

February 10, 2026

BSE Limited
1st Floor, New Trading Ring
Rotunda Building,
P.J. Towers, Dalal Street Fort,
Mumbai – 400001, Maharashtra, India

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C/1, G-Block,
Bandra-Kurla Complex, Bandra (E),
Mumbai – 400051, Maharashtra, India

Scrip Code: 517334**Symbol: MOTHERSON**

Ref.: Unaudited Financial Results for the third quarter and nine months ended December 31, 2025

Dear Sir(s) / Madam(s),

The Board of Directors of the Company at its meeting held on Tuesday, February 10, 2026, *inter-alia*, have discussed and approved Unaudited Standalone and Consolidated Financial Results of the Company for the third quarter and nine months ended December 31, 2025.

Pursuant to Regulation 33 and Regulation 52 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“**SEBI LODR**”), please find enclosed the following:

1. Unaudited Standalone and Consolidated Financial Results for the third quarter and nine months ended December 31, 2025;
2. Limited Review Reports on the Standalone and Consolidated Financial Results for the third quarter and nine months ended December 31, 2025;
3. Presentation on the performance of the Company for the third quarter and nine months ended December 31, 2025; and
4. Copy of the Press Release issued by the Company.

The Board Meeting of the Company commenced at 1000 Hours (IST) and concluded at 1345 Hours (IST).

The results will be uploaded on Company’s website www.motherSON.com in compliance with Regulation 46(2)(l)(ii) and Regulation 62(1)(b)(ii) of the SEBI LODR and will be published in the newspapers in terms of Regulation 47(1) and Regulation 52(8) of the SEBI LODR.

The above is for your information and records.

Thanking you,

Yours truly,
For Samvardhana MotherSON International Limited

Alok Goel
Company Secretary

Regd Office:
Unit – 705, C Wing, ONE BKC, G Block
Bandra Kurla Complex, Bandra East
Mumbai – 400051, Maharashtra (India)
Tel: 022-61354800, Fax: 022-61354801
CIN No.: L35106MH1986PLC284510
Email: investorrelations@motherSON.com

motherson 

Samvardhana Motherson International Limited.

Q3 FY 2025-26 Results

(All figures are Rs. in Crores unless specifically mentioned)



Strong operating performance for the Quarter.....

Q3 FY 26 Performance snapshot

Revenue¹
Rs 31,409 crores

↑ +14% Y-o-Y

EBITDA²
Rs 3,042 crores

↑ +10% Y-o-Y

Normalized PAT³
(Concern Share)
Rs 1,061 crores

↑ +21% Y-o-Y



Highest ever quarterly Revenue supported by organic growth, M&A integration and favourable FX

Operational improvements and benefits of ongoing transformative measures in Central & Western Europe bearing fruit for MPP division

Operational improvements coupled with reduction in finance cost and better contribution from JVs and associates

External Environment

- Sharp increase in commodity prices **especially Copper**
- Other macroeconomic factors are **largely stable**
- **Emerging Markets** continue to demonstrate **growth** in volumes across PVs and CVs offset by mix led softness in developed markets on PVs
- After cyclical downturn in CVs in North America **signs of improvement** visible with a **~5% Q-o-Q growth**

Notes :

1. Revenue from operations

2. EBITDA is Profit / (Loss) before exceptional items + Finance cost + amortization expenses & depreciation expenses-interest income – dividend income

3. Q3FY26 PAT includes reported PAT (Concern share) less (i) impact of adjustment of exceptional expenses pertaining to provisions made in respect to business transformative measures in Central & Western Europe, amounting to 12 crore post-tax (13 crore pre-tax) and (ii) new labor code cost impact of ~25 crore post tax (~33 crore pre-tax)

....with a strong Platform, enabled with multiple levers for growth and sustained financial discipline.

Net Leverage Ratio at 1.1x

Maintained leverage despite continued investments for growth and inflated working capital – concerted efforts are being made for deleveraging

02 new Greenfields announced

New Greenfields in Emerging Markets; Morocco (Wiring Harness) and Pune (Vision Systems)

Capex during the quarter of INR 1,594 Crores (52% of EBITDA)

Primarily allocated for upcoming Greenfields and maintenance

To support customers with enhanced wiring harness solutions from additional global locations

Wiring Harness business of Nexans AutoElectric will provide a scalable platform for PVs and CVs globally

- Recently announced **M&As likely to close in H1FY27**
- Organic growth to accelerate with **sharp ramp-up of consumer electronics and aerospace businesses**
- **Multiple partnerships announced** across businesses to aid future growth



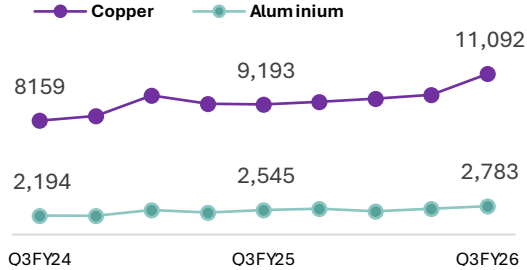
All growth drivers are performing strongly

Macro Economic and Automotive Industry Outlook.

Macro indicators remained largely stable across geographies; however high level of volatility in commodity prices.

Copper & Aluminium

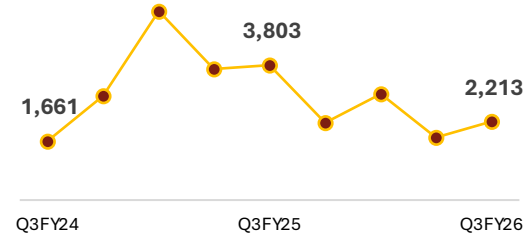
USD / Metric Tonne²



+20% increase in Copper price Y-o-Y

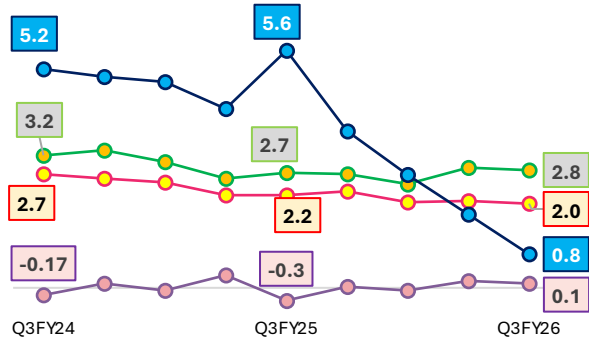
World Container Index

(USD¹)



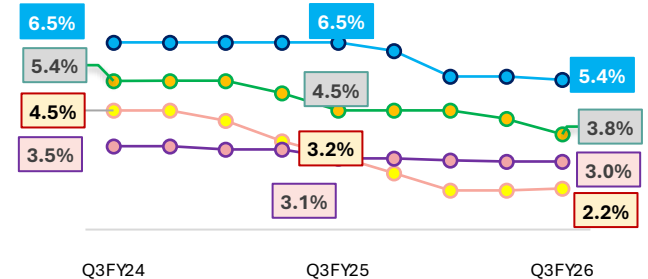
EU, USA, India & China Inflation¹

(in %)



EU, USA, India & China Interest rates¹

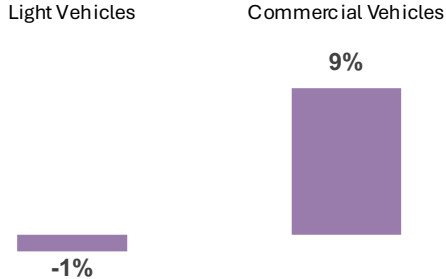
(in %)



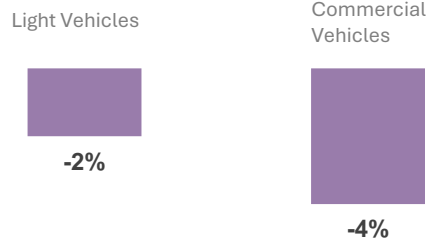
Emerging Markets continue to demonstrate growth in Volumes; offset by softness in Developed Markets due by mix-led changes.

Data represents automotive production volumes on YoY basis

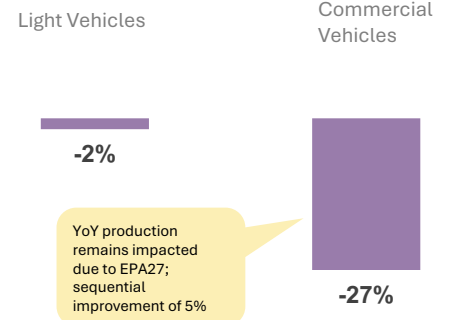
Global.



Europe.

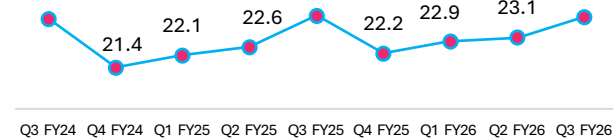


North America.

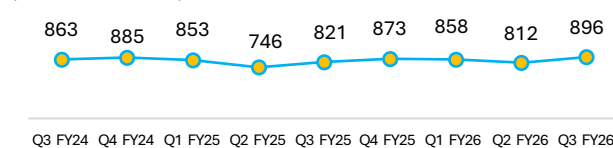


Production Volumes.

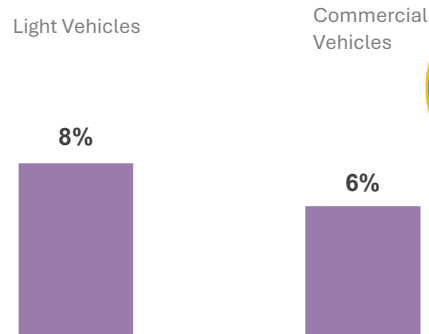
Global Light Vehicles
(Nos are in million)



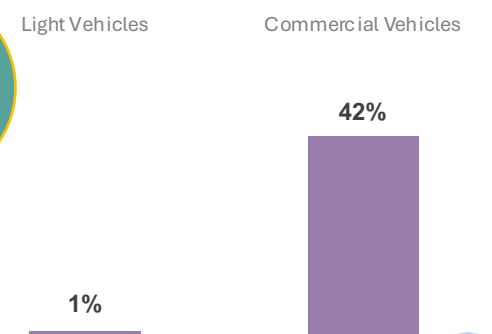
Global Commercial Vehicles
(Nos are in thousand)



India.



Greater China.

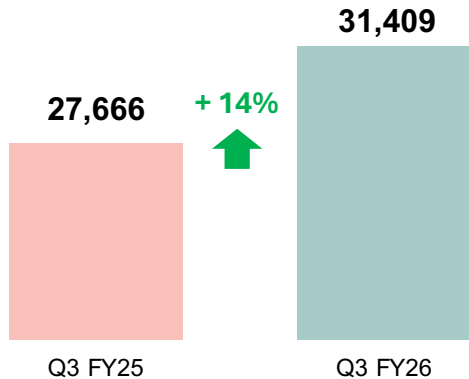


Financial performance.

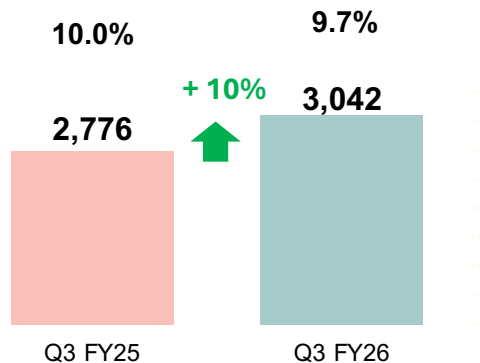
Strong operating performance driven by diversified business profile and execution excellence.

Consolidated Financial Performance Q3FY26 vs Q3FY25 (YoY basis)

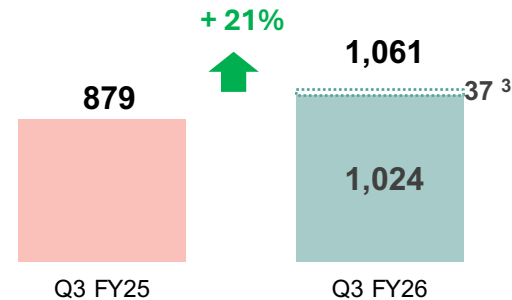
Revenue¹



EBITDA²



Normalised PAT³ (Concern Share)



Revenue

14% YoY growth led by impact of Atsumitec acquisition, organic growth, commodity and favourable FX etc.

EBITDA

Operational improvements supported by realization of benefits of Transformative Measures in MPP division

PAT

Improvement in PAT supported by lower finance costs and higher contribution from JVs and associates

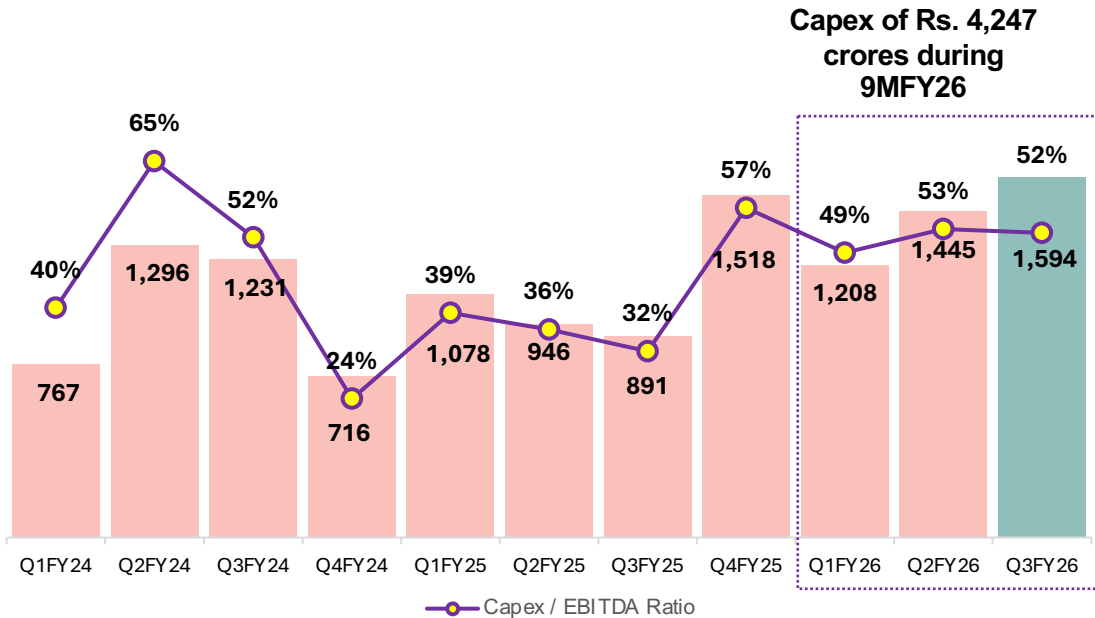
Notes :

1. Revenue from operations

2. EBITDA is Profit / (Loss) before exceptional items + Finance cost + amortization expenses & depreciation expenses - interest income - dividend income

3. Q3FY26 PAT includes reported PAT (Concern share) less (i) impact of adjustment of exceptional expenses pertaining to provisions made in respect to business transformative measures in Central & Western Europe, amounting to 12 crore post-tax (13 crore pre-tax) and (ii) new labor code cost impact of ~25 crore post tax (~33 crore pre-tax)

Continued investments across various businesses to support our customers.



Growth Capex on track for capability and capacity enhancements; majority to come onstream by H2FY27

Well within our full fiscal year Capex guidance

Announcing 2 new Greenfields for Automotive businesses ; Total 12 Greenfields at different stages of completion.

India 07

Business Division	No	Expected SOP
Wiring Harness	01	Q2FY27*
Vision system	01	Q1FY28
Lighting and Electronics (Automotive Business)	01	Q2FY27
Lighting and Electronics (Consumer Electronics)	01	Q3FY27
Technology and Industrial Solutions	01	Q4FY26
Aerospace	02	Q4FY26 / Q4FY26

Poland 01

Modules and Polymer Products	01	Q1FY27
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UAE 02

Elastomers	01	Q1FY27
Modules and Polymers	01	Q1FY27

Morocco 02

Vision Systems	01	Q1FY28
Wiring Harness	01	Q1FY27



Emerging Markets (EMs) being the focal point of organic growth, with all Greenfields coming in EMs

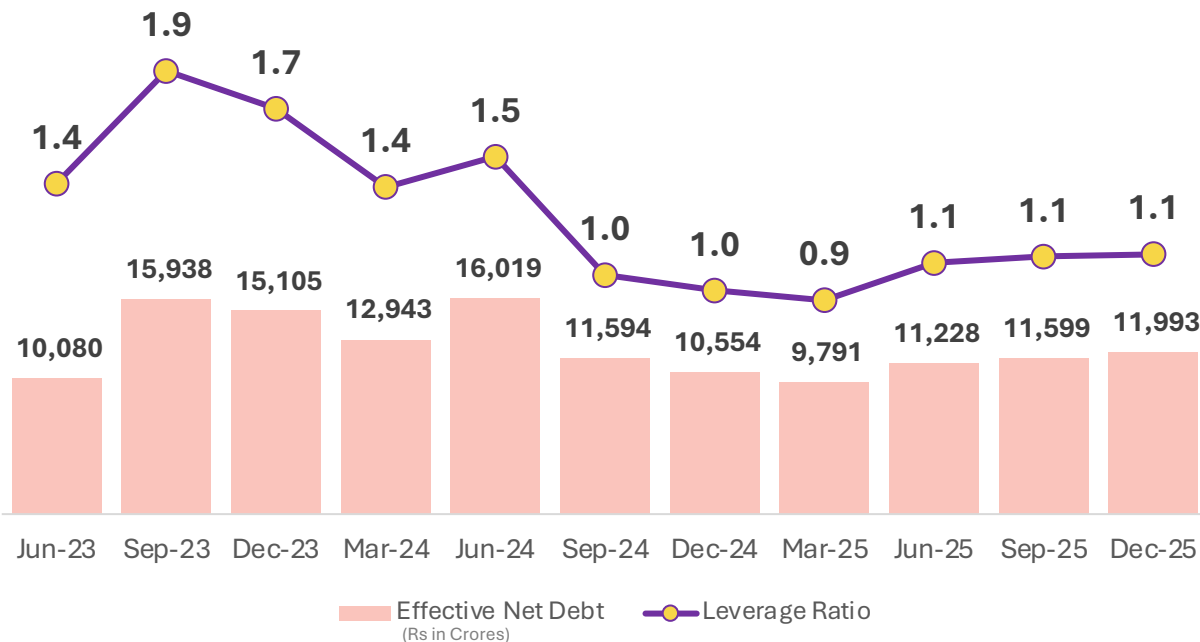
Notes:

- New Greenfield announced post last disclosure
- * SOP in alignment with delayed customer programs

Actual photograph of the upcoming Greenfields in the UAE

Stable leverage^{1,2} maintained through prudent capital allocation and disciplined growth funding.

Financial Policy 2.5x



Growth capex is absorbed whilst keeping leverage under control

Notes :

1. Leverage ratio = Effective Net Debt / LTM EBITDA. Please refer to Slide 20 for definition of Effective net debt. CCD related debt has not been considered as it is a mandatorily convertible instrument without any actual payout of this debt, except for the contracted coupon rate
2. For less than 1 year old acquired assets, LTM EBITDA is considered for a like for like comparison for all the quarters starting December 2023.



Focus on long-term
value creation with
industry agnostic
capabilities.



A global Design, Engineering, Manufacturing, Assembly and Logistics (D.E.M.A.L) specialist...



Combining operational excellence, capabilities and strategic global presence to power multi-industry expansion

Unlocking new growth opportunities across multiple industries

Operational Capabilities



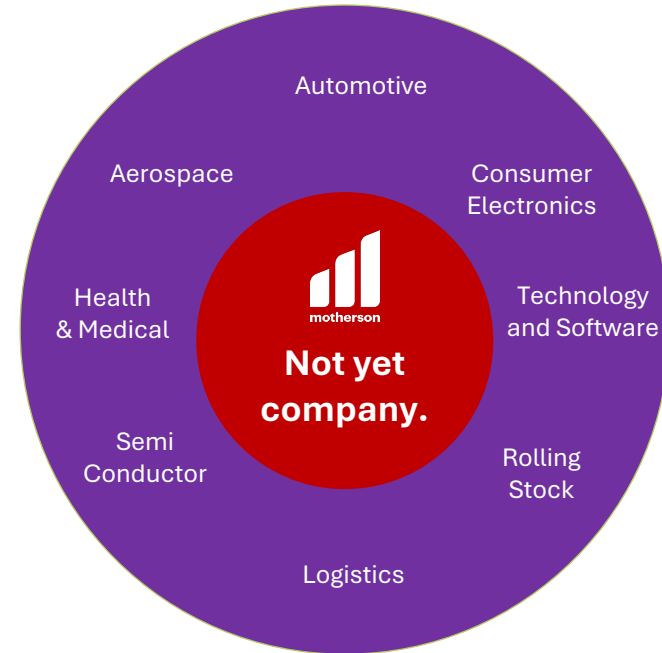
Mindset Capabilities



Our Vision



To be a globally preferred sustainable solutions provider

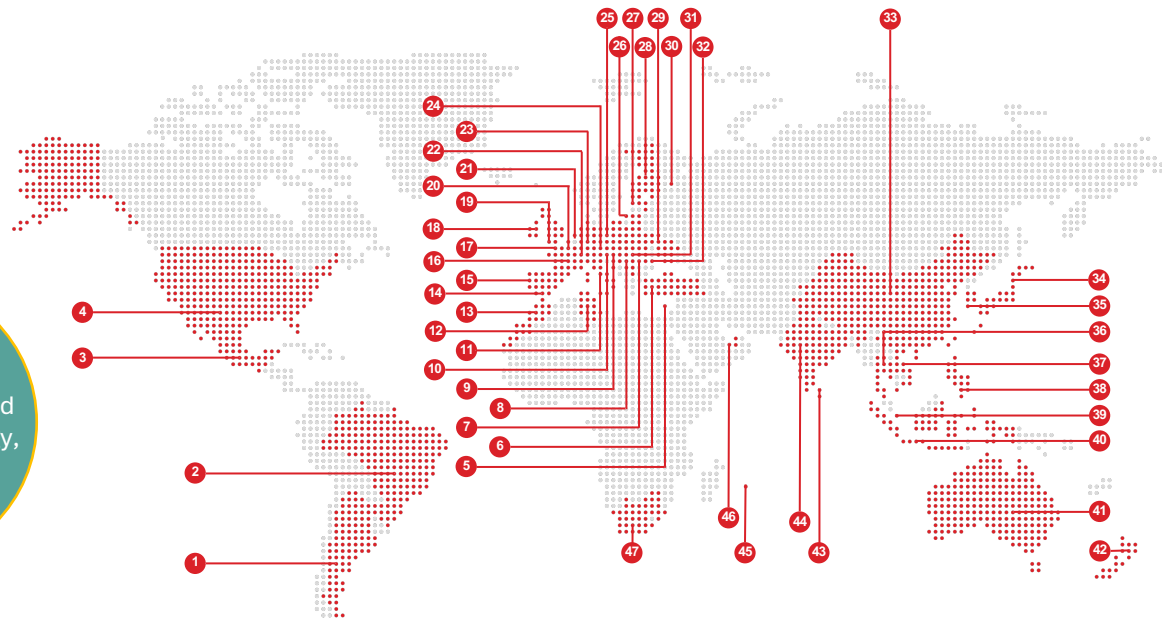


...with a well-diversified global presence.

Supporting customers from over 425 facilities across 47 countries*

A mix of design & engineering centres, manufacturing plants, and assembly facilities

Bases established for Aerospace, Logistics, Health and Medical & Technology, businesses outside India



Five Regional Chairman's Offices for Motherson

Americas

- 1 Argentina
- 2 Brazil
- 3 Mexico
- 4 USA

Europe and North Africa

- | | | | |
|------------|---------------|-------------------|------------|
| 5 Cyprus | 13 Morocco | 21 Netherlands | 29 Ukraine |
| 6 Turkey | 14 Spain | 22 Switzerland | 30 Russia |
| 7 Serbia | 15 Portugal | 23 Germany | 31 Hungary |
| 8 Croatia | 16 France | 24 Czech Republic | 32 Romania |
| 9 Slovakia | 17 Jersey | 25 Poland | |
| 10 Austria | 18 Ireland | 26 Lithuania | |
| 11 Italy | 19 UK | 27 Estonia | |
| 12 Tunisia | 20 Luxembourg | 28 Finland | |

China

- 33 China

South East Asia

- | | |
|----------------|----------------|
| 34 Japan | 41 Australia |
| 35 South Korea | 42 New Zealand |
| 36 Thailand | |
| 37 Vietnam | |
| 38 Philippines | |
| 39 Singapore | |
| 40 Indonesia | |

South Asia

- 43 Sri Lanka
- 44 India
- 45 Middle East
- 46 Mauritius
- 47 South Africa

*Including acquisition which is under regulatory approvals



Foundation created for Consumer Electronics and Aerospace leveraging D.E.M.A.L. Capabilities; well positioned for new opportunities.

Consumer Electronics



Facility 1 & 2 (At Ramp up stage)

- **Greenfield ramp up on track for SOPs**
- Capacity : On track to achieve the projected annual run rate of 16+ million units by the end of FY26

Facility 3 (SOP Q3FY27)

- Capacity : **Production volumes expected to double up** (with headroom for further ramp up)
- Capability: Upstream integration aimed at enhanced margins

Aerospace



- Aerospace business growing at y-o-y growth rate of **~41% in Q3** with continued traction in order book
- Product portfolio further expanded to supply to **business jets and rotary wing aircrafts**; diversifying and increasing content mix with customers.

Delivering solutions to customers through specialised business divisions.



01
Wiring Harness



02
Vision Systems



03
Modules & Polymer Products



04
Integrated Assemblies



05
Emerging Businesses



05
Elastomers



06
Lighting & Electronics



07
Precision Metals & Modules



08
Technology & Industrial Solutions



09
Aerospace



10
Logistics Solutions



11
Health & Medical



12
Services



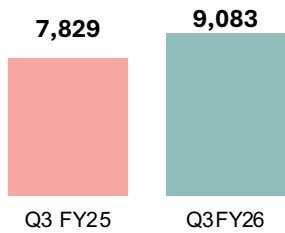
Business Division Wise Financial Performance¹ : Q3FY26 vs Q3FY25.

(all figures are Rs. in Crores)

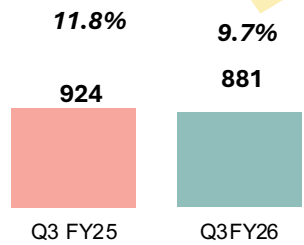


Wiring Harness.

Revenues



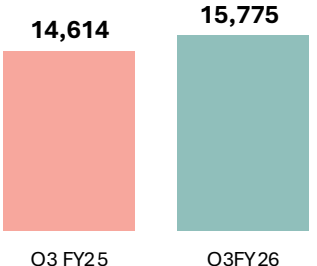
EBITDA



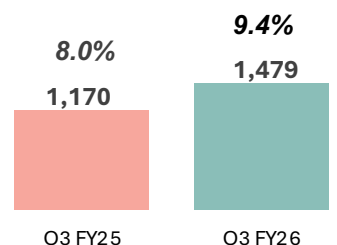
Impacted by volume CV downturn in North America and due to lag in recovery elevated commodity prices

Modules and Polymer Products.

Revenues



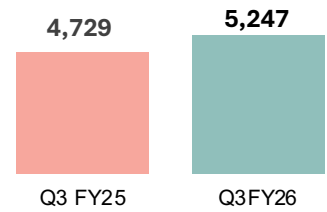
EBITDA



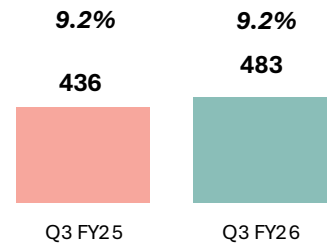
Operational efficiencies further aided by realization of transformative measures

Vision Systems.

Revenues

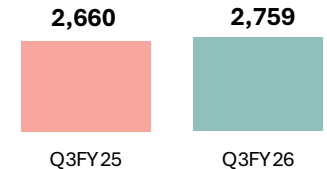


EBITDA

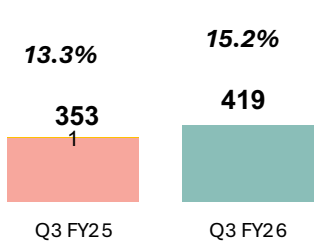


Integrated Assemblies.

Revenues

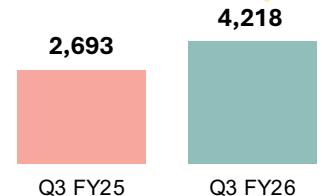


EBITDA



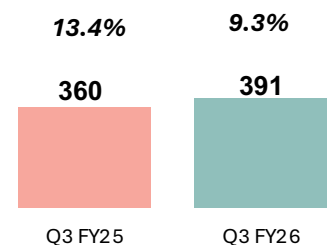
Emerging Businesses.

Revenues



Meaningful contribution by Atsumitec, Consumer Electronics and Aerospace

EBITDA



Business mix and early stage integration of newly acquired assets



Annexure



Summary of divisional financial performance.

Business Division	FY25			Q2FY26			Q3FY25			Q3FY26		
	Revenue	EBITDA	EBITDA %	Revenue	EBITDA	EBITDA %	Revenue	EBITDA	EBITDA%	Revenue	EBITDA	EBITDA %
Wiring Harness	32,861	3,873	11.8%	8,550	894	10.5%	7,829	924	11.8%	9,083	881	9.7%
Modules & Polymer Products	59,806	4,580	7.7%	15,374	1,138	7.4%	14,614	1,170	8.0%	15,775	1,479	9.4%
Vision Systems	19,506	1,950	10.0%	5,084	469	9.2%	4,729	436	9.2%	5,247	483	9.2%
Integrated Assemblies	10,109	1,165	11.5%	2,580	315	12.2%	2,660	353	13.3%	2,759	419	15.2%
Emerging Businesses ¹	11,418	1,452	12.7%	4,001	380	9.5%	2,693	360	13.4%	4,218	391	9.3%
Less: Eliminations/ Intersegment Sales/Unallocated	(4,755)	83		(1,210)	95		(991)	16		(1,252)	3	
Reported including JVs/ (Economic Value²)	128,945	13,103	10.2%	34,379	3,291	9.6%	31,534	3,259	10.3%	35,829	3,656	10.2%
Less: JVs consolidated as per equity method ³	(15,283)	(2,226)		(4,206)	(572)		(3,868)	(483)		(4,420)	(614)	
Reported	113,662	10,877	9.6%	30,173	2,719	9.0%	27,666	2,776	10.0%	31,409	3,042	9.7%

Notes:

1. Emerging businesses include – Elastomer, Lighting and electronics, Precision Metals and Modules, Services, Aerospace, Health and Medical, Logistics Solutions and Technology and Industrial Solutions.
2. Divisional numbers include 100% of joint ventures and associates which are accounted as per the equity method (Economic Revenue)
3. Data for JVs consolidated as per equity method is net of intercompany transactions.
4. Margin computed on normalized basis after adjustment of one off items

Consolidated Debt Status, Reference Rates, and Notes.

A. Net Debt including Lease liabilities.

Rs. In Crores	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25
Gross Debt	19,186	17,351	20,114	22,819	16,354	14,644	17,990	16,830	17,668
Cash & Bank	6,636	6,979	6,744	12,323	6,821	5,931	8,223*	6,679	7,108
Net Debt	12,550	10,372	13,370	10,496	9,533	8,713	9,767	10,151	10,560
Add Lease liability	2,555	2,571	2,649	2,598	2,521	2,578	2,961	2,948	2,933
Less CCD				1,500	1,500	1,500	1,500	1,500	1,500
Effective Net Debt	15,105	12,943	16,019	11,594	10,554	9,791	11,228	11,599	11,993

All numbers are on Consolidated basis as per reported financials Data above is as of the end of the stated quarter.

* Cash & Bank balance is higher in June-25 due to NCD amounting to INR 2,025 crores raised during the quarter

Notes

1. This presentation has been prepared from the unaudited financial results for the quarter ended on December 31st, 2025. Explanatory notes have been added with additional information
2. Figures of previous year have been reclassified / regrouped, wherever necessary.
3. All comparisons and growth percentages are calculated based on normalized numbers and with the corresponding period of the previous financial year for continuing operations unless stated otherwise. All EBITDA margins are computed on normalised profit levels.
4. For details, please refer to the results published on the website

Copper Rates.

Average	Q3 FY25	Q2 FY26	Q3 FY26
LME Copper (USD / MT)	9,178	9,792	11,100
Copper (INR / KG)	836	929	1,067

Exchange Rates (Average).

Currency (equal to Rs.)	Q3 FY25	Q2 FY26	Q3 FY26
INR to EUR	90.08	102.03	103.71
INR to USD	84.44	87.32	89.10
INR to YEN	0.554	0.592	0.578
Euro to USD	1.07	1.17	1.16

Exchange Rates (Closing).

Currency	31.12.2024	30.09.2025	31.12.2025
Rs./Euro	88.64	104.17	105.55
Rs./USD	85.62	88.79	89.87
Argentine Peso / USD	1,030	1,380	1,451

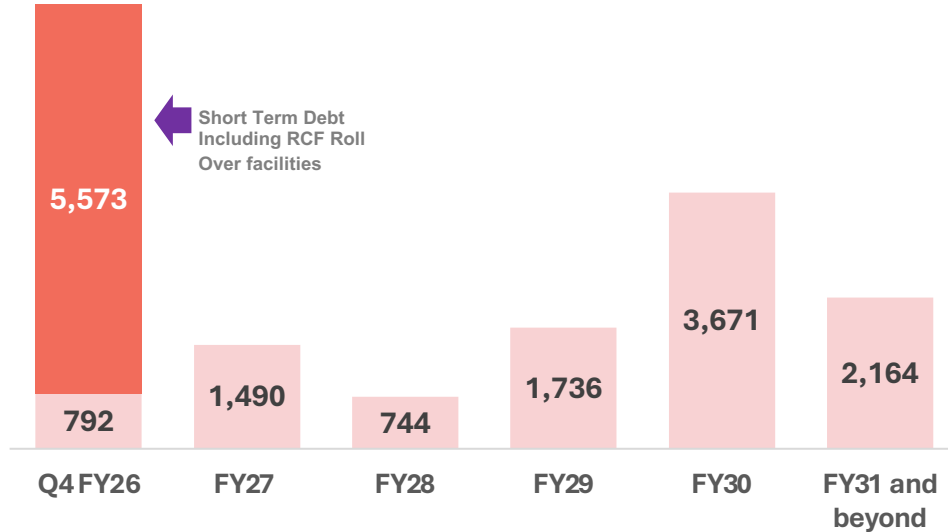
Robust Balance Sheet with **Comfortable Debt Maturities** and **Strong Liquidity**.

Gross Debt ~INR 17,668 crore (~USD 2.0 Bn)

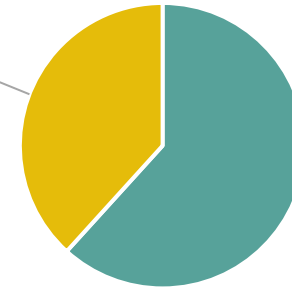
(INR crore, as of 31st Dec' 2025)

Liquidity ~INR 11,515 crore (~USD 1.3 Bn)

(INR crore, as of 31st Dec' 2025)



Committed Undrawn Facilities
4,406



Unrestricted cash and cash equivalents
7,108

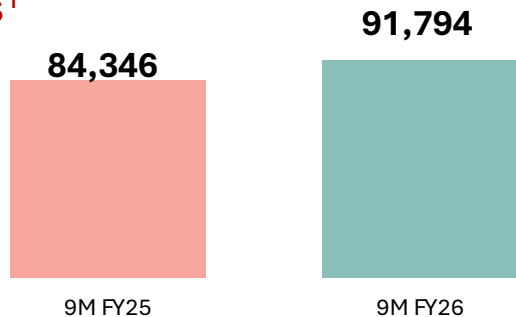
Note:

1. Rs ~1,500 cr of CCD portion of fund raise, assumed as equity and is not included in the debt stack on the chart to its nature of being compulsorily convertible instrument.
2. Only committed undrawn facilities considered.

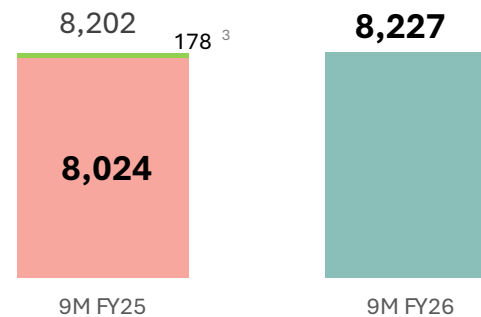


SAMIL Consolidated : 9MFY26 vs 9MFY25.

Revenues¹



EBITDA²



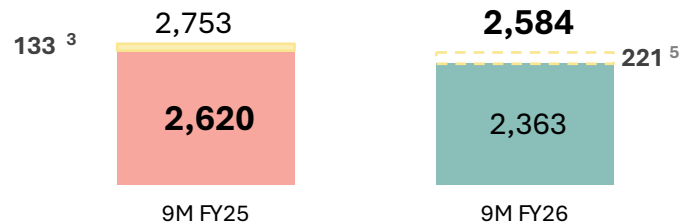
PBT

(before exceptional items and share of associates)



PAT

(Concern Share)



Notes :

1. Revenue from operations

2. EBITDA is Profit / (Loss) before exceptional items + Finance cost + amortization expenses & depreciation expenses-interest income – dividend income

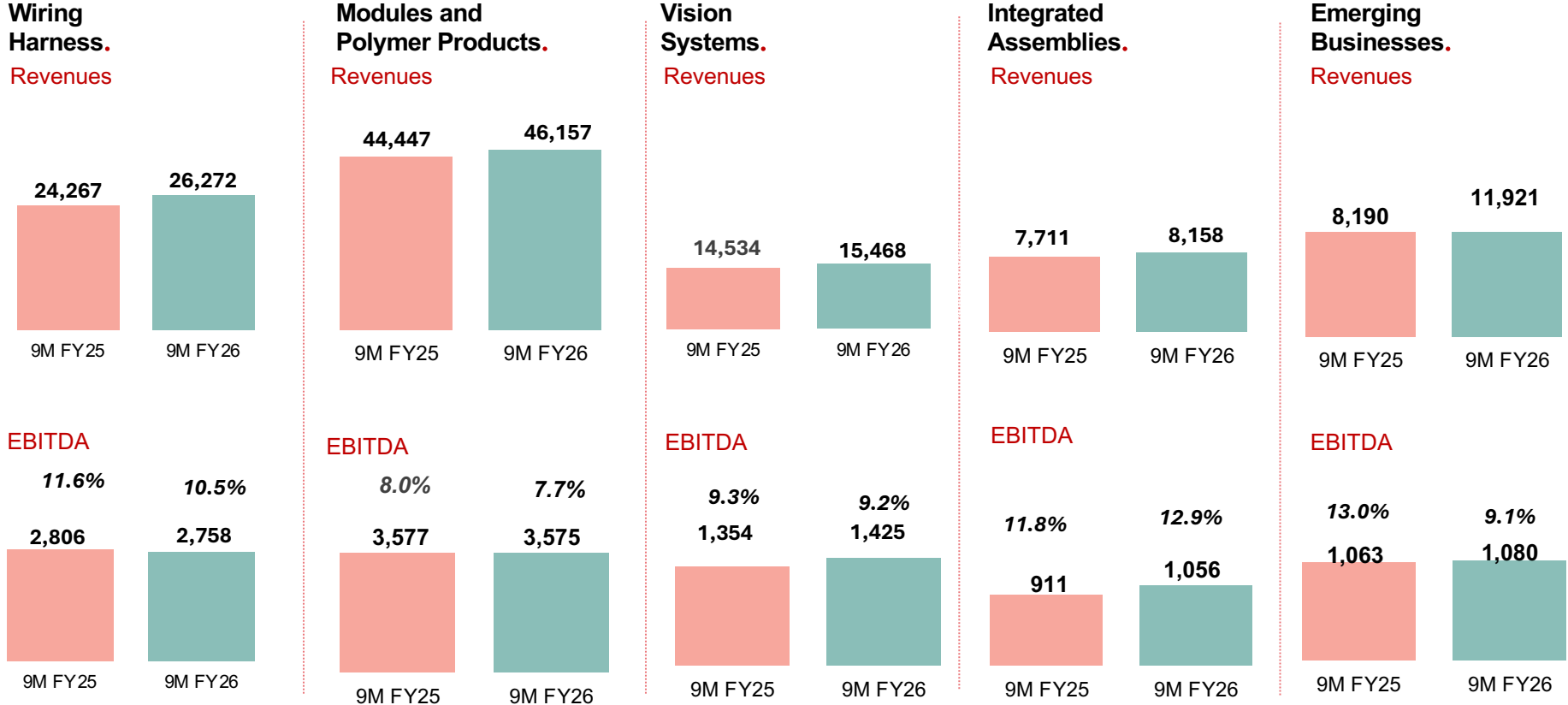
3. 9M FY25 EBITDA refers to reported EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of acquisition of controlling interest in one of the joint venture entity of SAMIL i.e. MotherSON Auto Solutions Limited in Q 2 FY 25. The post tax impact is INR 133 crores

4. 9M FY25 PBT refers to reported PBT less impact of accelerated amortization of certain intangible assets of approximately 53 Crore (pretax) in Q1 FY 26

5. 9MFY26 PAT includes reported PAT (Concern share) less impact of (1) accelerated amortization of certain intangible assets of approximately 45 crores post-tax (53 Crore pre tax) in Q1 FY 26, (2) Exceptional expense pertaining to provisions made in respect to business transformative measures in Central & Western Europe, amounting (i) 110 crores post-tax (136 crores pre-tax) in Q1FY26 , (ii) 29 crore post-tax (36 crore pre-tax) in Q2FY26 and (iii) 12 crore post-tax (13 crore pre-tax) in Q3FY26 and (3) new labor code cost impact of ~25 crore post tax (~33 crore pre-tax)

Business Division Wise Financial Performance¹ : 9MFY26 vs 9MFY25.

(all figures are Rs. in Crores)



Gross Revenues.

	FY 2024-25	Q3FY25	Q3FY26	9MFY25	9MFY26
Gross revenue	178,999	44,472	48,275	133,219	141,253
Less: Throughput revenue ¹	50,054	12,938	12,446	37,505	36,942
Economic Revenues (including JVs)	128,945	31,534	35,829	95,714	104,311
Less: JVs consolidated as per equity method	15,282	3,868	4,420	11,368	12,517
Reported/ Net Revenue	113,663	27,666	31,409	84,346	91,794

Note:

1. Some business divisions such as Integrated assembly perform assembly of highly customized components by procuring various parts from suppliers identified by the customers. It acts as an agent as per IndAS15 under these contracts and as required under the standard, it recognizes revenue only for the net amount it retains for the assembly services



Thank you.

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