



## BUTTERFLY GANDHIMATHI APPLIANCES LIMITED

April 18, 2014

General Manager – DCS,  
Bombay Stock Exchange Ltd,  
1 Floor, P.J.Towers,  
Dalal Street,  
Mumbai – 400 001.

Dear Sir,

**Butterfly Gandhimathi Appliances Limited –Results presentation for  
Third quarter and nine months ended on 31.12.2013 (FY 2013-14)**

Enclosed please find the Company's Performance/Results presentation for the quarter/nine months period ended on 31.12.2013, incorporating an overview of the latest transaction concluded with LLM Appliances Limited on 29.03.2014.

We request you to kindly upload the above presentation on BSE website for information of our investors.

Thanking you,

Yours faithfully,  
For Butterfly Gandhimathi Appliances Limited

Executive Director-cum-Company Secretary

**Regd. Office :** 143, Pudupakkam Village, Vandalur - Kelambakkam Road, Kelambakkam - 603 103, Kancheepuram District.  
Phone : +91-44-67415590 / 91 / 93 / 94

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**Corporate Office :** E-34, II Floor, Rajiv Gandhi Salai, Egattur Village, Navalur - 603 103, Kancheepuram District.  
Phone : 044 - 4900 5100, 5120 E-mail : [butterflyho@butterflyindia.com](mailto:butterflyho@butterflyindia.com) / [butterflyco@butterflyindia.com](mailto:butterflyco@butterflyindia.com)

# BUTTERFLY GANDHIMATHI APPLIANCES LIMITED

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## RESULTS PRESENTATION

Q3 & 9MFY14  
[www.butterflyindia.com](http://www.butterflyindia.com)

*Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, fluctuations in earnings, our ability to manage growth, competitive intensity in our industry of operations including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, sufficient availability of raw materials, our ability to successfully complete and integrate potential acquisitions, liability for damages on our contracts to supply products, the success of the companies in which Butterfly Gandhimathi Appliances Ltd has made strategic investments, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Butterfly Gandhimathi Appliances Ltd may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company*

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# Company Overview



# About Us..

Leading manufacturers of Kitchen and Electrical Appliances

Market Leader in India for LPG Stoves & Table Top Wet Grinders and major supplier of Mixer Grinders & Pressure Cookers

The 'Butterfly' brand is a highly respected brand synonymous with quality

Established in 1986 by Shri V. Murugesu Chettiar – currently helmed by 2nd and 3rd generation of promoter family

Headquartered in Tamil Nadu with Pan India presence

Strong R&D focus which has led to several pioneering initiatives and continues to drive in-house development of new products

Strong Balance Sheet with continuously improving Financial Indicators

Mix of industry growth and Company initiatives has led to high double-digit growth in Revenues & profitability in the last 5 years

# Quick Facts

#1

IN INDIA  
FOR LPG STOVES  
& TABLE TOP WET GRINDERS

61%

REVENUE CAGR  
FY10-13

IN THE TOP

3

IN INDIA FOR DOMESTIC  
KITCHEN APPLIANCES

NOW PRESENT IN ALL

28

STATES IN INDIA

FY13 PAT

33

CRORE

300+

EXCLUSIVE  
DISTRIBUTORS ACROSS  
INDIA

<0.5

NET DEBT / EQUITY  
RATIO

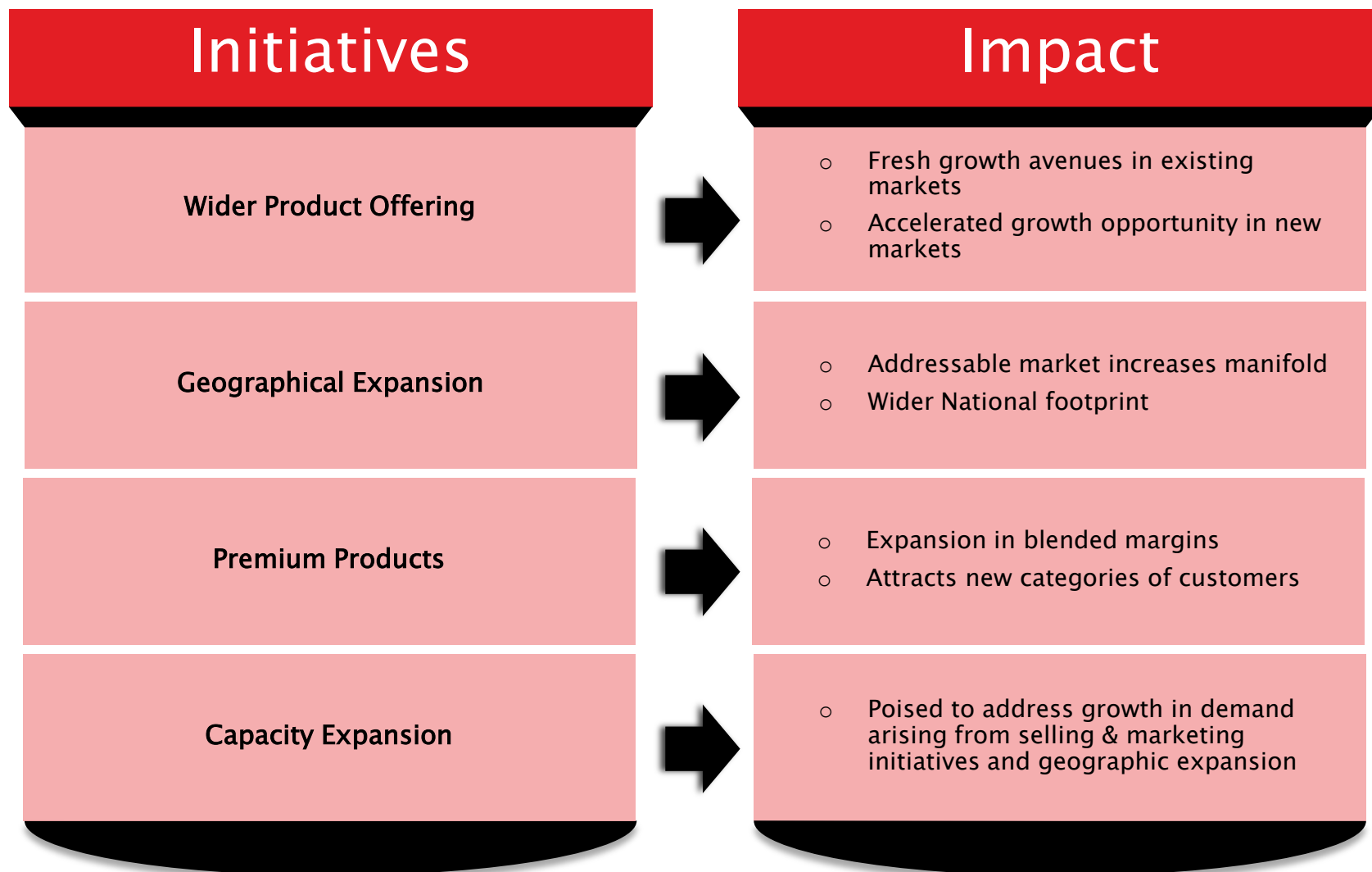
11%

OF FY13  
REVENUES FROM NON-  
SOUTH STATES

4x

EXPANSION IN PRODUCT  
CATEGORIES IN LAST 12  
MONTHS

# Growth Levers





# Key Products

Every product is manufactured on the pillars of Safety, Durability, Efficiency, Aesthetics & Reliability



LPG Stove



Mixer Grinder



Table Top Wet Grinder



Pressure Cooker

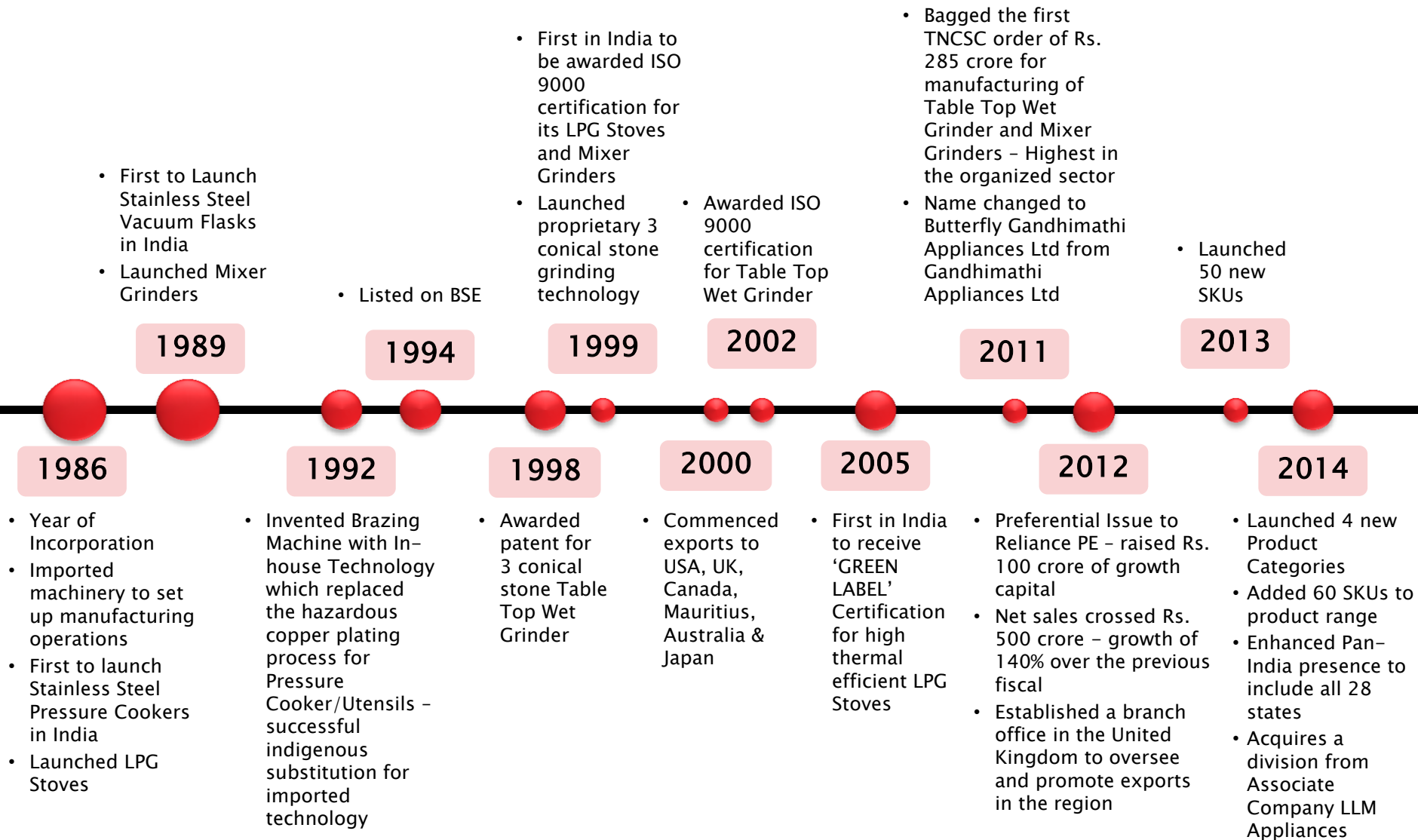


Electric Chimneys



Non Stick Cookware

# Milestones



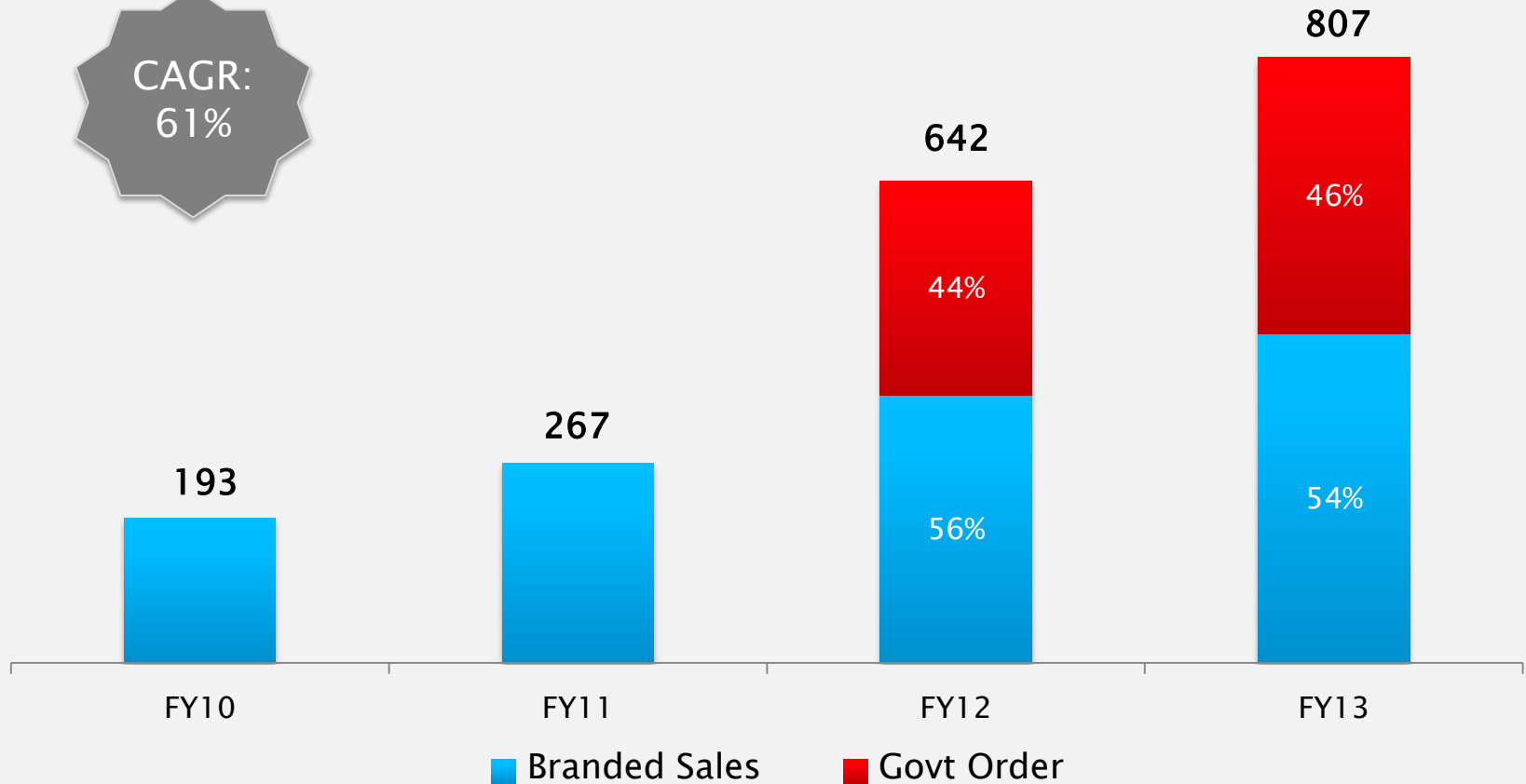
# Rapid Expansion

	2007	2009	2011	2013
Market Presence	4 <u>states</u>	6 <u>states</u>	6 <u>states</u>	9 <u>states</u>
Product Categories	3	6	6	6
SKUs	88	180	250	320
Sales Team (Personnel)	50	120	180	240
Marketing & Advertisement Spend p.a. (Rs. Cr)	2.5	8.9	15.6	50.0

# Revenue Profile

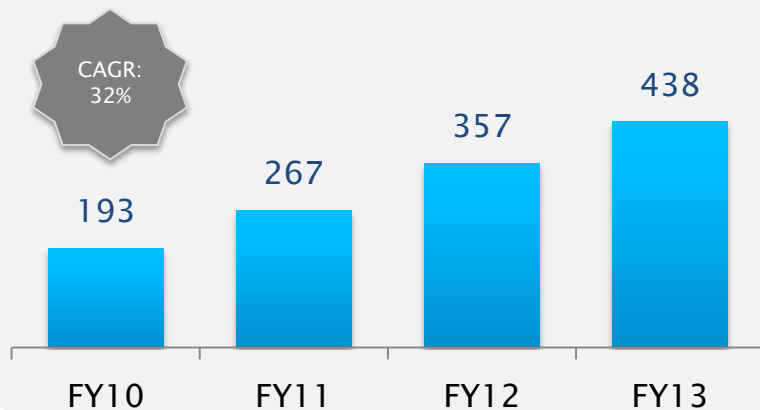
## Annual Revenue (Rs. crore)

CAGR:  
61%

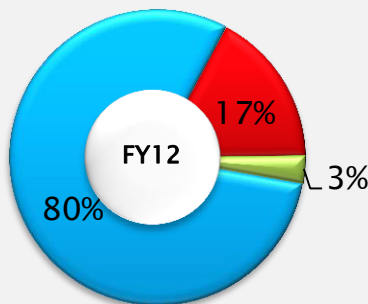


# Branded Retail Sales

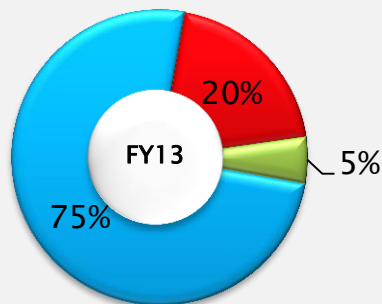
Branded Sales (Rs. crore)



Branded Product Distribution (%)



Branded Product Distribution (%)



■ Kitchen Appliances ■ Cooker/Cookware ■ Others

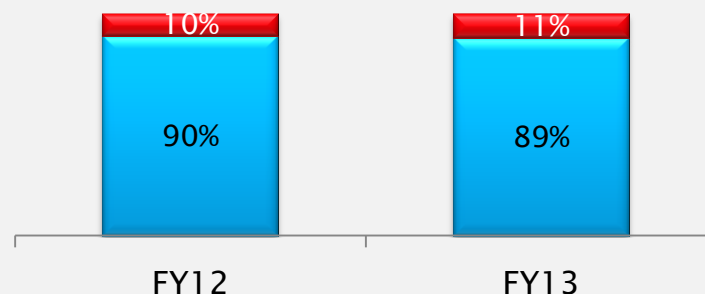
## Through Institutions

- Tie ups with Gas dealers of IOCL, BPCL and HPCL
- Customers for new gas connection are provided with co-branded products manufactured by BGMAL
- This provides the Company a ready market for primary sales at the point of Gas connections itself

## Through Retail Marketing

- Network of 300+ exclusive distributors
- Distributors supply to dealer network which is customer facing
- 3 Company retail stores in Chennai, Hyderabad and Bengaluru and one franchisee store at Pondicherry

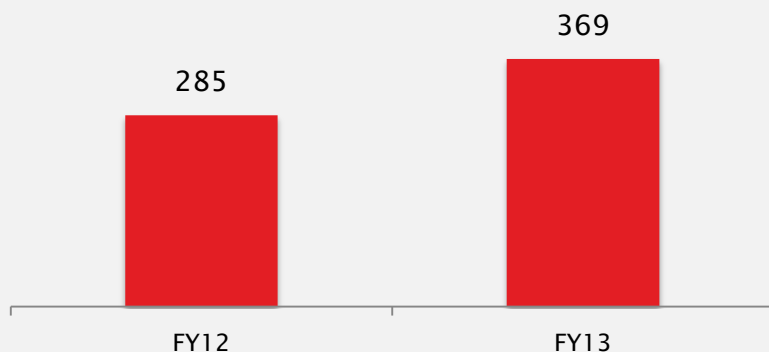
Region-wise Break-up



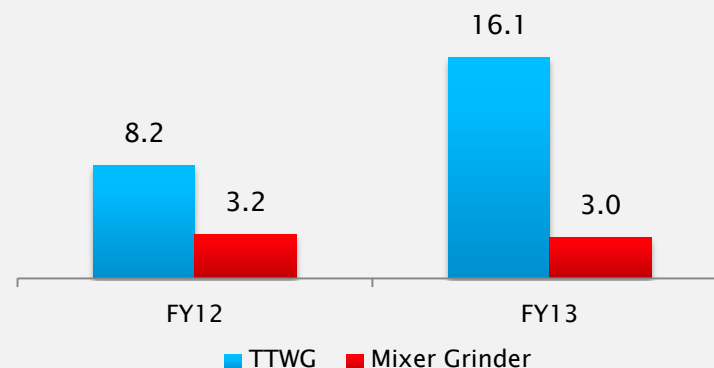
■ South ■ Non-South

# Government Orders

Government Order Sales (Rs. crore)



Products supplied (in lakh units)



- Tamil Nadu Civil Supplies Corporation floated a tender for supply of select kitchen appliances to low-income families
- From the organized sector, BGMAL won orders for the highest number of Table Top Wet Grinders & Mixer Grinders

## Benefits to BGMAL

- Economies of scale
- Increase in volumes have elevated BGMAL's manufacturing ability and delivery capabilities
- Increased number of users of the Company's products has helped to increase potential market for the Company
- Creates ready customer base for Company which will materialize at the time of product replacement or upgradation

# Strong R&D Capabilities

R&D focused Company with a demonstrated track record in innovation

1<sup>st</sup> to introduce Stainless Steel Pressure Cookers in India

1<sup>st</sup> to manufacture Stainless Steel LPG Stoves in India

1<sup>st</sup> to introduce Stainless Steel Vacuum Flasks in India which deliver enhanced Heat Retention up to 72 hours compared to 8 hours with conventional products

Invented 3 conical stone grinding technology – awarded patent in 1998

Enhanced Fuel efficiency in LPG Stoves from 50% to over 68% at present

In-house design of moulds, tools and dies has resulted in improved manufacturing efficiency

360° R&D efforts focused on product efficiency, longevity and design



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## BGMAL-LLMAL Transaction Overview

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# Transaction Summary

Butterfly Gandhimathi Appliances acquired the Domestic Kitchen and Domestic Electrical Appliances division from its Associate Company – LLM Appliances Ltd. (LLMAL) on March 29, 2014

LLMAL is engaged in the procurement / manufacturing and marketing of Domestic Kitchen and Domestic Electrical appliances under the trade name and trademark “Butterfly”

Through the acquisition, BGMAL secures the perpetual rights to the “Butterfly” brand

The acquisition immediately adds several product categories to BGMAL’s existing product portfolio

BGMAL acquired the business on a slump sale basis for a consideration of Rs.47.75 crore

The acquisition cost on capitalization, will lead to a higher rate of depreciation, which will lead to tax and cash flow benefits

BGMAL secures the right to offer the entire range of product categories in the Domestic Kitchen and Domestic Electrical Appliances division globally

# Products Added

Key Product categories acquired from the LLMAL transaction



Induction Cooktops



Electric Rice Cookers



Electric Kettle



Sandwich Maker

*Other Products including the following*

Fans

Air-coolers

Microwave Ovens

Toasters

Yogurt Makers

Water Heaters

SS Cookware

Kitchen Sinks

# Synergies / Advantages

- Rights to “Butterfly” brand in perpetuity
- Addition of several popular and high potential product categories – the entire range of electrical and kitchen appliances is now addressable by BGMAL
- Operating styles and organization culture are highly similar – expect rapid integration of acquisition
- Strengthens market position – wider offering to customers and better negotiating power with suppliers as well as distributors
- Will cross-sell product ranges across each companies sales and distribution network resulting in greater leverage of the combined network for a larger product base
- The acquired division is expected to benefit through increased volumes and faster turnaround time for inventory resulting in lower working capital intensity



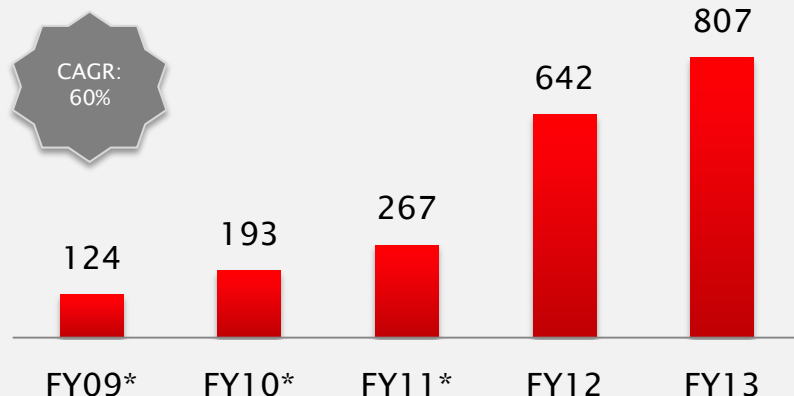
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## Financial Overview

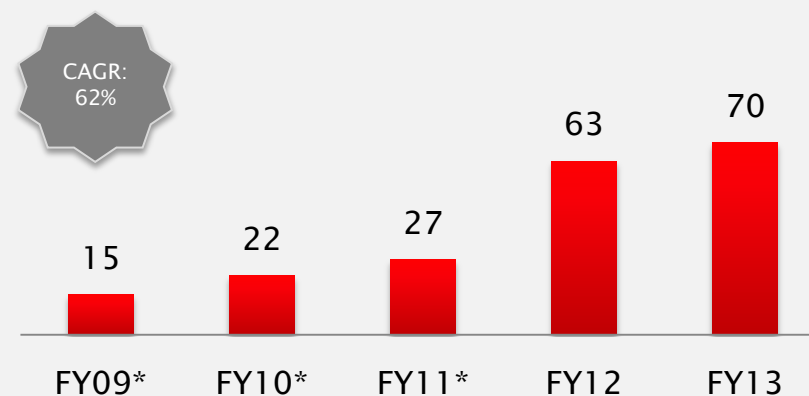


# Performance Track Record – Annualized

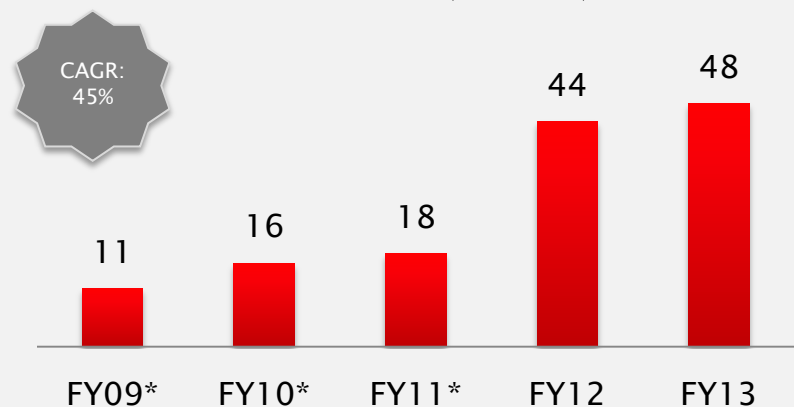
Total Revenue (Rs crore)



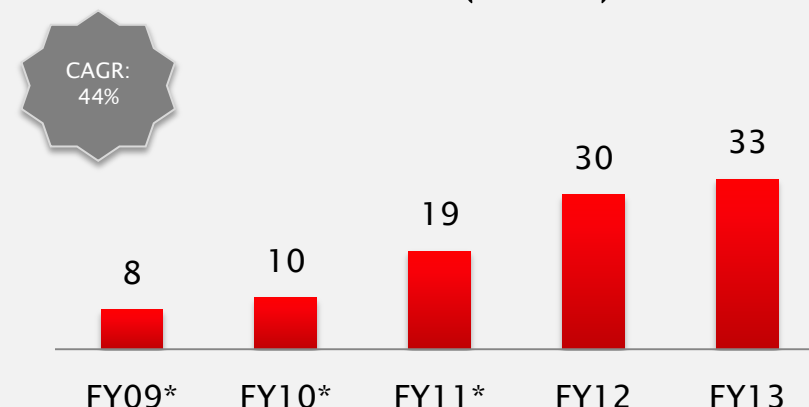
EBITDA (Rs crore)



Profit Before Tax (Rs crore)



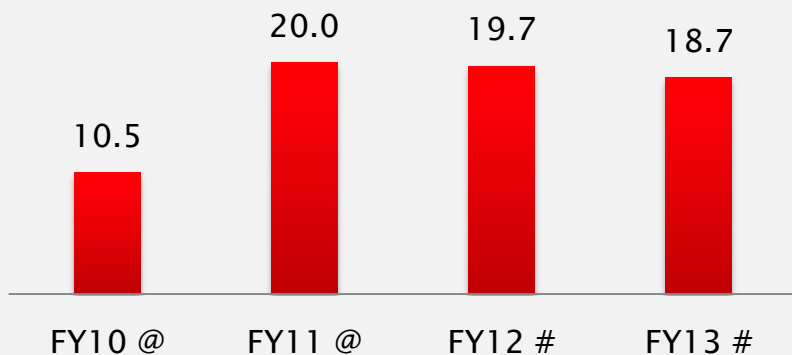
Profit After Tax (Rs crore)



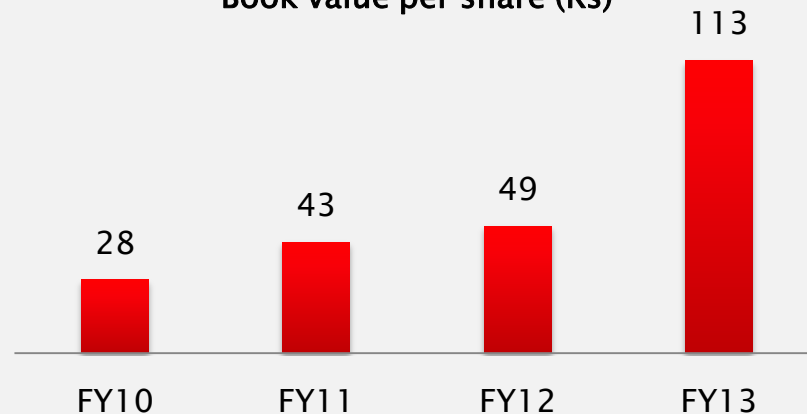
**NOTE :** FY09 was for period of 18 months ended 31.12.2008 , FY10 was extended to 18 months ended on 30.06.2010 and FY11 was for period of 9 months ended on 31.03.2011. The figures above represent the annualized numbers in order to facilitate a comparison.

# Key Financials

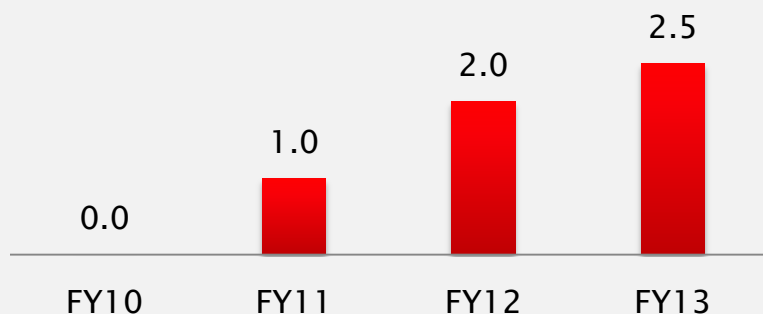
Earning Per Share (Rs) – Annualized



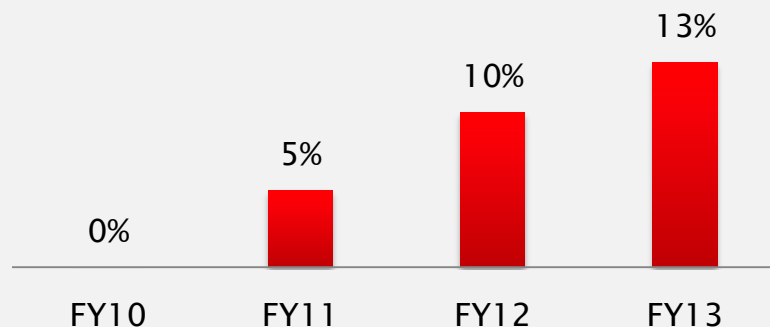
Book value per share (Rs)



Dividend per share (Rs)



Payout (%)

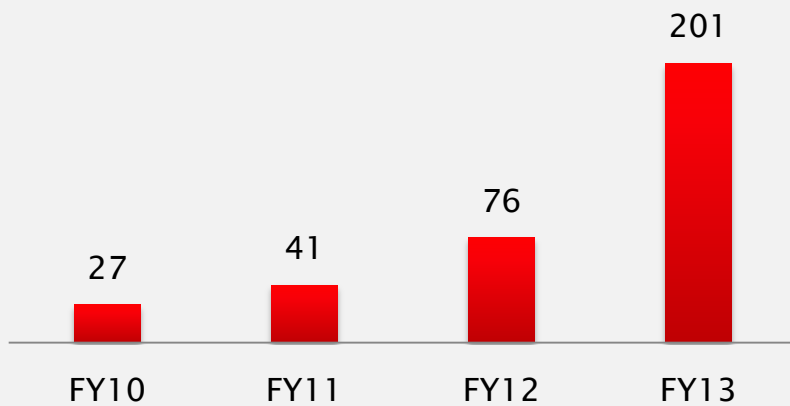


@ FY10 was extended to 18 months ending 30.06.2010 and FY11 was for period of 9 months ending 31.03.2011. The figures above represent the annualized numbers in order to facilitate a comparison.

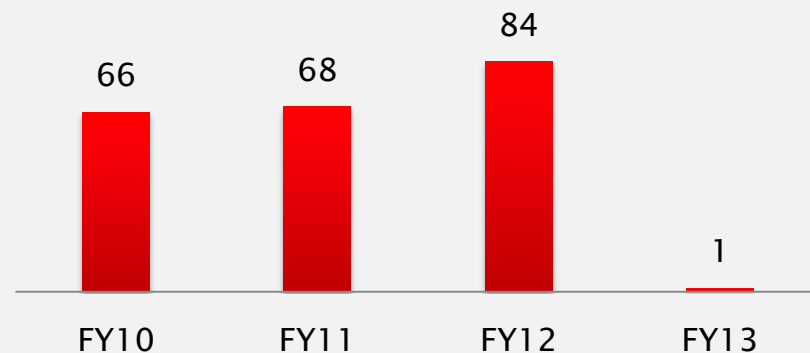
# EPS for FY12 and FY13 have reduced due to expansion of the Equity Base

# Key Financials

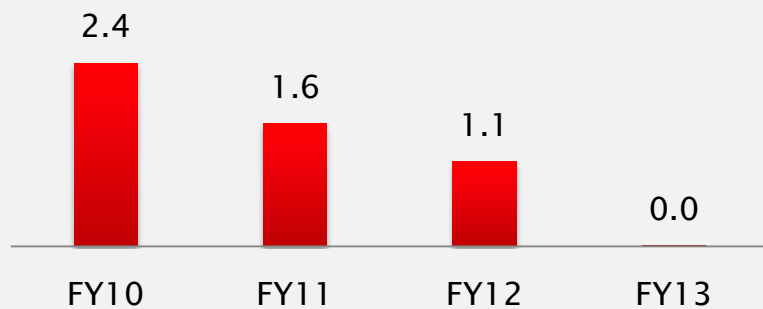
Net Worth (Rs crore)



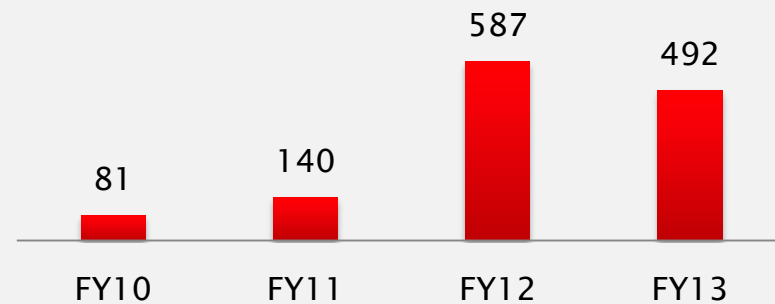
Net Debt (Rs crore)



Net Debt – Equity Ratio



Market Cap (Rs crore)





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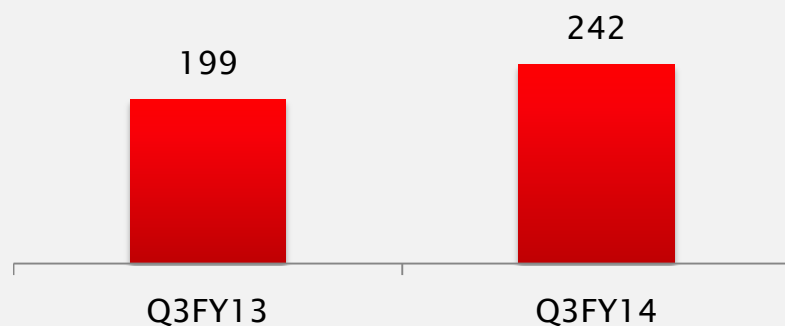
## Q3 & 9M FY14 Performance



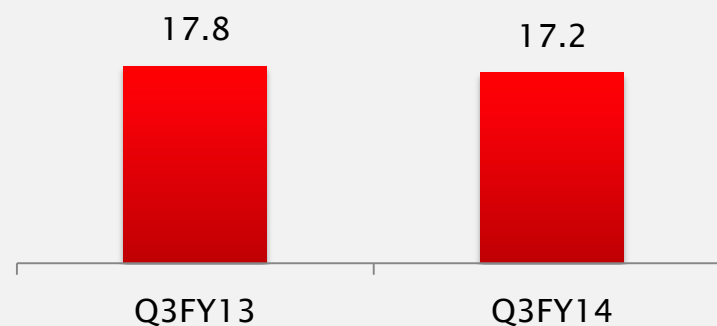


# Q3 FY14 – Performance highlights

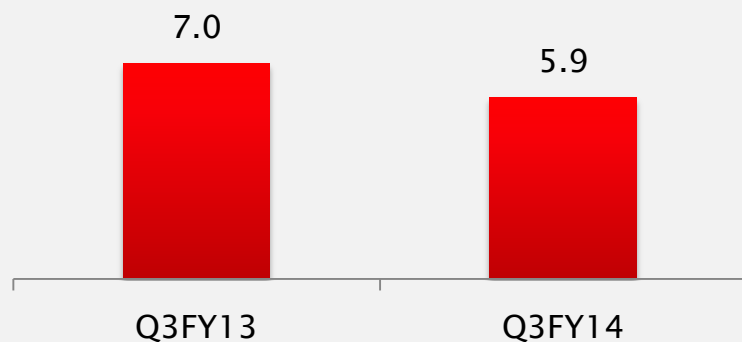
Revenue (Rs crore)



EBITDA (Rs. crore)



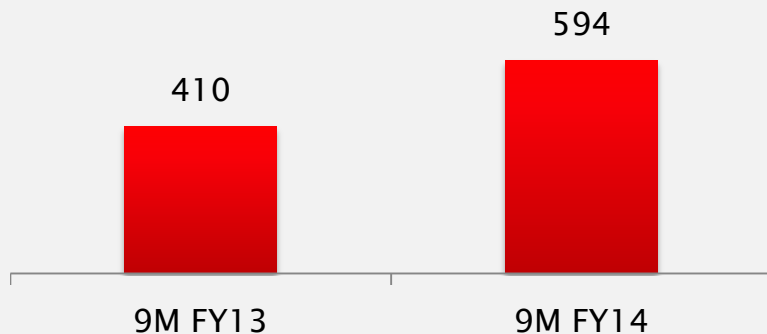
PAT (Rs crore)



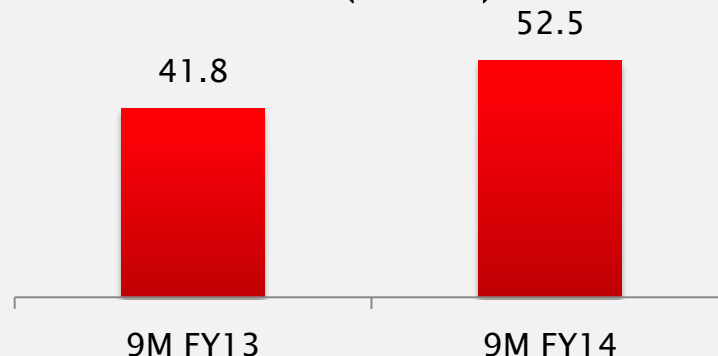
- Within total revenues, Branded Sales grew by 25.3% on a Y-o-Y basis from Rs. 112.7 crore in Q3FY13 to Rs. 141.2 crore in Q3FY14
- The company has undertaken significant expenditure to enhance its presence in new markets. The benefits from these initiatives will follow in subsequent quarters
- Despite a substantial increase in expenditure, PAT has remained resilient on a Q-o-Q basis

# 9M FY14 – Performance Highlights

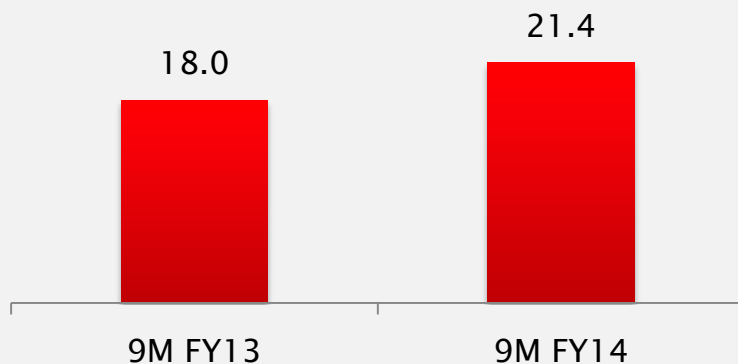
Revenue (Rs crore)



EBITDA (Rs crore)



PAT (Rs crore)



- Within total revenues, Branded Sales grew by 27% on a Y-o-Y basis from Rs. 315 crore. In 9MFY13 to Rs. 400 crore in 9MFY14
- In spite of substantial increase in expenditure towards new market development and unavoidable forex loss, PAT growth remains healthy at 18.6% on Y-o-Y basis

# Key Highlights

## Branded Gross Sales

(Rs crore)

Product	Q3FY14	Q2FY14	Q3FY13	Growth	9MFY14	9MFY13	Growth
<b>Branded Market</b>							
Appliances	90.9	112.8	77.6	17.2%	278.7	241.5	15.4%
Cooker/ cookware	25.8	27.1	27.4	-5.9%	67.1	62.0	8.2%
Others	14.7	15.8	2.7	-	33.6	6.4	-
<b>Total-Branded</b>	<b>131.4</b>	<b>155.7</b>	<b>107.7</b>	<b>22.0%</b>	<b>379.5</b>	<b>309.8</b>	<b>22.5%</b>
Others (Components)	9.8	-	5.0	-	20.3	5.0	-
<b>Grand Total</b>	<b>141.2</b>	<b>155.7</b>	<b>112.7</b>	<b>25.3%</b>	<b>399.8</b>	<b>314.8</b>	<b>27.0%</b>

- Sales of branded products grew by 27% in 9MFY14 over 9MFY13 in line with the Company's projected growth of branded sales by around 20 to 25% in FY14
- In Q3FY14, the Company introduced additional SKUs bringing the total number of SKUs introduced in FY14 (YTD) to 60
- BGMAL continues to make steady progress in enhancing its presence in new markets in North and East India

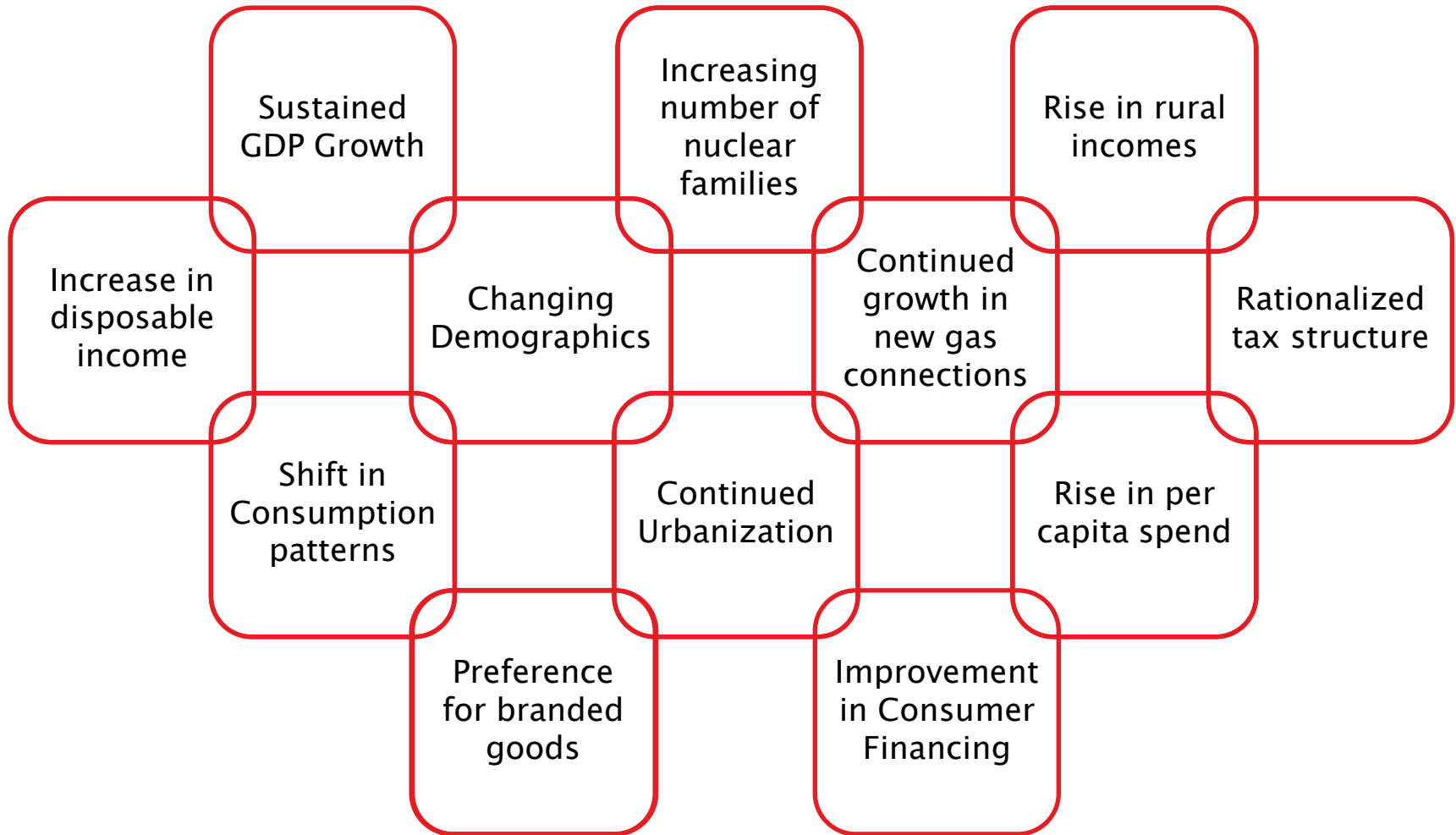


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## Outlook

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# Industry Growth Drivers



# Attractive Growth Prospects



## Improved Distribution & Sustained Presence

- Currently concentrated in South India which represents over 85% of Branded sales (YTD FY14)
- Have already extended distribution set-up to western India, increasing maturity is driving sales momentum
- Scaling up distribution network in Central, North & East India
- Pan-India presence and penetration being augmented



## New Product Pipeline

- Revenues currently dominated by 6 key products
- Added four more product categories viz., Electric Chimney, Juicer, Juicer Mixer Grinder and Hand Blender
- Enhancing product options for mass market as well as premium category
- Addition of 60 SKUs in FY14; total SKUs at 350+ as on December 2013



## Capacity Expansion

- The Company commenced manufacturing capacity expansion costing Rs. 45 crore
- Enhanced capacity addition for Pressure Cookers, LPG Stoves and Mixer Grinders
- Capacity expansion will meet projected medium term growth



## Enhanced Marketing & Brand Awareness Activities

- Have launched strong advertisement and brand awareness campaign
- Across multiple media such as newspaper, magazines, television and web
- Investments in advertising & marketing increased to Rs. 50 crore in FY13 from Rs. 15 crore in FY11
- Advertising and marketing effort to optimize distribution network and enhanced market reach

**Thank you**

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