

O AUTO INDUSTRIES LIMITED

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CIN: L34300HR1983PLC023187

RAIL:SEC:2019

August 08, 2019

BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai - 400001

National Stock Exchange of India Limited

Exchange Plaza,

5th Floor, Plot No.C/1, G Block

Bandra-Kurla Complex

Bandra (E)

Mumbai - 400 051

Scrip Code - 520008

Scrip Code - RICOAUTO

Sub: Presentation to Analysts on 8th August, 2019

Dear Sir/Madam,

In continuation to our letter dated 7th August, 2019, please find enclosed the Presentation which will be made by the Company to the Analyst/Institutional Investor Meeting being held today. The presentation is also available on the website of the Company www.ricoauto.in.

Kindly acknowledge receipt and take the same on record.

Thanking you,

Yours faithfully, for Rico Auto Industries Limited

B.M. Jhamb

Company Secretary

FCS: 2446

Encl: As above



A world class

integrated supplier

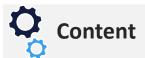
of Automotive

Components &

Assemblies



Investor Presentation | August 2019







Make In India With Pride







Joint Ventures

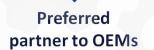
Rico Jinfei Wheels Ltd.

(Alloy Wheels)



Key Business Strategies





Strategically located plants

4 decades of **Execution Experience**

De-risked **Business Model**



concept to completion stage



Strong in-house R&D capabilities.

Long-established relationship with OEMs.

Proximity of its plants to the OEMs.

Just in time approach

Last Mile Connectivity for overseas customers

Excellence in engineering critical products.

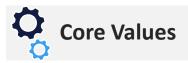
Strong focus on product & process innovation.

Extensive product portfolio:

- o Passenger vehicles,
- o Commercial / Off Road Vehicles
- o 2 Wheelers
- System Suppliers

Balanced business:

Segments / Geography







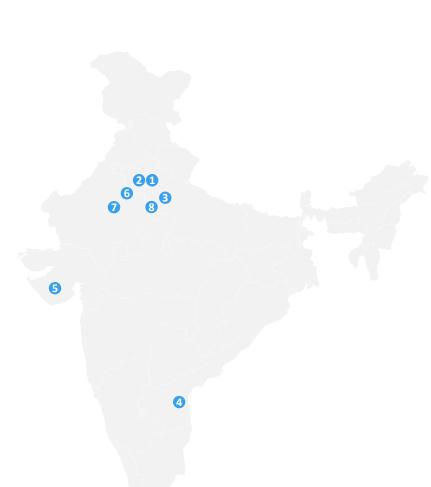




1990-92	1999-00	2003-04	2007-09	2015-19
ternational Market	Aluminium Die	Enhanced Ferrous	JV with MAGNA	Added new facilities-
EM Supplier – MEC	Casting & Machining	and Aluminum	Powertrain	Plants At Bawal,
Japan	(Gurgaon)	Capacity	(Oil Pump, Water Pump)	Pathredi & Chennai
Ferrous Casting &		Added Customers –	JV with Jinfei China	Added Customers –
achining (Gurgaon)		GM, Caterpillar,	(Aluminum Alloy Wheels	Bentley, PSA, Daimler,
Focus – Maruti Suzuki		Honeywell, Detroit Diesel, Volvo, Honda	– 2 Wheelers)	Kia, PunchPowertrain
			Added Customers –	
			JATCO, Magna, Renault,	
			BMW	
ISO 9000	QS 9000		FORD Q1	IATF 16949 VDA 6.3
			CAT SQEP-Bronze	CAT SQEP-Silver
		TS 16949 ISO 14001 OHSAS 18001		GM QSB
Technical Collaboration				GM QSB
Technical Collaboration FCC Japan				GM QSB
				GM QSB Added new facilities
FCC Japan				
FCC Japan Commercial Production Started (1986)	JV (50:50) FCC RICO	Full Service Engineering		Added new facilities Plants At Bhiwadi,
FCC Japan Commercial Production Started (1986) Aluminum Die Casting	JV (50:50) FCC RICO (Clutch Assembly)	ISO 14001 OHSAS 18001	R&D Center Started	Added new facilities Plants At Bhiwadi, Sanand, & Haridwar
FCC Japan Commercial Production Started (1986) Aluminum Die Casting & Machining (Dharuhera)	(Clutch Assembly)	Full Service Engineering Design Development		Added new facilities Plants At Bhiwadi, Sanand, & Haridwar Added Customers –
FCC Japan Commercial Production Started (1986) Aluminum Die Casting & Machining (Dharuhera) Focus – Hero Honda &	(Clutch Assembly) Started Exports – GM,	Full Service Engineering Design Development Added Customers —	Added Customers –	Added new facilities Plants At Bhiwadi, Sanand, & Haridwar Added Customers – Musashi, GKN, Toyo
FCC Japan Commercial Production Started (1986) Aluminum Die Casting & Machining (Dharuhera)	(Clutch Assembly)	Full Service Engineering Design Development		Added new facilities Plants At Bhiwadi, Sanand, & Haridwar Added Customers –











Board of Directors





Arvind KapurChairman, CEO & Managing Director



Kanwal Monga Independent Director



Amarjit Chopra
Independent Director



Dr. Ashok SethIndependent Director



Satish Sekhri Independent Director



Rajeev Kapoor
Independent Director



Vinod Kumar Nagar Independent Director



Rakesh Kapur Non-executive director



Upasana Kapur Non-executive director



Arun KapurJoint Managing Director



Organization - Management Team





Surendra Singh President & COO



Rakesh Sharma
Chief Financial Officer



R. K. Miglani Vice President (Operations & Engineering)



R. DharnaVice President Operations



M. K. Jain Chief Technical Officer



S. KaulVice President Operations



Sandeep Rajpal
Vice President Marketing



Abhishek KulshresthaVice President (Procurement,
Vendor Devp. & After Market.)



Subodh MalAssociate Vice President
(Foundry & Tool Room)



Rajiv Kumar
Associate Vice President
(R & D / Engineering)

Advisory Committee



Sanjay Sharma Chief General Manager (Corporate Quality Head)



Neelam Dhaka General Manager (Corporate Human Resources)



N. K. Sethi Management Advisor



O. P. Aggarwal Financial Advisor

Company Secretary



B. M. JhambCompany Secretary



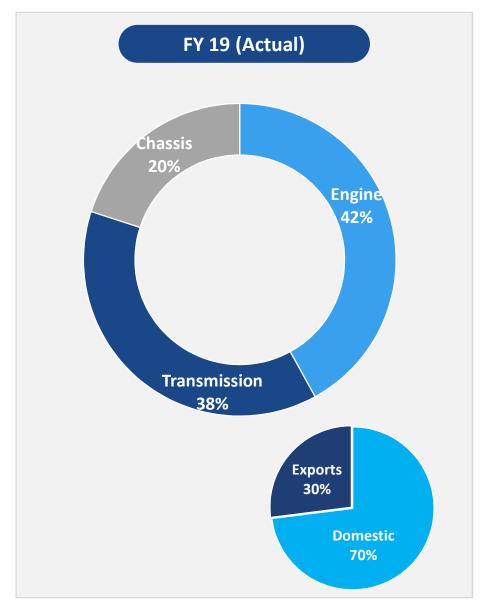
Organizational Structure

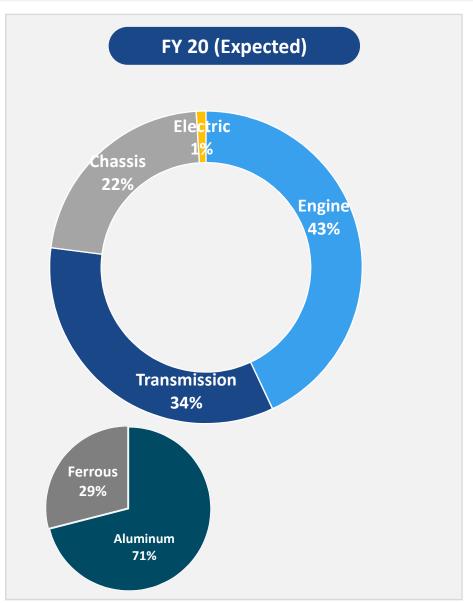
















Program Value 441 Cr

Program Value 425 Cr

Program Value 180 Cr

Program Value 108 Cr

37 Cr























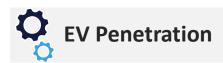




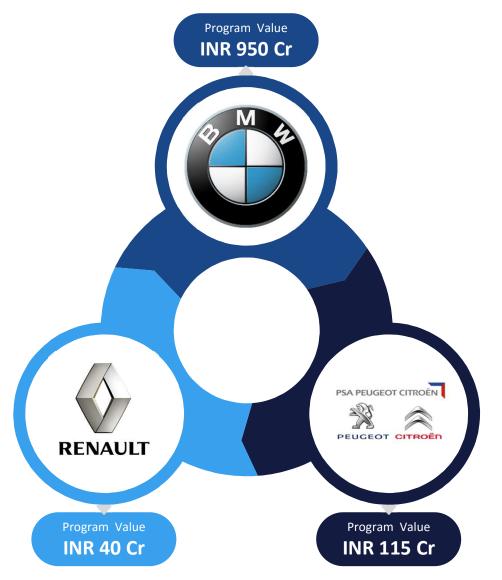
















High Tonnage Focus (> 1250 Tones)



Program Value INR 1,200 Cr





























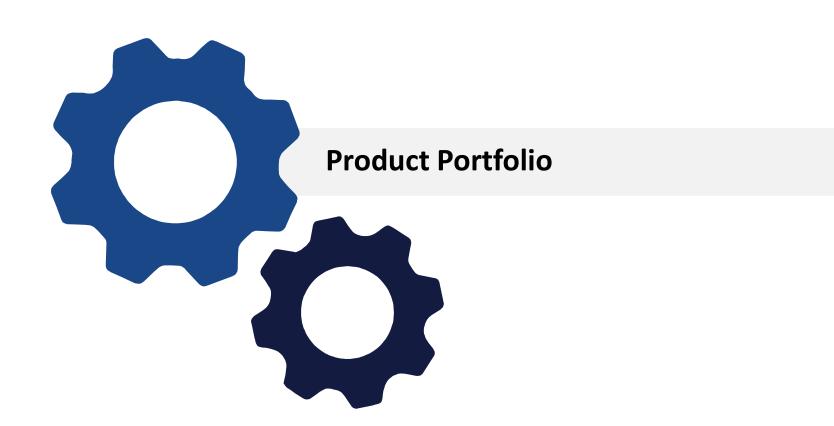












Investor Presentation | July 2019

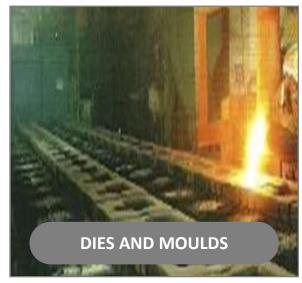


















Engine Business





(Suzuki, GM)

Assy. Cover Cylinder Head



(GM)

Balancer Shaft



(Renault, Nissan, Suzuki)

Exhaust Manifold



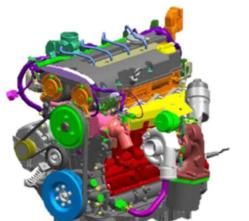
(Nissan, Tata, GM, Suzuki, Fiat, Honda, Ford, Hyundai)

Turbine/ Center Hsg



(Renault, Kia, Tata)

Engine Block





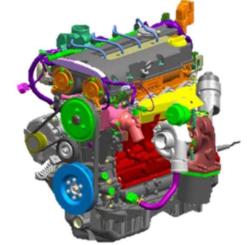
(Honda, Renault, Suzuki)

Case Chain/ Case Timing



(Suzuki, Renault, VW, Volvo, Toyota)

Engine & Support Brackets







(Suzuki, Honda, GM, Tata, PSA, Kohler)

Oil Pan



(Renault, Nissan, Toyota, Cummins)

Bearing Cap



(Renault)

Turbo Outlet



(Renault)

EGR Pipe





(Renault, Suzuki)

Cam Cap Support / Ladder Frame





Transmission Business

















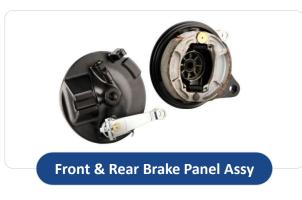




2 Wheeler Business























Rico Fluidtronics Ltd





Year	FY 16-17	FY 17-18	FY 18-19
Oil & Water Pump Assy (Nos in Mn)	1.55	1.63	1.64
Turnover (INR Cr)	94	94.2	92.5

Rico Fluidtronics Limited (Formally known as Magna Rico Powertrain Private Limited) has now become a subsidiary of Rico Auto Industries Limited. Rico Auto Industries Limited, along with its step down subsidiary, Rasa Autocom Limited holds the entire share capital of Magna Rico Powertrain Private Limited. The name of the company was subsequently changed to Rico Fluidtronics Limited.





Oil Pump

Water Pump (Automotive Engines) (India & Europe)

Client:















Rico – Jinfei Wheels Ltd.





Year	FY 16-17	FY 17-18	FY 18-19
Alloy Wheels (nos. in Mn)	0.96	1.12	1.28
Turnover (INR Cr)	84	114	136

Client:

BAJAJ







AAN - Defense Vertical





Year	FY 16-17	FY 17-18	FY 18-19
Turnover (INR CR)	3.7	4.1	4.18

Client:



AAN Engineering Industries Ltd.



Arms Licence for the

Aerial Ammunition 50 Cr spread in 3 years by Aug 18

Mechanical Fuses – under bidding Dec 19

– 2500 Cr program value spread over for 10 years

Electronic Fuse Assemblies - under bidding Dec 2019

3500 Cr program value spread over for 10 years

Manufacturing of Ammunition Track-links

OF Muradnagar







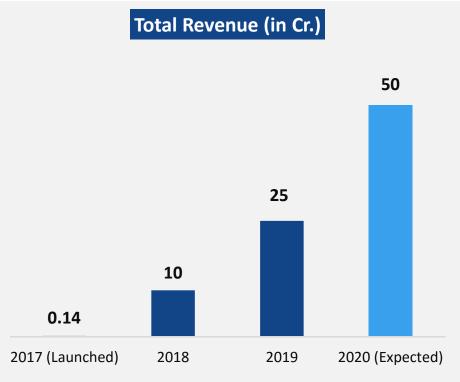
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After Market Performance & Way Forward



Launch Of 4W Parts in FY19





Initiated on 20th May'2017

Product Range 2W and 4W

52 Dealers (20+ States in India, Srilanka & Nepal)

Parts launched **191+** (2W Range)



After Market Product Portfolio







WHEELS & BRAKING SYSTEMS





LEVER



YOKE









CLUTCH HUB & CENTRE











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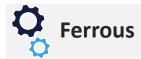




Over 100 High Pressure Die Casting Machines (upto 2700 Tns Locking Force) **Largest High Pressure Die Casting Capacity in India** including GDC & LPDC.











4 Molding Lines - 2 DISA & 2 Horizontal (SINTO & DISA) Vertical Size (650 * 535 * 130~330) & Horizontal Size (610 * 510 * 200+200) Material: Gray (FC), Ductile (FCD), SiMo, SiMo Chrome





Over **2,500** Machines (CNCs & SPMs) One of the Largest Machining Facility in India Over **50%** of Our Product Range is with Assemblies





R&D – New Product Development



100 + New Projects	25 New Engineers added	Expansion of Engineering set up to Bawal & Chennai	Prototype Cell Created
Pool of machines	3D Printing	Concurrent Engineering	High Strength Aluminum Alloy
Structural Parts	Stainless Steel Turbine	Higher CC Clutch Segment	
FANCE	Colore De		



R&D – Moving Ahead With Evolving Trends



Combined Braking System (CBS)

Mandatory: 1 Apr 2019 for 2W

Rico SOP: Dec' 18

Co-Development with Hero R&D

Safety Sub-System

Capacity: 13000 / day

Automated Assembly Line



Clutch

New BSVI Clutch Development **Concept to Production**

Rico SOP: Oct' 19

New CFD developed under validation

New paper based CFD for higher CC also under development by Jul' 19





Continuous Variable Transmission (CVT)

Massive growth in 2W JV under advanced stages of negotiation with Taiwanese Technology leader



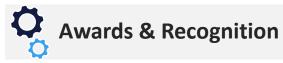






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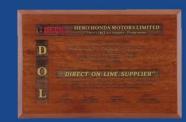








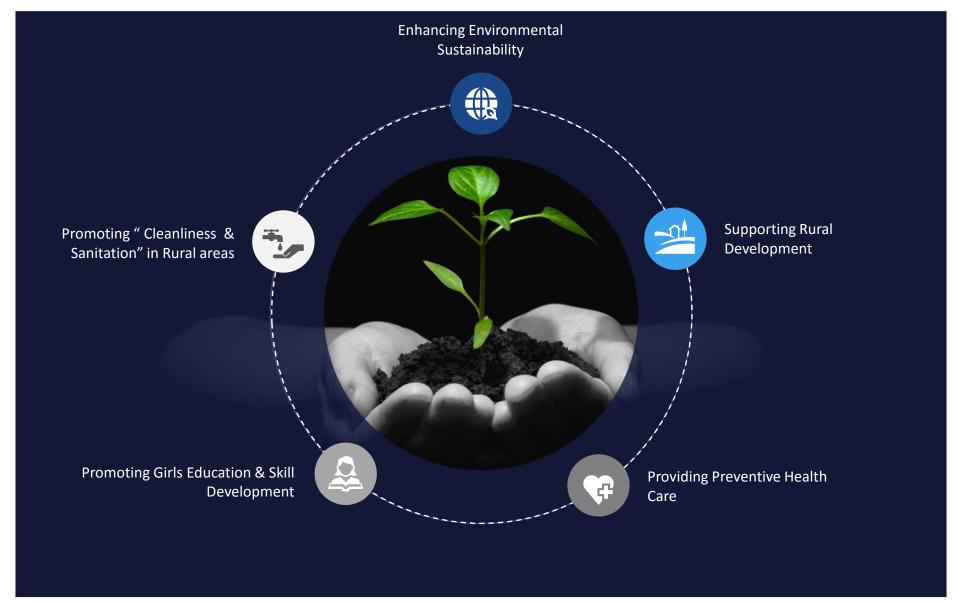














Organizational HR/IR Initiatives, Employee Engagement & Nurturing Harmony





Induction Training – "Parichay"



Company Wide Training – "Jagriti"



Kaizen Award Ceremony



Best Work Place - Competition



Family Connect Program



Employees Children Safety Competition



Yoga Training



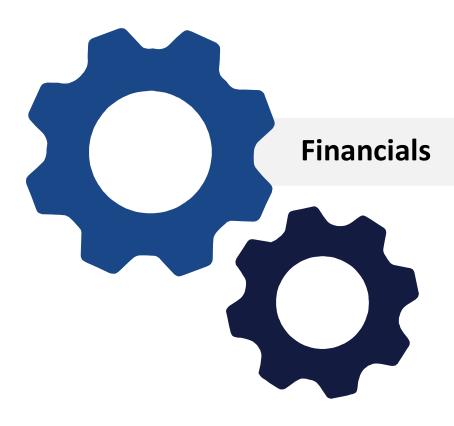




Long Service Awards







Investor Presentation | July 2019



Latest Quarterly Results – 1Q FY20 vs. 1Q FY19 (Rs Crores except EPS)



Standalone			Consolidated	
Q1FY20	Q1FY19	Particulars	Q1FY20	Q1FY19
304.71	306.58	Operating Revenue (Net of excise)	365.32	349.14
7.4	5.31	Other Income	3.41	3.81
312.11	311.89	Total Revenue	368.73	352.95
201.39	205.1	Cost of raw material	204.62	197.38
1.53	1.54	Purchase of traded goods	0	0
1.44	-5.06	Change in inventory & WIP	1.47	-13.51
34.06	28.3	Other manufacturing expenses	63.74	62.75
28.09	26.91	Employee benefit expenses	42.3	38.97
17.71	16.67	Other Expenses	24.52	24.01
284.224	273.46	Total Expenses	336.65	309.6
27.886	38.43	EBITDA	32.08	43.35
13.99	10.71	Depreciation	19.04	14.08
6.2	4.93	Finance Cost	7.3	5.58
0	0	Profit from JV	-	0.76
0.14	4.69	Exceptional items	0.25	4.83
7.56	18.1	РВТ	5.49	19.62
1.29	4.53	Tax	1.53	4.41
6.27	13.57	PAT	3.96	15.21
		Other Comprehensive Income (Loss) (Net of		
-0.41	0.16	taxes)	-0.78	1.42
5.86	13.73	Total Comprehensive Income	3.18	16.63
		Net Profit for the year after non-controlling		45.24
- 0.46	1.00	interest	4	15.24
0.46	1.00	EPS	0.30	1.13

Standalone & Consolidated Financials – Yearly (Rs Crores except EPS)

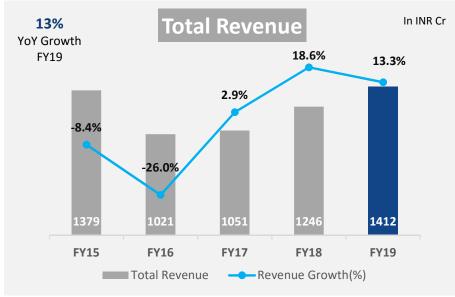


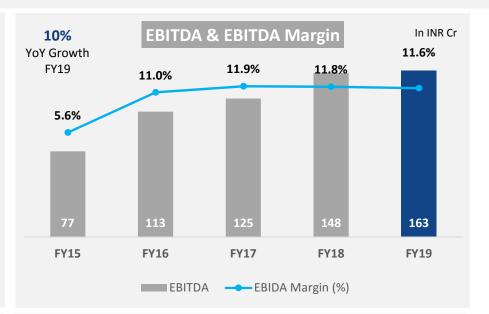
Standa	alone		Consolidated	
FY19	FY18	Particulars	FY19	FY18
1,195.89	1,093.20	Operating Revenue (Net of excise)	1,392.65	1,229.63
28.61	25.05	Other Income	19.41	16.16
1,224.50	1,118.25	Total Revenue	1,412.06	1,245.79
1,081.97	990.25	Total Expenses		
806.08	696.28	Cost of raw material	768.97	615.26
7.77	15.93	Purchase of traded goods	-	-
-22.69	-3.87	Change in inventory & WIP	-24.04	8.73
118.14	100.46	Other manufacturing expenses	253.33	225.88
105.46	100.60	Employee benefit expenses	152.91	145.64
67.21	80.85	Other Expenses	97.83	103.00
1,081.97	990.25	Total Expenses	1,249.00	1,098.51
142.53	128	EBITDA	163.06	147.28
43.83	40.92	Depreciation	57.70	53.90
23.14	17.16	Finance Cost	26.79	18.74
-	-	Profit from JV	3.16	2.90
9.13	6.80	Exceptional items	9.60	7.43
66.43	63.12	PBT	72.13	70.11
17.67	13.48	Tax	21.10	12.11
48.76	49.64	PAT	51.03	58.00
-0.45	-0.45	Other Comprehensive Income (Loss) (Net of taxes)	0.90	0.57
0.43	0.43	(Net of taxes)	0.50	0.57
48.31	49.19	Total Comprehensive Income	51.93	58.57
		Net Profit for the year after non-	50.53	F7.00
- 2.66	- 0.67	controlling interest	50.52	57.80
3.60	3.67	EPS	3.73	4.27



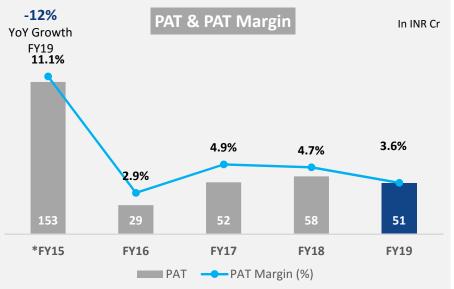
Key Ratios - Yearly (Consolidated)



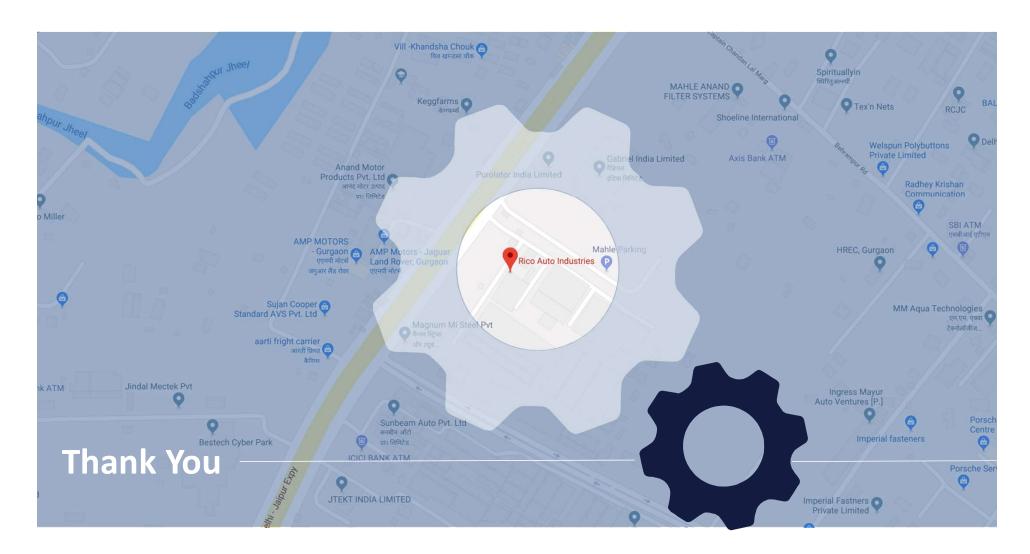








^{*}Profit of 2014-15 includes capital gain on sale of our stake in JV company –FCC RICO Ltd.



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