

KPIL/26-27
14th May, 2026

BSE Limited Corporate Relationship Department Phiroze Jeejeebhoy Towers Dalal Street, Fort Mumbai - 400 001 <u>Scrip Code: 522287</u>	National Stock Exchange of India Ltd. 'Exchange Plaza', C-1, Block 'G', Bandra-Kurla Complex Bandra (E) Mumbai – 400 051 <u>Scrip Code : KPIL</u>
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Sub.: Investors'/Analyst Presentation

Respected Sir/Madam,

In terms of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the copy of Investors'/Analyst Presentation on financial results of the Company for the quarter and year ended 31st March, 2026.

Kindly take note of the same on your records.

Thanking you,

Yours faithfully,
For **Kalpataru Projects International Limited**

Shweta Girotra
Company Secretary

Enclosed: As Above

Investor Presentation

Q4 & Full Year FY26



This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures and financial results are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward looking statements.

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Business and Financial Performance Q4 and FY26

FY26 – Standout Year

Accelerated performance backed by strong growth, expanded profitability and improved balance sheet

Consolidated Performance

	REVENUE	EBITDA	PBT (Before Exceptional Items)	PBT (After Exceptional Items)
Q4 FY26	₹ 7,778 crores +10% YoY	₹ 640 crores +19% YoY <small>(EBITDA Margin 8.2%, up 60 bps)</small>	₹ 445 crores +50% YoY <small>(PBT Margin 5.7%, up 150 bps)</small>	₹ 511 crores +73% YoY <small>(PBT Margin 6.6%, up 240 bps)</small>
Full Year FY26	₹ 27,143 crores +22% YoY	₹ 2,240 crores +22% YoY <small>(EBITDA Margin 8.3%, up 10 bps)</small>	₹ 1,334 crores +62% YoY <small>(PBT Margin 4.9%, up 120 bps)</small>	₹ 1,371 crores +67% YoY <small>(PBT Margin 5.1%, up 140 bps)</small>



Strong growth in Revenue and Profits, in-line with guidance



Expanded profitability at EBITDA and PBT levels; PBT Margin and ROCE improvement, exceeds targeted level



Sharp improvement in net debt leverage and working capital days; Collections from Water business to further improve working capital



Divestment of Vindhyachal Road Asset and Indore Real Estate Project Completed as guided in FY26



Order inflow ₹ 26,400 Crores led by T&D and B&F; Tendering momentum strong in T&D, B&F, Oil & Gas and Urban Infra Business



Closed all legacy projects in Fasttel Brazil; investments made in Fasttel fully impaired / provided for



Proposed dividend per share of ₹ 11, representing 550% of the face value for FY26

ROCE

21.4%

+410 bps

EPS

₹ 60.9

+71% YoY

NET DEBT

₹ 915 Crores

Decline of 53% YoY

ORDER BOOK

₹ 65,457 Crores

**Domestic 61%
International 39%**

ROE

14.4%

+470 bps

OPERATING CASH FLOW

₹ 1,534

+68% YoY

NWC DAYS

75 days

**Improved by 4 Days
YoY**

ORDER WINS

₹ 26,400 Crores

Led by T&D and B&F

High Quality Growth and Strategic Capability Build-up in Last 5 Years

Profitable and Prudent Growth

₹ crores otherwise stated

	FY22	FY26	Change
Revenue	14,777	27,143	16% CAGR
EBITDA	1,264	2,240	15% CAGR
PBT*	511	1,334	27% CAGR
EPS (₹)	36.3	60.9	68% Growth
ROCE	16.4%	21.4%	+ 500 bps Increase
Net Debt	1,902	915	Down by 52%
Net Debt / Equity	0.4x	0.1x	Improvement by 0.3x

Resilient and Robust Diversified Performance

₹ crores

Business Vertical	Order Book			Revenue	
	31 Mar 2022	31 Mar 2026	Growth(%)	FY26	5 Year CAGR (FY22-FY26)
T&D	11,081	28,572	2.6x	12,501	18%
B&F	7,990	18,295	2.3x	6,958	20%
Oil & Gas	1,931	4,578	2.4x	2,723	31%
Water	6,500	7,486	1.2x	2,112	6%
Urban Infra	2,649	4,143	1.6x	1,158	37%
Railways	2,611	2,382	0.9x	1,113	-9%
Total EPC Business	32,761	65,457	2.0x	26,565	17%

Strengthening Future Growth



Market Leadership

- Strengthen market position with major order wins across T&D, B&F, Oil & Gas, Urban Infra
- Demonstrated execution track record leading to major business traction in diverse markets and customers
- Scaled up Oil & Gas, Water, and B&F besides T&D in international markets



Growth Capex

- Invested closer to ~ ₹ 3,000 crores in capex[^] (FY22-FY26)
- Owned equipment fleet provides control on project execution, building operational scale and improves competitiveness
- Strong asset base leading to improved market access and large size projects



Integrated EPC Offerings

- Broad based improvement in capabilities ranging from design, engineering, MEP, construction, manufacturing etc.
- Improved market share in design build high value projects
- Average project size up 2.5X, nearing ₹500 Crore



Financial Strength

- Consistent growth with improved profitability and rising operating cash flows
- Strong balance sheet with prudent working capital, declining debt levels (Net debt/Equity at 0.1x)
- Consistent dividend payout; Dividend payout average 22% (FY22-FY26)

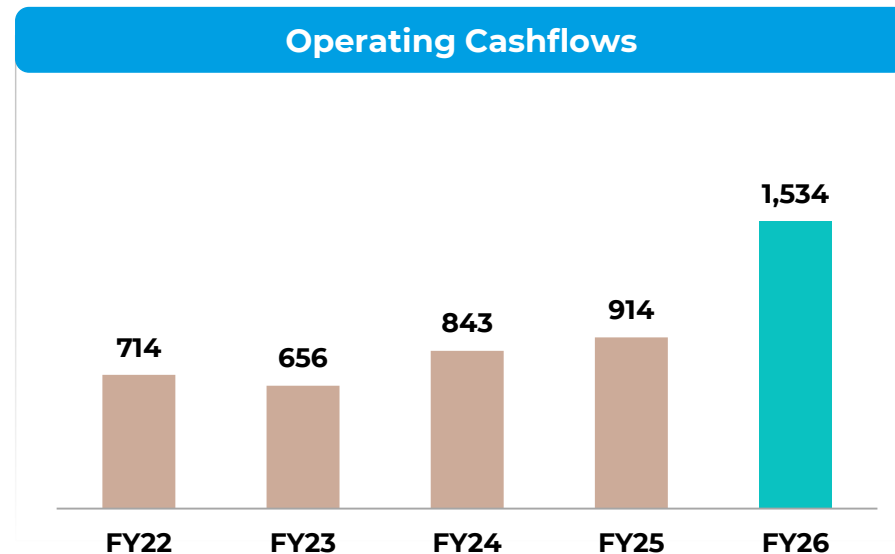
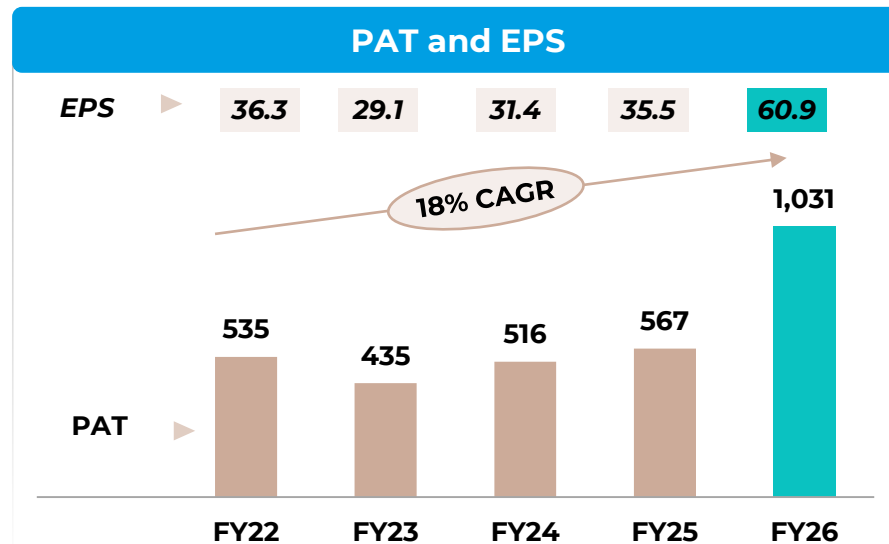
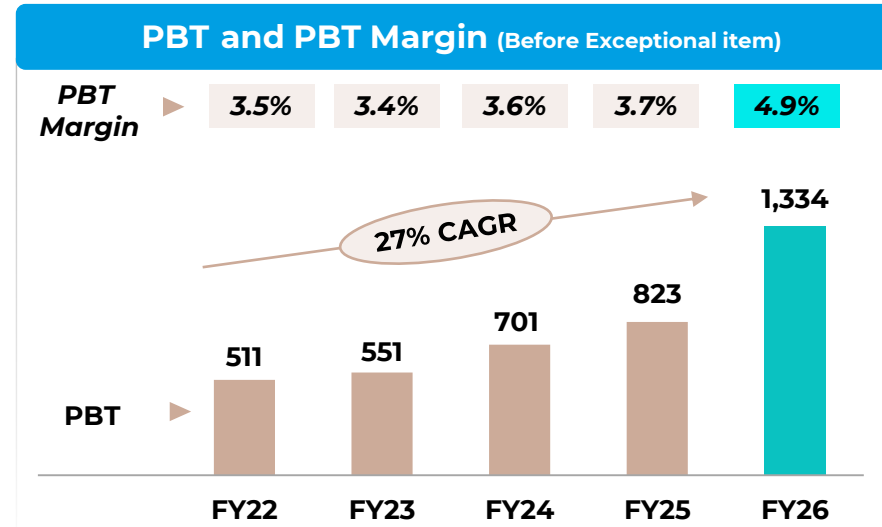
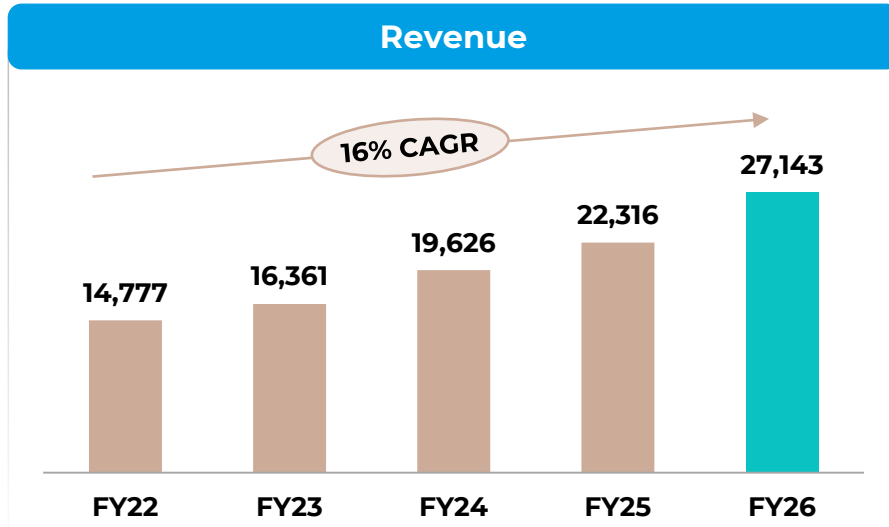


Operational Excellence

- Increasing adoption of technology to improve construction productivity
- Built organization bandwidth to scale India and global operations; Global employee headcount 11,000+
- Automation led manufacturing productivity

Focus on Profitable Growth Supported by Robust Operational Cash Flows (Consolidated)

₹ crores otherwise stated



Strong Diversified Business Model



Robust Execution Capabilities

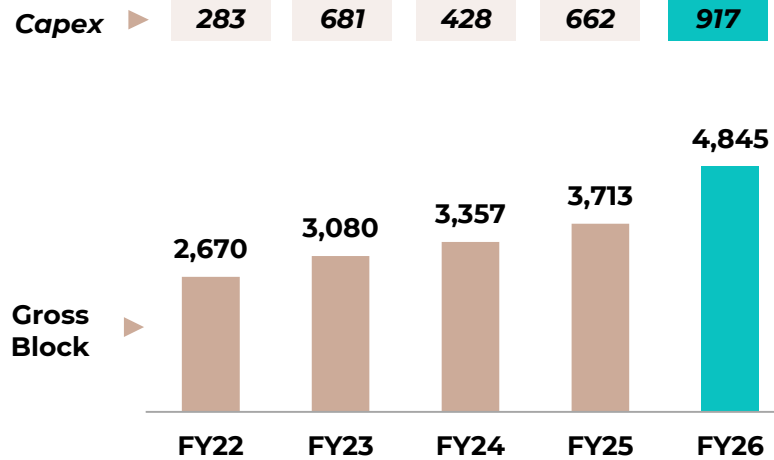


Delivering Profitable Growth and improved cash flows

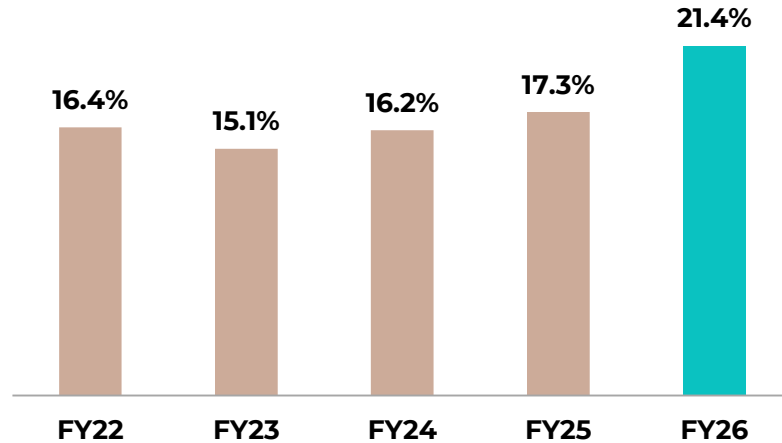
Investing in Growth, Improving Returns and Strengthening Balance Sheet (Consolidated)

₹ crores otherwise stated

Gross Block and Capex*



ROCE



Prudent Working Capital Management and improving return ratio

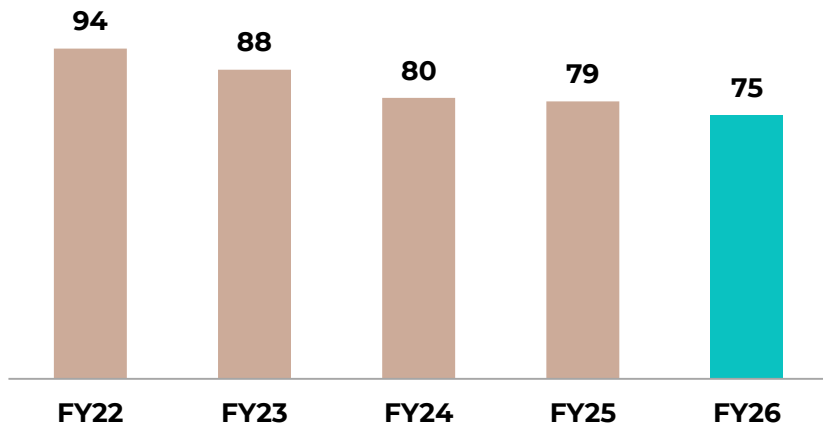


Capex to build future capabilities and improve competitiveness and project delivery

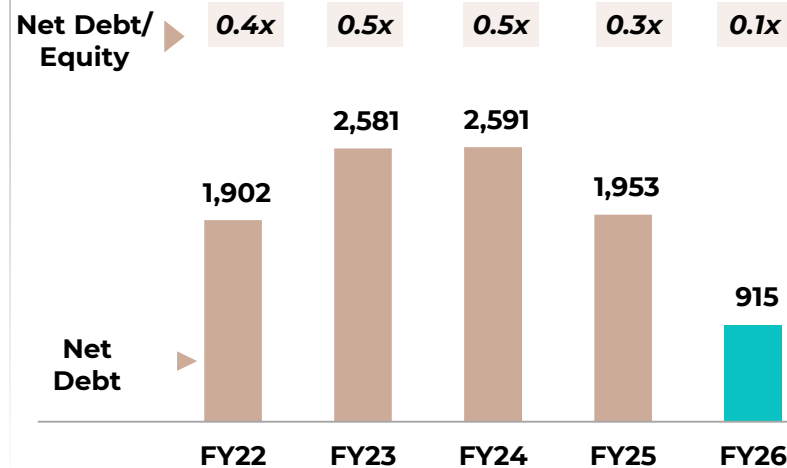


Strong Balance Sheet to support future growth and build business resilience

NWC Days



Net Debt[^] and Net Debt/Equity



* Addition to PPE

[^] Borrowings net of cash, bank balance, mutual fund investments and excluding interest-free loan pursuant to divestment of T&D assets

Growth momentum building up in 2026-27 and Beyond



2021-2025

Strengthening Core Resetting Growth

Proven merger integration success with JMC, building scale and reach in civil business

Greater focus on large design build EPC projects with improved delivery focus

Disciplined and effective risk management in place; Prioritizing profit, cash and margin over business growth

Portfolio rationalization – monetized non-core assets; Scaled down Brazil EPC operations

Established center of excellence for design & engineering with in-house team of 550+ people

Added EPC capabilities in airports, solar, international Oil & Gas, underground metro, data center, industrial plants etc.

Leveraging manufacturing expertise to improve backward integration for better quality, availability and cost efficiency



Today

Demonstrating Delivery

Diversified portfolio and robust order book, improved and resilient growth

Improved market position and competitive strength in key clients across geographies

Improved focus on large size orders; Nearly 50% of orders booked in FY26 above value ₹ 1,000 crores

Strong Balance Sheet: Negligible debt, robust cash generation from operations and efficient working capital cycle

Reduced cycle time leading to improve working capital and speedy project completion

Received TPM Excellence Award by the Japan Institute of Plant Maintenance (JIPM) – a globally respected benchmark for operational excellence



2026+

Clear Opportunity Ahead

Unrelenting focus on improving margins and operating cash flows

Strong demand outlook; Large projects in T&D, B&F, Oil & Gas and Urban Infra

Scaling operational excellence to increase efficiencies and mitigate labour shortage

Growing business and market position led by strong client relationship and limited players in large size projects

Disciplined capital allocation and continued shareholder returns

Stable leadership and management team key enabler for strategic continuity and decades of industry expertise

Results Summary – Q4 FY26 & FY26 (Consolidated)

₹ crores otherwise stated

Particulars (₹ crores)	Q4 FY25	Q4 FY26	Change (YoY)	FY25	FY26	Change (YoY)
Revenue	7,067	7,778	+10%	22,316	27,143	+22%
<i>(-) Operating Expenses</i>	(6,529)	(7,138)		(20,482)	(24,903)	
Core EBITDA	538	640	+19%	1,834	2,240	+22%
Core EBITDA Margin	7.6%	8.2%	+ 60 bps	8.2%	8.3%	+ 10 bps
<i>(+) Other Income</i>	13	37		62	105	
<i>(-) Depreciation</i>	(138)	(127)		(497)	(510)	
<i>(-) Finance Cost</i>	(118)	(105)		(577)	(501)	
PBT before exceptional items	296	445	+50%	823	1,334	+62%
PBT Margin (before exceptional items)	4.2%	5.7%	+ 150 bps	3.7%	4.9%	+ 120 bps
<i>(-) Exceptional Items[#]</i>	-	66		-	37	
PBT after exceptional items	296	511	+73%	823	1,371	+67%
PBT Margin (after exceptional items)	4.2%	6.6%	+ 240 bps	3.7%	5.1%	+ 140 bps
<i>(-) Tax</i>	(78)	(81)		(256)	(340)	
PAT	218	431	+98%	567	1,031	+82%
PAT Margin	3.1%	5.5%	+ 240 bps	2.5%	3.8%	+ 130 bps
EPS (₹/ Share)	13.42	25.42	+89%	35.53	60.90	+71%

[#] Exceptional items includes: (1) Provision towards impairment of investments in Fasttel (Brazil) in Q4 FY26 and full year FY26 of ₹ 90.50 Crores (2) Gain on sale of Vindhyaachal Expressway Private Limited (VEPL) in Q4 FY26 and full year FY26 of ₹ 156.56 Crores (3) Provision of ₹ 29.48 Crores for New Labour Codes in Q3 FY26 and full year FY26

Results Summary – Q4 FY26 & FY26 (Standalone)

₹ crores otherwise stated

Particulars (₹ crores)	Q4 FY25	Q4 FY26	Change (YoY)	FY25	FY26	Change (YoY)
Revenue	6,204	6,964	+12%	18,888	23,210	+23%
(-) Operating Expenses	(5,681)	(6,292)		(17,301)	(21,181)	
Core EBITDA	523	672	+29%	1,587	2,029	+28%
Core EBITDA Margin	8.4%	9.6%	+ 120 bps	8.4%	8.7%	+ 30 bps
(+) Other Income [^]	24	160		98	233	
(-) Depreciation	(95)	(104)		(375)	(395)	
(-) Finance Cost	(88)	(89)		(381)	(368)	
PBT before exceptional items	364	639	+76%	929	1,499	+61%
PBT Margin (before exceptional items)	5.9%	9.2%	+ 330 bps	4.9%	6.5%	+ 160 bps
(-) Exceptional Items [#]	(33)	(327)		(33)	(356)	
PBT after exceptional items	331	312	-6%	896	1,143	+28%
PBT Margin (after exceptional items)	5.3%	4.5%	- 80 bps	4.7%	4.9%	+ 20 bps
(-) Tax	(89)	(93)		(248)	(311)	
PAT	242	220	-9%	648	832	+28%
PAT Margin	3.9%	3.2%	- 70 bps	3.4%	3.6%	+ 20 bps
EPS (₹/ Share)	14.36	12.88	-10%	39.30	48.71	+24%

[#] Exceptional items includes: (1) Provision towards impairment of investments in Fasttel (Brazil) in Q4 FY26 and full year FY26 of ₹ 515.04 Crores (2) Gain on sale of Vindhyachal Expressway Private Limited (VEPL) in Q4 FY26 and full year FY26 of ₹ 188.36 Crores (3) Provision of ₹ 29.48 Crores for New Labour Codes in Q3 FY26 and full year FY26

[^] Other Income in Q4 FY26 and full year FY26 includes one-time dividend income from VEPL of ₹ 123.41 Crores

Consolidated Business Revenue – Q4 FY26 & FY26

₹ crores otherwise stated

Particulars	Q4 FY25	Q4 FY26	Change (YoY)	FY25	FY26	Change (YoY)	Comments
T&D	3,468	3,509	+1%	10,026	12,501	+25%	<ul style="list-style-type: none"> T&D revenue growth driven by robust project execution and healthy order backlog Major order wins in high growth markets including India, Africa, Middle East and South America LMG (Sweden) reported revenue of ₹3,023 crores in FY26, growth of 64% YoY; Order book at ₹ 3258 crore as on 31 March 2026 Closed all projects in Fasttel (Brazil); Reported revenue of ₹358 crores in FY26
B&F	1,683	2,088	+24%	5,854	6,958	+19%	<ul style="list-style-type: none"> B&F revenue at all-time high led by strong execution Improved market position with major order wins including single largest order for development of 14 million sq. feet of housing project Nearly 50% of portfolio on design build basis
Water	511	540	+6%	2,284	2,112	-8%	<ul style="list-style-type: none"> Water business revenue impacted given lower collections in JJM projects
Oil & Gas	598	885	+48%	1,758	2,723	+55%	<ul style="list-style-type: none"> Oil & Gas revenue growth driven by strong execution in Saudi Project
Railways	354	348	-2%	1,019	1,113	+9%	<ul style="list-style-type: none"> Railways business revenue led by focused approach on project closures
Urban Infra	257	318	+24%	778	1,158	+49%	<ul style="list-style-type: none"> Urban Infra revenue growth led by strong execution of metro rail projects
Total Core Business	6,870	7,689	+12%	21,719	26,565	+22%	
Others #	197	89	-55%	597	578	-3%	
Total Consolidated Revenue	7,067	7,778	+10%	22,316	27,143	+22%	

Others mainly includes Shree Shubham Logistics (SSL), Road SPVs, Saicharan (Indore Real Estate) etc.

Borrowings and Working Capital update

CONSOLIDATED

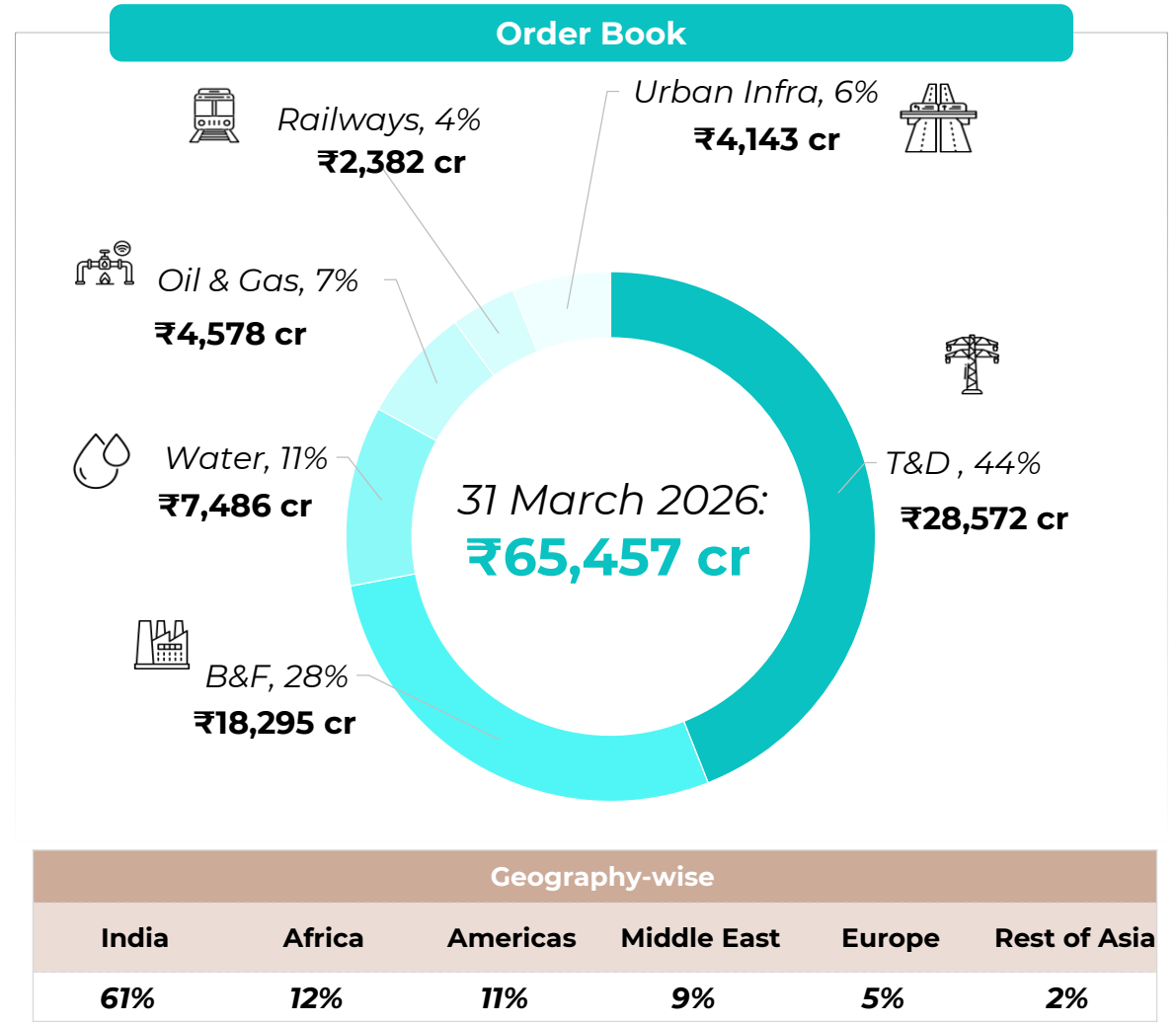
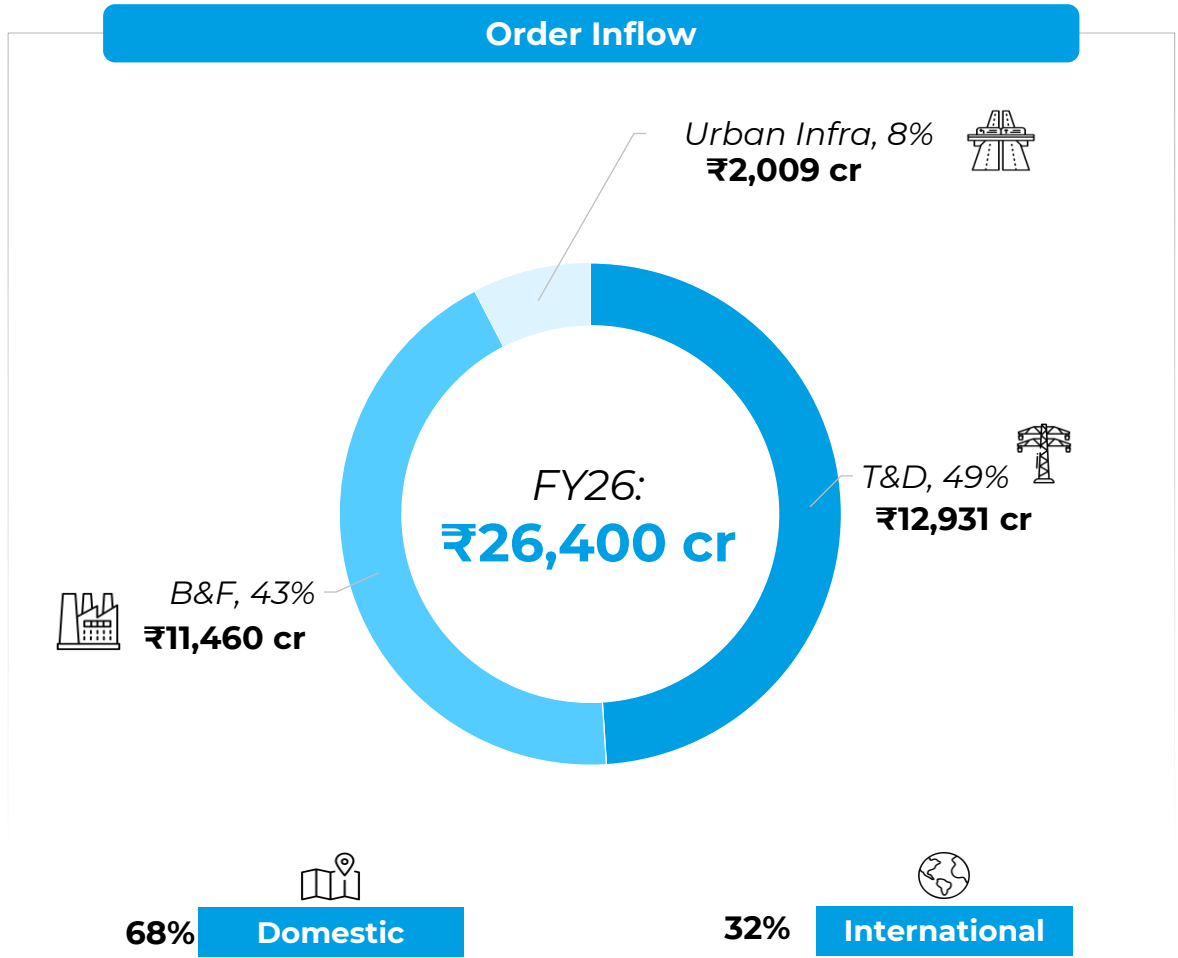
Particulars (₹ crores)	Q4 FY25	Q3 FY26	Q4 FY26	Increase/(Decrease)	
				y-o-y	q-o-q
Gross Debt	4,065	3,923	2,937	(1,128)	(986)
Net Debt	1,953	2,240	915	(1,038)	(1,325)
Net Working Capital Days	79	79	75		

STANDALONE

Particulars (₹ crores)	Q4 FY25	Q3 FY26	Q4 FY26	Increase/(Decrease)	
				y-o-y	q-o-q
Gross Debt	3,033	3,120	2,470	(563)	(650)
(+) Long Term borrowings	1,283	773	566	(717)	(207)
(+) Short Term borrowings incl. current maturities	1,750	2,347	1,905	155	(442)
(-) Cash, Bank, Unquoted Investments & Other Deposits	1,926	1,271	1,721	(205)	450
Net Debt	1,107	1,849	749	(358)	(1,100)
Net Working Capital Days	94	97	90		

Note: Gross Debt exclude interest-free loan received pursuant to agreements in relation to the divestment of T&D Assets

Order Inflows and Order Book Update (Consolidated)



Received new orders of ₹ 1,833 crore till date in FY27; L1 in Projects around ₹ 3,200 crore



Company Overview

About Kalpataru Projects International Ltd. (KPIL)

40+ Year Experience	Global Reach 75+ Countries	₹ 65,457 Crores Order Book (31 March 2026)	₹ 27,143 Crores Revenues (FY26)	250+ Projects Under Execution	Market Cap* ₹ 20,970 Crores	2 Manufacturing Plants	11,000+ Employees with 50+ Nationalities

Capabilities Focused in Six High Growth EPC Businesses



Power Transmission & Distribution



Oil & Gas



Building & Factories



Water



Railways



Urban Infra



Vision

To be the foremost global player in all the business verticals we operate in & we will achieve this by adhering to our core values



Values

- Business Ethics
- Customer Centricity
- Pride
- Quality
- Respect
- Teamwork



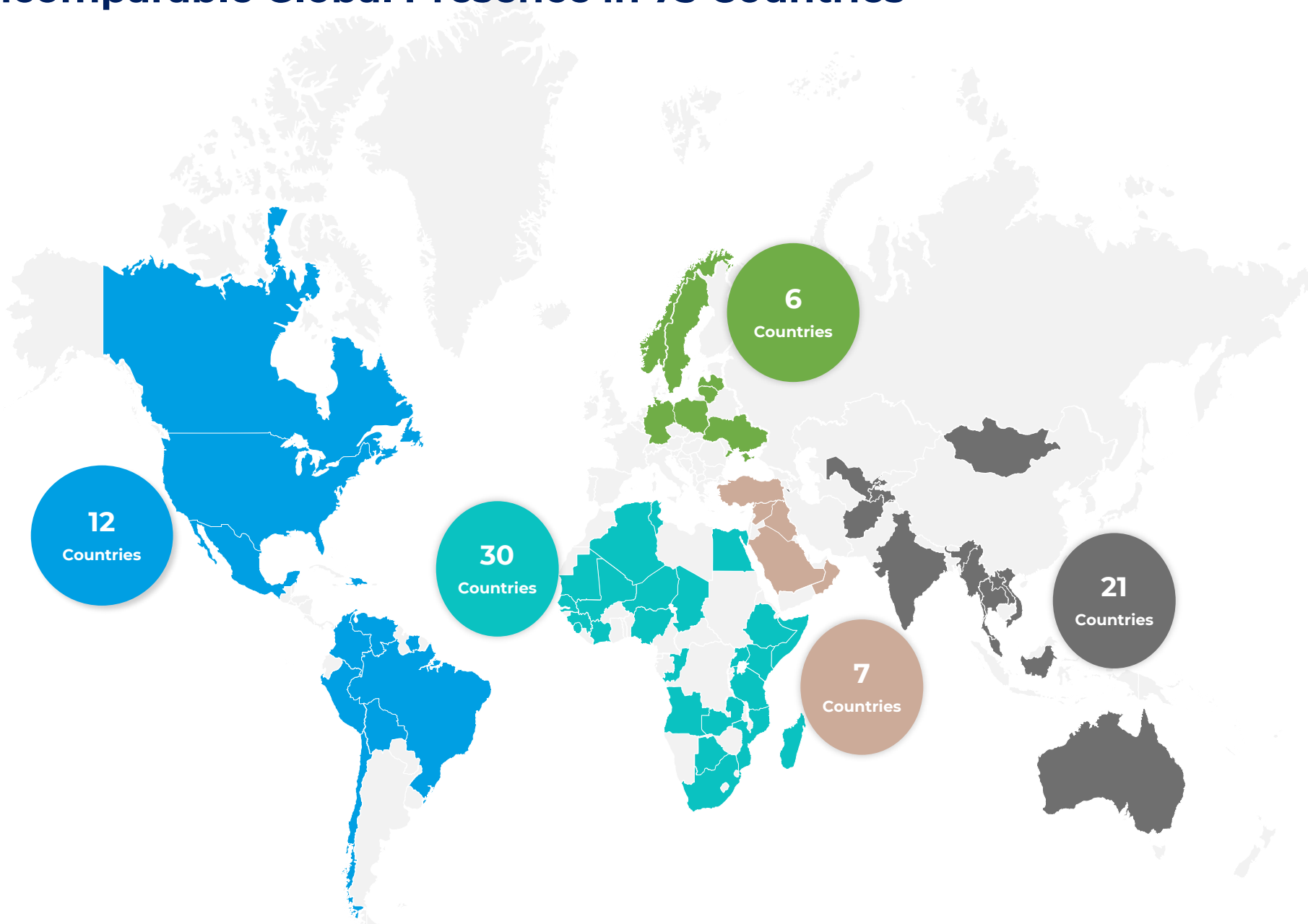
Sustainability Goals

- Carbon Neutrality by 2040
- Water Neutrality by 2032
- Circularity in construction and demolition waste by 2035

Note: Data for Consolidated

* As of 13th May 2026

Incomparable Global Presence in 75 Countries



Footprint across 75+ countries 

International Order Book Share 39% (~ US\$2.7 Bn) 

Active Projects 30+ countries 

Diversified Business Presence With Strong Execution Track Record



Water

Business Vertical

India + International



11%

Order Book Share (31 March 2026)

- Water Supply
- Irrigation
- Operation & Maintenance
- Storage & Distribution
- Intake & Treatment
- Desalination

Offerings



- **1.1+ Million**
House service connections
- **45,000+ kms**
Piped water network laid
- **40+**
Ongoing projects in India

Capabilities and Delivery Track Record



Railways

India + International



4%

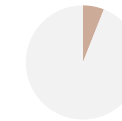
- Track Laying
- Signaling & Telecom
- Stations Facility
- Overhead Electrification
- Rail over Bridges

- **9,000+ Track km**
Railway electrification works executed
- **9,000+ Track km**
Total Railway tracks commissioned
- **580+**
Workforce in railway project execution
- **In-house manufacturing expertise for railway structures and girders**



Urban Infra

India + International



6%

- Roads & Highways
- Elevated Metro Rail
- Tunnelling Works
- Flyovers
- Underground Metro Rail
- Marine Structure

- **85+ Km**
Total Metro Rail completed and under execution (elevated and underground)
- **2,600+ kms**
Total Highways Delivered
- **Owned fleet of tunnel boring machine**
- **Ongoing works on 5 Metro Rail Projects** (elevated and underground)

Market Demand Trends Play to Our Strengths

Mega Trends



Multi Decadal Growth Opportunity in Global Power T&D led by energy transition and electricity demand



Real Estate and Civil Construction Upcycle on back of Urbanization, Industrial Capex and Digital / AI



Energy Security and Shift in Global Supply Chains to Drive Oil & Gas Infrastructure Capex



Strong Government Push for Infra Development Continues – Massive Opportunities in Urban Mobility, Airports, Water and Railways

Industry Tailwinds

- *Rising Annual global investment in T&D will expand from USD 631 billion in 2024 to USD 1.1 trillion by 2050; Demand led by energy demand, renewables growth and grid modernization*
 - *Domestic T&D Super Cycle: India, one of the largest and fastest growing T&D Market – estimated investment of ₹ 4.9 trillion from FY27 to FY32 in transmission line and substation infrastructure*
 - *Global Scale Opportunity in Solar EPC space: Global Solar PV Capacity to increase to 7.4 TW from current 2.26 TW; 3x of current levels: Solar and BESS EPC*
 - *Large solar capex plans in India, Europe, Middle East, Australia and Americas*
-
- *Urban Expansion India: Rapid Urbanization is creating high demand for housing, commercial and institutional buildings in Tier 1 and 2 Cities*
 - *India is experiencing strong revival in public and private capex backed by global supply chain shifts, Production Linked Incentive Schemes (PLI) and 'Make-In-India' Push*
 - *Global Data Center investments will be on a high growth trajectory due to AI adoption and demand for Cloud infrastructure*
-
- *High investment focus on energy and related infrastructure across Middle East*
 - *Major emphasis on net zero goals, increasing domestic gas production, freeing crude oil for exports and powering the growth of industrial sector in Saudi and UAE*
-
- *Improved Momentum in Government Led Infrastructure Spend: Capex outlay rising to Rs.12.2 trillion for FY26-27 in India*
 - *Large scale EPC opportunities in India for Highways, Metro Rail, Tunneling Works, Railways, Airports etc.*

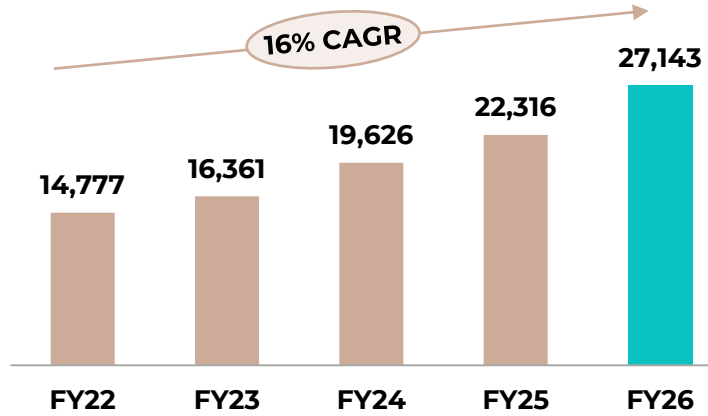
Positioning & Strategy

- *Proven Track Record and Strong Client Relationship*
- *Integrated EPC Player with in-house capabilities to deliver large size projects globally*
- *Deep presence in international markets and global scale of operations*
- *Strong financial profile and balance sheet to invest in growth*
- *Strong workforce and experience management team with robust governance set-up*
- *Globally benchmarked ESG, Health and Safety Practices*

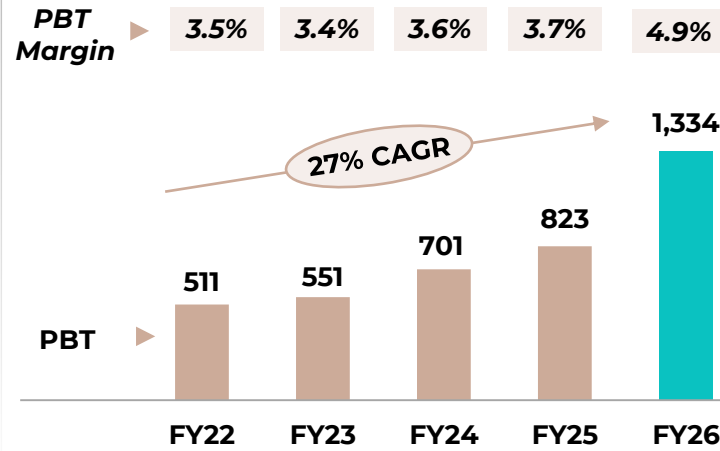
Track record of Strong Execution Resulting in Robust Financials (Consolidated)

₹ crores otherwise stated

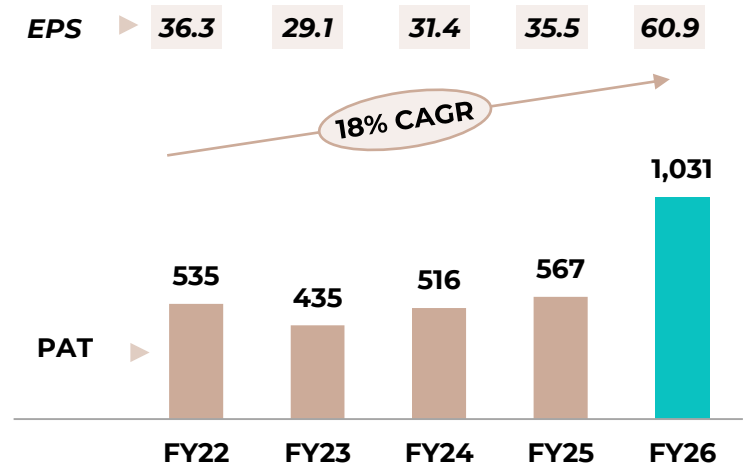
Revenue



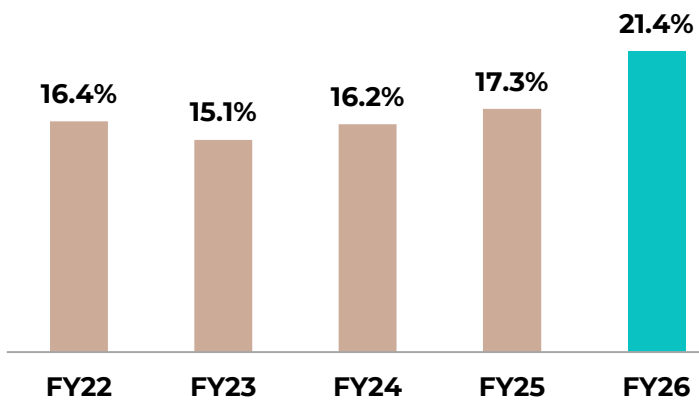
PBT and PBT Margin (Before Exceptional item)



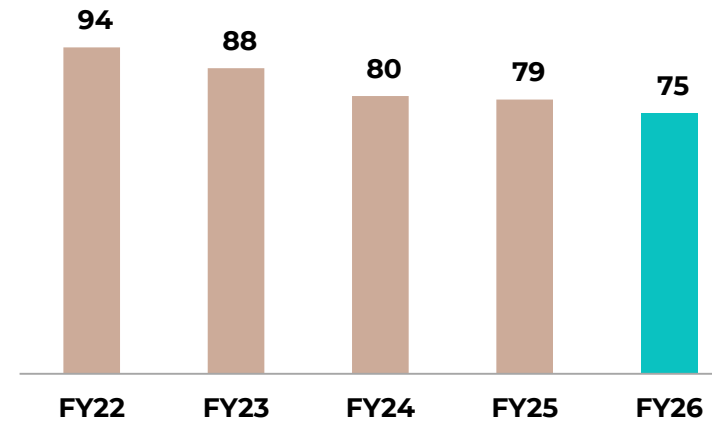
PAT and EPS



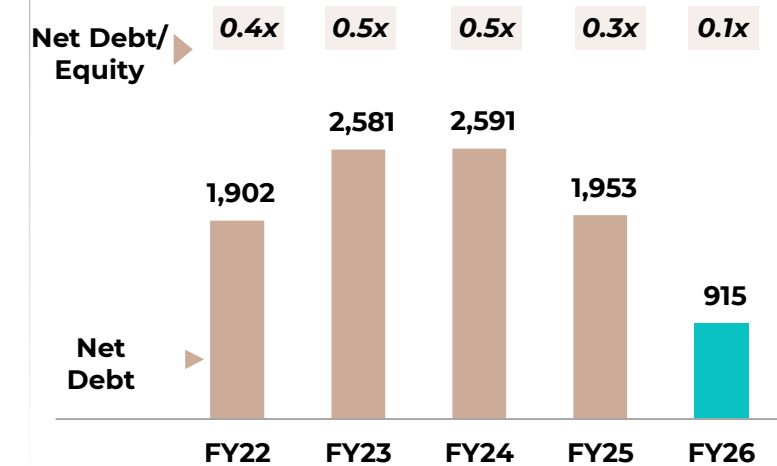
ROCE



NWC Days



Net Debt and Net Debt/Equity ^

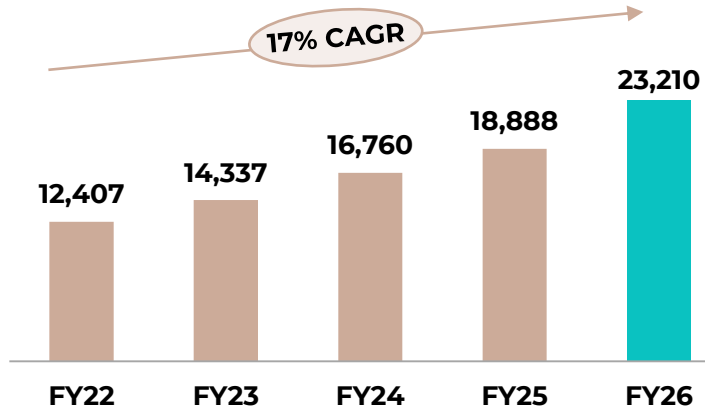


^ Borrowings net of cash, bank balance, mutual fund investments and excluding interest-free loan pursuant to divestment of T&D assets

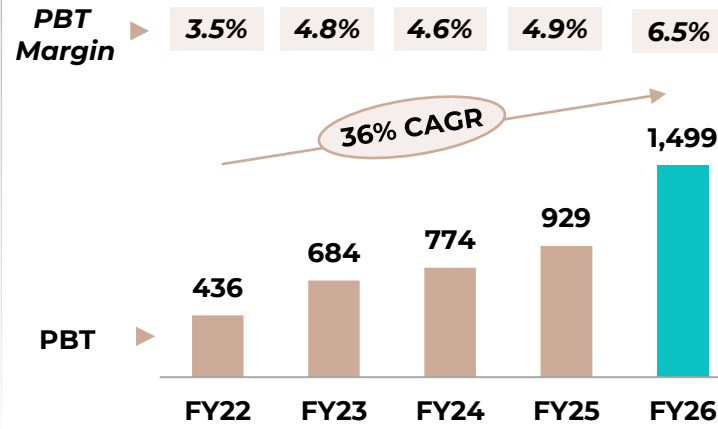
Track record of Strong Execution Resulting in Robust Financials (Standalone)

₹ crores otherwise stated

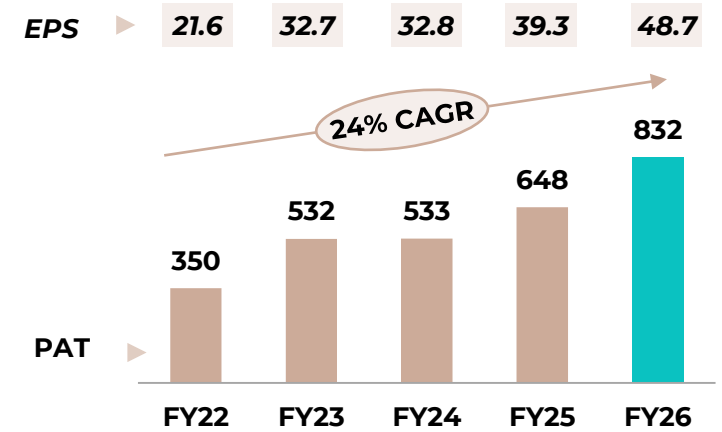
Revenue



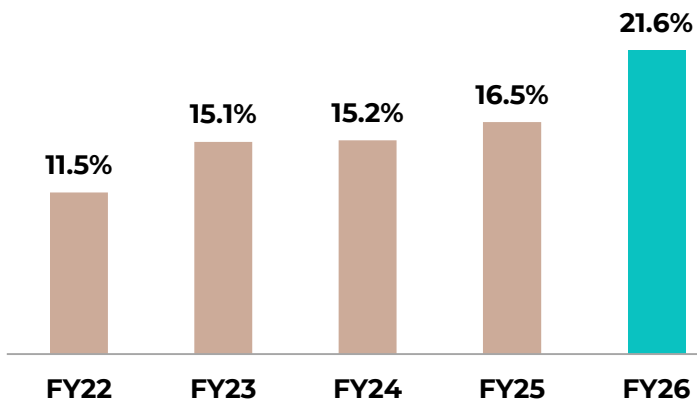
PBT and PBT Margin (Before Exceptional item)



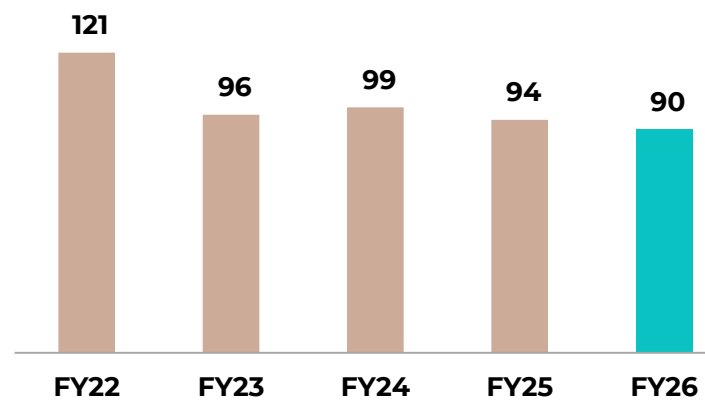
PAT and EPS



ROCE



NWC Days



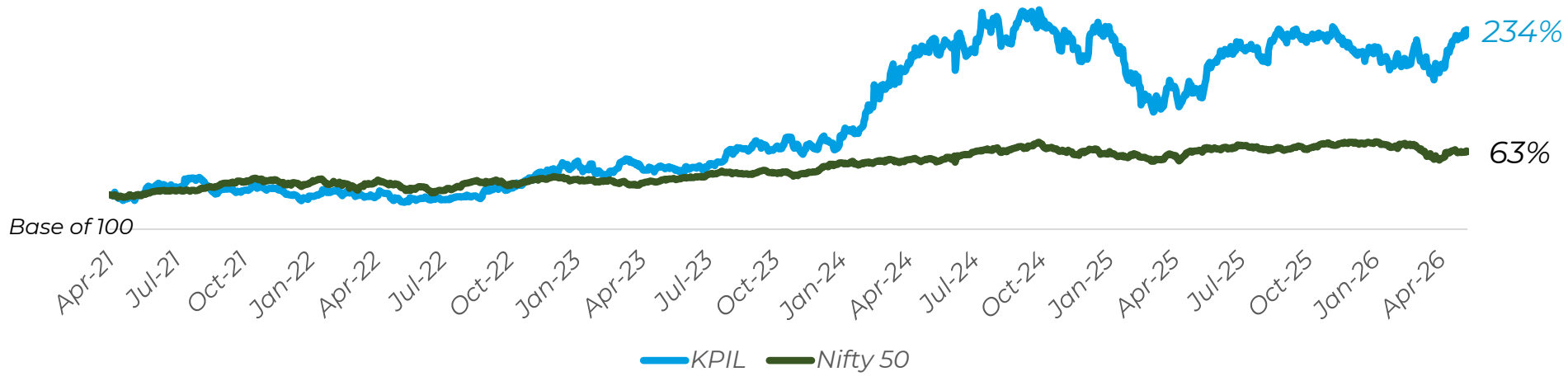
Net Debt and Net Debt/Equity ^



^ Borrowings net of cash, bank balance, mutual fund investments and excluding interest-free loan pursuant to divestment of T&D assets

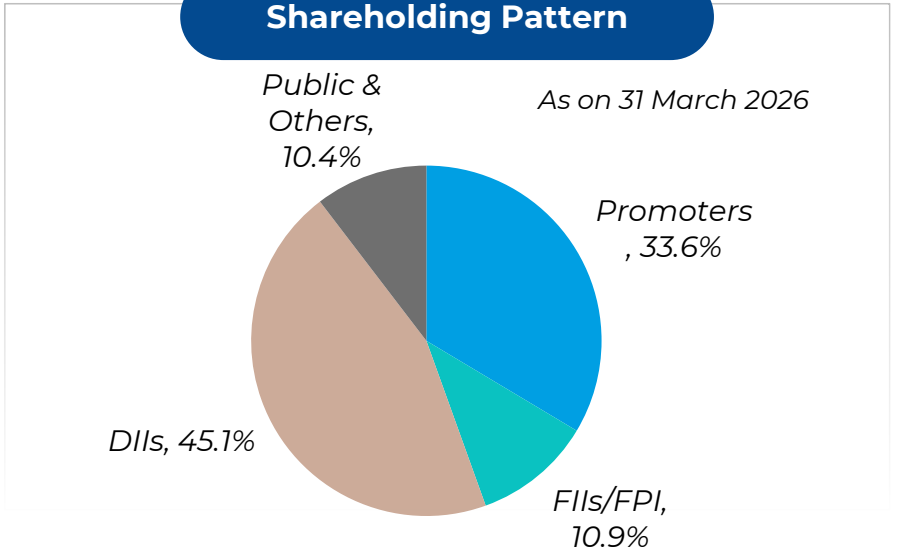
Value Creation for Shareholders on Back of Sustained Performance

KPIL Share Price Movement

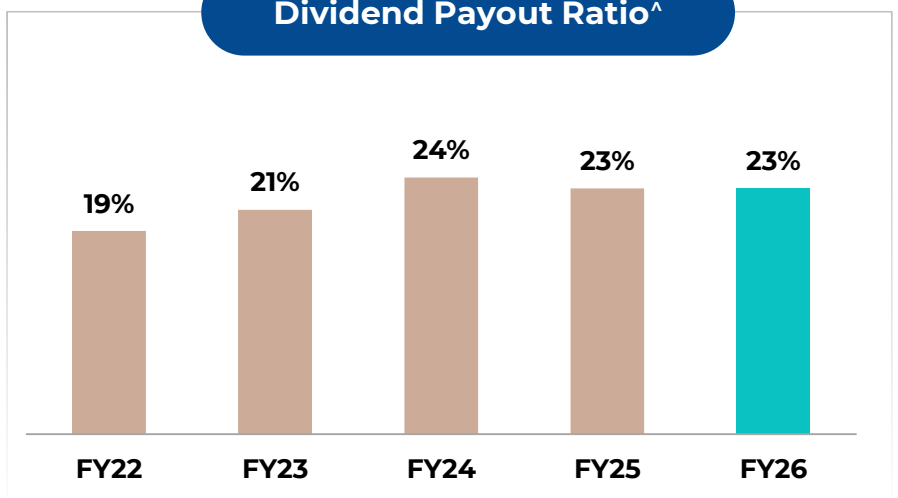


- ~₹ 525 Crores of dividend distributed to shareholders from FY22 to FY26*
- Market Capitalization increased at a CAGR of ~40% (FY22 - Till Date)
- Average Dividend Payout Ratio of 22% (FY22 to FY26)

Shareholding Pattern



Dividend Payout Ratio^



*excluding ₹ 11 per share dividend proposed for FY26 ^ Based on standalone EPS

Experienced and Tenured Board and Leadership Team

Promoters



Mofatraj P. Munot

Founder &
Non-Executive Chairman



Parag M. Munot

Director



Independent Directors



Dhananjay Mungale



Raksha Kothari



Bimal Tanna



Shailendra Raj Mehta



Leadership Team



Manish Mohnot

MD & CEO



S K Tripathi

Deputy MD



Sanjay Dalmia

Exec. Director



Amit Uplenchwar

Director, Strategy
Business Group



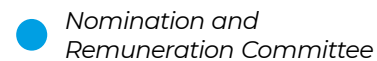
Ram Patodia

Chief Financial Officer



M.A. Baraiya

Chief Human Resource
Officer





KPIL is best positioned to deliver long-term & sustainable value



01

Resilient Revenue Across Diverse Business Verticals and Markets

- Operating across various EPC sectors, clients and geographies with a strategic focus on energy and civil construction projects, KPIL business model provides resilience to navigate through market cyclicality, geo political crisis and economic challenges



02

Positioned to Capitalize on Favorable Market Trends

- Our market presence and capabilities across electrical and civil construction will enable us to benefit from global megatrends in energy transition, urban transport, hydrocarbon, housing, industrial capex, data center etc.



03

Strong Balance Sheet and Improving Margin Profile

- We are relentlessly focusing to improve our quality of earnings and working capital management; We have embedded a disciplined approach to profitability, driven by a business-wide commercial focus



04

Integrated EPC Capabilities, Strong Asset Base and Robust Risk Management

- Our performance on discipline growth and scalable business is driven by large in-house asset base, specialist in-house engineering skills and project execution and risk management expertise



05

Proven Track Record

- Our proven execution track record fosters deep-seated customer trust. By combining market expertise with an intimate knowledge of ground conditions, we maintain a distinct competitive edge in securing and delivering large EPC projects



06

Strong Governance and EHS Focus

- Our foundation is built on strong governance and experienced leadership, prioritizing a top-tier safety culture and robust risk management to ensure sustainable, ethical operations



Sustainability at KPIL

Sustainability Mission

“We will continuously endeavor to make products & services sustainable by driving carbon & water neutrality in our business and achieving zero waste in all our operations to preserve our planet, people and prosperity”



Sustainability Goals

- Carbon Neutrality by 2040:
- Water Neutrality by 2032
- Circularity in construction and demolition waste by 2035



Sustainability Framework

Key Strategic Pillars



Creating Positive Impact



Engaging with Stakeholders



Performing Responsibly

Focus Areas



Carbon Emission



Water Stewardship



Waste Management



Health & Safety



Human Capital Management



Local Community Engagement



Responsible Business Practice



Responsible Portfolio

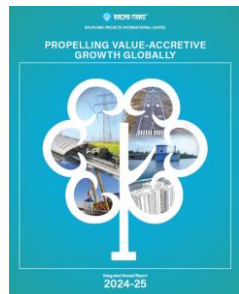
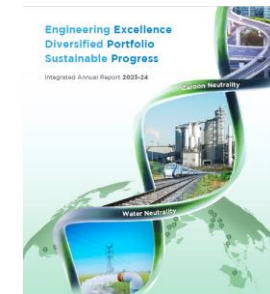


Responsible Sourcing







Aligned to Frameworks



Integrated Reporting & Disclosures



Key ESG Initiatives & Outcome

	Focus Area 	Initiatives 	Outcomes 
 <p>Environment</p>	<ul style="list-style-type: none"> • GHG Emission • Energy Management • Water Management • Waste Management 	<ul style="list-style-type: none"> • Climate Risk Assessment • Decarbonization plans • Scope 3 Emission Estimation • Solar Installation at all sites & plants • Water Risk Assessment • Rain Water harvesting - Plants & community • Waste Audit & Management Plan 	<ul style="list-style-type: none"> • Completed estimation of Scope 1, 2 & 3 Emissions • 25% share of RE in electricity in FY26 • Solar installation at both manufacturing plants • 2 Renewable energy based power plants (biomass) • T&D International Business achieved carbon neutrality for the 2nd consecutive year
 <p>Social</p>	<ul style="list-style-type: none"> • Human Capital Development • Supply Chain 	<ul style="list-style-type: none"> • Supply Chain Sustainability • Human Right Due Diligence • Employee Wellbeing • Communities Welfare Initiatives 	<ul style="list-style-type: none"> • 100% employee covered under health and accidental insurance • 17,345 mandays of training conducted in FY 2025-26 • Launched KalpaSetu Project for Sustainable Supply Chain Assessment and Capacity Building of KPIL's Suppliers and MSME Vendors
 <p>Governance</p>	<ul style="list-style-type: none"> • Ethics • Cyber Security 	<ul style="list-style-type: none"> • Materiality Assessment • Digitalization & Data Collection • Policy Gap Assessment & Enhancement • TLI Carbon Neutrality Scope 1&2 • ESG Rating Improvement – DJSI, CDP, EcoVadis 	<ul style="list-style-type: none"> • ISO 37001: 2016 Certified • Regular trainings and awareness on ABAC • Training conducted by IT team related to cyber security or any other if conducted during the current FY 2025-26 • Conducted 15+ Cyber Security training over virtually and physical classroom training

KPIL's ESG Disclosure & Ratings - Achievements



Corporate Sustainability Assessment (CSA)

Corporate Sustainability Assessment (CSA)
#1 in EPC sector



CDP Rating

Scored "B" Rating



EcoVadis Rating

61 score
(commitment badge)



Time x Statista Sustainability Ranking 2026

Top 500 Globally – One of only 19 Indian companies



NSE Sustainability Rating 2025

67 ESG Score – Industrials – Civil Construction Sector

Prestigious National & Global Sustainability Awards



Mahatma Award for Sustainability

Honored with the prestigious Mahatma Award for Sustainability, selected from over 2,100 applications spanning multiple sectors and regions.



Sustainable Organization Award 2025

Received the sustainable organization award - 2025 at the UBS Forums 6th Sustainability Summit & Awards 2025.



Top 3 Sustainable Companies in India

Ranked among India's Top 3 Sustainable Companies in the Infrastructure, logistics and ports category at The 8th Sustainable World Conclave, under the IMSC Rankings by BW Businessworld.



ESG Award

Received the ESG Award at The Cleantech ESG Sustainability Event, recognizing our commitment to sustainable and responsible business practices.

Sustainable & Inclusive Development

Healthcare

Project Name –
Kalpa Arogya Seva (KARE)



- **72,814** beneficiaries availed basic diagnostic services and participated in health awareness sessions through MMUs across all locations
- **11,516** patients benefitted from **Kalpa Seva Aarogya Kendra (KSAK)**, a subsidized OPD, providing Specialized healthcare services to needy and underserved people in Khorpa, Chhattisgarh
- **500 cataract surgeries** completed; Aspirational district covered: **Dumka, Jharkhand**
- **3994** elderly covered through Healthy Ageing Program across Raipur & Thane
- **27** beneficiaries were provided with medical financial assistance
- **Number of beneficiaries impacted through installation of Vitreo-retina and Cataract surgical Equipment at Guruhasti Netra Chikitsalya: 2565**

Education & Skilling

Project Name –
Kalpa Vidya Kalpa Kaushal



- **15 schools** were transformed through Digital smart class benefitting **4,700+** students across multiple States
- **869 Activity-Based Learning, 67 “WOW Activities”, and 64 STEM Activity Sessions** conducted under the long-term programme, Transforming STEM Education into Immersive learning
- An **Advanced Computer Lab with 18 modern computers** was inaugurated at IERT, Prayagraj, Uttar Pradesh, replacing outdated typewriters and computers
- **33 needy students** were supported with educational scholarship
- Skill Development Centre, Khorpa
 - **95 women** trained under Sewing Machine Operator Training
 - **105 women** completed Cake-making training
- **154 youth** were trained under **National Apprenticeship Promotion Scheme (NAPS)**



Animal Welfare & Environment

Project Name – SAVIOUR



- **7,400** animals were supported through medicines, nutrition, animal birth control camps, rescue operations, and medical treatment across Darjeeling and Kalimpong, West Bengal, Ajmer, Rajasthan, and New Delhi, complemented by the donation of an animal ambulance that strengthened emergency response and enabled timely intervention during critical situations
- **50,000 saplings** adopted in Mayurbhanj District, Odisha for the Project **“Trees for Black Tigers”**. **85.23%** success ratio of the plantations adopted in FY24-25
- **Transformed barren land into sustainable water resources** through a community-driven initiative, **two ponds were constructed** in Uniara tehsil of Tonk district, Rajasthan.



Before



After



Need-Based Community Development

Project Name – Kalpa Gramoday



- Completed installation of Solar Panels at Sub-health Centre, Igatpuri
- Donated motorized tri wheelers/ specialized scooters to support Persons with Disabilities (PwDs) in accessing sustainable livelihood opportunities



Rewards and Recognitions



TPM Excellence Award by the Japan Institute of Plant Maintenance (JIPM)



KPIL Wins Coveted Global MIKE Awards 2025; Setting a Benchmark in Knowledge Excellence



Strong Commitment to HR Excellence Award



The Confederation of Indian Industry (CII) has conferred upon National Supply Chain and Logistics Excellence Award



KPIL Honored with Two Prestigious Awards at the Construction World Global Awards 2025



KPIL Wins two prestigious awards at ET Now Infra Focus Summit 2025



KALPATARU

KALPATARU PROJECTS INTERNATIONAL LIMITED



Conference Call

Date: 15th May 2026 | Time: 9.00 hrs (IST)

Dial in Number: +91 22 6280 1384/+91 22 7115 8285
(accessible from all networks and countries)



investorrelations@kalpataruprojects.com

