

#### Ref. No. AAVAS/SEC/2020-21/38 Date: May 14, 2020

To,
The National Stock Exchange of India Limited
The Listing Department
Exchange Plaza,
Bandra Kurla Complex,
Mumbai - 400051

To, BSE Limited Dept. of Corporate Services Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400001

Scrip Symbol: AAVAS

Scrip Code: 541988

Dear Sir/Madam,

## Sub: Investor Presentation on the audited financial results for the quarter and year ended March 31, 2020

In terms of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of Investor Presentation of the Company on the Audited Financial Results for the quarter and year ended March 31, 2020.

This Investor Presentation may also be accessed on the website of the Company at www.aavas.in

This is for your information and record.

Thanking You,

For Aavas Financiers Limited

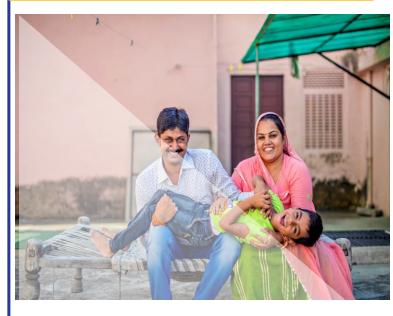
Sharad Pathak

Company Secretary & Compliance Officer

(FCS-9587)

Enclosed: a/a

E-Mail: info@aavas.in, Website: www.aavas.in

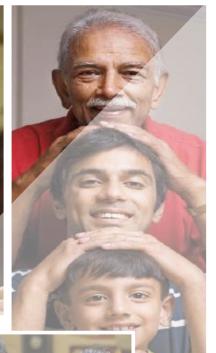




## AAVAS FINANCIERS LIMITED

Investor Presentation – FY20









### **Safe Harbor**



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This presentation contains certain forward looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.

## **Our Background**





Commenced operations in 2011 from Jaipur, Rajasthan



Regulated by Reserve Bank of India ("RBI")

Supervised by National Housing Bank ("NHB")



Currently being run by professional management team backed by marquee private equity players Kedaara Capital and Partners Group



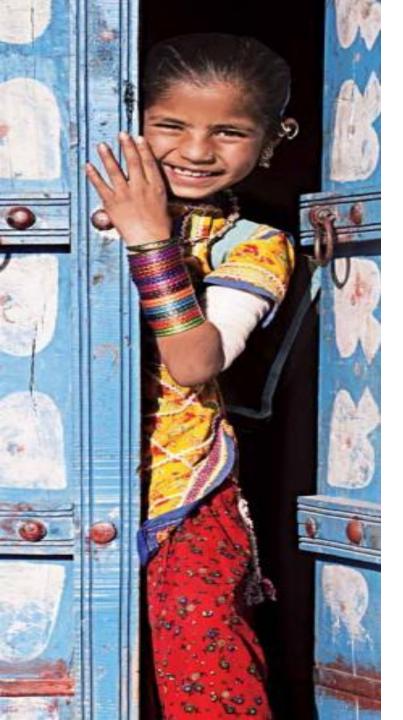
Recognized by NHB for refinance facility



Listed on BSE & NSE in October 2018



Retail network of 250 branches



## **Our Pillars of Strength**

- Experienced Board of Directors
- ✓ Professional Management Team
- ✓ In-house Execution Model
- ✓ Technology and Data Analytics
- ✓ Improving Credit Ratings
- ✓ Diversified Shareholding Base

### **Experienced Board of Directors**





Sandeep Tandon
Chairman & Independent Director

**Qualifications:** Bachelor's in Electrical Engineering from University of Southern

**Prior Engagements**: Tandon Advance Device, Accelyst Solutions



Soumya Rajan Additional Director (Independent)

**Qualifications:** Bachelor's in Mathematics & Economics from St. Stephens College, Master's in Mathematics from Oxford University

**Prior Engagements**: Waterfield Advisors, Standard Chartered Bank, ANZ Grindlays Bank



Kalpana Iyer Independent Director

**Qualifications:** Chartered Accountant

**Prior Engagements**: Citibank N.A., IncValue

Advisors



Sushil Kumar Agarwal Managing Director & CEO

**Qualifications:** Chartered Accountant, Company Secretary

**Prior Engagements**: Au SFB, ICICI Bank, Kotak Mahindra Primus. 18+ years of experience in the field of retail financial services



K. R. Kamath Non-executive Nominee Director

**Qualifications:** Bachelor's degree in commerce from University of Mysore, Certified Associate of the Indian Institute of Bankers

**Prior Engagements**: Corporation Bank, Punjab National Bank, Allahabad Bank, Bank of India



Vivek Vig Non-executive Nominee Director

**Qualifications:** PG Diploma in management from IIM Bangalore

**Prior Engagements**: Destimoney Enterprises, Centurion Bank of Punjab, PNB Housing

Finance, Citibank N.A., India.



Manas Tandon
Non-executive Nominee Director

**Qualifications:** Bachelor's degree in technology (electrical engineering) from IIT Kanpur, MBA from Wharton School, University of Pennsylvania

**Prior Engagements**: Matrix India Asset Advisors, TPG Capital India, Cisco



Nishant Sharma Non-executive Nominee Director

**Qualifications:** Master of Technology in Bio-Chemical Engineering and Bio -Technology from IIT Delhi, MBA from Harvard University

**Prior Engagements:** General Atlantic, Mckinsey & Company, Bill & Melinda Gates Foundation



### Kartikeya Dhruv Kaji Non-executive Nominee Director

**Qualifications:** Bachelor's degree Economics from the Dartmouth College, New Hampshire, MBA from Wharton School, University of Pennsylvania

**Prior Engagements**: Perella Weinberg Partners and Merrill Lynch, Temasek

### **Professional Management Team**





#### **Sushil Kumar Agarwal - Managing Director & CEO**

- 18+ years of experience in retail financial services
- Prior associated with Kotak Mahindra Prime, ICICI Bank & Au Small Finance Bank (Business Head – SME & Mortgages)



### **Ghanshyam Rawat - Chief Financial Officer**

- Experience in financial services & allied sectors
- Prior associated with Indorama Synthetics, Accenture, First Blue Home Finance, Deutsche Postbank Home Finance



#### S Ram Naresh - Chief Business Officer

- Experience in mortgages and FMCG distribution
- Prior associated with Nestle, GE Money, ICICI Bank, Bajaj Finance



#### **Ashutosh Atre - Chief Risk Officer**

- Experience in credit management
- Prior associated with Equitas, ICICI Bank, Cholamandalam



#### **Rajeev Sinha - Senior Vice President - Operations**

Prior associated with Indiabulls, CoinTribe



#### **Surendra Sihag - Senior Vice President - Collections**

Prior associated with Bajaj Finance, Cholamandalam



#### Vijay Sethi - Senior Vice President - Human Resources

Prior associated with ICICI Bank, Larsen & Toubro, Tata Group



#### **Anurag Srivastava - Senior Vice President - Data Science**

Prior associated with Deloitte, WNS, American Express



#### **Sharad Pathak - Company Secretary & Compliance Officer**

Associated with Aavas Financiers since May 2012

### **In-house Execution Model**



In-house execution model – Replicated across the states

# Lead generation and sourcing

- Focused approach to directly source the business leads
- Leveraged technology & dataanalytics to generate leads through alternate channels
- Application scorecard to evaluate risk profiles: Streamlined approval process and reduced incidence of error

### Risk management

- In-house underwriting team for income assessment & riskbased pricing of customers
- In-house legal team overseeing external legal verification
- Two valuation reports generated beyond a certain ticket size threshold
- Risk-testing of files by in-house risk containment unit

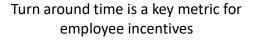
#### Collections

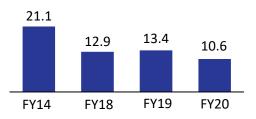
 Four-tiered collection architecture with a high focus on early delinquencies Outcome

**Superior Business** 

- Call centers in multiple languages: Initiate collection process in a timely fashion
- Real-time tracking of collections

## 1. Reduction in average TAT (days)







- **2.** Better ability to price risk effectively resulting in yields of 13+%
- **3.** Strong control over loan take-overs by other institutions
- 4. High collection efficiency and low GNPA

### **Technology and Data Analytics**



#### **Lead Generation**



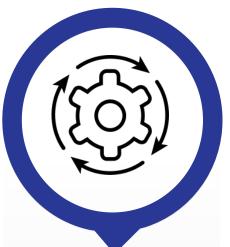
- Majority of the leads are logged in through the sourcing app
- Application scorecard:
   For Auto-rejection /
   fast tracking leads
- Mobile app to leverage proponents of housing ecosystem

### **Underwriting**



- Platform integration with credit bureaus
- Quarterly scrub of credit bureau information
- 60+ profiles to evaluate customers in SENP segment

### **Operations**



- Tie-up with banks to enable branch-level registration for NACH
- E-disbursement adopted at branches
- Implemented CRM system for better customer servicing

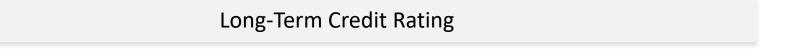
### **Collections**

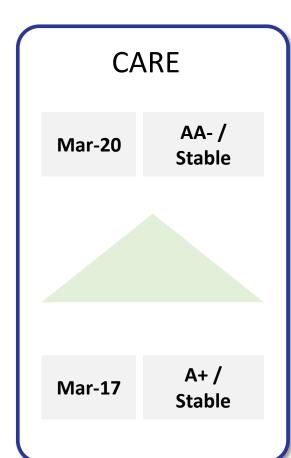


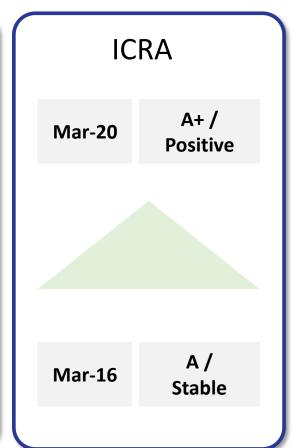
- Route optimization for collection personnel
- Analytics model for bounce prediction and assessment of warning signals

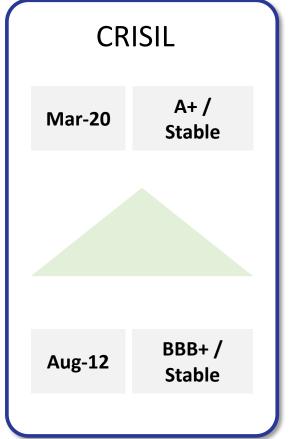
## **Improving Credit Ratings**













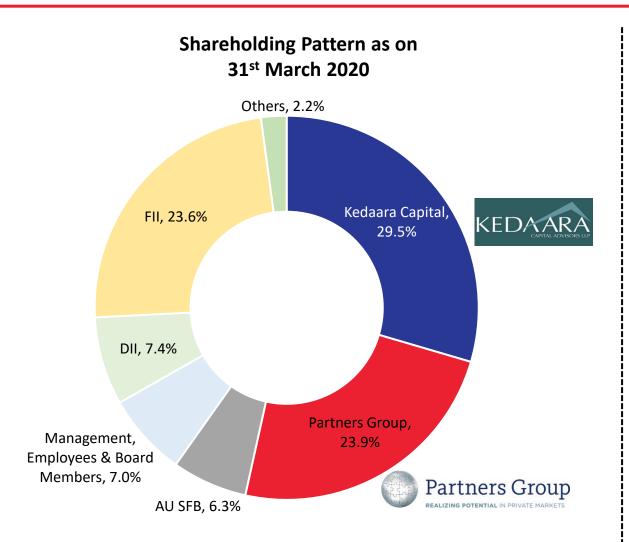
### Reaffirmed





### **Diversified Shareholding Base**





### **Top Institutional Shareholders as on 31st March 2020**

Investor Details	% Holding
AU Small Finance Bank	6.34
Capital Group <sup>^</sup>	5.36
SBI Mutual Fund <sup>^</sup>	3.56
Nomura Asset Management <sup>^</sup>	2.76
Kotak (Offshore) Asset Management^	2.59
St. James's Place (managed by Wasatch)	1.59
Buena Vista Fund Management	1.49
Wasatch Global Advisors	1.32
Wellington Management <sup>^</sup>	1.29
Tata AIA Life Insurance	1.03

^Holding through various schemes/funds



## **Housing Sector – Under-penetrated**

✓ Size of Opportunity

✓ Measures from Government and Regulator

✓ Long-term Government Support

### **Size of Opportunity**



Indian Housing Finance				
Market Size (as on Dec-19)	₹ 20.	.7 Trn		
YoY Growth (as on Dec-19)	<b>+13%</b> Banks - 18%, HFCs & NBFCs - 6%			
Market Share (as on Dec-19)	Banks - 66%	HFCs & NBFCs - 34%		

Housing Credit

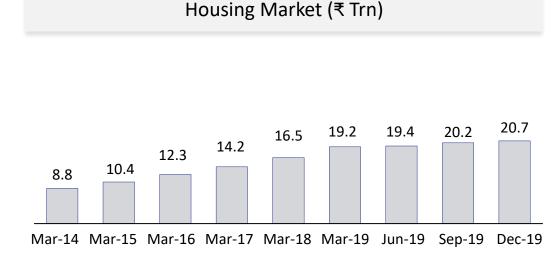
Growth Outlook

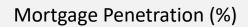
FY20 ~ 12-14%

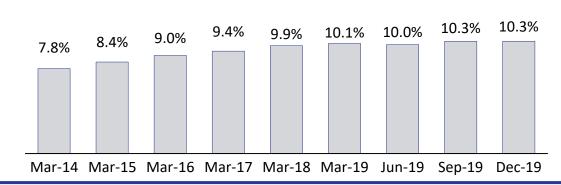
FY21 ~ 9-12%

Affordable HFCs
YoY Growth
(as on Dec-19)
26%

Affordable segment
expected to grow at
faster pace than overall
industry







Source: ICRA report of Apr-2020

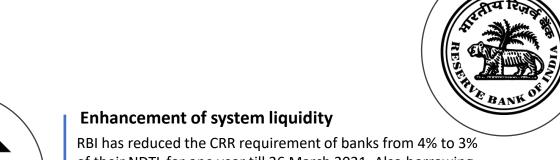
### **Measures from Government and Regulator**





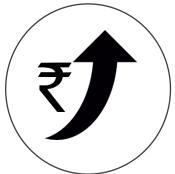
#### **Additional refinance for HFCs**

NHB has been extended an additional refinance facility of Rs. 1,00,000 Mn for housing finance companies.



#### **Moratorium under Covid package**

RBI permitted banks & NBFCs to allow a 3-month moratorium to their borrowers on the payment of installments from 01 March 2020 to 31 May 2020 without downgrade of asset classification or of borrower's rating with credit bureau agencies.



RBI has reduced the CRR requirement of banks from 4% to 3% of their NDTL for one year till 26 March 2021. Also borrowing limit for banks under the Marginal Standing Facility of RBI has been increased from 2% to 3% of their SLR till 30 June 2020.



#### **Cut in policy rate**

RBI has reduced the policy repo rate by 75bps to its lowest ever level of 4.40% for boosting the economy. At the same time, the reverse repo rate has seen a more drastic cut by 115bps to 3.75% making it unattractive for banks to park cash with RBI & thus nudging them to support credit growth.

### **Long-term Government Support**



#### **Demand Side**

#### Interest Subsidy Scheme (CLSS – Credit Linked Subsidy Scheme)

- Interest rate subsidy scheme under Pradhan Mantri Awas Yojna (PMAY)
- Interest subsidy (between Rs. 0.22 to 0.27 Mn) for first time home buyers with annual income up to Rs. 1.8 Mn

#### **Improving Affordability**

 Additional tax deduction up to Rs. 0.15 Mn for interest paid on loans to purchase homes priced below Rs. 4.5 Mn extended till 31 March 2021

#### **GST** rate reduction

- GST reduced on under-construction housing projects from 12% (with ITC) to 5% (without ITC) & on affordable housing projects from 8% (with ITC) to 1% (without ITC) with effect from 1 April 2019
- Scope of affordable housing expanded to those costing up to Rs. 4.5 Mn
   measuring carpet area of 60sqm in metros & 90sqm in non-metros

#### **Supply Side**

#### **Income Tax Expenses**

 Tax holiday on profits generated by developers of affordable housing projects approved till 31 March 2021

#### "Infrastructure" status to Affordable Housing

 "Infrastructure" status accorded to affordable housing thereby easing access to institutional credit

#### **Budgetary Allocation**

- Allocation to PMAY has increased from Rs. 2,53,280 Mn for 2019-20 to Rs. 2,75,000 Mn for 2020-21
- Extra budgetary allocation of Rs. 1,00,000 Mn each for PMAY-urban & PMAY-Rural

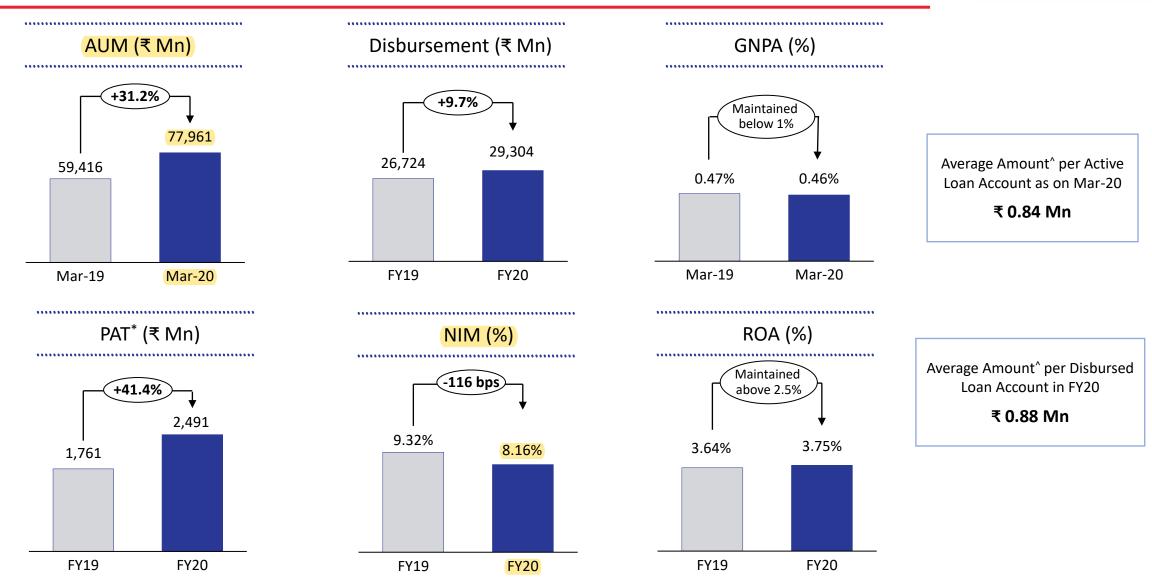


### **Financial Performance**

- ✓ Key Business Parameters
- ✓ Geographical Distribution
- ✓ Spreads and Margins
- ✓ Asset Quality
- ✓ Liability Franchise
- ✓ Key Ratios

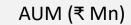
### **Performance Highlights**





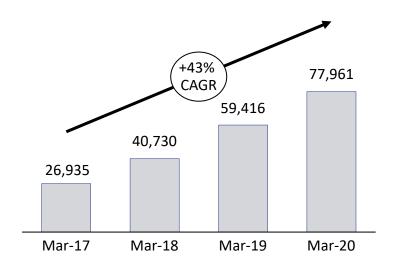
## **Healthy Business Growth**

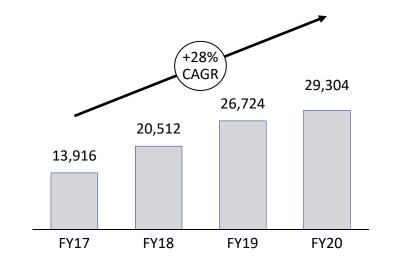


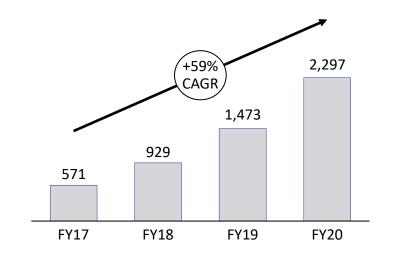


### Disbursements (₹ Mn)

PAT\* (₹ Mn)

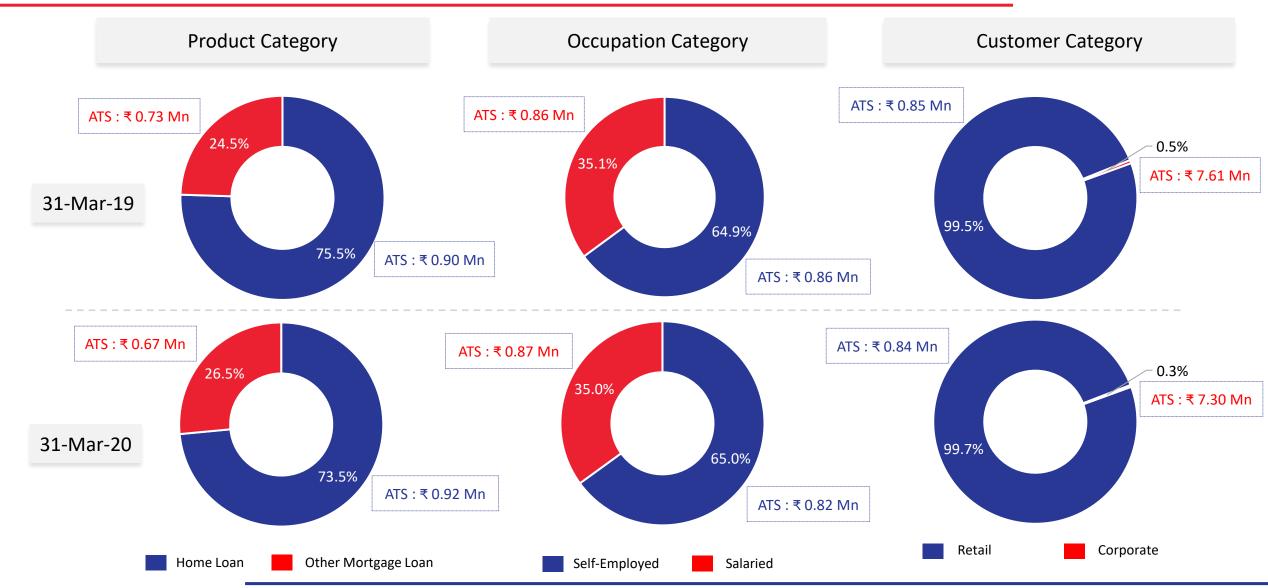






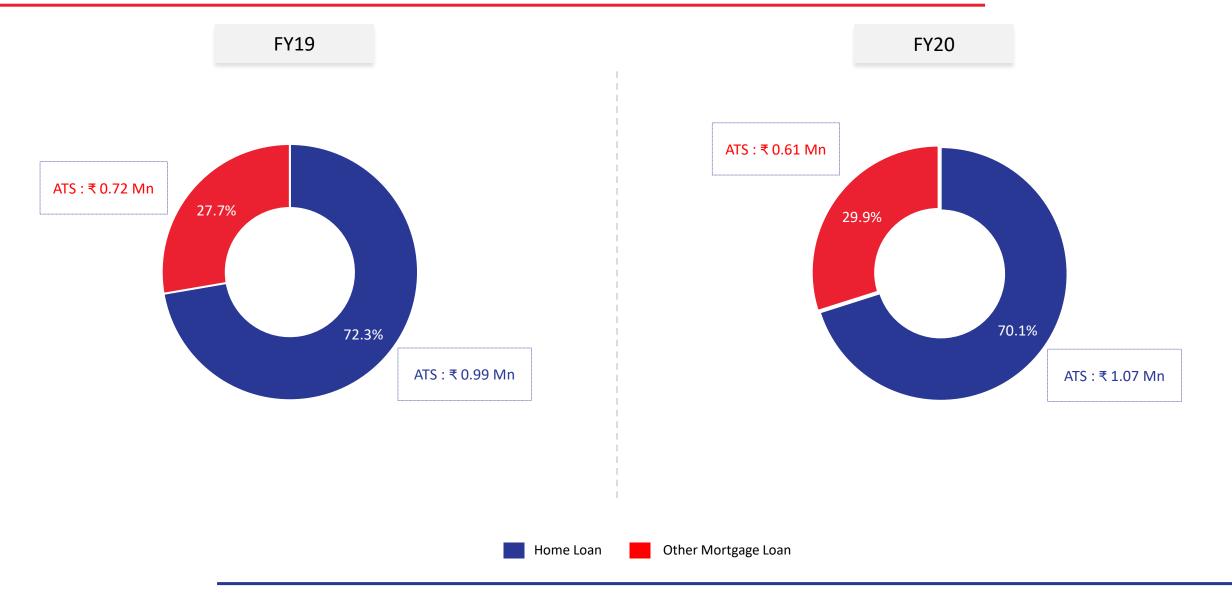
### **AUM Break-up**





## **Disbursement Break-up – Product Category**





## **Geographical Distribution**



State	Branches	Operations Commenced in
Rajasthan	88	2012
Maharashtra	42	2012
Gujarat	37	2012
Madhya Pradesh	36	2013
Delhi	6^	2013
Haryana	14*	2017
Chhattisgarh	5	2017
Uttar Pradesh	14	2018
Uttarakhand	8	2018
Total	250	

Data as on 31st March 2020

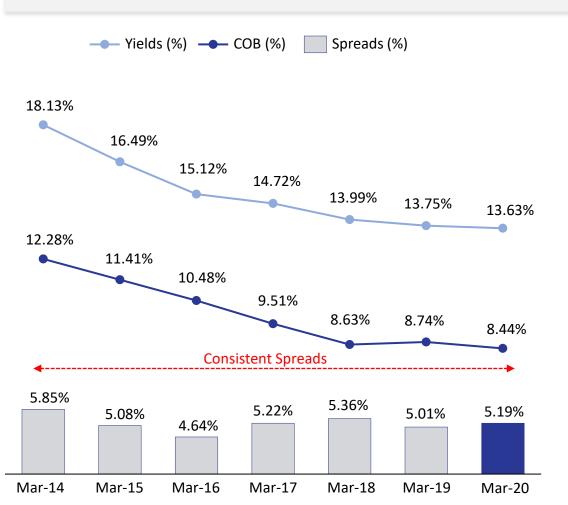
<sup>^</sup> includes Gurugram & Noida branches

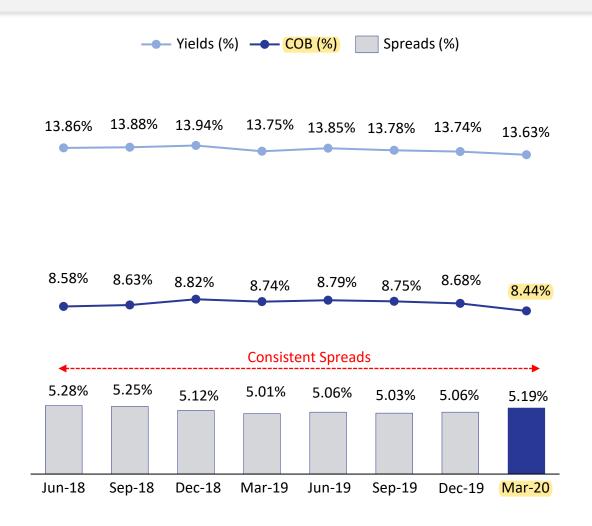
<sup>\*</sup> includes Mohali branch covering Chandigarh & nearby towns of Haryana

### **Consistent Spreads**



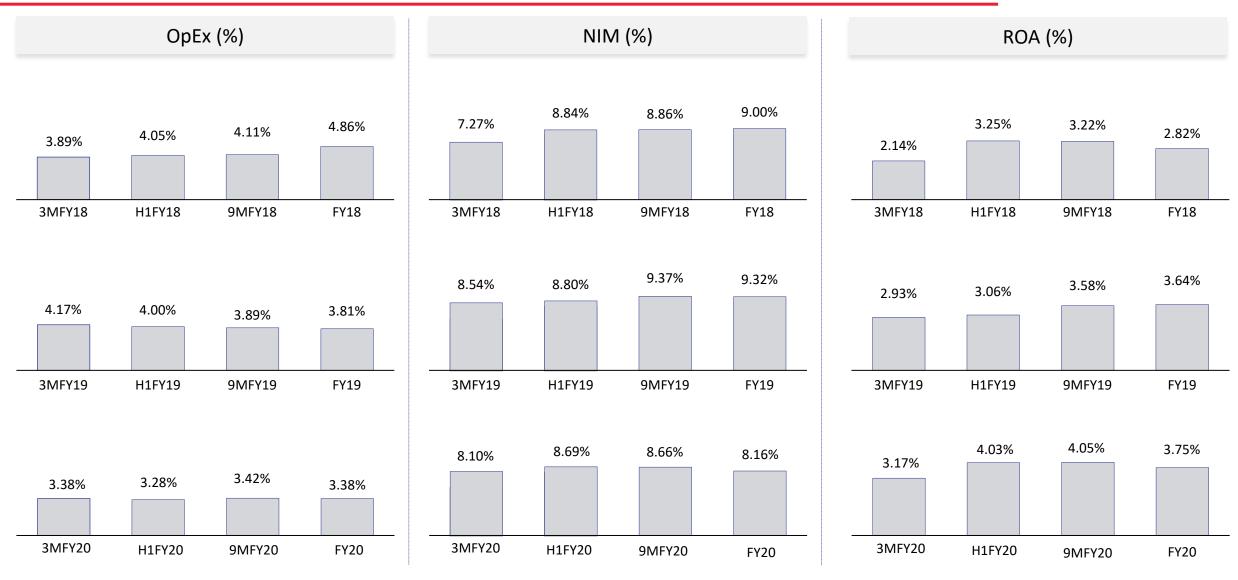
### Yields, Cost of Borrowings and Spreads (%)





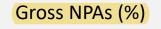
## **Margin and Cost Efficiency**



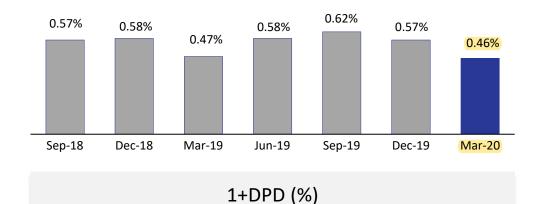


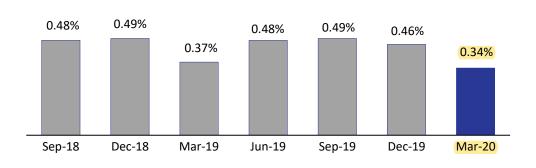
## **Asset Quality**





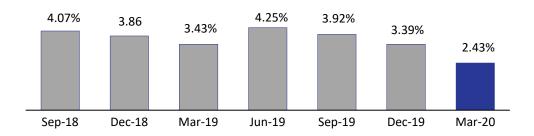
### Net NPAs (%)

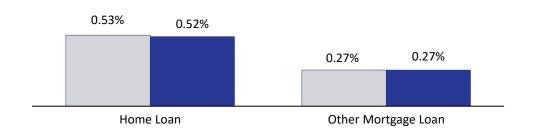




### Segment-wise GNPAs



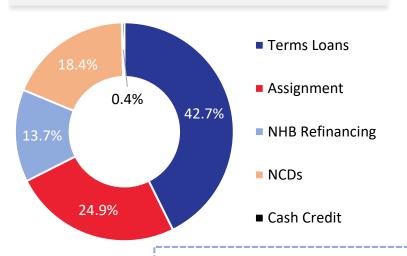




### **Robust Liability Franchise**







Incremental Q4 FY20 borrowings ₹ 11,794 Mn for 120 months at 8.12%

#### 39 Lenders

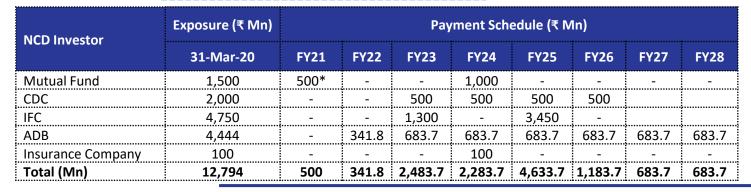
**Diversified Mix** 

#### 134 Months

**Average Borrowing Tenor** 

#### No exposure

to Commercial Papers



# Loan Assets & Borrowings (₹ Mn) As on Mar-20 Floating Fixed Equity 77,961 77,961 45,916 46,630 22,900 32,045 8,431^

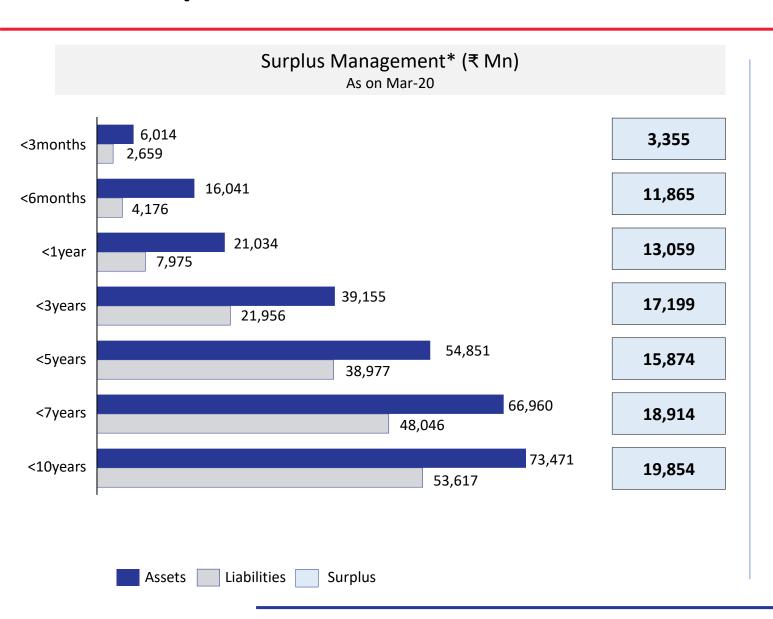
Borrowings

Loan Assets

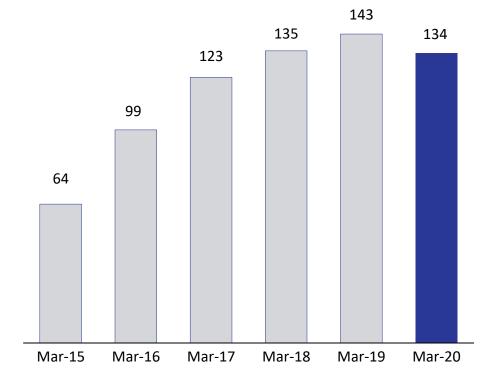
<sup>\*</sup> already paid

### **ALM Surplus**





Average tenor of outstanding borrowing (months)



<sup>\*</sup> Data as per IGAAP

## **Comfortable Liquidity Position**



Particulars (₹ Mn)	As on Mar-20
Cash & Cash Equivalents	14,840
Un-availed CC Limits	1,180
Documented & Un-availed Sanctions from NHB	6,000
Documented & Un-availed Sanctions from other Banks	3,300
Total Liquidity Position	25,320

High Quality Liquidity of ₹ 22,020 Mn

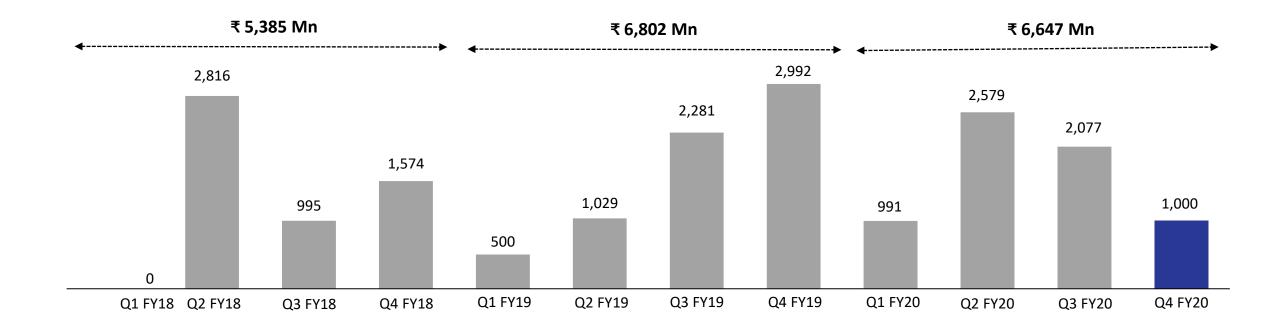
Particulars (₹ Mn )	Q1 FY21	Q2 FY21	Q3 FY21	Q4 FY21
Opening Liquidity	25,320	25,414	26,926	28,059
Add: Principal Collections & Surplus from Operations	1,508	2,911	2,966	2,962
Less: Debt Repayments	1,414	1,399	1,833	1,963
Closing Liquidity	25,414	26,926	28,059	29,058

~ ₹ 29,058 Mn of Surplus Funds\* available for business

<sup>\*</sup> without including any incremental borrowings

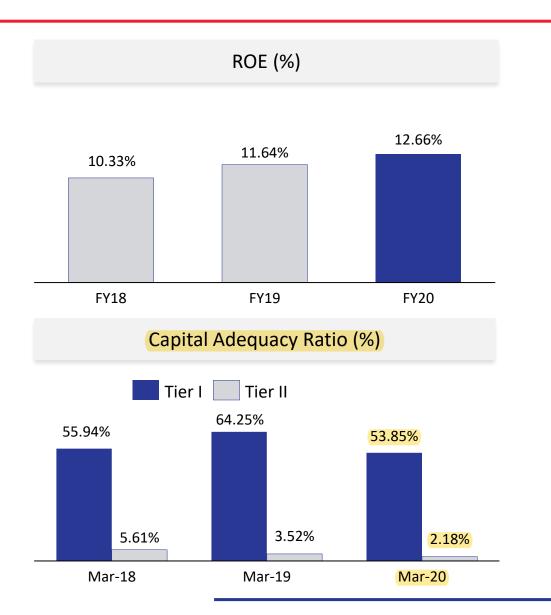
### **Net Securitization Volume**

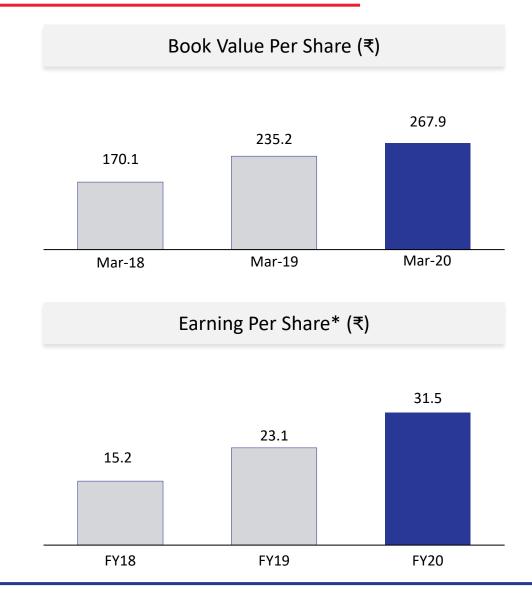




## **Key Financial Ratios**









### **Annexures**

- ✓ Quarterly and Yearly Profit & Loss Statement
- ✓ Balance Sheet
- ✓ PAT Reconciliation
- ✓ ECL Provisioning
- ✓ Networth Reconciliation

## **Quarterly Profit & Loss Statement**



Particulars (₹ Mn )	Q4 FY20	Q4 FY19	Y-o-Y	Q3 FY20	Q-o-Q
Interest Income (incl. Processing Fee)	2,157.3	1,715.9	25.7%	2,037.5	5.9%
Net gain on derecognition of financial instruments under amortized cost category	89.2	249.0		263.3	
Non-Interest Income	103.6	86.9		92.4	
Interest Expense (incl. Finance Charges)	(975.0)	(735.2)		(963.9)	
NIM	1,375.1	1,316.5	4.5%	1,429.4	-3.8%
Operating Expenses	648.7	514.7		612.3	
Credit Costs	62.7	34.0		13.4	
Profit Before Tax	663.7	767.8	-13.6%	803.7	-17.4%
Provision for Taxation	64.4	224.9		125.0	
Profit After Tax	599.3	542.9	10.4%	678.7	-11.7%
Total Comprehensive Income	598.1	543.6	10.0%	678.7	-11.9%
EPS (Diluted)	7.6	6.9		8.6	

## **Yearly Profit & Loss Statement**



Particulars (₹ Mn )	FY20	FY19	Y-o-Y
Interest Income (incl. Processing Fee)	7,924.3	6,056.6	30.8%
Net gain on derecognition of financial instruments under amortized cost category	765.9	782.8	
Non-Interest Income	340.8	270.3	
Interest Expense (incl. Finance Charges)	(3,609.7)	(2,602.9)	
NIM	5,421.2	4,506.8	20.3%
Operating Expenses	2,247.4	1,840.9	
Credit Costs	153.4	89.0	
Profit Before Tax	3,020.5	2,576.9	17.2%
Provision for Taxation	529.3	817.8	
Profit After Tax	2,491.2	1,759.1	41.6%
Total Comprehensive Income	2,490.7	1,761.4	41.4%
EPS (Diluted)	31.5	23.1	

## **Balance Sheet**



Particulars (₹ Mn )	31-Mar-20	31-Mar-19
Sources of Funds		
Share Capital	783.2	781.1
Reserves & Surplus	20,196.1	17,588.5
Borrowings	53,520.4	36,532.5
Deferred Tax Liability (Net)	317.0	427.5
Other Liabilities & Provisions	1,763.7	938.7
Total	76,580.4	56,268.3
Application of Funds		
Loan Assets	61,808.0	47,244.9
Investments	45.0	45.0
Fixed Assets	318.6	229.1
Liquid Assets	11,920.6	6,791.5
Other Assets	2,488.3	1,957.8
Total	76,580.4	56,268.3

## **PAT Reconciliation**



Particulars (₹ Mn )	FY20	FY19	Y-o-Y	Q4 FY20	Q4 FY19	Y-o-Y
Net Profit as per IGAAP	2,297.4	1,473.1	56.0%	683.2	441.4	54.8%
Add / (Less) : Adjustments as per IndAS on account of:						
Adoption of effective interest rate (EIR) for amortisation of Income and expenses - financial assets at amortised cost / net interest on credit impaired loans	(30.3)	5.7		(39.0)	(4.7)	
Fair valuation of employee stock options (ESOP)	(64.7)	(68.6)		(21.6)	(9.5)	
Adoption of effective interest rate (EIR) for amortisation of expenses - financial liabilities at amortised cost	3.7	(7.4)		(1.3)	(7.4)	
Net gain from excess interest spread on assignment transactions	187.7	406.8		(73.3)	131.8	
Expected Credit Loss (ECL) provision	(59.0)	1.2		(45.0)	(10.7)	
Other Adjustments	(0.6)	(15.2)		9.8	(5.0)	
Deferred Tax impact on above adjustments and reversal of DTL on special reserve	157.0	(36.5)		86.6	7.0	
Net Profit Before Other Comprehensive Income as per IndAS	2,491.2	1,759.1	41.6%	599.3	542.9	10.4%
Other Comprehensive Income after Tax	(0.5)	2.3		(1.2)	0.7	
Total Comprehensive Income as per IndAS	2,490.7	1,761.4	41.4%	598.1	543.6	10.0%

## **ECL Provisions**



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Particulars (₹ Mn )	31-Mar-20	31-Mar-19
Gross Stage 3 GNPA	284.1	222.7
% portfolio in Stage 3 (GNPA%)	0.46%	0.47%
ECL Provision Stage 3	73.9	48.6
Net Stage 3	210.2	174.1
Coverage Ratio % Stage 3	26.02%	21.81%
Gross Stage 1 & 2	61,734.5	47,149.9
% portfolio in stage 1 & 2	99.54%	99.53%
ECL Provision Stage 1 & 2	136.8	79.1
Net Stage 1 & 2	61,597.8	47,070.8
ECL Provision % Stage 1 & 2	0.22%	0.17%
Gross Stage 1, 2 & 3	62,018.7	47,372.6
ECL Provision Stage 1, 2 & 3	210.7	127.7
Total ECL Provision %	0.34%	0.27%

## **Networth Reconciliation**



Particulars (₹ Mn )	31-Mar-20
Net worth as per previous GAAP	19,370.5
Adjustments increasing/(decreasing) net worth as reported under previous GAAP:	
Adoption of EIR for amortisation of Income and expenses - financial assets at amortised cost / net interest on credit impaired loans	(229.4)
Adoption of EIR for amortisation of expenses - financial liabilities at amortised cost	126.8
Net gain from excess interest spread on assignment transactions	1,634.3
Expected Credit Loss (ECL)	(8.6)
Other Adjustments	(38.9)
Deferred Tax impact on above adjustments and reversal of DTL on special reserve	124.6
Networth as per Ind AS	20,979.3

### **Contact Us**





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