

QCL/SEC/2025-26/65

October 29, 2025

To,

BSE Limited, 1st Floor, New Trading Ring, Rotunda Building, PJ Towers, Dalal Street, Mumbai – 400 001

Security Code - 539978

Dear Sir/ Madam,

National Stock Exchange of India Limited Exchange Plaza,

Bandra- Kurla Complex, Bandra (East), Mumbai – 400 051

NSE Symbol - QUESS

Sub: Investors Presentation - Q2 FY26

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Investors Presentation for the quarter and half-year ended September 30, 2025.

The above information will also be available on the website of the Company at www.quesscorp.com.

Kindly take the above information on record and oblige.

Yours sincerely,

For Quess Corp Limited

Kundan K Lal
Company Secretary & Compliance Officer
Membership No.: F8393

Encl: as above

Quess Corp Limited

Quess Tower, Sky Walk Avenue, 32/4, Hosur Road, Roopena Agrahara, Bommanahalli, Bengaluru– 560068, Karnataka, India Tel: +91 080-49345666 I contactus@quesscorp.com I CIN L74140KA2007PLC043909



Quess Corp Q2 and H1 FY26 Earnings Presentation

Safe Harbour



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Q2 FY26 Highlights

Addition of net 21k+ leading to headcount of 483,115 making us India's largest domestic staffing player

Ranked #36 among "India's Best Employers 2025" in TIME and Statista ranking

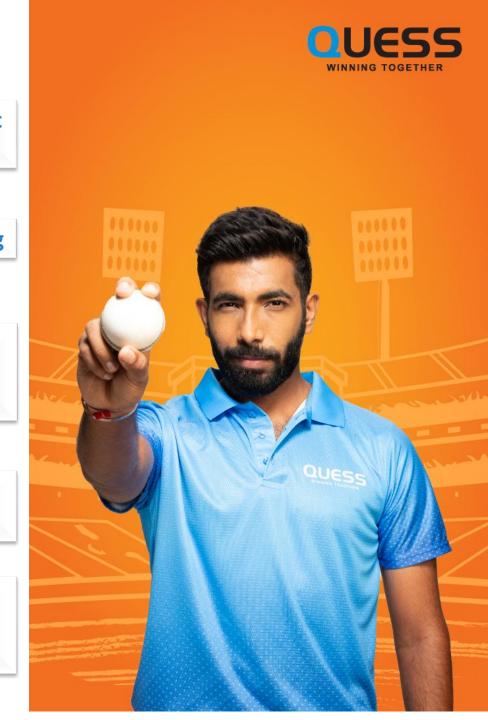
Highest EBITDA at ₹ 77 Cr with growth of 11% YoY Revenue at ₹ 3,832 Cr, growth of 3% YoY EBITDA margin crosses 2%

Professional Staffing delivers double digit EBITDA growth & margin across two consecutive quarter

EBITDA to OCF at 110% for H1'26

PAT at ₹ 52 Cr with EPS at ₹ 3.5/share,

Net Cash of ₹ 273 Cr as of Sept'25 and Dividend paid in Q2 ~90 Cr



Quess Business Segments (H1 FY26 figures)



Building a future-ready workforce ecosystem



General Staffing

- Banking and Financial Services & Insurance (BFSI)
- Consumer, Retail & Telecom (CRT)
- Manufacturing
- Construction

4,70,337 (97.4%)

₹ 6,439 Cr (86%)

₹ 92 Cr (1.4%)

50%



Professional Staffing

- Digital & Technology Skills
- Global Capability Centre (GCC) Services
- Recruitment Services
- International Mobility

6,862 (1.4%)

₹ 468 Cr(6%)

₹ 52 Cr (11.1%)

30%



Overseas Business

- APAC (Singapore, Malaysia, Philippines, Vietnam, Sri Lanka)
- Middle East

#5,730(1.2%)

₹ 575 Cr (8%)

₹ **36** Cr (6.4%)

20%



Digital Platforms

- Blue-Collar Job & HRMS Platform
- On-demand Gig Platform

High-margin portfolio contributes to 50% of total profitability

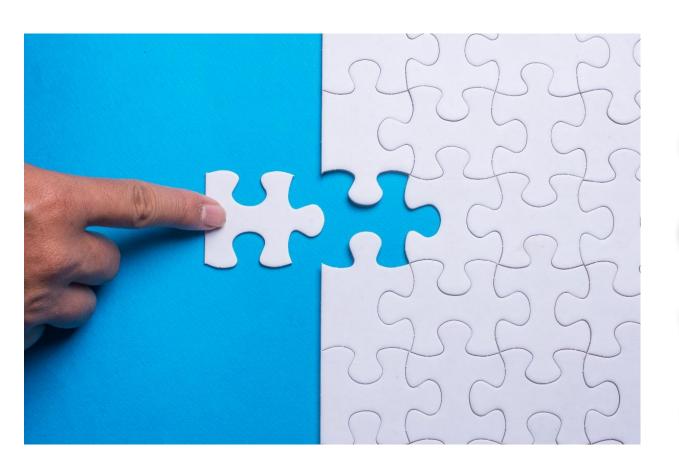
Head count (% Contribution) Revenue (% Contribution)

Ops. EBITDA (% margin)

(% Contribution)

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Key Business Highlights

Q2 FY26 Financial Highlights

(Figures in ₹ cr.)



Revenue	Q2 FY26	YoY	QoQ
General Staffing	3,317	3 %	▲ 6%
Professional Staffing	224	11%	▼(8%)
Overseas Business	290	3 %	▲ 2 %
Digital Platforms	0.5	115%	A 89%
Total	3,832	A 3%	\$ 5%

Op. Margin	Q2 FY26	YoY	QoQ
General Staffing	46	▼ (23%)	1 %
Professional Staffing	27	▲ 37%	10%
Overseas Business	18	▲ 27 %	1 %
Digital Platforms	(2)	▲ 55%	11%
Total	89	▲ 0%	4 %

Consolidated

EBITDA	77	11 %	10 %
EBITDA Margin %	2.00%	▲ 13bps	▲ 9bps
PAT	52	▲ 2%	▲ 2%

PAT Margin %	1.35%	▼ 5bps	▼ 3bps
EPS	₹ 3.5	▲ 2 %	▲ 2%
Headcount	4,83,115	v (5%)	▲ 5%

- GS YoY margin decline due to impact of NBFC ramp down in FY25
- PS QoQ Revenue decline due to exit from low margin businesses

H1 FY26 Financial Highlights

(Figures in ₹ cr.)



Revenue	H1 FY26	H1 FY25	YoY
General Staffing	6,439	6,335	2 %
Professional Staffing	468	388	▲ 21%
Overseas Business	575	566	1 %
Digital Platforms	1	2	▼ (39%)
Total	7,483	7,292	3 %

Op. Margin	H1 FY26	H1 FY25	YoY
General Staffing	92	104	▼ (12%)
Professional Staffing	52	37	▲ 42%
Overseas Business	36	30	19%
Digital Platforms	(4)	(5)	4 9%
Total	175	166	▲ 6%

Consolidated

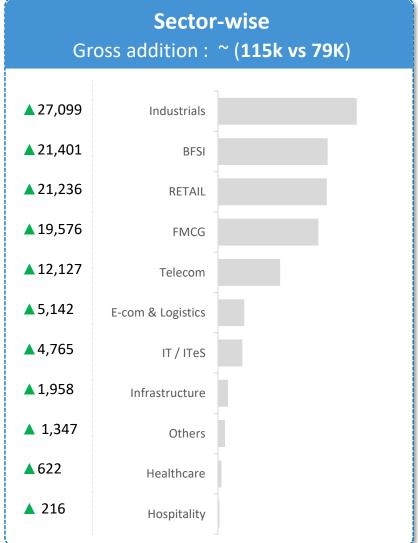
EBITDA	146	133	11 %
EBITDA Margin %	1.96%	1.82%	▲ 14bps
PAT	103	100	▲ 3%

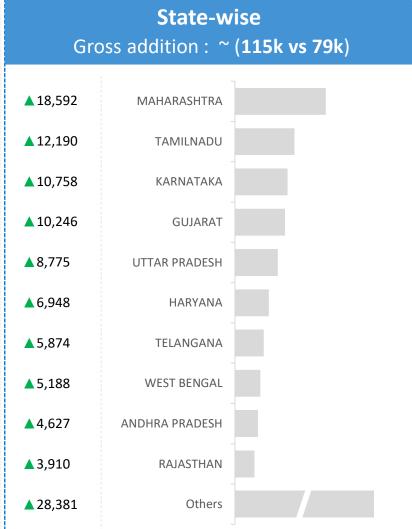
PAT Margin %	1.37%	1.36%	▲ 1bps
EPS	6.9	6.8	▲ 3%
Headcount	4,83,115	5,10,431	▼ (5%)

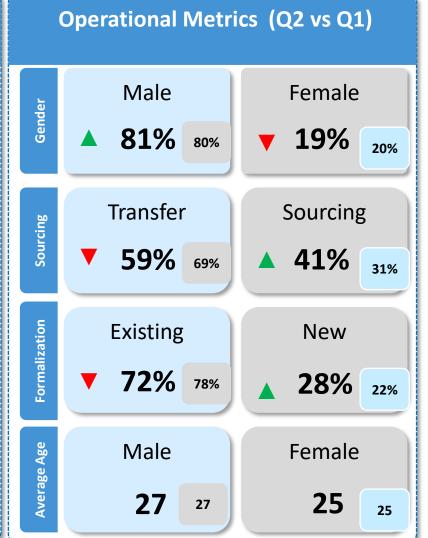
- GS YoY margin decline due to impact of NBFC ramp down in FY25
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Q2 FY26 Hiring snapshot (General Staffing)









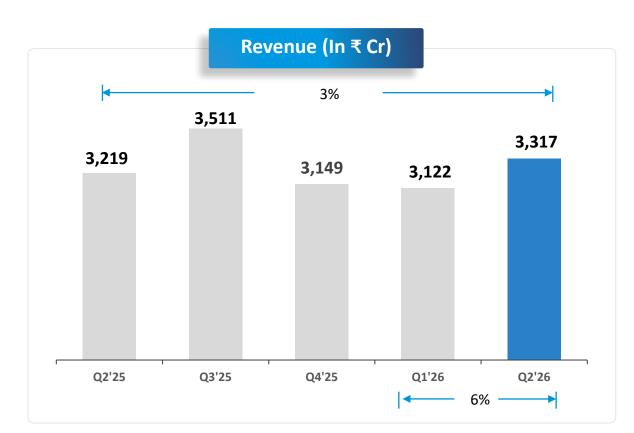


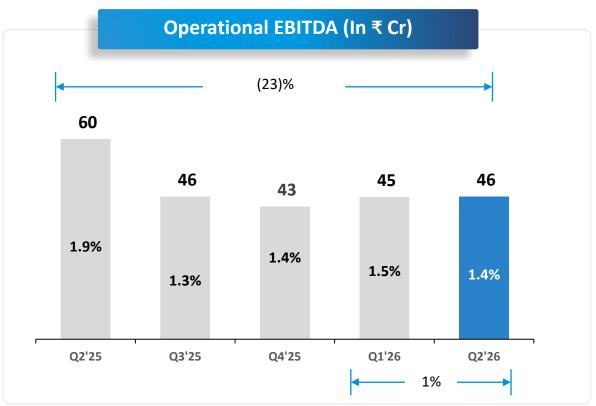


Segment-wise Updates

General Staffing – Financial Performance







Key developments

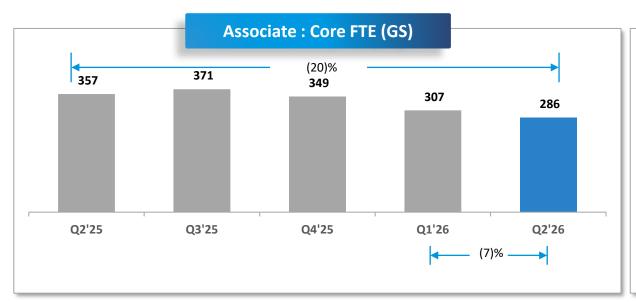
- 21K+ net adds- strongest in last 6 quarters
- Growth from M&A followed by Retail, BFSI and Logistics
- Sourcing based ONB rose to 55K (vs 30K in Q1)
- 72 new contracts added in the quarter

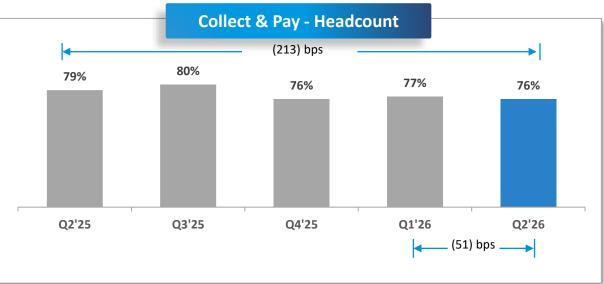
- Collect & Pay at 76%, DSO at 25 days
- Advance festive collections resulted in OCF to EBITDA conversion of 110%

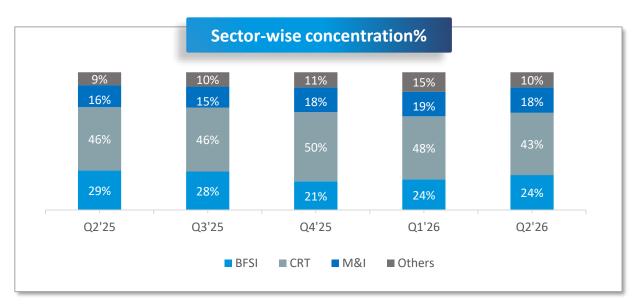
^{*} Q2'25 includes a one-time gain from revised provision estimates following the demerger.

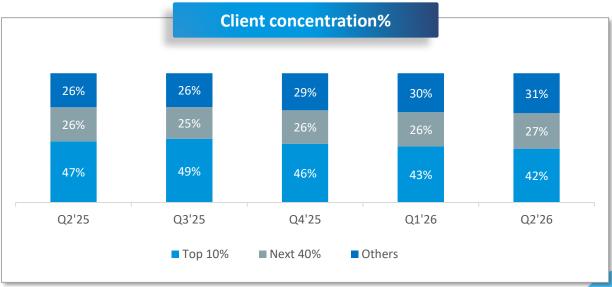
General Staffing – Operational Performance





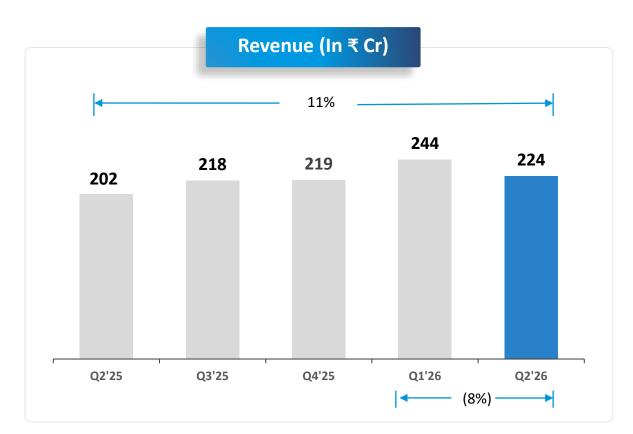


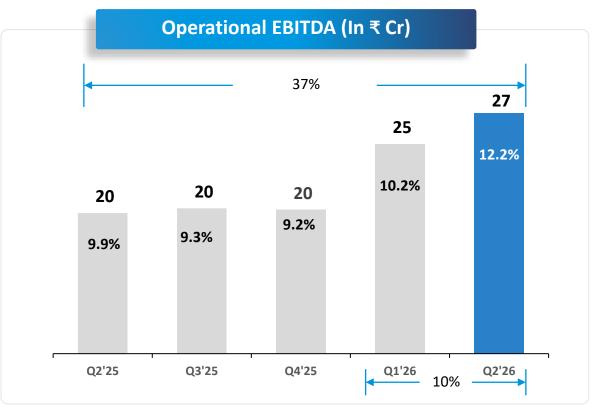




Professional Staffing – Financial Performance







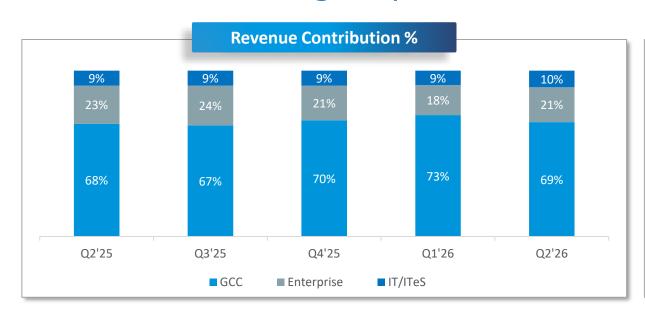
Key developments

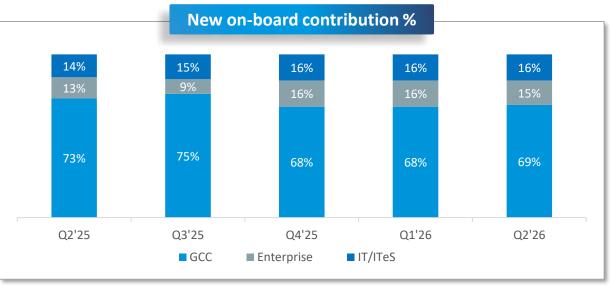
- ~36% YoY EBITDA growth along with double digit margins
- EBITDA to GM at 58% best ever for QITS
- Headcount at 6,862, added 210 net adds

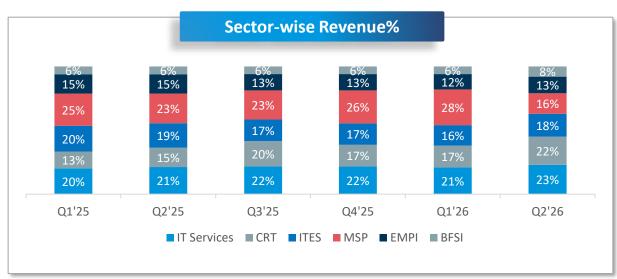
- GCC share of total Rev 68%, total HC 73% and GM 77%
- IT/Consulting, CRT and ITeS contributed to the QITS growth
- Added 18 new contracts during quarter
- Open mandates have remained stable around 1300+ with fulfilment above 30%

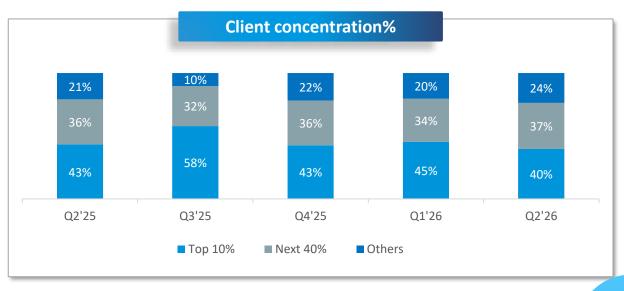
Professional Staffing – Operational Performance





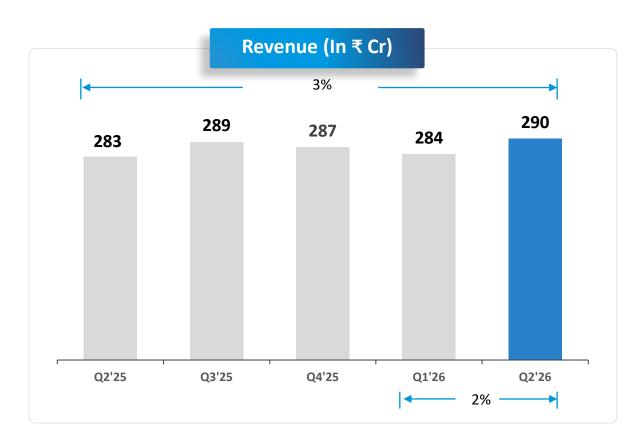


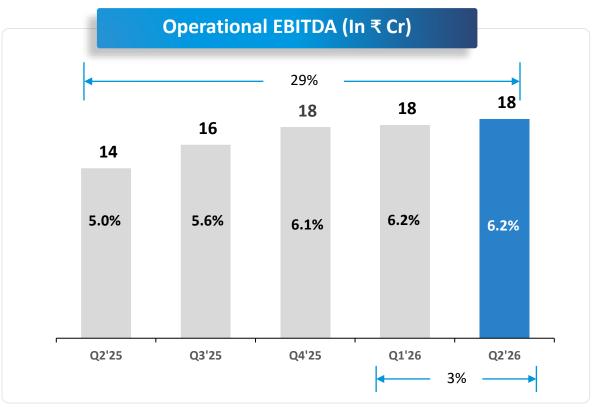




Overseas Staffing – Financial Performance







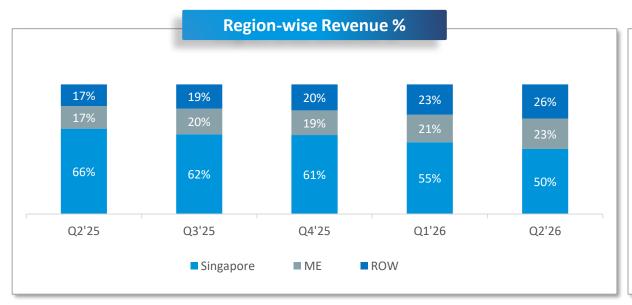
Key developments

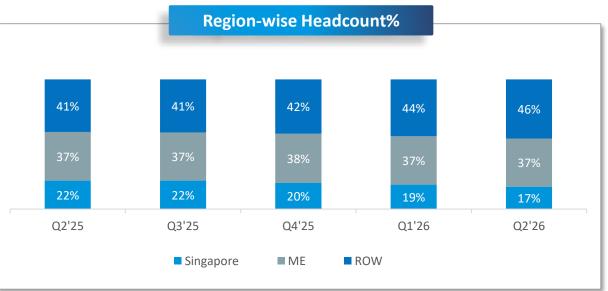
- 18% YoY Headcount growth 5,730
- Sequential margin improvement over last 5 quarters with focus on profitability
- Added 10 new contracts during quarter

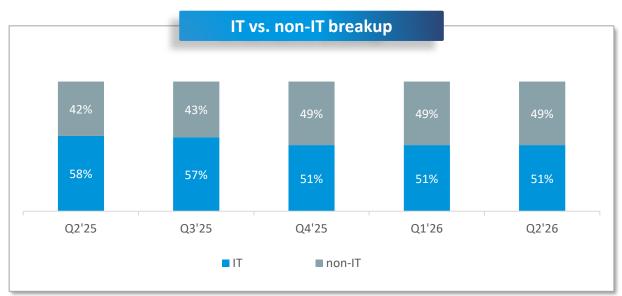
- Robust business delivery in ME and Malaysia driven by new client wins
- Middle East and Malaysia have shown headcount and EBITDA growth is visible from IT/ ITES sector.
- HC has grown by 8% QoQ in Philippines, driven by strong new demand.
- Singapore continues to face challenges with decline of 7% in foreigner headcount

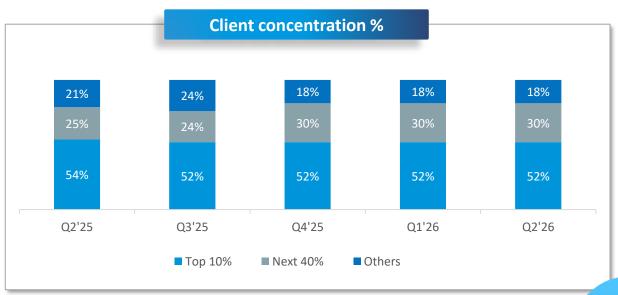
Overseas Staffing – Operational Performance





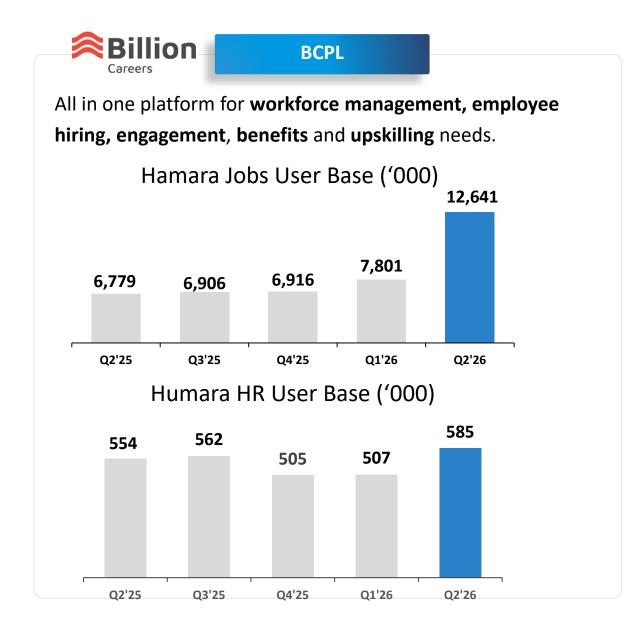






Digital Platforms – Business Performance



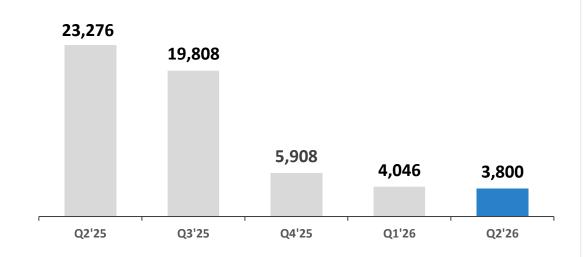




Taskmo

We deliver hyperlocal solutions across industries via a gigworker network





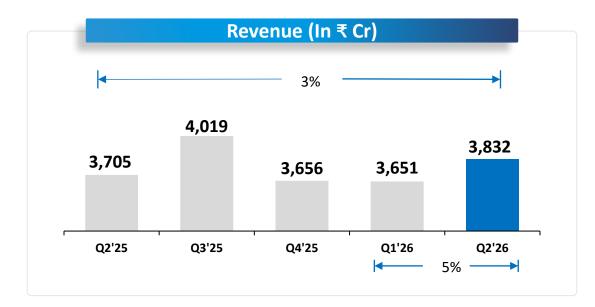


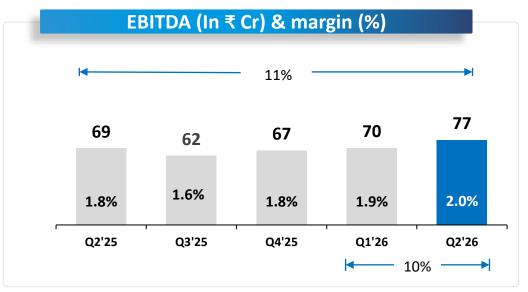


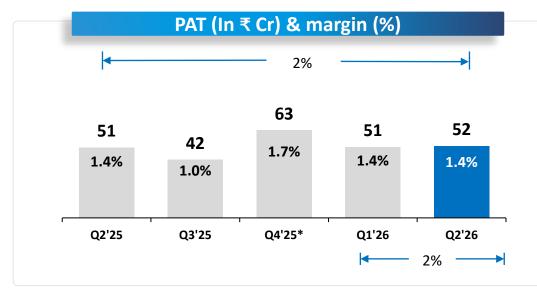
Financial Highlights

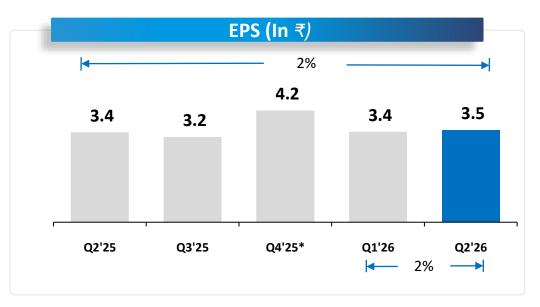
Q2 FY26 Financial Updates











^{*}PAT and EPS for Q4FY25 have been adjusted to exclude exceptional items

Income Statement



Particulars (in ₹ Cr)	Q2 FY2026	Q1 FY2026	QoQ	Q2 FY2025	YoY	H1 FY2026	H1 FY2025	YoY
Revenue	3,832	3,651	▲ 5%	3,705	▲ 3%	7,483	7,292	▲ 3%
EBITDA	77	70	▲ 10%	69	▲ 11%	146	133	▲ 11%
EBITDA Margin %	2.0%	1.9%	▲ 9bps	1.9%	▲ 13bps	2.0%	1.8%	▲ 14bps
Depreciation & amortisation	10	10	▼(3%)	10	▼(2%)	21	21	▼(2%)
Interest	13	10	▲32%	10	▲34%	23	20	▲ 13%
Other Income	4	5	▼(14%)	1	▲ 187%	9	8	▲ 13%
Exceptional Items	-	(2)	▼(100%)	0	▼(100%)	(2)	0	▼ (823%)
PBT	57	52	▲ 10%	51	▲ 13%	110	99	▲ 11%
Tax	5	1	▲357%	(0)	▼ (889%)	7	(1)	▼(774%)
PAT	52	51	▲ 2%	51	▲ 2%	103	100	▲ 3%
PAT Margin %	1.4%	1.4%	▼-5bps	1.4%	▲ 3bps	1.4%	1.4%	▲ 1bps
Diluted EPS (in ₹)	3.5	3.4	▲ 2%	3.4	▲ 2%	6.9	6.8	▲ 3%

Balance Sheet



Particulars (in ₹ Cr)	FY24	FY25	H1 FY26	%
Assets				
Fixed Assets & Intangibles	361	341	366	▲ 7%
Other Non-Current Assets	678	575	632	▲ 10%
Trade Receivables & Unbilled Revenue	1,611	1,529	1,600	▲ 5%
Cash and Cash Equivalent	174	267	273	▲ 2%
Loan and other current Assets	87	100	181	▲ 75%
Total Assets	2,911	2,812	3,053	▲ 9%
Equity				
Equity & Other Equity	1,171	1,086	1,116	▲3%
Debt	135	12	0	▼ (100%)
Other Liabilities	1,605	1,714	1,937	▲ 13%
Total Liabilities	2,911	2,812	3,053	A 9%
Net Cash	39	255	273	

Cashflow Statement



Particulars (in ₹ Cr)	FY25	H1 FY26
РВТ	46	103
Cash generated from operations	251	199
Income taxes (paid)/refund received	129	(41)
Net Operating cashflows	380	158
Expenditure on PPE	(1)	(3)
Other Investing Activities	4	(32)
Net Investing cashflows	2	(35)
Borrowing (net of Repayment)	(124)	(12)
Lease Liability Repayment	(33)	(18)
Dividend and Interest payment	(162)	(100)
Other Financing activities	0	1
Net Financing cashflows	(318)	(129)
Net change in cash flows	64	(6)

^{*}PBT for FY25 excluding exceptional items at 206 cr

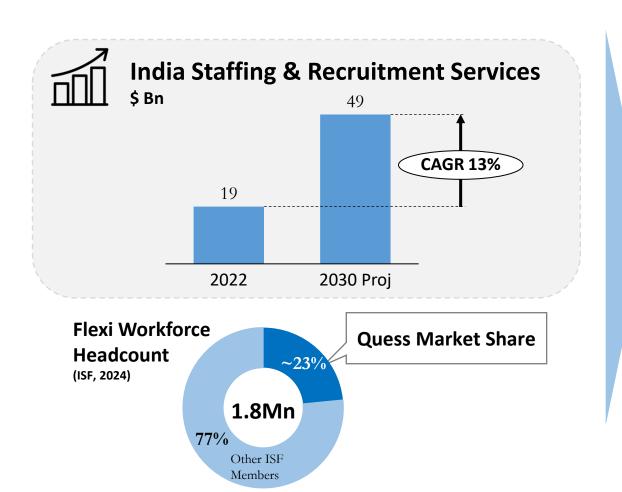




Company Overview

Market Opportunity for Quess





Growth Drivers



Farm to non-Farm



43% in 2024



Unorganized to

Organized



GST collection up from \$103Bn in FY18 to \$241Bn in FY24 (~2.4X)



.(1):

Formalization of workforce



13-15Mn annual net additions to EPFO



Shift towards flexi staffing



Perm. jobs growing at 10% CAGR vs. flexi jobs at 14% from 2019 to 2030

India today is the most exciting staffing market globally

Large scale Operations at Quess



Active Associates:

~483,000

General Staffing: ~470,000

Professional Staffing: ~7,000

Overseas Businesses: ~6,000

Recruiters:

700+

Monthly Onboarding:

~50,000+ Gross Adds

Active Clients:

With ~35% clients with

~1,700

5+ yr tenure



Our Differentiators



Organization & Structure



- Industry-led structure in General & Professional Staffing – BFSI, CRT, Manufacturing & Construction
- P&L ownership with long serving vertical leaders

Sourcing Engine



JOBSPOT

- Ability to source20,000+ associatesa month
- 5 JobSpots Located in manufacturing clusters aimed to provide jobs in
 30min

GCC Focus



- Strategic thrust on Global Capability Centres (GCC) – 1 launched, 2 pre-launch stage
- Dedicated team for GCC services
- Tailored offerings for GCCs

Advocacy Edge





- Quess chairs ISF;
 shaping industry
 direction
- Policy engagement with govt. and regulators
- Influencing global staffing agenda via WEC participation
- Publish insights shaping policy and market
 thinking



Driving growth with unique differentiators

Research-backed Market Intelligence



Reports		Focus Area
REPORT FY24	QITS Digital Skills Report	A bird's-eye view of in- demand technology talent in India
PULSE PROME	Quess Pulse Report	An overview of the employee profiles & patterns at Quess
JUST IN. Quess' New-Collar Generation Report	Quess New Collar Generation Report	Gauged the aspirations of younger employees entering the workforce
2024 INDIA EMPLOYMENT REPORT	FICCI-Quess India Employment Report 2024	A broad-based analysis of India's employment landscape
CLASS SCOTT When Barrier in Advance County of Annother Inchine Workplace	Quess-Udaiti Gender Transformation Journey Report	Lessons and insights from Quess's efforts towards bridging the gender gap in the workforce

Partner Foundations		Focus Area
UDAITI foundation	The Udaiti Foundation	Women's participation in the workforce & address attrition
BILL&MELINDA GATES foundation	Bill and Melinda Gates Foundation	Women's participation in the workforce
FOUNDATION FOR ECONOMIC DEVELOPMENT	The Foundation for Economic Development	Boost employment in the manufacturing sector
Stanford University	Stanford University	Women's participation in the workforce
Azim Premji University	Azim Premji University	Employment opportunities in retail & construction sector
Indian Statistical Institute, Pune	Indian Statistical Institute	Improving job search experience for blue collar employees





Quess House, Quess Corp Limited, 3/3/2, Bellandur Gate, Sarjapur Road, Bengaluru - 560 103

About Quess Corp

Quess Corp Limited (Quess) is India's leading business services provider, leveraging our extensive domain knowledge and future-ready digital platforms to drive client productivity through outsourced solutions.

We provide a host of technology enabled staffing and managed outsourcing services across processes such as sales & marketing, customer care, after sales service, back office operations, manufacturing operations, facilities and security management, HR & F&A operations, IT & mobility services, etc.

Our passion for delivering exceptional services, augmented by proprietary digital platforms, has strongly established our credentials as India's largest employer in the private sector and the biggest integrated business services provider in the country. We are proud to achieve this success as a 13- year old start-up.

A core value driving our business is constantly making the workforce more productive. Our business strategy is aligned to this, including training and skill development for better employability, helping job seekers easily find employment opportunities, digitising workflows, and providing social security benefits to a wider employable population.

Established in 2007 and headquartered in Bengaluru, Quess today has unmatched geographic presence and scale with more than 644 locations across India, South East Asia & North America, backed by technology-intensity and domain specialization to create unmatched service experiences.

Learn more about us at

www.quesscorp.com



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