AANCHAL ISPAT LIMITED

AN ISO 9001:2015 COMPANY

MAKE IN INDIA

Date: 31/08/2026

To,
Department of Corporate Services
BSE Limited
Phiroze Jeejeebhoy towers
Dalal Street
Mumbai – 400001

Dear Sir,

Ref:-SCRIP CODE: 538812; ISIN: INE322R01022

Subject: 31ST Annual Report of Aanchal Ispat Limited.

With reference to the above-captioned subject, please find attached a copy of the 31ST Annual Report of the Company under Regulation 34 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015. The Annual report is also available on the website of the company www.aanchalispat.com.

You are requested to take note of the same.

Yours Faithfully

Thanking You

For and on behalf of Board of Directors of Aanchal Ispat Ltd

PUSPENDU KAYAL

Digitally signed by PUSPENDU KAYAL
Date: 2026.08.31 18:35:48 +05'30'

AANCHAL ISPAT LIMITED

Mr.Puspendu Kayal
(Company Secretary & Compliance Officer)

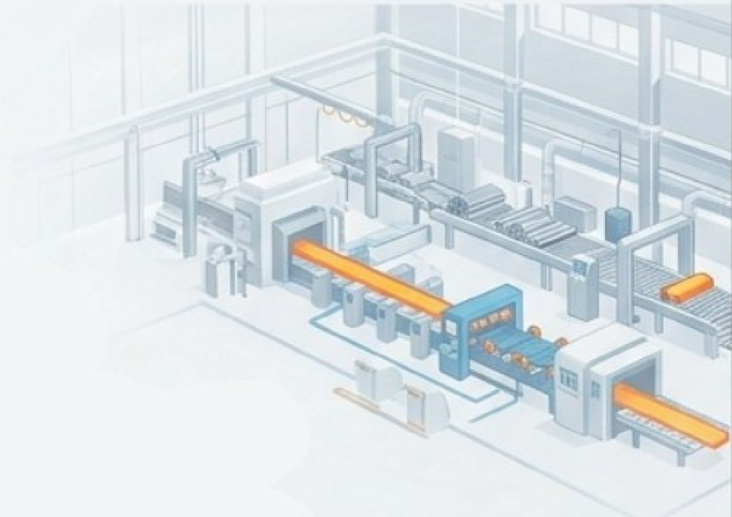
Encl: as above

UAN : WB10C0007296
GSTIN : 19AAACV8542M1ZQ
CIN : L27106WB1996PLC076866
MSME : UDYAM-WB-08-0007012
Visit us as www.aanchalispat.com
Email : info@aanchalispat.com | aanchalispat1996@gmail.com
Registered Office : National Highway No.6, Chamrail, Howrah 711114

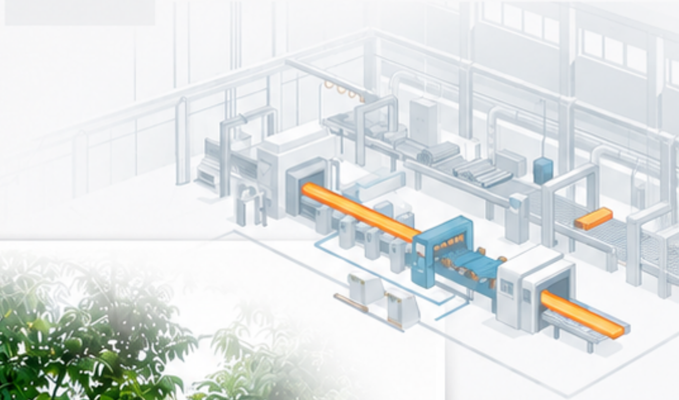
Relicon strength beyond steel

AANCHAL
ISPAT LIMITED

31st ANNUAL REPORT
2025-26



Email: cs@aanchalispat.com
Website: www.aanchalispat.com



CORPORATE INFORMATION

AANCHAL ISPAT LIMITED
CIN: L27106WB1996PLC076866
WEBSITE: www.aanchalispat.com

BOARD OF DIRECTORS

Mr. Mukesh Goel	Managing Director
Mr. Manoj Goel	Non-Executive Director
Ms. Nilu Nigania	Non-Executive Independent Women Director
Mr. Amit Kumar Agarwalla	Non-Executive Independent Director
Mr. Mukesh Kumar Agarwal	Chief Financial Officer
Mr. Puspendu Kayal	Company Secretary

STATUTORY AUDITOR

M/s Rajesh Jalan & Associates
Chartered Accountants
56, Metcalfe Street, 1st Floor, Room No. 1A,
Kolkata 700 013

INTERNAL AUDITOR

M/s Sailesh Agarwal & Associates Llp
Chartered Accountants
4/1 Panchanan Tala Road,
1st Floor, Howrah
West Bengal-7111101

SECRETARIAL AUDITOR

M/s Manisha Saraf & Associates
11, Dacres Lane, 1st Floor,
Kolkata- 700069

COST AUDITOR

Mr. Rana Ghosh
9-B, Arpuli Lane, Kolkata-700012

REGISTRAR & SHARE TRANSFER AGENT

Purva Sharegistry (India) Pvt. Ltd.
Unit no. 9, Shiv Shakti Ind.Estt.
J.R. Boricha Marg
Opp. Kasturba Hospital Lane
Lower Parel (E) Mumbai-400 011
Email: *support@purvashare.com*

REGISTERED OFFICE

Mouza-Chamrail
National Highway-6 11,
Liluah, Howrah-711114
E-Mail: *cs@aanchalispat.com*

CONTENTS

ABOUT THE REPORT

This Annual Report presents a comprehensive account of the business operations, financial performance, corporate governance practices, and statutory disclosures of **Aanchal Ispat Limited** ("the Company", "Aanchal Ispat", "we", or "our") for the Financial Year 2025-26 (April 1, 2025 to March 31, 2026), and coincides with the Company's 31st Annual General Meeting.

Reporting Period and Scope

Unless otherwise stated, all information, data, and disclosures contained in this Report pertain to the Financial Year 2025-26. Wherever relevant, prior-year figures for FY 2024-25 have been presented for comparative purposes. The scope of this Report extends to the operations, manufacturing facilities, and financial affairs of Aanchal Ispat Limited on a standalone basis in accordance with the applicable accounting standards.

Reporting Framework and Compliance

This Report has been prepared in compliance with the applicable provisions of the Companies Act, 2013, and the Rules made thereunder, the Indian Accounting Standards (Ind AS) as prescribed by the Ministry of Corporate Affairs, the Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI), and, to the extent applicable, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The financial statements have been audited by the Statutory Auditors of the Company, and their Report forms part of this Annual Report.

Structure of this Report

This Annual Report is organised into the following sections: the Notice of the 31st Annual General Meeting; the Management Discussion and Analysis Report, providing an overview of industry trends, operational performance, and future outlook; the Report of the Board of Directors along with its Annexures, detailing governance, compliance, and business highlights; the Report on Corporate Governance, outlining the Company's governance structure and practices; and the Audited Financial Statements for FY 2025-26, presenting a true and fair view of the Company's financial position and performance.

Feedback and Queries

Aanchal Ispat Limited values the views of its shareholders and stakeholders. For any queries, clarifications, or feedback relating to this Annual Report, stakeholders may write to the Company Secretary at the Company's registered office, or through the contact details provided elsewhere in this Report.

NOTICE TO THE MEMBERS OF THE COMPANY

NOTICE IS HEREBY GIVEN THAT THE THIRTY-FIRST 31ST ANNUAL GENERAL MEETING OF THE MEMBERS OF AANCHAL ISPAT LIMITED WILL BE HELD ON WEDNESDAY, 23RD SEPTEMBER, 2026 AT 1.30 P.M. THROUGH VIDEO CONFERENCING ("VC") /OTHER AUDIO VISUAL MEANS ('OAVM') TO TRANSACT THE FOLLOWING BUSINESS:

ORDINARY BUSINESS

1. **TO RECEIVE, CONSIDER AND ADOPT THE AUDITED STANDALONE FINANCIAL STATEMENTS OF THE COMPANY FOR THE YEAR ENDED 31ST MARCH, 2026, TOGETHER WITH THE REPORTS OF THE BOARD OF DIRECTORS AND THE AUDITORS THEREON.**

2. **TO APPOINT A DIRECTOR IN PLACE OF MR. MANOJ GOEL (DIN: 00554986), WHO RETIRES BY ROTATION AND BEING ELIGIBLE, OFFERS HIMSELF FOR RE-APPOINTMENT.**

   To appoint a director in place of **Mr. Manoj Goel (DIN: 00554986**), who retires by rotation in terms of section 152(6) of The Companies Act, 2013 and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS

3. **RATIFICATION OF REMUNERATION PAYABLE TO MR. RANA GHOSH, THE COST AUDITOR OF THE COMPANY FOR THE FINANCIAL YEAR 2026-27.**

   To consider and if thought fit, to pass the following resolution as an Ordinary Resolution:

   "**RESOLVED THAT** pursuant to the provisions of Section 148 and all other applicable provisions, if any of the Companies Act, 2013 and rules made there under (including any statutory modification(s) or re-enactment thereof) and subject to applicable notification or circular as may be issued by the Ministry of Corporate Affairs (MCA) in this regard, the Company hereby ratifies the Remuneration of ₹ 40,000/- plus applicable taxes and reimbursement of out-of-pocket expenses payable to **Mr. Rana Ghosh, Cost Accountants (Firm Registration Number: 102189, Membership No. 09356**), who, based on the recommendation Audit Committee, have been appointed by the Board of directors of the company, as the Cost Auditors of the Company, to conduct the Audit of the cost records maintained by the company for the financial year ending March 31st, 2027.

   RESOLVED FURTHER THAT the Board of Directors be and are hereby authorised to do all such acts, deeds, matters and things and take all such steps as may be deemed necessary, proper or expedient to give effect to the above resolution."

On behalf of the Board of Directors of Aanchal Ispat Limited
Sd/-
Puspendu Kayal
(Company Secretary & Compliance Officer)

Date: 29/08/2026

NOTES

1. An Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013 ("Explanatory Statement") in relation to the Special Businesses to be transacted at the Meeting is annexed hereto and forms part of this Notice convening this AGM.
2. Pursuant to General Circular issued by the Ministry of Corporate Affairs (MCA) vide Circular No. 14/2020 dated April 8, 2020, Circular No.17/2020 dated April 13, 2020, Circular No. 20/2020 dated May 05, 2020 and latest being the 09/2024 dated September 19, 2024 read with SEBI Circular No. SEBI/ HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 3, 2024 the 31st AGM of the Company is being conducted through Video Conferencing or Other Audio-Visual Means ("VC/OAVM"), which does not require physical presence of members at a common venue. The venue of the 31st AGM shall be deemed to be the Registered Office of the Company.
3. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020, May 05, 2020 and September 19, 2024 the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with **Purva Sharegistry (India) Private Limited** (Purva) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by Purva.
4. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
5. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
6. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.
7. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.aanchalispat.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com. The AGM Notice is also disseminated on the website of PURVA (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. https://evoting.purvashare.com/.

THE INSTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING AND E-VOTING DURING AGM AND JOINING MEETING THROUGH VC/OAVM ARE AS UNDER

(i) The remote e-voting period begins on **Sunday 20th September, 2026 at 09.00 A.M. and ends on Tuesday, 22nd September, 2026 at 5.00 P.M.** The remote e-voting module shall be disabled by PURVA for e-voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. **16th September, 2026** may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being **16th September, 2026**.

(ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

(iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020,** under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders**, **by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

(iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with **CDSL**	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi.

	2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME/PURVA, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with **NSDL**	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp

	3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience. **NSDL Mobile App is available on** App Store Google Play 5) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on **company name or e-Voting service provider name** and you will be re-directed to **e-Voting service provider website** for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their **Depository Participants**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting

	feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	**Helpdesk details**
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.comor contact at 022-23058738 and 22-23058542-43.
Individual Shareholders holding securities in Demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

(v) Login method for e-Voting and joining virtual meeting for **shareholders other than individual shareholders holding in Demat form & physical shareholders.**

1) The shareholders should log on to the e-voting website https://evoting.purvashare.com.
2) Click on "Shareholder/Member" module.
3) Now enter your User ID
    a. For CDSL: 16 digits beneficiary ID,
    b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
    c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
4) If you are holding shares in demat form and had logged on to www.evotingindia.com or www.evoting.nsdl.com and voted on an earlier e-voting of any company, then your existing password is to be used.
5) If you are a first-time user follow the steps given below:

	For Shareholders holding shares in Demat Form other than individual and Physical Form
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) • Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login.

OR Date of Birth (DOB)	• If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (v).

(vi) After entering these details appropriately, click on "SUBMIT" tab.

(vii) Shareholders holding shares in physical form will then directly reach the Company selection screen.

(viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

(ix) Click on the EVENT NO. for the relevant <Company Name> on which you choose to vote.

(x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO/ABSTAIN" for voting. Select the option YES or NO or ABSTAIN as desired. The option YES implies that you assent to the Resolution, option NO implies that you dissent to the Resolution and option ABSTAIN implies that you are not voting either for or against the Resolution.

(xi) Click on the "NOTICE FILE LINK" if you wish to view the Notice.

(xii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

(xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

(xiv) **Facility for Non – Individual Shareholders and Custodians – Remote Voting:**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to https://evoting.purvashare.com and register themselves in the "Custodians / Mutual Fund" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to evoting@purvashare.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, non-individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address manisha_saraf2007@yahoo.co.in and to the Company at the email address cs@aanchalispat.com, if they have voted from individual tab & not uploaded same in the Purva e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM is the same as the instructions mentioned above for Remote e-voting.
2. The link for VC/OAVM to attend the meeting will be available where the EVENT NO. of Company will be displayed after successful login as per the instructions mentioned above for Remote e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least **5 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **5 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). These queries will be replied to by the company suitably by email.
8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
10. If any Votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self -attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to cs@aanchalispat.com/evoting@purvashare.com.

2. For Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP)

3. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the Purva e-Voting System, you can write an email to evoting@purvashare.com or contact at 022-49614132 and 022-49700138.

All grievances connected with the facility for voting by electronic means may be addressed to Ms. Deepali Dhuri, Compliance Officer, Purva Sharegistry (India) Private Limited, Unit No. 9, Shiv Shakti Industrial Estate, J. R. Boricha Marg, Lower Parel (East), Mumbai - 400011 or send an email to evoting@purvashare.com or contact at 022- 022-49614132 and 022-35220056.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 (1) OF THE COMPANIES ACT, 2013, (THE ACT)

SPECIAL BUSINESS

Item No. 3

RATIFICATION OF COST AUDITOR'S REMUNERATION FY 2026-27

The Board of Directors at their Board of Directors Meeting dated 14th August 2026 approved the appointment of **Mr. Rana Ghosh (FRN: 102189, M. No.09356)** as Cost Auditor to conduct the audit of the cost records of the Company for the financial year 2026-27 on the remuneration payable to them as per details furnished in item no. 3 of the Notice of the Annual General Meeting.

In accordance with the provisions of Section 148 of the Act read with Rule 14 (a) of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors is required to be ratified by the shareholders of the Company. Accordingly, consent of the Shareholders is being sought for ratification of the remuneration payable to the Cost Auditors for the financial year 2026-2027.

None of the Directors and Key Managerial Personnel of the Company, including their relatives are concerned with or interested in, financially or otherwise, in the resolution as set out at item no. 3.

The Board recommends the Ordinary Resolution set out at Item No. 3 for approval by shareholders. The consent of the Members is sought for passing an Ordinary Resolution as set out at Item No. 3 of the Notice of the Annual General Meeting.

On behalf of the Board of Directors of
Aanchal Ispat Limited

Date: 29.08.2026
Registered Office:
Mouza-Chamarail national
Highway 6 Liluah
Howrah 711114

Sd/-
Puspendu Kayal
(Company Secretary & Compliance Officer)

Annexure to the Notice

Details of Director seeking re-appointment at the Annual General Meeting

Particulars	Manoj Goel
DIN	00554986
Date of Birth	18/06/1980
Date of Appointment	10/04/2025
Qualifications	B.Com
Expertise in specific	Manoj Goel has worked and developed expertise across all functions within the Company.
Directorships held in other companies	Penguin Creation Private Limited Pratik Suppliers Private Limited Mansa Mata International Private Limited
Memberships / Chairmanships of committees of other companies	NIL
Number of shares held in the Company	NIL

MANAGEMENT DISCUSSION & ANALYSIS REPORT

OVERVIEW

The Management Discussion and Analysis Report ("MDAR") provides an overview of the business environment, industry developments, opportunities, risks, operational performance, financial performance, internal control systems, and future outlook of the Company for the financial year ended March 31, 2026.

This report should be read in conjunction with the Company's Financial Statements, Notes to Accounts and other sections of this Annual Report. The financial statements have been prepared in accordance with the Indian Accounting Standards (Ind AS), the Companies Act, 2013 and the applicable SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

GLOBAL ECONOMIC OVERVIEW

The global economy during FY 2025-26 remained resilient despite continued geopolitical tensions, persistent inflationary pressures and supply chain disruptions across several regions. While major central banks gradually shifted towards a more accommodative monetary stance, global industrial activity continued to experience uneven growth. The steel industry, in particular, faced challenges arising from subdued demand in certain developed economies and excess production capacities in some steel-producing countries.
China continued to witness weakness in its real estate sector, resulting in lower domestic steel consumption and a significant increase in steel exports to international markets. Chinese steel exports increased substantially during calendar year 2024 and remained elevated, leading to increased competitive pressure on steel-producing countries, including India. Consequently, global steel prices remained under pressure during much of the year. According to ICRA, Chinese Hot Rolled Coil (HRC) export prices are expected to remain subdued during FY 2026, while continued diversion of global steel trade towards high-growth markets such as India may keep import pressure elevated.

On the raw material front, steel manufacturers benefited from moderation in coking coal prices compared to the previous year, partially offsetting the impact of softer steel prices. Nevertheless, global economic uncertainty, geopolitical developments and changing trade policies continued to influence demand patterns and profitability across the global steel industry.

INDIAN ECONOMY

India continued to remain one of the fastest-growing major economies during FY 2025-26, supported by robust domestic demand, sustained public capital expenditure and favourable policy initiatives. Continued investments in roads, railways, ports, airports, urban infrastructure, housing and renewable energy created strong demand for steel and allied products.

Government initiatives such as PM GatiShakti, Make in India, Production Linked Incentive (PLI) Schemes and continued emphasis on manufacturing competitiveness strengthened industrial growth and infrastructure development across the country. These initiatives are expected to continue driving steel consumption over the medium to long term.

The continued focus on logistics improvement, manufacturing expansion and infrastructure development has reinforced India's position as one of the most attractive steel markets globally. Increasing urbanisation, rising investments in public infrastructure and growth in manufacturing are expected to support sustained domestic steel demand in the coming years.

INDIAN STEEL INDUSTRY – STRUCTURE & DEVELOPMENTS

India retained its position as the world's second-largest producer of crude steel during calendar year 2025, reflecting the continued strength of the domestic steel industry. The sector remains one of the key contributors to India's industrial development, supporting infrastructure, construction, automobiles, engineering, capital goods, railways and renewable energy sectors.

The domestic steel industry continued its growth trajectory during FY 2025-26. During April-December 2025, crude steel production reached **124.551 million tonnes**, while finished steel production stood at **118.699 million tonnes**, registering a growth of approximately **10.5%** over the corresponding period of the previous year. Domestic finished steel consumption increased to **119.574 million tonnes**, reflecting healthy demand from infrastructure and construction activities. During the same period, finished steel exports increased by **33.3%** to **4.799 million tonnes**, while imports declined by **37.4%** to **4.649 million tonnes**, making India a net exporter of finished steel during the period.

The Ministry of Steel continued to implement several policy initiatives aimed at strengthening domestic manufacturing and improving industry competitiveness. These included continued implementation of the Production Linked Incentive (PLI) Scheme for Specialty Steel, expansion of the PM GatiShakti National Master Plan, simplification of import procedures for non-Quality Control Order (QCO) steel grades and calibrated reforms relating to Quality Control Orders. These initiatives are expected to enhance domestic manufacturing capability, promote investment in specialty steel production, improve logistics efficiency and encourage technology upgradation across the steel value chain.

The PLI Scheme has continued to attract significant investments towards specialty steel manufacturing. As reported by the Ministry of Steel, the scheme has attracted committed investments of approximately ₹43,874 crore, with more than ₹22,000 crore already invested under the initial phases, generating substantial employment and strengthening India's long-term manufacturing capabilities.

India's crude steel capacity also continued to expand, increasing from **200.333 million tonnes in FY 2024-25** to approximately **218.296 million tonnes** during April-December FY 2025-26 (provisional), reflecting continued investment in capacity expansion by domestic steel producers.

INDUSTRY OUTLOOK

The long-term outlook for the Indian steel industry remains positive, supported by favourable macroeconomic fundamentals, continued Government investment in infrastructure and sustained growth in manufacturing activities. Rising steel consumption from housing, transportation, engineering, renewable energy and capital goods sectors is expected to support healthy demand over the medium term.

However, the industry continues to face challenges arising from increased imports, global pricing pressures and geopolitical uncertainties. According to ICRA, domestic finished steel demand is expected to grow by **7–8% during FY 2026**, supported by ongoing infrastructure development and domestic economic growth. At the same time, profitability of steel manufacturers may remain under pressure due to elevated imports and subdued international steel prices unless suitable trade protection measures are implemented. The report also expects industry capacity utilisation to improve beyond **80%** as producers defer capacity additions in response to softer earnings.

The Ministry of Steel continues to promote long-term sectoral growth through policy support, technological advancement, quality enhancement and infrastructure development. Continued implementation of initiatives such as the National Steel Policy, PLI Scheme for Specialty Steel and PM GatiShakti is expected to strengthen India's competitiveness and support sustainable growth of the domestic steel industry over the coming years.

INDUSTRY STRUCTURE AND DEVELOPMENTS

India continues to maintain its position as the world's second-largest producer of crude steel and remains one of the fastest-growing steel consuming nations. The Indian steel industry plays a strategic role in the country's economic development by supporting infrastructure, construction, engineering, automobiles, railways, renewable energy, defence and capital goods industries.

During FY 2025-26, the Indian steel industry demonstrated resilience despite global macroeconomic uncertainties. Growth in domestic demand remained supported by sustained Government capital expenditure, expansion in infrastructure projects, increasing urbanisation and strong activity in housing and manufacturing sectors.

As per the Ministry of Steel, domestic crude steel capacity expanded to over 218 Million Tonnes per annum, while crude steel production during April-December 2025 reached approximately 124.55 Million Tonnes. Finished steel production grew by about 10.5% whereas domestic consumption increased by around 7%, reflecting continued strength in domestic demand. India also witnessed significant improvement in finished steel exports during the period.

The Government continued to support the sector through initiatives such as:

- National Steel Policy, 2017
- PM Gati Shakti National Master Plan
- Production Linked Incentive (PLI) Scheme for Specialty Steel
- Rationalisation of Quality Control Orders
- Ease of import procedures for non-QCO steel grades
- Continued emphasis on domestic manufacturing under "Make in India".

According to ICRA, domestic steel demand is expected to remain healthy in FY 2026, although profitability of steel producers may remain under pressure due to elevated imports and subdued global steel prices unless supported by appropriate trade protection measures.

PRODUCT WISE PERFORMANCES

The company is engaged in manufacturing of: Mild steel Structural Re-bars, angles, channels, MS Round and other sectional products as per order. Products are broadly categorized as the Re-bars in the Steel Industry. The main application of the products currently being manufactured are used in the Infrastructure and Construction Industry. Existing manufacturing unit is ISO 9001:2008 certified from BSCIC Quality Management Systems.

Company manufactures following products portfolio are as follows:

1. **Mild Steel Angles**

Mild steel angles are L-shaped structural sections used for providing support in load-bearing frameworks and various structural applications. These angles are manufactured through a hot re-rolling process, wherein mild steel billets are heated to high temperatures and passed through rolling mills to achieve the required L-shaped cross-section. Our mild steel angles are available in a wide range of sizes (35×35 mm and 75×75 mm) and thicknesses to meet different load and design requirements.

Applications of Mild Steel Angles

- Structural frameworks for buildings and industrial structures
- Transmission towers and power infrastructure
- Industrial sheds and warehouse construction
- Fabrication of frames, supports, and brackets
- Racks, shelving systems, and storage structures

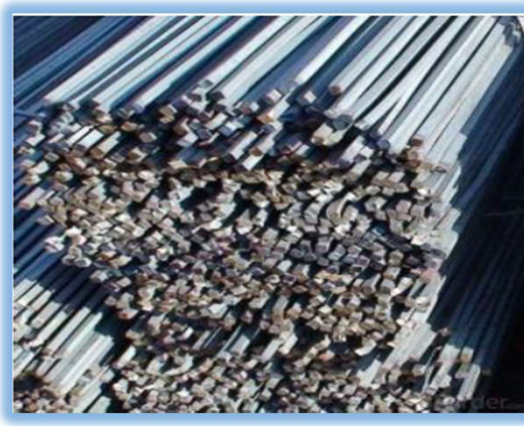
2. Mild Steel Channels

Mild Steel Channels are C-shaped structural steel sections widely used for providing strength, stability, and support in load-bearing frameworks and various structural applications. These channels are manufactured through a hot re-rolling process, wherein mild steel billets are heated to high temperatures and passed through rolling mills to achieve the required C-shaped cross-section with uniform dimensions. Our mild steel channels are available in a wide range of sizes (75×40 mm, 75×50 mm, 100×50 mm) and thicknesses to meet diverse load-bearing and design requirements.

Applications of Mild Steel Channels

- Construction of bridges, flyovers, and infrastructure projects
- Industrial sheds, warehouses, and factory structures
- Equipment support structures and base frames
- Power sector applications such as transmission and substation structures

3. Mild Steel Square



Mild Steel Squares are solid square section structural re-bars offered by our Company for use in fabrication, engineering, and construction applications. These squares are manufactured to achieve uniform square cross-sections with consistent dimensional properties. Our mild steel squares are available in a wide range of sizes (10 mm, 12 mm and 16 mm) and can also be supplied in various lengths to meet different load and design requirements.

Applications of Mild Steel Squares

- Manufacturing of gates, grills, and fencing structures
- Fabrication of frames, supports, and structural components
- Engineering and machinery components
- Construction and infrastructure applications

4. Mild Steel Flat

Our mild steel flats are versatile rectangular sections widely used in fabrication and structural applications. These flats are produced in various widths and thicknesses, offering consistent strength, smooth finish, and workability. They are ideal for applications requiring precision and adaptability, making them a preferred choice across multiple industries.

End Use Applications:

- Fabrication of grills, gates, and frames
- Structural supports and base plates
- Automobile and engineering components

- Construction and infrastructure works
- General fabrication and maintenance

5. **Mild Steel Round**

Our Company offers high-quality Mild Steel Structural Round Bars that are produced using premium-grade mild steel, ensuring precise dimensions, uniform mechanical properties, and a smooth surface finish. Available in a wide range of diameters and lengths, our round bars are known for their high weldability, toughness, and reliability in load-bearing and general engineering applications. We ensure that all our products comply with relevant industry standards, making them suitable for diverse industrial requirements.

End Use Applications:

- Manufacturing of bolts, nuts, and fasteners
- Automotive and machinery components
- Agricultural tools and implements
- General-purpose fabrication and repair works

The Company continues to focus on operational efficiency, product quality, customer satisfaction and prudent financial management while strengthening its market presence.

OPPORTUNITIES & THREATS

➢ OPPORTUNITIES

The Indian steel industry continues to offer significant long-term growth opportunities driven by:

- Continued Government investment in roads, railways, ports, airports and urban infrastructure.
- Growing demand from housing, commercial construction and industrial development.
- Expansion of renewable energy, transmission and power infrastructure.
- Increasing manufacturing activity under the "Make in India" initiative.
- Rising demand for value-added and specialised steel products.
- Digitalisation, automation and Industry 4.0 adoption across steel manufacturing.
- Government policy support through PLI schemes and infrastructure spending.
- Long-term growth in domestic steel consumption in line with India's economic expansion

➢ THREATS

The industry continues to face several challenges including:

- Volatility in raw material prices including iron ore, coking coal and scrap.
- Cheap imports from global markets leading to pricing pressure.
- Global geopolitical uncertainties affecting supply chains.
- Fluctuations in foreign exchange rates.
- Increasing environmental and sustainability compliance requirements.
- High energy and logistics costs.
- Intense competition from both organised and unorganised sectors.
- Demand fluctuations arising from global economic slowdown.

OUTLOOK

India is expected to remain one of the fastest-growing steel markets globally over the medium and long term. Strong Government focus on infrastructure development, manufacturing expansion, housing and urbanisation is expected to sustain steel demand.

However, profitability of steel producers may continue to be influenced by global steel prices, import trends, raw material costs and geopolitical developments. Companies focusing on operational efficiency, value-added products, cost optimisation and prudent capital allocation are expected to remain better positioned.

The Company remains focused on strengthening operational efficiencies, enhancing customer relationships, improving product quality and pursuing sustainable growth while maintaining financial discipline.

RISK AND CONCERN

The Company operates in a dynamic and competitive business environment and is exposed to various business risks including:

Raw Material Risk

Fluctuations in prices and availability of iron ore, coal, scrap and other inputs may impact profitability.

Mitigation

- Multiple sourcing strategy
- Long-term supplier relationships
- Inventory optimisation
- Continuous procurement monitoring

Market Risk

Demand fluctuations due to changes in economic conditions, infrastructure spending and industrial production.

Mitigation

- Diversified customer base
- Focus on institutional customers
- Product diversification
- Market intelligence and demand forecasting

Regulatory Risk

Changes in Government policies, environmental regulations and taxation laws may impact operations.

Mitigation

- Continuous regulatory monitoring
- Strong compliance framework
- Investment in environmentally sustainable operations

Financial Risk

Interest rate movements, liquidity management and credit risks remain important considerations.

Mitigation

- Conservative treasury practices
- Efficient working capital management
- Periodic review of financial exposures

Operational Risk

Equipment failures, power shortages, logistics disruptions and workforce availability may affect operations.

Mitigation

- Preventive maintenance
- Safety management systems
- Vendor diversification
- Employee training and skill development

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has established an adequate system of internal financial controls commensurate with the size and nature of its business. These controls are designed to safeguard assets, ensure reliability of financial reporting, promote operational efficiency and ensure compliance with applicable laws and internal policies.

The internal audit function independently evaluates the adequacy and effectiveness of internal controls. Significant observations along with corrective actions are periodically reviewed by the Audit Committee and the Board of Directors.

The management believes that the existing internal control systems are adequate and operating effectively.

FINANCIAL PERFORMANCE

The Company had prepared its financial statements based on Indian Accounting Standard (Ind AS).The financial statements were prepared under the historical cost convention on an accrual basis. Figures of the previous years were reclassified/ regrouped to confirm the presentation requirements under Ind AS and the requirements laid down under Schedule III of the Companies Act, 2013.

The Company's revenue in **FY 2025-26 was Rs. 10,128.69 lakhs** compare **to Rs. 15,130.13 lakhs** in the previous financial year. **EBIDTA** stood at **Rs. 336.76 lakhs** in **FY 2025-26** compared to **Rs. (469.51) lakhs** in the previous financial year. The Company reported a post-tax Profit of **Rs. 202.08 lakhs** in **FY 2025-2026** compared to a post-tax loss of **Rs. (1,340.23) lakhs** in the previous financial year.

HUMAN RESOURCE

The Company firmly believes that its employees are its most valuable asset. It continues to focus on attracting, retaining and developing talent through continuous learning, performance management, employee engagement and welfare initiatives.

Industrial relations remained cordial throughout the year.

Number of employees as on 31 March 2026: 66

DETAILS OF SIGNIFICANT CHANGES:

Sl. No.	Analytical Ratios	31st March 2026	31st March 2025	% Of Change
1	Current Ratio (Current Assets/Current Liabilities)	0.92	0.92	NIL
2	Debt – equity Ratio (Total Debt/Shareholder's Equity)	0.21	0.00	100.0%
3	Inventory Turnover Ratio (Cost of Goods sold or Sales/Average inventory) Average inventory is (Opening + Closing balance/2)	9.90	14.30	30.74%
4	Operating Margin (%) (Earnings before interest and Taxes less other income/Net Sales)	0.23	-11.95	-101.94%
5	Net Profit Margin (%) (Net Profit/ Net Sales)	2.05	-8.87	123.07
6	Trade Receivables Turnover ratio (Net Credit Purchase/ Average Trade Payables) Average trade payable=(opening + Closing balance /2)	12.55	4.87	-157.94
7	Interest Coverage Ratio (Earnings Before Interest and Taxes (EBIT) / Interest Expense)	NIL	NIL	NIL

CAUTIONARY STATEMENT

Statements made in this Management Discussion and Analysis Report describing the Company's objectives, projections, estimates, expectations or predictions may constitute "forward-looking statements" within the meaning of applicable laws and regulations. Actual results may differ materially from those expressed or implied due to various risks and uncertainties including changes in economic conditions, Government policies, demand-supply dynamics, raw material prices, global market conditions, technological developments and other factors beyond the Company's control.

REPORT OF THE BOARD OF DIRECTORS

To the Members,

We hereby present 31st Board's Report of Aanchal Ispat Limited (the Company) along with the audited financial statements for the financial year ended March 31, 2026.

FINANCIAL RESULTS

In compliance with the provisions of the Companies Act, 2013 ('Act'), and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') the Company has prepared its financial statements as per Indian Accounting Standards (Ind AS) for the FY 2025-26. The highlights of the financial results of the Company, extracted from the financial statements for the FY 2025-26 and previous FY 2024-25, are as under:

(in lakhs)

PARTICULARS	2025-2026	2024-2025
Sales and other operating Income	**10128.69**	**15130.13**
Earnings before Interest, Tax, Depreciation & amortization (EBITDA)	**336.76**	**(469.51)**
Finance costs	2.93	1.56
Depreciation and amortization expenses	61.54	64.31
Profit/ (loss) before tax	**272.29**	**(535.38)**
a) Current Tax	-	-
b) Current Tax Expense relating to Prior Year's	-	-
c) Deferred Tax	70.29	(450.53)
Profit/(loss) for the period	**202.08**	**(1340.23)**

RESULTS OF OPERATIONS AND STATE OF THE COMPANY'S AFFAIRS

The Company's revenue in FY 2025-26 was Rs. 10,128.69 lakhs compared to Rs. 15,130.13 lakhs in the previous financial year. EBITDA stood at Rs. 336.76 lakhs in FY 2025-26 compared to Rs. (469.51) lakhs in the previous financial year. The Company reported a post-tax profit of Rs. 202.08 lakhs in FY 2025-26 compared to a post-tax loss of Rs. (1340.23) lakhs in the previous financial year.

TRANSFER TO RESERVES

The Company has transferred no amount to the Reserves during the year ended 31st March, 2026.

DIVIDEND

The company has not recommended the payment of any dividend on equity shares for the year ended 31st March, 2026.

CHANGE IN THE NATURE OF BUSINESS

The company is engaged in manufacturing of a wide range of, MS Rounds & Angles, besides Trading of Steel Products etc. There has been no change in the nature of business of the Company.

SHARE CAPITAL

The paid up Equity Share Capital as at March 31, 2026 stood at Rs. 2.83 crores. During the year under review, the Company has not issued convertible securities or shares with differential voting rights nor has granted any stock options or sweat equity or warrants. As on March 31, 2026, none of the Directors of the Company hold instruments convertible into Equity Shares of the Company.

During the year under review, pursuant to the Resolution Plan approved by the Hon'ble NCLT, Kolkata Bench vide order dated March 27, 2025, the equity share capital of the Company was restructured, including extinguishment, reduction and allotment of equity shares, as detailed below. Except for the aforesaid restructuring pursuant to the approved Resolution Plan, there was no further change in the share capital of the Company during the year under review.

- **Restructuring of Equity Share Capital pursuant to NCLT Order**

Pursuant to the Resolution Plan of Mr. Mukesh Goel (Successful Resolution Applicant/MSME Promoter), as approved by the Hon'ble National Company Law Tribunal, Kolkata Bench vide its order dated March 27, 2025, the equity share capital of the Company was restructured as follows:

Particulars	No. of Shares	Amount (in Rupees)
Original Equity Share Capital before NCLT order	**2,08,53,750**	**20,85,37,500**
Less: Extinguishment of total Promoter shareholding as on the record date fixed for restructuring, i.e., April 30, 2025	(65,98,642)	(6,59,86,420)
Less: Reduction of equity share capital held by public shareholders	(1,42,55,108)	(14,25,51,080)
Add: Allotment of reduced equity share capital to public shareholders (post-reduction), including fractional entitlements	1,42,608	14,26,080
Add: Allotment of new equity shares to the Successful Resolution Applicant (SRA) and new Promoter of the Company	26,90,723	2,69,07,230
Restructured Equity Share Capital pursuant to the NCLT order and approved Resolution Plan	**28,33,331**	**2,83,33,310**

Pursuant to the above restructuring, the Promoter came to hold 94.97% of the paid-up equity share capital of the Company, resulting in the public shareholding being reduced to 5.03% — below the minimum level of 25% prescribed under Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, read with Regulation 38 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

- **Compliance with Minimum Public Shareholding (MPS) Requirement**

In order to comply with the Minimum Public Shareholding requirement, the Promoter, Mr. Mukesh Goel ("Selling Shareholder"), intimated the Stock Exchange on February 2, 2026, of a proposed sale of shares through an Offer for Sale (OFS). Pursuant thereto, the Selling Shareholder completed the sale of 5,65,725 equity shares of the Company, representing 19.97% of the total paid-up equity share capital, through the separate designated window of BSE Limited on February 3–4, 2026. The OFS was conducted in accordance with SEBI Circular No. SEBI/HO/MRD/MRD-PoD-3/P/CIR/2023/10 dated January 10, 2023, on the "Comprehensive Framework on Offer for Sale (OFS) of Shares through Stock Exchange Mechanism."

Consequent to the completion of the OFS, the Promoter's shareholding in the Company reduced from 94.97% to 75.00% of the paid-up equity share capital, while public shareholding correspondingly increased from 5.03% to 25.00%, thereby bringing the Company into compliance with the Minimum Public Shareholding requirement prescribed under the Securities Contracts (Regulation) Rules, 1957, and the SEBI Listing Regulations.

ANNUAL RETURN

As provided under Section 92(3) and 134(3)(a) of the Act, read with Rule 12 of Chapter VII Rules of the Companies (Management and Administration) Amendment Rules, 2021, Annual Return in Form MGT-7 for FY 2025-26 is available on the website of the Company i.e. www.aanchalispat.com.

DEPOSITS

The Company has not accepted any public deposit during the year under review and no amount against the same was outstanding at the end of the year.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

The company is not having a holding or subsidiary company during the year and no other company has become a holding/subsidiary/ joint venture.

SECRETARIAL STANDARDS OF ICSI

The Company has complied with all the applicable provisions of Secretarial Standard on Meetings of Board of Directors (SS-1) and Secretarial Standard on General Meetings (SS-2), respectively issued by Institute of Company Secretaries of India.

REGULATORY STATEMENT

In conformity with the provision of regulation 34(2) (c) of SEBI (LODR), Regulations 2015, the Cash Flow Statement for the year ended 31.03.2026 is annexed hereto. The equity shares of the Company are listed on the BSE Ltd.

ENERGY CONSERVATION, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS, AND OUTGO

As required under Section 134 (3) (m) of the Act read with Rule 8 of The Companies (Accounts) Rules, 2014, particulars relating to conservation of Energy, R & D, Technology absorption, and foreign exchange earnings/outgo are separately provided in the annexure to this report as (**Annexure – "A")**.

MANAGEMENT'S DISCUSSION AND ANALYSIS REPORT

As per the terms of Regulation 34(2) read with Schedule V of SEBI Listing Regulations, Management's Discussion and Analysis Report for the year under review is presented in a separate section forming part of the Annual Report.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

As on March 31, 2026, the Company has four Directors. Out of the Four Directors, three are Non-Executive Directors out of which two are Independent Directors.

The following are the Board of Directors:

Sl. No.	Name and DIN of Directors	Designation	Date of Appointment
1	Mr. Mukesh Goel, 00555061	Managing director	10.04.2025
2	Mr. Manoj Goel, 00554986	Non-executive director	10.04.2025
3	Ms. Nilu Nigania, 08203037	Non-Executive Independent Women Director	10.04.2025
4	Mr. Amit Kumar Agarwalla, 01779785	Non-Executive Independent Director	10-09-2025

**Ms. Chetna (DIN: 08981045) who was appointed on 10.04.2025, resigned from the Directorship (Non-Executive Independent) of the company from the closing of Business hours of 10th September, 2025.*

All the above-mentioned Directors have submitted declarations confirming that they are not disqualified from being appointed as Directors in terms of Section 164(2) of the Companies Act, 2013, read with Rule 14(1) of the Companies (Appointment and Qualification of Directors) Rules, 2014.

Further, pursuant to Section 203 of the Companies Act, 2013, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the following personnel have been designated as Key Managerial Personnel (KMPs) of the Company:

- Mr. Mukesh Goel – Managing Director
- Mr. Mukesh Kumar Agarwal – Chief Financial Officer
- Mr. Puspendu Kayal – Company Secretary

The reconstitution of the Board and appointment of KMPs were carried out in compliance with the terms of the approved Resolution Plan and applicable provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015.

RETIREMENT BY ROTATION AND SUBSEQUENT RE-APPOINTMENT

In accordance with the provisions of Section 152 and other applicable provisions, if any, of the Act (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and the Articles of Association of the Company, Mr. Manoj Goel, Director, is liable to retire by rotation at the ensuing AGM and being eligible have offered himself for re-appointment. A resolution seeking shareholders' approval for his re-appointment along with other required details forms part of the Notice.

The Managing Director & CEO and Independent Directors of the Company are not liable to retire by rotation.

DECLARATION BY INDEPENDENT DIRECTORS

The Company has received the following declarations from all the Independent Directors, inter alia, confirming that:

- They meet the criteria of independence as prescribed under the provisions of the Act, read with the Rules made thereunder, and the Listing Regulations. There has been no change in the circumstances affecting their status as Independent Directors of the Company;
- They have complied with the Code for Independent Directors prescribed under Schedule IV to the Act; and
- They have registered themselves with the Independent Director's Database maintained by the Indian Institute of Corporate Affairs.

The Board has taken on record the declarations submitted by the Independent Directors confirming their independence in accordance with the applicable provisions of the Companies Act, 2013 and the SEBI Listing Regulations. In the opinion of the Board, all Independent Directors possess the requisite integrity, expertise, and experience to discharge their duties objectively and independently. Details of their skills and competencies are provided in the Corporate Governance Report forming part of this Annual Report.

NUMBER OF MEETINGS OF THE BOARD

11 (Eleven) meetings of the Board of Directors were held during the financial year 2025-2026. The maximum gap between any two meetings was less than 120 days, as stipulated under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The details of the meetings of the Board of Directors of the Company convened and attended by the Directors during the financial year 2025-26 are given in the Corporate Governance Report, which forms part of this Annual Report.

NOMINATION AND REMUNERATION POLICY

The salient features of the Nomination and Remuneration Policy of the Company are set out in the Corporate Governance Report which forms part of this Annual Report. The said Policy of the Company, *inter alia*, provides that the Nomination and Remuneration Committee shall formulate the criteria for appointment & re-appointment of Directors on the Board of the Company and persons holding Senior

Management positions in the Company, including their remuneration and other matters as provided under Section 178 of the Act and Listing Regulation.

BOARD EVALUATION

Pursuant to the provisions of the Companies Act, 2013, the Board carried out an annual performance evaluation of its own performance, of the Directors individually, and of the working of its Audit, Nomination & Remuneration, and other Committees, based on parameters such as participation, quality of information, and quality of discussion and contribution, through a structured questionnaire. The performance of the Board, its Committees, the Chairman, the Executive Directors, and the Non-Executive Directors was found satisfactory. Further details of the evaluation process are set out in the Corporate Governance Report annexed to this Report.

The evaluation process has been aligned with the requirements under the Companies Act, 2013 and other related Regulations, and includes an overview of the Company's business model, risks and opportunities, among other aspects. Details of the Familiarization Programme are available on the Company's website at http://www.aanchalispat.com/policies-25/Performance%20Evaluation.pdf.

COMMITTEES

As on March 31, 2026, the Board has three Committees, viz. the Audit Committee, the Nomination and Remuneration Committee, and the Stakeholders Relationship Committee. All recommendations made by the Committees during the year were accepted by the Board. The composition of these Committees, along with details of meetings held and attended by the members, is provided in the Corporate Governance Report forming part of this Annual Report.

A brief summary of the Committees is set out below:

Committee	No. of Meetings during the FY 2025-26	Chairperson
Audit Committee	5	Mr. Amit Kumar Agarwalla
Nomination and Remuneration Committee	2	Ms. Nilu Nigania
Stakeholders Relationship Committee	1	Ms. Nilu Nigania

SEPARATE MEETING OF INDEPENDENT DIRECTORS

Detail of the separate meeting of the Independent Directors held and attendance of Independent Directors therein are provided in the Report on Corporate Governance forming part of this Report.

FAMILIARIZATION PROGRAM FOR INDEPENDENT DIRECTORS

All independent directors inducted into the Board are familiarized with the operations and functioning of the Company. The details of the training and familiarization program are provided in the Corporate Governance report.

DIRECTORS RESPONSIBILITY STATEMENT

In compliance with the provisions of Section 134(5) of the Companies Act, 2013 the Board of Directors to the best of their knowledge and hereby confirm the following:

(a) In the preparation of the annual accounts for the financial year ended 31st March 2026, the applicable accounting standards has been followed along with proper explanation relating to material departures;

(b) Selected of such accounting policies and application of them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company as at 31st March, 2026 and profit and loss account of the Company for that period;

(c) Taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;

(d) The annual accounts are prepared on a going concern basis; and

(e) The company had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively.

(f) Devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

AUDITORS & AUDITORS' REPORT

Statutory Auditors

M/s Rajesh Jalan & Associates, Chartered Accountants, Kolkata (Firm Registration No. 326370E), were re-appointed as the Statutory Auditors of the Company for a term of five years at the 30th Annual General Meeting held on 1st September, 2025, in accordance with the provisions of the Companies Act, 2013.

The Statutory Auditors have issued an unmodified opinion on the Financial Statements of the Company for the financial year ended 31st March, 2026. The Auditors' Report for the said financial year forms part of this Annual Report.

Based on the recommendation of the Audit Committee, the Board of Directors approved the re-appointment of M/s Rajesh Jalan & Associates, Chartered Accountants, as the Statutory Auditors of the Company for a further term of five years. The said re-appointment was thereafter approved by the Members of the Company for a term of five years.

Cost Auditor

Pursuant to Section 148 of the Act, read with the Companies (Cost Records and Audit) Rules, 2014 and amendments thereof, the Company is required to maintain cost accounting records in respect of certain specified products, and accordingly, such accounts and records are made and maintained in the prescribed manner. The cost accounting records maintained by the Company are required to be audited and, accordingly, Mr. Rana Ghosh was appointed Cost Auditors for FY 2025-26.

The Board of Directors to re-appoint Mr. Rana Ghosh, Cost Accountant, as Cost Auditors for auditing the cost records of the Company for the financial year 2026-27. The Act mandates that the remuneration payable to the Cost Auditor is ratified by the shareholders. Accordingly, a resolution seeking ratification of the shareholders for the remuneration payable to the Cost Auditors for the financial year 2026-27 is included in the Notice convening the 31ST Annual General Meeting.

The Cost Audit Report for the FY 2024-25 was filed with the Ministry of Corporate Affairs. The report was unmodified and did not contain any qualification or reservation or adverse remark or disclaimer. The Cost Audit Report for the FY 2025-26 will be filed before the due date.

Internal Auditor

The Company appointed M/s Sailesh Agarwal & Associates LLP, FRN: E300263 for the FY 2025-26 an Independent firm of Chartered Accountants to act as an Internal Auditor as per the suggestion of auditors and the recommendation of the Audit Committee in the Board Meeting held on 2nd August, 2025 in order to strengthen the internal control system for the Company.

Secretarial Auditor

Pursuant to the provisions of Section 204 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company appointed M/s Manisha Saraf & Associates, Practicing Company Secretaries, as its secretarial auditor to undertake the Secretarial Audit for FY 2025-26. The Company has received consent from M/s. Manisha Saraf & Associates to act as the auditor for conducting an audit of the secretarial records for the financial year ending 31st March, 2026. The secretarial audit report certified by the secretarial auditors, in the specified form MR-3 is annexed herewith and forms part of this report (**Annexure –"B"**). The secretarial audit report does not contain any qualifications, reservations, or adverse remarks.

CODE OF CONDUCT

The Code of Conduct of Directors, KMP's and Senior executive of the Company is already in force and the same has been placed on the Company's website ***www.aanchalispat.com*** and the declaration for the affirmation with the same forms a part of this report**.**

CORPORATE GOVERNANCE

Your Company has practice sound Corporate Governance and taken necessary actions at appropriate times for enhancing and meeting stakeholders' expectations while continuing to comply with mandatory provisions of Corporate Governance. Your Company has complied with the requirements of all applicable regulations read with Schedule-V of SEBI Listing regulations as issued by SEBI and amended from time to time.

A report on Corporate Governance along with certificate from M/s Shubham Ranjan Sinha & Associates, Practicing Company Secretary, regarding the compliance of conditions is presented in a separate section forming part of the Annual Report.

POLICY RELATING TO DIRECTOR'S APPOINTMENT, PAYMENT OF REMUNERATION AND DISCHARGE OF THEIR DUTIES

The policy of the Company on Director's appointment and remuneration, including criteria for determining qualifications, independence, and other matters is as provided under subsection(3) of Section 178 of the Companies Act, 2013 is available on the company's website at *www.aanchalispat.com*.

PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURES

The particulars of employees as required under Section 197 (12) of the Act read with Rule 5 (1)of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, (as amended) are given in separate annexure attached hereto as (**Annexure-"C"**) and forms a part of this report.

Further, there were no employees drawing remuneration in excess of the limits set out in Section 197 (12) of the Companies Act, 2013 read with Rule 5(2) & 5 (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

DETAILS OF RELATED PARTIES TRANSACTIONS PURSUANT TO SECTION 188(1) OF THE COMPANIES ACT, 2013

During the financial year, all transactions entered into with the Related Parties, as defined under the Companies Act, 2013, were in the ordinary course of business and on an arm's length basis. The Company has formulated a Policy on Related Party Transactions in accordance with the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The requisite approvals of the Audit Committee and the Board of Directors were obtained for Related Party Transactions, including transactions for which the prescribed limits under the applicable provisions were triggered. Further, the requisite approval of the Members of the Company was obtained at the Extra-Ordinary General Meeting held on 19 February 2026 for the Related Party Transactions requiring Members' approval. The Company also obtains necessary approvals for transactions which are in the ordinary course of business and repetitive in nature, as applicable. Disclosures of Related Party

Transactions are placed before the Audit Committee and the Board on a quarterly basis. Particulars of Related Party Transactions pursuant to Section 134(3)(h) of the Companies Act, 2013 read with Rule 8(2) of the Companies (Accounts) Rules, 2014, in Form AOC-2, are attached as "**Annexure – D**". Details of Related Party Transactions are also disclosed in the Notes to the Financial Statements.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013

Details of loans, guarantees, and investments under the provisions of Section 186 of the Act read with the Companies (Meetings of Board and its Powers) Rules, 2014, as on 31st March, 2026, are set out in **Note 3** to the Financial Statements of the Company.

RISK MANAGEMENT POLICY

The risk management strategy of your Company is based on a clear understanding of various risks, and adherence to well-laid-out risk policies and procedures that are benchmarked with industry best practices. The Company has developed robust systems and embraced adequate practices for identifying, measuring, and mitigating various risks – business, strategic, operational, market, credit, liquidity, reputational and process risks – and ensuring that they are maintained within pre-defined risk appetite levels.

DETAILS OF POLICY DEVELOPED AND IMPLEMENTED BY THE COMPANY ON ITS CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

The Company has not developed and implemented any Corporate Social Responsibility initiatives as the provisions of section 135 of the Companies Act, 2013 along with Companies (Corporate Social Responsibility Policy) Rules, 2014 as they are not applicable.

WHISTLE BLOWER POLICY

The Company has established an effective Whistle blower policy (Vigil mechanism) and procedures for its Directors and employees whereby employees, directors and other stakeholders can report matters such as generic grievances, corruption, misconduct, fraud, misappropriation of assets, and non-compliance with code of conduct to the Company. The policy safeguards the whistle blowers to report concerns or grievances and also provides direct access to the Chairman of the Audit Committee. During the year under review, none of the personnel has been denied access to the Chairman of the Audit Committee. This policy is available on Company's website *www.aanchalispat.com.*

CODE OF CONDUCT FOR PREVENTION OF INSIDER TRADING

The Company has also adopted the Code of Practice and Procedures for Fair Disclosure of Unpublished Price Sensitive Information ("the Code") in line with the SEBI PIT Regulations.

INTERNAL FINANCIAL CONTROLS

The Company has adopted policies and procedures for ensuring the orderly and efficient conduct of its business, including adherence to the Company's Policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of accounting records, and the timely preparation of financial disclosures.

The Company has an Internal Control System commensurate with the size, scale and complexity of its operations. These are routinely tested and certified by Statutory as well as Internal Auditor. Significant audit observations and corrective action are reported to the Audit Committee.

The concerned executives monitors and evaluates the efficacy and adequacy of internal control system in the Company, its compliance with operating systems, accounting procedures and policies at all locations of the Company. Based on the report of internal audit function, process owners undertake corrective action in their respective areas and thereby strengthen the controls. Significant audit observations and corrective actions thereon are presented to the Audit Committee.

INSURANCE

The Company has taken appropriate insurance for all assets against foreseeable perils.

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION, AND REDRESSAL) ACT, 2013

There were no complaints pending for the redresses at the beginning of the year and no complaints received during the financial year.

COURT/TRIBUNAL ORDERS

Pursuant to the Corporate Insolvency Resolution Process ("CIRP") initiated against the Company under the Insolvency and Bankruptcy Code, 2016, the Resolution Plan submitted by Mr. Mukesh Goel (Successful Resolution Applicant) was approved by the Hon'ble National Company Law Tribunal, Kolkata Bench, vide its order dated March 27, 2025. The said Resolution Plan is under the process of implementation, including the restructuring of the equity share capital of the Company as detailed under the "Share Capital" section of this Report. As on March 31, 2026, there is no application made or proceeding pending against the Company under the Insolvency and Bankruptcy Code, 2016.

There were no other instances of any significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and the Company's operations in the future.

MATERIAL CHANGES AFFECTING THE COMPANY

There are no material changes and commitments affecting the financial position of the Company between the end of the financial year and the date of this report. There has been no change in the nature of business of the Company.

OTHER DISCLOSURES

During the year under review:

- The Company has been compliant with the provisions relating to the Maternity Benefits Act, 1961.
- The Company has not made any one-time settlement for loans taken from the Banks or Financial Institutions, and hence the details of difference between amount of the valuation done at the time of one-time settlement and the valuation done while taking loans from the Banks or Financial Institutions along with the reasons thereof is not applicable.

APPRECIATION

The management thanks the shareholders for their continued support and they would like to place on record their appreciation for the dedicated services rendered by the Employees at all levels.

We thank our customers, vendors, dealers, investors, business associates and bankers for their continued support during the year.

We place on record our appreciation of the contribution made by the employees at all levels. Our resilience to meet challenges was made possible by their hard work, solidarity, co-operation and support.

On behalf of the Board of Directors of
Aanchal Ispat Limited

Sd/-
Mukesh Goel
(Managing Director)
DIN:00555061

Place: Howrah
Date: 27/04/2026

ANNEXURE -A TO THE BOARD'S REPORT

Particulars pursuant to the provisions of Section 134 (m) of the Companies Act, 2013 and Rule 8 (3) of the Companies Accounts Rules, 2014

CONSERVATION OF ENERGY

Your company gives priority to Energy conservation. It regularly reviews measures to be taken for Energy Conservation/ Consumption and its effective utilization.

1. The steps taken or impact on conservation of energy:

    - Installation of Automatic Power Factor Correction Equipment;
    - Using Energy Star Equipment;
    - Became a paperless business;
    - Unplug computers over the weekend;
    - Good insulation;
    - Proper use of compressors;
    - Use of recuperator in rolling mill;
    - Adoption of LED light for the entire plant lightening;
    - Adoption of Solar Energy is in pipeline for Domestic Consumption and common pathway lightening;
    - Rainwater Water Harvesting is being adopted for its water requirement for Manufacturing during the monsoon which will result in saving electrical energy for extracting ground water.

2. The steps taken by the Company for utilising alternate sources of energy:
    - Use of translucent sheets;
    - Embrace natural lighting.

3. The capital investment in energy conservation equipment: NIL

TECHNOLOGY ABSORPTION

1. Efforts made towards technology absorption:

    - Method improvements in manufacturing process;
    - Increasing level of Automation in the production side;
    - Improvement in safety measures for workers at the plant;
    - Upgrading Pollution control equipment for air/water;
    - The re-heating Furnace of Structural Unit and TMT Unit's Internal Lining was re-casted with latest engineering technology to get maximum yield of Heat with lesser consumption of Fuel.

2. Benefits derived as a result of such efforts:
    - Improvement in productivity;
    - Cost Reduction;
    - Improvement in profit;
    - Energy conservation;
    - Better quality products.

3. No fresh technology has been imported during the year.

4. The expenditure incurred on research or development: NIL

FOREIGN EXCHANGE EARNINGS AND OUTGO

The foreign exchange earned in terms of actual inflows during the year and the foreign exchange outgo during the year in terms of actual outflow is as follows:

Particulars	**FY 2025-26 (Rs. in Lakhs)**
Foreign Exchange earned in terms of actual inflows	NIL
Foreign Exchange outgo in terms of actual outflows	NIL

Annexure-B to The Board's Report

Form No. MR-3

SECRETARIAL AUDIT REPORT

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

To,
The Members,
AANCHAL ISPAT LIMITED
Mouza- Chamarail National Highway 6
Liluah, Howrah-711114
West Bengal

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Aanchal Ispat Limited** (hereinafter called '**the company**'). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the company's books, papers, minute books, registers, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:-

I have examined the books, papers, minute books, registers, forms and returns filed and other records maintained by Aanchal Ispat Limited ("**the Company**") for the financial year ended on 31st March, 2026 according to the provisions of: -

(i) The Companies Act, 2013 (**"the Act"**) and the rules made thereunder including statutory amendments made thereto and modifications thereof for the time being in force;

(ii) The Securities Contracts (Regulation) Act, 1956 (**"SCRA"**) and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; ***(Not Applicable to the company during the audit period);***

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('**SEBI Act'**), to the extent applicable: -

(a) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

(d) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

(e) The Securities and Exchange Board of India (Share Based Employee Benefits & Sweat Equity) Regulations, 2021; ***(Not Applicable to the company during the audit period)***;

(f) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; ***(Not Applicable to the company during the audit period)***;

(g) Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; ***(Not Applicable to the company during the audit period);***

(h) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; ***(Not Applicable to the company during the audit period)***;

(i) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; ***(Not Applicable to the company during the audit period)***; and

(j) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018. ***(Not Applicable to the company during the audit period);***

(vi) Management has identified and confirmed the following laws as being specifically applicable to the Company:

(a) The Environment (Protection) Act, 1986;
(b) Water (Prevention and Control of Pollution) Act, 1974 and the Air (Prevention and Control of Pollution) Act, 1981;
(c) Factories Act, 1948;
(d) Bureau of Indian Standard;
(e) Industrial Disputes Act, 1947;
(f) The Companies (Cost Records and Audit) Rules, 2014 read with Section 148 of the Companies Act, 2013, to the extent applicable to the Company.

I have relied on the representation made by the Company and its Officers for systems and mechanism formed by the Company for compliances under other applicable Acts, Laws and Regulations to the Company.

I have also examined compliance with the applicable clauses of the following:

(a) Secretarial Standards with respect to Meetings of Board of Directors (SS-1) and General Meetings (SS-2) issued by The Institute of Company Secretaries of India - The Company has generally complied with Secretarial Standards with respect to Meetings of the Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company secretaries of India.

(b) The Listing Agreements entered into by the Company with Bombay Stock Exchange.

As informed by the management, the Cost Audit for the financial year ended March 31, 2026 was under process and the Cost Audit Report was not made available to me as on the date of this Report.

I further report that the compliance by the Company of applicable financial laws such as direct and indirect tax laws and maintenance of financial records and books of accounts have not been reviewed in this audit since the same have been subject to review by the statutory financial auditors, tax auditors and other designated professionals.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except to the extent mentioned below: -

Sr. No.	Compliance Requirement	Deviations	Observations/Remarks
1	Integrated Filing	A revised Integrated Filing (Governance) was submitted by the Company for the quarter ended March 31, 2025, to rectify an inadvertent clerical discrepancy in the original filing.	The prescribed due date for submission of the Compliance Report on Corporate Governance for the quarter ended March 31, 2025 was April 30, 2025. The Company had duly submitted the report within the prescribed timeline on April 25, 2025. However, due to an inadvertent clerical discrepancy, Annexure-I (Part A) of the Corporate Governance Report, as required under the SEBI Circular dated December 31, 2024, was incorrectly marked as "Not Applicable" in the original filing. Upon identification of the said discrepancy, the Company proactively submitted a revised filing/XBRL on May 14, 2025, in the interest of accuracy and to ensure regulatory compliance.
2	(Governance)	A revised intimation of the Board Meeting scheduled to be held on April 27, 2026 was submitted by the Company, to rectify an inadvertent typographical discrepancy in the original filing.	The prescribed timeline for intimating the Board Meeting is at least two working days in advance, excluding the date of intimation and the date of the meeting. The Company had duly submitted the Board Meeting intimation on April 20, 2026 in both PDF and XBRL formats, within the prescribed timeline. However, due to an inadvertent typographical discrepancy, the date of the Board Meeting was incorrectly mentioned as March 27, 2026 instead of April 27, 2026 in the original filing. Upon identification of the said discrepancy, the Company proactively submitted a revised intimation on April 21, 2026, in the interest of accuracy and to ensure regulatory compliance.
3	Intimation of Board Meeting	The Statement of Unmodified Opinion for the financial year ended March 31, 2025 was not attached along with the financial results for the quarter and year ended March 31, 2025, due to an inadvertent clerical discrepancy in the original filing.	The Company had duly submitted the financial results to the Stock Exchange within the prescribed timeline, following the conclusion of the Board Meeting held on May 30, 2025. However, due to an inadvertent clerical discrepancy, the Statement of Unmodified Opinion for the financial year ended March 31, 2025 was not attached along with the financial results in the original submission. Upon identification of the said discrepancy, the Company proactively submitted the Statement of Unmodified Opinion to the Stock Exchange on July 1, 2025, in the interest of accuracy and to ensure regulatory compliance.

Sr. No.	Compliance Requirement	Deviations	Observations/Remarks
4	Financial Results	There was a delay in submission of the Outcome of the Board Meeting held on November 14, 2025 for the quarter and half year ended September 30, 2025, due to unanticipated technical disruptions on the date of the meeting.	As per Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the SEBI (LODR) (Third Amendment) Regulations, 2024, the Outcome of the Board Meeting is required to be submitted to the Stock Exchange within the prescribed timeline from the conclusion of the Board Meeting. The Board Meeting was held on November 14, 2025 to consider and approve, inter alia, the financial results for the quarter and half year ended September 30, 2025. However, on the said date, the Company encountered unanticipated technical disruptions on account of persistent internet connectivity failure and intermittent power outages, which adversely impacted the ability to complete the submission of the Outcome of the Board Meeting within the prescribed timeline. The Outcome was duly submitted on November 15, 2025, upon restoration of technical infrastructure. The said delay was on account of circumstances beyond the control of the Company.
5	Outcome of Board Meeting	There was a delay in submission of the Financial Results for the quarter and half year ended September 30, 2025, due to unanticipated technical disruptions on the date of the Board Meeting held on November 14, 2025.	As per Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the financial results are required to be submitted to the Stock Exchange within the prescribed timeline from the conclusion of the Board Meeting. The Board Meeting was held on November 14, 2025 to consider and approve, inter alia, the financial results for the quarter and half year ended September 30, 2025. The approved financial results in XBRL format were duly submitted under the Integrated Results module within the stipulated timeframe. However, on the said date, the Company encountered unanticipated technical disruptions on account of persistent internet connectivity failure and intermittent power outages, which adversely impacted the ability to complete the submission of the signed PDF copy of the financial results within the prescribed timeline. The signed PDF copy was duly submitted on November 15, 2025, upon restoration of technical infrastructure. The said delay pertained solely to the PDF submission and was on account of circumstances beyond the control of the Company.

Sr. No.	Compliance Requirement	Deviations	Observations/Remarks
6	Financial Results	Non-adoption of Policy & Procedure for Inquiry in case of Leak or Suspected Leak of Unpublished Price Sensitive Information (UPSI) as required under Regulation 9A (5) of the SEBI (Prohibition of Insider Trading) Regulations, 2015.	The Company has not formulated and adopted a "Policy & Procedure for Inquiry in case of Leak or Suspected Leak of Unpublished Price Sensitive Information (UPSI)" as required under Regulation 9A (5) of the SEBI (Prohibition of Insider Trading) Regulations, 2015.

I further report that:

(a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

(b) Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance or at a shorter notice with the consent of Directors, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

(c) All decisions at Board Meetings and Committee Meetings are carried out with requisite majority as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board, as the case may be.

I further report that during the audit period following event/action have a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc.:

The Resolution Plan was approved by the Hon'ble NCLT on 27th March 2025, and the Corporate Insolvency Resolution Process (CIRP) proceedings against the Company have since been completed. Pursuant to the order of the Hon'ble NCLT, the Resolution Professional handed over the management of the Company to the Successful Resolution Applicant (SRA), Mr. Mukesh Goel, on 5th April 2025, with effect from 28t March 2025. In terms of the approved Resolution Plan, with effect from the approval date of 27th March 2025, the entire Board was required to vacate office, and the Company accordingly caused the vacation of the entire Board. However, due to an MCA system glitch, as stated by the management, two Independent Directors of the Company, namely Shri Mukesh Agarwal and Smt. Sikha Jaiswal, vacated office with effect from 10th April, 2025.

Further, the management informed that the Company appointed Manoj Goel as an Additional Director with effect from March 27, 2025, and filed e-Form DIR-12 on January 13, 2026. The Company did not regularize the said appointment as a Director at the Annual General Meeting. The management informed the Board that the appointment was made solely to comply with the minimum Board composition requirements.

The Company constituted a new Board with effect from April 10, 2025, which thereafter assumed responsibility for managing the Company's affairs. The newly constituted Board comprised an appropriate balance of Executive Directors, Non-Executive Directors, and Independent Directors, as applicable. Changes in the composition of the Board during the period under review were carried out in compliance with the provisions of the Companies Act, 2013, and the order of the Hon'ble National Company Law Tribunal (NCLT), Kolkata Bench, dated September 12, 2023.

In addition, the Company appointed Mukesh Kumar Agarwal as Chief Financial Officer with effect from April 18, 2025, and Puspendu Kayal as Company Secretary with effect from May 10, 2025.

The Company is currently in the process of implementing the Resolution Plan as approved by the Hon'ble National Company Law Tribunal (NCLT), Kolkata Bench.

During the period under review, instalments aggregating to Rs. 21.50 Crore, payable under the approved Resolution Plan up to March 31, 2026, remained unpaid as at the said date, save for a sum of Rs. 2.69 Crore invested by the Successful Resolution Applicant through acquisition of a 95% stake in the Company. The Successful Resolution Applicant has filed an application before the Hon'ble NCLT seeking alignment/revision of the payment timelines in light of the order dated August 11, 2025 passed by the Hon'ble National Company Law Appellate Tribunal, and the matter is presently pending adjudication. Further, funds aggregating to approximately Rs. 18.81 Crore, required to be infused by the Successful Resolution Applicant under the approved Resolution Plan, had also not been brought in within the stipulated timelines as at March 31, 2026, and the said matter is presently under consideration before the Hon'ble NCLT. Additionally, certain statutory liabilities payable pursuant to the approved Resolution Plan, aggregating to approximately Rs. 85 Lakh, remained unpaid as at March 31, 2026.

I further note that the Statutory Auditors, in their Report for the year under review, have expressed a material uncertainty relating to the Company's ability to continue as a going concern. This ability is dependent upon the successful implementation of the approved Resolution Plan, the generation of adequate cash flows, and the availability of necessary financial support. These events and conditions indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern. As these are financial matters, I have relied on the Report of the Statutory Auditors in this regard and have not independently verified the same.

During the period under review, certain corporate actions and approvals proposed by the Company and approved by the shareholders through Special Resolutions at the Extraordinary General Meeting held during the year have been opposed by the Monitoring Committee constituted pursuant to the approved Resolution Plan. After due deliberation and taking into account the current phase of implementation of the approved Resolution Plan of the Company, the Board considers it prudent and appropriate, in the overall interest of the Company and in order to ensure alignment with ongoing strategic and operational priorities, to defer the implementation of the aforesaid resolutions for the time being.
During the period under review, the Company has entered into transactions with related parties. As represented by the Management, the said transactions were entered into in the ordinary course of business of the Company and on an arm's length basis.

The related party transactions of the Company during the year included an unsecured, interest-free loan from a Director aggregating to approximately Rs. 1.68 crore, and an advance to Penguin Creations Private Limited, a related party, aggregating to Rs. 85.75 lakh during the year, with a balance outstanding of Rs. 181.79 lakh as at March 31, 2026.
I further note that the Statutory Auditors, in their Auditor's Report for the financial year under review, have not raised any qualification, reservation, adverse remark, or disclaimer with respect to the related party transactions entered into by the Company.

Pursuant to the approved Resolution Plan, the working capital facility availed by the Company from its bank was restructured, and the secured liability was reduced from Rs. 82.69 crore to Rs. 47.25 crore. The Company is required to file the particulars of the said modification of charge in Form CHG-1, with the Ministry of Corporate Affair's, to reflect the correct position of the Company on the MCA portal.

During the period under review, pursuant to Clause B(I) of the Implementation Provisions of the approved Resolution Plan, the entire shareholding of the Promoter and Promoter Group was extinguished. Further, in terms of Clauses B and D of the "Reconstitution of Share Capital" section of the said Resolution Plan, the share capital of the Company was reduced and consolidated. Thereafter, the Company issued and allotted 26,90,723 equity shares of ₹10/- each to Mr. Mukesh Goel, the Successful Resolution Applicant, pursuant to the Resolution Plan approved by the Hon'ble NCLT, Kolkata Bench, vide order dated 27 March 2025, and in terms of the Board Resolution passed on 6th May 2025. Consequent to the said allotment, Mr. Mukesh Goel has become the new Promoter of the Company.

Pursuant to Rule 19A of the Securities Contracts (Regulation) Rules, 1957, read with Regulation 38 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and in terms of the approved Resolution Plan, the Company was required to achieve compliance with the minimum public shareholding norms within a period of one year. In order to comply with the aforesaid regulatory requirements, the promoter initiated an Offer for Sale (OFS) through the stock exchange mechanism in accordance with the applicable SEBI circulars and the provisions of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, and the SEBI (Listing

Obligations and Disclosure Requirements) Regulations, 2015. Accordingly, the promoter offered 5,65,725 equity shares for sale with the objective of reducing its shareholding from 94.96% to 75.00%. The Offer for Sale was conducted over two trading days, from 3 February 2026 to 4 February 2026, through the stock exchange platform. Subsequent to the successful completion of the OFS, the promoter shareholding stood at 75% and the public shareholding at 25%.

This report is to be read with our letter of even date which is annexed as Annexure-I and forms an integral part of this report.

For Manisha Saraf & Associates
Practising Company Secretary

Sd/-
Manisha Saraf
(Proprietor)
Membership No: F7607
Certificate of Practice No: 8207
FRN: S2019WB666200
Peer Review Certificate No.: 2044/2022
UDIN: F007607H000213331

Date: April 27, 2026
Place: Kolkata

ANNEXURE-I

To,
The Board of Directors,
AANCHAL ISPAT LIMITED
Mouza- Chamarail National Highway 6
Liluah, Howrah-711114
West Bengal

My report of even date is to be read along with this letter:

1. It is the responsibility of management of the Company to maintain secretarial records, devise proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively. My responsibility is to express an opinion on these secretarial records based on my audit.

2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in the secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.

3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

4. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedure on test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For Manisha Saraf & Associates
Practising Company Secretary

Sd/-
Manisha Saraf
(Proprietor)
Membership No: F7607
Certificate of Practice No: 8207
FRN: S2019WB666200
Peer Review Certificate No.: 2044/2022
UDIN: F007607H000213331

Date: April 27, 2026
Place: Kolkata

Annexure - C to the Board's Report

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197 (12) OF THE COMPANIES ACT, 2013 READ WITH RULES 5 (1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

The percentage change in remuneration of each Director, Chief Financial Officer, and Company Secretary during the Financial Year 2025-26 and the ratio of the remuneration of each Director to the median remuneration of the employees of the Company are as under:

SL No.	Name of the Director/KMP	Remuneration of Director/KMP for the year (Rs in Lacs)	% increase in Remuneration in the year	Ratio of Remuneration of each Director/ to median remuneration of employees for the year
1	Mr. Mukesh Goel, Managing Director	NIL	-	-
2	Mr. Manoj Goel, Whole Time Director	NIL	-	-
3	Mr. Mukesh Kumar Agarwal, Chief Financial Officer	10.00	-	4.12:1
4.	Mr. Puspendu Kayal, Company Secretary	4.00	-	1.77:1

Note:

1. "It is hereby affirmed that the Company has not paid any remuneration to its Directors or Key Managerial Personnel during the year ended 31st March, 2026.

2. There were 66 permanent employees on the rolls of the Company as on 31st March, 2026.

Annexure – D to the Board's Report

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. **Details of contracts or arrangements or transactions not at arm's length basis:**

Sl.No.	Name(s) of the related party	Nature of transaction	Duration of the transaction	Salient terms of the transaction	Justification for transact-tions	Date of approval by the board	Amount paid as advances	Date of Special Resolution
1.	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL

2. **Details of material contracts or arrangement or transactions at arm's length basis**:

Sl. No.	Particulars of Related Party	Nature of Transaction	Duration of the transaction	Transactions value in Rs. (` in Lakhs)	Date of approval by the board	Balance as at 31st March, 2026 Dr./ (Cr.) (` in Lakhs)
1.	Key Managerial Person (KMP)	-Director/KMP Remuneration -Salary -Sitting Fees -Transactions on Current Account -Resolution professional	April, 2025 to March, 2026.	14.29 0.00 1.15 0.00 -	Since these RPTs are in the ordinary course of business and are at arm's length basis, approval of the Board is not applicable.	(1.39) 0.00 0.00 0.00 0.00
2.	Company in which KMP/ Relatives of KMP can exercise significant influence	-Transactions on Current Account -Sales of Goods -Purchases of Goods -Job Charges received -Performance Security -EMD Received - Trade Advance paid - General Expenses -Loan	April, 2025 to March, 2026.	0.00 3270.33 2920.68 624.11 0.00 0.00 145.85 2.45 168.90		0.00 60.21 0.00 0.00 (300.00) 0.00 244.22 19.47 (168.90)

Related Parties:

Description of relationship	Names of related parties
Ultimate Holding Company	Nil
Holding Company	Nil
Subsidiaries	Nil
Fellow Subsidiaries (to be given only if there are transactions)	Nil
Associates	Nil
Key Management Personnel (KMP)	Mukesh Goel, Managing Director Manoj Goel, Director Mukesh Kumar Agarwal-Chief Financial Officer Puspendu Kayal-Company Secretary
Relatives of KMP	Maina Devi Goel Monika Goel Rashmi Goel Manoj Goel HUF Mukesh Goel HUF Sita Ram Goyal Sita Ram Goyal HUF
Company in which KMP / Relatives of KMP can exercise significant influence	Maina International Ltd. Maina Securities (P) Ltd. Mansa Mata International Pvt Ltd. Penguin Creation Pvt Ltd Pratik Suppliers Pvt Ltd Rashi Boutique (P) Ltd Khush Suppliers (P) Ltd. Rashi Agro Snacks (P) Ltd.

REPORT ON CORPORATE GOVERNANCE

Company's Philosophy on Corporate Governance

The principles of Corporate Governance are based on transparency, accountability, and focus on the sustainable success of the Company over the long term. At Aanchal Ispat Limited, we feel proud to belong to a Company whose visionary founders laid the foundation stone for good governance long back and made it an integral principle of the business.

Responsible corporate conduct is integral to the way we do our business. Our actions are governed by our values and principles, which are reinforced at all levels within the Company. At Aanchal Ispat Limited, we are committed to doing things the right way which means taking business decisions and acting in a way that is ethical and in compliance with applicable legislation. Our Code of Business Principles (the Code) is an extension of our values and reflects our continued commitment to ethical business practices across our operations. We acknowledge our individual and collective responsibilities to manage our business activities with integrity. Our Code inspires us to set standards that not only meet applicable legislation but go beyond in many areas of our functioning.

Board of Directors

i. As on March 31, 2026, the Company has four Directors. Of the Four Directors, three are Non-Executive Directors out of which two are Independent Directors.

The following are the Board of Directors:

Sl. No.	***Name and DIN of Directors***	***Designation***	***Date of Appointment***	***Date of Cessation***
1	Mr. Mukesh Goel, 00555061	Managing director	10.04.2025	-
2	Mr. Manoj Goel, 00554986	Non-executive director	10.04.2025	-
3	Ms. Nilu Nigania, 08203037	Non-Executive Independent Women Director	10.04.2025	-
4	Mr. Amit Kumar Agarwalla, 01779785	Non-Executive Independent Director	10-09-2025	-
5.	Ms. Chetna, 08981045	Non-Executive Independent Director	10-04-2025	10-09-2025

ii. None of the Directors on the Board:

- holds directorships in more than ten public companies;
- serves as Director or as Independent Directors (ID) in more than seven listed entities; and
- Are the Executive Directors who serves as IDs in more than three listed entities.

None of the Directors is related to each other except Mukesh Goel and Manoj Goel.

iii. Independent Directors are non-executive directors as defined under Regulation 16(1)(b) of the SEBI Listing Regulations and Section 149(6) of the Act along with rules framed thereunder. In terms of Regulation 25(8) of SEBI Listing Regulations, they have confirmed that they are not aware of any circumstance or situation that exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties. Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that they meet the criteria of independence as mentioned under Regulation 16(1)(b) of the SEBI Listing Regulations and that they are independent of the management.

iv. Eleven Board Meetings were held during the year under review and the gap between two meetings did not exceed one hundred and twenty days. The said meetings were held on: 18th April, 2025; 06th May, 2025; 10th May, 2025; 30th May, 2025; 02nd August, 2025; 10th September, 2025; 03rd November, 2025; 14th November, 2025; 02nd January, 2026; 21st January, 2026; 07th March, 2026.

The necessary quorum was present for all the meetings.

v. The names and categories of the Directors on the Board, their attendance at Board Meetings held during the year under review and at the last Annual General Meeting ("AGM"), names of other listed entities in which the Director is a director, and the number of Directorships and Committee Chairmanships / Memberships held by them in other public limited companies as on March 31, 2026, are given herein below. Other directorships do not include directorships of private limited companies, foreign companies, and companies registered under Section 8 of the Act. Further, none of them is a member of more than ten committees or chairman of more than five committees across all the public companies in which he/she is a Director. For the purpose of determining the limit of the Board Committees, chairpersonship, and membership of the Audit Committee and Stakeholders relationship Committee has been considered as per Regulation 26(1)(b) of SEBI Listing Regulations.

vi. Expertise & Skills of the Board of Directors:

The Board of Directors of the Company are required to uphold ethical standards of integrity and probity and are required to have expertise, experience and core knowledge in the sectors relevant for the growth of the Company. The re-constituted Board members of the Company are holding such skills, expertise and competencies that allow them to make effective contribution to the Board and its Committees. The Board has identified the following skills/expertise/ competencies fundamental for the effective functioning of the Company which are currently available with the Board:

Finance	Leadership in Corporate/ business finance is an important and inevitable function and efficient financial management is crucial for success and sustenance. It results in proficiency in financial management, procurement and utilisation of funds and controlling the financial activities and management of financial resources.
Strategy & Planning	Appreciation of long-term trends, strategic choices and experience in guiding and leading management teams to make decisions in uncertain environments.
Global Business	Understanding of global business dynamics, across various geographical markets with an understanding of industry verticals, regulatory jurisdictions, economic conditions, cultures and a broad perspective on global market opportunities.
Leadership	Leadership experience leads to maximize efficiency and to achieve Company goals by understanding the opportunities and threats, processes, strategic planning and risk management and discussing the financial performance and long-term growth.
Procurement, Sales & Marketing	Experience in procurement of raw materials, production aspects, marketing technical aspect of production, quality control, purchase management and developing strategies to grow sales and market share, build brand awareness and enhance Company reputation.

Governance	Experience in developing governance practices, serving the best interests of all stakeholders, maintaining board and management accountability, building long-term effective stakeholder engagements, driving corporate ethics and values and observing appropriate governance practices.
Administration	Leadership in administration of a Company, results in long-term growth by planning, organising, directing and controlling the operations, creating rules and regulations and making decisions towards achieving a common goal or objective of the Company.

Director	**Finance**	**Strategy & Planning**	**Global Business**	**Leadership**	**Procurement, Sales & Marketing**	**Governance**	**Administration**
Mr. Mukesh Goel	✓	✓	✓	✓	✓	✓	✓
Mr. Manoj Goel	✓	✓		✓	✓		✓
Ms. Nilu Nigania	✓			✓		✓	✓
Mr. Amit Kumar Agarwalla	✓	✓		✓		✓	✓

<u>As mentioned above details of directors on the board, their attendance at Board Meetings held during the year under review and at the last Annual General Meeting ("AGM"), and various other details as on March 31, 2026 are given herein below:-</u>

Name of the Director	**Category**	**Number of Board Meetings held during the FY 2026**	**Number of Board Meetings attended during the FY 2026**	**Whether attended last AGM held on September 01, 2025**	**Number of directorships in other Public Companies**		**Number of Committee positions held in other Public Companies**		**Directorship in other listed entity**
					Chairman	**Member**	**Chairman**	**Member**	
Mr. Mukesh Goel (Chairman)	Managing Director	11	11	YES	-	-	-	1	-
Mr. Manoj Goel	Non-Independent, Non Executive	11	11	YES	-	-	-	3	-
Ms. Nilu Niigania	Women Independent, Non-Executive	11	11	YES	-	-	1	2	-
Mr. Amit Kumar Agarwalla	Independent, Non-Executive	6	5	N.A.	-	1	-	-	-

vii. During FY 2026, one meeting of the Independent Directors has been held during the year on 28th March, 2026.

viii. The Board periodically reviews the compliance reports of all laws applicable to the Company.

ix. Details of equity shares of the Company held by the Directors as on March 31, 2026 are given below:

Name	***Category***	***Number of equity shares***
Mr. Mukesh Goel	Managing Director	21,24,998
Mr. Manoj Goel	Non-Executive Director	-
Mr. Amit Kumar Agarwalla	Independent, Non-Executive Director	-
Ms. Nilu Nigania	Independent, Non-Executive Women Director	-

x. **Ms. Chetna (DIN: 08981045),** Independent Director, resigned from the Board of the Company with effect from the close of business hours on 10th September, 2025, citing pre-occupation as the reason for her resignation. In her resignation letter dated 10th September, 2025, Ms. Chetna confirmed that, other than the reason stated therein, there were no other material reasons for her resignation from the directorship of the Company.

Board Evaluation

In terms of the requirement of the Companies Act, 2013 and the Listing Regulations, an annual performance evaluation of the Board is undertaken where the Board formally assesses its own performance with the aim to improve the effectiveness of the Board and the Committees. The Independent Directors at their separate meeting review the performance of: Non-Independent Directors and the Board as a whole, Chairman of the Company after taking into account the views of Executive Directors and Non-Executive Directors, the quality, quantity, and timeliness of flow of information within the Company. The primary objective of the policy is to provide a framework and set standards for the evaluation of the Board as a whole and each Director individually. The Board evaluation process is carried out by the Nomination and Remuneration Committee and can be accessed on the Website of the Company.

Terms of Appointment of Independent Directors

As per Regulation 46 of SEBI Listing Regulations and Section 149 read with Schedule IV of the Act Terms and conditions of appointment / re-appointment of Independent Directors are available on the Company's website.

Familiarization Programme

The details of such familiarization programmes under Regulations 25(7) and 46 of SEBI Listing Regulations for Independent Director(s) are available on the website of the Company.

Committees of the Board

The Board Committees play a crucial role in the governance structure of the Company and have been constituted to deal with specific areas/activities as mandated by applicable regulations, which concern the Company and need a closer review. The Chairman of the respective Committee(s) brief the Board about the summary of the discussions held in the Committee Meetings. The minutes of the meetings of all Committees are placed before the Board for review.

The Board of Directors re-constituted the following three Committees of the Board on 18th April, 2025, namely, the Audit Committee, Nomination, and Remuneration Committee, and Stakeholders Relationship Committee.

➢ **Audit Committee**

The composition of the Audit Committee of the Board of Directors of the Company was reconstituted by the Board of Directors at its meeting held on 18 April 2025, as follows:

The Audit Committee met 5 (Five) times during the financial year 2025-26. The composition of the Audit Committee of the Board of Directors of the Company along with the details of the meetings held and attended during the financial year 2025-26 are detailed below:

Five meetings of the Audit Committee were held during the year 2025-26, on the following dates: 18th April, 2025; 30th May, 2025; 02nd August, 2025; 04th November, 2025; 21st January, 2026.

Sl. No	Name of the Committee Members	Designation in the Committee	No. of meetings held during the tenure	No. of meetings attended
1.	Mr. Amit Kumar Agarwalla	Chairperson	2	2
2.	Ms. Chetna*	Member	3	3
3.	Ms. Nilu Nigania	Member	5	5
4.	Mr. Manoj Goel	Member	5	4

**Ms. Chetna (DIN: 08981045) Resigned from the Directorship of the company from the closing of Business hours of 10th September, 2025.*

All the members of the New Committee are financially literate. The scope of the Audit Committee, inter alia, includes:

a) Review of the Company's financial reporting process, the financial statements and financial/risk Management policies.
b) Review of the adequacy of the internal control systems and finance of the internal audit team.
c) Discussions with the management and the external auditors, the audit plan for the financial year and joint post-audit and review of the same.
d) Recommendation for appointment, remuneration & terms of appointment of Auditors, etc.

- **Terms & Reference**

➢ Oversight of the listed entity's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
➢ Recommendation for appointment, remuneration and terms of appointment of auditors of the listed entity;
➢ Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
➢ Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:

(a) Matters required being included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
(b) Changes, if any, in accounting policies and practices and reasons for the same;
(c) Major accounting entries involving estimates based on the exercise of judgment by management;
(d) Significant adjustments made in the financial statements arising out of audit findings;
(e) Compliance with listing and other legal requirements relating to financial statements;
(f) Disclosure of any related party transactions;

(g) Modified opinion(s) in the draft audit report;

- Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
- Reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
- Approval or any subsequent modification of transactions of the listed entity with related parties;
- Scrutiny of inter-corporate loans and investments;
- Valuation of undertakings or assets of the listed entity, wherever it is necessary;
- Evaluation of internal financial controls and risk management systems;
- Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- Discussion with internal auditors of any significant findings and follow up there on;
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- To review the functioning of the whistle blower mechanism;
- Approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
- Carrying out any other function as is mentioned in the terms of reference of the audit committee.

AIL has systems & procedures in place to ensure that the audit committee mandatorily reviews the following information:

(1) Management discussion and analysis of financial condition and results of operations;

(2) Statement of significant related party transactions (as defined by the audit committee), submitted by management;

(3) Management letters / letters of internal control weaknesses issued by the statutory auditors;

(4) Internal audit reports relating to internal control weaknesses; and

(5) The appointment, removal and terms of remuneration of the internal auditor shall be subject to review by the audit committee.

(6) Statement of deviations:

(a) Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).

(b) Annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/ notice in terms of Regulation 32(7).

- **<u>Nomination & Remuneration Committee</u>**

The composition of the Nomination & Remuneration Committee of the Board of Directors of the Company was reconstituted by the Board of Directors at its meeting held on 18 April 2025, as follows:

The Nomination and Remuneration Committee of the Board of Directors of the Company met twice (2) during the financial year 2025-26 to discuss and deliberate on various matters. The composition of the Nomination and Remuneration Committee along with the details of the meetings held and attended by the members of the Committee during the financial year 2025-26 is detailed below:

Two Meetings of the Nomination & Remuneration Committee was held during the year 2025-26, on the following dates: 10th May, 2025 and 10th September, 2025.

Sl. No	Name of the Committee Members	Designation in the Committee	No. of meetings held during the tenure	No. of meetings attended
1.	Ms. Nilu Nigania	Chairperson	2	2
2.	Ms. Chetna*	Member	2	2
3.	Mr. Amit Kumar Agarwalla	Member	2	-
4.	Mr. Manoj Goel	Member	2	2

**Ms. Chetna Resigned from the Directorship of the company from the closing of Business hours of 10th September, 2025.*

- **Terms & Reference**

The terms of reference of the Committee includes:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the board of directors a policy relating to, the remuneration of the directors, key managerial personnel and other employees;

2. Formulation of criteria for evaluation of performance of independent directors and the board of directors;

3. Devising a policy on diversity of board of directors;

4. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the board of directors their appointment and removal;

5. Whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.

- **Performance Evaluation Criteria for Independent Directors**

The performance evaluation criteria for independent directors is determined by the Nomination and Remuneration Committee. An indicative list of factors on which evaluation was carried out includes participation and contribution by a director, commitment, effective deployment of knowledge and expertise, integrity and maintenance of confidentiality and independence of behaviour and judgement.

➢ **Stakeholders' Relationship Committee**

The Stakeholders Relationship Committee has been constituted as per the applicable provisions of the Section 178 of the Companies Act, 2013 and Regulation 20 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

One meeting of the Stakeholders' Relationship Committee was held during the year 2025-26, on the following dates: 07th March, 2026.

The composition of the Stakeholders' Relationship Committee of the Board of Directors of the Company re-constituted the Board of Directors of the company on 18.04.2025 are as follows:

Sl. No	Name of the Committee Members	Designation in the Committee	No. of meetings held during the tenure	No. of meetings attended
1.	Ms. Nilu Nigania	Chairperson	1	1
2.	Mr. Amit Kumar Agarwalla	Member	1	1
3.	Mr. Manoj Goel	Member	1	1
4.	Mr. Mukesh Goel	Member	1	1

The Chairman of the Stakeholders Relationship Committee attends the Annual General Meetings of the Company to answer shareholders queries. The minutes of the Stakeholders Relationship committee are reviewed by the Board of Directors at its subsequent meeting.

Details senior management

The details of Senior Management as on the date of this report are set out below:

Sl. No.	Name of Senior Management	Designation
1.	Mr. Mukesh Goel	Managing Director
2.	Mr. Mukesh Kumar Agarwal	Chief Financial Officer
3.	Mr. Puspendu Kayal	Company Secretary & Compliance Officer
4.	Mr. Man Mohan Ojha	Sales & Marketing Head
5.	Mr. Sanjeet Singh	Accounts Head

Particulars of senior management including the changes therein since the close of the previous financial year

Pursuant to implementation of the Resolution Plan approved by the Hon'ble National Company Law Tribunal, Kolkata Bench, the Board of Directors of the Company was reconstituted with effect from 10th April, 2025, consequent to which the Senior Management team of the Company was also reconstituted.

Remuneration to Directors

The Company has formulated a remuneration policy which determines the compensation structure of the Executive/Non-Executive Directors. The Company's Remuneration policy is in consonance with the existing industry practices and aims at attracting and retaining high caliber talent. The policy is reviewed and reassessed by the Nomination & Remuneration Committee from time to time and the Board is responsible for approving and overseeing implementation of the same.

The salient features of the remuneration policy is available on the website of the Company at *www.aanchalispat.com.*

Remuneration Policy

The Nomination & Remuneration Policy of the Company, inter alia, provides that the Nomination and Remuneration Committee shall formulate the criteria for appointment of Directors on the Board of the Company and persons holding Senior Management positions in the Company, including their remuneration and other matters as provided under Section 178 of the Companies Act, 2013 and Listing Regulations. As required under the Listing Regulations effective 1st April, 2019, the Nomination and Remuneration Committee will recommend to the Board the payment of remuneration to the senior management.

Details of the Remuneration for the year ended March 31, 2026

Independent Directors were paid remuneration in the form of sitting fees, details of which are as follows:

Sl. No.	Name of Independent Directors	Amount (in Rs.)
1.	Ms. Nilu Nigania	60,000
2.	Mr. Amit Kumar Agarwalla	20,000
3.	Ms. Chetna	35,000

Non-Executive Director (other than Independent Directors): NIL
Managing Director / Executive Director: NIL

General Body Meetings

i. **Location and time, where last three Annual General Meetings were held("AGM"):**

<table>
<tr><th>Financial Year</th><th>Date</th><th>Time</th><th>Venue</th><th>Special Resolution passed; if any</th></tr>
<tr><td>2023</td><td>28.09.2023</td><td>01.00 P.M.</td><td rowspan="3">The Meetings were held through two-way video conferencing.

Deemed venue of the meetings: Mouza-Chamrail, National highway-6, Liluah, Howrah-711114</td><td>-</td></tr>
<tr><td>2024</td><td>30.09.2024</td><td>01.30 P.M.</td><td>-</td></tr>
<tr><td>2025</td><td>01.09.2025</td><td>01.30 P.M.</td><td>-</td></tr>
</table>

ii. **Postal Ballot**:

During FY 2025-26, the Company sought the approval of the shareholders by way of postal ballot, the details of which are given below:

APPOINTMENT OF MR. AMIT KUMAR AGARWALLA (DIN: 01779785) AS A NONEXECUTIVE INDEPENDENT DIRECTOR OF THE COMPANY FOR A TERM OF FIVE YEARS.

Special Resolution(s) passed through postal ballot vide notice dated 05TH November, 2025: The voting period for remote e-voting commenced on Friday, November 07, 2025 at 09.00 AM and ended on Saturday, December 06, 2025 at 05.00 PM. The report on the result of the postal ballot through remote e-voting for approving the Special resolution(s) was provided by the Scrutiniser on 08th December, 2025. The resolution(s) were passed with requisite majority.

Procedure for Postal Ballot: The aforesaid Postal Ballot was conducted by the Company as per the provisions of Section 110 read with Section 108 and other applicable provisions, if any, of the Companies Act, 2013, (including any statutory modification or re-enactment thereof for the time being in force), read with Rule(s) 20 and 22 of the Companies (Management and Administration) Rules, 2014, Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Secretarial Standard on General Meetings issued by The Institute of Company Secretaries of India, each as amended, and in accordance with the requirements prescribed by the Ministry of Corporate Affairs for conducting postal ballot process through e-Voting vide its General Circulars.

Details of special resolution proposed to be conducted through postal ballot: None of the businesses proposed to be transacted at the ensuing Annual General Meeting, scheduled to be held on September 23, 2026 ('AGM'), requires passing of a Special Resolution through Postal Ballot.

CEO/CFO Certification

As required under Regulation 17 of the Listing Regulations, the CEO/CFO certificate for the financial year 2025-26 signed by Mr. Mukesh Goel, Managing Director & CEO and Mr. Mukesh Kumar Agarwal, CFO, was placed before the Board of Directors of the company and is annexed to this Annual Report.

Compliance Certificate on Corporate Governance

As required by Schedule V of the Listing Regulations, the Auditors Certificate on Corporate Governance is forming part of this report.

Rajesh Jalan & Associates, Chartered Accountants (Firm Registration No. 326370E) has been appointed as the Statutory Auditors of the Company. The particulars of payment of Statutory Auditors' fees, on a consolidated basis for FY 2026 is given below:

Particulars	Amount Rs.
Audit Fees	3,75,000
Other matters	30,000
Total	**4,05,000**

OTHER DISCLOSURES

Related Party Transactions

There were no materially significant related party transactions during the year that were in conflict with the interests of the Company at large.

Vigil Mechanism and Whistle Blower Policy

The Company has this Policy and has established the necessary vigil mechanism for directors and employees to report concerns about unethical behaviour. No person has been denied access to the Chairman of the Audit Committee. The said policy has been uploaded on the website of the Company.

Subsidiary Companies

The Company does not have any subsidiary Company during the year under review. Therefore the Company is not required to prepare Consolidated Financial Statement.

Policy on Determination of Materiality for Disclosures

The Company has adopted this policy.

Secretarial Compliance Report

SEBI vide its Circular No. CIR/CFD/CMD1/27/2019 dated 8th February, 2019 read with Regulation 24A of the Listing Regulations, directed listed entities to conduct Annual Secretarial compliance audit from a Practicing Company Secretary of all applicable SEBI Regulations and circulars/guidelines issued Strategic Review Statutory Reports Financial Statements 133 thereunder. The said Secretarial Compliance report is in addition to the Secretarial Audit Report by Practicing Company Secretaries under Form MR – 3 and is required to be submitted to Stock Exchanges within 60 days of the end of the financial year. The Company has engaged the services of Mrs. Manisha Saraf (CP No.8207), Practicing Company Secretary and Secretarial Auditor of the Company for providing this certification.

Reconciliation of Share Capital Audit Report

A qualified practicing Company Secretary carried out a share capital audit as required under Regulation 76 of the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018 and SEBI Circular No D&CC / FITTC/ Cir-16/2002 dated December 31, 2002 to reconcile the total admitted equity share capital with the National Securities Depository Limited ("NSDL") and the Central Depository Services (India) Limited ("CDSL") and the total issued and listed equity share capital. The audit report confirms that the total issued/paid-up capital is in agreement with the total number of shares in physical form and the total number of dematerialized shares held with NSDL and CDSL.

Disclosures in relation to Sexual Harassment at Workplace

The disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 are given as under:

a. Number of complaints filed during the financial year – NIL
b. Number of complaints disposed of during the financial year – NIL
c. Number of complaints pending as on end of the financial year – NIL

Code of Conduct

The members of the Board and Senior Management Personnel have affirmed compliance with the Code of Conduct under Regulation 17 of the SEBI Listing Regulations applicable to them during the year ended March 31, 2026.

Means of Communication

The Company recognizes the importance of two-way communication with shareholders and of giving a proper reporting of results and progress and responds to questions/issues raised in a timely and consistent manner. Shareholders seeking information may contact the Company directly throughout the year. They also have an opportunity to ask questions in person at the Annual General Meeting.

- **Website:** Comprehensive information about the Company, and its business operations and investor's information can be viewed at the Company website *www.aanchalispat.com*.

- **Financial result:** The quarterly, half-yearly and annual results are regularly posted by the Company on its website. These are also submitted to the Stock Exchanges in accordance with the SEBI (LODR) Regulations, 2015 and also be published in Financial Express (English edition) daily newspaper and in Ekdin (Bengali, regional language addition) newspaper within 48 hours of approval thereof.

- **Annual Report:** Annual Report containing inter alia audited Annual Accounts, Directors' Report, Auditors' Report and other important information is circulated to members and others entitled thereof.

- **Corporate Filing:** Announcements, Quarterly Results, Shareholding Pattern, Corporate Governance Report etc. of the Company is regularly filed by the Company with BSE Limited and is also available on the website of the Company.

General shareholder information

i. **Annual General Meeting for FY 2026**

Date: September, 23, 2026
Time: 1.30 p.m.

Venue: The Ministry of Corporate Affairs ('MCA') has vide its General Circular No. 14/2020 dated April 8, 2020, General Circular No. 17/2020 dated April 13, 2020, General Circular No. 20/2020 dated May 5, 2020, General Circular No. 10/2022 dated December 28, 2022, General Circular No. 09/2023 dated September 25 and subsequent circulars issued in this regard, the latest being General Circular No. 09/2024 dated 19th September, 2024 (collectively referred to as 'MCA Circulars') permitted the holding of the Annual General Meeting through video-conferencing/other audio-visual means ('VC/OAVM'), without the physical presence of the Members. In compliance with the provisions of the Act and MCA Circulars, the AGM of the Company is being held through VC/OAVM. The deemed venue of the AGM shall be Mouza-Chamarail, NH-666, Liluah, Howrah-711114.

- **Stock Market Price Data**

  Trading in the equity shares of the Company remained suspended on BSE with effect from the Record Date of 30th April, 2025, fixed pursuant to the Resolution Plan approved by the Hon'ble National Company Law Tribunal, Kolkata Bench, for reduction/restructuring of the Company's equity share capital. Trading in the scrip resumed with effect from 17th December, 2025. Accordingly, monthly high/low price data is furnished below only for the period during which the scrip was actively traded during FY 2025-26.

Month	High Price	Low Price	No. of Shares
Apr-25	5.15	3.27	1146216
May-Nov 25	**Trading suspended** (Resolution Plan implementation)		
Dec-25	10.71	7.62	3353
Jan-26	13.00	11.24	1954
Feb-26	19.16	13.65	798
Mar-26	24.42	18.78	1098

e

- **Performance in comparison to broad-based indices:**

  A comparison of the Company's share price performance against broad-based indices for the full financial year is not meaningful, since (a) trading in the scrip remained suspended on BSE from the Record Date of 30th April, 2025 to 16th December, 2025, pursuant to implementation of the Resolution Plan approved by the Hon'ble NCLT, Kolkata Bench, and (b) the equity share capital of the Company was reduced/restructured pursuant to the said Resolution Plan, rendering the pre-suspension and post-resumption share prices not directly comparable on a like-for-like basis.

Month	AIL	% Change	BSE 1000	% Change
Dec-25	10.71	-	11108.27	-
Jan-26	13	+21.38	10718.93	-3.50
Feb-26	19.16	+78.90	10760.64	-3.13
Mar-26	24.42	+128.01	9533.77	-14.17

ii. **Financial Calendar**

Year ending: March 31
AGM in: September, 2026

iii. **Dividend Payment**: No Dividend Declared

iv. **Date of Book Closure /Record Date**: As mentioned in the Notice of this AGM

v. **Listing on Stock Exchanges**:

BSE Limited
P. J. Towers, Dalal Street, Mumbai 400 001

Stock Codes / Symbol BSE: 538812

vi. **Corporate Identity Number (CIN) of the Company:** L27106WB1996PLC076866

vii. **Registrar to an issue and share transfer agents**

The Company's share transfers are handled by **Purva Sharegistry (India) Private Limited**, Registrar and Share Transfer Agents (RTA). The details are as follows:

Address	No. 9, Shiv Shakti Ind. Estate, Gr. Floor, J. R. Boricha Marg, Lower Parel, Mumbai-400 011
Contact No. & Contact Person	Tel: +91 22 2301 6761/8261 Fax: +91 22 2301 2517 Contact Person: Mr. Rajesh Shah
Website	www.purvashare.com
Email	support@purvashare.com
SEBI Registration No.	INR000001112

Certificate from practicing company secretary

The Company has obtained certificate from Practicing Company Secretary that none of the Directors on the Board of the Company are debarred or disqualified from being appointed or continuing as Directors of Companies by the Board/Ministry of Corporate Affairs or any such authority and the Certificate to this effect, duly signed by the Practicing Company Secretary is annexed to this Report.

Compliance certificate from either the auditors or practicing company secretaries regarding compliance of conditions of corporate governance shall be annexed with the directors' report.

The Company has obtained certificate from Practicing Company Secretary that compliance of conditions of corporate governance and the Certificate to this effect, duly signed by the Practicing Company Secretary is annexed to this Report

Share Transfer System

The Company has appointed **Purva Sharegistry (India) Private Limited**. (Registrar & Share Transfer Agent) to carry out share transfer for physical as well as electronic mode. The Company's shares are traded on stock exchanges in compulsory demat mode. Share transfers, which are received in physical form, are processed and the Share Certificates are returned within a period of 15 days from the date of receipt of request for transfer provided the documents being valid and complete in all respects. The dematerialised shares are transferred directly to the beneficiaries by the depositories i.e. National Securities Depository Limited and Central Depository Services (India) Limited.

Shareholding as on 31st March, 2026

No. of Shares Slab	No. of Shareholders	No. of Shareholders	No. of Shares Slab	No. of Shares
Shareholding	Number	% of Total Share holders	Number	% of Total Shares
Upto 5000	4157	97.15	99066	3.50
5001 to 10000	83	1.94	60932	2.15
10001 to 20000	12	0.28	15051	0.53
20001 to 30000	3	0.07	7473	0.26
30001 to 40000	6	0.14	21894	0.77
40001 to 50000	2	0.05	10000	0.35
50001 to 100000	7	0.16	55825	1.97
100001 and above	9	0.21	2563090	90.46
Grand Total	**4279**	**100.00**	**28,33,331**	**100.00**

Categories of Shareholders

Sl No.	Description	No. of Shares	Percentage of Capital (%)
I.	**Promoters & Promoters Group**	**21,24,998**	**75.00**
II.	**Public Shareholding**	**7,08,333**	**25.00**
i.	Non Institutions		
a.	Bodies Corporate	249278	8.80
b.	Individuals	270434	9.54
c.	HUF	17556	0.62
d.	LLP	25640	0.90
ii.	Institutional		
iii.	Financial Institutions	-	-
a.	Market Maker	-	-
b.	Non-Resident Individual	8,065	0.29
c.	Clearing Member	1,37,360	4.85
TOTAL (I+II)		**28,33,331**	**100.00**

Dematerialization of shares

Break up of shares in physical and demat form as on 31st March, 2026 is as follows:

PARTICULARS	NO. OF SHARES	% OF TOTAL NO. OF SHARES
Physical Segment	**-**	**0.00**
Demat Segment	**28,33,331**	**100.00**
NSDL	22,65,642	79.96
CDSL	5,67,689	20.04

Details of Corporate Policies

Particulars	Website Details/Links
Terms and conditions of appointment of Independent Directors	http://www.aanchalispat.com/Terms%20&%20Conditions%20for%20Appointment%20of%20Independent%20Directors.pdf
Familiarisation Programme for Independent Directors	http://www.aanchalispat.com/Familiarization%20Programme%20of%20Independent%20Directors.pdf
Remuneration Policy of Directors, KMPs & Other Employees	http://www.aanchalispat.com/Remuneration%20Policy.pdf
Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information	http://www.aanchalispat.com/upload/Code%20of%20Practices%20and%20Procedures%20for%20Fair%20Disclosure%20of%20Unpublished%20Price%20Sensitive%20Information.pdf
Policy on Related Party Transactions	http://www.aanchalispat.com/Related%20Party%20Transaction%20Policy.pdf
Whistle Blower Policy	http://www.aanchalispat.com/Whistle%20Blower%20Policy.pdf
Code of Conduct for Directors and Senior Management	http://www.aanchalispat.com/Code%20of%20Conduct%20for%20Directors%20and%20Senior%20Management.pdf
Performance Evaluation	http://www.aanchalispat.com/Performance%20Evaluation.pdf
Policy on Material Events or Information	http://www.aanchalispat.com/Policy%20on%20Material%20Events%20or%20Information.pdf
Prevention of Sexual Harassment (POSH)	http://www.aanchalispat.com/upload/Prevention%20on%20Sexual%20Harassment%20Policy.pdf
Risk Management Policy	http://www.aanchalispat.com/upload/Risk%20Management%20Policy.pdf
Policy on preservation of documents	http://www.aanchalispat.com/upload/Policy%20on%20preservation%20of%20documents.pdf
Policy on Insider Trading	http://www.aanchalispat.com/Policy%20on%20Insider%20Trading.pdf

Outstanding global depository receipts or American depository receipts or warrants or any convertible instruments, conversion date and likely impact on equity

There were no outstanding GDR's/ADR's/ Warrants or any convertible instruments as on 31st March, 2026.

Commodity price risk or foreign exchange risk and hedging activities

The Company is not engaged in hedging activities.

Plant locations

National Highway No.6 Mouza- Chamrail, Howah, Pin-711114, Website: www.aanchalispat.com
Email: info@aanchalispat.com

Address for Correspondence

For any queries relating to the shares of the Company, correspondence may be addressed to the following:

Mr. Puspendu Kayal **Company Secretary & Compliance Officer** Aanchal Ispat Limited National Highway No. 6, Mouza- Chamrail, Howrah, Pin-711114, West Bengal Email: cs@aanchalispat.com Tel: +91 033-2323-0052	**M/s Purva Sharegistry (India) Pvt. Ltd.** No.9, Shiv Shakti Ind. Estate, Gr. Floor, J.R Boricha Marg, Lower Parel, Mumbai, Pin-400 011, Maharashtra Email: busicomp@vsnl.com Tel: +91 22 2301 6761/ 8261 Fax: +91 22 2301 2517 Contact Person: Mr. Rajesh Shah

SHUBHAM SINHA & ASSOCIATES
COMPANY SECRETARIES

CERTIFICATE FROM PRACTICING COMPANY SECRETARY ON CORPORATE GOVERNANCE

To,
The Members of
AANCHAL ISPAT LIMITED
Mouza-Chamarail National Highway 6 Liluah,
Howrah, West Bengal, India, 711114

We have examined the compliance of conditions of Corporate Governance by AANCHAL ISPAT LIMITED ("the Company"), for the year ended March 31, 2026, as prescribed in Regulations 17 to 27, 46 (2) (b) to (i) and para C, D and E of Schedule V of Chapter IV of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("SEBI LODR Regulations"), as amended.

We state that the compliance of conditions of Corporate Governance is the responsibility of the Company's management and, our examination was limited to the review of procedures and implementation thereof, as adopted by the Company for ensuring compliance with conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion, and to the best of our information and according to the explanations given to us, and the representations made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the SEBI LODR Regulations for the financial year ended March 31, 2026.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Shubham Sinha & Associates
Company Secretaries

Sd/-

CS Shubham Ranjan Sinha
Proprietor
M No-A69409, CP No- 26884
PR- **7588/2026**
Place: Kolkata
Date: 24/08/2026
UDIN: **A069409H001204455**

2ND FLOOR, 7 RED CROSS PLACE, KOLKATA-700001
EMAIL- CS.SINHASHUBHAM@GMAIL.COM
MOB-6202597976/8603777543

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of
The Board of Directors,
AANCHAL ISPAT LIMITED
Mouza-Chamarail, National Highway 6, Liluah,
Howrah- 711114

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **AANCHAL ISPAT LIMITED** having **CIN: L27106WB1996PLC076866** and having registered office at Mouza-Chamarail, National Highway 6, Liluah, Howrah-711114 and (hereinafter referred to as "**the Company"**), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India ('**SEBI'**), Ministry of Corporate Affairs ('**MCA**') or any such other Statutory Authority.

S No	Name of Director	DIN	Date of appointment in Company*
1	Manoj Goel	00554986	10/04/2025
2	Mukesh Goel	00555061	10/04/2025
3	Nilu Nigania	08203037	10/04/2025
4	Amit Kumar Agarwalla	01779785	10/09/2025

**the date of appointment is as per the MCA Portal.*

Ensuring the eligibility of for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Manisha Saraf & Associates
Practising Company Secretary

Sd/-
Manisha Saraf
(Proprietor)
Membership No: F7607
Certificate of Practice No: 8207
FRN: S2019WB666200
Peer Review Certificate No.: 2044/2022
UDIN: F007607H001312636

Date: August 29, 2026
Place: Kolkata

CEO & CFO CERTIFICATION

To,
Aanchal Ispat Limited
J.L No. 5, National Highway-6,
Chamrail, Howrah-711114
West Bengal

Sub: Compliance certificate pursuant to Regulation 17(8) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015

In terms of Regulation 17(8) of Securities & Exchange Board of India (Listing Obligation and Disclosure Requirements), Regulations, 2015, We, Mr. Mukesh Goel, Managing Director and Mr. Mukesh Kumar Agarwal, Chief Financial officer of the company hereby certify that:

A) We have reviewed the Financial Statements and the Cash Flow Statement for the financial year ended 31st March, 2026 and that to the best of our knowledge and belief:

1. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

2. These statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.

B) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the aforesaid period which are fraudulent, illegal or violative of the Company's Code of Conduct.

C) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal control systems, if any, of which we are aware, and that we have taken the required steps to rectify these deficiencies.

D) We have indicated to the Auditors and the Audit Committee:

(a) Significant changes in internal control over financial reporting during the year;

(b) Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statement; and

(c) that we have not come across any instances of significant fraud and the involvement therein of the management or an employee having a significant role in the Company's internal control system over financial reporting.

On behalf of the Board of Directors of

Aanchal Ispat Limited

	Sd/-	**Sd/-**
	Mr. Mukesh Kumar Agarwal	**Mukesh Goel**
Place: Howrah	**(Chief Financial Officer)**	**(Managing Director)**
Date: 29/08/2026		**DIN: 00555061**

CERTIFICATE ON COMPLIANCE WITH CODE OF CONDUCT

Declaration of compliance of the Code of Conduct in terms of the Regulation 26(3) read with Schedule V (D) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

In terms of Regulation 26 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and as per 'affirmation of compliance' letters received from the Directors and the members of senior managerial personnel of the Company, I hereby declare that members of board of directors and senior management personnel have affirmed compliance with the code of conduct of the Company for the Financial Year 2025-2026.

On behalf of the Board of Directors of
Anchal Ispat Limited

Sd/-

Mukesh Goel
(Managing Director)
DIN:00555061

Place: Howrah
Date: 29/08/2026

Independent Auditor's Report

To the Members of
AANCHAL ISPAT LIMITED
Report on the Audit of the Standalone Financial Statements

We have audited the accompanying Ind AS financial statements of AANCHAL ISPAT LIMITED ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and Notes to the Ind AS Financial Statements, including a summary of Significant Accounting Policies and other explanatory information (hereinafter referred to as "Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements, give the information required by the Company Act 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India of the of the state of affairs of the Company as at March 31, 2026; and of the **profit,** its cash flows for the year ended on that date.

Opinion

M/S. ALDOUS COMMODITIES PRIVATE LIMITED, being an operational creditor of M/S AANCHAL ISPAT LIMITED ("Corporate Debtor"), had filed an application (company petition no. ***CP(IB) No. 1518/(KB) /2020***) under Section 7 of the Insolvency and Bankruptcy Code, 2016 ("IBC") read with Rule 4 of the Insolvency and Bankruptcy (Application to Adjudicating Authority) Rules, 2016 before the Hon'ble National Company Law Tribunal ("NCLT"), Special Bench (COURT-II), Kolkata seeking initiation of the Corporate Insolvency Resolution Process ("CIRP") of the Corporate Debtor. The said application was admitted by the Hon'ble NCLT Special Bench (COURT-II), Kolkata vide its order dated 12.09.2023 (certified copy received on 13th September, 2023, and Mr. Sriram Mittal, Insolvency Professional (IBBI Registration No.: IBBI/IPA-001/IP- P02276/2021-2022/13677 was appointed as the Interim Resolution Professional ("IRP") to carry out the CIRP. Subsequently, vide order dated 17.11.2023, CA Santanu Brahma has been appointed as the Resolution Professional ("RP') upon application filed for replacing the erstwhile "IRP', Mr. Sriram Mittal.

We draw attention to Note 39 of the accompanying financial statements, which indicates that the Company had undergone Corporate Insolvency Resolution Process ("CIRP") pursuant to the order dated September 12, 2023 passed by the Hon'ble National Company Law Tribunal ("NCLT"), Kolkata Bench under the Insolvency and Bankruptcy Code, 2016 ("IBC"). Subsequently, the Resolution Plan submitted by the Successful Resolution Applicant ("SRA") was approved by the Hon'ble NCLT vide order dated March 27, 2025 and implementation of the approved Resolution Plan is presently under progress.

As stated in the said note, installment payments due under the approved Resolution Plan aggregating to Rs. 21.50 crores due up to March 31, 2026, remain unpaid as on the reporting date. The Successful Resolution Applicant has filed an application before the Hon'ble NCLT seeking alignment/revision of payment timelines, which is presently pending adjudication.

The Company's ability to continue as a going concern is dependent upon successful implementation of the approved Resolution Plan, generation of adequate cash flows and availability of necessary financial support. These events and conditions indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern.

However, the financial statements have been prepared on a going concern basis considering the approved Resolution Plan, revival of operations and management assessment regarding future business prospects.

Basis for opinion

We conducted our audit of the Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Companies Act, 2013 and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS financial statements.

Emphasis of Matter

a) As per Ind AS 1, the financial statements have been prepared on a going concern basis. The Company had incurred substantial losses in earlier years; however, the Resolution Plan approved by the Hon'ble NCLT on March 27, 2025 provides for revival of operations. The appropriateness of the going concern assumption is dependent upon successful implementation of the Resolution Plan.

b) We draw attention to Note 19 of the financial statements, regarding an amount of ₹3.00 crore received from the Successful Resolution Applicant (SRA) during the Corporate Insolvency Resolution Process (CIRP), which is currently held in fixed deposits and disclosed under "Bank Balance other than cash and cash equivalents," with a corresponding classification under "Other current Liabilities." Pursuant to the approval of the Resolution Plan by the Hon'ble NCLT vide order dated March 27, 2025, the said amount is to be adjusted against the implementation obligations under the approved Resolution Plan. Pending formal allocation and utilization in accordance with the terms of the Resolution Plan, the amount continues to be reflected as a liability as at March 31, 2026.The ultimate accounting treatment and impact, if any, will depend upon the final implementation of the Resolution Plan.

c) We draw attention to Note 40 of the Statement, regarding transactions with Maina International Ltd., a related party under common control. During the year, transactions with Maina International Limited included 34.93% of total sales and 33.45% of total purchases. The Company has also entered into a job work agreement with the said party, from which the entire job work income is derived. As stated in the note, these transactions were carried out at prices represented by management to be at arm's length.

d) We draw attention to Note 42 of the financial statements, wherein the Company has not recognised any Expected Credit Loss (ECL) on trade receivables under Ind AS 109 – *Financial Instruments*, based on management's assessment of recoverability. As disclosed, approx 1.83 crore trade receivables remain outstanding for extended periods, including amounts outstanding for more than six months and more than one year. Management has evaluated these balances and considers them to be fully recoverable. The assessment of recoverability and the consequent non-recognition of ECL involve the exercise of judgment.

e) We draw attention to Note 42 of the accompanying financial statements, relating to impairment assessment of Property, Plant and Equipment (PPE), wherein the Company has relied on management's evaluation of recoverability without carrying out a formal impairment test in accordance with the requirements of Ind AS 36 – *Impairment of Assets*. As indicated in the said note, certain indicators of impairment exist, including the Company's past losses and its recent completion of the Corporate Insolvency Resolution Process (CIRP) and implementation of the approved Resolution Plan. While management has performed an assessment based on operational and financial factors and concluded that no impairment is required, such assessment involves significant judgment.

f) We draw attention to Note No.22 of the accompanying statement wherein the Company has recognised income on account of recovery of amounts previously written off. For the year ended 31st March 2026, the Company has reported a profit before tax of ₹272.29 lakhs, which includes a significant component of such recoveries. While the recognition of this income is in accordance with the applicable accounting standards, including Ind AS 1 and Ind AS 109, the same is non-recurring in nature and not arising from the Company's core operations. Further, no documentary evidence in respect of recovery of bad debts amounting to ₹185 lakhs was made available to us for verification. Accordingly, the reported profit for the period is materially influenced by such recoveries and may not be indicative of the Company's underlying operational performance.

g) We draw attention to the fact that the Company has given advances to various parties for purchase of goods and services, some of them are outstanding for a prolonged period. In certain cases, such advances are not supported by formal agreements, purchase orders or confirmations, and no corresponding goods or services have been received till date. However, management has represented that these are supported by established business relationships, ongoing communications, and continuous follow-up with the respective parties. While management considers the advances to be recoverable or adjustable against future supplies/services, the timing of such adjustments and recoverability remains subject to future execution of underlying transactions. Accordingly, the recoverability of such advances is uncertain and the impact, if any, on the financial statements is not ascertainable.

h) We draw attention to the fact that the capital work-in-progress balance is outstanding for a prolonged period without any significant movement. The management is in the process of evaluating the realisability of such balances. In absence of adequate supporting evidence, the impact, if any, on the financial statements is not ascertainable.

i) We draw attention to the fact that the Company was under Corporate Insolvency Resolution Process (CIRP), pursuant to which the Hon'ble NCLT, vide order dated March 27, 2025, approved the Resolution Plan and the financial liabilities of the financial creditors have been accounted for by the Company in accordance with the said approved Resolution Plan. During the course of audit, balance confirmations were sought from the financial creditors. However, the responses received from certain financial creditors continue to reflect the account as Non-Performing Asset (NPA) and under IBC with reference to pre-CIRP outstanding balances and do not fully reflect the adjustments made pursuant to the approved Resolution Plan. The Company, however, has accounted for the liabilities in accordance with the approved Resolution Plan, which is binding under the provisions of the Insolvency and Bankruptcy Code. Accordingly, no adjustment is considered necessary in the financial statements.

j) We draw attention to the carrying value of consumables aggregating to Rs. 5.23 crore, a portion of which is not currently in active production use and is intended to be disposed of. As explained by management, a stock audit has been conducted during the year, covering a period of one year, and no material variations were observed in the valuation of such inventory. Further, management has represented that, considering the prevailing upward trend in prices of iron and steel, the net realisable value of these consumables is expected to be higher than their carrying cost. While the Company has not carried out a detailed item-wise assessment of net realisable value as required under Ind AS 2 – *Inventories*, management believes that no provision for diminution is required. We are unable to comment on the appropriateness of the carrying value of these consumables.

k) We draw attention to the note no 29 of the accompanying statement wherein the Company entered into various related party transactions. Which includes unsecured loan from director aggregating to Rs. 168.90 lakhs, advance to entity in which director or relative of director exercise significant influence aggregating to Rs. 145.85 lakhs.

l) We draw attention to the fact that certain corporate action and approvals proposed by the Company and approved by the shareholders through Special resolution in EGM during the year are opposed by the Monitoring Committee constituted pursuant to the approved Resolution Plan. The management after due deliberation and taking into account the current phase of implementation of the approved resolution plan of the Company, the Board considers it prudent and appropriate, in the overall interest of the Company and in order to ensure alignment with ongoing strategic and operational priorities, to deferred the implementation of the aforesaid resolutions for the time being

m) We further draw attention to the fact that funds aggregating to approximately Rs. 18.81 crores,
required to be brought in by the Successful Resolution Applicant ("SRA") under the approved Resolution Plan, were not infused within the stipulated timelines as at March 31, 2026 and the
related matter is presently under consideration before the Hon'ble NCLT.

Our conclusion is not modified in respect of above matters.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone financial statements of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matter described below to be the key audit matter to be communicated in our report.

Valuation of Slow-moving and Non-moving Consumables Inventory

The key audit matter	**How the matter was addressed in our audit**
Valuation of Slow-moving and Non-moving Consumables Inventory Refer Note 5 of the financial statements. The Company is carrying consumables, stores and spares inventory aggregating to approximately Rs. 5.23 crores as at March 31, 2026. Certain inventories are old, slow-moving and non-moving in nature and have remained unused over a prolonged period. Determination of net realizable value, usability and future consumption pattern of such inventories involves significant management judgment and estimation uncertainty. Further, considering the Company's CIRP process, operational restructuring and	Our audit procedures included, inter alia: • Obtained understanding of management's process for identification and monitoring of slow-moving and non-moving inventory; • Reviewed inventory ageing reports, movement analysis and consumption patterns; • Examined inventory records and selected supporting documents; • Discussed future utilisation plans with management; • Evaluated management assessment regarding net realizable value and recoverability; • Assessed whether any provision/write-down was required under Ind AS 2 – Inventories; • Evaluated adequacy of related disclosures in the financial statements.

implementation of the approved Resolution Plan, assessment of recoverability and valuation of such inventory required significant auditor attention.	

Recoverability of Trade Receivables, Advances and Other Receivables

The Key Audit Matter	How the matter was addressed in our audit
Recoverability of Trade Receivables, Advances and Other Receivables Refer Note 6 and Note 11 of the financial statements. The Company has trade receivables, advances and other receivables aggregating to material amounts, including balances outstanding for a substantial period. Certain receivables and advances were not supported by confirmations, agreements or adequate documentary evidence during the course of audit. Assessment of recoverability of such balances involves significant management judgment and estimation uncertainty relating to future recoverability, expected credit losses and settlement of balances.	Our audit procedures included, inter alia: • Reviewed ageing analysis of trade receivables, advances and other receivables; • Examined ledger scrutiny, available supporting documents and accounting records; • Obtained management representations regarding recoverability of balances; • Reviewed subsequent recoveries, wherever available; • Evaluated management assessment relating to Expected Credit Loss (ECL) under Ind AS 109 – Financial Instruments; • Assessed adequacy and appropriateness of related disclosures.

Assessment of Impairment Indicators relating to Property, Plant and Equipment

The key audit matter	How the matter was addressed in our audit
Assessment of Impairment Indicators relating to Property, Plant and Equipment Refer Note 2 of the financial statements. The Company has significant balances of Property, Plant and Equipment including land, building and plant & machinery. Considering the Company's historical financial stress, CIRP proceedings under the Insolvency and Bankruptcy Code, 2016, pending implementation of Resolution Plan and operational status of certain facilities, assessment of impairment indicators and recoverable value of Property, Plant and Equipment involved significant management judgment under Ind AS 36 – Impairment of Assets. Further, determination of recoverable amount of such assets involves assumptions relating to future business operations,	Our audit procedures included, inter alia: • Obtained understanding of management's process for assessment of impairment indicators; • Discussed operational status of plant and future business plans with management; • Reviewed available valuation-related records, internal assessments and supporting documents; • Evaluated assumptions considered by management regarding future operations and recoverability of carrying values; • Assessed whether any impairment provision was required under Ind AS 36 – Impairment of Assets; • Evaluated adequacy and appropriateness of related disclosures in the financial statements.

estimated cash flows, utilisation of manufacturing facilities and expected economic benefits from the assets.	

Information other than the financial statements and auditors' report thereon

The Company's Management is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexure to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the Ind AS financial statements and our auditor's report thereon.
Our opinion on the Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.
In connection with our audit of the Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.
We have not reviewed the other information and accordingly, we are not able to report in this regard.

Management's Responsibility and Those charged with Governance for the Financial Statement

The Management is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation and presentation of the Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards prescribed under Section 133 of the Act read with relevant rules issued there under. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the IND AS financial statement, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Management is responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the IND AS financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these IND AS financial statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the IND AS financial statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the IND AS financial statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the IND AS financial statement, including the disclosures, and whether the IND AS financial statement represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind AS financial statements of the current period and are therefore the key audit matters.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the IND AS financial statement of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the other Legal and regulatory Requirements

1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act

2013 and except for the effects, if any, of the matters described in the basis for opinion paragraph. We give in the **Annexure A** on the matters specified in paragraph 3 and 4 of the order.

2) As required by section 143(3) of the Act, we report that:

a) We have sought and obtained, except for the possible effect of the matter described in the "Basis for Opinion Paragraph above" all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

b) In our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books except for the possible effects of the matters described in basis of opinion section above and the matters stated in the paragraph (j)(vi) below on reporting under Rule11(g) of the Companies (Audit and Auditors) Rules, 2014.

c) The Balance Sheet and the Statement of Profit and Loss, and the cash flow statement dealt with by this Report are in agreement with the books of account.

d) Except for the possible effects of the matters described in basis of opinion section above, in our opinion, the aforesaid financial statements comply with the Ind AS Specified under Section 133 of the Act.

e) On the basis of written representations received from the directors as on 31 March, 2026, taken on record by the Board of Directors, none of the directors is disqualified as on 31 March, 2026, from being appointed as a director in terms of Section 164(2) of the Act. However, the Hon'ble National Company Law Tribunal (NCLT), Kolkata Bench, vide its order dated September 12, 2023, admitted the Company under the Corporate Insolvency Resolution Process (CIRP), pursuant to which the existing Board of Directors was suspended, and the powers vested in them were transferred to the Resolution Professional (RP) for managing the affairs of the Company. The RP managed the affairs of the Company until March 27, 2025. A new Board was duly constituted with effect from April 10, 2025, and thereafter took over the responsibility of managing the Company's affairs.

f) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in **"Annexure B".**

g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended. In our opinion and according to the information and explanations given to us, the managerial remuneration for the year ended March 31, 2026 has been paid / provided by the Company to its directors in accordance with the provision of Section 197 read with Schedule V to the Act.

h) The matters described in the basis for opinion section above and material uncertainty related to going concern section above, in our opinion, may have an adverse effect on the functioning of the company.

i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our Information and according to the explanations given to us:

   i. The Company has, except the for the possible effect of the matter described in the Qualified opinion Paragraph above disclosed the impact of pending litigation on its financial position in its financial statements.

   ii. The Company did not have any long–term contracts including derivative contracts for which there were any material foreseeable losses.

iii. There is no amount required to be transferred, to the Investor Education and Protection Fund by the Company.

iv. a) The management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from the borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manners whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

b) The management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding , whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause one (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. No dividend is declared or paid during the year.

vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility throughout the year ended March 31, 2026, and the same has operated throughout the year for all relevant transactions recorded in the software, Further, during the course of our audit, we did not come across any instance of audit trail feature having been tampered with.

As proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable from April 1, 2023, preservation of audit trail as per statutory requirements has been considered for the period from that date onwards.

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. : 326370E)

Sd/-
(Rajesh Jalan)
Partner
Membership No. 065792
(UDIN:26065792OCHAPE6553)

Place : Kolkata
Date : 27th April, 2026

The **Annexure A** referred to in paragraph 1 of the Our Report of even date to the members of **M/s AANCHAL ISPAT LIMITED** on the accounts of the company for the year ended 31st March, 2026.

On the basis of such checks as we considered appropriate and according to the information and explanation given to us during the course of our audit, we report that:

1. (a)(i) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of Right-of-Use assets.
(ii) The Company does not have any intangible assets. Accordingly, reporting under clause 3(i)(a)(B) of the Order is not applicable.

   (b) According to the information and explanations given to us and based on our examination of the records, the Company has a regular programme of physical verification of its Property, Plant and Equipment, which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. As informed to us, such verification was carried out during the year and no material discrepancies were noticed on such verification.

   (c) According to the information and explanations given to us and based on the examination of records of the Company, the title deeds of all immovable properties disclosed in the financial statements are held in the erstwhile name of the Company, namely *Vinita Projects Private Limited*, being the old name of the Company subsequently changed to Aanchal Ispat Limited (CIN: L27106WB1996PLC076866).

   (d) According to the information and explanations given to us and based on the audit procedures conducted by us, the company has not revalued its Property, Plant and Equipment during the year.

   (e)According to the information and explanation given to us, no proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.

2. (a)The management has conducted physical verification of inventory at reasonable intervals during the year, except for inventories held with third parties. In our opinion, the coverage and procedure of such verification is appropriate, considering the nature and scale of the Company's operations. No material discrepancies (i.e., 10% or more in aggregate for each class of inventory) were noticed on such verification. For inventories lying with third parties, the Company has obtained substantial confirmations.

   As informed by the management, a stock audit was conducted on May 27–28, 2025, by an independent auditor appointed by the new management. The report indicates that post-resolution inventory records as of that date are generally consistent with the books of account. However, this subsequent development does not affect the accounting treatment already applied as of 31 March 2026.

   Further, we draw attention to the fact that the inventory includes certain consumable items which are not in regular use and are intended to be disposed of in due course. The management has represented that such inventories have been valued in accordance with the applicable accounting standards.

   (b) The Company had been sanctioned working capital limits in excess of ₹5 crore, in aggregate, from a bank on the basis of security of current assets. Pursuant to the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT") under the Insolvency and Bankruptcy Code, 2016, the sanctioned facility was restructured and the liability towards the bank was reduced to ₹47.25 crore from ₹82.69 crore.

   Based on the information and explanations provided to us, the Company is not required to submit quarterly returns or statements to the bank subsequent to the implementation of the Resolution Plan.

Accordingly, we are unable to comment on whether the quarterly returns or statements filed with the bank are in agreement with the books of account of the Company.

3. The Company has not made any investments in, provided guarantees or securities to companies, firms, Limited Liability Partnerships or other parties covered under clause 3(iii) of the Order during the year.

Further, the Company has granted advances to a related party during the year, which are not in the nature of loans.

Accordingly, reporting under clause 3(iii)(a) to 3(iii)(f) of the Companies (Auditor's Report) Order, 2020 relating to loans or advances in the nature of loans is not applicable to the Company.

However, according to the information and explanations given to us and based on our examination of the records, the Company has provided long-term advances to a related party company, namely *Penguin Creations Private Limited*, during the year. The aggregate amount of such advances granted during the year was ₹85.75 lakhs and the balance outstanding as at March 31, 2026 was ₹181.79 lakhs.

4. The company has compiled with the provisions of Section 185 and 186 of the companies Act 2013 in respect of loans granted, investments made and guarantees and securities provided as applicable.

5. The Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2015 with regard to the deposits accepted from the public are not applicable.

6. As informed to us, the cost audit for the financial year ended March 31, 2026 is under process and the Cost Audit Report was not made available to us as on the date of this report. Accordingly, we are unable to comment upon observations, if any, contained therein.

7. a) According to the information and explanations given to us, the Company is generally regular in depositing undisputed statutory dues, including provident fund, employees' state insurance, income tax, Goods and Services tax, cess and other statutory dues, as applicable, and no statutory dues which have remained outstanding as at the last day of the financial year concerned for a period of more than six months from the date they became payable with the appropriate authorities. However certain statutory liabilities payable pursuant to the approved Resolution Plan under the Insolvency and Bankruptcy Code, 2016 aggregating to approximately Rs. 85 lakhs remained unpaid as at March 31, 2026.

b) According to the information and explanations given to us and based on our examination of records, there are no statutory dues referred to in sub-clause (a) which have not been deposited on account of any dispute. However, certain dues continue to appear on the GST and Income-tax portals which, as represented by the management, include liabilities that have been settled, extinguished, restructured or otherwise dealt with pursuant to the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT"). The management has represented that necessary applications/communications have been made with the respective authorities for updation and reconciliation of such records.

Pending completion of such reconciliation and consequential action by the concerned authorities, the nature and status of such dues, including whether any portion thereof may ultimately be treated as disputed, settled or otherwise not payable, cannot presently be determined.

8. As explained and informed us there was no transactions unrecorded income that have been surrendered or disclosed as income during the year in the tax assessment under the income Tax Act, 1961 (43 of 1961).

9. a) According to the information and explanations given to us and based on our examination of records, pursuant to the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT"), instalments aggregating to Rs. 21.50 crores (Rs. 14.00 crores and Rs. 7.50 crores respectively) were scheduled to be paid during the year. However, such instalments remained unpaid as at March 31, 2026, except for an amount of Rs. 2.69 crores invested by the Successful Resolution Applicant ("SRA") through acquisition of 95% stake in the Company.
The SRA has filed an application before the Hon'ble NCLT seeking alignment of payment timelines under the Resolution Plan with the order of the Hon'ble National Company Law Appellate Tribunal ("NCLAT") dated August 11, 2025. The matter is presently pending adjudication before the Hon'ble NCLT. Pending adjudication of the matter, we are unable to conclusively determine whether the non-payment constitutes a default as at March 31, 2026.

b) According to the information and explanations given to us, including management representations, and based on our audit procedures, nothing has come to our attention that causes us to believe that the Company has been declared a willful defaulter by any bank, financial institution or any other lender during the year. However, we have not received independent confirmation from banks or financial institutions in this regard.

c) During the year, the Company has received unsecured loans from director aggregating to approximately Rs. 1.68 crores. Such loans are interest free.

d) In our opinion and according to the information and explanation given to us, funds raised by the company on short term basis have not been utilized for long term purpose.

e) According to the information and explanations given to us and on an overall examination of the financial statements of the company, the Company has not taken any funds from any entity or person on account of or to meet the obligation of its subsidiaries.

f) According to the information and explanations given to us, the company has not raised any loans during the year on the pledge of securities held in the subsidiaries.

10. a) The company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year, Hence, reporting under clause 3(x)(a) of the order is not applicable.

b) According to the information and explanations given to us and based on our examination of the records, the Company has made preferential allotment of equity shares during the year pursuant to resolution plan approved by the National Company Law Tribunal. In our opinion, the requirements of Section 42 and Section 62 of the Companies Act, 2013, to the extent applicable, have been complied with, considering the overriding effect of the approved resolution plan. Further, the funds raised, have been applied for the purposes for which they were raised.

11. a) No fraud by the company and no material fraud on the company has been noticed or reported during the year.

b) No report under sub-section (12) of section 143 of the Companies Act has been filed in form ADT-4 as prescribed under rule 13 of the Companies Rules 2014 with the central government, during the year and up to the date of this report.

c) As represented to us by the management, there are no whistle blower complaints received by the company during the year. However, during the year, the Company has received certain investor complaints relating to capital reduction under the approved resolution plan, all of which, as represented to us, have been resolved and no complaints remain pending as at the date of this report. We have considered these matters in the course of our audit.

12. In our opinion, the Company is not a Nidhi Company. Therefore, the provisions of clause 3 (xii) of the Order are not applicable to the Company.

13. In our opinion, and according to the information and explanation given to us, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details have been disclosed in the Financial Statements as required by the applicable accounting standards.

14. a) In our opinion and according to the information and explanations given to us, the Company is required to have an internal audit system under Section 138 of the Companies Act, 2013. The Company has represented to us that such an internal audit system exists and is commensurate with the size and nature of its business.

    b) As informed to us, the Company has an internal audit system, and internal audit was conducted during the year.

15. According to the information and explanations given to us, the Company has entered into non-cash transactions with a related party by way of book adjustments, which involve persons connected with the directors of the Company. Based on the audit procedures performed and the review of relevant documents, such transactions appear to be in compliance with the provisions of Section 192 of the Companies Act, 2013.

16. a) In our opinion, the company is not required to be registered under section 45 IA of the Reserve Bank of India Act, 1934 and accordingly, the provisions of clause a), b) c) of the Order are not applicable to the Company and hence not commented upon.
    b) As informed to us there is no core Investment Company within the group, hence provisions of the clause not applicable.

17. The company have incurred cash loss during the year as well as in the immediately preceding financial year.

18. There have been no resignations of the statutory auditors of the company during the year.

19. According to the information and explanations given to us and based on our examination of records, the Successful Resolution Applicant ("SRA") has not made payments aggregating to ₹21.50 crore towards instalments stipulated under the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT"). Further, funds aggregating to approximately ₹18.81 crore, required to be infused by the SRA under the Resolution Plan, had not been brought in within the stipulated timelines as at March 31, 2026.

    The SRA has filed an application before the Hon'ble NCLT seeking alignment of payment timelines under the Resolution Plan with the order dated August 11, 2025 passed by the Hon'ble National Company Law Appellate Tribunal ("NCLAT"). The matter is presently pending adjudication before the Hon'ble NCLT.

    Based on our examination of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, and other information accompanying the financial statements, nothing has come to our attention which causes us to believe that any material uncertainty exists as on the date of this report indicating that the Company is not capable of meeting its liabilities existing at the balance sheet date as and when they fall due within a period of one year from the balance sheet date.

However, our reporting is based on facts existing as at the date of this report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date will get discharged by the Company as and when they fall due.

19 The provisions of Section 135 towards corporate social responsibility are not applicable on the company. Accordingly, the provisions of clause 3(xx) of the Order is not applicable.

20 The reporting under clause (xxi) is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. : 326370E)

Sd/-
(Rajesh Jalan)
Partner
Membership No. 065792
(UDIN: 26065792OCHAPE6553)

Place : Kolkata
Date : 27th April, 2026

"Annexure B" to the Independent Auditor's Report of even date on the Financial Statements of **M/s ANCHAL ISPAT LIMITED** Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of AANCHAL ISPAT LIMITED ("the Company") as of March 31, 2026 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India". These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

Because of the matters described in our main paragraphs and notes to the accounts, the Company needs to further strengthen its internal financial controls system over financial reporting of the Company

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Basis for Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India"

Other matters

Without modifying our opinion, we draw attention to the fact that certain control processes relating to documentation and monitoring of advances, recoverability assessment of receivables, inventory management, maintenance of supporting records and periodic review of long outstanding balances require further strengthening. Management has represented that corrective measures are being undertaken as part of implementation of the approved Resolution Plan and strengthening of governance processes.

During the course of our audit, we observed certain areas requiring strengthening of internal financial control processes relating to documentation, confirmation and monitoring of receivables and advances, inventory management controls and review of long outstanding balances. However, based on audit procedures performed by us, such matters did not result in a material weakness in the internal financial controls over financial reporting as at March 31, 2026.

Our opinion is to be read together with the Other Matter paragraph above relating to areas where internal control processes require further strengthening.

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. : 326370E)

Sd/
(Rajesh Jalan)
Partner
Membership No. 065792
(UDIN: 26065792OCHAPE6553)

Place: Kolkata
Date : 27th April, 2026

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866
Registered Office: Chamrail, NH- 6, Howrah-711114
Email: info@aanchalispat.com, Tel: 03212-246121,

Balance Sheet as at 31st March, 2026

(` in Lakhs)

	Particulars	Note No.	As at March 31st, 2026	As at March 31st, 2025
A	**ASSETS**			
1	**Non-current assets**			
	(a) Property, Plant and Equipment	2	2,354.03	2,391.31
	(b) Capital Work in Progress	2(c)	47.82	47.82
	(c) Financial Assets			
	(i) Investments	3	13.65	15.88
	(ii) Other Financial Assets	4	0.50	0.50
	(d) Deferred Tax Assets (Net)		1,327.75	1,399.00
	Total-Non-current assets		**3,743.75**	**3,854.52**
2	**Current assets**			
	(a) Inventories	5	932.70	962.29
	(b) Financial Assets			
	(i) Trade receivables	6	1,011.43	562.30
	(ii) Cash and cash equivalents	7	217.23	23.83
	(iii) Bank Balances other than (iii) above	8	386.58	319.65
	(iv) Others	9	-	-
	(c) Current Tax Assets(Net)	10	21.90	13.32
	(d) Other current assets	11	577.66	148.49
	Total-Current assets		**3,147.50**	**2,029.87**
	TOTAL ASSETS		**6,891.25**	**5,884.39**
B	**EQUITY AND LIABILITIES**			
	EQUITY			
	(a) Equity Share capital	12	283.33	2,085.38
	(b) Other Equity	13	536.02	(1,740.26)
	Total-Equity		**819.36**	**345.12**
	LIABILITIES			
1	**Non-current liabilities**			
	(a) Financial Liabilities			
	(i) Borrowings		-	-
	(ii) Other Financial Liabilities	14	2,600.00	3,300.00
	(b) Provisions	15	33.89	33.08
	Total-Non-current liabilities		**2,633.89**	**3,333.08**
2	**Current liabilities**			
	(a) Short-term borrowings			
	(a) Financial Liabilities			
	(i) Borrowings	16	168.90	-
	(ii) Trade payables			
	(a) total outstanding dues of micro enterprises and small enterprises	17	49.37	6.94
	(b) total outstanding dues of creditors other than micro enterprises and small enterprises.	17	488.17	265.03
	(iii) Other Financial Liabilities	18	2,124.93	1,424.93
	(b) Other current liabilities	19	601.09	505.31
	(c) Provisions	20	5.55	3.98
	Total-Current liabilities		**3,438.00**	**2,206.20**
	TOTAL EQUITY AND LIABILITIES		**6,891.25**	**5,884.39**

Significant Accounting Policies and Notes to Accounts **1 to 46**
The accompanying notes are an integral part of the financial statements.

For and on behalf of Board

FOR RAJESH JALAN & ASSOCIATES
Chartered Accountants
Firm Registration No: 326370E

	Sd/-	**Sd/-**
	Mukesh Goel	**Manoj Goel**
Sd/-	**Managing Director**	**Director**
[Rajesh Jalan]	**DIN: 00555061**	**DIN: 00554986**
Partner		
ICAI Membership No. 065792		
Kolkata, 27th April, 2026	**Sd/-**	**Sd/-**
UDIN- 26065792OCHAPE6553	**Mukesh Agarwal**	**Puspendu Kayal**
	Chief Financial Officer	**Company Secretary**

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispat.com, Tel: 03212-246121,

Profit and Loss for the Year ended 31st March, 2026

(` in Lakhs)

	Particulars	Note No.	For the year ended 31st March, 2026	For the year ended 31st March, 2025
	INCOME			
I	Revenue from operations	21	9,876.32	15,113.04
II	Other income	22	252.37	17.09
III	**Total Income (I+II)**		**10,128.69**	**15,130.13**
IV	**EXPENSES**			
	Cost of materials consumed	23	8,206.04	14,347.88
	Purchase of Stock in Trade	-	277.11	-
	Changes in inventories of finished goods and woork in progress	24	132.93	173.80
	Employee benefits expense	25	258.03	233.84
	Finance costs	26	2.93	1.56
	Depreciation and amortization expense	2	61.54	64.31
	Other expenses	27	917.82	844.12
	Total expenses (IV)		**9,856.40**	**15,665.51**
V	**Profit/(Loss) before exceptional items and tax (V) (III-IV)**		**272.29**	**(535.38)**
VI	**Exceptional items (VI)**		-	1,255.38
	Liability Written off		-	(3,938.29)
	Irrecoverable dues written off		-	5,086.80
	CIRP Cost		-	106.87
VII	**Profit/(Loss) before tax (VII) (V-VI)**		**272.29**	**(1,790.76)**
VIII	**Tax expense: (VIII)**			
	Current tax/MAT		-	-
	Deferred tax		70.21	(450.53)
IX	**Profit/(Loss) for the year (IX) (VII-VIII)**		**202.08**	**(1,340.23)**
X	Other Comprehensive Income / (Expenses)(net of tax)			
	A. (i) Items that will not be reclassified to profit or loss			
	Remeasurements of the defined benefit plans		6.93	7.04
	(ii) Income tax relating to items that will not be reclassified to profit or loss		(1.74)	(1.77)
	B. (i) Items that will be reclassified to profit or loss			
	Effective portion of gains / (losses) on Fair Value of Investment		4.13	3.85
	(ii) Income tax relating to items that will be reclassified to profit or loss		(1.04)	(0.97)
	Total-Other Comprehensive Income (net of tax) (X)		**8.28**	**8.14**
XI	**Profit/Loss and Other Comprehensive Income (IX-X)**		**210.36**	**(1,332.09)**
	Earnings per equity share			
	[Nominal Value per share: Rs. 10 (2023-24: Rs. 10)]			
	Basic - Rs.		**7.13**	**(6.43)**
	Diluted - Rs.		**7.13**	**(6.43)**

Significant Accounting Policies and Notes to Accounts **1 to 46**

The accompanying notes are an integral part of the financial statements.

This is the Statement of Profit and Loss referred to in our report of even date.

For and on behalf of Board

FOR RAJESH JALAN & ASSOCIATES
Chartered Accountants
Firm Registration No: 326370E

Sd/-
[Rajesh Jalan]
Partner
ICAI Membership No. 065792
Kolkata, 27th April, 2026
UDIN- 26065792OCHAPE6553

Sd/-
Mukesh Goel
Managing Director
DIN: 00555061

Sd/-
Manoj Goel
Director
DIN: 00554986

Sd/-
Mukesh Agarwal
Chief Financial Officer

Sd/-
Puspendu Kayal
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866
Registered Office: Chamrail, NH- 6, Howrah-711114
Email: info@aanchalispat.com, Tel: 03212-246121,

Cash Flow Statement as on 31st March, 2026

(` in Lakhs)

Particulars	As at March 31st, 2026	As at March 31st, 2025
A. CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit before Tax	**272.29**	**(1,790.76)**
Adjustment For:		
Depreciation and amortisation expenses	61.54	64.31
Interest Income	(21.09)	(16.74)
Finance Cost	2.93	1.56
Irrecoverable balance Written off	-	5,086.80
Excess Provision Written Off	-	(269.22)
Fair Value Gain: Assenting Financial Creditor	-	(3,669.07)
Operating Profit before working capital changes	**315.67**	**(593.12)**
Adjustment for increase/decrease in operating assets		
Inventory	29.59	215.54
Trade Receivables	(449.13)	0.22
Other Financial Assets	-	65.74
Other Non Current Assets	-	-
Other Current Assets	(415.85)	579.36
Adjustments for increase/decrease in operating liabilities		
Trade Payable	265.57	28.81
Other Non-Financial Liabilities	95.78	(372.37)
Short Term Provisions	1.57	(185.36)
Long Term Provisions	0.81	6.81
Cash Generated from operations:	**(156.01)**	**(254.38)**
Direct Taxes Paid	(21.90)	(13.32)
Net Cash Generated from Operating Activities (A)	**(177.91)**	**(267.70)**
B. CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipments (Net)	(24.26)	-
Interest Received	21.09	16.74
Net Cash Used in Investing Activities (B)	**(3.17)**	**16.74**
C.CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from issuance of Share Capital	269.07	-
Borrowings (Net)	168.90	(16.99)
Investment	6.37	-
Finance Cost	(2.93)	(1.56)
Net Cash Generated/used in Financing Activities (C)	**441.40**	**(18.55)**
Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	**260.33**	**(269.51)**
Opening Cash & Cash Equivalens	**343.48**	**612.99**
Closing Cash & Cash Equivalents	**603.81**	**343.48**
* Comprises:		
(a) Cash in Hand	7.21	0.03
(b) Balance with banks		
(i) In Current Accounts	14.15	3.62
(ii) In Deposits Accounts	582.45	339.83
	603.81	**343.48**

* As defined in INDAS 7 Cash Flow Statements

Notes:

(i) The Cash Flow Statement refelects the combined cash flows pertaining to continuing and discounting operations.

(ii) Previous Year's figures have been recast/restated where necessary

See accompanying notes forming part of financial statements 1 to 46

For and on behalf of Board

FOR RAJESH JALAN & ASSOCIATES
Chartered Accountants
Firm Registration No: 326370E

Sd/-
[Rajesh Jalan]
Partner
ICAI Membership No. 065792
Kolkata, 27th April, 2026
UDIN- 26065792OCHAPE6553

Sd/-
Mukesh Goel
Managing Director
DIN: 00555061

Sd/-
Manoj Goel
Director
DIN: 00554986

Sd/-
Mukesh Agarwal
Chief Financial Officer

Sd/-
Puspendu Kayal
Company Secretary

1) NOTES AND SIGNIFICANT ACCOUNTING POLICIES

(I) General Corporate Information

M/s AANCHAL ISPAT LIMITED (the company) is a public limited company domiciled in India and incorporated under the provisions of the Companies Act, 1956. The shares of the company are listed on Bombay Stock Exchange. The company caters to domestic markets only. The company has been incorporated with the object of manufacturing of Mild Steel TMT Re-bars, Structural Re-bars, Round and other Sectional products.

The Company also engages in trading of Mild Steel Billets, Cement and Clinker and TMT and Structural Re-Bars.

(II) Statement of compliance

Standalone financial statements have been prepared in accordance with accounting principles generally accepted in India including Indian Accounting Standard (Ind AS) prescribed under the section 133 of the Companies Act.2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirement of Division II of Schedule III of the Companies Act 2013, as applicable to standalone financial statement.

(III) Basis of preparation and presentation

These financial statements of the Company are prepared under the historical cost except for certain financial instruments that are measured at fair value at end of each reporting period. Historical cost is generally based on fair value of the consideration given in exchange for goods and services

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

In addition, for financial reporting purposes, fair value measurements are categorised in to Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included in Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability

The Financial Statements is presented in INR and all values are rounded to the nearest lakhs (upto two decimal) except when otherwise stated.

(IV) Use of Estimates

The preparation of separate financial statements in conformity with the recognition and measurement principles of Ind AS requires the management of the Company to make estimates and assumptions that affect the reported balances of assets and liabilities, disclosures relating to contingent liabilities as at the date of the separate financial statements and the reported amounts of income and expense for the periods presented. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected. Future results could defer due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known/materialise.

(V) Revenue Recognition

(i) Sale of goods

Revenue from the sale of goods is recognised when the goods are delivered and titles have been passed, at which time all the following conditions are satisfied:

- The Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
- The Company retains neither continuing managerial involvement to the degree usually associated with ownership not effective control over the goods sold;
- The amount of revenue can be measured reliably;
- It is probable that the economic benefits associated with the transaction will flow to the Company; and
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

(ii) Dividend and Interest income

Dividend income is recognised when the company's right to receive dividend is established. Interest income is recognised on a time proportion basis taking into account the amount outstanding and the effective interest rate applicable.

(VI) Foreign currencies

Transactions in currencies other than entity's functional currency (foreign currency) are recorded at the rates of exchange prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies remaining unsettled at the end of the each reporting period are re-measured at the rates of exchange prevailing at that date.

(VII) Employee Benefits

i) Short-term benefits Short term employee benefits are recognised as an expense at the undiscounted amount in the statement of profit and loss of the year in which the related service is rendered.

ii) Defined contribution retirement benefits Payments to defined contribution retirement benefits are recognised as an expense when employees have rendered services entitling them to the contributions. Defined contribution plans are those plans where the Company pays fixed contributions to funds/schemes. Contributions are paid in return for services rendered by the employees during the year. The contributions are expensed as they are incurred in line with the treatment of wages and salaries. The liability as on the balance sheet is ascertained by an independent actuarial valuation.

iii) Defined benefit retirement benefits the cost of providing defined benefit retirement benefits are determined & recognised as per independent actuarial valuations report carried out at the end of each reporting period. The Company provides gratuity to its employees. All actuarial gains or losses are recognised in the statement of profit and loss in the period in which they occur.

(VIII) Taxation

i) Current tax

Current tax is payable based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The current tax is calculated using tax rates in accordance with the provisions of the Income Tax Act, 1961.

ii) Deferred tax

Deferred tax is recognised on "Temporary Differences" as per Ind AS 12, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantially enacted as at the reporting date. Deferred tax liabilities are recognised for all temporary differences. Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise such assets. Deferred tax assets are recognised for timing differences of other items only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right to such set off. Deferred tax assets are reviewed at each Balance Sheet date for their reliability.

iii) Minimum alternate tax

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is recognised as an asset in the balance sheet. When there is convincing evidence that the Company will pay normal income tax during the specified period and it is probable that future economic benefit associated with it will flow to the Company.

iii) Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they are relating to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

(IX) Property, Plant and equipment

a) Buildings and Roads, Plant and Equipment, Furniture and Fixtures and Vehicles held for use in the production or supply of goods or services, or for administrative purposes are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes purchase cost of materials, including import duties and non-refundable taxes, any directly attributable costs of bringing an asset to the location and condition of its intended use and borrowing costs capitalised in accordance with the Company's accounting policy.

Depreciation is recognised so as to write off the cost of assets (other than properties under construction) less their residual values over the useful lives, using the straight-line method. Depreciation of assets commences when the assets are ready for their intended use. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any changes is accounted as change in estimate on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its property, plant and equipment recognised as of April 1, 2016 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(X) Intangible assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment (if any) losses. Amortisation is recognised over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquire separately are carried at cost less accumulated impairment losses. Estimated useful lives of the intangible assets are as follows:

An intangible asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of intangible assets is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its intangible assets recognised as of April 1, 2015 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(XI) Impairment of assets

The carrying values of assets/cash generating units at each balance sheet date are reviewed for impairment. If any indication of impairment exists, the recoverable amount of such assets is estimated and impairment is recognised, if the carrying amount of these assets exceeds their recoverable amount. The recoverable amount is the greater of the net selling price and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment loss recognised for an asset in earlier accounting periods no longer exists or may have decreased such reversal of impairment loss is recognised in the Statement of Profit and Loss.

(XII) Inventories

Raw materials, work-in-progress and finished products are valued at lower of cost and net realisable value after providing for obsolescence and other losses, where considered necessary and stores and Spares are valued at cost less write off for obsolescence. Cost includes purchase price, non refundable taxes and duties and other directly attributable costs incurred in bringing the goods to the point of sale. Work-in-progress and finished goods include appropriate proportion of overheads and, where applicable, excise duty. Net realisable value is the price at which the inventories can be realised in the normal course of business after allowing for the cost of conversion from their existing state to a finished condition and for the cost of marketing, selling and distribution.

Stores and spares are valued at cost comprising of purchase price, non refundable taxes and duties and other directly attributable costs after providing for obsolescence and other losses, where considered necessary.

(XIII) Provisions, Contingent liabilities and Contingent assets

(i) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses. Provisions are not discounted to their present value are measured at the management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

(ii) **Contingent liabilities and assets**

Contingent liability is a possible obligation that arises from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or is a present obligation that arises from past events but is not recognised because either it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or a reliable estimate of the amount of the obligation cannot be made. Contingent liabilities are disclosed and not recognised. In the normal course of business, contingent liabilities may arise from litigation and other claims against the company. There are certain obligations which management has concluded, based on all available facts and circumstances, are not probable of payment or are very difficult to quantify reliably, and such obligations are treated as contingent liabilities and disclosed in the notes but are not reflected as liabilities in the financial statements. Although there can be no assurance regarding the final outcome of the legal proceedings in which the company is involved, it is not expected that such contingencies will have a material effect on its financial position or profitability.

(XIV) Foreign exchange gain and losses

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognised in profit or loss.

(XV) Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, Cash and cash equivalents includes cash on hand and short term deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(XVI) Trade and other payables

These amounts represent liabilities for goods and services received by the Company prior to the end of reporting period which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost.

(XVII) Borrowing costs

Borrowing costs that are attributable to the acquisition or construction of qualifying assets are capitalized as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to Profit and Loss account.

(XVIII) Earnings per share

Basic earnings per share are computed by dividing the profit after tax before other comprehensive income by the weighted average number of equity shares outstanding during the financial year. Diluted earnings per share are computed by dividing the profit after tax by the weighted average number of equity and dilutive equity equivalent shares outstanding during the year.

XIX) Events Occurring After Balance Sheet Date

Assets and liabilities are adjusted for events occurring after balance sheet date that provide additional evidence to assist the estimation of amounts relating to condition existing at the balance sheet date.

XX) Net Profit or Loss for the Period, Prior Period Items, and Changes in Accounting Policies

Net profit or loss for the period comprises all items of income and expense recognized during the reporting period in accordance with applicable Indian Accounting Standards (Ind AS).
Prior period errors arising from omissions, misstatements, mathematical mistakes, mistakes in application of accounting policies, oversight or fraud are accounted for in accordance with Ind AS 8 by restating

comparative figures of prior periods or by adjusting opening balances of assets, liabilities and equity, wherever required.

Changes in accounting policies are applied retrospectively unless otherwise required by an Ind AS. Changes in accounting estimates are recognized prospectively in the Statement of Profit and Loss in the period of change and future periods, if affected.

Material items of income and expense are disclosed separately when relevant for explaining the financial performance of the Company.

XXI) Accounting for Government Grants

Government grants are accounted for in accordance with Ind AS 20.
Government grants are recognized when there is reasonable assurance that:

- the Company will comply with the conditions attached to the grants; and
- the grants will be received.

Government grants related to income are recognized in the Statement of Profit and Loss on a systematic basis over the periods in which the Company recognizes as expenses the related costs for which the grants are intended to compensate.

Government grants relating to acquisition of property, plant and equipment are recognized as deferred income and are credited to the Statement of Profit and Loss on a systematic basis over the useful life of the related asset.

Government grants in the nature of promoters' contribution are recognized in equity where such grants are provided with reference to the total investment in the undertaking or by way of contribution towards total capital outlay.

Non-monetary government grants are recognized at fair value or at nominal value where fair value cannot be reliably measured.

XXII) Investments

Investments and other financial assets are accounted for in accordance with Ind AS 109.

Initial Recognition
Financial assets are recognized when the Company becomes a party to the contractual provisions of the instrument and are initially measured at fair value. Transaction costs directly attributable to acquisition of financial assets, other than those classified at Fair Value Through Profit or Loss (FVTPL), are added to the fair value on initial recognition.

Classification of Financial Assets
Financial assets are subsequently classified into the following categories:

- Financial assets measured at Amortized Cost;
- Financial assets measured at Fair Value Through Other Comprehensive Income (FVTOCI); and
- Financial assets measured at Fair Value Through Profit or Loss (FVTPL).

The classification depends on:
- the Company's business model for managing the financial assets; and
- the contractual cash flow characteristics of the financial asset.

Financial Assets at Amortized Cost
A financial asset is measured at amortized cost if:
- the asset is held within a business model whose objective is to hold assets for collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI).

Such assets are subsequently measured using the Effective Interest Rate (EIR) method.

Financial Assets at FVTOCI
A financial asset is measured at FVTOCI if:
- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual cash flows meet the SPPI criterion.

Changes in fair value are recognized in Other Comprehensive Income (OCI).
For equity instruments not held for trading, the Company may make an irrevocable election at initial recognition to present subsequent changes in fair value in OCI.

Financial Assets at FVTPL
Financial assets that do not meet the criteria for amortized cost or FVTOCI are measured at FVTPL.
Fair value changes are recognized in the Statement of Profit and Loss.

Impairment of Financial Assets
The Company recognizes impairment loss allowance using the Expected Credit Loss (ECL) model for financial assets measured at amortized cost and FVTOCI.

Derecognition
A financial asset is derecognized when:
- contractual rights to receive cash flows expire; or
- the financial asset is transferred and the transfer qualifies for derecognition.

Gain or loss on derecognition is recognized in the Statement of Profit and Loss.

Investments in Equity Instruments
Investments in equity instruments are measured at fair value at each reporting date. Fair value changes are recognized either in OCI or Statement of Profit and Loss depending upon the classification elected by the Company.

Notes to financial statements for the year ended 31st March, 2026

Note No: 2

Property, Plant & Equipment (` in Lakhs)

Particulars	Land	Plant & Machinery (20 Years)	Plant & Machinery (15 Years)	Factory Shed & Building	Furniture & Fixtures	Office Equipments	Computers & Peripherals	Motor Vehicle	Motor Cycle	Total Tangible Assets
Cost or Deemed Cost										
Balance at April 1, 2024	1,492.00	822.11	6.81	894.12	124.38	33.72	32.06	75.31	5.42	3,485.94
Additions	-	-	-	-	-	-	-	-	-	-
Revaluation	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2025	**1,492.00**	**822.11**	**6.81**	**894.12**	**124.38**	**33.72**	**32.06**	**75.31**	**5.42**	**3,485.94**
Additions	-	1.46	-	22.80	-	-	-	-	-	24.26
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2026	**1,492.00**	**823.57**	**6.81**	**916.92**	**124.38**	**33.72**	**32.06**	**75.31**	**5.42**	**3,510.20**
Accumulated Depreciation										-
Balance at April 1, 2024	-	512.14	5.33	277.73	107.66	31.43	30.31	62.62	3.10	1,030.32
Depreciation expenses		28.09	0.46	27.25	2.68	0.35	0.43	4.54	0.50	64.31
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2025	**-**	**540.23**	**5.80**	**304.98**	**110.34**	**31.78**	**30.74**	**67.16**	**3.59**	**1,094.63**
Depreciation expenses		28.08	0.08	27.72	2.54	0.13	0.12	2.36	0.50	61.54
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2026	**-**	**568.32**	**5.88**	**332.70**	**112.88**	**31.92**	**30.86**	**69.52**	**4.09**	**1,156.16**
Carrying Amount										-
Balance at April 1, 2024	1,492.00	309.97	1.48	616.39	16.71	2.29	1.75	12.69	2.32	2,455.61
Additions	-	-	-	-	-	-	-	-	-	-
Disposals		-	-		-	-	-	-	-	-
Depreciation	-	28.09	0.46	27.25	2.68	0.35	0.43	4.54	0.50	64.31
Balance at March 31, 2025	**1,492.00**	**281.87**	**1.02**	**589.14**	**14.04**	**1.94**	**1.32**	**8.15**	**1.82**	**2,391.31**
Additions	-	1.46	-	22.80	-	-	-	-	-	24.26
Disposals		-	-		-	-	-	-	-	-
Depreciation	-	28.08	0.08	27.72	2.54	0.13	0.12	2.36	0.50	61.54
Balance at March 31, 2026	**1,492.00**	**255.25**	**0.94**	**584.22**	**11.49**	**1.81**	**1.20**	**5.80**	**1.33**	**2,354.03**

b. Title Deeds of all Immovable properties are in the name of the Companies.

c. Capital Work in Progress aging schedule :-

CWIP	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress				47.82	**47.82**
Projects temporarily suspended	-	-	-	-	-

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Notes to financial statements for the year ended 31st March, 2026

Note No. 3
Investments

(Unsecured , Considered good unless state otherwise)	31st March, 2026	(` in Lakhs) 31st March, 2025
Investment in Equity Instruments (Quoted):-		
Investment in Equity Shares (KVB 3600 Shares)- FMV	10.41	6.27
(Cost of Investment -2.43 lakhs)		
Other (Unquoted)		
Investment in Gold Bond	-	6.37
Gold & Silver	3.24	3.24
	13.65	**15.88**

Note: Market Value of Quated Shares as on 31.03.2026 is Rs. 10.41 lakhs and 31.03.2025 is Rs. 6.27 lakhs

Note No. 4
Other Financial Assets

	31st March, 2026	31st March, 2025
Security Deposit	0.50	0.50
	0.50	**0.50**

Note No. 5
Inventories

	31st March, 2026	31st March, 2025
(a) Raw Materials	83.49	22.63
(b) Finished Goods	264.34	458.97
(c) Stores and Spares	523.17	480.68
(d) Traded Goods	61.70	-
(At lower of cost and net realisable value)	**932.70**	**962.29**

Note No.6
Trade receivables

	31st March, 2026	31st March, 2025
Secured , considered good		
Unsecured , considered good	1,011.43	562.30
Unsecured , considered doubtful		
	1,011.43	562.30
Allowance for doubtful debts	-	-
	1,011.43	**562.30**

Notes to financial statements for the year ended 31st March, 2026

(a) For trade Receivable outstanding, following areing schedule shall be given :-

Trade Receivables ageing schedule **(` in Lakhs)**

FY 2025-26

Particulars		Undisputed Trade Receivable	Disputed Trade Receivable
Considered Good			
Less than 6 months		475.16	-
6 months -1 year		185.91	-
1-2 Years		71.40	-
2-3 years		92.14	-
More than 3 years		186.82	-
	A	**1,011.43**	**-**
Credit Impaired/High Risk			
Less than 6 months		-	-
6 months -1 year		-	-
1-2 Years		-	-
2-3 years		-	-
More than 3 years			-
	B	**-**	**-**
	Total (A+B)	**1,011.43**	**-**

FY 2024-25

Particulars		Undisputed Trade Receivable	Disputed Trade Receivable
Considered Good			
Less than 6 months		209.34	-
6 months -1 year		239.04	-
1-2 Years		112.11	-
2-3 years		1.82	-
More than 3 years			-
	A	**562.30**	**-**
Credit Impaired/High Risk			
Less than 6 months		-	-
6 months -1 year		-	-
1-2 Years		-	-
2-3 years		-	-
More than 3 years		-	-
	B	**-**	**-**
	Total (A+B)	**562.30**	**-**

Note No. 7

Cash and Cash Equivalents

	31st March, 2026	31st March, 2025
Cash and Cash Equivalent		
Balance with Bank		
On Current Accounts	14.15	3.62
Cheque In Hand	195.87	20.17
Cash In Hand	7.21	0.03
	217.23	**23.83**

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Notes to financial statements for the year ended 31st March, 2026

Note No. 8
Other Bank balances

	31st March, 2026	31st March, 2025
Balances with Banks		
On Short Term Deposit including interest accrued	339.43	319.65
(Term deposit including Accrued Interest with KVB Bank Burrabazar Branch against the performance security)		
On CC A/c (Recoverable)	47.15	
	386.58	**319.65**

Note No. 9
Others (` in Lakhs)

	31st March, 2026	31st March, 2025
Other Financial Assets		
Usecured, considered good :		
- Others	-	-
	-	-

Note No. 10
Current Tax Assets(Net) (` in Lakhs)

	31st March, 2026	31st March, 2025
TDS Receivable	21.90	13.32
	21.90	**13.32**

Note No. 11
Other Current Assets:

	31st March, 2026	31st March, 2025
Other non financial assets		
(Unsecured, considered good unless stated otherwise)		
Advance other than Capital Advances		
Advances Against Goods & Services	289.07	49.40
Advance Recoverable from BSE	23.82	-
Employee Advance	3.97	
Prepaid Expenses	1.30	3.04
Other Receivable	244.22	96.04
Balances with Government Dept:		
Income Tax Refundable (AY 2025-26)	15.27	-
	577.66	**148.49**

Notes to financial statements for the year ended 31st March, 2026

Note No. 12
SHARE CAPITAL

		31st March, 2026	31st March, 2025
			(` in Lakhs)
Authorised			
2,20,00,000	Equity shares of Rs.10 each	2,200.00	2,200.00
		2,200.00	**2,200.00**
Issued, Subscribed and Paid up			
28,33,331	Equity Shares of Rs. 10/- each fully paid up	283.33	2,085.38
		283.33	**2,085.38**

Statement of change in Equity

1

Reconciliation of the number of Equity Shares Outstanding	**31st March, 2026**	**31st March, 2025**
Balance at the beginning of the currect reporting pediod	2,08,53,750	2,08,53,750
Extinguishment of Promoter shareholding as per approve resolution plan	65,98,642	-
Reduction in Public Shareholding as per approved resolution plan	1,41,12,500	-
Preferencial allotment to SRA as per approved resolution plan	26,90,723	-
Balance at the end of the current reporting period	**28,33,331**	**2,08,53,750**

Note: Pursuant to the approved Resolution Plan sanctioned by the Hon'ble NCLT vide order dated 27.03.2025, the Company underwent restructuring of its equity share capital. The restructuring was approved by the new Board of Directors at its meeting held on 06.05.2025, for which the record date was fixed as 30.04.2025.

The Company received listing approval from BSE Limited vide its letter dated 18.09.2025. Thereafter, the Company requested the depositories to complete the corporate actions, including deletion of the entire promoter holding, reduction of public shareholding in the ratio of 1 equity share for every 100 equity shares held, and preferential allotment of 26,90,723 equity shares to the Successful Resolution Applicant.

The new ISIN of the Company, INE322R01022, was activated by NSDL on 10.10.2025. Consequently, the new paid-up equity share capital of the Company became Rs.2,83,33,310/- from previously of Rs.20,85,37,500/-.

BSE Limited granted trading approval for the restructured equity share capital of the Company on 15.12.2025, effective from 17.12.2025.

2 **Shares held by each shareholder holding more than 5 percent shares**

Name of shareholders	No. of Shares	%	No. of Shares	%	%
Mukesh Goel	2124998	75.00%	1994850	9.57%	65.43%
Manoj Goel		0.00%	1716900	8.23%	-8.23%
Maina Securities Pvt Ltd	0	0.00%	2452719	11.76%	-11.76%

3 **Shareholding of Promoters**

Shares held by promoters at the end of the year					**% Change during the year**
	31st March, 2026		**31st March, 2025**		
Promoter name	**No. of Share**	**%of total shares**	**No. of Share**	**%of total shares**	
Maina Securities Private Limited	0	0.00%	2452719	11.76%	-11.76%
Mukesh Goel	2124998	75.00%	1994850	9.57%	65.43%
Manoj Goel	0	0.00%	1716900	8.23%	-8.23%
Aanchal Cement Limited	0	0.00%	339420	1.63%	-1.63%
Monika Goel	0	0.00%	42000	0.20%	-0.20%
Rashmi Goel	0	0.00%	37753	0.18%	-0.18%
Sitaram Goel	0	0.00%	15000	0.07%	-0.07%

4 **Terms/rights attached to Equity Shares**

a. The Company has only one class of equity shares having a par value of Rs. 10 each. Each holder of one equity share is entitled to one vote per share.

b. In the event of liquidation the equity shareholders are eligible to receive the remaining assets of the Company after payment of all preferential amounts in proportion to their shareholding.

c. No Equity shares have been reserved for issue under options and contracts/commitments for the sale of shares / disinvestment as at the Balance Sheet date.

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Notes to financial statements for the year ended 31st March, 2026

Note No. 13
OTHER EQUITY

(` in Lakhs)

Particulars	Reserves and Surplus					Equity Instruments through Other Comprehensive Income	Total
	Security Premium Reserve	Capital Reserve	Revaluation Reserve	General Reserve	Retained Earning		
Balance as at 31st March,2024	1,458.68		1,798.24	36.00	(3,699.70)	3.87	(402.91)
Dividend Paid	-		-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-		-	-	-	-	-
Transfer to retained Earning	-		(1,798.24)	(36.00)	1,838.11	(3.87)	-
Other comprehensive income (Net of Tax)	-		-	-	-	2.88	2.88
Profit for the year	-		-	-	(1,340.23)	-	(1,340.23)
Balance as at 31 March,2025	**1,458.68**	**-**	**-**	**-**	**(3,201.81)**	**2.88**	**(1,740.26)**
Dividend Paid	-		-	-	-	-	-
Remeasurement of the net defined benefit liability/asset, net of tax effect	-		-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-		-	-	-	-	-
Transfer to capital Reduction	(1,458.68)	327.97	-	-	3,201.81	-	2,071.11
Other comprehensive income (Net of Tax)	-		-	-	-	3.09	3.09
Profit for the year	-		-	-	202.08	-	202.08
Balance as at 31 March, 2026	**-**	**327.97**	**-**	**-**	**202.08**	**5.97**	**536.02**

Retained Earnings: This Reserve represents the cumulative profits of the Company and effects of remeasurement of defined benefit obligations. This Reserve can be utilized in accordance with the provisions of the Companies Act, 2013.

Equity Instruments through Other Comprehensive Income: This Reserve represents the cumulative gains (net of losses) arising on revaluation of Equity Instruments measured at Fair Value through Other Comprehensive Income, net of amounts reclassified, if any, to Retained Earnings when those instruments are disposed of.

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Notes to financial statements for the year ended 31st March, 2026

Note No. 14

Other Financial Liabilities (` in Lakhs)

	31st March, 2026	31st March, 2025
Financial Creditors		
Karur Vysya Bank -Deferred Liability (Present Value)	2,600.00	3,300.00
Exchange Gain on Settlement		-
	2,600.00	**3,300.00**

Note: 1. Liability of Financial Creditor is booked as per the Order of Hona'ble NCLT dated 27.03.2025. Hence, Long term & Short term loans transfer as Other fiancial liabilities

2 Deferred Payment Structure	Deferred Amount
In Second Year	700.00
In Third Year	1,900.00
	2,600.00

3. Deferred liabilitiy of Karur Vysya Bank is Interest Free repayable by FY 2028-29

Note No. 15

Provisions

	31st March, 2026	31st March, 2025
Employee Benefits (Gratuity)	33.89	33.08
	33.89	**33.08**

Note No. 16

Borrowings

	31st March, 2026	31st March, 2025
Short term Borrowings:		
Unsecured		
From Director	168.89724	
	168.90	**-**

Notes to financial statements for the year ended 31st March, 2026

Note No 17
Trade payables

	31st March, 2026	31st March, 2025
		(` in Lakhs)
a) Total outstanding dues of micro enterprises and small enterprises	49.37	6.94
b) Others		
i) Creditors for supply and service	488.17	265.03
	537.53	**271.97**

For Trade Payables due for Payment
Trade Payables ageing schedule
FY 2025-26

Particulars	SME	Others
Undisputed		
Less than 1 year	49.37	488.17
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
A	**49.37**	**488.17**
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
B	**-**	**-**
Total (A+B)	**49**	**488.17**

FY 2024-25

Particulars	SME	Others
Undisputed		
Less than 1 year	6.94	263.57
1-2 Years	-	0.13
2-3 years	-	1.33
More than 3 years	-	-
A	**6.94**	**265.03**
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
B	**-**	**-**
Total (A+B)	**6.94**	**265.03**

Notes to financial statements for the year ended 31st March, 2026

Note No. 18
Other Financial Liabilities

	31st March, 2026	31st March, 2025
Financial Creditors		
Karur Vysya Bank	2,124.93	1,424.93
	2,124.93	**1,424.93**

Note: Payment due to financial creditor within one year as per Han'ble NCLT order dated 27.03.2025

Note No. 19
Other Current Liabilities

	31st March, 2026	31st March, 2025
Statutory Liabilities	100.77	15.05
For Expenses	18.67	15.46
CIRP cost Payable	71.95	71.95
Govt dues Payable as per NCLT Order	85.00	85.00
Operational Creditors dues as per NCLT Order	13.66	15.00
Advance against Material	11.0475	2.86
Performance Security	300.00	300.00
	601.09	**505.31**

Note No. 20
Provisions

	31st March, 2026	31st March, 2025
Employee Benefits (Gratuity)	5.55	3.98
Provision for Tax:		
Income Tax	-	-
	5.55	**3.98**

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Notes to financial statements for the year ended 31st March, 2026

Note No. 21
Revenue from operations (` in Lakhs)

	31st March, 2026	31st March, 2025
Sale of products	9,214.53	15,103.20
Sale of Services	661.79	9.84
	9,876.32	**15,113.04**

Note No. 22
Other income

	31st March, 2026	31st March, 2025
Interest Income :		
- Bank & Gold Bond	21.92	16.74
- IT Refund	0.80	-
- Late Payment	0.03	-
Shortage	0.61	0.28
Discount Received	2.64	-
Recovery of Bad Debts	226.37	-
Dividend Income	-	0.07
	252.37	**17.09**

Note No.23
Cost of Materials comsumed

	31st March, 2026	31st March, 2025
Opening Stock of Raw Materials & Consumables	503.32	545.06
Add: Purchase	8,392.08	14,306.14
Less: Valume Discount	82.70	-
Less : Closing Stock of Raw Materials	606.66	503.32
	8,206.04	**14,347.88**

Note No. 24
Changes in Inventories of Finished Goods & Work-in-Progress

	31st March, 2026	31st March, 2025
Opening Stock		
Finished Goods & Trades Goods	458.97	632.77
	458.97	**632.77**
Closing Stock		
Finished Goods & Trades Goods	326.04	458.97
	326.04	**458.97**
	132.93	**173.80**

Note No. 25
Employee benefits expense

	31st March, 2026	31st March, 2025
Salaries, Wages, Bonus and Allowances	235.89	219.68
Directors Remuneration & Sitting Fees	1.15	-
Contribution to Provident, Gratuity and other funds	10.71	9.25
Staff Welfare Expenses	7.90	4.26
Provision For Gratuity	2.38	0.66
	258.03	**233.84**

Note No. 26
Finance costs

	31st March, 2026	31st March, 2025
Interest Expenses :-		
Banks	-	-
ILC Interest	-	-
Bank Charges and ancillary borrowing Cost	2.93	1.56
	2.93	**1.56**

Notes to financial statements for the year ended 31st March, 2026

Note No. 27

Other Expenses

(` in Lakhs)	**31st March, 2026**	**31st March, 2025**
Direct Expenses		
Carriage Inward	60.50	45.12
Consumption of Stores and Spares	49.29	73.92
Electricity charges	376.08	370.57
Labour Charges including loading & unloading charges	268.11	272.25
Rates & Taxes	0.78	5.32
Security Expenses	11.49	9.87
Administrative Expenses		
Auditors Remuneration:		
Audit Fee & Tax Audit Fees	5.10	4.60
Advertisement Expense	1.24	0.98
Carriage-Out-Ward	11.72	6.40
Communication Cost	1.77	1.43
Computer Expenses	0.34	0.34
Capital Restructuring Expenses	9.94	-
Application fees of Re-listing	4.32	-
Dematerialisation Exp	1.09	0.75
Filing fees	0.66	1.86
General Expenses	15.09	7.84
Insurance	2.22	1.68
Annual Listing Expenses & Custodian Fees	4.62	5.62
Legal & Professional Fees	12.38	3.95
Lab Expenses	3.04	-
Monitoring Committee Chairman fees	10.75	-
Electrical Expenses	8.85	9.57
Evoting Services	0.23	-
Car Expenses	7.31	0.21
Other Expense	0.12	-
Printing & Stationery	0.30	0.05
Rates & Taxes	2.17	1.03
Commission & Brokerage	5.76	-
Court Fees	0.06	-
Professional Tax Company	0.03	0.03
Fee for Monitoring of Foreign Investment Limits.	-	0.10
Business Promotion	0.25	-
Rent including lease rent	10.71	10.71
Repair & Maintenance	10.67	9.69
Sundy Balance Written off	2.63	0.19
Subscription & Membership Fees	0.53	-
Donation	4.92	-
Travelling & Conveyance	12.80	0.06
	917.82	**844.12**

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Notes to the Financial Statements for the year ended 31st March, 2026

Note: 28 (i) Income tax recognised in profit or loss: **(` in lakhs)**

	For the year ended (31.03.2026)	For the year ended (31.03.2025)
Current Tax		
- In respect of current year	NIL	NIL
- In respect of prior year	NIL	NIL
Deferred Tax in respect of current year	70.21	(450.53)
Total Income tax recognised in the current year	70.21	(450.53)

28(ii) Income tax recognised in other comprehensive income:

Arising on income and expenses recognised in other comprehensive income:

(` in Lakhs)

	For the year ended (31.03.2026)	For the year ended (31.03.2025)
1. Items that will not be reclassified to profit or loss		
Re-measurement of defined benefit obligations	6.93	7.04
Income tax recognised in other comprehensive Income	(1.74)	(1.77)
2. Items that will be reclassified to profit or loss		
Effective portion of gains / (losses) on Fair Value of Investment	4.13	3.85
Income tax recognised in other comprehensive Income	(1.04)	(0.97)
Comprehensive Income Net of Tax	8.28	5.27

Note 29: Related Party Disclosure
Related Parties:

Description of relationship	Names of related parties
Ultimate Holding Company	Nil
Holding Company	Nil
Subsidiaries	Nil
Fellow Subsidiaries (to be given only if there are transactions)	Nil
Associates	Nil
Key Management Personnel (KMP)	Mukesh Goel, Managing Director Manoj Goel, Director Mukesh Kr Agarwal-CFO Puspendu Kayal-CS

Relatives of KMP	Maina Devi Goel Monika Goel Rashmi Goel Manoj Goel HUF Mukesh Goel HUF Sita Ram Goyal Sita Ram Goyal HUF
Company in which KMP / Relatives of KMP can exercise significant influence	Maina International Ltd. Maina Securities (P) Ltd. Mansa Mata International (P) Ltd. Penguin Creation Pvt Ltd Pratik Suppliers Pvt Ltd Rashi Boutique (P) Ltd Khush Suppliers (P) Ltd. Rashi Agro Snacks (P) Ltd.

(` in Lakhs)

Nature of Transaction	Related Party	Amount of Transaction	Balance as at 31st March, 2025 Dr. / (Cr.)
Remuneration to Key Managerial Personnel	Mukesh Kr Agarwal-CFO Puspendu Kayal-CS	10.00 4.29	(0.99) (0.40)
Company in which KMP / Relatives of KMP can exercise significant influence			
Sales of Goods	Maina International Ltd.	3218.65	NIL
Purchases of Goods	Maina International Ltd.	2899.74	NIL
Job Work Received	Maina International Ltd.	624.11	NIL
Sales of Goods	Mansa Mata International (P) Ltd	51.68	60.21
Purchases of Goods	Mansa Mata International (P) Ltd	20.94	NIL
Performance Security	Mukesh Goel- MD	-	(300.00)
Loan	Mukesh Goel- MD	168.90	(168.90)
Advance	Maina Securities (P) Ltd	60.10	61.27
Advance	Penguin Creation (P) Ltd	85.75	181.79
Advance	Pratik Suppliers (P) Limited	-	1.16
General Expenses	Rashi Boutique (P) Limited	2.45	19.47

Note: 30. Contingent Liability/commitment to the extent not provided for

(` in Lakhs)

	As at 31stMarch, 2026	As at 31stMarch 2025
(A) Contingent Liabilities		
(i) Unexpired Bank Guarantees	105.27	105.27

Note 31: Foreign Currency Transaction during the year:

(` in Lakhs)

	For the year ended 31 March, 2026	For the year ended 31 March, 2025
	`	`
Expenditure in foreign currency	Nil	Nil
Earnings in foreign exchange	Nil	Nil

Note 32: Deferred Tax Assets/Liability

(` in Lakhs)

	As at 31.03.2026	As at 31.03.2025
	Timing Difference	Timing Difference
Deferred Tax Assets	1329.76	1399.97
Less: Deferred Tax assets b/f	1399.97	949.43
Add: Ind AS Adjustment	0	0
Deferred Tax Provision for the year	(70.21)	450.53
Deferred Tax Provision (Prior Period)	-	-

Note 33: Additional Information to the Financial Statements pursuant to Companies Act, 2013 requirements:

33.01 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

	As at 31.03.2026 (` in Lakhs)	As at 31.03.2025 (` in Lakhs)
a). Principal amount remaining unpaid to the suppliers as at the end of the accounting year	49.37	Nil
b). Interest due thereon remaining unpaid to suppliers as at the end of the accounting year	Nil	Nil
c). Interest paid in terms of Section 16 along with the amount of payments made to suppliers beyond the appointment day during the year	Nil	Nil
d). Interest due and payable for the period of delays in making payment (Which have been paid beyond the appointment date during the year but without adding interest specified under the act)	Nil	Nil
e). The amount of interest accrued during the year for the year remaining unpaid at the end of the accounting year.	Nil	Nil

The information above has been compiled to the best of knowledge and as per the information available with the management to the extent to which parties would be identified as Micro, Small and Medium Enterprises and relied upon by the auditors.

Disclosures required under Section 22 the Micro, Small and Medium Enterprises Development Act, 2006:

The Company is in the process of identifying the suppliers, who would be covered under the Micro, Small and Medium Enterprises Development Act, 2006. In this process the Company has given notice to its vendor/suppliers to inform about whether any of them are registered under the said Act. The Company has received information about such registration from the certain vendors. Since information received from certain vendor, we have considered all other than that vendor the outstanding supplier as non MSME.

33.2 There are no amounts that are due to be transferred to the Investor Education and Protection Fund in accordance with the relevant provisions in Companies Act 2013, and accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 made there under.

33.3 Details of Benami Property held: -The company does not any Benami Property upto the end of financial year ended 31.03.2026 and no proceeding has been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

33.4 Company has not been traded or invested in Crypto currency or Virtual Currency during the financial year.

33.5 The company is having single reporting segment hence disclosure as require by the Ind-AS 108 is not applicable.

33.6 Disclosures of Loans or Advances in the nature of loans granted to promoters, directors, KMPs and the related parties (as defined under Companies Act 2013 is repayable on demand)

Type of borrower	**Amount of loan or advance in the nature of loan outstanding**		**Percentage to the total loans and advances in the nature of loan**	
	31.03.2026	**31.03.2025**	**31.03.2026**	**31.03.2025**
Promoters	NIL	NIL	NIL	NIL
Directors	NIL	NIL	NIL	NIL
KMP's	NIL	NIL	NIL	NIL
Related party	NIL	NIL	NIL	NIL
Total	NIL	NIL	NIL	NIL

33.7 The company has not been declared as a wilful defaulter by any bank of financial institution or other lender till the Financial Year 2025-26.

33.8 As per the information available with the management, the company has not entered into any transactions with the companies who have been struck off under section 248 of the Companies Act 2013 or section 560 of the Companies Act, 1956.

33.9 No Undisclosed Income has been recorded in the Books of Account for Financial Year 2025-26.

33.10 The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on the number of Layers) Rules 2017.

33.11 Analytical Ratios: -

	31st March, 2026	31st March, 2025	% of Change
1. Current Ratio (Current Assets/Current Liabilities)	0.92	0.92	0.50
2. Debt – Equity Ratio (Total Debt/Shareholder's Equity)	0.21	-	100
3. Debt Service Coverage Ratio (Earnings available for debt service/Debt Service) Earning for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc. Debt service = Interest & Lease Payments + Principal Repayments	-	-	
4. Return on Equity (ROE): (Net Profits after taxes – Preference Dividend (if any)/Average Shareholder's Equity)	0.35	(1.32)	126.25
5. Inventory Turnover Ratio (Cost of goods sold OR sales/Average Inventory) Average inventory is (Opening + Closing balance / 2)	9.90	14.30	30.74
6. Trade receivables turnover ratio (Net Credit Sales/Average Accounts Receivable) Average trade debtors = (Opening + Closing balance / 2)	12.55	4.87	(157.94)
7. Trade payables turnover ratio (Net Credit Purchases/Average Trade Payables) Average trade payables = (Opening + Closing balance / 2)	20.73	55.54	62.67
8. Net capital turnover ratio (Net Sales/Average Working Capital) Working Capital = Current Assets- Current Liabilities	(42.31)	(15.64)	(170.60)
10. EBITDA Margin (%)	3.41%	-11.41%	129.88

(Earnings before Interest Tax & Depreciation/Net sales)			
9. Operating Margin (%) (Earnings before interest and taxes less other income/Net Sales)	0.23%	-11.95%	101.94
9. Net profit ratio (%) (Net Profit/Net Sales)	2.05%	-8.87%	123.07
10. Return on capital employed (ROCE) (Earnings before interest and taxes/Capital Employed) Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability	0.08	(0.49)	115.62
11. Return on Investment (ROI) (MV at End -MV at Begin/MV at Begin)	609.88	(43.14)	1,513.72

Note: -

1. Increase in Debt Equity ratio is due to borrowing taken from Director.
2. Increase in Return on Equity, EBIDTA Margin, Operating Margin, Net Profit ratio and Return on capital is due to the profit earned by the company.
3. Inventory Turnover ratio has been decreased due to reduction in inventory level and turnover as company also engaged in job manufacturing.
4. Net Working Capital turnover ratio increased as working capital improve.
5. Since share price of the company increased, return on Investment also increased

Note 34: Reconciliation of total comprehensive income for the year ended March 31, 2026

	As at 31.03.2026 (` in lakhs)
Profit as per previous GAAP	202.08
Re classification of actuarial gains/losses, arising in respect of employee's post Employment benefit Schemes, to other Comprehensive Income (OCI)	6.93
Tax Effect	(1.74)
Effective portion of gains / (losses) on Fair Value of Investment	4.13
Tax Effect	(1.04)
Total comprehensive income under Ind AS	**210.36**

Note 35: Default in Repayments of Term Loans: -

Since the Hon'ble NCLT-approved resolution plan (vide order dated 27 March 2025), including fund infusion, operational restructuring, and cost control measures. Repayment of Dues from Bank required to be paid in accordance with Resolution Plan. Hence, it's considered to be not making any default in repayment.

Note 36: Registration of charges or satisfaction with registrar of companies

No charges or satisfaction yet to be registered with the Registrar of the Companies beyond the statutory period.

Note 37: Going Concern

The Resolution Plan was approved by the Hon'ble NCLT on 27.03.2025, and the CIRP proceedings against the Company have since been completed. As per the order of the Hon'ble NCLT, the Resolution Professional handed over the management of the Company to the Successful Resolution Applicant (SRA), Shri Mukesh Goel, on 05.04.2025 with effect from 28.03.2025. As per the approved plan, the following major restructuring steps are to be implemented: Reduction in paid-up share capital; Infusion of funds by the resolution applicant; Settlement and payment to financial creditors (banks); Settlement and payment to operational creditors: Reconstitution of the Board of Directors.

As of the date of approval of these financial statements the board of directors has been formed and reduction in share capital is completed, the implementation of the other measures is in progress. The remaining aspects of the plan will be appropriately accounted for upon completion and legal effectiveness of such actions in subsequent periods.

The Company's net worth as at 31 March 2026 remains positive. However, over the past five financial years, the Company has experienced a continuous decline in net worth due to operational losses, rising input costs, and limited cash generation. The Board of Directors and Management acknowledge this financial trend and have undertaken strategic steps as part of the NCLT-approved resolution plan (vide order dated 27 March 2025), including fund infusion, operational restructuring, and cost control measures. Successful implementation of the Resolution plan remains dependant on timely infusion of funds and settlement of liabilities. The management believes that the implementation of the resolution plan will help improve the net worth position in future periods, and hence the financial statements have been prepared on a going concern basis.

Note 38:

Pursuant to the order of the Hon'ble National Company Law Tribunal (NCLT) and the approved Resolution Plan, the New Shareholding pattern of the company is as Follows:

Shareholders	No. of Shares	% of Total Shareholding
Promoter Holding:	26,90,723	95%
Public Holding:	1,42,608	5%
Total:	**28,33,331**	**100%**

Pursuant to Rule 19A of the Securities Contracts (Regulation) Rules, 1957, read with Regulation 38 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. Further, in terms of the approved Resolution Plan, the Company was required to achieve compliance with the minimum public shareholding norms within a period of one year.

In order to comply with the aforesaid regulatory requirements, the promoter initiated an Offer for Sale (OFS) through the stock exchange mechanism in accordance with the Securities and Exchange Board of India circulars and other applicable provisions of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Accordingly, the promoter offered 5,65,725 equity shares for sale with the objective of reducing its shareholding from 94.96% to 75.00%. The Offer for Sale was conducted over two trading days, i.e., from 03.02.2026 to 04.02.2026, through the stock exchange platform.

Subsequent to the successful completion of the OFS, the promoter shareholding stood as under:

Shareholders	No. of Shares	% of Total Shareholding
Promoter Holding:	26,90,723	75%
Public Holding:	1,42,608	25%
Total:	**28,33,331**	**100%**

Note 39:
There has been a delay in payment of the first instalment of liabilities due on September 23, 2025, under the approved Resolution Plan. The delay is primarily on account of procedural timelines involved in obtaining the order of the Hon'ble NCLAT dated August 11, 2025, setting aside, inter alia, the order of the Hon'ble NCLT relating to invocation of personal guarantee. Consequently, the process of raising requisite funds from various sources, including Qualified Institutional Buyers (QIBs), has been deferred. The Successful Resolution Applicant (SRA) has formally requested via email dated to chairmen of Monitoring Committee that the due date for payment of the first instalment be considered as February 7, 2026, being 180 days from the date of the Hon'ble NCLAT order.

Further, an application has been filed by the SRA before the Hon'ble NCLT, Kolkata on December 9, 2025, seeking alignment of the due date under the Resolution Plan with the date of the Hon'ble NCLAT order. The matter is currently pending adjudication, with the next hearing scheduled for May 18, 2026.

As of now 2 instalments amounting to Rs. 21.50 crore is due as per the Resolution Plan approved by Hon'ble NCLT, Kolkata on March 27, 2025

Pending final disposal of the aforesaid application, the financial impact, if any, is not presently ascertainable. Accordingly, no adjustment has been made in the accompanying financial statements.

Note 40:
During the year, the Company has made 34.93% of total sales and 33.45% of total purchases with its sister concern, Maina International Ltd. The Company has also entered into a job work agreement with the said party, from which the entire job work income is derived to ensure optimum utilization of production capacity. All the transaction are done at arm's length prices with approval of committee and board.

Note 41:
During the year, the Company has recognised income on account of recovery of bad debts previously written off of Rs. 226.37 lakhs.

Note 42:
42.01 The Company has not recognised any Expected Credit Loss (ECL) on trade receivables under Ind AS 109 – Financial Instruments, as the management has assessed that:
Trade receivables outstanding as at the reporting date primarily comprise parties with a proven credit history and sound financial standing. All receivables considered doubtful or non-recoverable have already been fully written off during the year. The remaining receivables are considered to be recoverable in full and do not carry any significant credit risk.

41.02 The Company had undergone Corporate Insolvency Resolution Process (CIRP) in an earlier period, pursuant to which a resolution plan was approved by the Hon'ble NCLT Kokata on 27.03.25. As part of the CIRP process, valuation of assets was carried out for the purposes of insolvency resolution.

Management has considered the CIRP valuation as an external indicator of impairment. However, such valuation was determined under conditions specific to insolvency and does not represent the value of assets under a going concern basis. The Company continues to operate as a going concern. Management has performed an assessment of recoverability of its assets based on a combination of qualitative and quantitative factors, including:

-Current and expected operating performance
-Recent financial results and cash flow trends

-Internal budgets and business plans
-Industry outlook and market conditions

Based on the above assessment, management believes that the recoverable amount of the assets / cash-generating units is higher than their carrying amount.

Accordingly, based on the assessment carried out in accordance with the expected credit loss model prescribed under Ind AS 109, no provision for impairment is considered necessary as at the reporting date.

42.03 The Company continues to follow the cost model for Property, Plant and Equipment as per Ind As 16- Property, Plant & Equipment. Management believes that the assumptions used in the assessment are reasonable and supportable in the current circumstances. The Company continue to monitor indicators of impairment in subsequent periods.

The Company's leasing arrangements consist solely of short-term leases (i.e., leases with a lease term of 12 months or less), primarily for equipment.

42.04 In accordance with the recognition exemption under paragraph 5 of Ind AS 116 – Leases, the Company has elected not to recognize right-of-use assets and lease liabilities for these short-term leases.

Lease payments associated with short-term leases are recognized as an expense on a straight-line basis over the lease term.
The total lease expense recognized in the Statement of Profit and Loss for the year ended 31st March 2026 is ₹ 10.71 lakhs

42.05 During the year, reclassification and remeasurement of a quoted investment has been done from amortised cost to fair value in accordance with Ind AS 109. As a result of which gain of Rs. 4.13 lakhs have been arising which has been shown under "other comprehensive income" in the Profit & Loss account.

Note 43:
The Company was admitted into the Corporate Insolvency Resolution Process ("CIRP") under the Insolvency and Bankruptcy Code, 2016 and the Resolution Plan approved by the Hon'ble National Company Law Tribunal has been implemented. Pursuant thereto, BSE Limited granted in-principle listing approval on 18 September 2025 and trading approval on 15 December 2025, and trading in the equity shares commenced on 17 December 2025. Further, in terms of BSE Exchange Notice No. 20251226-29 dated 23 December 25, the equity shares of the Company have been placed under the surveillance framework for IBC companies and categorized under 'IBC / IRP Stage-I' w.e.f. 30.03.2026, due to various measures for security under IBC

Note 44:
As part of the CIRP process, the Company received ₹3.00 crore from Mr. Mukesh Goel, the successful Resolution Applicant, such amount is separately held by the company in the form of Fixed deposit shown under "Bank Balance other than (ii) bank balance"

Upon approval of the resolution plan by the Hon'ble NCLT vide order dated 27 March 2025, this amount is to be adjusted against the implementation obligations under the approved resolution plan. As on 31 March 2025, the amount continues to be disclosed under "Other current Liabilities" pending formal allocation in line with the resolution plan execution.

Note 45:
Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the Current year's classification / disclosures.

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46. Earning Per Shares

Year Ended 31.03.2026	**Continuing Operations**				**Discontinuing Operations**				**Total Operations**			
	Before Extraordinary and Exceptional Items		**After Extraordinary and Exceptional Items**		**Before Extraordinary and Exceptional Items**		**After Extraordinary and Exceptional Items**		**Before Extraordinary and Exceptional Items**		**After Extraordinary and Exceptional Items**	
	Basic	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	2,02,07,798	2,02,07,798	2,02,07,798	2,02,07,798					2,02,07,798	2,02,07,798	2,02,07,798	2,02,07,798
Weighted Average No of Shares	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331
EPS (Rs)	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**	**7.13**

46. Earning Per Shares

Year Ended 31.03.2025	**Continuing Operations**				**Discontinuing Operations**				**Total Operations**			
	Before Extraordinary and Exceptional Items		**After Extraordinary and Exceptional Items**		**Before Extraordinary and Exceptional Items**		**After Extraordinary and Exceptional Items**		**Before Extraordinary and Exceptional Items**		**After Extraordinary and Exceptional Items**	
	Basic	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**	**Basic**	**Diluted**
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)					(13,40,23,024)	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)
Weighted Average No of Shares	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750
EPS (Rs)	**(6.47)**	**(6.47)**	**(6.47)**	**(6.47)**	**0**	**0**	**0**	**0**	**(6.47)**	**(6.47)**	**(6.47)**	**(6.47)**

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