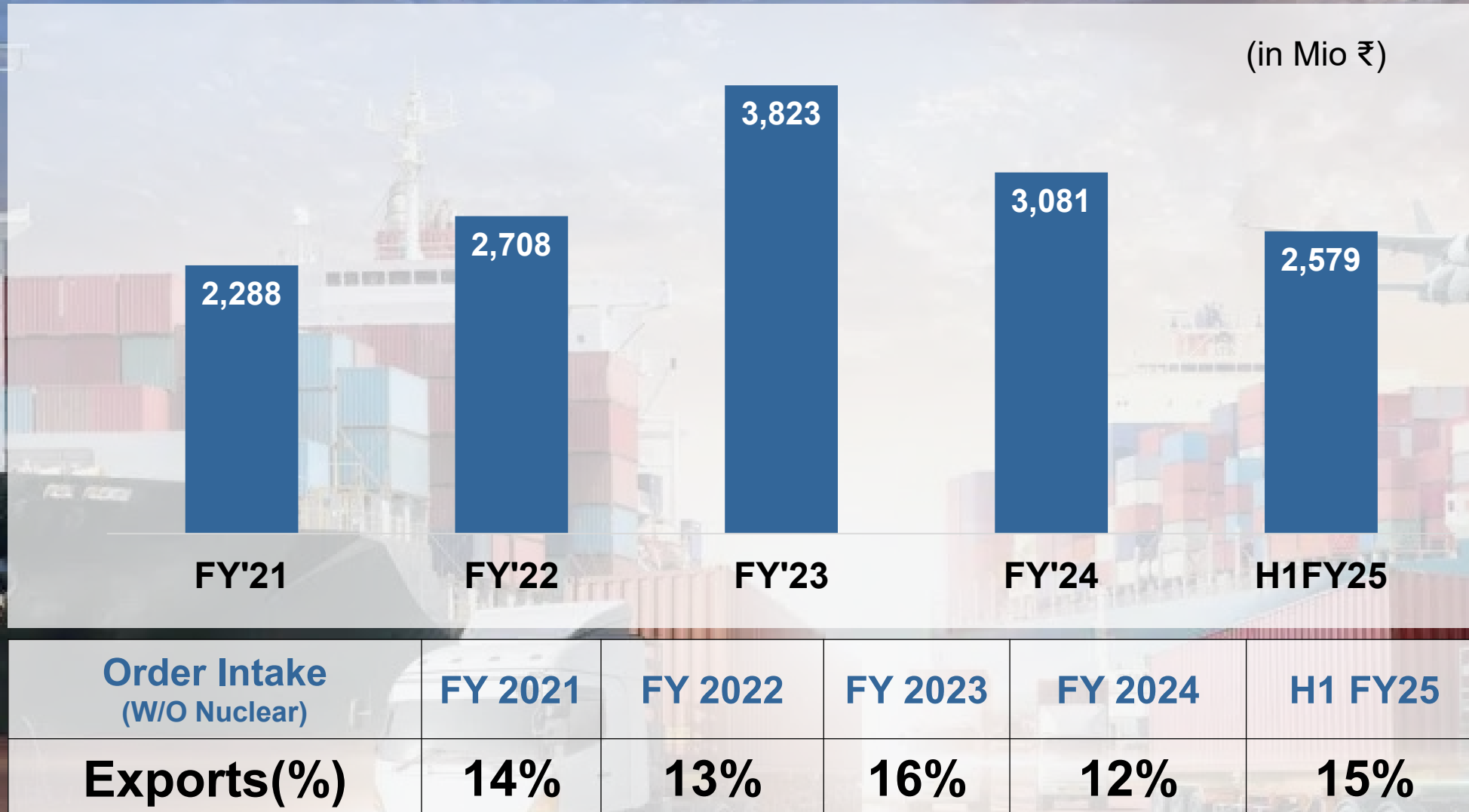
YTD Jun 2025

Customer	Segment
Larsen & Toubro	Energy
Thermax Group	Energy
Maharashtra State Electricity	Solar
Megha Engineering	Petrochemicals
Haryana Renewable Energy	Solar
Pooja Engineering Company (Dealer)	Chemical
Patil Engineering (Dealer)	General Industry
Rushabh Enterprises (Dealer)	Chemical
Swastik Trading Corp (Dealer)	Valves
ISGEC Heavy Engineering	Energy

Highlights indicate different customers compared to previous list.

Exports Performance –

KSB Limited Exports Performance



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Energy / Nuclear Segment Highlights



GLOBAL CHAMPION

GLOBAL TECHNOLOGY



Energy Pump Division at a Glance

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Institutional Investors' Meet 22.08.2025

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- 02 KSB India's Nuclear Journey
- 03 Product Gallery
- 04 Business Overview

Living our Vision!

KSB Energy – Powering a **greener** world

Energy/Nuclear Pump Division



1

Facility at Glance

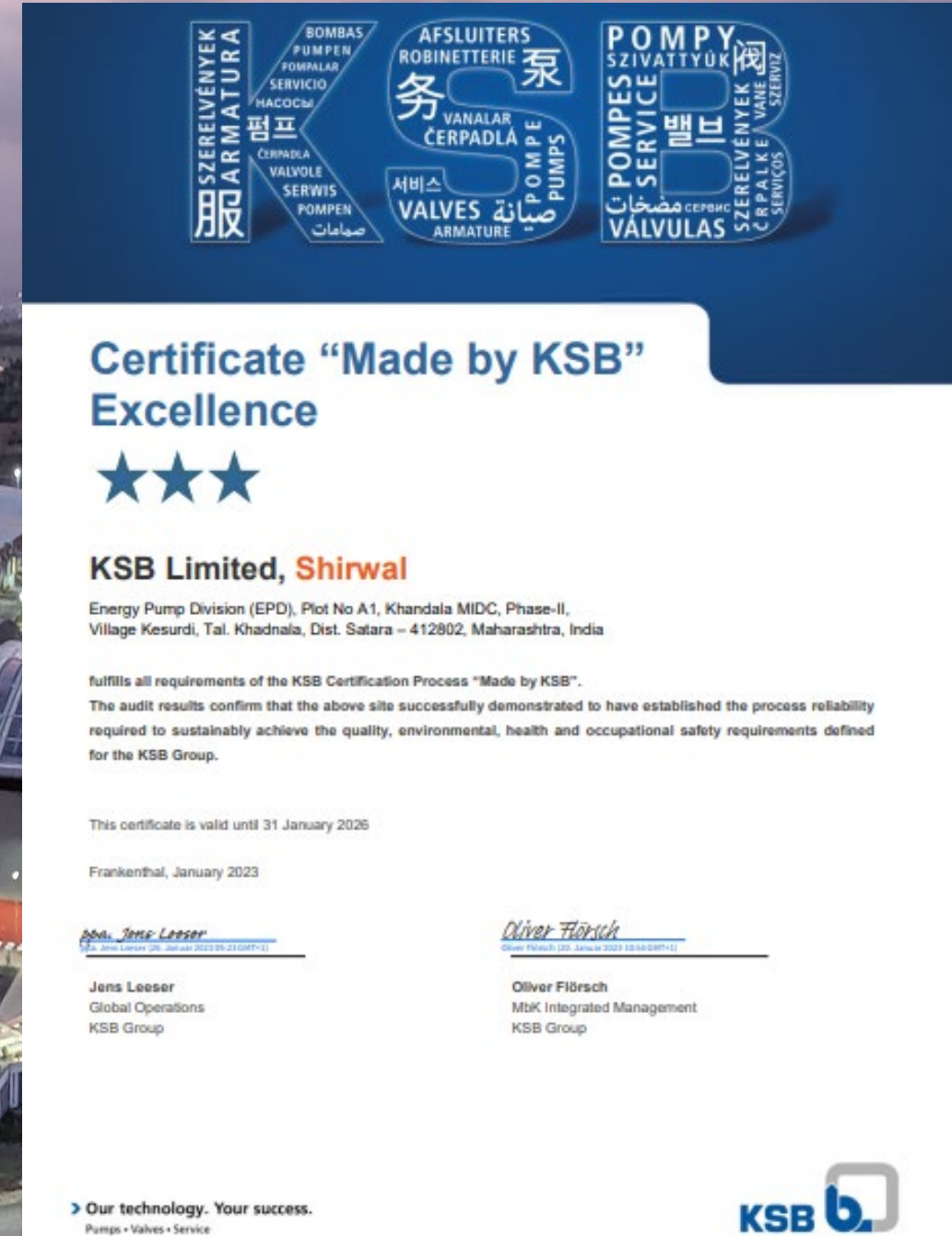
- Plant overview
- Shop Glimpses
- Technical advancement in machines
- Test field facilities
- Segments catered through EPD

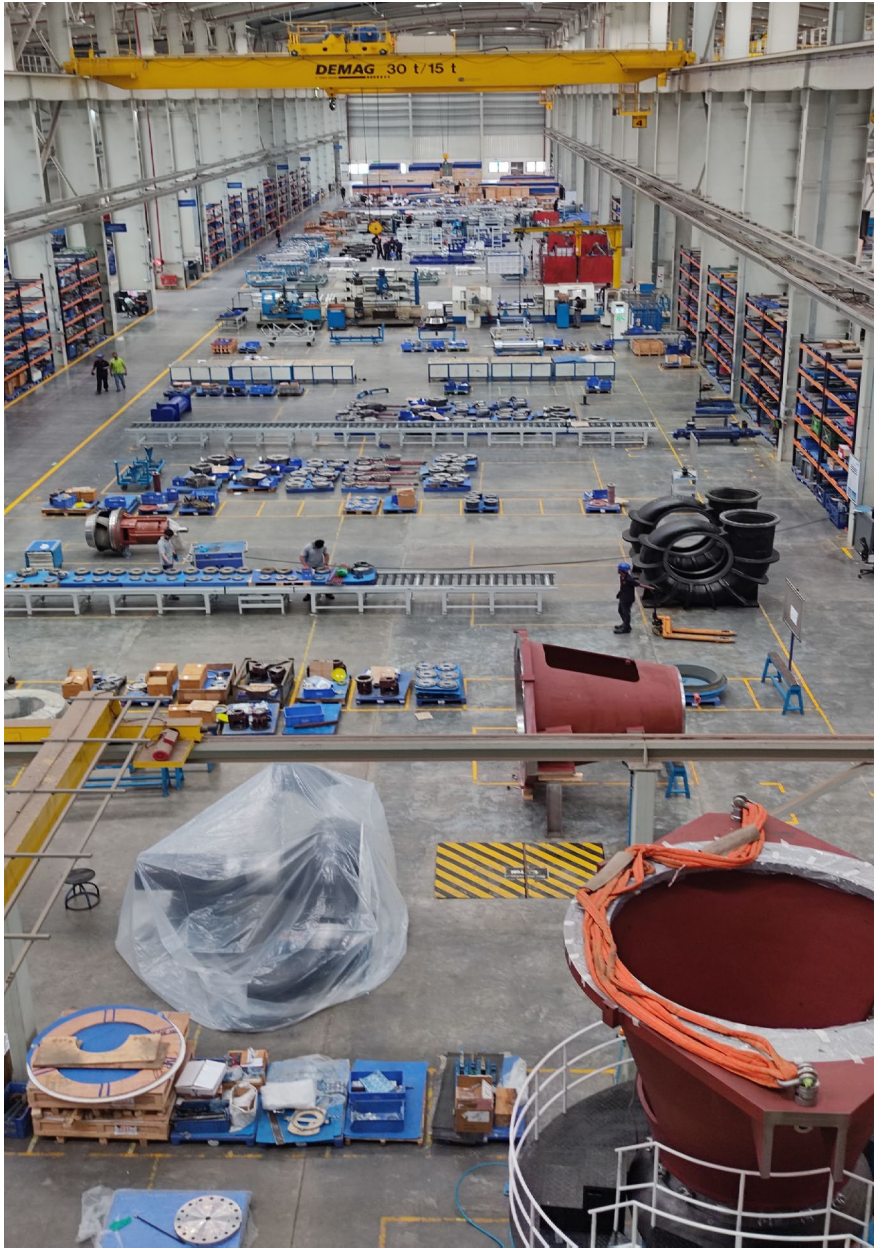
Plant Overview

EPD Plant established in 2017 with the site size of 100000 sq mt.

Salient Features:

- Best in class and State of art Factory
- IGBC Green factory building - Platinum rating (Global Excellence)
- Shop evaporative cooled with forced circulation for dust-free Environment / Better working condition
- Roof top Solar - 1000 kW + Open Access Group Solar (Approx 80 % Green energy)
- First plant outside of Europe to get a 3 Star rating in MbK Audit by KSB Germany





Assembly Shop



Test Field



Machine Shop

Machine Shop Glimpses — High end machines investments

Strictly confidential



All Critical operations are done in-house ensuring best in class Quality Assurance



Best in class test facility

- Performance test
- Horizontal and Vertical pump test
- NPSH test
- Pressure pulsation test
- Visual cavitation test
- String and Hot water test
- Thermal shock test incl stress measurement
- String test
- Test with VFD and Gear Box combination
- Cater all Voltage requirements
- Remote inspection

 **All tests possible**

Segments Catered through EPD Plant

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Major segments catered :

- Nuclear power plant
- Thermal power plant
- Oil and Gas industry



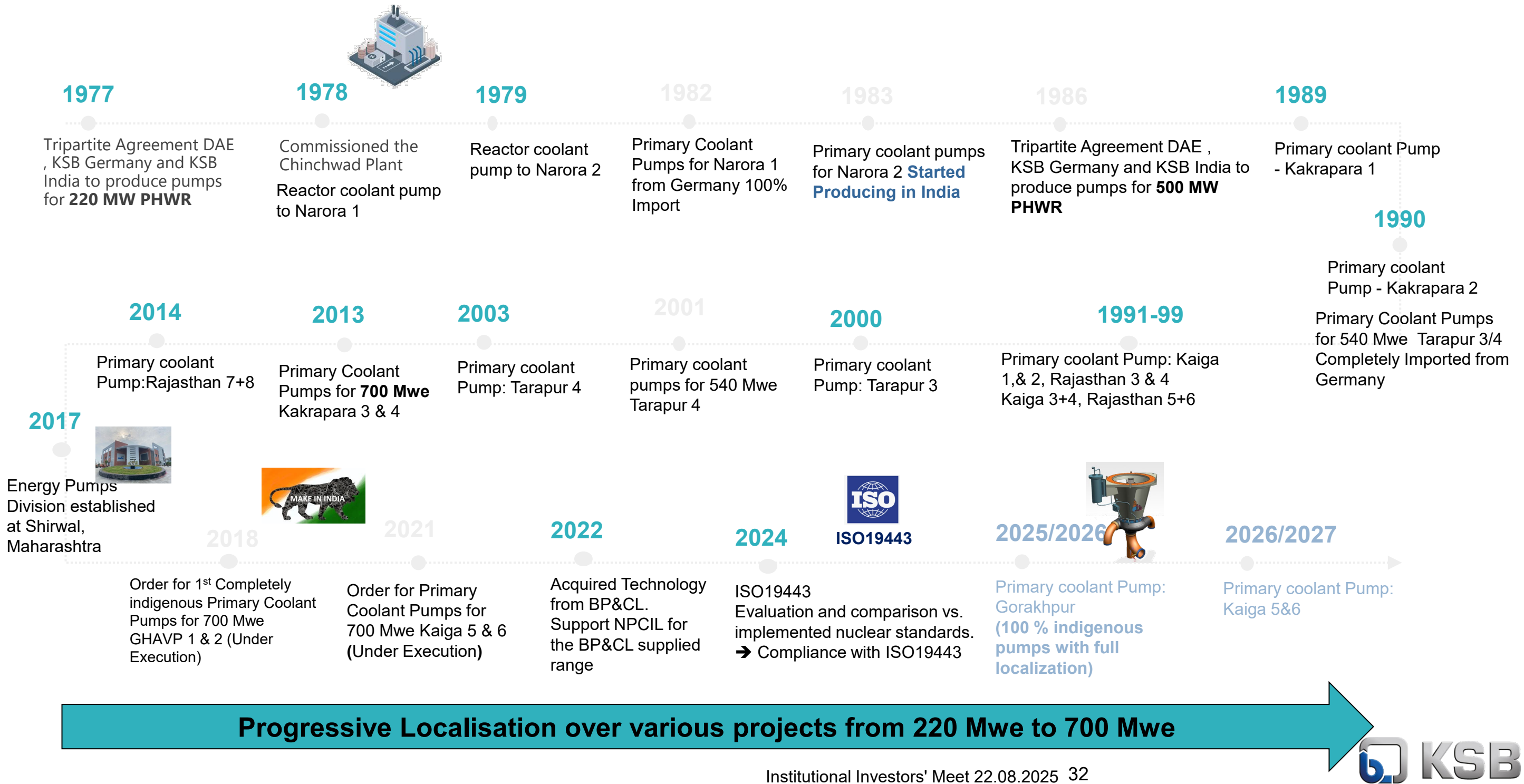
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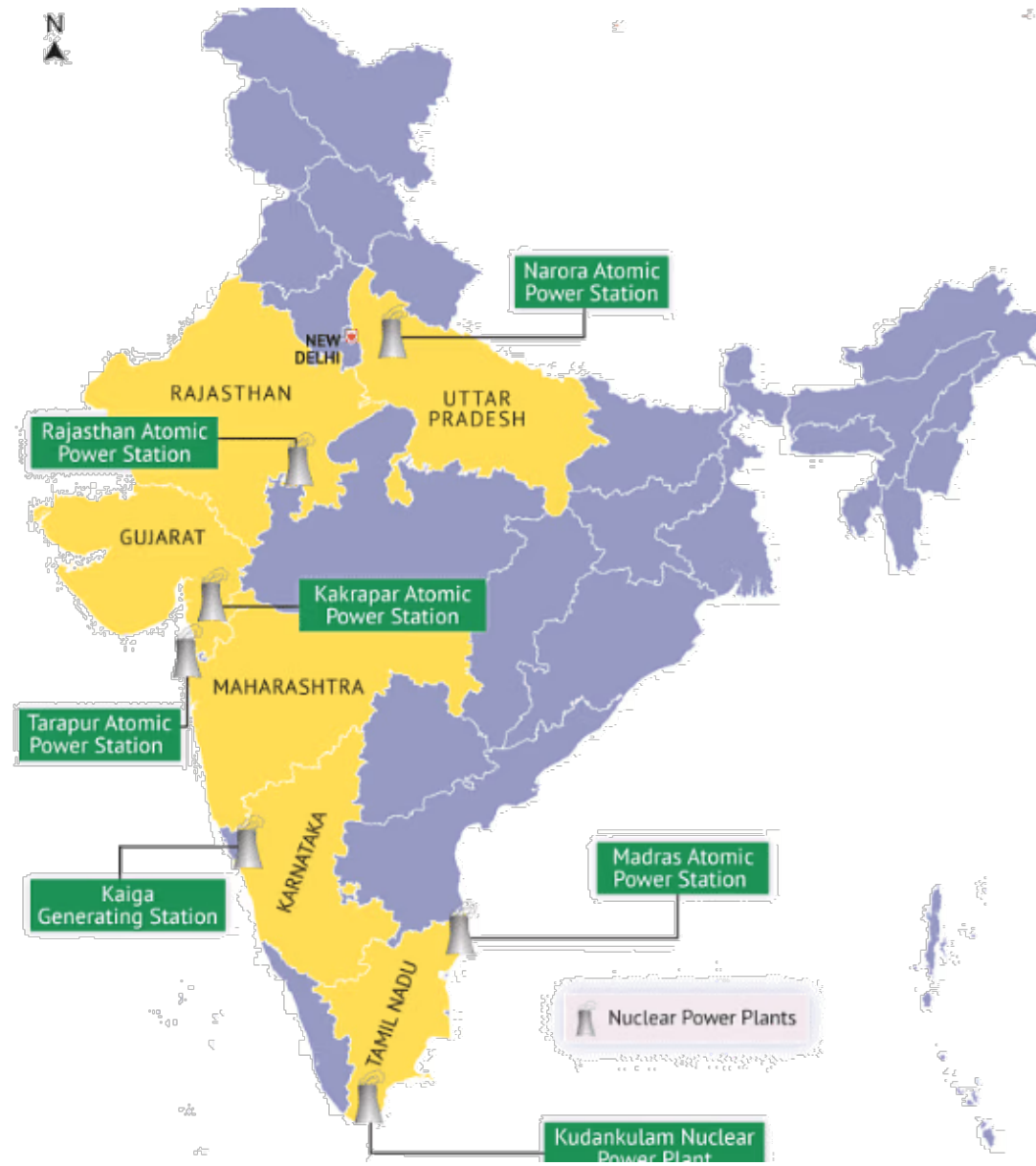
2

KSB India's Nuclear Journey

- KSB India's Nuclear Journey
- Primary coolant pump – India reference
- Quality standards
- Customer Events and achievements



Primary Coolant Pumps – Indian Reference



220 Mwe PHWR (48 Pumps)

Narora 1 & 2

Kakrapara 1 & 2

Rawatbhata 3 – 6

Kaiga 1 – 4

540 Mwe / 700 Mwe PHWR (24 Pumps)

Tarapur 3-4

Kakrapara 3 & 4

Rawatbhata 7 & 8

700Mwe PHWR Under Manufacturing (16 Pumps)

GHAVP 1 & 2 (under Manufacturing)

Kaiga 5 & 6

First Pump company to be certified as per ISO 19443 ITNS Requirements !



Quality Management
standard **ISO 9001:2015**



Occupational Health &
Safety Management
Standard **ISO 45001:2018**



Environmental Management
Standard **ISO 14001:2015**



Management System
Certificate **ISO 19443:2018**

Entrustment of Suitability, Adequacy and Effectiveness of the Quality Management System

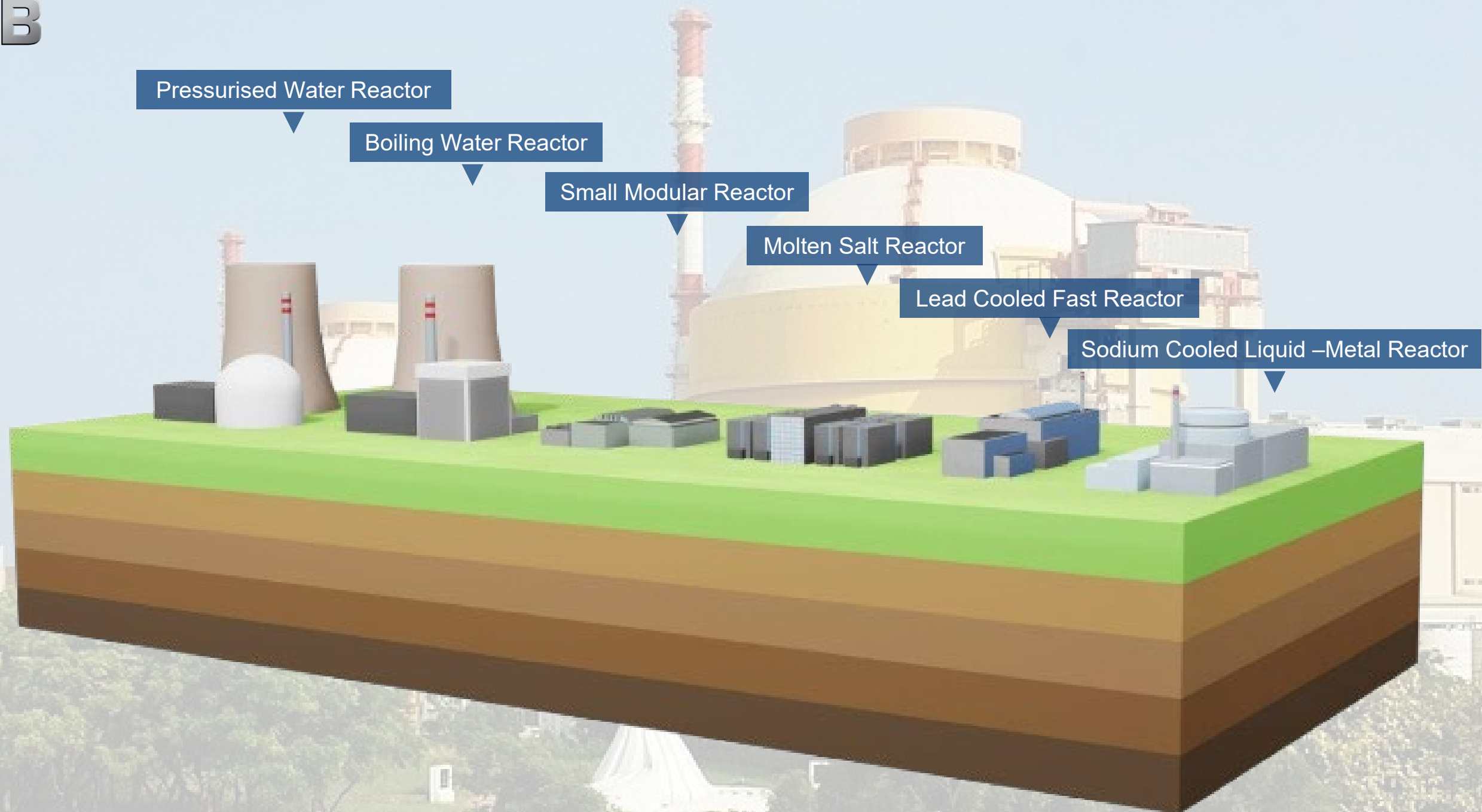




3

Product Gallery

- Primary Circuit products
- Secondary Circuit products



KSB has Products for every Nuclear Application

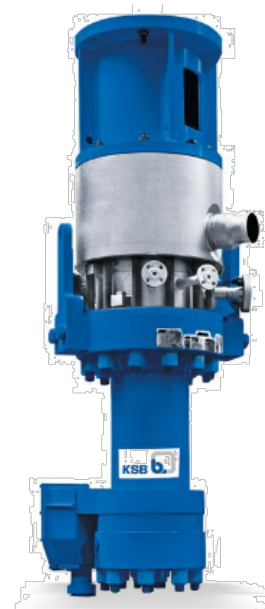
Product Gallery- Primary & Secondary Circuit



RUV reactor coolant pump



RER / RSR reactor coolant pump



LUV reactor water clean-up pump



RTS Turbine driven pump



RHM high-pressure charging pump



YNK booster pump



RHD main feed pump



WKV condensate extraction pump



CPK auxiliary pump

Products for every Application

Primary circuit

- Reactor coolant recirculation
- Emergency cooling and residual heat removal
- Safety injection
- Reactor water clean-up
- Volumetric control system

Secondary circuit

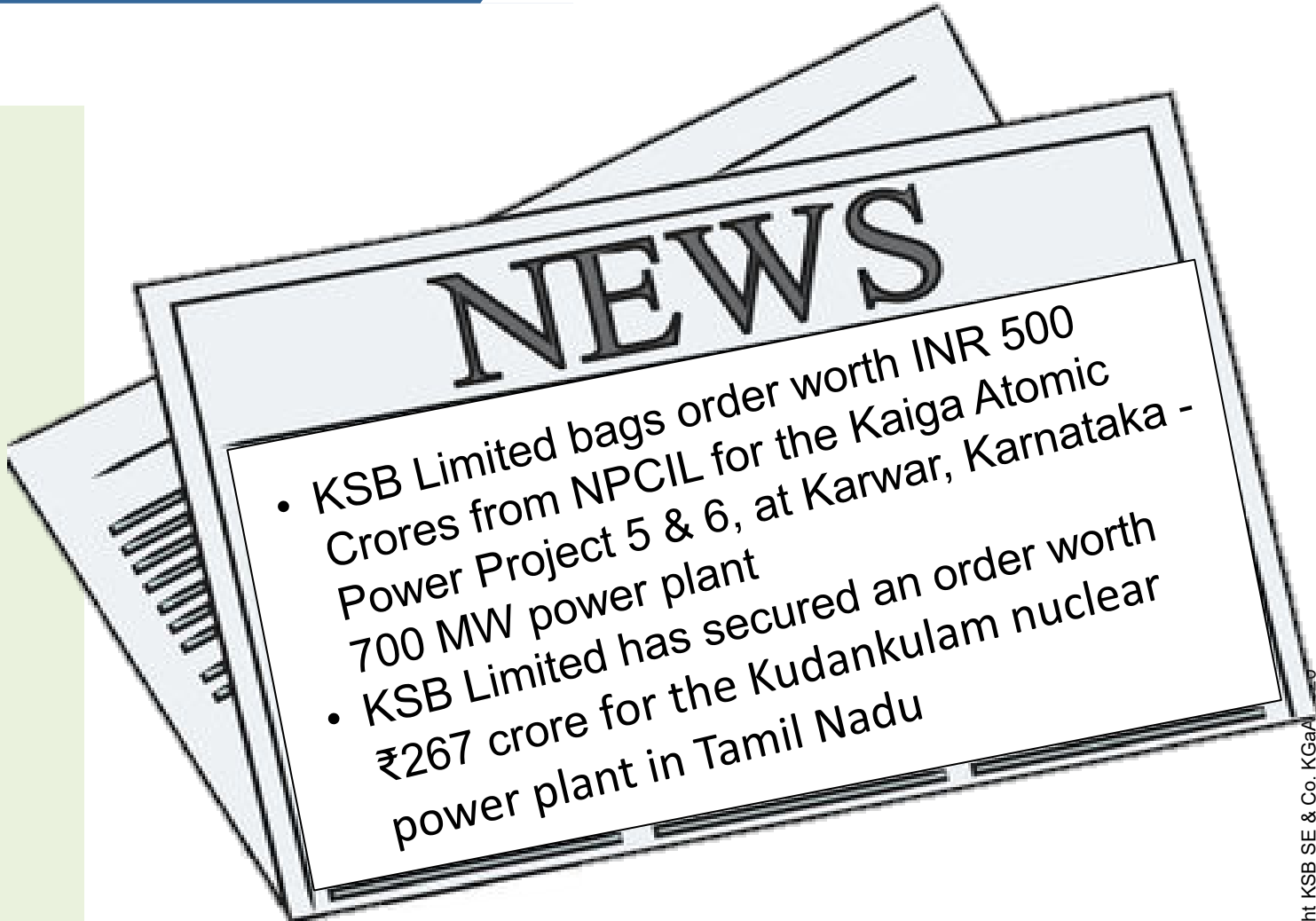
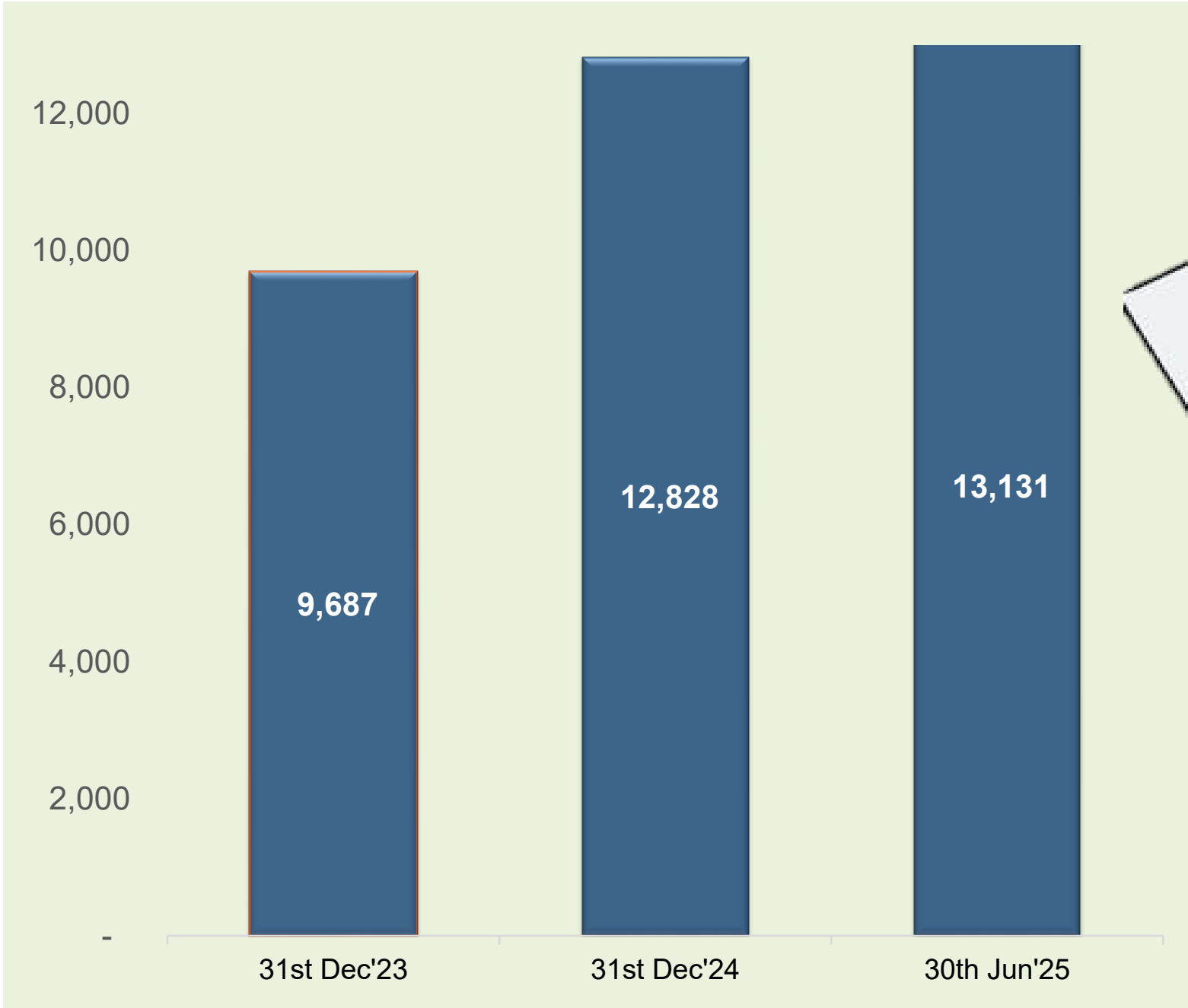
- Feed water
- Main condensate

4

Business Overview

- Order on Hand
- India's Nuclear Roadmap

Values in Rs. Mio



KSB Limited's entry into the substantial export market for nuclear pumps and involves the supply of eight Critical Safety Class 2 Pumps for two units (Unit 5 and Unit 6) of a newly established Nuclear Power Plant in Europe.

Expansion Plans

- 8 reactors (6.6 GW) under construction
- 10 reactors (7 GW) in pre-project stage
- **Target:** 22,480 MW by 2031-32
- Long-Term Goal: 100 GW by 2047

Technological Initiatives

- ₹20,000 Cr for Small Modular Reactors (SMRs)
- 5 indigenous SMRs by 2033
- Bharat Small Reactors (BSRs): 220 MW for captive use

Policy & Investment

- Atomic Energy Act and Liability Act amendments- private sector participation in nuclear energy development
- NTPC to invest \$62B for 30 GW nuclear capacity

KSB being most experienced player in the Nuclear pump domain can command bigger pie in the business of upcoming years.

NPCIL 10 x 700 MW NPP

- Reactor coolant pumps :
 - RSR 400/2 (40 nos. for 10 units)
- Primary Island pumps (380 nos. for 10 units):
 - Shutdown coolant pump (RVRI)
 - Safety pumps (WKTA,RPH)
 - Fuel handling pump (Plunger pump)
- Turbine Island pumps (110 nos. for 10 unit):
 - Booster & Main Boiler feed pump (YNK, RHD)
 - Auxiliary boiler feed pump (CHTR)
 - Condensate extraction pump (WKTA)

Note: Indian government have declared to build 10 new 700 MW PHWR

Bharat Small Reactors 220 MW NPP

- Reactor coolant pumps : RSR 350, (4 nos. for 1 unit)
- Primary Island pumps (34 nos. for 1 unit):
 - Shutdown coolant pump (RHR)
 - Safety pumps (WKTA,RPH)
 - Fuel handling pump (Plunger pump)
- Turbine Island pumps (6 nos. for 1 unit) :
 - Main Boiler feed pump (CHTC)
 - Condensate extraction pump (WKTB)

Note: Indian government have planned to let private party to install BSR 220 MW for captive use

Solar Segment Updates



Solar Business



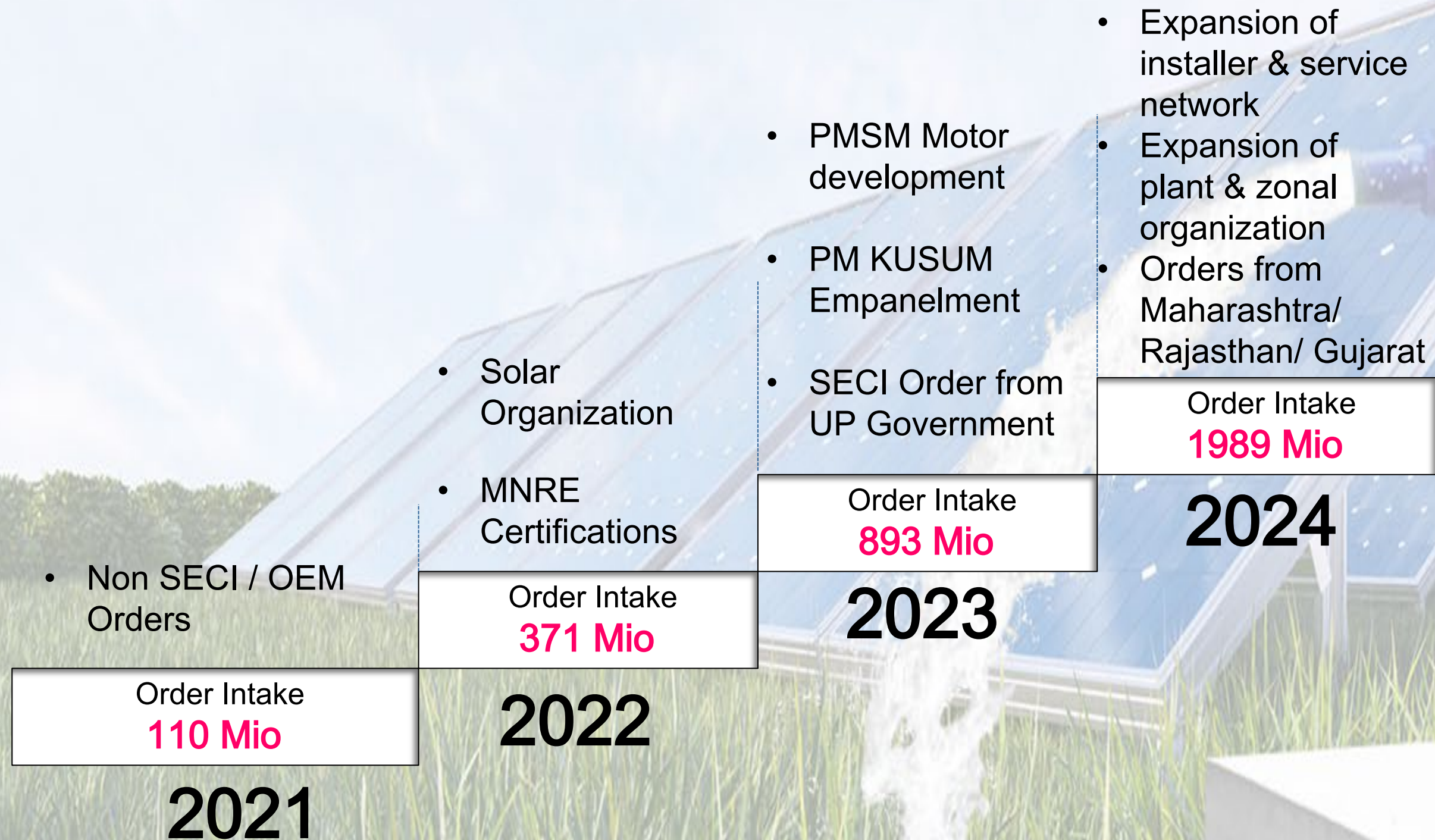
Content



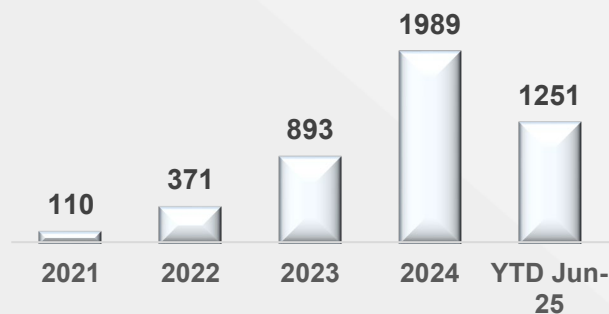
1. Our Journey
2. Highlights
3. Initiatives / Tenders
4. Infrastructure / Installations



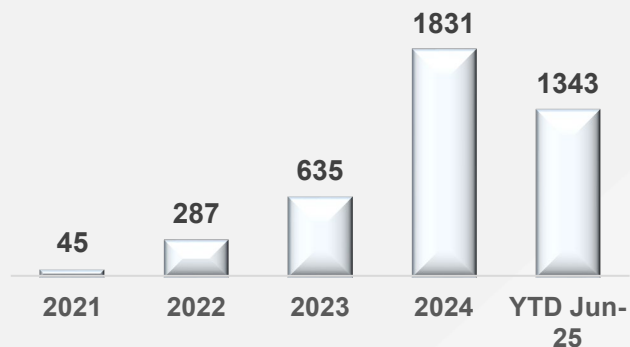
Solar Business - Milestones



Order Intake



Sales



13227 Systems

Orders from 7 States



10613 Systems
are installed so far



Focus on Backward Integration



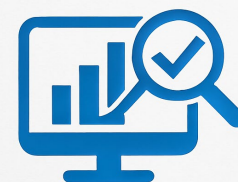
4-5 weeks System delivery



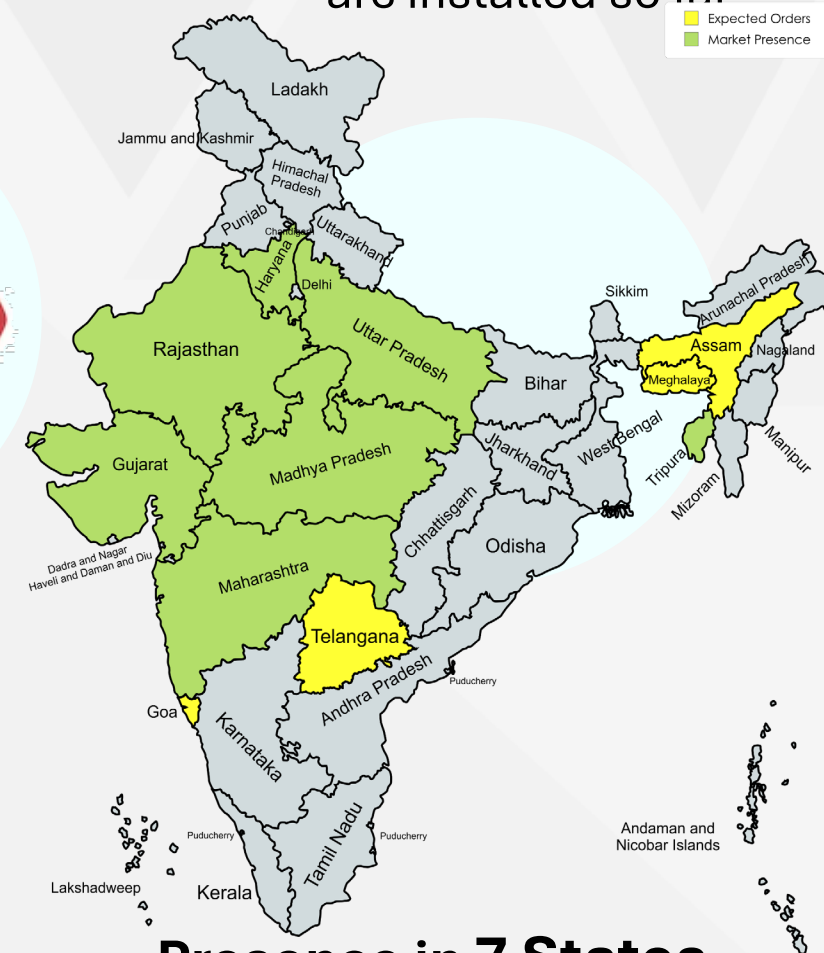
32 Installers



132 ASCs



PROJECT MONITORING SOFTWARE



Presence in 7 States + 4 states expected

| Infrastructure

Solar Pump Performance Test
Panel with Solar Simulator



PMSM Motor Assembly Line



SS Pumps Assembly Line



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| Installations



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| Key Initiatives and Roadmap



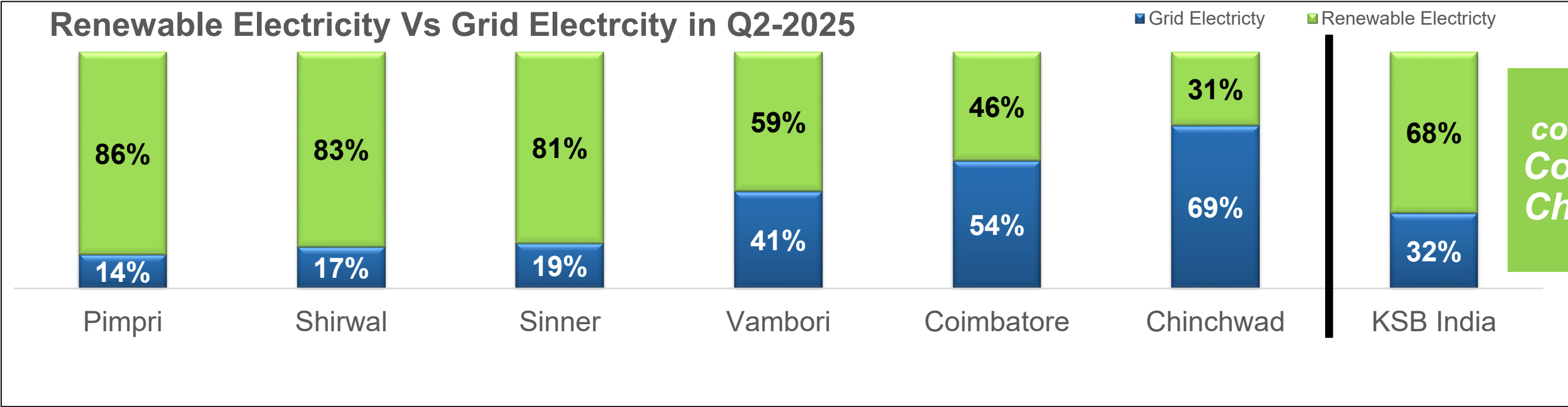
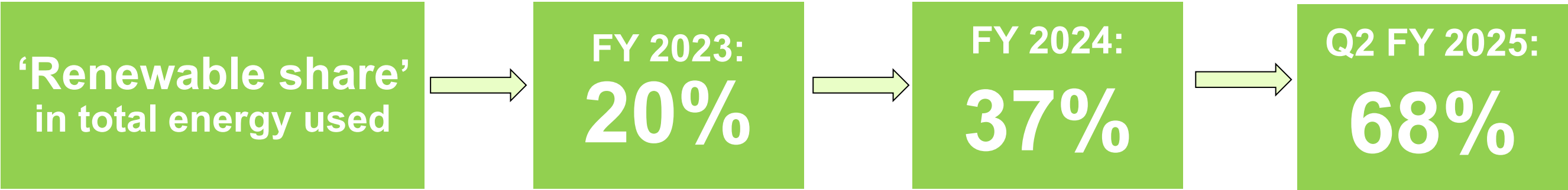
- Capacities optimisation and Streamlining Supply Chain
- Installation and Post Installation processes.
- Focus on backward Integration
- **In process and upcoming Tenders**
 1. Goa / Telangana / Aassam / Meghalaya / Haryana / Gujarat

ESG & CSR Updates



Delivering on ESG Commitments:

Renewable Electricity Vs Grid Electricity:



Rooftop commenced at Coimbatore & Chinchwad in 2025

Corporate Social Responsibility – Impact creation



Y4D Foundation

Project: Skills development for employability of Tribal Women

Institutional Investors' Meet 22.08.2025

53

PCB
Assembly
Training

315
Beneficiaries
Placed
(Tribal Women)

Placements

- Wipro Pari
- Tata Yazaki
- TVS Lucas
- Vighnaharta Technologies
- InYantra Technologies
- Ecorea Kuroda Electric India
- RJ Enterprises

₹ 14,700
Average Salary per
month

Testimonials



Name: Saloni Chavan

“Financial Independence & Support to my family”

Name: Diksha Chavan

“Financial stability, support to my family & higher education”



Corporate Social Responsibility – Awards

PCMC Award for CSR in Education & Skill Development – 2024 project



Awarded by PCMC CSR Cell

For initiatives taken under **Education & Skill Development**
in the region of Pimpri Chinchwad

Project : Don Bosco ITI- 40 students are trained for vocational skills

Impact: 80% placement rate.

Thank You!!

Time for Questions!