

Ref. No.: NCCL/ Presentation/2025

Date : May 15, 2025

National Stock Exchange of India Ltd

Exchange Plaza, C-1, Block G Bandra – Kurla Complex

Bandra (E)

Mumbai - 400 051 Symbol: NCC **BSE Limited**

Phiroze Jeejeebhoy Towers

Dalal Street,

Fort

 $Mumbai-400\ 001$

Code: 500294

Dear Sir(s),

Sub: Presentations for Analyst/Investor Conference call on the Audited Financial Results for the Fourth Quarter and Year ended March 31, 2025.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and with reference to our letter dated May 9, 2025, please find enclosed presentation for the Analyst/ Investor Conference call, on the Audited Financial Results for the fourth quarter and financial year ended March 31, 2025, scheduled to be held on Friday, May 16, 2025 at 11.00 AM (IST).

The presentation is being uploaded on the website of the Company at https://www.ncclimited.com/analyst-column.html.

We request you to please take the same on record.

Thanking you,

Yours sincerely,

For NCC Limited

Sisir K Mishra Company Secretary

Encl: as above



NCC LIMITED

INVESTOR PRESENTATION FY25

May 15, 2025

Building with integrity, executing with excellence.



Disclaimer

This presentation includes forward-looking statements relating to the business outlook, financial performance, growth strategy, and future initiatives of NCC Limited ("the Company"). These statements are based on management's current expectations and assumptions and are subject to various known and unknown risks, uncertainties, and other factors that may cause actual results to differ materially from those anticipated.

Such factors include macroeconomic and market conditions, regulatory and policy developments, execution risks including delays and cost overruns, fluctuations in input costs, talent availability, interest rate movements, geopolitical dynamics, and evolving environmental, social, and governance (ESG) priorities. The Company does not undertake any obligation to revise or update these statements considering future events or developments, except as required by applicable law.

This document is provided solely for informational purposes and does not constitute an offer, invitation, or recommendation to purchase or sell any securities. It should not be construed as investment, legal, or tax advice. Viewers are advised to conduct their own analysis and consult professional advisors before making investment decisions.

While the Company has taken reasonable care to ensure the accuracy and completeness of the information presented, no representation or warranty is made in this regard. Past performance is not indicative of future results.





5) Company Overview



9) Financials



23 Awards & Accolades







Company Overview



Second largest listed construction by revenue



Pan-India presence



~13,750 employees (including contractual)



Diversified business model



EPC company with in-house design & engineering



Diversified order book of Rs.71,568 cr



Marquee investors, listed since 1992



Strong governance credentials

(Four independent directors, Independent Director as Chairman & One non-executive, non-Independent Director)

Company Overview: Business Verticals



Buildings

- Hospitals & Medical colleges like AIIMS
- Airports
- Sports Complexes
- Housing Projects
- IT Parks
- Industrial & Commercial Buildings



Transportation

- Access Controlled Highways
- Complete EPC for the Road projects
- Air Strips and Related Infrastructure
- Metros
- Tunneling
- Bridges and Flyovers



Water & Environment

- Water supply projects
- Water treatment plants
- Water distribution networks
- Underground drainages
- Sewage treatment plants
- Lift irrigation schemes



Electrical (T&D)

- Transmission and distribution lines and sub-stations
- Project electrification
- System
 Improvement
 Projects
- Smart Meters
- Optic Fiber Cable



Irrigation

- Dams & Reservoirs
- Canals
- Tunnels
- Barrages, Spillways and Aqueducts



Mining

- Overburden Removal
- Coal Excavation & Transportation
- MDO



Railways

- Civil EPC
- Track Laying
- Signaling and Telecommunication
- Dedicated Freight Corridor
- High Speed Rail



Company Overview: Group Structure

| S. No. | Particulars | FY25 Revenue Mix % |
|--------|--|---------------------------|
| 1 | Construction | |
| | i) NCC Limitedii) Pachhwara Coal Mining Private Limitediii) Other Subsidiaries | 86.50% 12.00% 0.30% |
| 2 | Real Estate | |
| | i) NCC Urban Infrastructure Limited | |
| | Total | 100.00% |



Company Overview: Client List







































State Water & Sanitation Mission

NAMAMI GANGE AND RURAL WATER SUPPLY DEPARTMENT















भारतीय विमानपत्तन प्राधिकरण Airports Authority of India

Government of Uttar Pradesh













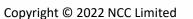




A Navratna CPSE











Key Financial Nos: FY25 (Standalone)



Rs **62,471** crore 20.5% Y-o-Y

Revenue

Rs 19,392 crore
5.2% Y-o-Y



Rs **1,746** crore 9.1% of Revenue



Profit after Tax

Rs **761** crore 3.9% of Revenue



Earnings per Share

Rs **12.12**



Net Debt

EBIDTA

Rs **710** crore

Key Financial Nos: FY25 (Consolidated)





Rs **71,568** crore 18.4% Y-o-Y



Rs **32,888** crore 20.5% Y-o-Y



Rs **22,355** crore 6.6% Y-o-Y



Profit after Tax

Rs **820** crore 3.7% of Revenue



Earnings per Share

Rs **13.06**



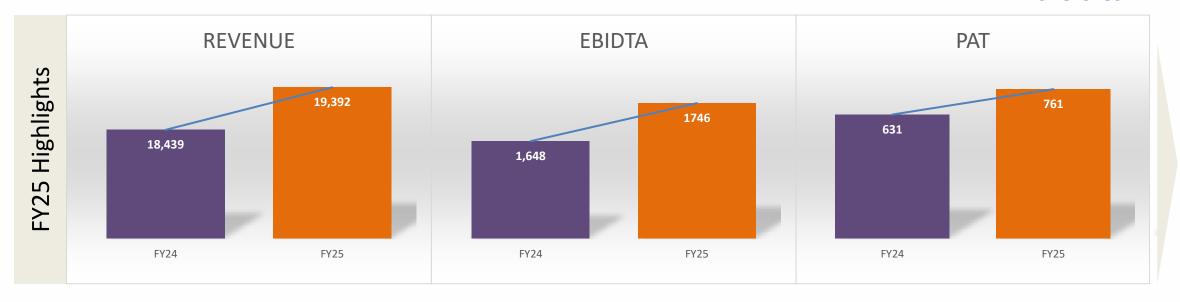
Net Debt

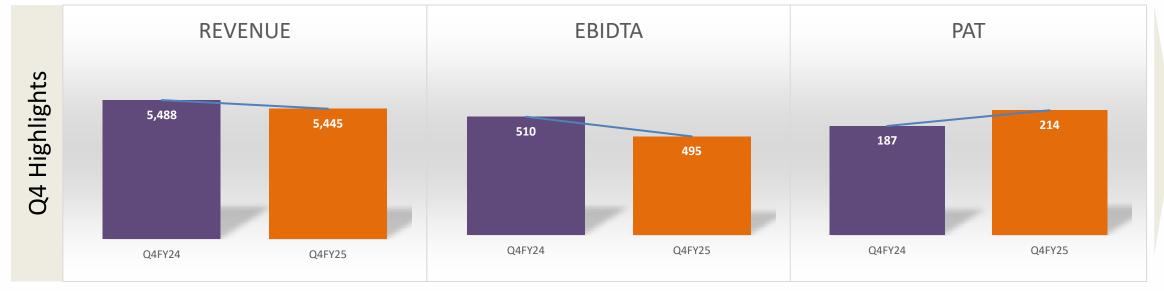
Rs 605 crore

Financials: FY25 & Q4 (Standalone)



Rs. Crores

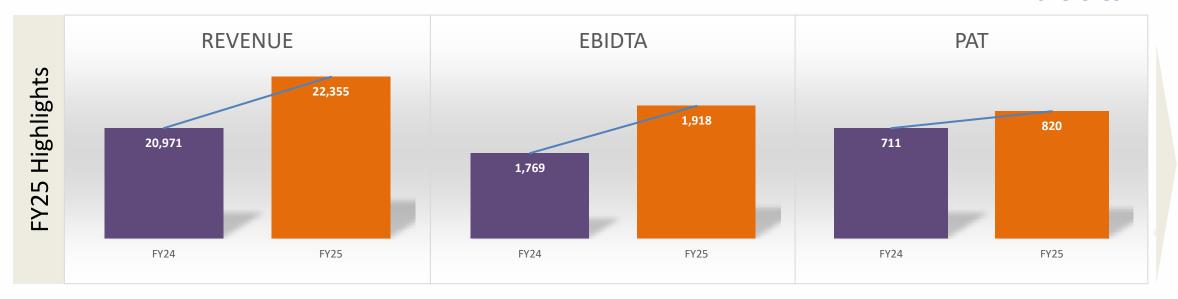


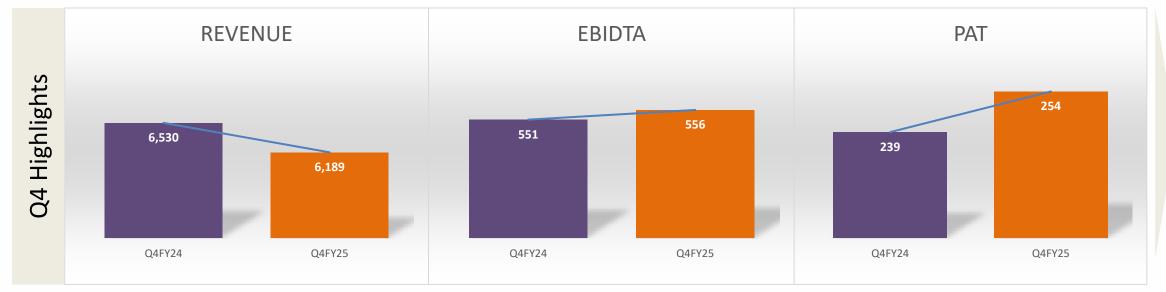


Financials: FY25 & Q4 (Consolidated)





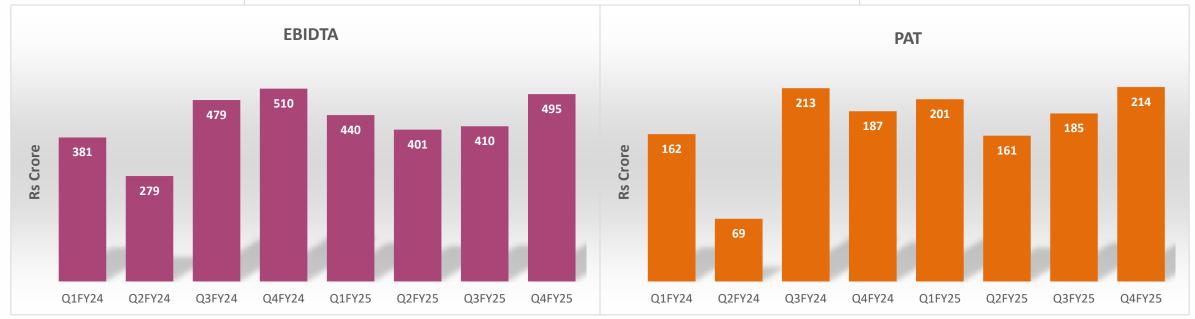




Financials: Operating Performance - Standalone (Quarter wise)

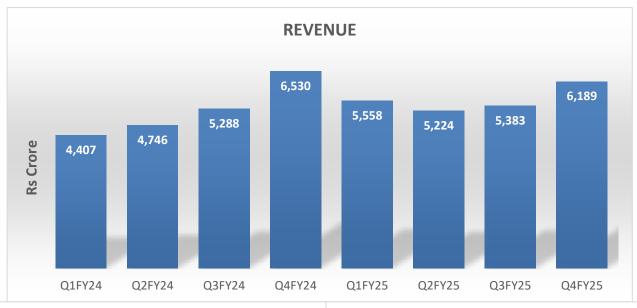


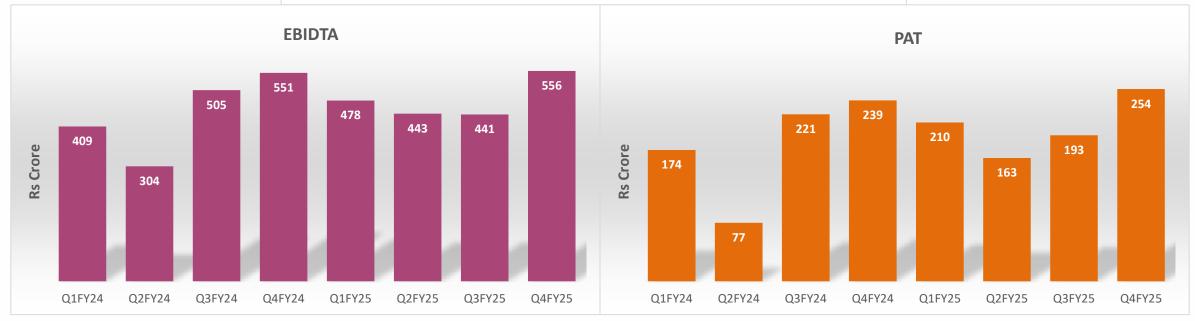




Financials: Operating Performance - Consolidated (Quarter wise)

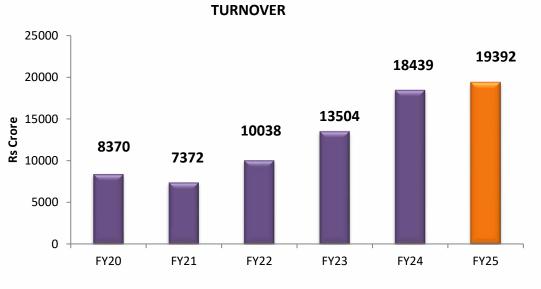


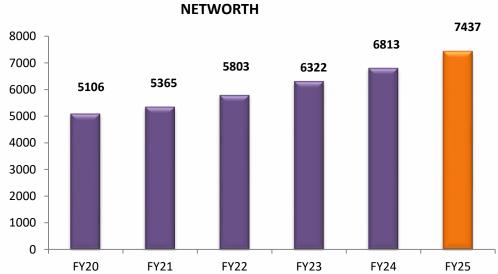


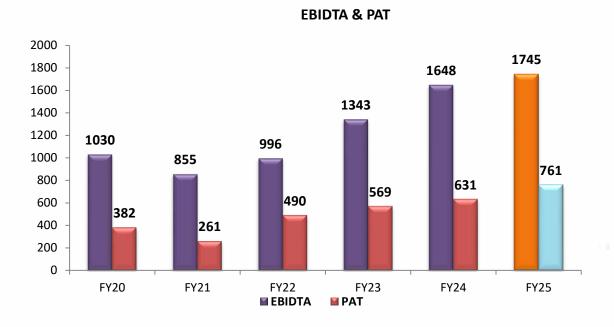


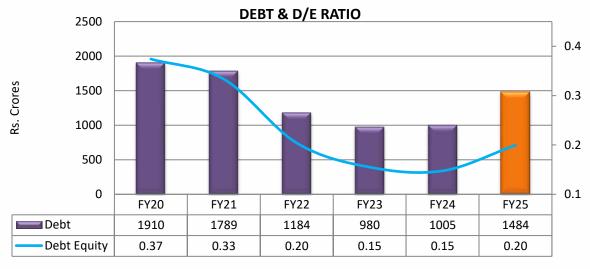
Financials: Historical (Standalone)





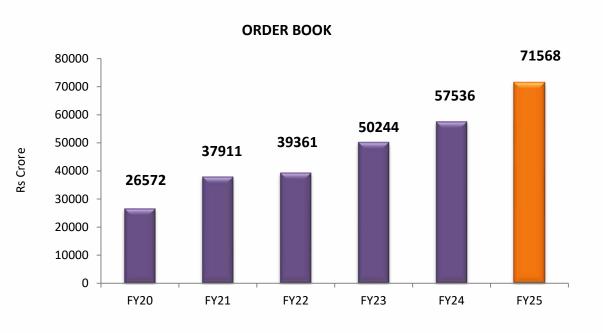


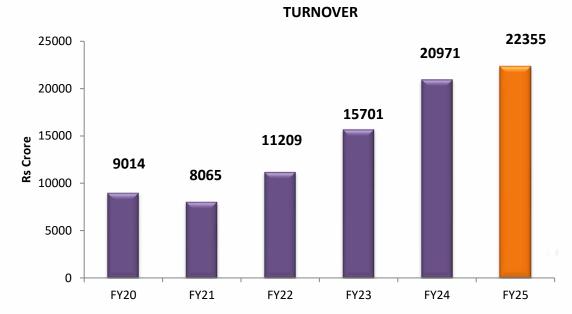


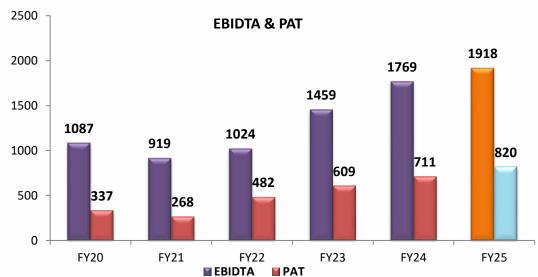


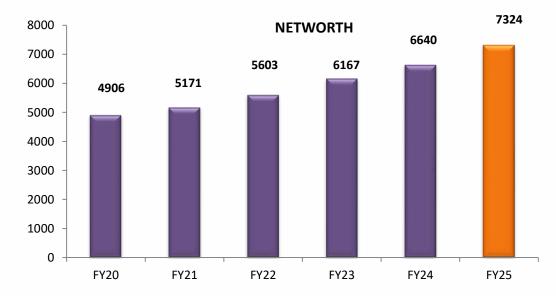
Financials: Historical (Consolidated)









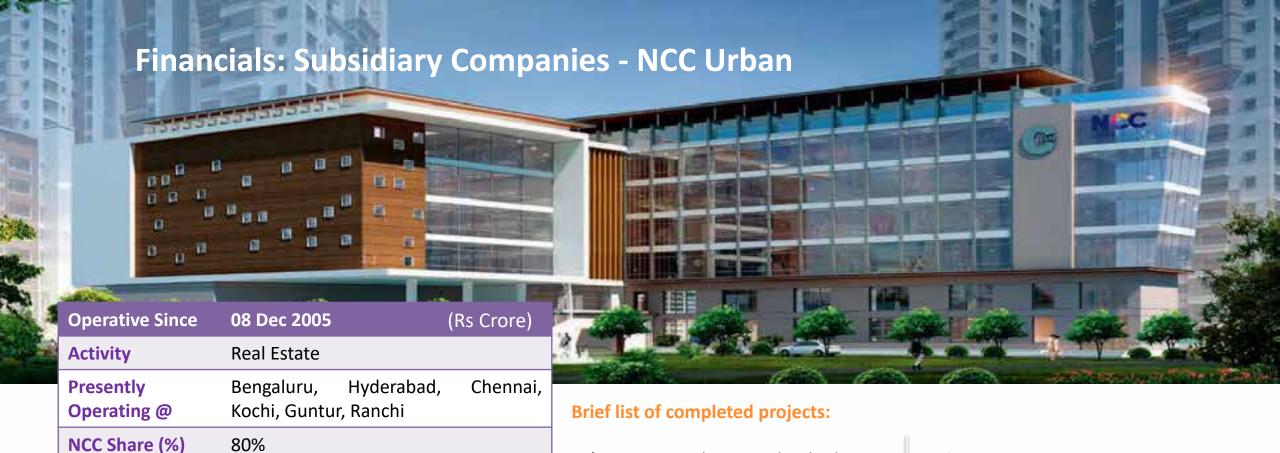




Financials: SPV - Pachhwara Coal Mining



| Activity | Mine Developer & Operator (MDO) | |
|-------------------------|--|--|
| Operative Since | 12 Dec 2018 | |
| Presently Operating @ | Pachhwara North Coal Block, Pakur District, Jharkhand | |
| NCC Share in SPV (%) | 51% | |
| Client | West Bengal Power Development Corporation Ltd (WBPDCL) | |
| Project Duration | 30 years | |
| Project Cost | Initial Value - Rs 30,000 crore, increased to Rs 50,000 crore at current Price | |
| Revenue (FY25) | Rs 2,672 Crore | |
| PBT (FY25) | Rs 104 Crore | |
| | | |



- NCC Gardenia, Hyderabad
- NCC Urban One, Hyderabad
- Green Province, Bengaluru
- Mayfair, Yelahanka, Bengaluru

- Completed 10 million sft of built-up area.
- Under Construction 4 million sft of built-up area.
- Future Pipeline 5 million sft.

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FY24

389

47

415

44

229

Particulars

Revenue

Net worth

Total Debt

Investment by

PAT

NCC

Financials KPI

FY25

267

45

460

73

229

Financials: Significant Updates for FY25



- ➤ Record Order Inflow: Achieved the highest-ever annual order inflow of ₹32,888 crore in FY25, surpassing guidance, with strong wins across buildings, transmission & distribution, and irrigation segments.
- ➤ All-Time High Order Book: Consolidated order book reached a record ₹ 71,568 crore as of March 31, 2025, ensuring robust revenue visibility for the coming years.
- ➤ Sustained Revenue Growth: Consolidated revenue for FY25 stood at ₹ 22,355 crore, reflecting strong execution momentum across major business verticals and geographies.
- Profitability: Reported a consolidated PAT of ₹ 820 crore, up from ₹ 711 crore in FY24, driven by operational excellence and disciplined margin management.

Financials: Significant Updates for FY25



- ➤ Prominent Project Bagged: NCC received two work orders from BSNL for the BharatNet project, focused on building the middle-mile network. This is one of the largest single project wins for the company.
- **ESG & Safety Initiatives:** Advanced sustainability practices through green construction methods and expanded workforce safety programs, resulting in improved safety metrics and recognition for ESG leadership.
- ➤ **Positive Outlook:** Entered FY26 with a strong bid pipeline, robust order backlog, and continued focus on margin improvement, operational excellence, and sustainable growth.



FY2026 Guidance



Targeting ₹22,000— ₹25,000 crore in new orders, driven by continued sectoral demand and strong bid pipeline.



Aiming for ~10% year-onyear revenue growth, supported by robust order book and project execution momentum.



Guiding for stable EBITDA margins in the range of 9.0%–9.25%, reflecting ongoing focus on cost optimization and operational efficiency.

Awards & Accolades



CSR Contribution of the year

– Feather Touch Business
Innovation Award July 2024,
Bengaluru



Construction World Global Award– 3rd fastest growing construction company Ultra Large Category October 2024, Mumbai



HMTV Business Excellence Award - Real Estate and Infrastructure Category, Nov 2024, Hyderabad



Recognition for exemplary work on Jabalpur Flyover – Public Works Department, Government of Madhya Pradesh, Sep 2025

Awards & Accolades

Public Relations Society of India National Awards, December 2024



Best CSR for Childcare

Social Media for PR & Branding

Sustainable Development Report **Annual Report**

Awards & Accolades



Recognition for outstanding contribution - State Water Sanitation Mission Projects, Jal Shakti Ministry, Uttar Pradesh, Nov 2024



CSR Project- Public Relations Council of India, Nov 2024, Mangalore

Thank you

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investors@nccltd.in