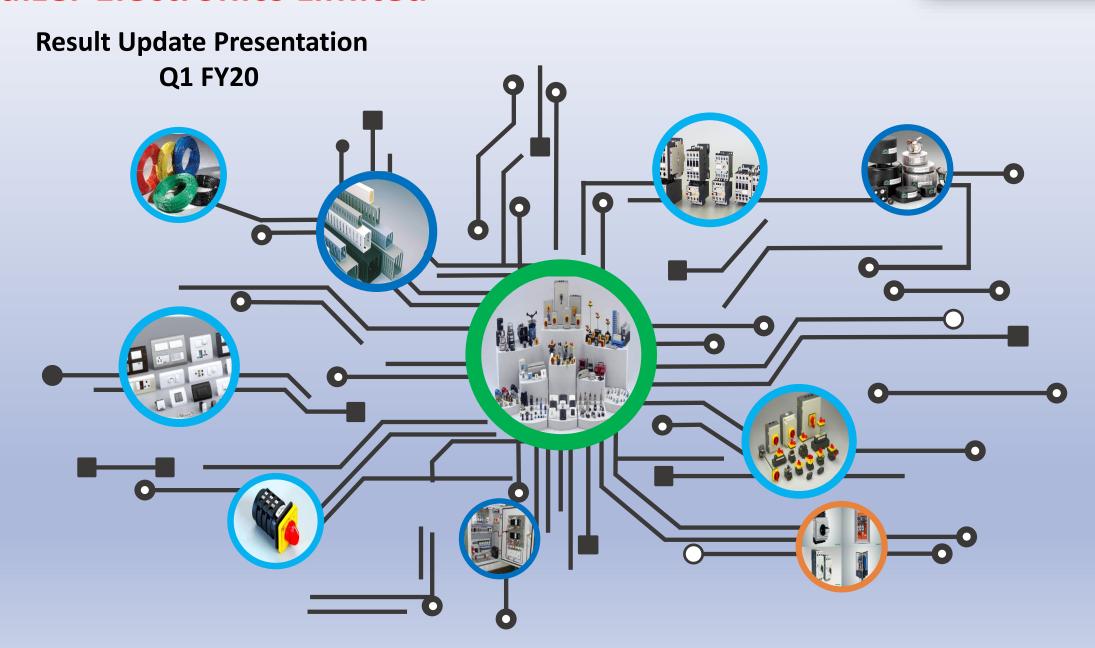
Salzer Electronics Limited









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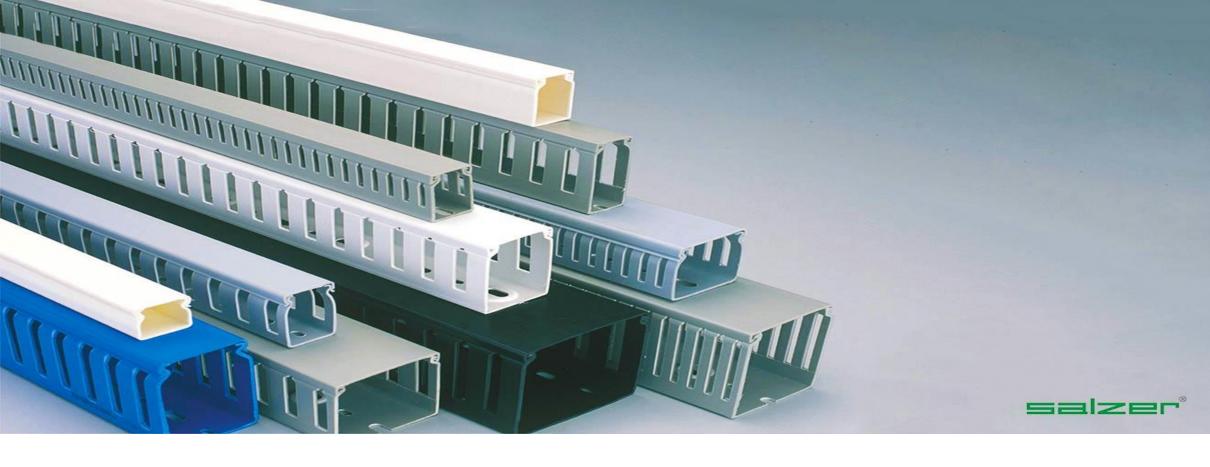
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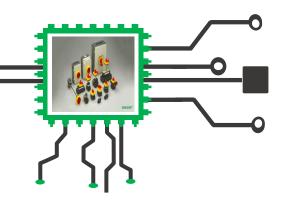
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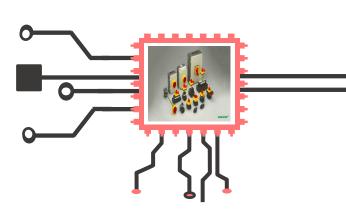


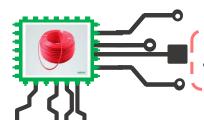






Financial Highlights





Joint Managing Director's Message

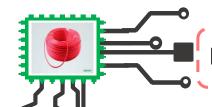




Commenting on the results, Mr. Rajesh Doraiswamy, Joint Managing Director, said:

"I am happy to share that this quarter once again, we have demonstrated good growth in our revenues inspite of the sluggish industrial market in India. This growth was mainly driven by increase in our switchgear business segment due to aggressive marketing as well as our wires & cables business. The market conditions continue to be challenging, despite this we have been able to sustain and achieve this growth because of our long-term association with our clients. We are confident that, with our products of international standards, consistency in quality and timely delivery we will be able to continue to achieve stable growth.

Our focus will always remain on adding new high margin products, reach out different markets with customized products and solutions in order to add newer clients and grow our business. We are constantly looking at new opportunities for technical associations to strengthen our base of product offerings."



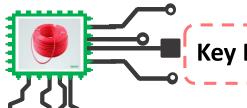
Key Developments



- Acquired 72.32% stake in Kaycee Industries Limited, a pioneer in Industrial Switches for more than 75 years
- Kaycee Industries among leading providers of electrical and electronic components in India with manufacturing facility located at Ambernath, Thane – offers products like Rotary Switches, Rotary Cam Switches, Micro and Toggle Switches, Weather Tight Switches, Breaker Control Switches, Counters and Fuse Fittings, etc.
- Acquisition in line with focus on increasing product offerings and expanding footprint into newer segments along with access to all India dealer network
- Open offer to shareholders at Rs. 3,475/- per share to be done in due course in accordance with Public Announcement dated 30th May 2019 and in compliance with SEBI Takeover Regulations
- Total Cost of Acquisition approx. Rs. 21.69 Crores







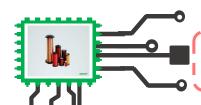
Key Financial Highlights – Q1 FY20 (YoY)



28% T Revenue Rs. 162.1 crore 19% T
EBITDA Rs. 16.7 crore

27% T PAT Rs. 5.8 crore

- Revenue mainly driven by increase in business of Industrial Switch Gear and Wires & cables segments
- Contribution from **domestic sales at 88.6%** mainly driven by business of Industrial Switch Gear and Wires & Cables segments

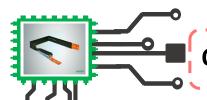


Q1 FY20 Financial Highlights*



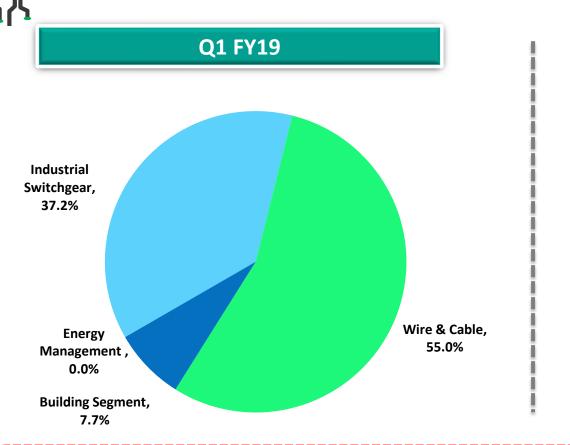
Rs. in Crore	Q1 FY20	Q1 FY19	Y-o-Y %	Q4 FY19
Total Income from Operations	162.1	126.5		155.0
Excise Duty	0.0	0.0		0.0
Net Revenue	162.1	126.5	28.2%	155.0
Raw Materials	126.5	96.1		117.6
Employee Cost	6.3	5.2		4.7
Other Expenses	12.6	11.2		15.9
Total Expenditure	145.5	112.5		138.2
EBITDA	16.7	14.0	19.3%	16.9
EBIDTA Margin (%)	10.28%	11.05%		10.88%
Other Income	0.7	0.2		0.3
Depreciation	3.5	3.1		2.4
Interest / Finance Cost	5.3	4.7		5.6
Profit Before Tax	8.5	6.3		9.2
Tax	2.8	1.8		0.8
Profit After Tax	5.8	4.5	27.4%	8.4
Profit After Tax Margin (%)	3.57%	3.59%		5.41%
Basic EPS (Rs.)	3.63	2.98	21.8%	5.28

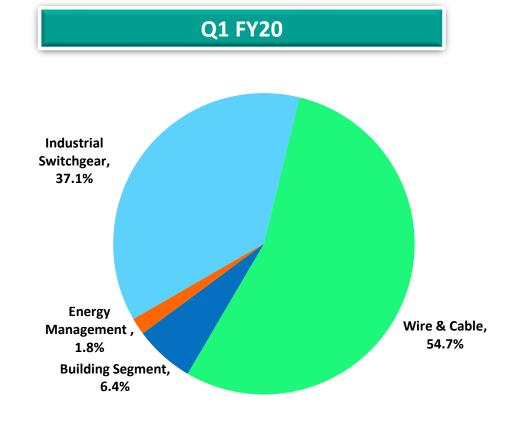
^{*} Numbers as per Ind AS guidelines



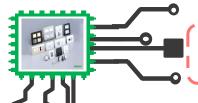
Q1 FY20 Revenue Breakup – Business Verticals*







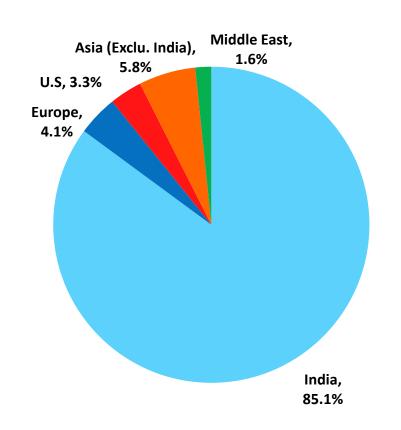
- Industrial Switchgear 37.1% of net revenues, driven by increase in demand across products especially an uptick in three phase dry type transformers and wire harnesses
- Wires & Cables 54.7% of net revenues, mainly on account seasonal increase in demand
- Buildings Products 6.4% of net revenues, on account of new products added & increase in focus on retail segment in India for our products
- Energy Management 1.8% of net revenue order book driven business; revenue incurred from AMC charges for past orders executed



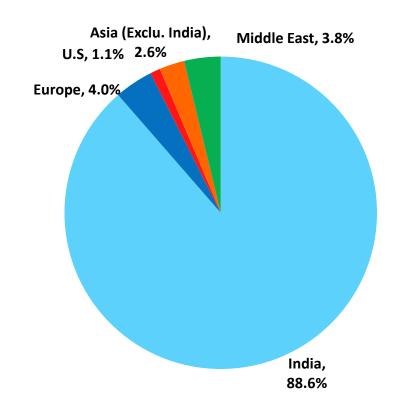
Q1 FY20 Revenue Breakup – Geographical*



Q1 FY19



Q1 FY20







26% T Revenue Rs. 559.8 crore 19% T
EBITDA Rs. 63.6 crore

20% T PAT Rs. 24.0 crore

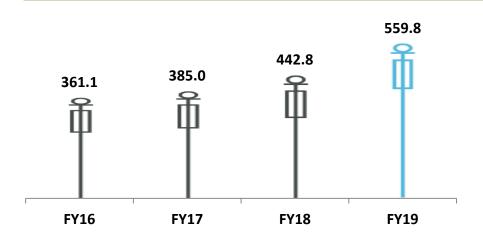
- Revenue and EBITDA growth mainly driven by all three key businesses of Industrial Switch Gears, Building segment and Wires & cables
- 97% growth in building product segment



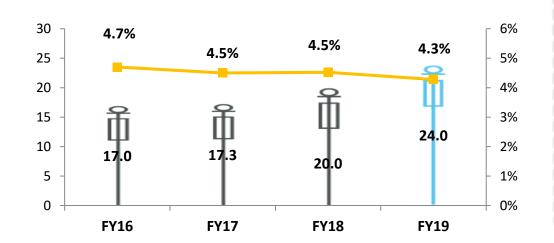
Key Financial Highlights - FY19



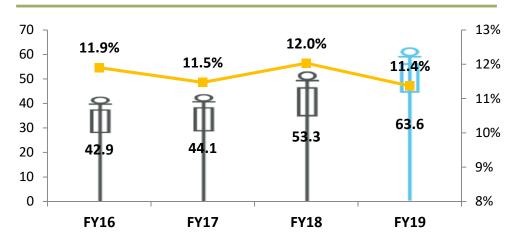
Revenue (Rs. Crore)



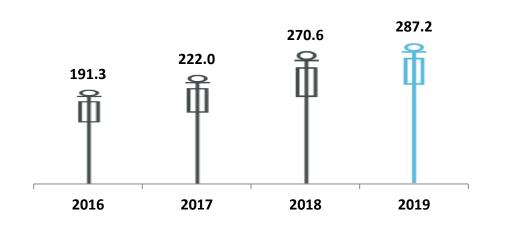
Net Profit (Rs. Crore)

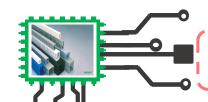


EBITDA (Rs. Crore) / Margins (%)



Networth as on 31st March (Rs. Crore)





FY19 Financial Highlights*



Rs. in Crore	FY19	FY18	Y-o-Y %
Total Income from Operations	559.8	453.3	
Excise Duty	0.0	10.6	
Net Revenue	559.8	442.8	26.4%
Raw Material Expenses	418.8	323.5	
Employee Expenses	24.9	19.9	
Other Expenses	52.4	46.2	
Total Expenditure	496.1	389.5	
EBITDA	63.6	53.3	19.5%
EBITDA Margin (%)	11.37%	12.03%	
Other Income	0.7	3.1	
Depreciation	12.2	10.5	
Interest / Finance Cost	19.9	14.9	
PBT	32.3	30.9	
Tax	8.4	10.9	
PAT	24.0	20.0	19.7%
PAT Margin (%)	4.28%	4.52%	
Basic EPS (Rs.)	15.21	13.82	10.1%

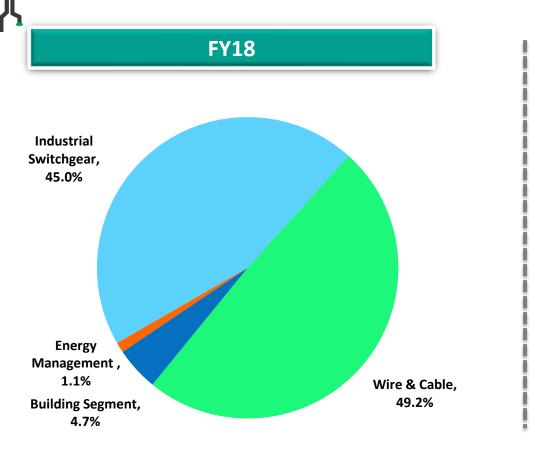
- Revenue and EBITDA growth mainly driven by all three key businesses of Industrial Switch Gears, Building segment and Wires & cables
- Contribution from domestic sales at 86.1% mainly driven by increase in demand and good traction for products in Building & Industrial Switchgear Segments

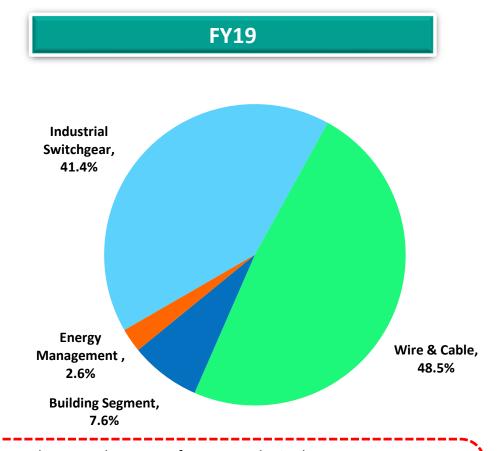
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FY19 Revenue Breakup – Business Verticals*





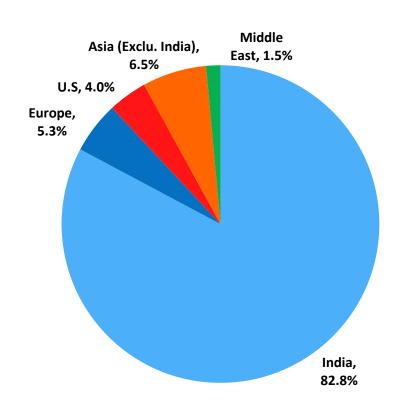


- Industrial Switchgear 41.4% of net revenues, mainly driven by products three phase dry type phase transformers and wire harness
- Wires & Cables 48.5% of net revenues, mainly on account of consolidation of Salzer Magnet Wires and increase in new product offerings
- Buildings Products 7.6% of net revenues, on account of increase in new product offerings and focus on sales promotional activity to create awareness for products in retail segment in India
- Energy Management 2.5% of net revenue. This is an order book driven business and increase in revenue was from AMC for past orders executed

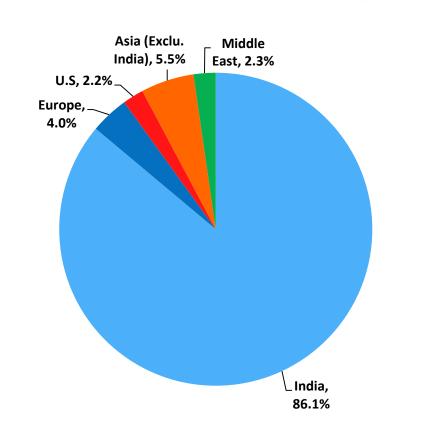
FY19 Revenue Breakup – Geographical*



FY18



FY19





Balance Sheet as on 31st Mar'19

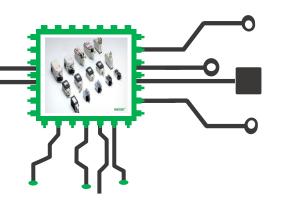


Rs. Crore	As on 31 st Mar' 19	As on 31 st Mar' 18
Shareholder's Funds	287.2	270.6
Share capital	16.0	15.0
5% Convertible Preference Shares	0.0	0.5
Other Equity	271.2	255.1
Non-current liabilities	24.6	30.1
Financial Liabilities		
Borrowing	4.2	7.7
Provisions	0.6	0.7
Deferred Tax Liabilities (Net)	19.7	21.8
Other Non-Current Liabilities	0.0	0.0
Current liabilities	253.8	236.6
Financial Liabilities		
Borrowing	135.6	127.8
Trade Payable	53.8	36.3
Others	8.2	10.5
Other Current Liabilities	53.8	60.5
Provisions	0.7	0.4
Current tax liability (Net)	1.7	1.0
Total Equities & Liabilities	565.6	537.2

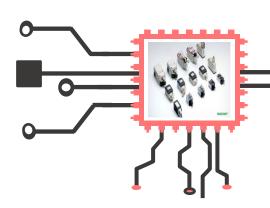
Rs. Crore	As on 31 st Mar' 19	As on 31 st Mar' 18
Non-current assets	215.9	209.3
Property, Plant & Equipment	178.4	161.7
Capital WIP	6.1	6.4
Investments Property	0.0	0.0
Intangible Assets	4.6	4.6
FA - Investments	0.7	0.9
FA - Trade Receivables	11.2	21.6
FA - Others	9.4	12.0
Other Non Current Assets	5.5	2.1
Current assets	349.7	327.9
Inventories	142.7	138.5
Financial Assets		
Investments	3.0	2.2
Trade receivables	146.3	117.6
Cash & Cash equivalent	7.1	2.0
Bank Balance other than above	7.0	8.0
Loans	25.4	39.5
Other	0.5	0.8
Other Current Assets	17.8	19.3
Total Assets	565.6	537.2

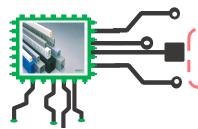
* Numbers as per Ind AS guidelines





Company Overview





Company Overview



Leading player offering total and customized electrical solutions

- Presence in Industrial Switchgears, Wires & Cables and Energy management business
- Largest manufacturer of Cam Operated Rotary Switches Market leader with 25% share

Extensive Product portfolio across verticals with In-house manufacturing facilities

- Four manufacturing units located in Tamil Nadu
- More than 15 products catering to Industrial / Building / Automobile verticals

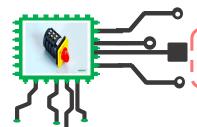
Strong focus on product development and innovation

 Registered Patent for Rotary Switches, five product patents in process

Wide Distribution network – local and global

- Own distribution network local and global export to 50 countries
- Access to L&T's local network through more than 350 distributors

Consistent Dividend Payout Track Record for past 19 years

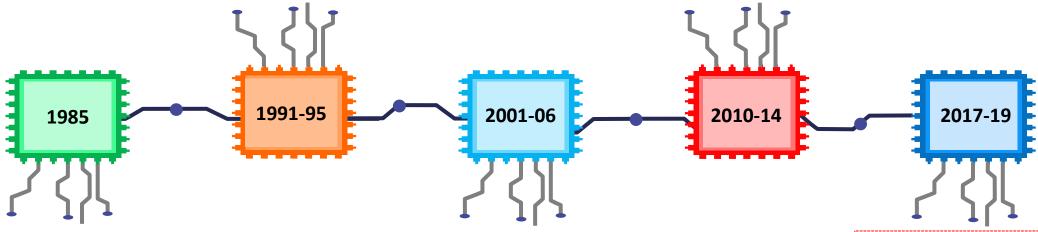


From a Single Product Company...



- Unit I (Coimbatore) manufacture contactors, relays, panels, energy savers
- Starting of long term association with L&T
- Technical collaboration with Plitron for manufacture of Toroidal Transformers
- 1st Indian company to bring technology to India

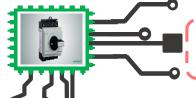
- Leading player offering total and customized electrical solutions
- More than 15 different products
- 2,000 employees
- 4 manufacturing units
- Foray into tailor made products and branding for large customers
- Specialized panels for OEMs



 Established to manufacturer of CAM operated Rotary Switches

- Unit III manufacture modular switches
- Started manufacturing of Wire & Cable for L&T

- Started commercial production of Three Phase Dry Type Transformers
- Acquired Salzer Magnet Wires
- Upgrade in Credit Rating for long term borrowing to 'CRISIL A/Stable'
- Acquired Kaycee Industries Ltd.



Professional Management



R.Doraiswamy Managing Director

- Qualified Electrical Engineer and Technocrat Entrepreneur with over 2 decades of experience
- Vast Experience in Foreign Collaboration & wide global contacts

D.Rajeshkumar Joint Managing Director

- Electrical Engineer, India; Post Graduate in Business Management, US
- JMD and CEO of Company responsible for driving the vision of Company

S.Baskarasubramanian
Director-Corporate Affairs & CS

- Qualified Company Secretary & member of FCS India
- Wide experience in company law/ corporate affairs

P.Sivakumar GM – Marketing Corporate

- Bachelors in Engineering with 22 years of experience
- Responsible for Sales & Marketing division

M Laksminarayana GM - Operations

- B.E (Electrical) with 17 years of experience
- Responsible for Production, Planning, Inventory Management, Maintenance & General Administration

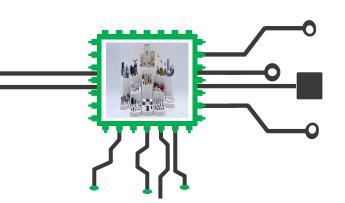
D.Govindaraj Sr. Manager-Corp. Accounts & Projects

- Masters in Commerce, DLL and DTL with 26 years of experience
- Responsible for project finance and corporate accounts

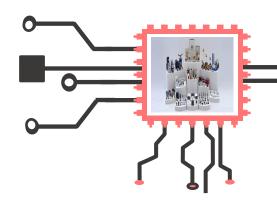
R Karunakaran
Sr. Manager -PR & Central Excise

- BSc, Diploma in Marketing Management with 24 years of experience
- Responsible for Central Excise and Public Relations of Company





Business Overview





Business Overview



Industrial Switch Gear Products

- Transformers
- Terminal Blocks
- Rotary Switches
- Isolators
- General Purpose relays
- Wiring Ducts
- MPCB's
- Contactors & OLR's
- Control Panels
- Wire Harness

Building products

- Modular Switches
- Wires & Cables
- MCB's
- Changeovers



Copper Products

- Wires & Cables
- Flexible Bus Bars
- Enamelled Wires
- Bunched Conductors
- Tinned Copper Wires

Energy Management products

- Energy Savers
- Street Light Controllers



Wide Product Suite – Industrial Switch gears



Products	Features	
Cable Ducts/ Wire Ducts	 More than 75 sizes India's largest RoHS and Halogen Free Ducts UL and CSA Listed 	
Rotary Switches	 6A to 400 Amps > 2500 ranges UL & CB Tested 	
Isolators (Dis-connectors)	 16 to 250 Amps UL 50 rated Enclosed mounting Changeover Switches DC – PV Isolators CB Tested 	de la contraction de la contra
General Purpose Relays	Plug-in, PCB and Solder type 1 Amp to 100 Amps	
Load Break Isolators & Changeovers	 16 to 250 Amps Multiple mounting options, ABS / Aluminium / Sheet Steel enclosures / IP65 / NEMA Rated Upto 8 poles 	manifecture.
Limit & Foot Switches	 Available in Normal / Snap action types From Light to Heavy duty applications 	
Terminal connectors	 2.5 to 95 sq mm Screw-less Terminals All Accessories UL Listed 	mals.co."
Customized Control Panel	Electrical PanelsSCADA Panels	The second secon



Wide Product Suite – Industrial Switch gears



Products	Features	
Contractors & Overload Relays	 16 to 250 Amps UL 50 rated Enclosed mounting Changeover Switches DC – PV Isolators CB Tested 	
Motor Protection Circuit Breaker(MPCB)	Two Frames 0.1 amps to 63 Amps Type F Co-ordinated UL Listed	menticer*
Miniature Circuit Breaker(MCB's)	High PerformanceEasy InstallationNo Overload& Short Circuit	
CT's & Rogowski Coils	CT'sRogowski Coils of Class 0.5%	8
Inductors, Chokes & Filters	Custom Built High frequency Inductors, & Chokes	
Single Phase Toroidal Transformers	 15va to 60 Kva 1 and 3 Phase Custom built Assemblies Wide CT Range UL Listed 	manterer'
Three Phase Laminations Transformers	 Lamination Transformers upto 800 KVA 	



Wide Product Suite – Building Products



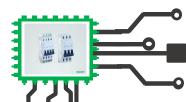
Products	Features	
Automatic Source Changeover with Current Limiter	 Unique - patented design - Contactor based ACCL Heavy Duty - AC 32A and AC22A utilization category 	Secretarian A translation A transl
Distribution Board	Easy to InstallUser FriendlyDurable	
Miniature Circuit Breakers(MCB)	 High Performance – 10KA Easy Installation No Overload& Short Circuit 	
Modular Switches & Speciality	 Contemporary & Aesthetically Sleek Modular 10, 20 & 32 Amps AC suitable for Standard Anti Spark shield & Finger Protected 	
Movement Sensors	Detects intrusion in all directionsAdjustable time/lux	
Remote Switches	Compact DesignHigh PerformanceLow Maintenance	***
Single Phase Motor Starter	Controls voltage fluctuationProtection against phase imbalance and reversal	
House Wires	 From 0.5- 240 Sq mm Single & Multi Core FR, FRLS, Halogen Free UL Listed 	



Wide Product Suite – Copper Products



Products	Features	
PVC Insulated Copper wires & Cables	From 0.5- 240 Sq mm Single & Multi Core FR, FRLS, Halogen Free UL Listed	
Flexible Busbars	Upto 1000 Amps Only Manufacturer in India UL Listed	mana ite pare
Wire Harness	 Power Cable Harness Control cable harness RoHS Compliant 	
Enameled Copper Wire	 0.3 to 3 mm (9-29 AWG) Upto 200 Deg Cent UL Listed 	manizon"
Bunched Copper Conductors	 Flexible Rerouting Low Power Loss Low Maintenance Cost 	
Tinned Copper Wires	 High electrical and thermal conductivity Highly flexible wires Soft and annealed Highly conductive 	



Wide Product Suite – Energy Mgmt. Services







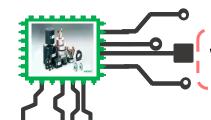
- Increases lamp-life by average of 20% for HPSV lamps
- 30% reduction in energy consumption under normal working conditions
- Reduces power consumption by optimizing voltage
- State of art GSM/ GPRS technology is used for monitoring and controlling the street lights
- Eco-Friendly: SES reduces emission of CO and is eligible for Carbon Credits





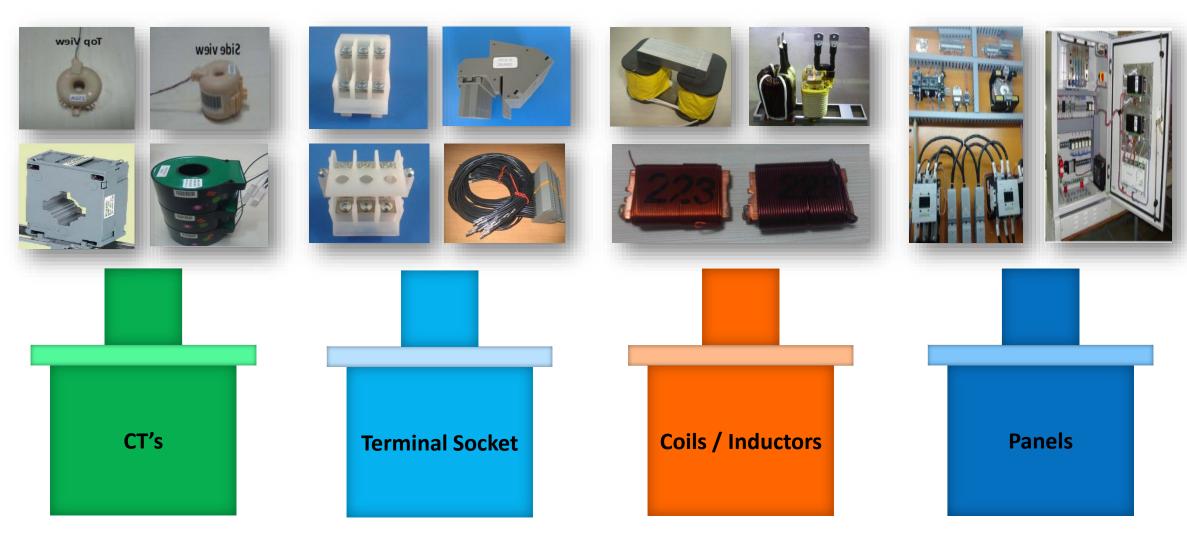
- Automatic On/Off based on Sunrise/Sunset or on programmed timings
- Wireless control and monitoring through sophisticated web-based/ Terminal based software
- Reduces operational, maintenance and running cost
- Detection of Energy theft or leakage
- Maintains high power factor of above 0.85
- Eco-friendly First in India to adhere to RoHS compliance

A sophisticated street lighting & energy saving system at your door step



Wide Product Suite- Customized for OEM's





In-house manufacturing and R&D enables superior customization of products





Wide Distribution Network

- Wide distribution network international and domestic
- Tie up with L&T access to over 350 dealers in India; own network for modular switches with 50 stockist in 4 southern & western states
- Direct network across 50 countries with 40 international distributors

Complete Backward Integration

- In-house manufacturing facilities with process capabilities ensures better product development and customization
- Well developed R&D enables continual product innovation

Strong Customer Relationships

- Strong customer relationships across globe
- Preferred supplier to GE, Schneider and only approved supplier of Nuclear Power Corporation
- Largest supplier of rotary and load break switches to Indian Railways



Wide Product Suite

- Amongst few players in India, to offer total & customized electrical solutions
- Wide product basket 15 products developed in-house
- Largest manufacturer and market leader in CAM operated rotary switches

Advanced Engineering Capabilities

- Strong engineering capabilities backed by in-house manufacturing and R&D team
- Technical collaboration with Plitron for Toroidal transformers – 1st company to bring technology to India, Joint Venture with C3Controls for contactors and relays
- Resulting in all products been international certified and universal acceptance



Four Manufacturing facilities...



<u>UNIT I</u>



- Rotary Switch
- Contactors & Relays
- Panel Assembly
- Lighting Energy Savers
- Automatic Meter Reading
- Three Phase Dry Type Transformers

UNIT 2



- Toroidal Transformers
- Isolators (Dis-connectors)
- Terminals
- Wiring Ducts
- MPCB
- Wire Harness
- 3 PH Transformers

UNIT 3



Wiring Accessories

UNIT 4



- Wires & Cables
- Flexible Bus Bars
- Bunched Conductors
- Tinned Wires



...With In-house process capabilities...

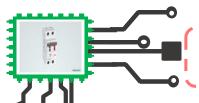






- Full fledged Type testing laboratory
 - Loads up to 500Amps
 - Environmental test chamber for humidity test
 - Salt spray test & all other basic tests as per UL Standards

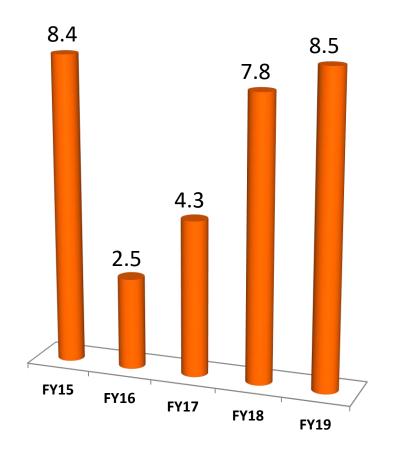
- In-house tool room facility for manufacturing and servicing of Moulds and press tools
 - CNC Wire Cut Machines and Spark erosion machines
 - CNC Machining center, EDM Drilling
 - Conventional machines
 - Latest digital measuring equipment
 - Inspected and certified by GE Tool Divisionca



...And a strong R&D team



R&D expenses (Rs crore)



- In-house R&D Center
 - More than 35 engineers
 - Recognized by Department of Science, Govt of India
- Patented Rotary switches
- Five patents in process
 - Manual Single Phase Starter with no voltage tripping, Energy Saver System for Street Lighting, Integrated ammeter / volt meter selectro CAM operated rotary switch, Track Feed Battery Change Over System and Fuse Automatic Changeover System
- 1st of its kind product in India
 - Designed and manufactured Load Break Switches, Single Hole Mounting Switches, Halogen Free Cable Ducts, Flat Wire Ducts, Flexible Bus Bars etc

Continuous product innovation



Internationally certified





ISO 9001



ISO 14001



ISO 18001



CE Certification



UL Certification



CB certification by IE

CB certification



RoHS



Intertek
Intertek Semko approval



CSA Certification



... Across entire product portfolio



Blue Chip Customers













It's all about Imagineering



smiths detection bringing technology to life

































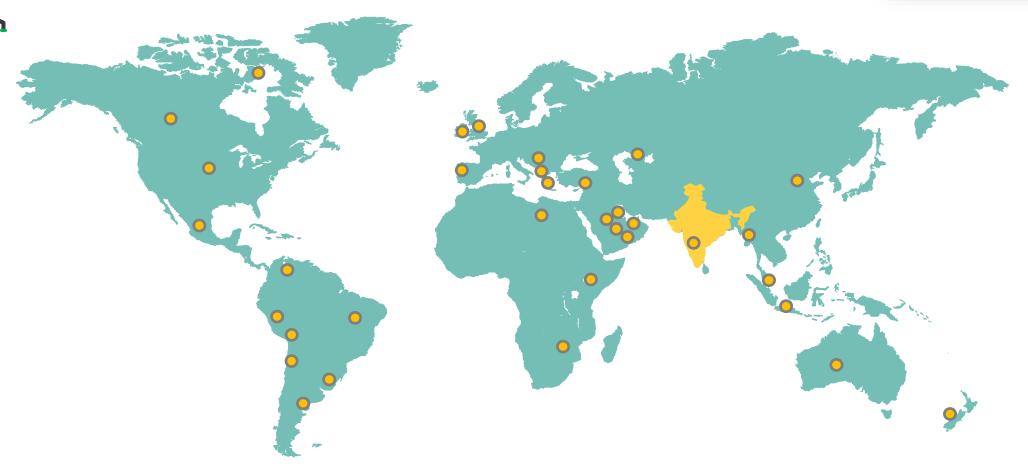


- Marketing Tie-up with L&T for Indian Market
- Largest supplier of rotary switches to Indian Railways
- Branding partner to various large OEM's in India

- Technical Tie-up with American Company C3Controls, to manufacture & market contactors & over load relays
- Technical Tie-up with Trafomodern for Three Phase **Transformers**
- Preferred supplier to:
 - Nuclear Power Corporation
 - Schneider Electric
 - GE Energy







International

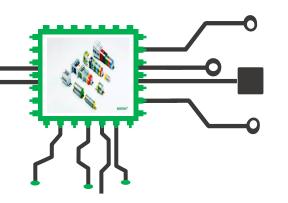
- Direct network across 50 countries
 - 23% of sales from global distribution
 - 40 international distributors
- Plans to expand in US, Africa and Middle east

Direct network across 50 countries

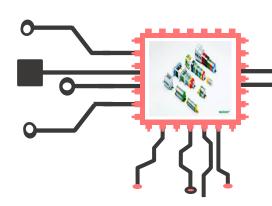
Domestic

- Tie up with L&T access to more than 350 dealers in India
- Direct network for Modular Switches 50 stockists in 4 southern & western states





Way Ahead



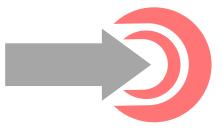






Operational Excellence

 Consistently executing business strategy and continued focus on improving operating costs by sourcing quality raw materials and efficient manpower



Venture into new project/ product development

 Look for Technical alliances to develop newer and technically advanced products



Focus on margin improvement

- Increase sales of high margin products existing and new
- Increase exports fast growing markets of US, Africa and Middle East



Growth and expansion of existing product verticals

- Constantly develop new products through inhouse R&D
- Expand existing product portfolio to newer geographies









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