### IRCON INTERNATIONAL LIMITED

(A Govt. of India Undertaking)
An integrated Engineering and Construction Company

### IRCON/SECY/STEX/124

8th August 2019

BSE Limited

Listing Dept./ Dept of Corporate Services

Phiroze Jeejeebhoy Towers

**Dalal Street** 

Mumbai - 400 001

Scrip Code / ID: 541956 / IRCON

National Stock Exchange of India Limited

Listing Department

Exchange Plaza, Plot no. C/I, G Block

Bandra - Kurla Complex,

Bandra (East) Mumbai - 400 051

Scrip Code: IRCON

Sub: Annual Report for the Financial Year 2018-19 and Notice of AGM

Dear Sir/ Madam,

Pursuant to provisions of Regulation 34 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015, please find enclosed herewith the Annual Report for the financial year 2018-19 and notice of 43rd Annual General Meeting (AGM) to be held on Tuesday, 3<sup>rd</sup> September 2019 at 10.00 A.M. at Air Force Auditorium, Subroto Park, New Delhi – 110010, to transact the business as set out therein.

The Annual Report for the financial year 2018-19 and the Notice of AGM is also available at the website of the Company i.e. <a href="https://www.ircon.org">www.ircon.org</a>.

Please take note of above information on record.

Thanking you,

Yours faithfully,

For Ircon International Limited

(Ritu Arora)

Company Secretary & Compliance Officer

Membership No.: FCS 5270





### **VISION**

To be recognised nationally and internationally as a construction organisation comparable with the best in the field covering the entire spectrum of construction activities and services in the infrastructure sector



### **OUR MISSION**

- To effectively position the Company so as to meet the construction needs of infrastructure development of the changing economic scene in India and abroad.
- ii) To earn global recognition by providing high quality products and services in time and in conformity with the best engineering practices.



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### REFERENCE INFORMATION

(As on 22nd July 2019)

### **Statutory Auditors**

M/s. K.G. Somani & Co. Chartered Accountants

### **Cost Auditors**

M/s. Chandra Wadhwa & Co. Cost Accountants

### **Secretarial Auditors**

M/s. Kumar Naresh Sinha & Associates, Company Secretaries

### **Bankers**

Indian Overseas Bank, YES Bank, HDFC Bank, State Bank of India, Induslnd Bank and ICICI Bank.

### Registered Office

C-4, District Centre, Saket, New Delhi – 110017 Tel.: 91-11- 29565666 Fax: 91-11-26522000 / 26854000

E-Mail: info@ircon.org Website: www.ircon.org CIN: L45203DL1976GOI008171

# Company Secretary & Compliance Officer

Ms. Ritu Arora

### Registrar & Share Transfer Agent

### **Karvy Fintech Private Limited**

"Karvy Selenium Tower-B", Plot No. 31 & 32, Gachibowli, Financial District, Nanakramugda, Serilingampally, Hyderabad- 500032, Telangana Website: www.karvyfintech.com E-mail: einward.ris@karvy.com Ph: +91 40 6716 2222, 3321 1000

### **Shares Listed at**

BSE Limited (BSE)
National Stock Exchange of India Limited (NSE)

### **Depositories**

National Securities Depository Limited (NSDL) Central Depository Services (India) Limited (CDSL)

### **Scrip Code**

BSE: 541956 NSE: IRCON

### ISIN

INE 962Y01013



### **BOARD OF DIRECTORS**

(As on 22nd July 2019)

### WHOLE-TIME DIRECTORS



Shri Deepak Sabhlok Director (Projects)



Shri M.K. Singh Director (Finance)



Shri Yogesh Kumar Misra Director (Works)

# CHAIRMAN & MANAGING DIRECTOR



Shri S. K. Chaudhary

### PART-TIME (OFFICIAL) DIRECTORS



Shri Piyush Agarwal



Shri Hari Mohan Gupta

### INDEPENDENT DIRECTORS



Dr. C.B. Venkataramana



Dr. Narinder Singh Raina



Shri Ashok Kumar Ganju



Shri Avineesh Matta



Prof. (Ms.) Vasudha V. Kamat



### **SENIOR EXECUTIVES**



Shri Shyam Lal Gupta Executive Director - General



Shri A. K. Goyal Executive Director - Projects



Dr. Subhash Chand Executive Director - Electrical



Shri Anand Kumar Singh Executive Director - Finance



Shri Shailesh Kumar Sinha Project Director - Katni



Pramod Kumar Singh Project Director - Patna



Shri Basant Kumar Executive Director - Corporate Coordination



Shri R. S. Yadav Project Director - Vadodara



Shri Devendra Pratap Lal Executive Director - J&K



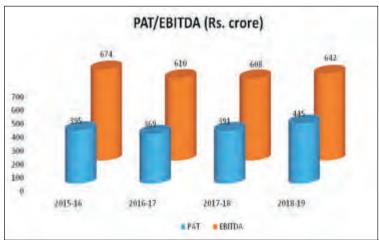
# Financial Highlights (Stand-alone)

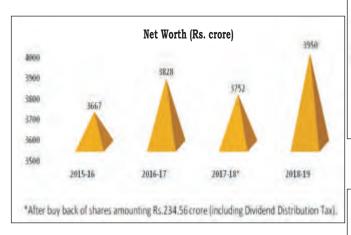
(₹in crore)

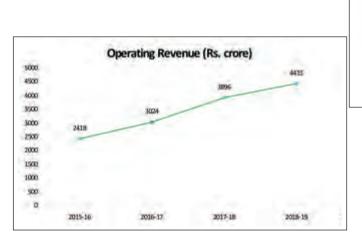
% bill         Perticulum         400         3870         2014-18         2014-18         2014-18         2014-18         2014-18         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         2014-19         301												( ) III CIOIC)
Operating Browner         4408         3870         2,934         2,418         2,950         4,067         4,067         3,182         3,182           And Jerses Company Share of Jane Integrated JVs San Add. Company Share of Decreating Browner in Integrated JVs.         7         26         9.0         1         1,3         23         1,7           Joss Share of Company Share of Poetry.         4,415         3,896         3,024         2,448         2,864         4,677         4,220         3,589         1,7           Other Operating Integrated JVs.         4,415         3,896         3,224         2,846         4,697         4,713         3,182         1,7           Other Company Share of Poetry.         4,486         3,224         2,846         3,182         1,03         3,182         1,03           Other Company Share of Poetry.         4,486         3,247         2,846         3,43         3,41         3,17         3,18           Departaciation         1,018         3,34         3,43         3,43         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41         3,41	SI.		2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10
And J. Losse, the company Share of Profile (John Profile Share of Profile Share	1	Operating Income	4408	3870	2,934	2,418	2,950	4,067	4,232	3,601	3,182	3,153
Machine   Mach	7	Add/Less: Company Share of Turnover in Integrated JVs	7	26	06	1	88	(6)	(13)	(23)	(7)	(13)
Oke Operating Income         44 45         3.69         3.024         2486         2686         2687         2586         2580         2580         3.580         3.1880 <td>ო</td> <td>Add: Company Share of Profit / (loss) in Integrated JVs</td> <td>1</td> <td>1</td> <td>ı</td> <td>1</td> <td>2</td> <td>(1)</td> <td>- 1</td> <td>7</td> <td>7</td> <td>2</td>	ო	Add: Company Share of Profit / (loss) in Integrated JVs	1	1	ı	1	2	(1)	- 1	7	7	2
Other Income         265         227         236         442         258 <t< td=""><td>4</td><td>Net Operating Income</td><td>4,415</td><td>3,896</td><td>3,024</td><td>2,418</td><td>2,864</td><td>4,057</td><td>4,220</td><td>3,580</td><td>3,182</td><td>3,142</td></t<>	4	Net Operating Income	4,415	3,896	3,024	2,418	2,864	4,057	4,220	3,580	3,182	3,142
Proper little former of the control of the	ιΩ	Other Income	265	227	230	442	258	250	251	181	72	64
Deperating Murgin (PEDIT)         4048         3577         2,766         2,222         2,267         3,024         3,412         3,102         2,816           Operating Murgin (PEDIT)         631         546         488         658         11         2         4         488         658         11         2         4         37         37         4         488         668         854         1,089         16,99         659         438           Deperating Murgin (PEDIT)         618         533         618         57         1,09         659         438           Profit Before Tax         618         533         622         602         844         1,249         1,018         602         401           Profit Before Tax         445         391         369         358         662         844         1,249         1,018         401           Profit Before Tax         445         391         369         3,34         3,	9	Total Income	4,680	4,123	3,254	2,860	3,122	4,307	4,471	3,761	3,254	3,206
Operating Margin (PBDIT)         631         546         488         638         854         1,1283         1,059         659         438           Intrerest Expenses         1<	7	Expenditure (Incl. increase/decrease in stock)	4048	3577	2,766	2,222	2,267	3,024	3,412	3,102	2,816	2,901
Interest begresses         4         -         12         8         -	∞	Operating Margin (PBDIT)	631	546	488	638	854	1,283	1,059	629	438	305
Depreciation         12         13         18         28         10         34         57         37           Exceptional tense         12         13         612         533         632         602         844         1,249         1,015         602         401           Profit Before Tax         445         533         633         632         662         844         1,249         1,015         602         401           Profit After Tax         445         391         392         653         192         77         1,733         401           Christ After Tax         445         334         3,334         3,334         3,334         3,334         3,334         3,334         3,334         3,334         3,334         3,334         3,334         3,344         3,334	6	Interest Expenses	4	ı	12	8	1	1	1	ı	1	1
Prough Before Tax         61         7-4         7-7	10	Depreciation	12	13	18	28	10	34	44	57	37	41
Profit before Tax         615         533         523         602         844         1.249         1.01         602         401           Profit After Tax         245         391         359         182         1879         907         730         470         241           Obtacional for the Year         233         3334         3344         3334         3344         334         334	11	Exceptional items	-	ı	(74)	1	1	ı	1	ı	ı	1
Profit After Tax         445         391         369         395         579         907         730         470         241           Dividend for the Year         203         3134         3.34<	12	Profit Before Tax	615	533	532	602	844	1,249	1,015	602	401	264
Dividend for the Year   203   192   192   165   182   184   94   94   94   94   94   94   94	13	Profit After Tax	445	391	698	395	579	206	730	470	241	182
Central Reserve         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3334         3349         3449	14	Dividend for the Year	203	192	192	168	182	182	148	94	49	37
Retained Earnings         517         311         390         318         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         7         9         9         7         9 <td>15</td> <td>General Reserve</td> <td>3334</td> <td>3334</td> <td>3,334</td> <td>3,334</td> <td>3,334</td> <td>2,971</td> <td>2,277</td> <td>1,733</td> <td>1,372</td> <td>1,181</td>	15	General Reserve	3334	3334	3,334	3,334	3,334	2,971	2,277	1,733	1,372	1,181
Other Comperhensive Income         (0.32)         9         5         (5)         -	16	Retained Earnings	517	311	390	318						
Cother Reserves         -	17	Other Comprehensive Income	(0.32)	6	ιΩ	(5)						
Other Reserves         4         -	18	Foreign Project Reserve	-	_	1	1	-	_	1	ı	-	3
Total Reserves & Surplus         3,856         3,658         3,729         3,647         3,334         2,973         2,280         1,733         1,372           Net Fixed Assets         128         134         137         141         119         126         194           Inched Assets         332         141         137         141         119         125         144         428           Foreign Exchange Earnings (net)         33         64         24         59         418         1,042         822         444         428           Share Capital         94.05         94.05         98.980         19.796         19.796         19.796         19.796         9.898         9.898           Capital Employed         6510         6952         3,828         3,667         3,354         2,933         2,300         1,743         1,382           Asc Worth         138         138         3,667         3,354         2,993         2,300         1,743         1,382           Asc Worth         148         478         3,667         3,354         2,993         2,300         1,743         1,382           Asc Worth         18         13         16         2         2 <td>19</td> <td>Other Reserves</td> <td>5</td> <td>4</td> <td>1</td> <td>1</td> <td>1</td> <td>2</td> <td>3</td> <td>ı</td> <td>1</td> <td>5</td>	19	Other Reserves	5	4	1	1	1	2	3	ı	1	5
Net Fixed Assets   128   134   137   149   163   170   180   196   244   165   140   180   180   195   165   185	20	Total Reserves & Surplus	3,856	3,658	3,729	3,647	3,334	2,973	2,280	1,733	1,372	1,189
Inventories         332         141         139         141         114         119         125         135         165           Foreign Exchange Earnings (net)         33         64         24         24         59         418         1,042         822         444         428           Share Capital         94.05         94.05         98.980         19.796	21	Net Fixed Assets	128	134	137	149	163	170	180	196	244	236
Foreign Exchange Earnings (net)         33         64         24         418         1,042         822         444         428         9           Share Capital         Share Capital         64.05         94.05         98.980         19.796         19.796         19.796         19.796         19.898         9           Capital Employed         6510         6952         3,828         3,667         3,354         2,993         2,300         1,743         1,382         1,           Government Investments         3950         3,752         3,828         3,667         3,354         2,993         2,300         1,743         1,382         1,           Not Worth         Not Worth         10         8         14         16         25         42         44         35         29         1,382         1,7           Profit Before Tax to Capital Employed (%)         10         8         13         17         26         44         44         35         29         1,382         1,4         1,382         1,7         1,382         1,7         1,382         1,7         1,382         1,7         1,382         1,4         1,382         1,382         1,4         4,7         1,7         1,7	22	Inventories	332	141	139	141	114	119	125	135	165	373
Share Capital         94.05	23	Foreign Exchange Earnings (net)	33	64	24	59	418	1,042	822	444	428	264
Capital Employed         6510         6952         3,828         3,667         3,354         2,993         2,300         1,743         1,382         1,           Net Worth         Net Worth         3950         3,752         3,828         3,667         3,354         2,993         2,300         1,743         1,382         1,           Profit Before Tax to Capital Employed (%)         10         8         14         16         25         42         44         35         29           Profit After Tax to Share Capital (%)         10         8         13         17         26         43         46         38         32           Profit After Tax to Share Capital (%)         473         416         373         1,995         2,924         4,578         3,687         4,747         2,429         1,           Expenditure to Income (%)         86         86         86         86         78         73         70         76         82         87           Income per Employee         1,576         1,472         1,472         1,472         1,472         1,704         1,703         1,678         1,678           Foreign Exchange Earning per Employee         0.02         0.04         0.02	24	Share Capital	94.05	94.05	086.86	19.796	19.796	19.796	19.796	9.898	9.898	9.898
Net Worth         3950         3,752         3,828         3,667         3,354         2,993         2,300         1,743         1,382         1,           Profit Before Tax to Capital Employed (%)         9         8         14         16         25         42         44         35         2,90         1,743         1,382         1,           Employed (%)         10         8         14         16         25         42         44         35         29           Profit Before Tax to Capital Employed (%)         10         8         13         17         26         43         46         35         29           Profit After Tax to Share Capital (%)         473         416         373         1,995         2,924         4,578         3,687         4,747         2,429         1,           Expenditure to Income (%)         86         86         86         14,99         1,472         1,579         1,704         1,678	22	Capital Employed	6510	6952	3,828	3,667	3,354	2,993	2,300	1,743	1,382	1,205
Net Worth         3950         3,752         3,828         3,667         3,354         2,993         2,300         1,743         1,382         1,382         1,082         1,082         2,300         1,743         1,382         1,472         1,573	26	Government Investments	1	-	1	1	1	1	1	1	1	1
Profit Before Tax to Capital         9         8         14         16         25         42         44         35         29           Employed (%)         Operating Margin to Capital Employed (%)         10         8         13         17         26         43         46         38         32           Profit After Tax to Share Capital (%)         473         416         373         1,995         2,924         4,578         3,687         4,747         2,429         1,           Expenditure to Income (%)         86         86         86         78         78         70         76         82         87           Number of Employees         1576         1622         1,496         1,499         1,472         1,579         1,704         1,703         1,678         1,           Income per Employee         0.02         0.04         0.02         0.04         0.02         0.04         0.28         0.66         0.48         0.26         2.21         1.94         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1.54         1	24	Net Worth	3950	3,752	3,828	3,667	3,354	2,993	2,300	1,743	1,382	1,199
Operating Margin to Capital Employed (%)         10         8         13         17         26         43         46         38         32           Profit After Tax to Share Capital (%)         473         416         373         1,995         2,924         4,578         3,687         4,747         2,429         1,           Expenditure to Income (%)         86         86         86         78         73         70         76         82         87           Number of Employees         1576         1622         1,496         1,499         1,472         1,579         1,704         1,678 <td< td=""><td>78</td><td>Profit Before Tax to Capital Employed (%)</td><td>6</td><td>∞</td><td>14</td><td>16</td><td>25</td><td>42</td><td>44</td><td>35</td><td>29</td><td>22</td></td<>	78	Profit Before Tax to Capital Employed (%)	6	∞	14	16	25	42	44	35	29	22
Profit After Tax to Share Capital (%)         473         416         373         1,995         2,924         4,578         3,687         4,747         2,429         1,7           Expenditure to Income (%)         86         86         86         78         73         70         76         82         87           Number of Employees         1576         1622         1,496         1,472         1,579         1,704         1,703         1,678         1	29	Operating Margin to Capital Employed (%)	10	8	13	17	26	43	46	38	32	25
Expenditure to Income (%)         86         86         86         78         73         70         76         82         87           Number of Employees         1576         1622         1,496         1,499         1,472         1,579         1,704         1,703         1,678 <t< td=""><td>30</td><td>Profit After Tax to Share Capital (%)</td><td>473</td><td>416</td><td>373</td><td>1,995</td><td>2,924</td><td>4,578</td><td>3,687</td><td>4,747</td><td>2,429</td><td>1,841</td></t<>	30	Profit After Tax to Share Capital (%)	473	416	373	1,995	2,924	4,578	3,687	4,747	2,429	1,841
Number of Employees         1576         1622         1,496         1,499         1,472         1,579         1,704         1,703         1,678         1,           Income per Employee         2.97         2.54         2.18         1.91         2.12         2.73         2.62         2.21         1.94         3           Foreign Exchange Earning per Employee         0.02         0.04         0.02         0.04         0.02         0.04         0.28         0.66         0.48         0.26         0.25         0           Current Ratio         1.32         1.66         2.02         1.99         1.72         1.81         1.61         1.47         1.53         1           Debt/Equity Ratio         0.65         0.85         -	31	Expenditure to Income (%)	98	98	98	78	73	70	92	82	87	06
Income per Employee         2.97         2.54         2.18         1.91         2.12         2.73         2.62         2.21         1.94         3.94           Foreign Exchange Earning per Employee         0.02         0.04         0.02         0.04         0.02         0.04         0.28         0.66         0.48         0.26         0.25         0.25         0.25           Current Ratio         1.32         1.66         2.02         1.99         1.72         1.81         1.61         1.47         1.53         3           Debt/Equity Ratio         0.65         0.85         -	32	Number of Employees	1576	1622	1,496	1,499	1,472	1,579	1,704	1,703	1,678	1,751
Foreign Exchange Earning per Employee         0.02         0.04         0.02         0.04         0.02         0.04         0.028         0.05         0.05         0.04         0.02         0.04         0.028         0.05 <td>33</td> <td>Income per Employee</td> <td>2.97</td> <td>2.54</td> <td>2.18</td> <td>1.91</td> <td>2.12</td> <td>2.73</td> <td>2.62</td> <td>2.21</td> <td>1.94</td> <td>1.83</td>	33	Income per Employee	2.97	2.54	2.18	1.91	2.12	2.73	2.62	2.21	1.94	1.83
Current Ratio       1.32       1.66       2.02       1.99       1.72       1.81       1.61       1.47       1.53       3         Debt/Equity Ratio       0.65       0.85       -       <	34	Foreign Exchange Earning per Employee	0.02	0.04	0.02	0.04	0.28	99.0	0.48	0.26	0.25	0.15
Debt/Equity Ratio         0.65         0.85         -	35	Current Ratio	1.32	1.66	2.02	1.99	1.72	1.81	1.61	1.47	1.53	1.31
Investments 1314 1201 1,223 743 737 494 295 208 185	36	Debt/Equity Ratio	0.65	0.85	1	ı	ı	1	ı	1	1	1
	37	Investments	1314	1201	1,223	743	737	494	295	208	185	130

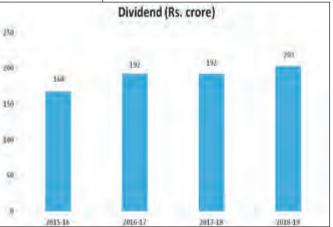


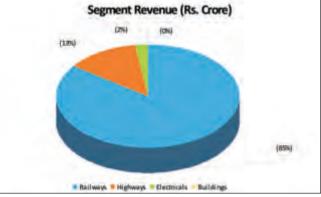
### **Financial Indicators**













### CHAIRMAN'S MESSAGE



### Dear Shareholders,

It gives me immense pleasure to present you the 43rd Annual Report of your Company. This year has been a landmark year in the history of the Company as your Company has achieved two major milestones. Firstly, it successfully completed the exercise of listing of its shares at BSE & NSE with overwhelming investors response; secondly, your Company has earned highest ever income of Rs.4680 crore and operating turnover of Rs.4415 crore, on a standalone basis, with improved profitability and highest order book. Your company has ranked among top 500 listed companies in India in terms of market capitalization as on 31st March, 2019.

I am delighted to highlight that IRCON has been ranked amongst the Top 500 Indian Companies in 'Fortune India 500 companies list' published in the special quarterly issue of December 15, 2018, to March 14, 2019 of Fortune India Magazine. Your Company has also been recognised and ranked amongst the Top 50 most profitable PSUs in India, the Top 10 best performing PSUs on the basis of cash efficiency, the Top 10 PSUs on the basis of book value (per share) in the February 2019 issue of Fortune India Magazine.

IRCON has executed many landmark construction projects in the last 43 years of its existence both in India and abroad. It has actively focused on becoming a diversified infrastructure player, both in terms of sectoral as well as geographical coverage.

The Annual Report for the financial year ended 31st March 2019, along with the Directors Report, Audited Financial

Statements and Auditors' Report of your Company have already been sent to you.

### **Financial Performance**

The operating income of your Company has registered an increase of 13.47% from Rs.3891 crore in 2017-18 to Rs.4415 crore in 2018-19. The operating turnover from the domestic segment has reported an increase of 16.46% i.e. from Rs.3499 crore in 2017-18 to Rs.4075 crore in 2018-19; however, operating income from foreign projects has decreased by 2.59% over the previous year. The main reasons for lower contribution of foreign turnover are that the project at South Africa is nearly at completion stage, one project at Bangladesh has been completed this year and other projects at Bangladesh, Nepal and Algeria are going on.

The profit before tax and profit after tax for the year under review were Rs.615 crore and Rs.445 crore respectively registering an increase of 16.04% and 14.69% respectively over the previous year. The earning per share for the year 2018-19 has increased to Rs.47.28 as compared to Rs.39.70 in the previous year.

On a consolidated basis, your Company has recorded an income of Rs.4990 crore during the financial year ended 31st March 2019 and achieved a consolidated Net Profit of Rs.450.07 crore for the said financial year. Further, I would like to mention that the Comptroller & Auditor General of India (C&AG) have given 'NIL' comments on the financial statements (standalone and consolidated) for the financial year 2018-19.

These outstanding results were achieved by your company



despite increased competition from domestic and international market. I am confident that we would continue to deliver growth, set new benchmarks for the Company and continue to meet expectations of all stakeholders.

### Dividend

Your Company has already paid an interim dividend of Rs.10.72 per share in the month of February, 2019. The Company now proposes a final dividend of Rs.10.825 per share. With this, the total dividend (including Dividend Distribution Tax) for the year 2018-19 would sum up to Rs.202.63 crore, which is 215.45% on the paid-up equity share capital and 45.57% of the post-tax profits.

The Company also plans to increase public shareholding to at least 25% in near future as part of Minimum Public Shareholding (MPS) norms prescribed as a continuous listing requirement under Securities Contract (Regulations) Rules, 1957.

### **Operational Performance**

It is a matter of pride that as of March 31, 2019, your Company has made tremendous progress over the years and so far completed more than 128 projects in 24 countries across the globe, and 383 projects in India.

- A. Project Performance During the year under review, IRCON has successfully completed Majuba Rail Project in South Africa for procurement of Plant Design, Supply and Installation of Overhead Track Equipments, Traction Substations, Auxiliary Power Supplies Substations, Bulk Power Supplies Switching Stations and Signalling Systems. The work was secured in November 2015 for a value of Rs.345 crore (Rand 663 million, Rand 1 = 5.212).
  - In the domestic segment, IRCON has also completed three projects in India. This includes two highway projects on BOT model viz. Shivpuri to Guna in Madhya Pradesh which got completed ahead of schedule and Bikaner to Phalodi in Rajasthan and one electrical project of PVNNL, Uttar Pradesh.
- Order Book Your Company has secured Orders worth Rs.7635 crore during 2018-19. As on 31st March, 2019, the order book value stood at Rs.33,901 crore. After the close of the year, the Company has secured one new foreign project in Sri Lanka from Sri Lankan Railways under the Ministry of Transport and Civil Aviation, Government of Sri Lanka for Up-gradation of Railway Line from Maho to Omanthai under Indian Line of Credit, Track Rehabilitation and ancillary works at a value of USD 91.27 Million (equivalent to approx. INR 635 crore). In this project, IRCON will upgrade single line broad gauge track from Maho-Omanthai of around 128 km length including associated infrastructure works. The project was awarded at the end of April 2019 and is to be completed within 36 months. The project is financed through EXIM Bank of India as per Indian Lines of Credit.
- C. In view of the healthy order book and huge investments taking place in Railways, Highways and other infrastructure projects by the Government of India, I am confident that the accelerated growth of your company will continue in years to come. This increase was due to orders flowing in from various infrastructure projects in railways, metros, highways/ roads segments. The focus of the management is to ensure timely execution of these orders with quality standards and complete client satisfaction.
- D. Subsidiary and Joint Venture Companies As on 31st March 2019, IRCON has five wholly-owned subsidiary companies, out of which four are Special Purpose Vehicles

(SPVs) created for execution of projects of NHAI.

IRCON also has 50% shareholding in two joint venture (JV) companies and . 26% shareholding in five JV companies incorporated mainly for coal connectivity projects in the States of Chhattisgarh, Jharkhand, and Odisha. The details of all subsidiaries and joint venture companies are provided in the Directors' Report.

E. Recognitions - The rating of the Company under the Memorandum of Understanding for the year 2017-18 signed with the Ministry of Railways has been 'Excellent'. The Company expects to achieve 'Excellent' rating for the year 2018-19 also. Your company has signed MOU for FY 2019-20 with the Government of India for setting performance target for excellent rating showing Revenue from Operations of Rs.5200 crore. I am confident that with the sustained efforts of IRCONIANS we will achieve the enhanced performance targets.

Apart from these recognitions, your Company's has been conferred various awards during the year 2018-19, which have been detailed in the Directors' Report.

### **Way Forward**

IRCON has experience in construction of Railways projects, highways and roads in conformity with the international standards, both in India and abroad. With the Government proposing to increase spending in these sectors, IRCON is having opportunities in the areas of Metro Rail projects; Construction of National Highways in Indian states in areas such as connectivity of secondary cities, ports and various regions; Connecting habitations with rural roads through Pradhan Mantri Gram Sadak Yojana (PMGSY); Bharatmala Pariyogana for the highways sector; Commissioning of Broad Gauge lines; Stations Redevelopment programme which is envisaged to be done by leveraging commercial development near the stations; etc.

A large number of high value projects are coming up in the Highway sector on EPC, DBFOT, HAM, and Annuity basis. With this experience, the Company is geared up to undertake turnkey projects under new project execution models including EPC / HAM and Annuity in the Railways, Highways and other infrastructure projects. We see large opportunities in the projects of Indian Railways like implementation of Mumbai-Ahmedabad High Speed Rail Corridor with Japanese funding and other projects to be bid out on EPC and DBFOT basis.

On the international front, IRCON has proved to be extremely competitive in foreign projects in the past in Bangladesh and Sri Lanka and shall continue efforts to secure more projects in these countries. Opportunities also exists for undertaking turnkey Railway projects on Government to Government basis with Ministry of Transport, Malaysia.

In the next couple of years, with a vision to almost double its turnover, the Company intends to focus intensively on further diversifying into various other segments where its presence is either non-existent or insignificant. To achieve this goal, the Company shall endeavor to formulate strategic alliances both in the domestic and foreign markets with other major private players and participate in bids aggressively to further expand its horizon of business opportunities.

### **Human Resource**

Being a progressive organization, your Company firmly believes in the strength of its most vital asset i.e. Human Resource. Human Resource Management (HRM) of IRCON is primarily concerned with the management of people within the organization, focusing on policies and systems. HRM in IRCON is designed to maximize employee performance to achieve



strategic objectives. The Company has adopted and aligned its HR strategy vis-a-vis systems & procedures taking into account the business objectives and competence building needed for the organization.

During the year under review, new appointment of 171 employees have been made which included 102 on regular, 5 on deputation, and 64 on contract basis.

### Governance and CSR & Sustainability

- A. Corporate Governance Your company is implementing the tenets of Corporate Governance in letter and spirit. Your company accords highest importance to transparency, accountability and equity in all facets of its operations. Your Company is adhering to the provisions contained in the SEBI (Listing Obligation and Disclosure Requirement) Regulations 2015, Companies Act 2013, and DPE Corporate Governance Guidelines 2010 and other applicable regulatory requirements. A certificate on Compliance of conditions of Corporate Governance under the SEBI Regulation and DPE Guidelines on Corporate Governance forms part of the Directors' Report for the year 2018-19.
- B. CSR & Sustainability During the year, your company has spent Rs.8.75 crore towards various CSR activities in promoting flagship programmes like Skill India, Digital India, Sarva Shiksha Abhiyan, Swachh Bharat, Namami Gange etc. and areas like gender equality and women empowerment, environment sustainability, employment enhancing vocational skills, welfare activities for SC/ST/OBCs, minorities and women, etc.

**Your Company has won** ET NOW - Stars of the Industry Award; 11th CIDC Vishwakarma Award for CSR practices in Raigarh (Chhattisgarh); and CIDC Partners in progress Trophy for contribution in Mission Skill India.

C. Information Technology - To enhance the level of transparency and provide timely information to the public, the Company has in place three mobile applications (apps) namely IRCON Careers, IRCON CSR and IRCON Tenders. All these three mobile apps are available on Android play store as well as on Apple app store. With emphasis on transparency, several initiatives were implemented during the year. All details related to vacancies, recruitments, eprocurements & tenders, policies & procedures for use by employees, employees' service portals, inspection calls registration and status etc. have been made accessible online.

### Acknowledgement

Before I conclude, I express my gratitude to our esteemed shareholders, my colleagues on the Board of Directors and to the Chairman, Members and Officers of the Railway Board, for their valuable support, advice and co-operation and the unstinted support and trust placed in the Company and look forward to their continued support. I am also thankful for the wholehearted support received from the Government of India, other Ministries and Departments of Government of India, Financial Institutions, Banks, Comptroller & Auditor General of India (C&AG), Statutory Auditors, Cost Auditors and Secretarial Auditors. I would like to express my sincere and heartiest thanks to Department of Investment and Public Asset Management (DIPAM), Security and Exchange Board of India (SEBI), Stock Exchanges i.e. National Stock Exchange of India Ltd. and BSE Ltd. and Registrar of Companies (ROC) for their guidance and support throughout the IPO process.

I, on behalf of the entire Board of Directors, sincerely place my appreciation for the good work done by all the employees at all levels of the Company for their commitment and hard work that has helped in delivering another successful year for the Company.

I look forward to your continued support in this journey and I am confident that with its sustainable track record and global reputation, your company will achieve new heights of success by effectively harnessing the host of opportunities and business that is expected in future.

Sd/-

(S.K. Chaudhary)

Chairman & Managing Director



### DIRECTORS' REPORT

### DISTINGUISHED SHAREHOLDERS

The Directors of your Company have pleasure in presenting their 43rd Report on the affairs of the Company for the financial year 2018-19.

### 1. FINANCIAL PERFORMANCE / HIGHLIGHTS

A. The financial performance of the Company for the year 2018-19 vis-à-vis 2017-18 are given below:

(₹in crore)

Sl. No.	Particulars	2018-19	2017-18	Increase / (Decrease) [in %]
Financ	ial Results:			
1.	Total income / turnover	4680	4121	13.56
2.	Total Operating income / turnover	4415	3891	13.47
3.	Operating income from Foreign Projects	585	601	(2.50)
4.	Operating income from Indian Projects	3829	3290	16.38
5.	Profit before tax	615	530	16.04
6.	Profit after tax	445	388	14.69
7.	Net worth	3950	3751	5.31
Approp	riations:			
8.	Dividend (Final & Interim)	202.63**	192.40	5.32
9.	Dividend Distribution Tax	41.66	39.36	5.84
10.	Transfer to Reserve Capital Redemption Reserve	-	4.93 *	-
11.	Earnings per share (Rs.)	47.28	39.70	19.09

<sup>\*</sup> Rs.4.93 crore transferred to capital redemption reserve account for buy-back of equity shares, which is equal to nominal amount of equity shares so bought back and extinguished during 2017-18.

On a consolidated basis, your Company has recorded an income of Rs.4989.61 crore during the financial year ended 31st March 2019 and achieved consolidated Net Profit of Rs.450.07 crore for the said financial year.

### $B. \quad For eign \, Exchange \, Earnings \, and \, Outgo:$

The Company has earned a foreign exchange of Rs.639.62 crore during 2018-19 as compared to Rs.450 crore earned during 2017-18. The foreign exchange outgo stood at Rs.607.6 crore during 2018-19 as compared to Rs.386 crore during 2017-18. Thus, the net foreign exchange earnings have decreased by 49.9% i.e. from Rs.64 crore in 2017-18 to Rs.32.01 crore in 2018-19 due to decrease in operating turnover from foreign projects.

### C. Dividend:

The Board of Directors had declared an interim dividend of Rs.10.72 per equity share (i.e. 107.20% on the paid-up equity share capital of Rs.94.05 crore) amounting to Rs.100.82 crore (approx.) on the paid-up share capital of Rs.94.05 crore, in February 2019. The said interim dividend was paid to all the shareholders on 26th February 2019.

Further, the Board of Directors in its meeting held on 28th May 2019 has recommended, a final dividend (over and above the interim dividend) of Rs.10.825 per equity share (i.e. 108.25% on the paid-up equity share capital of Rs.94.05 crore) amounting to ₹101.81 crore, out of profit for the year 2018-19, subject to approval of the shareholders. With this, the total dividend for year 2018-19 would be aggregated to Rs.202.63 crore (i.e. 215.45% on the paid-up equity share capital of Rs.94.05 crore), which

works out to 45.57% of the post-tax profits for 2018-19. After approval and payment of the proposed dividend, the cumulative dividend to shareholders up to 2018-19 will stand at Rs.1694.94 crore.

The Company is committed to enhance shareholder value and has a track record of paying dividend without fail since 1980-81

Consequent upon listing of shares at the stock exchanges and based on market capitalization, your Company is among the top 500 companies listed on NSE & BSE. In pursuance to the requirements of Regulation 43A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("LODR"), your Company has in place a Dividend Distribution Policy which has been approved by its Board of Directors. Dividend Distribution Policy is available on the Company's website at www.ircon.org and also provided separately in the Annual Report.

### D. Disinvestment through IPO

The Government of India announced the divestment in Company's shares in the financial year 2017-18. Accordingly, Department of Investment and Public Asset Management (DIPAM), Ministry of Finance, appointed IDBI Capital Markets & Securities Limited, Axis Capital Limited, SBI Capital Markets Limited as Book Running Lead Managers (BRLMs) and Crawford Bayley & Co. & Hogan Lovells International LLP as Legal Advisors for disinvestment of 99,05,157 equity shares i.e. 10.53% of the paid up equity share capital of the Company through Initial Public Offering (IPO) of shares by the Promoters (i.e.

<sup>\*\*</sup> Includes interim dividend and final proposed dividend (subject to approval of shareholders in ensuing AGM).



Government of India) to the public. The Company's public issue was subscribed more than 10 times and shares got listed on 28th September, 2018 on BSE Limited and National Stock Exchange of India Limited. Listing of equity shares will enhance the company visibility and brand image and provide liquidity to the shareholders. Listing will also provide a public market for the equity shares in India.

Post IPO, the President of India along with the nominees hold 8,38,78,417 equity shares i.e. 89.18% of the paid up equity share capital of the Company.

Based on current market price of IRCON, it is in the list of top 500 listed companies as on 31st March 2019.



Listing Ceremony on 28.09.2018

### E. Share Capital / Dematerialization:

As on 31st March 2019, the Authorized share capital of the Company was Rs.400 crore consisting of 40 crore equity shares of Rs.10/- each and the issued and paid-up share capital of the Company was Rs.94.05 crore consisting of 9,40,51,574 equity shares of Rs.10/- each. All the shares (except only 17 shares in physical form) are held in dematerialized form.

The details of dematerialization of shares, Demat Suspense Account / Unclaimed Suspense Account is provided in the Corporate Governance Report.

# F. Material changes and commitments affecting the Financial Position

There are no material changes or commitments affecting the financial position of the Company during the financial year and after the close of the financial year upto the date of the report.

### 2. ORDER BOOK

In our industry, an order book is considered an indicator of future performance since it represents a portion of anticipated future revenue. Your Company caters to both domestic as well as international markets and receives orders both on competitive bidding as well as through nomination by the Ministry of Railways.

During the year 2018-19, the Company secured works worth Rs.7635 crore. The order book as on 31st March 2019 stood at Rs.33,901 crore (approx.) as compared to Rs.22,407 crore (approx.) as on 31st March 2018.

### 3. OPERATIONAL PERFORMANCE

### I. Foreign Projects:

Contribution of foreign projects to total revenue has decreased from approximately 14.58% in Fiscal Year 2018 to approximately 12.52% in Fiscal Year 2019. The drop in foreign project income is mainly due to completion of the

foreign projects in South Africa. Nevertheless, this fall in revenue from projects in foreign countries has been partially offset by our performance in the domestic market, and we continue to actively participate in new projects in foreign countries, including one ongoing project in Bangladesh and one in Algeria. By continuing to diversify our business and geographical focus, your Company strives to secure a broader range of projects to maximize business volume and profit margins.

### A. Completed Foreign Projects:

Your Company has completed one project in South Africa during the financial year 2018-19.

### South Africa

The project for procurement of Plant Design, Supply and Installation of Overhead Track Equipments, Traction Substations, Auxiliary Power Supplies Substations, Bulk Power Supplies Switching Stations and Signalling Systems for Majuba Rail Project, South Africa, for Eskom Holdings SOC Limited, at a value of Rs.345 crore (Rand 663 million, Rand 1 = 5.212). The work was secured in November 2015 and has been completed in December 2018.

### B. On-going Foreign projects:

Your Company is executing the following two projects in foreign countries:

### Bangladesh

 Construction of Embankment, Track, all civil works, major & minor bridges (Except Rupsha) & culverts and implementation of EMP against Package WD1 under the project Construction of Khulna-Mongla Port Rail Line for Bangladesh Railway, at a value of Rs.911 crore (USD 147.80 million). The physical progress up to March 2019 is 49.50%. The work was commenced in March 2016 and is scheduled for completion in September 2020.



Dual gauge Railway line Bangladesh

Initially the project progressed slowly due to late handing over of encumbrance free land and issuance of drawings for alignment (L-section and X-section), bridges and buildings by the Engineer/Bangladesh Railway. However, now the project is in full swing and track linking between Phultana and Aranghata (Phase-I) is expected to start in September 2019.

### Algeria

 Installation of double track line (93 kms) in Algeria awarded by ANESRIF, Ministry of Transport, Government of Algeria, initially awarded at a value of Algerian Dinar Cr. 1628 (Rs.1003 crore converted)



involving construction of second line and upgradation of existing line, with diversion of 10 Kms from Ouedsly to Yellel in Algiers-Oran section of Algerian Railways. The value of contract including additional works for realization of double line has been revised to Rs.1747 crore (converted). The project was awarded in 2008 and is likely to be completed in June 2020. The reasons for delay are significant increase in scope of works, delay in payments due to non-allocation of funds to the project, excessive delay in approval of amendments, delay in approval of drawings and removal of obstructions and delay in resolving the discrepancy in mode of payments etc.

The work of 72 kms new track has been handed over to the client in spite of the cash flow problems which are hampering progress particularly the structural works awarded to sub-contractors. Work on the existing line has also started in the first stretch of 13 kms, 6 out of 7 station buildings are ready to be handed over and the bridge construction work has also picked up with assurance of timely payments. With the improvement in international oil prices, the client has assured uninterrupted payments which will improve the progress of works for likely completion by June 2020.



IRCON has already executed five high-value Railway Projects in Northern Sri Lanka with a cumulative contract value of over USD 645 Million.

### C. New Projects secured after the close of the year:

After the close of the year 2018-19, your Company secured one project in Sri Lanka viz. Up-gradation of Railway Line from Maho to Omanthai under Indian Line of Credit, Track Rehabilitation and ancillary works awarded by Sri Lankan Railways under the Ministry of Transport and Civil Aviation, Government of Sri Lanka at a value of USD 91.27 Million (equivalent to approx. INR 635 crore). Under the project, IRCON will upgrade single line broad gauge track from Maho-Omanthai of around 128 km length including associated infrastructure works. The project was awarded at the end of April 2019 and is to be completed within 36 months. The project is financed through EXIM Bank of India as per Indian lines of credit.

### D. Likely Foreign projects:

Your Company endeavours to continue its strategy of

diversifying across industry segments and increase orders from foreign countries to capture better profit margins accorded by these projects as compared to domestic projects. Concerted efforts are being made to secure contracts in Bangladesh, Thailand, Turkey, Ghana, Sri Lanka, Mozambique, Rwanda, UAE, Malaysia, Oman and Guinea.

### II. Domestic Projects:

Since incorporation, your Company has diversified into various infrastructure sectors and is now an established player in the field of railways and highways construction. Your Company also caters to customers' needs in many other areas such as construction of commercial and residential complexes, power transmission lines, industrial lighting, bridge/fly-overs, tunnels, commercial, residential and retail properties, electrical and mechanical work, signaling/telecom, coach factory, station building, multi-function complex, and airports. The variety of project portfolio de-risks our construction business and reduces our dependence on any one sector or type of project.

### E. Project Completed in India:

During the financial year 2018-2019, following three projects in India got completed:

Widening and Strengthening of existing Bikaner-Phalodi section to Four-lane from Km. 4.200 to Km. 55.250 and Two-Lane with paved shoulder from Km. 55.250 to Km. 163.500 of NH-15 on BOT (Toll) basis in the State of Rajasthan, for Ircon PB Tollway Limited (IrconPBTL) at a value of Rs.681 crore. Further, the target as envisaged in MOU for the year 2018-19 for excellent rating for commencement of Toll Operation for 75% length in respect of Bikaner-Phalodi Highway Project has been completed.



Inaguration of Bikaner-Phalodi Highway by Sh. Nitin Gadkari, Minister of Road Transport

- Four-laning of Shivpuri to Guna from Km 236.00 to Km 332.100 (Package-I) in the State of Madhya Pradesh to be executed on BOT (Toll) on DBFOT pattern under NHDP Phase-IV), for Ircon Shivpuri Guna Tollway Limited (IrconSGTL) at a value of Rs.670
- 3. The work of system improvement, strengthening and augmentation of distribution system to bring down AT&C losses and improve quality of consumer supply of Meerut town of Uttar Pradesh, to be carried out under RAPDRP Part-B scheme on turnkey basis including supply of material, for PVVNL at a value of Rs.329 crore.

### F. New Projects in India:

During 2018-19, your Company took the following projects



in India for a total value Rs. 7635 crore in its order book:

- Construction of New BG Electrified Rail Line between Dharamjaigarh to Korba (Urga) of Chhattisgarh East Railway Limited (CERL-II) at total value of Rs.1138 crore;
- Construction of Corridor-III of East West Corridor between Gevra Road to Pendra Road in the State of Chhattisgarh for Chhattisgarh East-West Railway Limited (CEWRL) at value of Rs. 260 crore;
- 3. Survey, Feasibility study, Detailed Design and Construction of various identified Rail Coal Connectivity Project(s), for Jharkhand Central Railway Limited (JCRL), at value of Rs.1139 crore as per approved DPR.
- Survey, Feasibility study, Detailed Design and Construction of various identified Rail Coal Connectivity Project(s), for Mahanadi Coal Railway Limited (MCRL), at value of Rs. 1079 crore.
- Execution of rail connectivity projects identified by Bastar Railway Private Limited (BRPL), at value of Rs.1513 crore.
- Construction of Eight Lane Vadodara Kim Expressway from Km 323.00 to Km 355.00 (Sanpa to Padra Section of Vadodara Mumbai Expressway) in the State of Gujarat under NHDP Phase-VI on Hybrid Annuity Mode (Phase IA-Package II), for Ircon Vadodara Kim Expressway Limited (IrconVKEL) at value of Rs.1378 crore.
- 7. Additional work under the Construction of Sivok-Rangpo New BG Rail Link Project, for North-East Frontier Railway at a value of Rs.1128 crore.

### G. Commercial Development of 4.3 Hectare Railway land at Western Express Highway, Bandra East, Mumbai for 99 years

Your Company has entered into a Memorandum of Understanding on 26th March 2018 with the Rail Land Development Authority (RLDA) for transfer of lease hold rights to IRCON for commercial development on the land parcel measuring 4.3 (four point three) Hectare at Bandra East, Mumbai, Maharashtra, against the payment of Upfront Lease Premium. In consideration of its roles and responsibilities, IRCON shall be entitled to receive from RLDA, an amount equivalent to a total of 3% (three percent) of the Upfront Lease Premium. In order to pay upfront lease premium equivalent to guidance price as approved by RLDA, GST, Stamp Duty and Registration Charges a tripartite loan agreement has been signed amongst IRCON, RLDA and Indian Railway Finance Corporation Limited (IRFC) on 28th March 2018. RLDA has agreed to pay to IRCON such amounts as may be required by IRCON to meet their debt servicing obligations as and when due under this Agreement. Further the Ministry of Railways also has agreed to provide corresponding amounts to RLDA. The servicing of loan to IRFC is the responsibility of RLDA / Ministry of Railways.

### H. On-going major Projects in India:

A list of major on-going projects in India is given at Appendix - A.

# 4. SUBSIDIARY COMPANIES, JOINT VENTURE COMPANIES, AND ASSOCIATE COMPANIES

A brief background on the subsidiaries (including the new wholly-owned subsidiary formed during the year -- Ircon Vadodara Kim Expressway Limited incorporated on 16th May 2018) and joint ventures companies of IRCON along with their financials and performance is given at **Appendix**-**B**.

# 5. FINANCIAL STATEMENTS (STANDALONE AND CONSOLIDATED) & GREEN INITIATIVES

The Board of Directors of your Company has, at its meeting held on 28th May 2019, approved the Financial Statements for 2018-19 (Standalone and Consolidated).

In accordance with the provisions of Section 129(3) of the Companies Act, 2013, your Company has prepared its Consolidated Financial Statements [as per line by line method] with its five subsidiaries viz. IrconISL, IrconPBTL, IrconSGTL, IrconDHHL and IrconVKEL (for the period from 16.05.2018 to 31.03.2019); and [as per equity method] with seven joint venture companies viz. IRSDC, ISTPL, CERL, CEWRL, MCRL, JCRL, and BRPL. The accounts of un-incorporated joint ventures have been included in the standalone financial statements for the financial year 2018-19.

Your Company would make available its audited financial statements (standalone and consolidated) of accounts / financial statements of its subsidiaries (IrconISL, IrconPBTL, IrconSGTL, IrconDHHL and IrconVKEL) at its website (www.ircon.org). Further, a statement containing the salient features of the financial statements of five subsidiaries and seven joint venture companies in Form AOC-1 is attached with the Financial Statements.

As part of green initiatives, electronic delivery of notice of Annual General Meeting (AGM) and Annual Report is being done to those shareholders whose E-mail Ids are already registered with the respective Depository Participants (DPs) and downloaded from the depositories i.e. NSDL / CDSL and who have not opted for receiving Annual Report in physical form. Accordingly, unless otherwise desired by the shareholders, the Company sends all documents to the shareholders viz. Notice, intimation for dividend, Annual Report etc. in electronic form to their registered e-mail addresses.

### 6. COMPLIANCES

### A. Presidential Directive:

Ministry of Railways has conveyed its decision of disinvestment of its shareholding in the Company through Initial Public Offering. Accordingly, Government of India has disinvested 10.53% (95,05,157 equity shares) of its shareholding by way of Initial Public Offering and your Company was listed with BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) on 28th September 2018.

### B. CPSE Conclave:

Hon'ble Prime Minister during his address at the CPSE Conclave held on 9th April 2018 at Vigyan Bhawan, New Delhi had given a number of action points for CPSEs including the suggestion to hold Annual General / Board meetings of CPSEs at new tourist destinations instead of the well-known and established destinations, as such a step will help to boost tourism sector in the country. Accordingly, the Department of Public Enterprises (DPE) vide its OM dated 24th May 2018 and 18th July 2018 suggested destinations to hold such meetings. In compliance to these directions, one meeting of the Company was held at Bhopal, Madhya Pradesh (Sanchi, UNESCO World heritage site). The other compliances are being updated on monthly basis at DRISHTI Dashboard.

### C. Official language:

The Company is undertaking various novel and encouraging initiatives for extensive use of Hindi in the



office. Some of them are:

- a) Pledge by all employees to work in Hindi completely on last Monday of every month.
- Rajbhasha Sanghosthi is being conducted on quarterly basis in Corporate Office.



Rajbhasha Award by Nagar Rajbhasha Karyanvyan Samiti NARAKAS (Upkrama-I)

c) Birthday wishes to employees, a thought and a word contributed by different departments on rotational basis, poem by renowned poets etc. are being displayed in Hindi at the reception.

In addition, regular quarterly meetings of Official Language Implementation Committee and quarterly workshops for effective use of the UNICODE system and official language are being conducted. Employees are being encouraged through various incentive schemes for the implementation of the Annual Programme of the Official Language Department. Bilingual facility has been introduced for computer systems and mobile phones used by officials of the Company. Bilingual formats have been made available at IRCON's internal website for use by the employees.

In recognition of the efforts of the Company for effective implementation of Official Language during the year 2017-18, the Company was bestowed with the Award and Certificate for outstanding Implementation of Official Language Policy in 2018-19. The details of the award are mention herein below.

### D. Right to Information Act, 2005:

As per the requirements of the RTI Act, necessary updated information including the names of Appellate Authority, Central Public Information Officer, Assistant Public Information Officer and State Level Public Information Officers are posted on IRCON's website. Queries received have been replied within the stipulated time. The queries mostly related to service matters/recruitments, finance, contract, and projects. The details of RTI cases have been

published in the Central Information Commission (CIC) website on quarterly as well as annual basis and a copy of the same is forwarded to the Ministry of Railways for information.

During the year 2018-19, 202 applications and 30 first appeals were received and at the beginning of the year 10 applications were under process for disposal within the allowable time limit. Out of this, 208 applications (including opening balance of 10 applications) and 29 first appeals were processed / disposed off. As on 31st March 2019, 04 applications and 01 appeal were under process for disposal within the allowable time limit.

### E. Compliance of MSME Guidelines for implementation of Purchase Preference Policy:

Your Company has in place a comprehensive Purchase Preference Policy since June 2012 which is in line with the Public Procurement Policy for Micro and Small Enterprises (MSEs) Order, 2012 notified by the Ministry of Micro, Small and Medium Enterprises (MSME) under section 11 of Micro, Small and Medium Enterprises Development Act, 2006. The e-procurement portal of IRCON provides for facilitation of registration of MSEs firms registered with any statutory bodies specified by Ministry of MSME, and participation in e-tender by availing the benefits of exemption from payment of cost of tender fee and Earnest Money.

During the financial year 2018-19, your Company has procured items valuing Rs.71.41 crore from MSEs vendor against the expenditure valuing Rs.342.19 crore towards materials and stores. Value of items beyond scope / capacity of MSE Vendors amounts to Rs.180.15 crore. Therefore, your Company has achieved 44% of total procurement from MSEs after excluding the value of items beyond the scope / capacity of MSEs in compliance to Procurement Policy during the Financial Year 2018-19.

During the year 2018-19, your Company has conducted a special national development Programme at the Corporate Office for MSEs including SC/ST entrepreneurs on 27th February 2019.

In exercise of powers conferred by section 9 of the Micro, Small and Medium Enterprise Development Act, 2006 (27 of 2006), the Central Government issued instructions that all companies registered under the Companies Act, 2013 with a turnover of more than Rs.500 crore and all CPSEs shall be required to get themselves on boarded on the Trade Receivables Discounting System (TReDS) platform, set up as per the notification of the Reserve Bank of India. The Registrar of Companies (RoC) in each State shall be the competent authority to monitor the compliance of such instructions by CPSEs and also the Department of Public Enterprises. Government of India shall be the competent authority to monitor the compliance of such instructions by the CPSEs. In compliance to the above instruction, your Company has boarded on the TReDS platform w.e.f. 25th January 2018 to facilitate financing of trade receivables of MSEs by discounting of their receivables and realization of their payment before due date.

# 7. BOARD OF DIRECTORS, KEY MANAGERIAL PERSONNEL, AND DECLARATION OF INDEPENDENCE BY THE INDEPENDENT DIRECTORS

IRCON being a Government Company, the appointment of directors on its Board is done by the President of India through the Administrative Ministry, Ministry of Railways. As on 31st March 2019, Company has eleven Directors comprising of four Functional Directors, two Government



Nominees Directors and five Independent Directors. With effect from 28th December 2018, the Company is not having prescribed number of the Independent Directors on the Board of the Company. After the close of the year, the tenure of two independent directors (including women director) got completed. Accordingly, the Company has requested Ministry of Railways for appointment of requisite number of Independent Directors (including women director) in order to comply with the requirements under SEBI (LODR) Regulations.

The Board of Directors of the Company has designated all the whole-time Directors and Company Secretary as the Key Managerial Personnel (KMP) of the Company; and Chairman & Managing Director (CMD) and Director (Finance) have been designated as CEO and CFO, respectively.

During the year, all the independent directors of the Company have declared that they meet the criteria of Independence in terms of section 149(6) of the Companies Act, 2013.

The following Directors & KMP were appointed during the year 2018-19:

1	Shri S.C. Jain Part-time (Official) Director [DIN: 07564584]	w.e.f. 24.10.2018
2	Shri Piyush Agarwal Part-time (Official) Director [DIN: 08305385]	w.e.f. 17.12.2018
3.	Shri Yogesh Kumar Misra Director (Works) and KMP [DIN: 07654014]	w.e.f. 28.12.2018

The following Directors ceased to hold office during the year 2018-19:

1	Shri Sanjay Kumar Singh Part-time (Non-Official) Director [DIN: 00003695]	upto 02.07.2018 due to termination of tenure by the Ministry of Railways.
2	Shri Rajiv Chaudhry Part-time (Official) Director [DIN: 03146422]	upto 20.09.2018 due to change in nomination by the Ministry of Railways.
3.	Shri Ved Pal Part-time (Official) Director [DIN: 07902760]	upto 30.09.2018 due to superannuation from the post of Additional Member (Planning) of the Ministry of Railways
4.	Shri Avineesh Matta Part-time (Non-Official) Director [DIN: 00011749]	upto 31.03.2019 due to completion of tenure of appointment
5.	Prof.(Ms.) Vasudha V. Kamat Part-time (Non-Official) Director [DIN: 07500096]	upto 31.03.2019 due to completion of tenure of appointment

The following Directors ceased to hold office after the close of the year:

1	Shri S.C. Jain	Upto 08.05.2019 due to
	Part-time (Official) Director	change in nomination by
	[DIN: 07564584]	the Ministry of Railways

The following Directors were appointed after the close of the year:

1	Shri Hari Mohan Gupta Part-time (Official) Director [DIN: 08453476]	w.e.f. 15.05.2019
2	Shri Avineesh Matta Part-time (Non-Official) Director [DIN: 00011749]	w.e.f. 15.07.2019 (Re-appointed)
3	Prof. (Ms) Vasudha V. Kamat Part-time (Non-Official) Director [DIN: 07500096]	w.e.f. 15.07.2019 (Re-appointed)

Shri Piyush Agarwal, Shri Yogesh Kumar Misra, Shri Hari Mohan Gupta, Shri Avineesh Matta and Prof. (Ms.) Vasudha V. Kamat were appointed as Additional Directors of the Company who shall hold the office upto the date of ensuing Annual General Meeting (AGM). The details of these directors to be regularized as Directors at the ensuing AGM, are contained in the Notice convening the ensuing AGM of the Company.

### 8. RETIREMENT OF DIRECTORS BY ROTATION

The Companies Act, 2013 provides that the provisions in respect of retirement of Directors by rotation will not be applicable to Independent Directors. In view of this, no Independent Director is considered to be retiring by rotation, however, all other directors are considered to be retiring by rotation. Accordingly, as per provisions of section 152 of Companies Act, 2013, one third among all other directors namely Mr. Deepak Sabhlok, Director (Projects) is liable to retire by rotation and being eligible, offer himself for re-appointment. The details of Director seeking re-appointment at the ensuing AGM are contained in the Notice convening the ensuing AGM of the Company.

# 9. MEETINGS OF THE BOARD OF DIRECTORS AND OTHER COMMITTEES OF THE BOARD AND THEIR COMPOSITION

During April 2018 to March 2019, eight meetings of the Board of Directors, six meetings of the Audit Committee, five meetings each of Nomination and Remuneration Committee and CSR & Sustainability Committee, two meetings of Project Review Committee, one meeting of Risk Management Committee and one separate meeting of the Independent Directors were held. The details of meetings, composition, etc. of the Board of Directors and Board level committees are given in the Corporate Governance Report. Further, there has been no instance where the Board of Directors has not accepted the recommendation of Audit Committee.

The meetings of the Board are normally held at the Company's Registered Office in New Delhi. However, one meeting of the Board of Directors was held at Bhopal, Madhya Pradesh, as per the Office Memorandum of DPE on this matter and in order to promote development of tourism sector in the country.

### 10. INTERNAL CONTROL SYSTEM

Your Company has adequate internal control mechanism and an Internal Audit System commensurate with its size and nature of business. The Company has in place adequate internal financial controls with reference to financial reporting and audit systems for maintaining efficiency of operations and compliances of applicable laws and regulations. The organization has well-structured



policies and guidelines which are well-documented with predefined authorities. Regular and exhaustive internal audits are being conducted by experienced firms of Chartered / Cost & Management Accountants, appointed by the Board on recommendation of Audit Committee and in-house internal audit team headed by a qualified and experienced professional.

Details of the internal control system are provided in the Management Discussion and Analysis Report.

### 11. RISK MANAGEMENT

Your Company has an elaborate Enterprise Risk Management (ERM) framework, including risk management policy in place for risk identification and its mitigation.

As per SEBI (LODR) Regulations 2015, requirement of Risk Management Committee is applicable with effect from 01.04.2019. Your Company, however, is already having a Board level Risk Management Committee comprising Director (Projects), Director (Finance) and Director (Works). During the year, one meeting of the Risk Management Committee was held on 28th February, 2019.

Details of the Risk Management System are provided in the Management Discussion and Analysis Report and the Risk Management Committee are provided in Corporate Governance Report.

### 12. WHISTLE BLOWER POLICY / VIGIL MECHANISM

Being a Government Company, the Company has separate Vigilance Department which deals with fraud or suspected fraud involving employees/representatives of suppliers, contractors, consultants, service provider or any other party doing business with the Company. Whistle Blower and Fraud Prevention and Detection Policies have been approved by the Board of Directors and are available on the website of the Company.

### 13. HUMAN RESOURCE DEVELOPMENT



Health Check up Camp at Corporate Office

Being a progressive organization, IRCON firmly believes in the strength of its most vital asset i.e. Human Resource (HR). Human Resource Management (HRM) of IRCON is primarily concerned with the management of people within the organization, focusing on policies and systems. HRM in IRCON is designed to maximize employee performance to achieve strategic objectives. The Company has adopted and aligned its HR strategy vis-a-vis systems & procedures taking into account the business objectives and competence building needed for the organization. HR strategy acts as a motivating factor for the employees who contribute to the core competence of the organization to create a match between the Company's future needs and

the aspirations of individual employees.

IRCON's HR Philosophy is rooted in encouraging employee empowerment, growth and development of individuals by realizing their potential, encouraging innovative ideas and fair distribution of rewards. Its work culture is open and dynamic enabling employees to take initiative in jobs with active support of the top management. It is an employer of choice and attracts the best available talent with skill sets required for the growth and development of the organization.



IRCON's HRM Manual released by CMD and other Directors

Right placement and refinement of employees is the primary function after induction by which the Company maintains alignment of individual performance and goals with that of IRCON's Goals. Adequate care is taken to provide working environment to the employees conducive to their good health.

The Company has a performance oriented culture wherein contribution of every employee to the organization is measured and suitably rewarded. IRCON has a sound and result oriented Performance Management System (PMS). The system promotes the Company's philosophy of rewarding and recognizing meritocracy at all levels and support development of executives through a structured approach woven into the appraisal of the Company.

### A. Manpower Strength

The total manpower strength of IRCON as on 31st March 2019 stood at 1576, which included 1192 regular employees, 38 deputationists, 342 employees on contract (including service contract) and 4 on fixed tenure basis. Out of the total 1576 employees of the Company, 1498 have been posted on Indian projects and 78 on projects abroad. Among 1576 employees, 1155 are technically and professionally qualified. The total number of women employees was 66.



Inter Project Quiz Competition

During the year, the strength of total new employed personnel stood at 171, which included 102 regular employees, 5 deputationists, and 64 employees on contract (including service contract).



### B. Reservation in Employment

The Company continues to give utmost importance to implementation of the policies and directives of the Government of India in matters relating to implementation of the policies and directives of the Government of India in matters relating to reservations in employment of candidates belonging to Scheduled Caste (SC) / Scheduled Tribe (ST) / other backward classes (OBC) and differently abled categories. There were a total of 596 SC/ST/OBC and differently abled employees as on 31st March 2019. Further, during the year 2018-19, 102 employees were inducted against regular posts, out of which 33 belong to SC/ST/OBC and differently abled categories. Similarly, 64 employees were recruited against the contractual positions, out of which 22 belong to SC/ST/OBC and differently abled categories.

In the year 2018-19, training has been given to 988 employees, out of which 355 belong to these categories. To ensure the welfare of these employee categories, the Company has appointed Liaison officers of SC/ST/OBC and differently abled employees.

The infrastructure of the Company is well built catering to the needs of differently abled employees.

### C. Training and Human Resource Development

IRCON puts a lot of emphasis on the development and career progression of employees. Training programs are organized throughout the year. During the financial year 2018-19, in-house training programmes across all levels of employees were organized. Professional programmes, workshops and seminars organized by reputed and prestigious institutes/agencies were carefully identified in line with business needs of IRCON and suitable officers were nominated for such programmes.



Blood Donation Camp at Corporate Office

Your Company has been continuously taking steps for building capacity of its human resource through training in functional and general management areas, contract & arbitration, leadership, information technology, as well as soft skills. External faculty is arranged wherever required and officials are nominated for workshops, seminars, etc. with reputed institutes. Employee Development has always been a priority for the Company and various trainings and development plans have been initiated from time to time. During the year 2018-19 a total 4046 man-days

training was imparted to officials of IRCON through workshops, seminars, conferences, in-house trainings and training in external institutes, etc.

### D. Employee Welfare

IRCON has adequate and robust schemes in place for welfare of the employees. Subsidized canteen facility, health cover, medical scheme, Post-Retirement Medical Scheme, Post-Retirement Pension Scheme, periodic health checkups at regular intervals, allowances, provision of company and self-lease for residential accommodation educational scholarships to the wards of employees, one-time educational grant for admission to professional degrees and diploma courses, educational awards to meritorious children of employees, educational assistance to the wards of deceased employees, assistance for marriage of daughters and dependent sisters of employees in nonexecutive categories, facility of free homeopathy and allopathy consultancy at Corporate office, and resort facilities for employees and their family members on concessional rates through Dalmia and Sterling Resorts etc. are in place for betterment of the staff.



IRCON Champions Trophy- A friendly cricket match played between CMD-11 and Directors-11

The Company organized one friendly Cricket Match in January 2019 amongst the officers and staff of the Company.

### E. Safeguards of Women Employees at workplace

Your Company aims to provide congenial and safe working atmosphere to women employees. The Company has in place a comprehensive policy for Prevention of Sexual Harassment at Workplace and



Rangoli Competition during Diwali Celebrations



the same is available at the website of Company. Further, the Company has a five member complaints committee for prevention of sexual harassment at work place comprising of four officials of the Company and one external member from NGO. Further, provision pertaining to prohibition of sexual harassment has also been incorporated in Ircon Conduct, Disciplinary, and Appeal Rules. No complaints relating to sexual harassment has been received by the Company during the year or pending from the previous year. On International Women's day, the Company organized a workshop exclusively for women employees by Oncologist and Dietician and on Gender Sensitization and prevention of sexual harassment at workplace, at the Corporate office of the Company.

# 14. QUALITY, ENVIRONMENT, AND HEALTH & SAFETY MANAGEMENT

Quality Management System (QMS) has been successfully sustained and continually improved since 1996 when the Company as a whole was first certified for ISO-9002-1994 by TUV SUD Private Limited. Your Company has continued the certification and sustained the system as per latest revised code ISO 9001:2015 (by periodical re-certification audit after expiry of every three years). Latest recertification audit has been conducted in March 2017, whereby the Company has been re-certified by TUV-SUD for a period of another three years i.e. up to June 2020. The second Surveillance Audit for QMS by TÜV-SÜD South Asia Private Limited has been successfully completed during the month of February 2019.

During the year, the Company continued the initiative of sharing technical knowledge started in last year. Accordingly, to enhance the technical knowledge of the Company's Engineers/ Managers regarding the latest versions of IS/ IRC/ IRS and other International Specs, Codes, papers were shared on the topics like High Strength Concrete - Concrete with Mineral Additives, Cement - An Insight View, NEAR-MISS IRCON's Mission Safety, Pumpable Concrete, and Risk Management in Construction Projects. Further, various details on "Environment Impact Assessment due to Construction Activities", and "Hazard Identification and Risk Assessment (HIRA)" for Construction Projects have been made available on the internal website of the Company for knowledge sharing and helping the projects to prepare the required documents at project levels. In addition to this, for ensuring standardization of documents across the Company, 'Material Testing Formats' for testing of different construction materials have been provided on the internal website of the Company.



Fire Mock Drill at Corporate Office

As part of the Memorandum of Understanding entered with the Ministry of Railways for the year 2018-19, ten departments at Corporate Office and two projects of the Company were assessed in line with the Project Management Maturity Model (ProMMM) and was placed before the Board of Directors at its meeting held on 16th January 2019.

Your Company established an Environment Management System (EMS), and was certified for ISO 14001:2004 in October 2011. The latest re-certification audit for ISO 14001-2015 was conducted in March 2017 whereby the Company has been re-certified for another three years i.e. up to May 2020. During the year, the second Surveillance Audit for EMS by TÜV–SÜD South Asia Private Limited was successfully completed in February 2019.

The Company nominates Environment officers at major Indian projects to monitor EMS at their respective projects who complies with the environmental laws. This is an ongoing process until completion of the project. Environmental checklists have been developed and maintained by all projects.

Environmental friendly equipment such as solar panels have been installed and are being installed at various offices / projects. Waste water is recycled at Corporate Office through Sewage Treatment Plant (STP), and the same is used for horticulture work. STPs are also being constructed at Noida, Gurgaon, and MFC buildings. LED lights, sensor lights and sensor taps are being used in Corporate Office to conserve electricity and water. Various environment friendly steps like use of fly ash brick instead of clay brick, rain water harvesting arrangements, sensor controlled Chromium Plate (CP) fittings, use of latest version of facade glass (glass in building) to make the building sustainable etc. are being taken up across various offices / projects of the Company. Monitoring of water usage and waste water, ambient air quality and noise quality is also being carried out at various construction sites. The Company is emphasizing on providing clean environment by initiating indoor air quality monitoring in the Corporate Office building. Tree plantation is also undertaken by corporate office and project offices.



Swachhta Pakhwara observed at Corporate Office

Your Company has also been certified for Occupational Health & Safety Management System (OHSAS – BS 18001:2007) in December 2012 by TUV SUD South Asia. Your Company has updated the Occupation Health and Safety System and got ISO:45001-2018 Certificate w.e.f. 28th December 2018, and this certificate is valid till December 2021.

Corporate Quality Council and Project Quality Council



meetings were conducted quarterly at Corporate Office and projects respectively to review the implementation of QMS, EMS, and OH&S. The Quality objectives were measured and reviewed both at the Corporate and at the Project levels. Internal Quality Audit as well as Quality Assurance Audit were conducted in projects and corporate office. Reports of these audits not only contained details of nonconformities encountered during the audit but also the salient features, progress, positive points, if any, etc.

# 15. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND UPGRADATION

### A) Conservation of Energy

### The steps taken or impact on conservation of energy

Your Company has completed work of Design, Supply, Installation, Testing and Commissioning of grid connected solar power plant of 3MW capacity with all the electrical and associated equipment including civil works at Rail Coach Factory, Rae Bareli (U.P.) at a value of Rs.22.49 crore. The plant is fully operational, and meets about 36% of electrical energy requirement for the factory.

Your Company has procured the material for Design, Supply, Installation, Testing and Commissioning of grid interactive roof top solar photovoltaic power generation plant of 75KWp capacity with all the electrical and associated equipment including structure works at IRCON International Tower, Plot No. 16, Sector-32, Gurugram (Haryana) at a value of Rs.56.63 lakh. As per the circular issued by the Renewable Energy Department, Haryana Government, minimum 2KWp or 5% of sanctioned load of 30 KW and above, vide order dated 19.12.2017 issued by renewable Energy Department, Haryana Government shall be mandatory. The plant is under installation, and meets about 5% of the estimated load i.e. 1500 KW.

Further, additional capacitator banks have been installed at the following buildings to improve power factor which would further reduce the Electrical Energy consumption to approx. 12-15%.

- Office cum Commercial Complex, Sector-01, Noida 320KVA×2 sets.
- (ii) Retail Mall, Sector-43, Noida 1010KVA × 2 sets & 320KVA×1 set.
- (iii) Office cum Commercial Complex, Sector-48, Noida 500 KVA\*1 set and 650KVA \*1 set.

Additional 10 KW Roof Top Grid Connected Solar Power Plant at Corporate Office has been made operational as a step to conserve energy. This Solar Power Plant is in addition to existing capacity of 80 KW, and has been implemented after energy audit contributing to environment through usage of Green Energy. Total energy produced by Solar Power plant is 44,853 units of kWh which is 3.1% of the energy being drawn from BSES i.e. 14,27,380 units or kWh. Hence, total energy conservation per annum is 3.1%.

Capacitor banks have been installed at Corporate Office building to improve power factor which further reduces the Electrical Energy consumption. Total energy saved by capacitor banks is 2,20,903 units or kWh per annum.

The internal lighting of Corporate Office building has

been replaced by energy efficient LED lamps. Total energy saving is approx. 3,00,000 units or kWh per annum.

# (ii) The steps taken by the Company for utilizing alternate sources of energy

### a. DG Sets:

- (i) Office cum Commercial Complex, Sector-01, Noida 320KVA<sup>x</sup>2 sets.
- (ii) Retail Mall, Sector-43, Noida 1010KVA × 2 sets & 320KVA×1 set.
- (iii) Office cum Commercial Complex, Sector-48, Noida 500 KVA×1 set and 650KVA ×1 set.
- (iv) IRCON International Tower, Sector-32, Gurugram 1010KVA<sup>x</sup>2 sets & 320 KVA<sup>x</sup>1 set.

### b. UPS

 IRCON International Tower, Sector-32, Gurugram -30KVA<sup>x</sup>2 sets

# (iii) the capital investment on energy conservation equipments

- Solar photovoltaic power generation plant approx.
   Rs.56.63 lakhs.
- Capacitor Bank approx. Rs.112.23 lakhs (in four buildings).
- c. Replacement by LED approx. Rs.83.81 lakhs.

### B) Technology Absorption and Upgradation

### (i) The efforts made towards technology absorption

Supervisory Control and Data Acquisition System (SCADA) for energy management have been made operational at Rail Coach Factory, Rae Bareli. Further, the Company has constructed all substation buildings in DMRC with latest energy efficient and environmental friendly guidelines which includes LED lights, Rain Water harvesting.

For the first time in Indian Railways, Overhead Equipment (OHE) design for Railway Electrification Project is being carried out by using Drone camera for picking the coordinates through Differential Global Positioning System (DGPS). The OHE layout plans are then prepared with the help of Autocad in Mathura-Kasganj-Kalyanpur RE project.

Like previous year, development of Circular OHE foundation in situ and Precast was done in Mathura – Kasganj – Kalyanpur Section for Railway Electrification Project. In addition, simultaneous stringing of catenary and contact wire is being done for the first time in Indian Railways. IRCON has also planned for use of Drone Camera for Katni Singrauli Doubling project.

Your Company has supplied and commissioned 66 KV High Voltage Cable first time developed indigenously for Delhi Metro Rail Corporation (DMRC) Project. IRCON has also imported 25 KV Gas Insulated Switchgear (GIS) for Vinod Nagar Traction Substation of DMRC. The use of GIS reduces the requirement of space for sub-stations.

### (ii) The benefits derived like product improvement, cost reduction, product development or import substitution.

Not Applicable

(iii) In case of imported technology (imported during



# the last three years reckoned from the beginning of the financial year)

- (a) details of technology imported
- (b) year of import Not Applicable
- (c) Whether the technology been fully absorbed Not Applicable
- (d) If not fully absorbed, areas where absorption has not taken place, and the reasons thereof; and Not Applicable
- (iv) The expenditure incurred on Research and Development.

NIL.

### 16. RESEARCH & DEVELOPMENT (R&D)

Your Company does not undertake any pure research project but takes the help of consultants and firms to innovate and to develop methods and techniques to execute projects in a cost effective manner, with requisite quality, to enhance the technological competence and efficiency.

### 17. INFORMATION TECHNOLOGY AND ERP

The Information Technology in the company is not only a service provider but is also being used for productivity enhancement

Your company has implemented SAP ECC based Enterprise Resource Planning (ERP) application in the areas of Finance Controlling and Human Resource Management to improve information availability, transparency and decision making. SAP Business Objects (SAP BO) has also been implemented to automate the financial reporting of the organisation. This reporting tool takes the real-time data from SAP ECC and helps in preparation of Balance Sheet, Statement of Profit & Loss, Statement of changes in equity, Cash Flow etc. on demand basis. This automation has led to drastic reduction in time and effort required to prepare and finalize the books of accounts at the end of the quarter / year. SAP servers are hosted on cloud to ensure high availability security and flexibility for capacity augmentation.

As a step towards paperless office various initiatives were taken during the year for employees like enabling viewing of payslip, PF Slip and attendance online. Three mobile applications (apps) namely IRCON Careers, IRCON CSR and IRCON tenders were launched during the year to provide online and timely information about IRCON activities to general public. All three mobile apps are available on android play store as well as on apple app store.

The Video conferencing facility is being widely used for conducting review meetings with Project Heads, training, promotion interviews etc.

The Company has implemented Wi-Fi with proper security features at Corporate Office to enable mobiles and Bring your Own Devices (BYOD) of employees to be connected to Company network.

The official website of the Company has been revamped to provided well planned information architecture, mobile compatibility, fast access, browser consistency and effective, easy navigation. Visitor Management System has been upgraded to ensure proper maintenance of visitor details and visitors convenience at corporate office.

In order to improve upon efficiency and bringing transparency in procurement process in the organization, the e-procurement platform is being shifted to NIC's GePNIC.

The Company has upgraded its Network Infrastructure at Corporate Office to ensure state of art setup for digital transactions and projects connectivity. Keeping in view the need for Information and Cybersecurity, effective measures are being taken to deploy latest threat management tools to prevent any cyber-attack or data theft.

### 18. VIGILANCE ACTIVITIES

The Vigilance Department plays an advisory role to the top management in matters pertaining to vigilance. It is headed by a full time Chief Vigilance Officer (CVO) appointed by the Appointments Committee of the Cabinet (ACC) in consultation with Central Vigilance Commission.



Guest lecture during the Vigilance Awarerness Week 2018

The Department ensures implementation of laid down guidelines/procedures through preventive checks of tenders and contracts, execution of works, and other functions as well as carry out investigations into complaints. This year the department has carried out 02 surprise inspections and 03 periodic inspections on high value projects. Apart from surprise and periodic inspections department has carried out 04 nos of preventive inspections on high value tenders floated from corporate office. Chief Technical Examiner's Organisation (Technical wing of Central Vigilance Commission) has also carried out extensive investigation of 02 projects. Complaints raised against officials, procedures etc. by various Authorities (CVC/Railway Board Vigilance, CBI, Prime Minister's Office etc.) and received from other sources were investigated to their logical conclusion. During 2018-19, the department has received a total of 21 nos. of complaints. Out of 21 nos. of complaints, 17 nos. of complaints were disposed. Nature of complaints includes irregularities during tendering, execution of contract, anonymous & pseudonymous one and quality related issues. In addition, steps were taken for closure of Paras raised by the Chief Technical Examiner's Organisation (CTEO). Scrutiny of immovable property returns of employees, creating awareness on rules/procedures/ common irregularities in execution through workshops/ trainings, debate, competitions, etc. have been the prime activities of the Department.

As a step towards 'Leveraging of Technology' for better transparency, submission of Online Immovable Property Returns by the officer was started during 2012-13 and the process is running successfully. Online Vigilance



Clearance started w.e.f 1st April, 2014 in the organization through our intranet portal. Vigilance section/portal on website www.ircon.org with a facility for online receipt of complaints is in place since December 2012. E-procurement has already been started w.e.f 1st July 2013 in the organization in a comprehensive manner for achieving transparency for all value of the work.

As a new initiative, IRCON has developed an App namely "IRCON Career". This app has been provided in public domain to ensure that public at large gets alerts and updates over the mobile phone regarding recruitment activities at IRCON. Apart from this App, it has also developed another app namely "Tender Info". All tenders which are hosted on IRCON's tender wizard portal can also be seen on this mobile app.



Launch of 'IRCON Career' and 'IRCON CSR' Mobile Apps

IRCON has implemented Integrity Pact which is a tool developed by Transparency International, which ensures that all activities and transactions between a Company or Government Departments and their Suppliers are handled in a fair, transparent and corruption free manner. Memorandum of Understanding ("MOU") was entered into on 22nd April, 2014 between Ircon International Limited and Transparency International India to implement Integrity Pact in IRCON.

Accordingly, IRCON has adopted Integrity Pact (IP) as recommended by Central Vigilance Commission (CVC) on 24th June, 2014 for tenders/contract for works and supply with an estimated value of Rs.5 Crore and above on all Indian Projects. The Integrity pact was made a compulsory document in the conditions of model e-Procurement Documents for all works.

As per the provision of Integrity Pact and relevant guidelines of Central Vigilance Commission an



MoU Signing with Ministry of Railways for the year 2019-20

Independent External Monitor (IEM) was also appointed to receive any complaints from the bidder and submit the investigation report.

Vigilance strives to achieve its objective of promoting an impartial, fearless, and transparent environment in functioning of the organization by taking steps to prevent unethical practices.



IRCON conferred Best Professionaly Managed Compnay and two other awards during the 11th CIDC Vishwakarma Awards

### 19. MOURATING / AWARDS

- A. Your Company has been rated as 'Excellent' on performance of Memorandum of Understanding (MOU) signed with the Ministry of Railways for the year 2017-18. The MOU performance for the year 2018-19 is under evaluation.
- B. Your Company had received the following awards during the year 2018-19:
  - Construction Industry Development Council (CIDC) bestowed IRCON with CIDC Partners in progress Trophy 2019 for achieving targets of "Mission Skilling India" under various CIDC initiatives; 11th CIDC Vishwakarma in the category of Best Construction Project for successfully completing Shivpuri-Guna project, well before the scheduled time; 11th CIDC Vishwakarma for Best Professionally Managed company having turnover of more than Rs. 1000 crore; and 11th CIDC Vishwakarma for CSR practices in Raigarh (Chhattisgarh). All these awards were presented by Mr. Prabhakar Singh, DG CPWD and Mr. K.M. Singh, Former CMD NHPC Ltd at a function held in New Delhi on 7th March 2019 and received by



Governance Now 6th PSU Awards in Value Growth category



Mr. S. K. Chaudhary, CMD, Mr. Deepak Sabhlok, Director, Projects, Mr. M. K. Singh, Director, Finance, Mr. D. K. Sharma, Chief General Manager, Ircon Shivpuri Guna Tollway Limited, Mr. Suresh P Yadappanavar, JGM, ISGTL.

ET Now Stars of the Industry Award for best corporate CSR practices.



8th EPC World Award for outstanding contribution in urban transport

- Indian Building Congress (IBC) Award for Excellence in Built Environment for Modern Coach Factory, Rae Bareli project.
- 4. Governance Now 6th PSU Awards 2018 in the Value Growth category for Mini Ratna-I companies.
- Rail Analysis Award for Infrastructure Project Excellence in India and Abroad.
- 8th EPC World Award for 2nd Bhairab Bridge, Bangladesh.
- 7. The University of Engineering & Management (UEM), Jaipur and UEM, Kolkata jointly presented Award of Excellence for best practices in the corporate sector.
- 8. Town Official Language Implementation Committee (TOLIC) (Undertaking-1), Delhi facilitated Ircon International Limited with Incentive Award and Certificate for outstanding Implementation of Official Language Policy on 28.2.2019.
- C. After close of the year 2018-19, your Company had received the award from the Federation of Indian Chambers of Commerce and Industry (FICCI). The Company is bestowed with Certificate of Appreciation for Good Practices in Quality Systems at the 7th FICCI Quality Systems Excellence Awards for Industry 2019. This award was presented by Smt. Surina Rajan, Director General, BIS to Mr. S.P. Singh, GM/Quality Management at a function held in New Delhi on 24th April 2019.
- D. Further, the following awards were presented to the Chairman & Managing Director, IRCON:
  - Institute of Economic Studies Excellence Award to IRCON and Udyog Rattan Award to CMD, IRCON.
  - Amity Excellence Award to CMD, IRCON for best practices in the construction and infrastructure sector.

### 20. OTHER DISCLOSURES

### A. Particulars of Loans, Guarantees or Investments:

The details of investments made, loans granted, and

guarantees extended by your Company in terms of section 186 of the Companies Act, 2013 during the year 2018-19 forms part of the notes to the financial statements [note no. 40(c)] provided in the Annual Report.

# B. Disclosure on remuneration of directors and employees:

IRCON being a Government Company, the remuneration payable to its functional directors, senior management officials and all other employees is in accordance with the guidelines issued by Department of Public Enterprises (DPE). As required in terms of section 178(4) of the Companies Act, 2013, the salient features of the policy relating to the remuneration for the key managerial personnel and other employees is placed on the website of the company at the web address www.ircon.org (HRM and Career Sections).

Further, as per provisions of section 197 of the Companies Act, 2013 read with the Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, every listed company is required to disclose certain details of the remuneration of the Directors in the Directors' Report. However as per Notification No. GSR 463(E) dated 5th June, 2015 issued by the Ministry of Corporate Affairs, Government Companies are exempted from complying with provisions of section 197 of the Companies Act, 2013. Accordingly, IRCON being a Government Company such particulars are not included as part of the Directors' Report. However, remuneration paid to directors during FY 2018-19 are disclosed in the Corporate Governance Report

### C. Disclosure on Evaluation of Directors etc.

IRCON is a Government Company under the administrative control of Ministry of Railways. The selection procedure for all the directors is also laid down by the Government of India and all the directors of the Company have been appointed in accordance with the said procedure. The functional directors including Chairman and Managing Director (CMD) are selected on the recommendations of Public Enterprises Selection Board (PESB) in accordance with the procedure and guidelines laid down by Government of India and there is system and procedure laid down by Department of Public Enterprises (DPE) for evaluation of its functional directors including CMD. The evaluation framework for assessing the performance of functional directors comprises of the following key areas:

- Performance of the Company under the MOU signed with Ministry of Railways.
- Performance with respect to the targets fixed for the respective director.
- The evaluation includes self-evaluation by the respective functional directors and subsequent assessment by CMD, and thereafter final evaluation by the Ministry of Railways (the administrative ministry).
- In respect of CMD the evaluation includes selfevaluation and final evaluation by the Ministry of Railways.

In respect of Government nominee directors, their evaluation is done by the Ministry of Railways as per the procedure laid down. Since, independent directors are also appointed by the Government of India, their evaluation is also done by the Ministry of Railways.

The remuneration policy of the Company and the procedure and policy for Senior Management and their remuneration



are approved by the Nomination & Remuneration Committee.

### D. Compliance with Secretarial Standards:

During the year, the Company is generally in compliance with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India, except as otherwise stated in the Secretarial Audit Report.

### E. Extracts of Annual Return

The Extracts of Annual Return of your Company for the year 2018-19 in Form MGT-9, pursuant to section 134(3)(a) of the Companies Act, 2013 read with section 92(3) of the Company is available is placed as **Appendix-G**.

### F. Deposits

Your Company did not accept any deposits from public during the year.

G. Significant material orders passed by the regulators or courts or tribunals impacting the going concern status and Company's operations in future:

No order has passed by the Regulators or Courts or Tribunals impacting the going concern status of the Company and its operations in future during the financial year 2018-19.

H. Material changes and commitments affecting the financial position between end of the financial year and the date of report

No material changes and commitments affecting the financial position of the Company have been noted after the end of financial year and the date of this report.

### Change in the nature of business

There was no change in the nature of business of the Company during the financial year 2018-19.

J. Qualification, reservation or adverse remarks in the Secretarial Auditor Report and Auditor's Reports

The Management Response on the qualification in the Secretarial Auditor Report and compliance of conditions of Corporate Governance for the year 2018-19 is placed as

### Appendix-I 1.

The Management Response on qualification contained in the Auditors' Report 2018-19 (Standalone and Consolidated) is placed as **Appendix-K.** 

### 21. INTEGRAL REPORTS

The following reports/documents along with relevant annexures form an integral part of this report, and have been placed as Appendices numbered herein.

- "Corporate Social Responsibility and Sustainability Report" provides a brief outline of the company's CSR and Sustainability policy, the composition of CSR & Sustainability Committee, average net profit of the Company for the last three financial years, prescribed CSR expenditure, and details of CSR spent on the activities / projects undertaken during the financial year etc. [Appendix - C].
- 2. The "Management Discussion and Analysis Report" provides an overview of the affairs of the Company, its legal status and autonomy, outlook, business environment, sectoral outlook, financial and operational performance, strengths, opportunities, constraints, strategy and risks and concerns, internal control systems and their adequacy as well as material developments in human resource

### [Appendix - D].

- 3. The "Corporate Governance Report" highlights the Company's philosophy on Corporate Governance and Key Values, Board of Directors including their details, details of Committee of the Board, details of general body meetings, means of communication, general shareholders information other relevant disclosures, etc. [Appendix E]. It is supplemented by following compliance certificates:
  - Certificate signed by the Chairman & Managing Director affirming receipt of compliance with the Code of Conduct and Key Values from all Board members and Senior Management personnel during the year 2018-19 (placed at **Annexure - E1**);
  - Certificate on non-disqualification of directors (placed at Annexure – E2);
  - 3. Certificate from Chairman & Managing Director and Director Finance with respect to the truth and fairness of the Financial Statements, due compliances, and financial reporting (placed at **Annexure E3**); and
  - Certificate of compliance of Corporate Governance provisions signed by practising company secretary, with respect to the conditions enumerated in SEBI (LODR) regulations and DPE Guidelines on Corporate Governance (placed at **Annexure – E4**).
- 4. The "Business Responsibility Report" in compliance with the provisions of regulation 34 of SEBI (LODR) Regulations 2015, in the format prescribed under SEBI Circular no. CIR/CFD/CMD/10/2015 dated 4th November 2015 is placed as Appendix-F. The report is mandated for the top 500 listed companies based on market capitalization and describes the initiatives taken by IRCON from an environmental, social and governance perspective.
- 5. The **"Extracts of Annual Return"** in Form MGT-9, pursuant to section 134(3)(a) of the Companies Act, 2013 read with section 92(3) of the Company is placed as **Annexure-G**.
- 6. The "Disclosure of Related Party Transactions" in Form AOC-2, pursuant to Section 134(3)(h) of the Companies Act, 2013 and Rule 8 (2) of the Companies (Accounts) Rules, 2014, is at **Appendix H**. Further, the disclosure in terms of regulation 53(f) of the SEBI (LODR) Regulations 2015 forms part of the financial statements.
- 7. The "Secretarial Audit Report" from the secretarial auditor in Form MR-3 as required under section 204 of the Companies Act, 2013 read with rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is at Appendix I. The Management Response on the qualification contained in the Secretarial Audit Report and compliance of conditions of Corporate Governance for the year 2018-19 is placed as Appendix-I 1.
- 8. The **"Dividend Distribution Policy"** of the Company, pursuant to requirement under Regulation 43A of the SEBI (LODR) Regulations 2015 is placed as **Appendix-J**.
- 9. The Management Response on qualification contained in the Auditors' Report for the financial year 2018-19 (Standalone and Consolidated) is placed as **Appendix K**.
- 10. The **'NIL'** comments of Comptroller & Auditor general (C&AG) of India dated 11.07.2019 on the Audited Financial Statements of your Company for the financial year 2018-19 have been placed as part of the Annual Report.

### 22. DIRECTORS' RESPONSIBILITY STATEMENT

The Board of Directors of the Company confirms:



- that in the preparation of the financial statements, the applicable accounting standards had been followed except as otherwise stated in the annual financial statements and there has been no material departure;
- ii. that such accounting policies were selected and applied consistently and such judgments and estimates were made that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company for the financial year ended on 31st March 2019 and of the profit of the Company for the financial year 2018-19;
- iii. that proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- iv. that the financial statements have been prepared on a going concern basis;
- that internal financial controls were adequate and operating effectively; and
- vi. that proper systems had been devised to ensure compliances with the provisions of all applicable laws and that such systems were adequate and operating effectively.

### 23. AUDITORS

### A. Statutory and Branch Auditors:

The Auditors of the Company appointed by the Comptroller & Auditor General of India for the financial year 2018-19 are:-

### Statutory Auditors:

K.G. Somani & Co.	For Company as a whole
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### Branch Auditors for projects in India:

Gupta Gupta & Associates, Srinagar	All projects under Jammu & Kashmir Region
KDS & Co., Mumbai	All projects under Mumbai Region
K S Bothra & Co., Kolkata	All projects under Eastern Region
Prasad Azad & Co., New Delhi	All projects under Northern Region
Todi Tulsyan & Co., Patna	All projects under Patna Region

### Branch Auditors for projects abroad:

Kerbal Athmane, Algeria	Algeria
Middel & Partners, South Africa	South Africa
Jayasinghe & Co., Sri Lanka	Sri Lanka
Kumpulan Naga, Malaysia	Malaysia
Toha Khan Zaman & Co., Bangladesh	Bangladesh

### B. Cost Auditor:

The Board of Directors have appointed M/s. Chandra Wadhwa & Co., Cost Accountants, as Cost Auditor of your Company for the financial year 2018-19 for conducting the audit of cost records maintained by the Company as per the applicable Rules / Guidance Note, etc.

### C. Secretarial Auditor:

The Board of Directors have appointed Kumar Naresh Sinha & Associates, Practising Company Secretary as Secretarial Auditor for conducting Secretarial Audit of your Company for the financial year 2018-19.

### D. Internal Auditors:

The Board of Directors have appointed following Internal Auditors for 2018-19:

Internal Auditors for Indian Projects

K.K. Goel & Associates, Jammu	J&K Region
J. Singh & Associates, Mumbai	Mumbai Region
A. R. & Co., New Delhi	Northern Region
Gupta Sachdeva & Co., Patna	Patna Region
SBA Associates, Kolkata	Eastern Region
Raj K. Sri & Co., New Delhi	Corporate Office Region

Internal Auditors for Foreign Projects at Bangladesh and Algeria:

The Internal Audit for projects abroad viz. Bangladesh and Algeria was undertaken in-house by the officials of the Company for the financial year 2018-19.

### **ACKNOWLEDGEMENT**

Your Directors would like to express their appreciation and thanks for the assistance and co-operation received from to the Ministries of Railways, Road Transport and Highways, External Affairs, Finance, Commerce, Urban Development, and other ministries, departments and agencies, office of Comptroller & Auditor General, Reserve Bank of India, Statutory, Branch, Secretarial & Internal Auditors, Bankers of the Company, Indian Embassies & Missions abroad and Foreign Missions & Embassies in India, EXIM Bank, Export Credit and Guarantee Corporation; Protector of Immigration; Passport Authority; and our esteemed clients both in India and abroad without whose active support the achievements of the Company during the year under review would not have been possible.

I would like to express my sincere and heartiest thanks to Department of Investment and Public Asset Management (DIPAM), Securities and Exchange Board of India (SEBI), Stock Exchange i.e National Stock Exchange of India Limited and BSE Limited and Registrar of Companies (ROC) for their guidance and support throughout the IPO process.

We place on record our sincere appreciation for all the employees of the Company at all levels for their untiring efforts, dedication, and sincerity of purpose in improving the performance and profitability of the Company.



IRCON's 42nd Annual Day Celebrations

Date: 22nd July 2019

Place: New Delhi

For and on behalf of the Board of Directors

Sd/-

(S.K. Chaudhary)

Chairman & Managing Director (DIN: 00515672)



### <u>Appendix – A</u>

### **ON-GOING MAJOR PROJECTS IN INDIA**

(₹in crore)

Sl. No	Category	Name of the Project	Project/ Revised Value
1.	Railway	Katra-Qazigund section including Dharam-Qazigund section, Km 73.00 to 91.00, and USBRL Project, for Northern Railway.	13,359
2.	Railway	Sivok-Rangpo New Rail Line Project, for North Frontier Railway.	4085
3.	Railway	Construction of Corridor-III of East-West Corridor between Gevra Road to Pendra Road approximately 135 km, feasibility study of East-West Corridor between Gevra Road to Pendra Road in the State of Chhattisgarh, for Chhattisgarh East-West Railway Limited (CEWRL)	3198
4.	Railway	Setting up of new Rail Coach Factory at Rae Bareli, including additional works, for Ministry of Railways.	2973
5.	Railway	Design and Construction of Civil, Building and Track Works of Vaitarna-Sachin Section of Dedicated Freight Corridor Project, CTP-12, for Dedicated Freight Corridor Corporation of India Limited (DFCCIL)	2171
6.	Railway	Construction of Corridor-I of East Corridor between Kharsia to Dharamjaygarh and Spur Line in the State of Chhattisgarh, for Chhattisgarh East Railway Limited (CERL).	1861
		Construction of New BG Electrified Rail Line between Dharamjaigarh to Korba (Urga) for CERL (CERL-II).	1138
7.	Railway	i) Doubling projects for East Central Railway at -	1491 (RDUM-TAL-RJO);
		(a) RDUM-TAL-RJO (Rampur Dumra Tal Rajendrapul) project;	1200 (Kiul Gaya); 679
		(b) Kiul-Gaya project;	(Hajipur-Bachwara);
		(c) Hajipur-Bachwara;	1763 (Katni-Singrauli)
		ii) Doubling projects for West Central Railway at Katni-Singrauli project.	
8.	Railway	Execution of rail connectivity projects identified by Bastar Railway Private Limited (BRPL).	1467
9.	Roads	Construction of Eight Lane Vadodara Kim Expressway from Km 323.00 to Km 355.00 (Sanpa to Padra Section of Vadodara Mumbai Expressway) in the State of Gujarat under NHDP Phase-VI on Hybrid Annuity Mode (Phase IA-Package II), for Ircon Vadodara Kim Expressway Limited (IrconVKEL).	1543
10.	Roads	Construction of Road Over Bridges (RoBs) in the State of	
		a) Bihar (Phase – I & II), for Ministry of Railways and Government of Bihar	1350 (Bihar), 650 (Rajasthan)
		b) Rajasthan, for Ministry of Railways and Government of Rajasthan	



Biggest Railway Halt at Janakpur Dham in Nepal



Stainless Steel Cut Wire Blast Plant at Modern Coach Factory, Raebareli



(₹in crore)

Sl. No	Category	Name of the Project	Project/ Revised Value
11.	Railway	Katni Grade Seperator / By pass line (21.50 Km) Project, for West Central Railway.	1248
12.	Railway	Survey, Feasibility study, Detailed Design and Construction of various identified Rail Coal Connectivity Project(s), for Jharkhand Central Railway Limited (JCRL).	1149
13.	Railway	Survey, Feasibility study, Detailed Design and Construction of various identified Rail Coal Connectivity Project(s), for Mahanadi Coal Railway Limited (MCRL)	1075
14.	Roads	Six-Laning of Davanagere-Haveri (from Km. 260+000 to Km. 338+923) of NH-48 in the State of Karnataka for Ircon Davangere Haveri Highway Limited (IrconDHHL) on Hybrid Annuity Project on DBOT Annuity under NHDP – Phase V – EPC Cost, for National Highways Authority of India (NHAI).	1027
15.	Roads	Implementation of PMGSY in Bihar State for Government of Bihar	1005
16.	Railway	Construction of rail link between Jayanagar (India) – Bijalpura (Nepal) (Gauge conversion) with extension up to Bardibas on India-Nepal Border, for East Central Railway.	818
17.	Roads	Construction / upgradation of Rural roads and bridges in 5 districts of Jharkhand – PMGSY Project, for Ministry of Rural Development, Government of India and State Government of Jharkhand.	607
18.	Electrical	Railway electrification work for Katni-Singrauli, for West Central Railway.	570
19.	Railway	Akhaura – Agartala Rail Link project (Construction of Indian portion), for North Frontier Railway.	570
20.	Electrical	RAPDRP – Part B Project under Jammu province (Cluster – I, Jammu left), (Cluster-II, Jammu Right), and (Cluster IV) (Akhnoor, Rajouri, Poonch, Udhampur, Doda, Kishtwar & Bhaderwah), for J&K Power Development Department.	420
21.	Electrical	Mathura-Kasganj-Kalyanpur Railway Electrification Project with Signalling, for North Eastern Railway	433
22.	Railway	Development of circulating area at Santragachi and essential passenger amenities and road connectivity to Kona Expressway, for South Eastern Railway.	380
23.	Railway	Construction of Rail Link between Jogbani (Bihar) India to Biratnagar (Nepal), for North Frontier Railway.	374



Appreciation certificate by NHAI for completing the first phase of Shivpuri-Guna Four laning project ahead of schedule



CSR Inspection of Farrukhabad - Daryaoganj Section of Mathura- Kasganj Rail Electricity Project.









Shivpuri-Guna Four Lane Highway project

(₹in crore)

	_		(₹in crore)
Sl. No	Category	Name of the Project	Project/ Revised Value
24.	Railway	Development of coaching terminal at Shalimar by provision of essential passenger amenities, for South Eastern Railway.	329
25.	Railway	Setting up of two electric loco sheds to home 200 three phase Locos one each at Bondamunda (for South Eastern Railway) and Daund (for Central Railway).	299
26.	Metro	Design, supply, installation, testing & commissioning of receiving-cumtraction and auxiliary main sub-station including high voltage cabling from grid sub-station and augmentation works for existing receiving sub-station under CE-6, Lot-1, for DMRC, for Delhi MRTS project, Phase-III.	276
27.	Station Building	Re-development of Safdarjung Railway Station, for RLDA and Ministry of Railways.	262
28.	Institutional Building	Design, Drawing and Construction of External Development works & External Services at National Institute of Technology (NIT), Mizoram.	162
29.	Railway	Construction of Railway Siding for proposed 3.0 MTPA Integrated Steel Plant at Nagarnar Near Jagdalpur, Chhattisgarh for NMDC Limited:	283 (Package-I) and 79 (Package-II) 84
		a) Package I - Execution of Civil & Railway Allied works	(Package-IV)
		b) Package-II - Execution of Civil, Signalling & Telecommunication, Mechanical and Structural works	
		c) Package-IV - Construction of New Block Station, Staff Quarters and associated P-Way, OHE and S&T works.	
30.	Metro	Contract CT-1-A – Supply, Installation, Testing and Commissioning of Ballastless Track of Standard Gauge, Part-1 Corridor of sections of Mukundpur – Lajpat Nagar (excluding) Line-7 in elevated and underground sections along with ballasted / ballastless tracks in Mukundpur Depot for Delhi MRTS Project of Phase-III), for DMRC.	203
31.	Railway	Visakhapatnam (Diesel Loco shed) – Augmentation of shed for homing 100 HHP locomotives, for East Coast Railway.	78
32.	Railway	Railway Tracks (In-plant) Package (Package No. 50) for 3.0 MTPA Integrated Steel Plant at Nagarnar, for NMDC Limited.	53
33.	Railway	Civil, Building & Track Works of Western Dedicated Freight Corridor Contract package CTP-11 JNPT – Vaitarana Section (IRCON share 60%), for Dedicated Freight Corridor Corporation of India Limited (DFCCIL).	43
34.	Railway	DPR & Detailed Engineering, Project Management and Construction of Railway Siding connecting MGR system of Dulanga mine-Darlipali STPP with Mahanadi Coal Limited's Siding, for Darlipali Super Thermal Power project, Stage-I (2*800 MW), for NTPC Limited	26
35.	Railway	DPR and Detailed Engineering Project Management & Construction of Coal Transportation System for Nabinagar Super Thermal Power Project (3×660 MW) for Nabinagar Power Generating Co. Pvt. Ltd.	16

For and on behalf of the Board of Directors Sd/-

(S.K. Chaudhary) Chairman & Managing Director (DIN: 00515672)

Date:22<sup>nd</sup> July 2019 Place: New Delhi



### <u> Appendix – B</u>

# SUBSIDIARY COMPANIES AND JOINT VENTURES COMPANIES

### A. Subsidiary Companies:

### 1. Ircon Infrastructure & Services Limited (IrconISL)

IrconISL, a wholly owned subsidiary of IRCON, was incorporated on 30th September 2009 and obtained a Certificate of Commencement of Business on 10th November 2009. The main object of IrconISL is to undertake infrastructure projects including planning, designing, development, improvement etc. in the field of construction of Multi Functional Complexes (MFCs), etc., to provide facilities and amenities to users of Indian Railway System, and to carry on the business of hire purchasing, leasing of all kinds of moveable and immoveable properties, to provide consultancy for all kinds of engineering projects including providing maintenance, support, and all kinds of services including social welfare measures, etc.

During the year 2018-19, IrconISL has got two consultancy project of Ministry of External Affairs (MEA) viz. (a) Consultancy project for Construction of Two Lane Road on NH Specifications from Paletwa to India-Myanmar Border (Zorinpui) from km 0.00 to km 109.2 in Chin State of Myanmar; (b) Project Management Consultancy (PMC) for construction of 69 Bridges in Tamu-Kyigone-Kalewa section of Trilateral Highway in Myanmar, wherein MEA has terminated the contract of M/s NCSL-MTDCL (JV) who was appointed as Engineering Procurement and Construction (EPC) contractor for construction of these 69 bridges. The re-tendering of the work and modality of execution are under finalization by MEA with IrconISL.

During the financial year 2018-19, IrconISL has secured four new PMC projects viz. (a) PMC for Setting up a Multi Model Logistics Park at Bhaupur, Kanpur (U.P) for Container Corporation of India Limited (CONCOR); (b) PMC for Setting up a Multi Model Logistics Park at Dahej, Gujarat for CONCOR; (c) PMC for Replacement of CST-9 Sleepers with PRC Sleepers of MGR System of Stage-1 (2x210MW) at NTPC, Unchahar, U.P. (d) PMC for Construction of Infrastructure works at NDRF Academy at Nagpur.

Along with the above new projects, the following existing projects are in various stages of construction, during the year 2018-19 viz.

- (a) PMC for construction of Shri Vishwakarma Skill University (SVSU) at Dudhola, Palwal, Haryana;
- (b) PMC for construction of Office Building of Department of Science & Technology at Technology Bhawan, New Mehrauli Road, New Delhi;
- (c) PMC for construction of Barrack Accommodation for Security Personnel at seven (7) Land ports (ICPs) [i.e. 1. Attari- Punjab, 2.Agartala-Tripura, 3.Raxual-Bihar, 4.Jogbani-Bihar, 5.Petrapole–West Bengal, 6.Dawki-Meghalaya, 7.Moreh–Manipur] for Land Ports Authority of India (LPAI);
- (d) PMC for construction of Multi Modal Logistics Park (MMLP) at Kadakola, Mysuru District, Karnataka and Paradip (Orissa) for CONCOR;
- (e) PMC for construction of Jawahar Navodaya Vidyalaya (JNV) at two locations, one at Sabarkantha (Gujarat) and other at Agar Malwa (Madhya Pradesh) for Navodaya Vidyalaya Samiti;

(f) PMC for construction of Toilets and other CSR work for Power Grid Corporation of India Limited at different locations

Out of 23 MFCs undertaken by IrconISL, which have been sub-leased to operators, 5 sub-lease agreements have been terminated due to non-payment of lease rent by sub-lessee.

### 2. Ircon PB Tollway Limited (IrconPBTL)

IrconPBTL, a wholly owned subsidiary of IRCON, has been incorporated as a Special Purpose Vehicle on 30th September 2014, and has obtained approval for commencement of business on 14th November 2014. The main object of IrconPBTL is to carry on the business of widening and strengthening of the existing Bikaner & Phalodi Section to four lane from 4.200 km to 55.250 km and Two Lane with paved shoulder from 55.250 km to 163.500 km of NH-15 on Build, Operate, and Transfer (BOT) (Toll) basis in the State of Rajasthan, in accordance with the terms of the Concession Agreement signed with National Highways Authority of India (NHAI) on 7th November 2014.

Total project cost is Rs.844.08 crores and EPC cost has been revised to Rs.767.48 crores.

The total length of road constructed is 159.17 km and in equivalent 2 lane is 210.22 km. (Four laning: 51.05 km and two laning 108.12 km). The project construction works have been majorly completed and provisional completion certificate has been issued on 15th February 2019 for commencement of tolling operations at the three toll plazas located at Salasar and Nokhra in Bikaner District and Kheerwa in Jodhpur District, Rajasthan and accordingly the revenue or toll collection is in progress at the three toll plazas. The said project has thereby entered into commercial operations and started earning toll income.

### Ircon Shivpuri Guna Tollway Limited (IrconSGTL)

IrconSGTL, a wholly owned subsidiary of IRCON was incorporated as a Special Purpose Vehicle on 12th May 2015 and has obtained approval for commencement of business from the Registrar of Companies on 27th May 2015. The main objects of IrconSGTL is to carry on the business of four laning of Shivpuri-Guna section of NH-3 from 236.00 km to 332.1 km on Build, Operate, and Transfer (BOT) (Toll) basis on Design, Build, Finance, Operate and Transfer 'DBFOT' pattern under NHDP Phase-IV in the State of Madhya Pradesh and other ancillary works relating thereto, in accordance with the terms of the Concession Agreement, signed with the NHAI on 15th June 2015. The concession period of the project is 20 years from the appointed date and the total project cost for execution of the Shivpuri Guna Project is Rs.872.11 crore.

In terms of the concession agreement, IrconSGTL attained financial close on 23rd November 2015 i.e. date of execution and signing of the loan agreement with IRCON for a value of Rs.722.11 crore. Other conditions set forth in the Concession Agreement as Conditions Precedent to Declaration of Appointed Date viz. signing of Escrow Agreement (between IrconSGTL, IRCON, Indian Overseas Bank, and NHAI) and Substitution Agreement (between NHAI, IrconSGTL, and IRCON) were completed on 4th December 2015.

NHAI had declared 25th January 2016 as the appointed



date for commencement of construction, with construction period of 910 days, for which IRCON has been appointed as EPC contractor. The Commercial Date of Operations (COD) was scheduled on 23rd July 2018. The COD has been achieved one and a half month ahead of the schedule i.e. on 6th June 2018. Thus, operation of toll plaza and collection of revenue has been started on the project w.e.f. 7th June 2018

### 4. Ircon Davanagere Haveri Highway Limited (IrconDHHL)

IrconDHHL, a wholly owned subsidiary of IRCON was incorporated as a Special Purpose Vehicle on 11th May 2017, pursuant to conditions of award of Davanagere Haveri Project in the State of Karnataka by NHAI. The main objects of IrconDHHL is to undertake the business of development, maintenance and management of National Highway No. 48 (Old NH-4) including the section from Km 260.00 to Km 338.923 (approx. 78.923 Km) on Davanagere – Haveri Section of National Highway No. 48 (Old NH-4) in the State of Karnataka by six-laning thereof on design, build, finance, operate and transfer basis. The concession period of the project is 15 years excluding construction period of 912 days (30 months) commencing from the appointed date i.e. 24th January 2018 and the works are progressing on the available front. The scope of work includes completion of 78.923 Km (total length of Highway) of main carriage way and 154.654 Km of service road length including major bridges culverts, VUPs, PUPs, flyovers and other availed works.

IrconDHHL has entered into concession agreement with NHAI on 19th June 2017. In terms of concession agreement, the total project bid cost is Rs.1177 crore plus escalation and First year O&M cost is Rs.10 crore. 40% of the project bid cost shall be reimbursed by NHAI during construction and balance 60% construction cost shall be arranged by SPV.

After considering reimbursement of 40% of the Project bid cost, the balance construction cost of Rs.720.05 crore is proposed to be funded by equity and loan of Rs.217.05 crore and Rs.503 crore respectively.

### 5. Ircon Vadodara Kim Expressway Limited (IrconVKEL)

During the year 2018-19, IrconVKEL, a wholly-owned subsidiary of IRCON was incorporated as a Special Purpose Vehicle on 16th May 2018, pursuant to conditions of award of Vadodara Kim Expressway Project in the State of Gujarat by NHAI. The main object of IrconVKEL is to carry on the business of development, maintenance and management of Eight lane Vadodara Kim Expressway from Km 323.00 to Km 355.00 (Sanpa to Padra Section of Vadodara Mumbai Expressway) in the State of Gujarat under NHDP Phase – VI Hybrid Annuity Mode (Phase IA-Package II) on design, build, finance, operate and transfer basis.

IrconVKEL has signed the concession agreement with NHAI on 25th May 2018. Financial closure has been achieved on 25th September 2018. Appointed date fixed by NHAI is 31st January 2019. Completion period is 730 days from appointed date. First instalment of mobilization advance is received from NHAI on 25th April 2019. The project work is in progress. The total project cost is Rs. 1865 crores.

### B. Joint Venture Companies (JVCs):

### 6. Ircon-Soma Tollway Private Limited (ISTPL)

A joint venture company called 'Ircon-Soma Tollway Private Limited' (ISTPL) was incorporated on 19th April 2005, with 50% equity participation by both IRCON and Soma Tollways Private Limited (STPL) (a construction company in

private sector) (out of the total shares, 6,38,69,999 shares are held by STPL and 1 share held by Soma Enterprises Limited, holding company of STPL), for executing BOT project for four laning of Pimpalgaon-Dhule section of NH-3 from km 380 to km 265 in Maharashtra for NHAI.

The BOT project for four laning of Pimpalgaon-Dhule section got completed in 2010-11 and accordingly ISTPL is earning toll on the entire stretch of  $118.158\,\mathrm{km}$ .

# 7. Indian Railway Stations Development Corporation Limited (IRSDC)

IRSDC a joint venture company of Rail Land Development Authority (RLDA) and IRCON was established on 12th April 2012 and obtained certificate of commencement of business on 9th May 2012. The main object of IRSDC is to develop / re-develop the existing / new railway station(s) with enhanced level of passenger amenities through new constructions/ renovations including re-development of existing station buildings, platform surfaces, circulating area, etc., to improve their standards and provide a better customer experience. IRSDC is also empowered to undertake the commercial development of land/ air space of Railway land entrusted to it.

Union Cabinet on 17.10.2018 approved IRSDC as Nodal Agency for the entire station redevelopment program and as the main Project Development Agency (main PDA). As PDA, IRSDC has been permitted lease period of up to 99 years with right to enter into multiple sub leases and include all types of developments i.e. commercial, institutional and residential developments. Powers have been to IRSDC to approve its own plans under section 11 of the Railway Act, 1989. Pursuant to the Cabinet decision, IRSDC Board has been strengthened by including one representative each from Department of Economic Affairs / Ministry of Finance and NITI Aayog and Ministry of Railways.

Railway Board vide its letter dated 01.11.18 have entrusted all the stations on Indian Railways (except 12 entrusted to other agencies) for Techno-economic feasibility studies.

The following works are under Progress:

- (a) <u>Habibganj Station Redevelopment project:</u> The Habibganj Station project is progressing well and about 80% civil works have been completed. It is expected that the redeveloped station with better facilities and infrastructure will be opened to public in the year 2019-20.
- (b) Gandhinagar station redevelopment and Construction of 300 room 5-star hotel at Gandhinagar: Almost 87% of civil works is complete and finishing works have commenced. Electromechanical project unique features include successful launching of 99 m clear span truss across all tracks and platforms in the yard of which is the first of its kind in India.
- (c) Integrated Facility Management: IRSDC has started a new vertical in country by taking up 5 stations on Integrated Facility Management. In this model, Bangalore, Pune, Anand Vihar, Chandigarh and Secunderabad stations have been taken over for Integrated Facility Management. Reputed firms like Knight Frank (for Bangalore), BVG (for Pune) and Updater Services (UDA, for Anand Vihar, Chandigarh and Securandabad) have been engaged on "management Contract" model prevalent in hotel industry, which IRSDC has specially adapted for railway stations.



(d) Works under Planning: IRSDC has called tenders for development of 3 stations viz. Chandigarh, Anand Vihar and Bijwasan on EPC mode. In order to finance the same, loan has been sought from Indian Railways Finance Corporation (IRFC), financing for these stations through IRFC is in process.

IRSDC has called tenders for Surat, Baiyappanahalli, Gwalior and Nagpur stations on DBFOT mode. Tenders for Chandigarh commercial development with Mandatory development on DBFOT basis have also been called.

IRSDC has taken up preparation of master plans for Amritsar, Sabarmati, Udhna (in Surat), Thakurli (in Mumbai) and Chanakyapuri (in Delhi). IRSDC has awarded 42 stations to other CPSEs to act as PMC agencies for finalization of plans, bid management and supervision of construction work.

### 8. Chhattisgarh East Railway Limited (CERL)

A joint venture company called 'Chhattisgarh East Railway Limited' (CERL) was incorporated on 12th March 2013, with equity participation by South Eastern Coalfields Limited, IRCON, and Chhattisgarh State Industrial Development Corporation Limited (nominee of Government of Chhattisgarh) in the ratio of 64:26:10 respectively, for development of coal connectivity corridor i.e. East Corridor (length 180 Km) in the State of Chhattisgarh. CERL had obtained Certificate for Commencement of Business on 7th May 2013.

CERL has signed concession agreement on 12th June 2015 with Ministry of Railways, in the State of Chhattisgarh. The project is being implemented for Build, Own, Operate, and Transfer (BOOT) model for PPP projects. Chhattisgarh East Railway Corridor project is further divided into two phases viz. CERL-I (Kharsia to Dharmjaygarh including Spur Line from Gharghoda to Donga Mahua) and CERL-II (Dharmjaygarh to Korba).

Detailed Project Report (DPR) of CERL-I has been approved by Zonal Railways viz. South Eastern Central Railway with inflated mileage of 60% on chargeable distance of 175 km for five years as approved by the Ministry of Railways. The Financial Closure of CERL-I has been achieved on 24th November 2017. Stay by National Green Tribunal (NGT) for payment of compensation on account of Rehabilitation and Resettlement to land holders has been vacated in December 2017 and Government of Chhattisgarh has given permission for start of work in the section between km 0-10 of main line and km 0-28 of spur line. The section from Kharsia to Korichhapar (single line - 44 km) of CERL-I is targeted for commissioning by Sep-2019 and the balance works of CERL-I i.e. doubling of section between Kharsia to Korichhapar (44 Km), Korichhapar to Dharajaygarh (30 Km) is targeted for commissioning by March 2020.

A revised DPR with GST implications of CERL-II has been approved by Zonal Railways with inflated mileage of 60% on chargeable distance of 62 km for five years as approved by Ministry of Railways on 12th June 2018. Land demarcation, identification work and registration process for forest clearance has been completed. Financial closure will be achieved after forest clearance and signing of concession agreement.

### 9. Chhattisgarh East-West Railway Limited (CEWRL)

A joint venture company called 'Chhattisgarh East-West Railway Limited' (CEWRL) was incorporated on 25th March 2013, with equity participation by South Eastern Coalfields Limited (SECL), IRCON, and Chhattisgarh State Industrial Development Corporation Limited (nominee of Government of Chhattisgarh) in the ratio of 64:26:10 respectively, for development of coal connectivity corridor i.e. East-West Corridor (length 135 Km) in the State of Chhattisgarh. CEWRL had obtained the Certificate for Commencement of Business on 7th May 2013.

Detailed Project Report (DPR) was approved by Zonal Railways viz. South Eastern Central Railway with inflated mileage of 40% on chargeable distance of 135 km for five years as approved by the Ministry of Railways on 15th June 2017. Concession Agreement has been entered between CEWRL and Ministry of Railways on 1st July 2018. Financial closure of the project is expected shortly.

### 10. Mahanadi Coal Railway Limited (MCRL)

A joint venture company called 'Mahanadi Coal Railway Limited' (MCRL) was incorporated on 31st August 2015, with equity participation by Mahanadi Coalfields Limited (MCL), IRCON, and Odisha Industrial Infrastructure Development Corporation (nominee of Govt. of Odisha) in the ratio of 64:26:10 respectively, with the main object to build, construct, operate, and maintain identified rail corridor projects that are critical for evacuation of coal from mines in the State of Odisha.

MCRL has signed project execution agreement with IRCON on 19th April 2016. Angul-Balram-Jharpada new rail corridor has been identified by the Company for implementation. DPR of this project has been in principle approved by Railways in January 2018. The previously acquired land by MCL is yet to be transferred in the name by MCL in the name of East Coast Railway in accordance of Railway Amendment Act, 2008. The Ministry of Railways has approved inflated mileage of 60% for the project on 12th June 2018. The project has been approved as special Railway project by the Ministry of Railways on 23rd October 2018.

### 11. Jharkhand Central Railway Limited (JCRL)

A joint venture company called 'Jharkhand Central Railway Limited' (JCRL) was incorporated on 31st August 2015, with equity participation by Central Coalfields Limited, IRCON, and Govt. of Jharkhand in the ratio of 64:26:10 respectively, with the main object to build, construct, operate, and maintain identified rail corridor projects that are critical for evacuation of coal from mines, in the State of Jharkhand.

JCRL had signed project execution agreement with Ircon on 28th March 2016. Ministry of Railways has granted inprinciple approval for transfer Shivpur-Kathautia New Line Project to the joint venture JCRL. Chainage started from Kathautia (0.00) to Shivpur (49.085) a total stretch of 49.085 Km. Detail Project Report (DPR) has been approved by Ministry of Railways. An inflated mileage of 60% on chargeable distance of 49.085 km has been approved by the Ministry of Railways for a period of 5 years from 13th June 2018. Concession Agreement with JCRL & E.C. Railway has been signed on 4th December 2018, financial closure is expected to be completed before August 2019. The construction of project is expected to start by October 2019 (subject to availability of forest land and financial closure of JCRL). Stage-I clearance of forest land has been received in June 2019. JCRL has made 42.54% of compensation of present total estimated value of land to Raiyats in two Districts. The physical possession is likely to start after July 2019.



### 12. Bastar Railway Private Limited (BRPL)

A joint venture company called 'Bastar Railway Private Limited' (BRPL) was incorporated on 5th May 2016, with equity participation by NMDC Limited (NMDC), IRCON, Steel Authority of India Limited (SAIL) and Chhattisgarh Mineral Development Corporation (CMDC) (nominee of Government of Chhattisgarh) in the ratio of 43:26:21:10 respectively, with the main object to build, construct, operate and maintain Rowghat to Jagdalpur (via Narayanpur, Kondagaon) new railway line, in the State of Chhattisgarh. Shareholders Agreement for BRPL has been entered on 20th January 2016. Subsequently, the revised shareholders agreement was entered amongst the shareholders on 25th May 2018 and the shareholding pattern of NMDC, IRCON, SAIL and CMDC was revised to 52:26:12:10.

IRCON is the implementation agency for the project and project execution agreement was signed on 19th July 2017. Detailed Project Report (DPR) has been approved by the

Ministry of Railways with 50% inflated mileage. As per the demand from State Government, Rs.188.88 crore and Rs.16.8 crore were paid to district administration of Bastar and Kondagaon respectively to commence the R&R activity. Proposal for Forest Clearance in Bastar & Kondagaon district has been submitted on 30th October 2018 and 16th October 2018 respectively.

The salient features of financial statements of subsidiary and joint venture companies as per provisions of the Companies Act, 2013 are disclosed in Form AOC-1 annexed to the Financial Statements.



# CORPORATE SOCIAL RESPONSIBILITY (CSR) AND SUSTAINABILITY REPORT

Appendix-C

 A brief outline of the Company's CSR & Sustainability Policy, including overview of projects or programs undertaken and its web-link:

IRCON has been leading the way in Corporate Social Responsibility (CSR) in India which evolved initially from social obligation to peripheral development leading to structured CSR. IRCON's Corporate Social Responsibility (CSR) and Sustainability interventions have been ongoing for more than eight decades. The company's social vision is to conduct its CSR Initiatives in line with its policy of conducting business in a socially responsible and sustainable way, keeping the needs and expectations of the key stakeholders on focus in various business activities.

IRCON has contributed immensely to the development of the remote areas of the country in terms of capacity building, empowerment of communities, inclusive socio-economic growth, environment protection, promotion of green and energy efficient technologies, development of backward regions, and up-liftment of the marginalized and under-privileged sections of the society, Swachh Bharat Initiatives etc.

As per the provisions of the Companies Act, 2013 (Section 135) and relevant guidelines from Department of Public Enterprises, IRCON has framed its CSR & Sustainability Policy centrally focusing on social impact and social change in the society through its CSR initiatives. The objective of the CSR & Sustainability Policy is to focus on the activities impacting society, economy and environment for betterment and growth. The policy acts as a guiding principle for its CSR initiatives encouraging various opportunities to explore in diversified fields of social sector to meet the basic necessary requirements by promoting a healthy and sound livelihood and social security for the community through its CSR efforts.

The policy also persists for implementing social – welfare activities in and around the IRCON's project sites in order to cater to the concerns of the communities that are affected by company's construction activities. This not only benefits the localities but also offer resources for better execution and implementation of the activity to reach out maximum beneficiaries.

During the year, IRCON has played a vital role in creating social value and impact through its CSR initiatives in diverse domains like promoting flagship programmes like Skill India, Digital India, Sarva Shiksha Abhiyan, Swachh Bharat, Namami Gange etc. Besides the above IRCON has taken initiatives for promoting gender equality and women empowerment, ensuring environment sustainability, employment enhancing vocational skills and welfare activities for SC/ST/OBCs, minorities and women etc.

India has a plethora of social issues and IRCON, in consultation with its Board, IRCON has taken some major CSR initiatives during the financial year 2018-19 targeting some key social concerns like Promoting Cleanliness & Sanitation, Safe Drinking Water, capacity building, empowerment of communities, inclusive socio-economic growth, environment protection through promotion of green and energy efficient technologies, promoting quality education, development of backward regions and upliftment of the marginalized and under-privileged groups. IRCON has spread its wings in various social sector areas through its CSR efforts in order to build a empowered

IRCON has spread its wings in various social sector areas through its CSR efforts in order to build a empowered society through its CSR projects that will integrate business and social goals in a sustainable manner, creating social impact through inclusive growth and planning. Some of the initiatives implemented during the year are:

(a) Environment protection and sustainability through composting wet waste flowers produced by pilgrimages in 50 target temples in Maharashtra and promoting Clean environment and rivers, promoting usage of Biogas plants among 500 marginal farmers living in remote areas of Sindhdurg district of Maharashtra, transforming kitchens of school hostels into Waste-to-Energy Kitchen among underprivileged communities at Vishakhapatnam, Andhra Pradesh, declared as an aspirational district by NITI AYOG. Installation of solar lights and Handpumps in selected backward villages of Uttar Pradesh & Bihar.



Promoting environment sustainability by composting wet waste, flowers from various temples & nearby community through Ms Keshav Srushti in Maharshtra

- (b) Promoting health, hygiene and safety through initiatives targeting menstruation hygiene by generating awareness and in remote areas of Ghazipur, UP & Dahanu, Maharashtra. Other Health initiatives includes provising free medical camps service in remote areas of J&K
- (c) Promoting education through various programs in Chhattisgarh, Delhi, Jammu & Kashmir, Maharashtra, Gujarat, Bihar, Himachal Pradesh, Jharkhand and Orissa.



Supporting health & hygiene and generating women employability by manufacturing low-cost sanitary napkin Sakhi through Ms Vatsalya Foundation at Dhanu, Maharashtra

- (d) Enhancing Skills and developing competency through Skill Development Training programs in the states of Jammu & Kashmir, Madhya Pradesh, Chhattisgarh, Punjab, Maharashtra, Delhi and Jharkhand.
- (e) Initiatives for Sports & Culture by supporting Nowgong Sports Association & Karnail Singh Stadium for promoting sports in the country

Apart from the above activities IRCON has also been actively working towards sanitation and cleanliness by constructing toilets (public convenience) for the community, school students and public in general. IRCON as a responsible entity has been also contributing to the National Movements like Swachh Bharat Kosh and Clean Ganga Fund for the developmental growth of the nation. Besides above, the following were the notable achievement for the projects undertaken during the year 2018-19, which have been appreciated at various levels:





IRCON provides ambulance under CSR initiative



Promoting quality education through supporting 100 identified students at EKAL Vidyalaya at Dehra, Himachal Pradesh

- (a) Constructed three numbers of seven-eight & twelve seated community toilets at rural areas of Ghazipur, Uttar Pradesh. One of the toilets has been planned to be constructed near Ganga river in order to promote health & hygiene for community. Besides above, in order to promote Cleanliness & Sanitation IRCON has done installation of 200 twin stainless steel Dustbins at 5 stations of Agra Division & sanitation.
- (b) Conservation and Sustainability of Environment through installation of 571 Solar Lights at Ghazipur, Uttar Pradesh & Sheikhpura & Samastipur, Bihar being aspirational disctrict declared by NITI Ayog.



Skill Development Training Centre for women at Khora, Ghaziabad

- (c) Eighteen Divyang (differently abled) students in Jalgaon, Maharashtra have qualified for competitive exams in the last six months with the help of Ircon's CSR programme called 'Project Manobal'. These students have cleared examinations of MPSC, MSRTC, CDPO, and BMC. Some of these successful candidates have resumed their jobs too;
- (d) IRCON's CSR initiative for skill development imparted training to women, underprivileged weaker sections, SC/ST/OBC at Khari (J&K), Ranchi (Jharkhand), Gurdaspur (Punjab), Delhi & Assam empowering lower strata of the society for socio-economic upliftment.
- (e) Apart from the above, IRCON's CSR App is providing a transparent outlook of CSR Activities and is reaching out to the maximum beneficiaries through

- modern technology for both Android & Ios users both. IRCON has taken a step head to reach out to the stakeholders across the country.
- (f) IRCON has been appreciated in its CSR endeavours and has bagged various awards during the year like ET NOW – Stars of the Industry Award, 11th Construction Industry Development Council (CIDC) Vishwakarma Award for Social Development & Impact 2018 & CIDC Partners in progress Trophy for contribution in Mission Skill India

The updated CSR and Sustainability Policy of the Company, along with the projects / activities as approved by the Board of Directors is available at the web-link --http://www.Ircon.org/index.php?option=com\_content&view=article&id=52&Itemid=424&lang=en

### 2. Composition of CSR Committee:

The company has a Board level CSR & Sustainability Committee headed by an Independent Director to monitor & ensure implementation of CSR agenda of the company. Committee is assisted by an officer not below the rank of Chief General Manager designated as the Nodal Officer and her team of the officials. The Nodal Officer and her team assist the Committee in selection, approval and monitoring of the Corporate Social Responsibility & Sustainability activities/projects.

- a) CSR and Sustainability Committee has been constituted in terms of the Companies Act, 2013, and DPE CSR and Sustainability Guidelines, 2014.
   A brief background on the constitution of Committee, its mandate, along with details of meetings held during 2018-19 are given in the Corporate Governance Report. Presently, the Committee is headed by Dr. Narinder Singh Raina, Chairman (Independent Director), Mr. Ashok Kumar Ganju, Independent Director (Part-Time official), Mr. Hari Mohan Gupta, Government Nominee (Part- time Official) Director; and Mr. Deepak Sabhlok, Director (Projects); as its members.
- b) During the year 2018-19, the Committee has been assisted by Ms. Anupam Ban, Chief General Manager (HRM), as the Nodal Officer along with Mr. Surajit Dutta, Chief General Manager (Finance) and the team of officials.



Free Medical Camp at Jammu under CSR initiative

- The average net profit of the Company from Indian projects in the last three financial years is Rs. 436.94 crores.
- 4. The CSR Budget for the financial year 2018-19 was Rs. 8.75 crores which is 2% of the average of the net profits earned by IRCON from its Indian projects during the last three financial years.
- During the year 2018-19, the Company utilized an amount of Rs. 8.75 crore completely on its CSR & Sustainability activities as per the allocated budget for the year.
- 6. The CSR & Sustainability Committee confirms that the implementation and monitoring of the CSR & Sustainability policy is in compliance with the CSR objectives and policy of the company.



(Amount ₹ in Lakhs)

# Details of CSR Projects undertaken during the year 2018-19 are as follows:

SI. No.	CSR Project / Activity identified	Sector in which the Project is covered	Projects or Programs (1) Local area or other (2) State and District where projects or	Amount outlay (Budget) Project or Programs wise	outlay Project or ns wise	Amount Spent on the Projects or Programs during 2018-19	ount Spent on dijects or Program during 2018-19		Cumulative expenditure up to 2018-19	Amount Spent(Direct or through implementing
			programs was undertaken	Total	During 2018-19	(1) Direct expenditure on projects or programs	(2) Over heads	(3) Total		agency)
	Construction of 3 community toilets at Ghazipur, UP		(1) Other (2) Uttar Pradesh, Ghazipur	94.21	51.59	51.59	1	51.59	94.21	Through M/s Sulabh International Social Service Organisation
2	Provision of 200 Dustbins at Agra Division	ı	(1) Local (2) Uttar Pradesh, Agra	21.85	1	1	ı	1	21.85	Through Northern Railway Division
8	Environment Sustainability through composting wet waste from flowers, waste etc. produced by pilgrimages by My Green Society Initiative under M/s Keshav Srushti in Maharashtra		(1) Other (2) Maharashtra, Thane	40.00	36.25	36.25	1	36.25	36.25	Through M/s Keshav Srushti
4	Promoting Environment Sustainability through usage of Biogas plant for supporting 500 marginal farmers by M/s Bhagirath Gramvikas Pratishthan in Sindhudurg district, Maharashtra (3 yrs)	Swachh Bharat [S. No. (i) of Sch VII]	(1) Other( 2) Maharashtra, Sindhudurg	30.00	8.55	8.55	1	8. 55.	8.55	Through M/s Bhagirath Gramvikas Pratishthan
ιυ	Promoting Cleanliness through Waste-to-Energy for school kitchens in Adivasi communities by M/s LAYA in Vishakhapatnam (2 yrs)	1	(1) Local (2) Andhra Pradesh, Vishakhapatnam	35.20	28.40	28.40	1	28.40	28.40	Through M/s LAYA
9	Contribution to Swachh Bharat Kosh		Swachh Bharat Kosh, Deptt. Of Expenditure (Min. of Finance)	136.00	136.00	136.00	ı	136.00	136.00	Direct
7	Plantation of fruit trees and other trees at Raebareli project site.	Environment [S. No. (iv) of Sch VII]	(1) Local (2) Uttar Pradesh, Raebareli	8.60	0.52	0.52	1	0.52	8.60	Direct





Act	CSR Project / Activity identified	Sector in which the Project is covered	Projects or Programs (1) Local area or other (2) State and District where projects or	Amount outlay (Budget) Project Programs wise	Amount outlay (Budget) Project or Programs wise	Amount Spent on the Projects or Programs during 2018-19	ount Spent on t sjects or Program during 2018-19	ms	Cumulative expenditure up to 2018-19	Amount Spent(Direct or through implementing
			was undertaken	Total	During 2018-19	(1) Direct expenditure on projects or programs	(2) Over heads	(3) Total		agemey)
Imparting skill Development trai through National Handicapped Fin Development Cor in Madhya Prade	Imparting skill Development training through National Handicapped Finance & Development Corporation in Madhya Pradesh	Employment Enhancing Education for Differently abled[S. No. (ii) of Sch VII]	(1) Local (2) Madhya Pradesh, Shivpuri- Guna	20.07	2.01	2.01	1	2.01	20.07	Through M/s National Handicapped Finance & Development Corporation in Madhya Pradesh
Providing Compliteracy to Ekal literacy to Ekal Vidyalayas thro Mobile Comput Chhattisgarh	Providing Computer literacy to Ekal Vidyalayas through Mobile Computer lab in Chhattisgarh	Education [S. No. (ii) of Sch VII]	(1) Local (2) Chhattisgarh, Raigarh	26.62	3.31	3.31	ı	3.31	24.97	Though M/s EKAL Gramotthan Foundation
Employment for r women through S and provision of s napkins disposal machines	Employment for rural women through SHGs and provision of sanitary napkins disposal machines	Health[S. No. (i) of Sch VII]	(1) Local (2) Maharashtra, Dhule-Pimpalgaon	26.00	9.59	9.59	ı	9.59	26.00	Through M/s Vatsalya Foundation
Vocational train rural women in trades at one cel Gurdaspur, Pun through BSGSS	Vocational training for rural women in three trades at one centre in Gurdaspur, Punjab through BSGSS	Employment Enhancing Education [S. No. (ii) of Sch VII]	(1) Other (2) Punjab, Gurdaspur	20.17	9.25	9.25	1	9.25	20.17	Through M/s Bisnouli Sarvodya Gram Sewa Sanstha
Contribution to GODHULI for ed of street childre	Contribution to GODHULI for education of street children	Education [S. No. (ii) of Sch VII]	(1) Local (2) Delhi	4.00	0.40	0.40	I	0.40	4.00	Through M/s GODHULI
Project A to Super Anganwa Thane, N	Project Ankur - Training to Supervisors and Anganwadi teachers in Thane, Maharashtra	Employment Enhancing Education [S. No. (ii) of Sch VII]	(1) Local (2) Maharashtra, Palgarh	20.00	11.00	11.00	ı	11.00	20.00	Through M/s Quality Education Support Trust
Provisior and rolle Mid day	Provision of Rice cooker and roller conveyor for Mid day Meal at Mathura	Health [S. No. (i) of Sch VII]	(1) Local (2) Uttar Pradesh, Mathura	21.50	2.15	2.15	ı	2.15	21.50	Through M/s Akshaya Patra Foundation
Contribu Ekal vidy Himache	Contribution to 100 Ekal vidyalayas in Himachal Pradesh	Education [S. No. (ii) of Sch VII]	(1) Other (2) Himachal Pradesh, Dhera (Kangra)	20.00	2.00	2.00	ı	2.00	20.00	



Cumulative Sp expenditure Sp up to or 2018-19 imj	(3) Total	2.00 Though M/s EKAL Gramotthan Foundation	2.00 20.00	4.56 9.12 Direct	25.00 50.00 Through M/s Deepstambha Foundation	28.87 93.13 Through M/s Construction Industry Development Council	6.25 16.25 Through M/s SNDT Women's University	15.00 30.00 Through M/s Kalinga Institute of Social Sciences
Amount Spent on the Projects or Programs during 2018-19	(1) (2) Direct Over T expenditure heads on projects or programs	2.00	2.00	4.56	- 25.00	28.87	6.25	15.00
Amount outlay (Budget) Project or Programs wise	During 2018-19	20.00 2.00	20.00 2.00	18.15 4.56	50.00 25.00	93.13 28.87	25.00 6.25	30.00 15.00
Projects or Programs Am (1) Local area or other (Bud (2) State and District Prowhere projects or	was undertaken Total	(1) Local 20 (2) Jharkhand, Giridih	(1) Local 20 (2) Chhattisgarh, Raigarh & Korba	(1) Local 18 (2) Chhattisgarh, Navgaon	(1) Other (2) Maharashtra, Jalgaon	(1) Local 93 (2) Jharkhand, Ranchi	(1) Local 25 (2) Maharashtra, Mumbai	(1) Local 30 (2) Orissa, Bhubaneshwar
Sector in which the Project is covered		Education [S. No. (ii) of Sch VII]	Education [S. No. (ii) of Sch VII]	Education [S. No. (ii) of Sch VII]	Education [S. No. (ii) of Sch VII]	Employment Enhancing [S. No. (ii) of Sch VII]	Education [S. No. (ii) of Sch VII]	Education [S. No. (ii) of Sch VII]
CSR Project / Activity identified		Contribution to 100 Ekal vidyalayas in Jharkhand	Contribution to 100 Ekal vidyalayas in Raigarh and Korba districts of Chhattisgarh	Construction of computer lab and provisions of computers at Navgaon, Chhattisgarh	To provide financial assistance for establishing training centre for specially abled and poor youth by M/s Deepstambha Foundation	Employment oriented training and skill development program for unemployed youth/ SC/ ST/ OBC women and EWS of society by M/s CIDC	Interactive Multimedia for English Literacy in Subject Employability skills by M/s SNDT Women's University	Contribution for quality education of 100 tribal students through M/s Kalinga Institute of Social Sciences
SI. No.		23	24	25	26	27	28	29



Amount Spent(Direct or through implementing		Through M/s Santhigiri Ashram	Direct	Through M/s Regional Centre for Entreprenuership Council	Direct	Through M/s Bisnouli Sarvodya Gram Sewa Sanstha		Through M/s Vatsalya Foundation & M/s Sewa Samarpan Sansthan
Cumulative expenditure up to 2018-19		18.60	12.65	13.40	5.97	25.40	20.96	16.58
the	(3) Total	13.75	1	13.40	5.97	25.40	20.96	16.58
iount Spent on t	(2) Over heads	ı	I	I	-	ı	1	1
Amount Spent on the Projects or Programs during 2018-19	(1) Direct expenditure on projects or programs	13.75	-	13.40	5.97	25.40	20.96	16.58
Amount outlay (Budget) Project or Programs wise	During 2018-19	13.75	ı	13.40	5.97	25.40	20.96	16.58
Amoun (Budget) ] Prograi	Total	18.60	15.00	14.89	8.00	31.32	31.32	17.14
Projects or Programs (1) Local area or other (2) State and District where projects or	was undertaken	(1) Local (2) Delhi	(1) Other (2) Uttar Pradesh, Muzzaffarnagar	(1) Local (2) Jammu, Khari	(1) Local (2) Jammu, Banihal	(1) Other (2) Punjab, Pathankot	(1) Local (2) Uttar Pradesh, Ghaziabad - Khora	(1) Other 2) Uttar Pradesh, (Ghazipur)
Sector in which the Project is covered		Employment Enhancing [S. No. (ii) of Sch VII]	Health [S. No. (i) of Sch VII]	Employment Enhancing [S. No. (ii) of Sch VII]	Health [S. No. (i) of Sch VII]	Employment Enhancing Education S. No. (ii) of Sch VII]	Employment Enhancing Education [S. No. (ii) of Sch VII]	Health [S. No. (i) of Sch VII]
CSR Project / Activity identified		Skill Development training for 20 BPL students in Ayurvedic Panchakarma Therapy through M/s Santhigiri	Provision of 1 gymnasium each in 10 villages of Muzzaffarnagar, UP	Skill Development Works for generating employment opportunities at Khari	Running and maintenance cost health unit existing at Banihal, J&K	Empowerment of women through Skill Development Training Programs by M/s BSGSS in Pathankot, Punjab	Empowerment of women through Skill Development Training Programs by M/s BSGSS in Ghaziabad ,UP	Empowering women through Menstrual Hygiene Training Program in Ghazipur, UP by M/s Vatsalya Foundation and M/s Sewa Samarpan Sansthan
SI. No.		30	31	32	33	34	35	36



	CSR Project / Activity identified	Sector in which the Project is covered	Projects or Programs (1) Local area or other (2) State and District where projects or	Amount outlay (Budget) Project or Programs wise	outlay roject or 1s wise	Amount Spent on the Projects or Programs during 2018-19	iount Spent on t ojects or Prograi during 2018-19	the ims	Cumulative expenditure up to 2018-19	Amount Spent(Direct or through implementing
			was undertaken	Total	During 2018-19	(1) Direct expenditure on projects or programs	(2) Over heads	(3) Total		age age
	Contribution to GODHULI for promoting the education for street Children in Delhi	Education [S. No. (ii) of Sch VII]	(1) Local 2) Delhi	5.40	4.86	4.86	ı	4.86	4.86	Through M/s GODHULI
	Provision of 60 medical camps by M/s Arogya Foundation in J&K	Health [S. No. (i) of Sch VII]	(1) Local (2) J&K, Jammu, Samba, Rajouri, Udhampur, Ramban, Doda, Kishtwar,Reasi	15.00	15.00	15.00	1	15.00	15.00	Through M/s Arogya Foundation
	Contribution to 100 Ekal vidyalayas in Raigarh and Korba districts of Chhattisgarh	Education [S. No. (ii) of Sch VII]	(1) Local (2) Chhattisgarh, Raigarh & Korba	20.00	18.00	18.00	ı	18.00	18.00	Though M/s EKAL Gramotthan Foundation
	Provision and repairment of Ambulance to Govt Hospital , Phalodi, Rajasthan	Health [S. No. (i) of Sch VII]	(1) Local (2) Rajasthan, Bikaner	3.00	3.00	3.00	1	3.00	3.00	Direct
1	Contribution to 100 Ekal vidyalayas in Jharkhand	Education [S. No. (ii) of Sch VII]	(1) Local (2) Jharkhand, Giridih	20.00	18.00	18.00	ı	18.00	18.00	Though M/s Bharat Lok Shiksha Parishad
1	Contribution to 100 Ekal vidyalayas in Himachal Pradesh	Education [S. No. (ii) of Sch VII]	(1) Other (2) Himachal Pradesh	20.00	18.00	18.00	I	18.00	18.00	
	Promoting Sports through contribution for Infrastructure Development of Nurual Amin Stadium, Nagaon Sports Association in Nagaon, Assam	Sports S. No. (v) of Sch VII]	(1) Local (2) Assam, Nagaon	77.00	19.25	19.25	1	19.25	19.25	Through M/s Nowgong Sports Association



Amount Spent(Direct or through implementing	agemey	Direct	
Cumulative expenditure up to 2018-19		21.35	1,273.29
the ams 9	(3) Total	21.35	21.35 874.88
oount Spent on to be during 2018-19  (a) (b) (c) (c) (d) (d) (d) (ect (d) (ect (d) (ect (d) (ect (ect (ect (ect (ect (ect (ect (ect		21.35	
Amount Spent on the Projects or Programs during 2018-19  (1) (2) (3) Direct Over Tot expenditure heads on projects or programs		1	853.53
Amount outlay (Budget) Project or Programs wise	During 2018-19	21.35	874.88
Amoun (Budget) Progra	Total	44.00	1,463.88
Projects or Programs (1) Local area or other (2) State and District where projects or	was undertaken	NA	
Sector in which the Project is covered		Health, Education, Sanitation, Skill Development and administration cost etc.	
CSR Project / Activity identified		Evaluation for CSR Works for FY 2016-17 and survey, printing compendium etc.	Total
SI. No.		44	

# For and on behalf of the Board of Directors

(Deepak Sabhlok)

Director Projects & Member, CSR and Sustainability Committee (DIN 03056457)

(S K Chaudhary) Chairman & Managing

(Dr. Narinder Singh Raina) Chairperson, CSR and Sustainability Committee (DIN 07968391)

(DIN 00515672) Director

Place: New Delhi Date: 22<sup>nd</sup> July 2019



Appendix-D

# MANAGEMENT DISCUSSION AND ANALYSIS REPORT

### 1. AN OVERVIEW

Ircon International Limited (IRCON/ The Company) is an integrated engineering and construction company, specializing in major infrastructure sectors, including railways, highways, bridges, flyovers, tunnels, aircraft maintenance hangars, runways, EHV sub-stations, electrical and mechanical works, commercial and residential properties, development of industrial areas, and other infrastructure activities. IRCON provides EPC services on a fixed-sum turnkey basis as well as on an item-rate basis for various infrastructure projects. IRCON also executes projects on Build, Operate and Transfer (BOT) mode by leveraging the financial strength of the Company to sustain future earnings.

IRCON has a long-standing reputation as a sectoral leader in Transportation Infrastructure amongst the public sector construction companies in the country with specialization in execution of Railway Projects on turnkey basis or otherwise. IRCON is known for its quality solutions, commitment and consistency in terms of its performance.

IRCON has executed many landmark construction projects in the last 43 years both in India and abroad. It has actively focused on becoming a diversified infrastructure player, both in terms of sectoral and geographical coverage. After commencing business as a railway construction company it diversified progressively since 1985 into entire gamut of construction activities and infrastructure services; even though, its primary focus and strength are still deeply rooted in the railway sector

It is one of the few construction companies in the public sector to have earned substantial foreign exchange for the Country and paid dividend without fail every year to the Government.

Over the years, the company has extended its operations to other geographies including countries like Algeria, Bangladesh, Iran, Iraq, Malaysia, Nepal, South Africa, Sri Lanka, Bhutan, Myanmar and Afghanistan. The Company has so far completed more than 128 projects in 24 countries across the globe, and 383 projects in India. In India, in particular, it has also been undertaking projects even in difficult terrains and disturbed regions and is an active participant in prestigious nation building projects. While, the Company already has its presence in many states in India, it intends to further expand its domestic operations across India as part of its business growth model.

IRCON is an ISO certified Company for Quality, Environment, and Occupational Health and Safety Management Systems, a Schedule 'A', and a Mini Ratna – Category I public sector listed company.

# 2. LEGAL STATUS AND AUTONOMY

IRCON, a legal entity separate from the Government, is legally, functionally, and financially autonomous, operates under the corporate laws as an independent commercial enterprise, does not receive any budgetary or financial support from the Government, and is not dependent on the Government for any aid or assistance. However, the Government of India through the Ministry of Railways and the Department of Public Enterprises under the Ministry of Heavy Industries and Public Enterprises, monitors its performance through a system of Memorandum of Understanding (MOU) as regards targets to be achieved every year as part of accountability to the Parliament in

respect of all government companies. Government can issue and does issue guidelines to regulate and bring about some uniform pattern in the functioning of the Company as a public sector enterprise. However, no Government department has any supervisory authority to exercise control over the Company which is managed and run under the superintendence, control, and direction of its Board of Directors as per the Companies Act.

During the year 2018-19, the Government has disinvested 10.53% of the paid-up share capital by Initial Public Offer and the public shareholding as on 31st March 2019 stood at 10.82%. Further, IRCON is required to increase public shareholding to at least 25% in near future as part of Minimum Public Shareholding (MPS) norms prescribed as a continuous listing requirement under Securities Contract Regulations Rules, 1957 for the listed companies which will be done by the Government of India by further selling its 15% holding to the public.

IRCON has been ranked amongst the Top 500 Indian Companies in Fortune India 500 companies list published in the special quarterly issue of December 15, 2018, to March 14, 2019 of Fortune India Magazine. The Company has also been recognised and ranked under the Top 50 most profitable PSUs in India, the Top 10 best performing PSUs on the basis of cash efficiency, the Top 10 PSUs on the basis of book value (per share) in the February 2019 issue of Fortune India Magazine.

# 3. OUTLOOK

The Vision and Mission of the Company are as follows:

# A. Vision

To be recognised nationally and internationally as a construction organisation comparable with the best in the field covering the entire spectrum of construction activities and services in the infrastructure sector

# B. Mission

- To effectively position the Company so as to meet the construction needs of infrastructure development of the changing economic scene in India and abroad.
- To earn global recognition by providing high quality products and services in time and in conformity with the best engineering practices.

# 4. Business environment

As per the second advanced estimates of National Income 2018-19 released by Central Statistics Office (CSO) Ministry of Statistics & Programme Implementation, Government of India the growth rate of Indian economy is estimated to be 7.0% in 2018-19, which is lower than the growth rate of over 7.2% in 2017-18. Similarly, it is anticipated that the growth of real Gross Value Added (GVA) is 6.8% as against the 6.9% in 2017-18. Despite the decrease in the overall GDP & GVA, the construction sector is likely to register growth rate of 8.9% as compared to growth of 5.6 percent in 2017-18.

India has been ranked 100 (improvement of 30 ranks over its rank of 130) in the World Bank's latest Doing Business Report 2018. Moody's Investors Service has also raised India's rating from the lowest investment grade of Baa3 to Baa2. This is due to a host of measures undertaken by the Government including implementation of GST, Insolvency and Bankruptcy Code, and announcement of bank recapitalization. A number of reforms were undertaken to boost industrial growth including 'Make in India'



programme, 'Start-up India' and Intellectual Rights Policy.

# 5. SECTORAL OUTLOOK

Infrastructure is the backbone of any nation's development and quality of life. Whether it is highways or railways or airways or digi-ways, the Company has gone beyond incremental growth to quantum improvements.

Over fiscals 2019-2022, CRISIL Research expects the construction sector to increase by 54% to Rs.22.2 trillion. Of this about 93% is contributed by infrastructure investments while the rest is from Industrial. This growth in infrastructure investments is driven by government initiatives and budgetary support especially in sectors such as Roads, Irrigation, Urban Infrastructure and Railways. Over the next 3 years, the construction opportunity in Railways is expected to double, driven by investments by public as well as private sector especially in Network decongestion, expansion and Safety which account for over half of the total investments in railways during this period. Investments in key segments such as new lines, gauge conversion, doubling, track renewals, and electrification will account for Rs.2.3 trillion (73%) of the construction opportunity during fiscals 2019-2022 with doubling accounting for the highest share at 31% during this period. CRISIL Research also expects the investments in railway sector to increase by about 77% from Rs.3.9 trillion in fiscals 2015-2018 to Rs.6.8 trillion in fiscals 2019-2022

Some of the initiatives of the Government as part of infrastructure development which may yield business opportunities for IRCON are detailed below:

# A. Railways:

Railway capex for the year 2019-20 is set at a record level of Rs.1.6 trillion. Rolling stock has been a major thrust area for Indian Railways and new trains have been introduced. Indian Railways (IR) is undertaking several initiatives to ensure passenger safety and security. Modernisation and mechanisation of rolling stock and station infrastructure is also being pursued more aggressively.

A few highlights in development of Railways sector are as follows:

- According to India Infrastructure Research, the railways sector offers an investment opportunity of over Rs.10 trillion across various segments. Of this, 80% is constituted by rail tunnels, doubling works and new line projects combined together.
- In the next four to five years, IR plans to undertake 22,825 km of new line and 12,215 km of line doubling. Besides, it plans to electrify at least 28,000 km of railway network. Also, 3,360 km of Dedicated Freight Corridor (DFC) is expected to be commissioned by 2020.
- The eight proposed high speed rail (HSR) projects will entail a total investment of at least Rs.13 trillion over the next 15-20 years. In addition, nine semi-HSR projects are in the planning stage.
- Further, IR plans to manufacture a total of 4,941 coaches in 2019-20 and 4,839 coaches in 2020-21. It is also setting up 17 new manufacturing units at an estimated cost of Rs.390 billion.
- About Rs.1.1 trillion worth of investment opportunities in station and commercial development around stations is anticipated under IR's station redevelopment programme.
- Given the mandate to ramp up the renewable energy share in IR's total energy mix, IR has set ambitious targets of setting up 1000 MW and 200 MW of solar and wind power respectively by 2020.

 All-inclusive, the railways sector in India is poised to become one of the major drivers for economic growth in the country. Going forward, IR's network expansion and decongestion plans are expected to create huge opportunities for project developers, EPC contractors, technology providers, manufacturers of rolling stock, renewable energy developers, and transmission and distribution equipment providers.

Apart from these initiatives, Railways infrastructure development have also been emphasized. This includes focus on commissioning of new Broad Gauge lines, completion of electrification and also providing infrastructure status to Station Development. The station re-development has been undertaken through various modes such as Zonal Railways, Indian Railway Stations Development Corporation Limited (IRSDC), JV between IRCON and RLDA with Smart City SPVs, Railway PSUs and Co-operation with State Government.

### B. Roads

India has second largest road networks in the world, spanning a total of 5.5 million kilometres (kms). Increased industrial activities, along with increasing number of two and four wheelers have supported the growth in the road transport infrastructure projects. The government's policy to increase private sector participation has proved to be a boon for the infrastructure industry with a large number of private players entering the business through the public-private partnership (PPP) model. The government, through a series of initiatives, is working on policies to attract significant investor interest. A total of 200,000 km national highways are expected to be completed by 2022.

To achieve the vision of massive highway network in the country, the government's flagship highway construction programme 'Bharatmala Pariyojna' was started in 2017, which is an umbrella programme comprising 65,000 km of highways, out of which 24,800 km highways fall along economic corridors, inter corridors, feeder routes and border roads. The "ambitious" project, with a total capital outlay of Rs.6.92 lakh crore will see construction of Economic Corridors (9000 km), Inter Corridor and Feeder Route (6000 km), National Corridors Efficiency Improvement (5000 km), Border Roads and International Connectivity (2000 km), Coastal Roads and Port Connectivity (2000 km), Green field Expressways (800 km) and remaining work of NHDP works (10,000 km). The first phase, being undertaken between 2017 and 2022, will see construction of 34,800 km of national highways, including 10,000 km of remaining highways under NHDP, at the cost of Rs. 5.35 lakh crore.

All these highways, along with 10,000 km residual National Highway Development Projects stretches have been envisaged for construction under Phase-I of the Pariyojana over a period of five years from 2017-18 to 2021-22 for which Rs. 5.35 lakh crore have been earmarked.

The Government has taken various measures for providing boost to the road sector, which includes measures such as conversion of State Highways to National Highways; connecting rural roads to main roads through Pradhan Mantri Gram Sadak Yojana (PMGSY). In addition, the Ministry of Road Transport and Highways (MORTH) and National Highways Authority of India (NHAI) have been monitoring the stalled projects and initiated revival of projects by infusion of funds and expediting completion of delayed projects. The government has taken various steps for streamlining of land acquisition & environment clearances, exit for equity investors, premium rescheduling, revamping of dispute resolution mechanism, frequent reviews at various levels etc.



In order to facilitate implementation of more road projects, the Government has introduced and adopted Hybrid Annuity Model (HAM) in addition to Engineering, Procurement and Construction (EPC) mode for execution of the projects. In HAM mode, the capital expenditure is shared by the client and requires lesser amount of funds by the developer during construction years in comparison to projects on EPC mode. Moreover, the risk of tolling is taken by the Government, thus, making the easy availability of funds from the financial institutions. Further, initiatives such as monetization of projects through the Toll Operate and Transfer model, securitization of toll revenue, adopting the Infrastructure Investment Trusts route, and other innovative financing options such as through LIC, Long Term Pension Funds etc., have been taken up to attract fresh capital from the market on the strength of already operational projects.

In <u>International arena, opportunities exist</u> in countries like Bangladesh, Thailand, Turkey, Ghana, Sri Lanka, Mozambique, Rwanda, UAE, Malaysia, Oman and Guinea.

Few countries such as Sri Lanka, Bangladesh, Malaysia, Algeria and South Africa also offer avenues for Indian construction companies to expand their foot print due to their increased construction spends as a percentage of GDP (current prices).

In case of Sri Lanka, construction contributed about 7.4% of the GDP (Current prices) in 2015 while it is about 7.3% in 2015-16 for Bangladesh. Similarly, Malaysia's construction spend stood at 4.7%, Algeria's construction spend was at 11.5% in 2015 and South Africa's construction spend was steady at 3.5% (constant prices). Sri Lanka and Bangladesh are expected to offer opportunity in Railways as well. In case of Sri Lanka and Bangladesh, long term plans by respective railways reveals investment to the tune of LKR 289 billion and Tk 2.34 trillion respectively.

For Sri Lankan Railway, only improvement of existing railway network and construction of new railway lines offer

significant amount of construction potential, as the projects under these segments involve construction of bridges, laying of tracks, strengthening of tracks, Electrification, track renewals among others.

# 6. FINANCIAL AND OPERATIONAL PERFORMANCE

# A. Financial Performance:

The total income of the Company during 2018-19 stood at Rs.4679.54 crore as compared to Rs.4121.44 crore in 2017-18. About 94.34% of the total income i.e. Rs.4415.10 crore, has arisen from operations, out of which about 13.27% i.e. Rs.586 crore has been contributed by foreign projects.

Operating income from foreign projects has decreased by 2.59% over the previous year. The main reason for lower contribution of foreign turnover are that the projects at South Africa is nearly at completion stage, one project at Bangladesh has got completed this year and other projects at Bangladesh and Algeria are going on. There had been a corresponding increase of 16% in Profit before tax from Rs.530.35 crore in 2017-18 to Rs.615.18 crore in 2018-19. Profit after Tax has increased by 14.64% from Rs.387.90 crore in 2017-18 to Rs.444.68 crore in 2018-19. Net Worth has increased by 5.54% during the year and earnings per share have increased by 19.09% from Rs.39.70 in 2017-18 to Rs.47.28 in 2018-19.

Turnover of the Company for the year 2018-19 is at Rs.4415.10 crore and is record high for IRCON, the earlier highest figure being Rs.4220.19 crore in the year 2012-13. The Company has secured new projects whereby the order book stands increased to Rs.33,901 crore approx. at the close of the financial year 2018-19.

The details of interim dividend paid and dividend proposed for consideration and declaration by the shareholders, over and above the interim dividend, at the forthcoming AGM is given in Directors' Report under 'Financial Highlights'.

Details of significant changes (i.e. change of 25% or more as compared to the FY 2017-18) in key financial ratios, along with detailed explanations thereof is as follows:

					61	
S. No.	Name of Ratio	Formula	2017-18	2018-19	Changes in ratio as compared to FY 2017-18	
1	Debtors Turnover	Revenue from Operation/ Average Account Receivable	7.13	7.53	6%	
2	Inventory Turnover	Operating Expenses/ Average Inventory	23.06	15.80	-31%	There is variation of 31 % in Inventory Turnover ratio in comparison to corresponding previous year due to increase in WIP (at cost) by Rs.168.86 Crore.
3	Interest Coverage	EBIT/Interest Expense		139.9	100%	There is no interest expenses in 2017-18. Hence, there is variation in Interest Coverage Ratio of 100% in comparison to previous year.
4	Current Ratio	Current Assets/Current Liabilities	1.66	1.32	-20%	Current Ratio has changed by 20% in comparison to previous year due to transfer of current maturities of Long Term Debt & Interest thereon from Non-Current.
5	Operating Profit Margin	(PBT-Other Income)/ Turnover	0.077	0.079	3%	
6	Net Profit Margin	Net Profit / Total Income	0.09	0.095	1%	
7	Return on Net Worth	Net Profit / Average Net Worth	0.10	0.12	13%	Net worth has changed due to transfer of surplus and payment of dividend & taxes thereon.
8	Debt/Equity	Debt/Total Shareholders Equity	0.85	0.65	-24%	Debt Equity ratio has been varied by 24% due to transfer of current maturities of Long Term Debt & Interest thereon from Non-Current.



Others

**Total** 

During the year, no deviation has been made from that prescribed in the Accounting Standard has been made while preparing the financial statements.

# **Operational Performance:**

# **Sectoral Performance:**

During the year, more than 85% of the revenue is from Railway sector, out of which 50% is on nomination basis from Ministry of Railways; the balance 35% is from foreign railway projects including projects in Algeria and Bangladesh as well as the projects which IRCON is doing for DFC and toll connectivity projects. Though main focus of IRCON is in railways, the Company is also doing highways business, revenue from which is approx. 12.5%. Revenue from electrical works and building works constitute the balance revenue.

A sector-wise comparative position for the last three years

Sectors	2018-1	L <b>9</b>	2017-1	8*	2016-1	7
	Operating	%	Operating	%	Operating	%
	Income		Income		Income	
Railways	3758	85.12	2904	74.63	2098	69.25
Highways	555	12.57	844	21.70	592	19.67
Electrical	97	2.20	89	2.29	255	8.45
Buildings	5	0.11	48	1.23	78	2.60

3891

0.15

100

3024

(in ₹. crore)

0.03

100

# (ii) Segment-wise Performance:

100

Contribution of foreign projects to total revenue has decreased from approximately 15% in 2017-18 to 13% in 2018-19. A comparative position for the last three years is given below:

(in ₹. crore)

Segments	2018-1	19	2017-1	8*	2016-	17
	Total	%	Total	%	Total	%
	Income		Income		Income	
Foreign	605	13	622	15	339	10
Domestic	4075	87	3499	85	2915	90
Total	4680	100	4121	100	3254	100

<sup>\*</sup> Figures have been re-grouped.

# 7. STRENGTH

Since incorporation, IRCON has diversified into various infrastructure sectors and is now an established player in the field of railways and highways construction. The Company also caters to customers' needs in many other areas such as construction of commercial and residential complexes, power transmission lines, industrial lighting, bridge/fly-overs and has a track record of on-time and high quality project completion which has helped in developing a strong reputation resulting in increased opportunities to bid for larger and more prominent projects.

Through years of development, IRCON has put in place well-tested systems and controls as below:

Robust contract management: Once awarded a contract, IRCON actively tracks and manages the

- deliverables and strives to ensure that there is no breach of the contractual terms and conditions. To improve customer satisfaction, IRCON also endeavours to provide timely response and solutions to our clients.
- Efficient planning and project management: Through our project teams, IRCON plans every step of the project and, over time, has developed strong project management and execution expertise and capabilities for both domestic and international projects. A combination of efficient and systematic project management and execution skills through our procurement, resource deployment, operation and maintenance of construction equipment, and other resources for multiple project sites, has helped IRCON to establish a good track record and reputation for timely completion. IRCON believes that the achievement in these types of infrastructure projects enhances its reputation as a domain player in the Indian infrastructure segment, and enables it to secure a fair share of large-size contracts, both domestically and internationally.
- Use of innovations in designs and advanced technology: IRCON has been proactive in using modern construction techniques, technology and equipment comparable to the market standard. In executing its projects, IRCON attempts to achieve high efficiency and on-time performance, often by cooperating with leading consultants and manufacturers to innovate and to develop more advanced and efficient methods and techniques.

IRCON has developed some of the best processes and methodologies in the industry to provide economic solutions and quality output while meeting tight schedules on the most challenging projects. With the Company's diversification into various infrastructure projects, it is now an established player in the field of railway and highway construction. IRCON caters to its customer's needs in many other areas such as construction of commercial and residential complexes, power transmission and distribution, industrial sheds, bridge / fly-overs, tunnels, development of commercial, residential and retail properties, electrical and mechanical work, signaling / telecom, coach factory, station buildings and multi-functional complexes. With its expertise and professional approach to project execution, IRCON has not only widened its horizons of work thereby reducing dependence on any one sector or type of project, but also propelled itself to traverse the physical boundaries of the country.

The broad geographical coverage has helped the company to diversify to DBFOT/EPC/HAM/Annuity and other type of contracts as well as project development and operations through JVs / SPVs. During the year, IRCON has secured project for Eight lane Vadodara - Kim Expressway (Package-II) on HAM basis from National Highways Authority of India (NHAI), in the State of Gujarat for which project specific SPV (Ircon Vadodara Kim Expressway Limited -IrconVKEL) was formed. The Engineering, Procurement and Construction (EPC) contract for the said project is being executed by IRCON. In addition to IrconVKEL, the Company also has three project specific SPVs (formed as wholly-owned subsidiaries) for implementation of highway projects in the State of Rajasthan, Madhya Pradesh, and Karnataka. Additionally, the SPV projects for the construction of Railway corridors

<sup>4415</sup> \* Figures have been re-grouped.



for transportation of coal and mineral in the States of Chhattisgarh, Odisha & Jharkhand have been secured during year post approval of their Detail Project Reports and inflated mileage by the Railways.

The strength of IRCON is mainly in its large pool of trained and experienced manpower which can be supplemented by employees on short term / deputation basis. The Company has an integrated team of Railways and Highways, Design and Execution Engineers and Business Development managers to work on opportunities of large high value projects being bid out on EPC, DBFOT and HAM basis. With the existing manpower resources, IRCON can undertake additional work of approx. Rs.20000 Crore and there is no need to further increase the manpower.

Over the years, the Company has ventured into other geographies including countries like Afghanistan, Algeria, Bangladesh, Bhutan, Iran, Iraq, Malaysia, Myanmar, Nepal, and South Africa. Presently, the Company has operations in Algeria, Bangladesh, Nepal, South Africa, and Sri Lanka.

# 8. OPPORTUNITIES

A number of macro level and sectoral initiatives undertaken to improve economic growth coupled with revival of interest in the development of infrastructure sector in the last few years in India as well as abroad, particularly in Railway sector, has opened up several opportunities for securing more business. Continuous efforts to develop maximum number of other related and remunerative projects in States of Chhattisgarh, Odisha, and Jharkhand, shall continue to bring more business in the coming years

IRCON has experience in construction of Railways projects, highways and roads in accordance with the international standards, both in India and abroad. With the Government proposing to increase spending in this sector, IRCON is having opportunities in the areas of Metro Rail projects; Construction of National Highways in Indian states in areas such as connectivity of secondary cities, ports and various regions; Connecting habitations with rural roads through Pradhan Mantri Gram Sadak Yojana (PMGSY); Bharatmala Pariyogana for the highways sector; Commissioning of Broad Gauge lines; Stations Redevelopment programme which is envisaged to be done by leveraging commercial development of near the stations; etc. IRCON is also Planning to participate in bid for Zojila tunnel civil construction work in Kashmir for which the government has invited fresh bids.

A large number of high value projects are coming up in the Highway sector on EPC, DBFOT, HAM, and Annuity basis. IRCON has formed four wholly-owned subsidiaries as SPVs for execution of projects on BOT/DBFOT/HAM basis and holds strategic share in joint venture companies formed for coal connectivity projects in three states of India. With this experience, the Company is geared up to undertake turnkey projects under new project execution models including EPC/ HAM and Annuity in the Railways, Highways sector and other infrastructure projects. We see large opportunities in the projects of Indian Railways like implementation of Mumbai-Ahmedabad High Speed Rail Corridor with Japanese funding and other projects to be bid out on EPC and DBFOT basis.

On the international front, IRCON has proved to be extremely competitive in foreign projects in the past in Bangladesh and Sri Lanka and shall continue efforts to secure more projects in these countries. IRCON has

recently secured a contract valuing USD 91.27 Million for a Track Rehabilitation project between Omanthai to Maho in Sri Lanka. The commitment of Government of India for new lines of credit amounting to USD 10 billion for Africa and second lines of credit of USD 4.5 billion for Bangladesh, would provide opportunities for securing works in these countries. Opportunities also exists for undertaking turnkey Railway projects on Government to Government basis with Ministry of Transport, Malaysia.

In the next couple of years, with a vision to almost double its turnover, the Company intends to focus intensively on further diversifying into various other segments where its presence is either non-existent or insignificant. To achieve this goal, the Company shall endeavor to formulate strategic alliances both in the domestic and foreign markets with other major private players and participate in bids aggressively to further expand its horizon of business opportunities.

Adoption of new technology and construction methodology will ensure competitive edge over the competitors and thus would ensure improvement of operational efficiency, establish credibility and result in enhancement of order value, customer satisfaction and in turn would have impact on the revenues of the company. The Company plans to train its manpower accordingly and take up some of the infrastructure projects which require new/ latest technology.

# 9. CONSTRAINTS

Although every organization has to work within a certain legal framework, IRCON as a public sector company faces more constraints (not applicable to private sector companies) which puts it at a disadvantage in a competitive market. The contracts are awarded to IRCON following competitive bidding processes where the Company is meeting the prescribed pre-qualification criteria. The Company's competition varies depending on the size, nature, complexity of the project and on the geographical region in which the project has to be executed.

IRCON being a dominant player in the railway infrastructure segment and a significant player in Highways sector, has been able to secure a fair share of business for the Company in the past. However, entry of a large number of players in the railways and highways sector has made it difficult for the Company to compete in Item Rate Contracts. Further, with the Employer(s) diluting the qualification requirement, a sizeable number of contractors are diversifying in the Railway segment thereby increasing the competition for IRCON.

Most of the upcoming private organizations in the infrastructure sector are willing to take higher risk and work at low profits to increase their order book position and capture a wider share of the market, which poses fresh challenges for the Company.

The Company is operating in a highly competitive and price cutting environment of the construction industry where profit margin is diminishing due to increased market competition in the traditional areas of operation. With the changes in the Government policy as well as further disinvestment of shares by the Government to be offered to private parties (to comply with the statutory requirement of minimum public shareholding of 25%), there is likelihood of reduction of new work orders coming on nomination basis from Indian Railways and other government agencies. Hence, the Company has to prepare itself to expand its footprint in high technology and high value



projects like High Speed Railway projects and PPP investment projects. The Company also needs to revise its strategy taking into account its strength in terms of its large and trained manpower and financial resources and its weakness on account of being a government entity limiting its ability to take risk and work on lower margins, to secure projects in present competitive environment. In foreign countries, most of the projects are now being available on open tender basis, unlike in the past when the G to G negotiation was normal mode of award of work. This also contributes to less orders in foreign countries and that too with lesser margins.

# 10. STRATEGY

The Company strives to be recognized nationally and internationally as a construction organization comparable with the best in the field, covering the entire spectrum of construction activities and services in the infrastructure sector.

The Company is diversifying its areas of operations both sectorally and geographically. It is focused towards strategic business development to sustain and improve its order book position by giving a thrust to its areas of core competence and international business. The Company is focusing on undertaking projects having high order value and further consolidating its core competence namely, Railways, Highways, Electric sub-stations, S&T, and Railway Electrification. The revenue generation streams of the company are widened with portfolio of BOT/DBFOT/EPC and coal connectively projects undertaken by its subsidiaries and joint venture companies.

Though IRCON already has presence in many states in India, it intends to further expand its operations domestically across India as part of its business growth model. It is felt that by further expanding its geographical coverage and expanding into new areas within the country, the Company would be able to take more projects proposed by the Government of India and further consolidate its position in the infrastructure sector.

Additionally, the Company plans to continue its strategy to diversify across industry segments and increase orders from foreign countries to capture better profit margins afforded by these projects as compared to domestic projects. Also, while it continues to focus its efforts in the railways sector, through portfolio diversification, it hopes to hedge against risks in specific areas or projects, and protect itself from market variations resulting from business concentration in particular industry sectors and/or limited geographical areas. With increasing experience and success, the company expects to see a steady growth in its business with a rate of expansion comparable to or better than the best in the construction industry.

As a strategy, apart from revising the IRCON's strategy for securing contracts in the infrastructure sector based on the experience managing large-scale project work of PMC (Project Management Consultancy) could be one of the sector where IRCON can leverage its potential. IRCON in past and present has been executing real estate and building projects and thus has requisite experience which can be scaled up over a period of time to act as another business sector. In this respect, as per requirement, strategic tie-ups with Indian and International companies can be taken up to explore the Indian market for the various works of PMC.

The Government interest in infrastructure, particularly in

the railway sector, has opened up opportunities for the Company to secure more business. The Company is leveraging its established project executing track record and diversifying its infrastructure work expertise into transportation engineering, civil and industrial construction, and other infrastructure projects. With the focused project execution focusing on performance quality and continuing development, the Company is likely to have new business opportunities in the coming years. IRCON intends to enter into Joint Venture with reputed private players in specialized areas of work. This will enable synergizing the expertise and supplement the strengths of the JV partners.

IRCON intends to focus on undertaking large value projects where the Company has the required expertise and experience and can be competitive. Projects having high order value typically have a smaller percentage of overhead cost as a percentage of total cost and therefore provide a greater potential for profit. In addition, projects having high order value are also, in the current market, subject to less competition. In addition, IRCON may be required to execute large-value projects through joint ventures, which expose us to the risk of default by our joint venture partners.

# 11. RISKS AND CONCERNS

# A. Project Risk Management:

The Company has an elaborate Enterprise Risk Management (ERM) framework in place. As a part of implementation of the ERM framework and in terms of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, IRCON has in place a Board Level Risk Management Committee (RMC) which reports to the Board /Audit Committee about the risk elements, their mitigation plans, etc. The RMC has been entrusted with the responsibility to identify and review the risks and formulate action plans and strategies for risk mitigation. The main function of RMC is to monitor various risks and to examine the adequacy of risk management policy and practices adopted by the company and also to initiate action for mitigation of risks arising in operations and other key functional areas of the Company.

As per ERM, IRCON has a Rapid Action Group at Executive Director (below Board) and Chief General Manager levels, business group, and internal audit to ensure its implementation. Risk Management Policy, Risk Management Processes, and MIS reports formats including MIS reports on Risk Management have been evolved in accordance with the Framework. Reports from Rapid Action Group and internal audit are required to be submitted through the Risk Management Committee to the Audit Committee for review.

In India, a major concern in execution of projects is non-availability of encumbrance free land, and delayed approval of drawings and estimate due to which there is a risk of time and cost overruns which are seldom compensated by the client. The revenues generated from the projects are difficult to predict and are subject to variations driven by various factors.

# B. Treasury Risk Management:

IRCON was assigned a 'CARE AAA' rating by Credit Analysis & Research Limited (CARE) for long-term nonfund based credit facilities and an 'A1+' rating for short-term non-fund based credit facilities in 2008-09 based on BASEL II norms of the Reserve Bank of India. These rating have been re-affirmed in an annual surveillance review by CARE in January 2019.



IRCON conducts its business in various countries and, therefore, has to deal in foreign currencies. Execution of projects abroad necessitates investing some funds in foreign banks in order to take care of any exigency arising on account of temporary cash flow mismatch. However, dealing in foreign currencies involves foreign exchange risk and the exchange rate may change unfavorably before the currency is exchanged. In order to minimize or eliminate foreign exchange risk, these exchange rate fluctuations are monitored constantly and surplus funds are converted / repatriated to India at the appropriate time, and in accordance with the laws. Efforts are made to provide a natural hedge by matching foreign currency inflows and outflows from various foreign projects. Investment guidelines for foreign projects have been formulated to ensure placement of funds with foreign banks in a fair and transparent manner.

# 12. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

A properly designed and consistently enforced system of operational and financial internal control helps a company's Board of Directors and management to safeguard the Company's resources, produce reliable financial reports, and comply with laws and regulations. Effective internal control also reduces the possibility of significant errors and irregularities and assists in their timely detection when they do occur. IRCON has adequate internal control mechanism and an Internal Audit System commensurate with its size and nature of business.

The Company has in place adequate internal financial controls with reference to financial reporting in compliance with the provisions of the Companies Act, 2013 and such internal financial controls over financial reporting were operating effectively. The controls have been designed to provide assurance with respect of maintenance of proper accounting records, ensuring the orderly and conduct of its business including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors and ensuring reliability of financial and operational information. The internal control system (including Internal Financial Controls over Financial Reporting) are reviewed on an ongoing basis and necessary changes are carried out to align with the changing business requirements.

The management discloses all financial, budgetary and program information needed for proper understanding of finances and operations about the Company. The Company has in place an organizational chart and a system of delegation of powers. This coupled with robust internal MIS systems, ensures appropriate information flow to facilitate effective monitoring. Adherence to these processes is monitored through internal audits. The frequency of the Internal Audit is linked with the turnover and percentage of completion of each project.

The internal audit framework provides scope of Internal Audit covering areas from tendering to statutory compliances. The same has been issued for implementation to internal auditors so as to make the internal audit system more effective and project specific. Projects are closely monitored through online/offline reporting formats and the key performance indices are monitored by the Management on monthly basis in addition to the Departmental inspection by in-house professionals.

The Company has an internal audit system that requires the Internal Auditors to comment on the existence of adequate internal control systems and compliance therewith in addition to the opinion on existence of proper risk assessment and mitigation mechanism. The Internal Auditors are experienced Chartered Accountant firms which are selected through a transparent selection process, and upon appointment directly report to the Management. This ensures Internal Auditors' independence. Reports of the Internal Auditors are reviewed, compliances are ensured, and synopses of Audit Reports along with compliance are put up by Internal Audit Department for consideration of the Audit Committee.

The Company has in place SAP ECC 6.0 based Finance-Controlling module. No changes are allowed in SAP after the entries are made therein. Enhancement of SAP ERP FI-CO module has been done for improved transparency and financial control and maintaining books of accounts fixed assets, MIS, P&L for all projects. During the year online 'View PF Statement', 'View Payslip' and 'View Attendance' system have been developed and launched.

The internal control and audit system are being reviewed periodically by the Management as well as by the Audit Committee, followed up by corrective action, whenever necessary as a part of continuous improvement. A report by a professional agency is in place for further strengthening the Internal Financial Control in IRCON. Most of the recommendations of the report have been implemented and rest are being implemented for strengthening the Internal Financial Control. A structured Fraud Prevention, Detection, and Control Policy (FPDC Policy) along with a Whistle Blower Policy duly approved by the Board of Directors is in place with facility to make e-complaints in confidence.

# 13. MATERIAL DEVELOPMENTS IN HUMAN RESOURCES

Human resource development efforts of IRCON are aligned with industry best practices. We understand that a positive workplace is, and will always remain, the foundation on which a company can realize its goals and achieve competitive advantage.

IRCON is an equal opportunity employer, embracing diversity in race, religion, marital status, gender, age, ethnic origin, and physical ability; and providing its diverse workforce with a stimulating environment to aid both their personal and professional development.

The Company aims to achieve the right size and right mix of human resource/ employees for the organization. Since IRCON is a project based company, there are fluctuations in the manpower requirements which are being taken care by recruiting employees on deputation, contract, and service contract. Recruitment strategies have been reengineered to tune them with the overall strategy of the Company to keep cost of supervision and establishment at optimum level. The Company offers post superannuation benefits of Contributory Provident Fund, Gratuity, and Post retirement indoor medical benefits through a Medical Trust to all its employees.

The total manpower strength as on 31st March 2019 was 1576 employees. The attrition rate during 2018-19 was 6.09%, with 96 employees leaving the organization.

IRCON is moving towards a competency based framework with the aim of building competency pool for the employees at all levels. As an outcome of competency mapping, individual development plans are prepared for senior and middle level management. Based on this, training needs are identified and customized training programs are conducted.



Strengthening our human capital is, therefore, core to our operations. IRCON runs multiple initiatives to help employees grow in their careers. Progressive policies such as a mentoring and skill development programmes for junior employees, and special leadership development programs for senior employees, have gone toward making the workplace more employee-friendly.

During the year, as a part of employee development, total 4046 man-days trainings was imparted to the employees, which included programs like Special Refresher Course at Indian Railways Institute of Signal Engineering and Telecommunication (IRISET), Indian Railways Institute of Signal Engineering and Telecommunication (Pune), and Training on Project Management. The Company has envisioned an ambitious growth plan for Human Resources for the next few years, and training programs are specially designed for 3-5 days for Senior Management from best Management institute of India.

During the year, IRCON engaged M/s QAI India Limited for assessment of level of People Capability Maturity Model (PCMM) in our organization. The Board of Directors of the Company has decided for upgradation of People Capability Maturity Model (PCMM) Level 3 by the year 2020 for which engagement of transition partner is in process.

The succession planning policy of the Company provides an integrated and systematic approach for identifying, developing and retaining employees in line with current and projected business objective. Under succession planning policy of the Company, 29 employees of the level E7 to E9 were considered as succession pool of likely leaders to take up critical roles in future. To groom this pool of potential leaders, special training for leadership and management development at IIM Ahmedabad was provided during the year.

# **Cautionary Statement**

Statements made in the Management Discussion and Analysis Report describing the Company's objective, projections, estimates, expectations may be forward looking statements within the meaning of applicable laws and regulations, based on beliefs of the management of the Company. Such statements reflect the Company's current views with respect to the future events and are subject to risks and uncertainties. Many factors could cause the actual result to be materially different from those projected in this report, including among others, changes in the general economic and business conditions affecting the segment in which the Company operates, changes in business strategy, changes in interest rates, inflation, deflation, foreign exchange rates, competition in the industry, changes in Governmental regulations, tax laws and other Statutes & other incidental factors. The Company does not undertake any obligation to publicly update any forward looking statements, whether as a result of new information, future events or otherwise.

For and on behalf of the Board of Directors

Sd/-

Date: 22<sup>nd</sup> July 2019 Place: New Delhi (S.K. Chaudhary) Chairman & Managing Director (DIN: 00515672)



# CORPORATE GOVERNANCE REPORT

Appendix-E

IRCON is a 'Mini-Ratna-Category-1' Company and has established a sound framework of Corporate Governance. We believe that Corporate Governance is about maintaining valuable relationship and trust with all Stakeholders with the commitment to maximize value of its stakeholders be it a shareholder, employees, suppliers, customers, investors community or policymakers. Its commitment to follow the good Corporate Governance practices is based upon transparency, fairness, conscience, team work, professionalism and accountability paving the way for following the best standards and building confidence among all the stakeholders which is necessary to achieve its objectives.

The Company got listed on 28th September 2018 and is adhering to the provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015; it is also following the provisions of the Companies Act, 2013 and Guidelines on Corporate Governance issued by Department of Public Enterprises (DPE), Ministry of Heavy Industries and Public Enterprises, Government of India. The particulars of Company's report on Corporate Governance are as under:

# 1. Company's Philosophy on Corporate Governance & Key Values

The Corporate Governance in IRCON is based upon transparency, full disclosure, independent monitoring & fairness to all. The Company conducts its activities in an ethical and responsible manner towards sustainable value creation for stakeholders within the prevalent regulatory framework. It has always believed in creating a framework of best policies, practices, structures and ethics in the organization. IRCON Team subscribes to the corporate values and imbibes them in their conduct regularly.

IRCON believes in promoting the principles of sound Corporate Governance and its essential character is shaped by high standard of transparency, trust and integrity, performance orientation, responsibility, accountability, professionalism, social responsiveness and ethical business practices. Corporate Governance has indeed been an integral part of the way we have done business for several years. This emanates from our strong belief that sound governance is integral for creating value on a sustainable basis.

The **Code of Corporate Governance** of the Company is "To Be Professional, Profitable, Transparent, and Accountable

with excellence in every sphere of activity of the Company."

The **Key Values of the Company** formally adopted by the Board of Directors are:

- a) Constructive approach
- b) Working as a team
- c) Excellence in performance
- d) Probity in work and dealings
- e) Being responsible and accountable

# 2. Board of Directors

The Board of Directors is the highest governance body of IRCON. The Board of Directors consists of professionals drawn from diverse fields having rich knowledge and experience in the industry and related sectors for providing strategic guidance and directions to the Company.

Pursuant to Section 2(45) of the Companies Act, 2013, IRCON is a 'Government Company' as 89.18% of the paid-up share capital of the Company is held by the Central Government through the President of India and the power to appoint Directors vests with the President of India through Administrative Ministry (i.e. Ministry of Railways).

As on 31st March 2019, the Company has eleven Directors which comprised of four whole-time directors [Chairman & Managing Director, Director (Finance), Director (Projects) and Director (Works)], two Government Nominee Directors, and five Independent Directors including one-Woman Director.

The Chairman is an Executive Director; therefore, half of the Board should comprise of Independent Directors. As the power to appoint the Directors on the Board of IRCON vests with the President of India, the Company has been, from time to time, requesting Ministry of Railways to appoint requisite number of independent Directors on the Board.

However, there is a vacancy in the post of one Independent Director w.e.f. 28th December 2018 for which request for appointment has already been made to the Ministry of Railways, Government of India. Further, after 31st March 2019, subsequent to cessation of two Independent Directors on completion of their tenure of 3 years, there are additional vacancies in the post of two Independent Directors (including women Director). Hence, as on the date of this report, post of 3 independent directors are vacant.

# 2.1 Attendance of each Director at the Board Meetings held during 2018-19 and the last AGM

Name and Designation	No. of Board N	Ieetings	Attendance at last
of the Director	Held during their respective tenure	Attended	Annual General Meeting (held on 14.09.2018)
Whole-time, Functional Directors (E	xecutive)		
Shri S.K. Chaudhary Chairman & Managing Director	8	8	Yes
Shri Deepak Sabhlok Director (Projects)	8	8	Yes



Name and Designation	No. of Board M	Ieetings	Attendance at last
of the Director	Held during their respective tenure	Attended	Annual General Meeting (held on 14.09.2018)
Shri M. K. Singh Director (Finance)	8	8	No
Shri Yogesh Kumar Misra Director (Works) w.e.f 28.12.2018	2	2	*
Government Nominee Directors (Par	t-time Official) (Non- Execut	ive)	
Shri Rajiv Chaudhry (upto 20.09.2018)	4	4#	Yes
Shri S.C. Jain (w.e.f. 24.10.2018)	4	1	*
Shri Ved Pal (upto 30.09.2018)	4	3	No
Shri Piyush Agarwal (w.e.f. 17.12.2018)	2	1	*
Independent Directors (Part-time no	n-official) (Non- Executive)		
Shri S. K. Singh (upto 02.07.2018)	1	1	*
Shri Avineesh Matta\$ (upto 31.03.2019)	8	8	Yes
Prof. Vasudha V. Kamat\$ (upto 31.03.2019)	8	7	Yes
Dr. C. B. Venkataramana	8	7	Yes
Dr. Narinder Singh Raina	8	1	No
Shri A. K. Ganju	8	8	Yes

<sup>\*</sup> The respective person was not a Director of IRCON as on the date of last AGM.

# 2.2 Details of Directorships, Committee Memberships and Committee Chairmanship in other companies as on 31st March 2019.

Name and Designation of the Director	Details of Directorships held in other Companies	Details of Committee Memberships and Committee Chairmanship in other Companies*
Whole-time, Functional (Executive Di	rectors)	
Shri S.K. Chaudhary Chairman & Managing Director	NIL	NIL
Shri Deepak Sabhlok Director (Projects)	<ol> <li>Ircon PB Tollway Limited</li> <li>Ircon Shivpuri Guna Tollway Limited</li> <li>Ircon Vadodara Kim Expressway Limited</li> <li>Chhattisgarh East Railway Limited</li> <li>Chhattisgarh East-West Railway Limited</li> <li>Mahanadi Coal Railway Limited</li> <li>Ircon Davanagere Haveri Highway Limited</li> <li>Bastar Railway Private Limited</li> <li>Ircon Soma Tollway Private Limited</li> </ol>	NIL
Shri M. K. Singh Director (Finance)	Ircon Infrastructure & Services Limited     Indian Railway Stations Development     Corporation Limited	<b>Audit Committee:</b> Indian Railway Stations Development Corporation Limited

<sup>\$</sup> Shri Avineesh Matta and Prof. Vasudha Vasant Kamat ceased to be Independent Directors of IRCON w.e.f. 31.03.2019 on completion of their tenure.

<sup>#</sup> The 244th Meeting of the Board of Directors held on 02.08.2018 (and continued on 03.08.2018), has been counted as one meeting. Shri Rajiv Chaudhry was present for the meeting held on 02.08.2018 and was granted leave of absence for 03.08.2018. His presence has been counted for the 244th meeting of the Board of Directors.



Name and Designation of the Director	Details of Directorships held in other Companies	Details of Committee Memberships and Committee Chairmanship in other Companies*
	3. Jharkhand Central Railway Limited	– Member
Shri Yogesh Kumar Misra Director (Works) (w.e.f. 28.12.2018)	1. Jharkhand Central Railway Limited	NIL
Government Nominee Directors (Non-	Executive)	
Shri S. C. Jain (w.e.f. 24.10.2018 upto 08.05.2019)	Pipavav Railway Corporation Limited     Rail Vikas Nigam Limited     Kutch Railway Company Limited	NIL
Shri Piyush Agarwal (w.e.f. 17.12.2018)	1. Mumbai Rail Vikas Corporation Limited	Audit Committee: Mumbai Rail Vikas Corporation Limited - Member
Independent Directors (Non- Executiv	re)	
Shri Avineesh Matta	Explico Consulting Private Limited     InQuant Consulting Private Limited	NIL
Prof. Vasudha V. Kamat	NIL	NIL
Dr. C. B. Venkataramana	NIL	NIL
Dr. Narinder Singh Raina	NIL	NIL
Shri A. K. Ganju	NIL	NIL

- \* Only Chairmanship/ Membership of the Audit Committee and Stakeholders' Relationship Committee has been considered. No Director of the Company is a member in more than ten (10) Committees or acts as Chairperson of more than five (5) Committees across all companies in which he/she is a Director.
- None of the Directors on the Board hold directorships at the same time in more than 20 Companies.
- None of the Directors hold directorship in a listed entity.
- No relationship exists between directors inter-se. Two nominee directors (part-time official) who are officials from the Ministry of Railways, and thus related to the promoter, though no personal relationship exists between them.
- No Non-Executive Director hold any share of the Company; two Executive Directors viz. Shri Mukesh Kumar Singh, Director (Finance) and Shri Yogesh Kumar Misra, Director (Works) hold 170 equity shares and 1,110 equity shares respectively as on 31st March, 2019.

# 2.3 Information to be placed before the Board of Directors, inter alia, includes:

The quantum and quality of information supplied by the Management to the Board goes well beyond the requirement stipulated in the SEBI (LODR) Regulations, 2015 as amended from time to time. The information being provided to the Board inter-alia includes the following:

- Quarterly/ Half- yearly and Annual Financial Results of the Company.
- Minutes of meeting of Audit Committee and other committees of the Board.
- Minutes of the Board meetings of the Subsidiaries of the Company.
- d) Capital and Revenue Budgets and any updates.
- e) Particulars of Related Party Transactions.
- f) Writing off of Bad- Debts
- g) Sale of material nature of investments, subsidiaries,
- h) Major investments, formation of subsidiaries and Joint Ventures, Strategic Alliances, etc.
- i) Change in significant accounting policies.
- j) Compliance of various laws by the Company

- k) Major orders secured and bids lost.
- Disclosure of interests made by directors to the Company.
- m) Action taken report on the previous decisions taken by the Board.
- n) Compliance/Reports submitted with Stock Exchanges under SEBI (LODR) Regulations, 2015
- o) All other information required to be presented to the Board for information, approval and review.

# 2.4 No. of Board Meetings held, dates on which held:

The Board of Directors met 8 times during the financial year 2018-19 on:

27th April 2018, 2nd August 2018 (continued on 3rd August 2018), 31st August 2018, 20th September 2018, 26th October 2018, 13th November 2018, 16th January 2019, 7th February 2019.

# 2.5 Familiarization Programme/Training for Board members

The Company has framed a training policy for its Directors which aims at honing leadership qualities and providing a platform to share the knowledge, skills and expertise gained by the Directors. They are also provided documents about the Company which includes the Company's Profile,



Memorandum and Articles of Association; Brochure; Annual Report; MoU targets and achievements; a paper on "Ethics & Governance"-a perspective by CVC; Board approved policies; DPE Guidelines on Corporate Governance and CSR & Sustainability; Terms of reference of all Committees of Board; Provisions on duties, responsibilities, disqualification, etc. of Directors under SEBI (LODR) Regulations, 2015, DPE Guidelines and the Companies Act, 2013 etc.

The Company familiarizes the Independent Directors with the activities and functioning of the Company and their roles, rights and responsibilities in the Company, nature of the industry in which the company operates, business model of the Company etc. through various programmes and presentations. The details of such familiarization programmes are disclosed on the company's website 'www.ircon.org' at weblink: https://www.ircon.org/images/Details%20of%20Familiarisation%20Programme%20to%20Ircon's%20Directors.pdf

# 2.6 Skills/ Expertise/ Competence of the Board of Directors are as follows:

IRCON is an engineering & construction company and the key qualifications required by the Board are in the field of Civil Engineering, Finance, Technology, Marketing, Global Business etc. Being a Government Company, the appointment of all the directors (Whole-Time/Government Nominee/ Independent Directors) is done by the President of India through Ministry of Railways. A table summarizing the key qualifications, skills, expertise and attributes of the Directors of IRCON, as approved by the Board of Directors, subject to approval by Ministry of Railways is given below:

S.N.	Type of the Director	Required Expertise / Skill
1.	Whole-Time Directors	
	i) Chairman & Managing Director	Mandatory:
		At least a graduate from a recognized university with good academic record and adequate experience at a senior level of management in a large organization of repute.
		<u>Desirable</u> :
		Degree in Civil Engineering / Technical / MBA qualification and familiarity with Finance / Marketing / Projects.
		Experience of infrastructure projects, especially railway projects, techniques of organizational planning and manpower development in railways industry.
	ii) Director (Projects)	Mandatory:
		A Graduate in Civil Engineering with good academic record from a recognized University / Institution.
		Adequate technical / operational / project management experience in the Railway Sector.
		Desirable:
		Preferably holding MBA / Technical qualifications.
	iii) Director (Works)	Mandatory:
		A Graduate in Civil Engineering with good academic record from a recognized University / Institution.
		Adequate technical / operational / project management experience in the Infrastructure Projects including Roads / Highways.
		Desirable:
		Preferably holding MBA / Technical qualifications.
	iv) Director (Finance)	Mandatory:
		(i) Chartered Accountant or Cost Accountant or a full time MBA/PGDM (with specialization in Finance) course with good academic record from a recognized University/Institution with adequate experience at a senior level in an organization of repute.
		(ii) Officers of Organized Group 'A' Accounts Services level working in appropriate level are exempted from minimum qualification as per (i).
		(iii) Officers of Central Government/ Armed Forces of the Union/ All India Services with adequate and relevant experience are exempted from the minimum qualification as per above (i).
		Adequate experience at a senior level in Corporate Financial Management and Accounts including cost, budgetary control, institutional finance, working capital management etc.
2.	Government Nominee (Part-time Official)	As may be decided by the Government of India (Ministry of Railways)
	Directors (2 Directors)	
3.	Independent Directors (Part-time non-official) Directors (6 Directors)	As may be decided by the Government of India (Ministry of Railways)



# 2.7 Board Independence

All the Independent Directors have given the declaration that they meet the criteria of Independence as per the provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015 as amended from time to time.

# 2.8 Brief Resume of three new Directors who joined the Company during 2018-19:

- Shri Sukhmal Chand Jain [DIN 07564584], aged 52 years, is a Government Nominee [Part-Time (Official) Director on the Board of the Company. Shri Jain's qualifications are B. Tech (Civil) and M. Tech. He belongs to Indian Railway Service Engineers (IRSE) officer of 1988 batch and has over 28 years of rich and varied experience in Railways. His earlier assignments included Sr. DEN/Lucknow, Sr. DEN/ Moradabad, Director/B&S RDSO, and Chief Engineer/C/Spl NR. His present assignment as Executive Director/Works, Railway Board, entails handling of issues related to New Lines, Gauge Conversion and Doubling Projects. He is also the representative of Ministry of Railways on the Board of three other PSUs namely Pipavav Railway Corporation Limited, Rail Vikas Nigam Limited and Kutch Railway Company Limited.
- Shri Piyush Agarwal [DIN 08305385], aged 59 years, is a Government Nominee [Part-Time (Official) Director] on the Board of the Company. Shri Agarwal's qualifications are B. Tech. (Civil) and M. Tech (Civil) from University of Roorkee (Now IIT, Roorkee). He belongs to Indian Railway Service Engineers (IRSE) officer of 1981 batch and has over 35 years of rich and varied experience in Railways. His earlier assignments included Divisional Railway Manager/Palghat, Senior Deputy General Manager/WR, Chief Administrative Officer (Construction)/NCR and Principal Executive Director/Bridge Railway Board. His present assignment as Additional Member/Planning, Railway Board, entails planning and budgeting of Railway Infrastructure projects including prioritization of investment and execution of the same. He is also the representative of Ministry of Railways on the Board of Directors of PSU namely Mumbai Railway Vikas Corporation Ltd. (MRVC). He is also the nodal officer for monitoring and execution of all Safety works under Rashtriya Rail Suraksha Kosh, a fund created by Central Government with a corpus of Rs. 1,00,000 crores dedicated for safety works on Indian Railways.
- Shri Yogesh Kumar Misra [DIN 07654014], aged 54 years, has been appointed on the Board of IRCON as Director (Works). Shri Misra's qualifications are B. Tech., Civil Engineering from Indian Institute of Technology (IIT), Delhi. He belongs to Indian Railway Service of Engineers (IRSE) officer of 1987 batch and has over 29 years of rich and varied experience in Railways. He joined IRCON in 2006 as Addl. General Manager, Marketing and before appointment as Director (Works), he was Executive Director (Works). Under his leadership, IRCON has secured projects on EPC/BOT/BLT/negotiation basis within India and abroad in Algeria, Bangladesh, and Myanmar. He is having expertise in Project Development and Consultancy for turnkey railway and highway projects involving, detailed survey, alignment design, tunnels, bridges etc.

# 3. AUDIT COMMITTEE

The composition, terms of reference, quorum, scope etc. of

Audit Committee are in line with the SEBI (LODR) Regulations, 2015, Companies Act, 2013 and DPE Corporate Governance Guidelines.

# i) Terms of Reference:

The terms of reference of the Board Level Audit Committee specified by the Board are in conformity with the requirements of Regulation 18 and 24(2) of SEBI (LODR) Regulations, 2015 and Regulation 9A(4) of SEBI (Prohibition of Insider Trading) Regulations, 2015, section 177 of the Companies Act, 2013, chapter 4 of the DPE Corporate Governance Guidelines, 2010 as amended from time to time. The major terms are as follows:

# A. Financial Statements:

- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible:
- 2. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
- (a) matters required to be included in the director's responsibility statement to be included in the board's report in terms of section 134(3)(c) of the Companies Act;
- (b) changes, if any, in accounting policies and practices and reasons for the same;
- (c) major accounting entries involving estimates based on the exercise of judgment by management;
- (d) significant adjustments made in the financial statements arising out of audit findings;
- (e) compliance with listing and other legal requirements relating to financial statements;
- (f) disclosure of any related party transactions;
- (g) Qualifications / modified opinion(s) in the draft audit report:
- (h) Reviewing management discussion and analysis of financial condition and results of operations;
- Reviewing, with the management, the quarterly financial results and Auditors Report thereon before submission to the Board for approval;
- 4. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, to review statement of deviation(s), in terms of Regulation 32(1) and (7) of SEBI (LODR), Regulations, 2015 and making appropriate recommendations to the Board to take up steps in this matter;

# B. Auditor and Internal Control:

- 5. Recommendation to the Board for fixation of remuneration of auditors of the Company;
- 6. Approval of payment to statutory auditors for any other services rendered by them;
- 7. Reviewing the appointment, removal and terms of remuneration of the internal auditor;



- Reviewing, with the management, performance of statutory and internal auditors, adequacy of internal control systems; reviewing & monitoring the auditor's independence & performance and effectiveness of audit process;
- Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- 10. Discussion with Statutory Auditors / Internal Auditors periodically about internal control systems including reviewing management letters / letters of internal control weaknesses issued by the Statutory Auditors:
- 11. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- 12. Discussion with internal auditors of any significant findings and follow-up there on;
- Evaluation of internal financial controls and risk management systems;
- 14. Reviewing the findings of any internal investigations by the internal auditors / auditors / agencies into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;

# C. Related Party Transactions:

15. Approval or any subsequent modification of transactions of the Company with related parties; and other approvals required as per the Related Party Transactions Policy of the Company;

# D. C&AG Audit / COPU:

16. Review the follow up action taken on the audit observations of the C&AG audit and Committee on Public Undertakings (COPU) of the Parliament.

# E. Subsidiary Company:

- 17. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding Rs.100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments.
- 18. Reviewing the financial statements and in particular the investments made by the unlisted subsidiary;

# F. Others:

- 19. Scrutiny of inter-corporate loans and investments;
- Valuation of undertakings or assets of the company, wherever it is necessary;
- To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- To review the functioning of the whistle blower mechanism and to protect whistle blowers;
- Reviewing, after the close of the financial year, the compliance with respect to the provisions of SEBI PIT Regulations to verify that the systems for internal control are adequate and are operating effectively;

- 24. The Audit Committee shall have authority to investigate any activity within its terms of reference and for this purpose seek information from any employee, obtain outside legal or other professional advice (subject to the approval of the Board of Directors) and have full access to information contained in the records of the Company, secure attendance of outsiders with relevant expertise, if it considers necessary:
- 25. Any other work as may be decided by the Board; and as may be required under any other amendment in the Companies Act, or DPE Guidelines, or SEBI (LODR) Regulations, 2015, or any other SEBI Rules and Regulations, from time to time.

# ii. Composition:

The Committee has been reconstituted as and when there has been a change in directors. During the year, the Committee was reconstituted on 2nd August 2018, 26th October 2018 and 7th February 2019.

On 31st March 2019, the Audit Committee comprised of the following directors:

Dr. C. B. Venkataramana,

Independent Director – Chairman

Shri Ashok Kumar Ganju,

Independent Director - Member

Shri Yogesh Kumar Misra,

Director (Works) - Member

Ms. Ritu Arora, Company Secretary, is the Secretary to this Committee. Director (Finance) is an invitee to this Committee.

# iii. Meetings and Attendance:

The Audit Committee met 6 times during the financial year 2018-19 on 27th April 2018, 2nd August 2018, 20th September 2018, 13th November 2018, 15th January 2019, and 7th February 2019. The attendance details of said meetings are:

Name of the Director	Position	No. of I	Meetings
		Held during their tenures	Attended
Shri Avineesh Matta	Chairperson (upto 01.08.2018)	1	1
Shri S. K. Singh	Member (upto 02.07 2018)	1	1
Prof. Vasudha V. Kamat	Member (upto 01.08.2018)	1	1
Dr. C. B. Venkataramana	Chairperson (w.e.f. 02.08.2018)	5	5
	Member (upto 01.08.2018)	1	1
Shri Ved Pal	Member (upto 30.09.2018)	3	3
Shri N. S. Raina	Member (from 22.10.2018 to 26.10.2018)	Nil	Nil
Shri S.C. Jain (w.e.f. 24.10.2018)	Member (upto 07.02.2019)	3	Nil
Shri A. K. Ganju	Member (w.e.f. 02.08.2018)	5	5
Shri Yogesh Kumar Misra	Member (w.e.f. 07.02.2019)	Nil	Nil



# 4. NOMINATION AND REMUNERATION COMMITTEE

The composition, terms of reference, quorum, scope etc. of Nomination & Remuneration Committee (NRC) are in line with the SEBI (LODR) Regulations, 2015, Companies Act, 2013 and DPE Corporate Governance Guidelines.

### i. Terms of Reference:

The terms of reference of the Nomination & Remuneration Committee (NRC) include the areas specified by SEBI (LODR) Regulations, 2015, Section 178 of the Companies Act, 2013, DPE Guidelines on Corporate Governance and as amended from time to time [except for the matters related with the Directors as the same have been exempted for the government companies under the Companies Act as well as by SEBI vide its letter dated 2nd April 2018 to IRCON]. In brief, the scope/ terms of reference of the Nomination and Remuneration Committee are:

- To decide and approve the annual bonus / variable pay pool / performance related pay and policy for its distribution across executives and non-unionized supervisors within the limits prescribed in the DPE Guidelines;
- To review the policies for selection and removal of persons in Senior Management and other employees as per DPE and other Government Guidelines and recommend the same for approval to the Board;
- To identify persons who may be appointed in senior management in accordance with the criteria laid down, recommend to the Board their appointment and removal;
- To recommend to the Board of Directors a policy relating to the remuneration, in whatever form, for the key managerial personnel, senior management and other employees;
- To carry out any other functions as may be included under Companies Act, or DPE Guidelines, or SEBI (LODR) Regulations, 2015.

Explanation: "Senior Management" shall mean officers / personnel of the Company who are members of its core management team excluding Board of Directors and shall include all members one level below the Chief Executive Officer / Managing Director / Whole time director / Manager (including CEO / Manager, in case they are not part of the board) and specifically includes Company Secretary and Chief Financial Officer (CFO) (below the Board level) and the functional heads.

# ii. Composition:

This Committee has been reconstituted as and when there has been a change in directors. During the year, the Committee was reconstituted on 2nd August 2018 and 26th October 2018. On 31st March 2019, the Nomination and Remuneration Committee comprised of the following directors:

Shri A. K. Ganju,

Independent Director - Chairman

Dr. Narinder Singh Raina,

Independent Director - Member

Dr. C. B. Venkataramana,

Independent Director - Member

Ms. Ritu Arora, Company Secretary is the Secretary to this Committee.

# iii. Meetings and Attendance

The Nomination and Remuneration Committee met 5 times during 2018-19 on 27th April 2018, 2nd August 2018, 12th November 2018, 15th January 2019 and 6th February 2019. The attendance details of said meetings are:

Name of the Director	Position	No. of I	Meetings
		Held during their tenures	Attended
Shri S.K. Singh	Chairperson (upto 02.07.2018)	1	1
Prof. Vasudha V. Kamat	Member (upto 01.08.2018)	1	1
Shri Ved Pal	Member (upto 30.09.2018)	2	2
Dr. C. B. Venkataramana	Member	5	5
Shri A. K. Ganju	Member (upto 01.08.2018)	1	1
	Chairperson (w.e.f 02.08.2018)	4	4
Dr. Narinder Singh Raina	Member (w.e.f. 22.10.2018)	3	1

# iv) Performance Evaluation of Board Members:

As per Section 134(3)(p) of the Companies Act 2013, the Board's Report of a Listed Company shall include a statement indicating the manner of formal annual evaluation of Board, individual Directors etc. Ministry of Corporate Affairs has, vide its notification dated 5th June 2015, notified the exemptions to Government Companies from the provisions of the Companies Act, 2013 which inter-alia provides that Section 134(3)(p) regarding statement on formal annual evaluation shall not apply to Government Companies in case the Directors are evaluated by the Ministry which is administratively in-charge of the Company as per its own evaluation methodology. Further, in line with above exemptions, sub-sections (2), (3) & (4) of Sec. 178 regarding appointment, performance evaluation and remuneration shall not apply to Directors of Government Companies.

The performance evaluation of functional directors as well as the Company is done through system of Annual Performance Appraisal Report (APAR) by Ministry of Railways and Memorandum of Understanding entered with Ministry of Railways respectively, and the said evaluation is submitted to Department of Public Enterprises through the Administrative Ministry. The tenure of Functional Directors as spelt out in their terms and conditions of appointment is five years or the date of their superannuation, whichever is earlier

In respect of Government Nominee Directors, their evaluation is done by the Ministry of Railways as per the procedure laid down. In case of Independent Directors, their appointment and tenure (normally a period of three years) is decided by the Government of India.

# 5. REMUNERATION OF DIRECTORS:

 Being a government company, the whole-time directors are appointed by the President of India through the Ministry of Railways and draw remuneration as per Industrial Dearness Allowance (IDA) pay scales pre-determined by the



Government and as per the terms and conditions of their appointment issued by the Government.

The part-time official directors nominated on the Board do not draw any remuneration from the Company for their role as director but draw their remuneration under Central Dearness Allowance (CDA) pay scales from the Government of India as government officials.

During the year 2018-19, upto 24.10.2018, the Independent Directors were paid a sitting fee of Rs.12,000/- for BoD and its Committee Meetings and w.e.f 25.10.2018, with the approval of Ministry of Railways, the Independent Directors are being paid Rs.30,000 for attending Board meeting and Rs.20,000/- for attending Board Committee Meetings.

ii. Details of remuneration of Whole-time Directors during 2018-19 are given below:

(in Rs.)

S1. No.	Name of the Directors	Salary & Allowances	Other Benefits & Perks	Performance e-Linked Incentive	Retirement Benefits	Bonus/ Commission/ Ex-gratia	Stock Option during the year	Total
1	Sh.S.K. Chaudhary	3,787,824	669,575	631,542	583,259	-	-	5,672,200
2	Sh.Deepak Sabhlok	4,085,504	860,187	854,280	921,366	-	-	6,721,337
3	Sh.M. K. Singh	3,637,841	656,405	727,286	833,093	-	-	5,854,625
4	Sh.Yogesh Kumar Misra	920,688	140,027	-	143,718	-	-	1,204,433
	(w.e.f. 28.12.2018)							

iii. Details of payments made to Independent Directors [Part-time Non-official] Directors during 2018-19:

(in Rs.)

S1.	Name of the Independent	Sitting Fee		Total	
No.	Directors / Part-time (Non-official) Directors	Board Meetings	Committee Meetings	lotai	
1.	Shri Sanjay Kumar Singh (upto 02.07.2018)	12,000	24,000	36,000	
2.	Shri Avineesh Matta	168,000	156,000	324,000	
3.	Prof. Vasudha Vasant Kamat	156,000	56,000	212,000	
4.	Dr. C. B. Venkataramana	156,000	200,000	356,000	
5.	Dr. Narinder Singh Raina	30,000	40,000	70,000	
6.	Shri Ashok Kumar Ganju	156,000	240,000	396,000	

# 6. STAKEHOLDERS' RELATIONSHIP COMMITTEE:

# i. Terms of Reference

Terms of Reference of the Stakeholders' Relationship Committee includes the following areas as specified under section 178 of the Companies Act, 2013, along with Regulation 20 of the SEBI (LODR) Regulations, 2015:

- (i) To look into the various aspect of interest of shareholders, debenture holders and other security holders:
- (ii) To consider and resolve grievances of the security holders of the Company, including complaints in relation to transfer/transmission of shares, nonreceipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates and general meetings etc.;
- (iii) Review of measures taken for effective exercise of voting rights by shareholders;
- (iv) Review of adherence to the service standards adopted in respect of various services being rendered by Registrar & Share Transfer Agent;
- (v) Review of the various measures and initiatives taken for reducing the quantum of unclaimed dividends and

ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders;

(vi) To carry out any other function as may be required under Companies Act, or DPE Guidelines, or SEBI (LODR) Regulations, 2015 or other matters, if any required by the stock exchanges from time to time.

# ii. Composition:

The Stakeholders Relationship Committee was constituted on March 21, 2018. On 31st March 2019, the Stakeholders Relationship Committee comprised of the following directors:

Dr. C. B. Venkataramana,

Independent Director - Chairperson

Shri S. C. Jain, Part-time

(Official) Director – Member

Shri M. K. Singh,

Director Finance – Member



During the year, no meeting of Stakeholders Relationship Committee was held.

The Committee was reconstituted on 15th May 2019. As on the date of this report, the Committee comprises of the following members:

Dr. C. B. Venkataramana,

Independent Director – Chairperson

Shri Hari Mohan Gupta,

Part-time (Official) Director - Member

Shri M. K. Singh,

Director (Finance) - Member

# iii. Name and Designation of Compliance Officer:

Ms. Ritu Arora, Company Secretary is the Compliance Officer of the Company in terms of SEBI (LODR) Regulations, 2015.

# iv. Details of Shareholder's Complaints

The Company has attended to Investor's grievances expeditiously. During the financial year ending March 31, 2018, a total of 380 queries/ complaints from Shareholders were received out of which 364 were resolved at the year end and 16 complaints related to non-receipt of Dividend Warrants (for the quarter ended 31.03.2019), were resolved by the RTA in April, 2019.

# 7. CSR & SUSTAINABILITY COMMITTEE

The terms of reference, quorum and other matters in relation to the CSR & Sustainability Committee has been constituted as per the requirements specified under section 135 of the Companies Act, 2013 and the applicable rules thereunder, and DPE Guidelines on CSR and Sustainability, 2014.

# I. Terms of Reference

The terms of the Corporate Social Responsibility and Sustainability Committee, inter-alia, include-

- I. To oversee the implementation of the Corporate Social Responsibility and Sustainability Policy of the Company and to assist the Board to formulate suitable policies and strategies to take the Corporate Social Responsibility and Sustainability agenda of the Company forward in the desired direction.
- II. To appoint a Nodal officer, not less than a General Manager level official, and his team of officials, as though appropriate in terms of the Guidelines,
- III. To recommend the Corporate Social Responsibility activities, under the Board approved Corporate Social Responsibility and Sustainability Policy of the Company and as per Schedule VII of the Companies Act, 2013 and DPE Guidelines, and put up to the Board for approval / ratification; and
- IV. To evolve modalities to not only promptly identify Corporate Social Responsibility activities but also to get the necessary clearances at appropriate level and the Board whenever required; for carrying on the identified activities, and to attain the objectives well in time in a streamlined manner.

# ii. Composition

The Committee has been reconstituted as and when there has been a change in directors. The CSR & Sustainability Committee comprised of the following directors on 31st

March 2019:

Shri Avineesh Matta, Independent Director

Chairperson

Shri S. C. Jain,

Part-Time (Official) Director

Member

Dr. Narinder Singh Raina,

Independent Director – Member

Shri Deepak Sabhlok,

Director (Projects) \_ Member

Ms. Ritu Arora, Company Secretary, is the Secretary to this Committee.

The CSR & Sustainability Committee was re-constituted on 15th May 2019. As on date of this report, the Committee comprises of the following Directors:

Dr. Narinder Singh Raina,

Independent Director – Chairperson

Shri Ashok Kumar Ganju,

Independent Director \_ Member

Shri Hari Mohan Gupta,

Part-Time (Official) Director \_ Member

Shri Deepak Sabhlok,

Director (Projects) \_ Member

# iii. Meetings and Attendance

The Committee met 5 times during 2018-19 on 27th April 2018, 3rd August 2018, 12th November 2018, 16th January 2019 and 22nd March 2019. The attendance details of said meetings are:

Name of the Director	Position	No. of M	Ieetings
		Held during their respective tenures	Attended
Prof. Vasudha V. Kamat	Chairman (upto 01.08.2018)	1	1
Shri Rajiv Chaudhry	Member (upto 20.09.2018)	2	1
Shri Deepak Sabhlok	Member	5	5
Shri Avineesh Matta	Member (upto 01.08.2018)	1	1
	Chairperson (w.e.f 02.08.2018)	4	4
Dr. Narinder Singh Raina	Member	5	1
Shri S. C. Jain	Member (w.e.f 24.10.2018)	3	1

# 8. INDEPENDENT DIRECTORS COMMITTEE

In terms of provisions mentioned under SEBI (LODR) Regulations, 2015, Section 149 and Code of Independent Directors of the Companies Act, 2013, and DPE Guidelines. The terms of reference of the Independent Directors Committee are as per Schedule IV of the Companies Act,



2013 and DPE-OM dated 28th December 2012 (as amended vide DPE-OM dated 20th June 2013).

During 2018-19, one meeting of the Independent Directors ID Committee was held on 8th February 2019 which was attended by all the Independent Directors except Dr. N. S. Raina.

# 9. PROJECT PROGRESS REVIEW COMMITTEE (PRC)

During 2018-19, the Board renamed its existing Project Review Committee as 'Project Progress Review Committee' and amended its terms of reference.

### i. Terms of Reference:

The terms of reference of said 'Project Progress Review Committee' is to review the physical progress and allied activities strictly related to physical progress of the ongoing projects (except PMC projects) of the Company and to address possible roadblocks in the smooth execution of projects.

# ii. Composition:

On 31st March 2019, the Committee comprised of the following members:

Shri Avineesh Matta, Independent Director	_	Chairperson
Shri S. C. Jain, Part-Time (Official) Director	_	Member
Shri A. K. Ganju, Independent Director	_	Member
Shri Deepak Sabhlok, Director (Projects)	_	Member
Shri Yogesh Kumar Misra, Director (Works)	_	Member

The Committee is assisted by concerned Executive Director level officials associated with the whole-time Director.

The Committee was last reconstituted on 15th May 2019. As on date of this report, the Committee comprises of the following Directors:

Shri A. K. Ganju, Independent Director	_	Chairperson
Shri Hari Mohan Gupta, Part-Time (Official) Director	_	Member
Dr. C. B. Venkataramana, Independent Director	_	Member
Shri Deepak Sabhlok, Director (Projects)	_	Member
Shri Yogesh Kumar Misra, Director (Works)	_	Member

# iii. Meetings and Attendance

The Committee met two times during 2018-19 on 25th October 2018 and 18th March 2019 (continued on 19th March 2019). The attendance details of said meetings are:

Name of the Director	Position	No. of M	Ieetings	
		Held during their respective tenures	Attended	
Shri Avineesh Matta	Chairman (w.e.f. 02.08.2018)	2	2	
	Member (upto 01.08.2018)			
Shri S. C. Jain	Member (w.e.f. 26.10.2018)	1	1	
Shri A. K. Ganju	Member	2	2	
Shri Deepak Sabhlok	Member (w.e.f. 02.08.2018)	2	2	
	Chairman (upto 01.08.2018)			
Shri Yogesh Kumar Misra	Member (w.e.f. 28.12.2018)	1	0	

### 10. RISK MANAGEMENT COMMITTEE

The Company has an elaborate Enterprise Risk Management (ERM) framework in place. The Risk Management Committee has been constituted in line with the requirements of erstwhile Listing Agreement [now SEBI (LODR) Regulations, 2015]. As per SEBI (LODR) Regulations 2015, requirement of Risk Management Committee is applicable with effect from 01.04.2019 on the Company; however, the Company is already having a Board level Risk Management Committee since 2012 comprising Director (Projects), Director (Finance) and Director (Works).

# i. Terms of Reference:

The terms of reference of the Risk Management Committee is to identify, evaluate and minimize identifiable risks. It includes activities like assessing the risk appetite of the company in line with the overall business environment and company's objectives, identifying the potential risks and their impact assessment on the on-going and potential projects, development of response strategy to the assessed risks, dissemination of response strategy at the implementation level and its implementation, monitoring and feedback on the risk management effectiveness.

# ii. Constitution:

The Company has a Risk Management Committee comprising of Whole-Time Directors, a Rapid Action Group at Executive Directors (below board) level/ Chief General Managers. On 31st March 2019, the Committee comprised of the following members:

Shri Mukesh Kumar Singh,		
Director (Finance)	-	Member
Shri Deepak Sabhlok, Director (Projects)	_	Member
Shri Yogesh Kumar Misra,		Member

The Committee is assisted by concerned Executive Directors (below board) level/ Chief General Managers.

# ii. Meetings and Attendance

During 2018-19, one meeting of Risk Management Committee was held on 28th February 2019 which was attended by all the members.



# 11. GENERAL BODY MEETINGS

11.1 Date, Time and Location of the Last three years' Annual & Extra Ordinary General Body Meetings held:

Financial Year	Date of holding meeting	Time	Location/ Venue	Special Resolution Passed
2017-18 (42nd AGM)	14th September 2018	1600 hours	Railway Board, Rail Bhawan, New Delhi	1*
2017-18 (8th EGM)	21st December 2017	1330 hours	Railway Board, Rail Bhawan, New Delhi	1*
2017-18 (7th EGM)	22nd May 2017	1200 hours	3rd Floor, C-4, District Centre, Saket, New Delhi-110017	1*
2016-17 (41st AGM)	28th September 2017	1200 hours	Railway Board, Rail Bhawan, New Delhi	NIL
2015-16 (40th AGM)	28th September 2016	1700 hours	Railway Board, Rail Bhawan, New Delhi	NIL

# 11.2 \*Details of Special resolutions passed in previous three AGMs $\,$

- (a) A special resolution was passed in the 42nd AGM (for the year 2017-18) held on 14th September 2018, for amending the borrowing powers and providing security in connection with the borrowings under Section 180 (1) (c) of the Companies Act, 2013 and to provide security in connection with the borrowings.
- (b) Special resolution was passed in the 8th Extra-Ordinary General Meeting (EGM) held on 21st December 2017 for amendment in Memorandum and Articles of Association of the Company as per the Companies Act, 2013 & SEBI (LODR) Regulations, 2015.
- (c) Two special resolutions were passed in the 7th Extra-Ordinary General Meeting (EGM) held on 22nd May 2017 to increase the authorized share capital of the Company from Rs.100 crores to Rs.400 crores.

# 11.3Postal Ballot

No special resolution was passed through postal ballot in the previous year. No such resolution is proposed to be conducted through postal ballot.

# 12. MEANS OF COMMUNICATION

The Company communicates with its shareholders through its Annual Report, General Meetings and disclosures through its Website. Information, latest updates and announcements regarding the Company can be accessed at company's website: www.ircon.org includes the following:

- Quarterly/ Half-yearly/ Annual Financial Results
- Quarterly Shareholding Pattern
- Quarterly Corporate Governance Report
- · Transcripts of conferences with analysts
- Intimations made to the Stock Exchanges from time to time.
- The Company's official news releases, other press coverage, presentations made to institutional investors or to the analysts.
- E mail ID of the Company Secretary and Compliance
  Officer and RTA exclusively for the purpose of
  registering complaints by investors has been
  displayed on the website under the head "Investor
  Relations Investor Contact."

The Company also communicates with its institutional shareholders through a combination of analysts briefing and individual discussions and also participation in investor conferences from time to time. Financial results are discussed by way of conference calls regularly after the close of each quarter.

During the year 2018-19, Quarterly Results have been published as follows:

Quarter	Newspaper (s)
Q2 and half year ended 30.09.2018	Financial Express (English), Dainik Jagran (Hindi), Jansatta (Hindi),
Q3 and nine months ended 31.12.2018	Financial Express (English), Mint (English), Hindustan Times (English) and Hindustan (Hindi).
Q4 and the year ended 31.03.2019	Financial Express (English), Jansatta (Hindi)

# 13. GENERAL SHAREHOLDER INFORMATION:

# a) Annual General Meeting of the Current Year

Day & Date: Tuesday, 3rd September 2019

Time : 10:00 A.M.

Venue : Air Force Auditorium, Subroto Park,

New Delhi- 110010

# b) Financial Year

The Company's Financial Year is from 1st April to 31st March.

# c) Book Closure

The Register of Members and Share Transfer Books of the Company will remain closed from Wednesday, 28th August 2019 to Tuesday, 3rd September 2019 (both days inclusive).

# d) Payment of Dividend

The Board of Directors of the Company has recommended a final dividend of Rs.101.81 crores [Rs.10.825 per share on the paid- up share capital] for the financial year ended 31st March 2019 over and above the Interim Dividend of Rs.10.72/- per share (107.2%) which was paid in February, 2019.

The final dividend on equity shares, will be paid on Wednesday, 18th September 2019 to those Members whose names appear on the Register of Members of the Company in respect of physical shares and in respect of dematerialized shares to the "beneficial owners" of



the shares whose names appear in the Statement of Beneficial Ownership furnished by National Securities Depository Limited and Central Depository Services (India) Limited as at the close of business hours on  $27 {\rm th}$  August 2019.

# e) Dividend History

The details of dividend paid by IRCON in the last eight years are summarized as under:

Year	Total paid-up capital (Rs. in Crore)	Total amount of Dividend paid (Rs. in crore)	Date of Board Meeting*/ AGM in which Dividend was declared	Interim / Final	Date of payment of Dividend (interim and final)
2011-	0.98	94.03	07.11.2011*	Interim	01.12.2011
2012		(Rs.95 per share)	25.09.2012	Final	18.10.2012
2012-	19.796	148.47	30.01.2013*	Interim	25.02.2013
2013		(Rs.75 per share)	03.09.2013	Final	27.09.2013
2013-	19.796	182.12	31.01.2014*	Interim	25.02.2014
2014		(Rs.92 per share)	25.09.2014	Final	17.10.2014
2014-	19.796	182.12	28.01.2015*	Interim	24.02.2015
2015		(Rs.92 per share)	22.12.2015	Final	18.01.2016
2015-	19.796	168.26	19.02.2016*	Interim	14.03.2016
2016		(Rs.85 per share)	28.09.2016	Final	21.10.2016
2016-	19.796 +79.184#	79.05	20.01.2017*	Interim	14.02.2017
2017	19.796 +79.184#	16.10	23.03.2017*	Additional	27.03.2017
				Interim	
	19.796+79.184#	97.25	28.09.2017	Final	24.10.2017
2017-	94.05	192.40	20.03.2018*	Interim	28.03.2018
2018		(Rs.20.46 per share)	14.09.2018	Final	10.10.2018

<sup>\*</sup>Date of Board Meeting in which interim dividend was declared.

# f) Dividend Distribution Policy:

The Company has a Dividend Distribution policy approved by its Board of Directors. The intent of the policy is to broadly specify the parameters (external and internal factors) that shall be considered while declaring dividend and the circumstances under which shareholders of the Company may/ may not expect dividend and how the retained earnings shall be utilized. The Policy is annexed to the Board's Report at **Appendix-J** and has also been hosted on the website of the Company.

# g) Listing on Stock Exchange:

The Company got listed on 28.09.2018 on the following Stock Exchanges. The payment of annual listing fee for the Financial Year 2018-19 has been made to National Stock Exchange of India Limited and BSE Ltd. The ISIN is INE962Y01013.

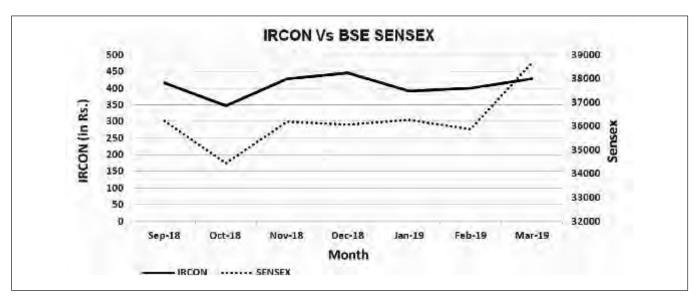
 Exchange of India Limited	National Stock Excha
Plot No.C/1, G Block, Bandra-Kurla	Exchange Plaza, Plot N
a (E), Mumbai- 400 051	Complex, Bandra (E), M
ON	Scrip Code: IRCON
a (E), Mumbai- 400 051	Complex, Bandra (E), N

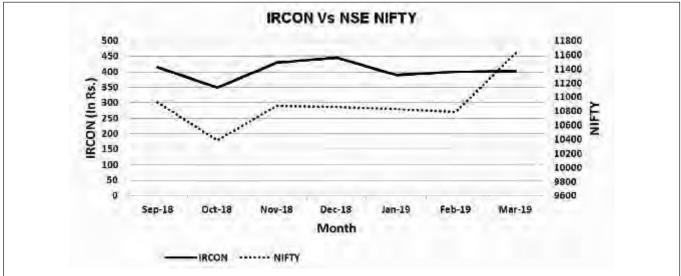
# h) IRCON's Shares Market Price Data for the financial year 2018-19 (from 28.09.2018 i.e. date of listing of shares)

	BSE			NSE				Inc	lex	
	High	Low	Close	Volume	High	Low	Close	Volume	BSE	NSE
Months		(in Rs.)		(No. of shares in crore)		(in Rs.)		(No. of shares in crore)	SENSEX	NIFTY
Sep-18	464.40	410.30	416.65	33.03	465.00	409.10	415.30	247.86	36227.14	10930.45
Oct-18	438.00	338.00	347.15	26.26	437.85	338.00	348.50	158.30	34442.05	10386.60
Nov-18	434.00	345.60	428.45	14.54	434.85	347.00	429.75	117.75	36194.30	10876.75
Dec-18	470.00	408.00	445.25	23.81	471.00	403.55	445.55	168.26	36068.33	10862.55
Jan-19	452.60	370.60	390.75	8.81	452.95	371.00	389.75	554.16	36256.69	10830.95
Feb-19	406.00	362.25	400.40	4.78	406.00	362.00	400.45	274.25	35867.44	10792.50
Mar-19	441.90	385.60	401.45	7.05	440.00	358.10	402.25	443.77	38672.91	11623.90

<sup>#</sup> Interim, additional interim and final dividend was paid on Bonus share capital of Rs.79.184 crore (for 70 days proportionately on bonus shares allotted on 05.01.2017).







 Securities of the Company have not been suspended from trading during the Financial Year 2018-19.

# j) Registrar and Transfer Agent for Shares

Karvy Fintech Private Limited Corporate Registry, Karvy Selenium, Tower-B, Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally Mandal, Hyderabad-500032, India.

Toll Free No: 18003454001 Email: einward.ris@karvy.com

# k) Share Transfer System

Karvy Fintech Private Limited is the Registrar and Share Transfer Agent (RTA) for the Physical and Demat shares and is also the depository interface of the Company with both National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). The Board of Directors has authorised any one Whole-Time Director and Company Secretary (or any two Whole Time Directors in the absence of Company Secretary) to issue share certificate on receipt of request for rematerialisation of shares.

In line with SEBI's circular no. SEBI/LAD-NRO/GN/2018/24 dated 8th June 2018 wherein it has been mandated that w.e.f. 01.04.2019, the request for effecting transfer of securities/ shares shall not be processed unless the securities are held in dematerialized form, except in case of transmission or transposition of securities/shares. In this reference a notice has been hosted on the website of the Company for informing the shareholders to hold the shares in dematerialized form only w.e.f. 01.04.2019.

Entire share transfer activities under physical segment are being carried out by RTA. Half Yearly Compliance Certificate as required under Regulation 7(3) of SEBI (LODR) Regulations, 2015 duly signed by the Compliance Officer and Share Transfer Agent have been submitted to the Stock Exchange.

Pursuant to Regulation 40(9) of the SEBI (LODR) Regulations, 2015, certificate from Practising Company Secretary on half yearly basis confirming that all certificates had been issued within thirty days of the date of lodgement for transfer, sub-division, consolidation, renewal, exchange or endorsement of calls/ allotment monies had been submitted to Stock Exchange within



stipulated time. Though, during the year 2018-19, no request/ applications relating to share transfers, sub-

division, consolidation, renewal, exchange or endorsement of calls/ allotment monies were received.

# 1) Distribution of Shareholding as on 31st March 2019

(i) Distribution of shares according to size of holding as on March 31, 2019

No. of Equity Share(s) held	No. of shareholders	% of shareholders	No. of shares	% of shareholding
1 - 5000	79248	99.86	3655469	3.89
5001 - 10000	55	0.07	406816	0.43
10001 - 20000	20	0.03	305052	0.32
20001 - 30000	8	0.01	194161	0.21
30001 - 40000	3	0.00	96930	0.10
40001 - 50000	4	0.01	181445	0.19
50001 - 100000	3	0.00	196764	0.21
100001 and above	15	0.02	89014937	94.64
Total	79356	100.00	94051574	100.00

# (ii) Shareholding Pattern as on March 31, 2019

Category	No. of Shares held	% of Total No. of Shares
President of India	83,878,417	89.18
Mutual Funds	4,444,837	4.73
Financial Institutions/ Banks	208,203	0.20
Foreign Portfolio Investors	267,725	0.28
Bodies Corporates	1,060,315	1.13
Resident Individuals	4,043,809	4.30
Others	148,268	0.16
Total	94,051,574*	100

\*Under Promoter Category, 80% of the share capital held by the President of India and his nominees after the offer are locked-in for a period of one year and an aggregate of 20% of the fully diluted post-Offer capital considered as minimum Promoter's contribution and are locked-in for a period of three years. Under Public Category- shareholding of Bank of India and Indian Railway Finance Corporation Limited are under lock-in for a period of one year.

# (iii) Shareholders holding more than 1% of shares of the Company:

Category &	March 31, 2019			
Shareholder's Name	Voting	No. of		
	Strength	Shares held		
Promoters				
President of India including his				
nominees	89.18	83,858,417		
Non- Promoters				
Principal Trustee Company Pvt				
Ltd A/C Principal Mutual Fund-				
Principal Personal Tax				
Saver Fund	1.39	1,308,605		

# (iv) Disinvestment of shares by the Government of India

During the Financial Year 2018-19, the President of India (Promoter) acting through Ministry of Railways, Government of India, divested its 10.53% stake in the Company (i.e. 9,905,157 Equity Shares of face value of Rs.10 each) through Offer for Sale to the public.

The offer period was open from September 17, 2018 to September 19, 2018. Accordingly, 9,905,157 Equity Shares of Rs. 10/- each for cash at a price of Rs.475 each, aggregating to Rs.466.70 crore through an Offer for Sale by the President of India were offered to and subscribed by the public. A discount of Rs.10 per Equity Share on the Offer Price was offered to the Retail Individual Investors and Eligible Employee

# m) Dematerialization of Shares and liquidity

The shares of the Company are in compulsory dematerialized form and are admitted with both the Depositories i.e. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL)

Reconciliation of Share Capital Audit Report of the Company obtained from the Practising Company Secretary has been submitted to Stock Exchanges within stipulated time.

No. of shares held in dematerialized and physical mode as on 31.03.2019 are as follows:

Category	No. of Shares	Percentage
Physical	17	0.000018
Demat		
with NSDL	9,19,03,746	97.716330
with CDSL	21,47,811	2.283652
Total	9,40,51,574	100

# n) Outstanding GDRs/ADRs:

There are no GDRs/ADRs/warrants/convertible instrument outstanding as on 31st March 2019.



# commodity price risk or foreign exchange risk and hedging activities:

Dealing in foreign currencies involve foreign exchange risk and the exchange rate may change unfavorably before the currency is exchanged. In order to minimize or eliminate foreign exchange risk, these exchange rate fluctuations are monitored constantly and surplus funds are exchanged/repatriated to India at the appropriate time. However, there is no exchange fluctuation risk, as inwards and outwards is in same foreign currency. This provides natural hedging against foreign currency fluctuation risk.

# n) Plant Locations/Operating Units

The Company has its headquarter at Saket, New Delhi and 26 project offices and 5 regional offices to support and manage its business operations throughout India and 5 overseas project offices in Sri Lanka, Bangladesh, Malaysia, South Africa and Algeria to provide outside support overseas. A list of the operating units/ offices is available on the website of the Company.

# o) Address for correspondence with the Registered Office

(Regarding Corporate Governance matters covered under this report)

Ms. Ritu Arora

Company Secretary and Compliance Officer,

# Ircon International Limited,

C-4, District Centre, Saket, New Delhi - 110 017

Telephone: 91-11-26530456; Fax: 91-11-26522000 / 26854000

E-Mail: cosecy@ircon.org; Website: www.ircon.org

# p) List of all credit ratings obtained by the Company:

Credit ratings assigned to Ircon International Limited for various debt instruments by Rating agencies are given below:

Instrument	Rating Agency	Rating	Outlook
Long- term/ Short- term Bank Facilities	CARE	CARE AAA; Stable/CARE A1+(Triple A; Outlook; Stable/ A One Plus)	Stable

# 14. DISCLOSURES

14.1 Disclosures on materially significant related party transactions that may have potential conflict with the interests of company at large.

The transactions with related party are in the ordinary course of business on arms'length basis and the disclosure of the same has been made as per requirement of Companies Act, 2013 (i.e. Form AOC-2), SEBI (LODR) Regulation, 2015 and relevant Accounting Standard (in notes to Financial Statement of the Company).

The Company has formulated a Related Party Transaction (RPT) Policy to set out the materiality thresholds for related party transactions and the manner of dealing with the transactions between the Company and its related parties based on the Act and Listing Regulations. The RPT Policy is available at the link: http://www.ircon.org/index.php?option=com\_content&view=article&id=212&Ite mid=606&lang=en

14.2 Non- Compliance/ penalties & strictures imposed on the company by any statutory authority, on any matter related to any guidelines issued by Government, during the last three years.

There has been no instance of non-compliance of any statutory regulation or government guidelines nor there has been any penalties or strictures imposed on the Company on any matter related to the capital market and guidelines issued by Government except as disclosed in the Secretarial Audit Report.

# 14.3Code of Conduct

The Company has in place a Code of Conduct for Board Members and for Senior Management (i.e. Directors, Chief Vigilance Officer, Executive Director, Chief General Managers, General Managers and above, and Project/Functional Heads) and also Key Values for the Company as a whole. Both the Code of Conduct and Key Values came into effect from 1st April 2005 and have been posted on the website of the Company i.e. www.ircon.org.

Declaration signed by the Chairman & Managing Director affirming receipt of compliance with the Code of Conduct and Key Values from Board of Directors and Members of Senior Management team during 2018-19 is placed as **Annexure – E1**.

# 14.4 Code of Conduct for Fair Disclosure for Prevention of Insider Trading

In pursuance of SEBI (Prevention of Insider Trading) Regulations, 2015 as amended from time to time, IRCON's Board has approved an 'Internal Code for prevention of Insider Trading in dealing with securities of IRCON' with an aim that insiders of the Company shall not derive any benefit or assist others to derive any benefit from the access to and possession of Unpublished Price Sensitive Information about the Company which is not in the public domain and thus constitutes insider information.

# 14.5 Whistle Blower Policy

The Company has in place a BoD approved Whistle Blower Policy under which there is a mechanism for Employees and Directors of the Company to report to the Management, concerns about unethical behavior, actual or suspected fraud, or violation of the Company's Code of conduct, instances of leak of unpublished price sensitive information. The Policy also provides for adequate safeguards against victimization of employees and directors who avail the mechanism. Complaints under this policy shall be addressed to the Chairman and Managing Director of the Company or in exceptional cases i.e. in respect of complaint against officer of E-9 grade, or where complainant apprehends victimisation, to the Chairman of the Audit Committee. Complaints against the Board Level Executives shall be made to the Vigilance Directorate of the Ministry of Railways, Government of India, for further processing.

**14.6**The Company has complied with the requirements of SEBI (LODR) Regulations, 2015 as amended. The Company is non-compliant with respect to composition of Board of Directors due to vacant posts of Independent Directors, as the appointment is done by the administrative Ministry (i.e. Ministry of Railways). The Company has no role to play in it.

# 14.7 Web link where policy for determining 'material' subsidiaries is disclosed:

https://www.ircon.org/images/file/cosecy/Policy%20on %20Material%20Subsidiaries.pdf

Presently, the Company has following five wholly owned subsidiaries:

a) Ircon Infrastructure & Services Limited (IrconISL)



- b) Ircon PB Tollway Limited (IrconPBTL)
- c) Ircon Shivpuri Guna Tollway Limited (IrconSGTL)
- d) Ircon Davanagere Haveri Highway Limited (IrconDHHL)

None of the aforesaid subsidiary companies are material listed subsidiary companies.

- **14.8**During the year, no funds have been raised through preferential allotment or qualified institutions placement.
- **14.9**Total fees for all services paid by the Company and its subsidiary, on a consolidated basis, to the statutory auditor:

The details of payment made to Statutory Auditor during financial year 2018-19 on consolidated basis are mentioned below:

S. No.	Particulars of fees	(Rs. in crore)
1.	Audit fee	0.43
2.	Tax Audit Fees	0.12
3.	Fee for quarterly limited review	0.11
4.	Certification fees	0.05
5.	Travelling & Out of pocket Expenses:	
	a) Travelling Expenses	0.06
	b) Out of pocket expenses	0.09
	Total	0.86

# 14.10 Certificate for disqualification of Directors:

Certificate from a Company Secretary in practice that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority is placed as **Annexure -E2.** 

# 14.11Disclosure under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 for the year 2018-19:

Number of	Number of	No. of
Complaints	complaints	complaints
filed during	disposed off	pending as on
the year	during the year	end of the year
Nil	Nil	Nil

- **14.12** The Compliance with Corporate Governance requirements specified in Regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of SEBI (LODR) Regulations 2015 have been made.
- **14.13Disclosure with respect to Demat Suspense Account/ Unclaimed suspense account:** During the Financial year 2018-19, the Company does not have any shares in the Demat suspense account or unclaimed suspense account.

# 14.14 Unclaimed Dividend

The amount of Dividend remaining unpaid/unclaimed for seven years from the date of its transfer to the Unpaid Dividend Account of the Company is required to be transferred to the Investor Education and Protection Fund (IEPF) administered by the Central Government. As of now, no amount is yet due for transfer to Investor Education and Protection Fund.

# 14.15 Details of Compliance with the requirements of DPE Corporate Governance Guidelines:

DPE has awarded 'Excellent' grading to IRCON for compliance of DPE Corporate Governance Guidelines during 2017-18.

IRCON has secured, based on self-evaluation, an annual score of '97.96' out of 100 which falls under 'Excellent' grade for compliance of DPE Corporate Governance Guidelines for the year 2018-19.

# 14.16 Presidential Directives for the last three years:

Ministry of Railways conveyed its decision of disinvestment of its shareholding in the Company through Initial Public Offering. Accordingly, Government of India has disinvested 10.53% (99,05,157 equity shares) of its shareholding in the Company by way of Initial Public Offering and the Company was listed with BSE Ltd. and National Stock Exchange of India Ltd. on 28th September 2018.

# 14.17 Items of expenditure debited in books of accounts, which are not for the purposes of the business.

During the year, there are no items of expenditure debited in books of accounts other than for the business purposes of the Company.

# 14.18 Expenses incurred which are personal in nature and incurred for the Board of Directors and Top Management

During the year, no expenses have been incurred by the Company which are personal in nature for the directors and top management except for the remuneration paid to directors which is as per government approved pay and perks (details given in para 5 of this report and also disclosed in Note No. 42 forming part of the standalone financial statement.

# 14.19 Details of Administrative and Office expenses as a percentage of total expenses vis-à-vis financial expenses and reasons for increase.

Other Expenses and Bank & Other Finance charges as a percentage of total expenses vis-a-vis financial expenses are given below:

Particulars	2018-19	2017-18	Remarks
Other Expenses (Administrative) (Rs. in crore)	49.45	41.94	
Bank & Other Finance Charges (Rs. in crore)*	13.09	6.18	
Total Expenses (Rs. in crore)	4064.36	3591.09	Nil
Administration expenses/ Total expenses (in %)	1.22	1.17	
Bank & Financial Charges / Total expenses (in %)	0.21	0.17	

<sup>\*</sup> Excluding interest on unwinding of financial instruments, amortization of financial instruments and unwinding of discount on provisions.

# 15. AUDIT QUALIFICATIONS

For Audit Qualifications, the Independent Auditor's Report submitted by K. G. Somani & Co., Chartered Accountants on the financial statements for the year ending 31st March 2019 may be referred to.



# 16. DISCRETIONARY REQUIREMENTS:

- a) The Board: The Company is headed by an executive Chairman.
- b) Shareholders' Rights: The financial results for the half-year ended 30th September 2018 were published in Financial Express (English), Dainik Jagran (Hindi) and Jansatta (Hindi) dated 2<sup>nd</sup> November 2018 and were also put on the website of the Company. Separate half year report has, however, not been sent to each household of Shareholders. Significant events and the intimations to Stock Exchanges have been disclosed on the Company website.
- c) Audit Qualifications: The Auditor's report is unmodified.
- **d) Reporting of Internal Auditor:** The Internal Auditors directly report to the Audit Committee.

# 17. CEO / CFO CERTIFICATION

As per Regulation 17 (8) of the SEBI (LODR) Regulations, 2015 the certificate duly signed by the Chairman and Managing Director and Director (Finance) was placed

before the Board of Directors at its meeting held on 28th May 2019 and the same is placed as **Annexure-E3** to this Report.

# 18. COMPLIANCE

This Report duly complies with the legal requirements in respect of data that should be disclosed in a Corporate Governance Report for the year 2018-19.

Certificate obtained from a Practising Company Secretary regarding compliance of the conditions of Corporate Governance is placed as **Annexure –E4** to this Report.

For and on behalf of the Board of Directors Sd/-

Saj

(S. K. Chaudhary) Chairman & Managing Director

(DIN: 00515672)

Place:New Delhi
Date: 22<sup>nd</sup> July 2019

Annexure - E1

# DECLARATION BY CHAIRMAN & MANAGING DIRECTOR REGARDING COMPLIANCE WITH THE CODE OF CONDUCT BY BOD MEMBERS AND SENIOR MANAGEMENT DURING THE FINANCIAL YEAR 2018-19.

I, S.K. Chaudhary, Chairman & Managing Director, Ircon International Limited, do hereby declare that all the members of the Board of Directors and the Senior Management Team of the Company have affirmed their compliance of the Code of Conduct and Key Values of the Company during 2018-19.

Sd/-

(S.K. Chaudhary)

Chairman & Managing Director (DIN: 00515672)

Place: New Delhi Date: 25<sup>th</sup> June 2019



Annexure - E2

# CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS (pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To, The Members of Ircon International limited

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of IRCON INTERNATIONAL LIMITED having CIN L45203DL1976GOI008171 and having registered office at PLOT No. C - 4, DISTRICT CENTRE, SAKET, NEW DELHI- 110017 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10 (i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications [including Directors Identification Number (DIN) status at the portal www.mca.gov.in] as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2019 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority:

Sr. No.	Name of Director	DIN	Date of Appointment in Company
1	Shri Sunil Kumar Chaudhary	00515672	29/10/2016
2	Shri Deepak Sabhlok	03056457	16/04/2010
3	Shri Mukesh Kumar Singh	06607392	01/05/2016
4	Shri Yogesh Kumar Misra	07654014	28/12/2018
5	Shri Piyush Agarwal	08305385	17/12/2018
6	Shri Sukhmal Chand Jain	07564584	24/10/2018
7	Shri Avineesh Matta	00011749	08/04/2016
8	Prof. Vasudha Vasant Kamat	07500096	22/04/2016
9	Dr Balasatya Venkataramana Chitta	03179171	28/09/2017
10	Dr Narinder Singh Raina	07968391	17/10/2017
11	Shri Ashok Kumar Ganju	07014589	08/03/2018

Ensuring the eligibility of the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Noida Date: 20.05.2019

For Kumar Naresh Sinha & Associates

Company Secretaries

Sd/-CS Naresh Kumar Sinha (Proprietor) FCS: 1807 C P No.: 14984



Annexure - E3

# **CEO & CFO CERTIFICATION**

To,
The Board of Directors
Ircon International Limited
C-4, District Centre, Saket,
New Delhi - 110017

# Sub: Compliance Certificate for the year ended on 31.03.2019

We have reviewed the Financial Statements and the cash flow statement for the year for the financial year 2018-19 and that to the best of our knowledge and belief:

- these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
- (b) these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations;
- (c) there are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal, or violative of the Company's code of conduct;
- (d) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting. We have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls of which we are aware and the steps we have taken or propose to take to rectify these deficiencies;
- (e) We have indicated to Auditors and the Audit Committee:
- (i) changes in internal control over financial reporting during the year;
- (ii) changes in Accounting Policies during the year, and that the same have been disclosed in the Notes to the Financial Statements; and
- (f) There was no instance of fraud of which we are aware nor there has been involvement of the Management or an employee having a significant role in the Company's internal control system over financial reporting.

Sd/- **M. K. Singh** Director Finance DIN - 06607392 Sd/-S. K. Chaudhary Chairman & Managing Director DIN - 00515672

Place: New Delhi Date: 28th May, 2019



Annexure-E4

# CERTIFICATE ON COMPLIANCE OF CONDITIONS OF CORPORATE GOVERNANCE FOR THE F.Y. 2018-19

To,

The Members

# IRCON INTERNATIONAL LIMITED

- 1. We have examined the compliance of conditions of Corporate Governance by Ircon International Limited ("the Company"), for the year ended on March 31, 2019, as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations") and as stipulated in the guidelines of Department of Public Enterprises (DPE) on Corporate Governance for Central Public Sector Undertakings issued in May 2010.
- 2. The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations and DPE guidelines on Corporate Governance.
- 3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance as stipulated in the Listing Regulations and DPE guidelines on Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
- 4. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the SEBI Listing Regulations and DPE guidelines on Corporate Governance during the year ended March 31, 2019 **subject to the following:** 
  - i. The Company has not complied with the Provisions of Regulation 17(1)(b) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Para 3.1.4 of DPE Guidelines on Corporate Governance with regard to Composition of the Board of Directors from 28.12.2018 to 31.03.2019.
  - ii. Provisions of Section 177 of the Companies Act, 2013 & Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with regard to constitution of Audit Committee and Section 178 of the Companies Act, 2013 & Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with regard to constitution of the Nomination and Remuneration Committee were not complied by the Company from 01.10.2018 to 21.10.2018.
- 5. We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For Kumar Naresh Sinha & Associates Company Secretaries

Sd/-

CS Naresh Kumar Sinha

(Proprietor)

FCS: 1807, CP No.: 14984

Place: Noida Date: 14.06.2019



# **BUSINESS RESPONSIBILITY REPORT (BRR)**

Appendix - F

# SECTION A: GENERAL INFORMATION ABOUT THE COMPANY

1.	Corporate Identity Number (CIN) of the Company	L45203DL1976GOI008171					
2.	Name of the Company	Ircon International Limited (IRCON)					
3.	Registered address	C-4, District Centre, Saket, New Delhi- 110017					
4.	Website	www.ircon.org					
5.	E-mail id	cosecy@ircon.org					
6.	Financial Year reported	2018-19					
7.	Sector(s) that the Company is engaged in (industrial activity code-wise)	Construction of Roads and Railways (NIC Code – 4210)					
8.	List three key products/services that the Company manufactures/provides (as in balance sheet)	IRCON is an integrated Indian engineering and construction Company and specialises in infrastructure projects. Major services that the Company provides in relation thereto are as follows:					
		(a) Railways, Highways & Bridges					
		(b) Electrical					
		(c) Signaling & Telecom (S&T)					
		(d) Workshops and other buildings					
9.	Total number of locations where business activity is undertaken by the Company:  (a) Number of International Locations (Provide details of major 5)	(a) Number of International Locations IRCON is having five major overseas locations (i.e. Sri Lanka, Bangladesh, Malaysia, South Africa and Algeria) from where business activities are undertaken.					
	(b) Number of National Locations	(b) Number of National Locations					
		IRCON is headquartered at Saket, New Delhi, India and has twenty one project offices and five regional offices to support and manage our business operations throughout India.					
10.	Markets served by the Company – Local/State/ National/International	IRCON serves Local / State / National and International markets					

# SECTION B: FINANCIAL DETAILS OF THE COMPANY (2018-19)

1.	Paid up Capital (Rs. in Crore)	Rs.94.05 crore
2.	Total Turnover (Rs. in Crore)	Rs.4679.54 crore
3.	Total Profit after taxes (Rs. in Crore)	Rs.444.68 crore
4.	Total Spending on Corporate Social Responsibility (CSR) as percentage of profit after tax (%)	Rs.8.75 crore
5.	List of activities in which expenditure in 4 above has been incurred	Refer "CSR and Sustainability Report" annexed to the Directors' Report

# SECTION C: OTHER DETAILS

# Does the Company have any Subsidiary Company/ Companies?

Yes. As on 31st March 2019, IRCON has five subsidiary companies viz.,

- (i) Ircon Infrastructure & Services Limited (IrconISL)
- (ii) Ircon PB Tollway Limited (IrconPBTL)
- (iii) Ircon Shivpuri Guna Tollway Limited (IrconSGTL)
- (iv) Ircon Davanagere Haveri Highway Limited (IrconDHHL) and
- (v) Ircon Vadodara Kim Expressway Limited (IrconVKEL).

# Do the Subsidiary Company/Companies participate in the BR Initiatives of the parent company? If yes, then indicate the number of such subsidiary company(s)

Out of the five subsidiary companies, four companies viz. IrconPBTL, IrconSGTL, IrconDHHL and IrconVKEL are Special Purpose Vehicle which have been formed to undertake the projects as specified by NHAI; hence, these SPVs indirectly participate in BR initiatives of IRCON. One subsidiary company viz. IrconISL is a Central Public Sector Enterprise (CPSE) and is required to adhere to the guidelines as issued by Government of India from time to time.



# Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does business with, participate in the BR initiatives of the Company? If yes, then indicate the percentage of such entity/entities? [Less than 30%, 30-60%, More than 60%]

In most of the cases, BR intiatives are carried out by IRCON directly; All the Company's stakeholders who are having formal business arrangements with the Company viz. Government, customers, suppliers, contractors and others are indirectly participating in the BR intiatives of the Company. However, it is difficult to establish the extent of their support in facilitating the BR initiatives of the Company.

# SECTION D: BR INFORMATION

# 1. Details of Director/Directors responsible for BR

(a) Details of the Director/Directors & responsible for implementation of the BR policy/policies

No.	Particulars	Details
1	DIN Number	07654014
2	Name	Shri Yogesh Kumar Misra
3	Designation	Director (Works)

# (b) Details of the BR head

No.	Particulars	Details			
1	DIN Number (if applicable)	N.A.			
2	Name	Shri Basant Kumar			
3	Designation	Excecutive Director (Corporate Coordination)			
4	Telephone number	011-26545470			
5	E-mail id	basant@ircon.org			

# 2. Principle-wise (as per NVGs) BR Policy/policies

	Principles					
P1	Businesses should conduct and govern themselves with Ethics, Transparency and Accountability					
P2	Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle					
РЗ	Businesses should promote the well being of all employees					
P4	Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalized.					
P5	Businesses should respect and promote human rights					
Р6	Business should respect, protect, and make efforts to restore the environment					
P7	Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner					
P8	Businesses should support inclusive growth and equitable development					
P9	Businesses should engage with and provide value to their customers and consumers in a responsible manner					

# (a) Details of compliance

No.	Questions	P1	P2	Р3	P4	P5	P6	P7	P8	P9
1	Do you have a policy/ policies for	Y	Y	Y	Y	Y	Y	N	Y	Y
2	Has the policy being formulated in consultation with the relevant stakeholders?	Y	Y	Y	Y	Y	Y	-	Y	Y
3	Does the policy conform to any national / international standards? If yes, specify? (50 words)	Y	Y	Y	Y	Y	Y	-	Y	Y
		All the policies of the Company have been formulated confirming to applicable statutes/guidelines/rules/policies etc. issued by the Government of India. These policies were formulated keeping in view industry practices and standards.								
4	Has the policy being approved by the Board? Is yes, has it been signed by MD/ owner/ CEO/ appropriate Board Director?	Y	Y	Y	Y	Y	Y	-	Y	Y
		Policies of the Company have been approved by the Board/ Competent Authorities as per Board Delegated Powers.								
5	Does the company have a specified committee of the Board/ Director/ Official to oversee the implementation of the policy	Y	Y	Y	Y	Y	Y	-	Y	Y
6	Indicate the link for the policy to be viewed online?	The Policies of the Company are available on the website of the company at the belowmentioned link: https://www.ircon.org/index.php?option=com_content&view=article&id=212&Itemid=606⟨=en								



7	Has the policy been formally communicated to all relevant internal and external stakeholders?	Y	Y	Y	Y	Y	Y	-	Y	Y
8	Does the company have in-house structure to implement the policy/ policies.	Y	Y	Y	Y	Y	Y	-	Y	Y
9	Does the Company have a grievance redressal mechanism related to the policy/ policies to address stakeholders' grievances related to the policy/ policies?	Y	Y	Y	Y	Y	Y	-	Y	Y
10	Has the company carried out independent audit/ evaluation of the working of this policy by an internal or external agency?	regula indep	es have atory/bu endent by an in	usiness audit/e	/enviro	nment ion on	al req workir	uirem	ents t	hough

### (b) If answer to the question at serial number 1 against any principle, is 'No', please explain why:-

In respect of Principle 7 referring to Policy Advocacy, the Company is not having any specific policy on this subject as the same is not applicable on the Company.

### 1. Governance related to BR

(a) Indicate the frequency with which the Board of Directors, Committee of the Board or CEO to assess the BR performance of the Company. Within 3 months, 3-6 months, Annually, More than 1 year

Various principles of BR performance are integral to the day-to-day operations of the Company and the same are reviewed by the Board / Board level Committee(s) as an integral item of business concerned. During the year 2018-19, board level committee for CSR met five times, for assessment & review of CSR activities in IRCON while the BoD met eight times.

(b) Does the Company publish a BR or a Sustainability Report? What is the hyperlink for viewing this report? How frequently it is published?

IRCON got listed w.e.f. 28th September 2018 and based on the market capitalization as on 31.03.2019, IRCON is among the top 500 listed companies; hence, Business Responsibility Report (BRR) has become mandatory for the first time. The Company is, therefore, publishing its BR report for the first time as a part of the Annual Report 2018-19. Henceforth, the same shall be done annually. The BR Report for the year 2018-19 shall be uploaded as a part of the Annual Report on the website of the Company and shall be available at the following link:

http://www.ircon.org/index.php?option=com\_content&view=article&id=56&Itemid=430&lang= en

The Sustainability Reports of the Company are published annually and are available at http://www.ircon.org/index.php?option=com\_conte nt&view=article&id=52&Itemid=424&lang=en

### SECTION E: PRINCIPLE-WISE PERFORMANCE

Principle 1: Businesses should conduct and govern themselves with Ethics, Transparency and Accountability

 Does the policy relating to ethics, bribery and corruption cover only the company? Yes/ No. Does it extend to the Group/Joint Ventures/Suppliers/ Contractors/NGOs/Others?

IRCON, being a listed Public Sector Enterprise, conducts and governs itself with Ethics, Transparency and

Accountability as per the policies mandated under SEBI Regulations, Companies Act and Department of Public Enterprises (DPE) Guidelines and other policies of the Government of India as applicable from time to time. The Company has well-structured vigilance department ushering transperancy, efficiency and integrity and best corpoarte practices in the working of the organisation. The Company has a Whistle Blower Policy meant for employees to raise any ethical issues within the organisation. Fraud Prevention & Detection Policy is in place for any fraud or suspected fraud involving employees of IRCON as well as representatives of vendors, suppliers, contractors, consultants, service providers or any outside agency(ies) doing any type of business with IRCON. The Company also has in place Code of Conduct for all Board Members and for Senior Management and Whole-time Directors.

All these policies cover the Company and its employees and directly/indirectly extends to its subsidiary companies, while Joint Venture companies have their own set of principles and procedures, broadly in line with the Company's policies.

 How many stakeholder complaints have been received in the past financial year and what percentage was satisfactorily resolved by the management? If so, provide details thereof, in about 50 words or so.

As per requirement of SEBI (LODR) Regulations, 2015 and provisions of Section 178 of the Companies Act, 2013, the Company has a Stakeholder Relationship Committee specifically to look into various aspects of interest of shareholders. As reported by Karvy Fintech Private Limited (Registrar & Transfer Agent of the Company), 380 grievances were received from the shareholders during the year 2018-19, out of which all grievances except 16 grievances were redressed up to March 31, 2019. The 16 unresolved grievances have been replied in April 2019 by RTA

In addition, a total of 32 public grievance/complaints were received from the general public under Centralized Public Grievance Redressal and Monitoring Scheme during the year 2018-19. All the grievances were disposed off within the prescribed period of 60 days.

During the year 2018-19, the vigilance department has received a total of 21 complaints. Out of these 17 complaints were disposed off and 04 are pending as on 31st March, 2019.

No cases of whistle blower and sexual harassment were reported during the year.

As on 31st March 2019, 3(three) cases filed by the MSEs are pending at MSME SAMADHAN- Delayed Payment Monitoring System.



Principle 2: Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle

 List up to 3 of your products or services whose design has incorporated social or environmental concerns, risks and/or opportunities.

IRCON undertakes the projects that mainly pertain to development of social infrastructure like road, highways, railways etc. These projects are designed as per the specifications of the client and IRCON has little choice to include sustainability features in the project, however, the Company endeavours for such activities when the projects are being designed on its own.

The major services which have addressed social or environmental concerns, opportunities are as follows:

- (a) Supervisory Control and Date Acquisition System (SCADA) for energy management have been made operational at Rail Coach Factory, Rae Bareli.
- (b) The company has made capital investment on energy conservation equipments viz. Solar photovoltaic power generation plant of approx Rs. 56.63 lakh and Capacitor bank of approx Rs.112.23 Lakh (in four buildings).
- (c) The Company has constructed all sub-station buildings in DMRC with latest energy efficient and environmental friendly guidelines which includes LED lights, Rain Water harvesting, Solar panel etc.
- (d) LED Lights, sensor lights and sensor taps are being used at corporate office to conserve electricity and water, Solar panels have been installed at various offices / projects.
- (e) Waste water is recycled at Corporate Office through Sewage Treatment Plant (STP) and the same is used for horticulture work.

Further, all the Indian and foreign projects carried out by company comply with the Statutory Laws and conforms to the National & International Standards on safety and sustainability.

- For each such product, provide the following details in respect of resource use (energy, water, raw material etc.) per unit of product(optional):
  - (a) Reduction during sourcing/production/ distribution achieved since the previous year throughout the value chain?
  - (b) Reduction during usage by consumers (energy, water) has been achieved since the previous year?

During the year 2018-19, the Company has not measured usage of water, energy and raw material on all its projects being executed all over India as IRCON is in business of providing services and it does not produce any products. However, the Company is actively engaged in providing services at its project sites to propogate the use of natural resources and energy saving alternatives.

- 3. Does the company have procedures in place for sustainable sourcing (including transportation)?
  - (a) If yes, what percentage of your inputs was sourced sustainably? Also, provide details thereof, in about 50 words or so.

Being a Government Company, IRCON is required to comply with the requirement of procurement of

sources through Micro & Small Enterprises (MSEs). The Company has in place a comprehensive Purchase Preference Policy which is in line with Public Procurement Policy for Micro and Small Enterprises (MSEs) Order, 2012 notified by the Ministry of Micro Small and Medium Enterprises (MSME) under section 11 of Micro Small and Medium Enterprises Development Act, 2006. The e-procurement portal i.e. Central Public Procurement Portal (https://etenders.gov.in/eprocure/app) provides for facilitation of registration of MSEs firms registered with statutory bodies specified by Ministry and participation in e-tender by availing the benefits of exemption from payment of cost of tender fee and earnest money.

The Company pursues its business activities in a safe and sustainable manner. All work practices, procedures and production endeavours comply with the standards of Safety, Health, and Environment as per industry norms, government and relevant statutory bodies. It is also an ISO certified Company for Quality Management System for the organization (since 1996), Environment Management System (since 2011), and Occupational Health and Safety Management System (certified since 2012-13). The company has now switched over to new standard of Occupational Health and Safety Management System i.e. ISO 45001:2018.

At present, the company does not have a process in place to measure this particular parameter in percentage.

- 4. Has the company taken any steps to procure goods and services from local & small producers, including communities surrounding their place of work?
  - (a) If yes, what steps have been taken to improve their capacity and capability of local and small vendors?

Yes, being CPSE, the Company's procurement policy and practices are guided by the Government policies and practices including CVC Guidelines. These are based on transparent procurement mechanism which also promotes procurement from local & small producers and suppliers.

IRCON is procuring goods and services as per Public Procurement Policy, 2012 from MSEs. Accordingly, purchase preference is given to those small producers quoting their price within the price band as prescribed by the Company. The Company has also adopted fair, equitable and transparent tendering procedures to encourage Indian bidders and suppliers. Vendor Development Programme for MSEs are also organised by the Company to bring more awareness among MSE and increase their participation. In addtion, as per the notification of Ministry of Commerce and Industry (Department of Policy and Promotion) the Company has relaxed norms from criteria of prior experience and turnover in public procurement for start-ups.

IRCON being a CPSE, goods and services are procured by calling tenders as per Procurerment Policy of the Company. The Company is into the business of infrastructure building in foreign countries as well. Although the scope of procurement in these projects is limited, the company sources 65%-75% goods & services from indian companies in GOI funded projects.

For procurement of goods and services, open Tenders are generally invited. To improve the capacity and



capability of local and small vendors, certain steps are being taken by IRCON like discounts / benefits to the local and small vendors are being given to reduce the transaction cost of doing business, MSE are provided with tender sets free of cost, exemption from the payment of earnest money and adopting e-procurement to bring transparency etc. Further, we have successfully on boarded TreDS platform for encouraging participation of the MSEs.

'Quality policy' has been adopted to achieve and sustain excellence in the construction business through an efffective Quality Management System and to achieve customer satisfaction by delivering projects with quality and within scheduled time.

Further, Company has taken necessary steps for implementation of the above policies and continued pursuit of the Company in this direction has improved participation of small, local players and socio-economic development of communities in and around its operational locations.

5. Does the company have a mechanism to recycle products and waste? If yes what is the percentage of recycling of products and waste (separately as <5%, 5-10%, >10%). Also, provide details thereof, in about 50 words or so.

IRCON is a specialized construction organisation covering the entire spectrum of construction activities and services in infrastructure sector, it does not have any manufacturing unit. However certain practices for recycling of the waste are being followed in company owned properties as well as in some projects like Rail coach factory, Rae Bareli like waste water recycling through Sewage Treatment Plant (STP) are also being constructed at Noida, Gurgaon, and MFC buildings. LED lights, sensor lights and sensor taps are being used in Corporate Office to conserve electricity and water.

### Principle 3: Businesses should promote the wellbeing of all employees (Details as on 31.03.2019)

1. Please indicate the Total number of employees.

Total number of employees as on 31st March 2019 - 1576.

Please indicate the Total number of employees hired on temporary/contractual/casual basis.

During the year 2018-19, IRCON hired 320 employees on contractual basis and 22 on service contract basis. The Company does not hire employees on temporary/casual basis. However, the Company awards job/works contracts to contractors at its various projects as per requirement of the project / work. The number of workers with contractors varies from time to time.

 Please indicate the Number of permanent women employees.

Number of permanent women employees as on 31st March, 2019 - 66

4. Please indicate the Number of permanent employees with disabilities

Number of permanent employees with disabilities as on  $31st\,March$ , 2019-17.

 Do you have an employee association that is recognized by management.

There is no employee association that is recognized by management.

6. What percentage of your permanent employees is members of this recognized employee association?

 Please indicate the Number of complaints relating to child labour, forced labour, involuntary labour, sexual harassment in the last financial year and pending, as on the end of the financial year.

S. No.	Category	No. of complaints filed during the financial year	No. of complaints pending as on end of the financial year
1	Child labour/forced labour/involuntary labour	N.A.	N.A.
2	Sexual harassment	NIL	NIL
3	Discriminatory Employment	NIL	NIL

### What percentage of your under mentioned employees were given safety & skill up- gradation training in the last year?

The Company has in place a detailed annual plan for training of all level of employees (Corporate and project site). Additionally, training on specific knowledge area for relevant discipline is also arranged as per the requirement.

**Permanent Employees:** 99.32%

Permanent Women Employees: 3.59%

Casual/Temporary/Contractual Employees: 0.67%

Employees with Disabilities: 1.39%

Principle 4: Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalized

 Has the company mapped its internal and external stakeholders? Yes/No

Yes, the Company has identified 'Customers', 'Employees', 'Shareholders', 'Vendors/ Contractors' and 'Society' as its stakeholders and it understands the distinct requirement of its various stakeholders.

 Out of the above, has the company identified the disadvantaged, vulnerable & marginalized stakeholders

The Company has identified PwD, SC, ST, OBC, Women, Startups etc. as disadvantaged, vulnerable & marginalised stakeholders and their concerns are addressed as per the government policies as applicable from time to time.

The Company regularly organises vendors meets for encouraging participation of MSE vendors including MSE vendors owned by SC/ST and women entrepreneurs. The Company has achieved the procurement target in terms of Public Procurement Policy, Order 2012 and has in place a policy for Public Procurement from 'Startup' under the 'Startup India' initiative of the Government of India for creating conducive environment for startups in India. While developing the infrastructure projects, the Company ensures that the structures are friendly for the physically handicapped persons.

The Company has a well structured Corporate Social



Responsibility and Sustainability policy (CSR policy) covering sustainability needs for various stakeholders which covers capacity building empowerment of communities, inclusive socio-economic growth, environment protection, promotion of green and energy efficient technologies, development of backward regions and upliftment of the marginalised and under-privileged, neglected and weaker sections of the society which comprise of SCs, STs, OBCs, minorities, BPL families, old and infirm, women/girl child, physically challenged etc.

 Are there any special initiatives taken by the company to engage with the disadvantaged, vulnerable and marginalized stakeholders. If so, provide details thereof, in about 50 words or so.

IRCON has always been sensitive to the needs of disadvantaged, vulnerable and marginalized stakeholders. As per recruitment rules, the Company ensures reservation of posts for SC, ST, OBCs, ex-serviceman and physically disabled person in accordance with the instructions issued by the Government of India from time to time.

The Company has adopted CSR policy which also aims to development of disadvantaged and marginalized section of society. The intiatives taken in this front are providing solar lights in rural areas, imparting skill development training, employment of rural women through Self Help Groups (SHGs) and provision of sanitary napkins disposal machines, imparting employment oriented training and skill development program for unemployed youth/SC/ST/OBC women and Economically Weaker Sections (EWS) of society etc.

The Company is procuring the goods and services as per Public Procurement Policy, 2012 from MSE and it also conducts Vendor Development Programme including local vendors to bring more awareness among MSE and to increase their participation.

Further, the Company has Policy for Prevention, Prohibition and Redressal of Sexual Harassment at work place for providing congenial and safe working atmosphere to women employees.

### Principle 5: Businesses should respect and promote human rights

 Does the policy of the company on human rights cover only the company or extend to the Group/Joint Ventures/Suppliers/Contractors/NGOs/Others?

IRCON HR Policies are aligned to the standard practice on business and human rights and are mandated for all employees posted at various stations, projects, offices, JVs and Subsidiaries of the Company. Human Rights provisions are also built in our bidding documents for contracts / works invited on competitive bidding basis covering our suppliers and contractors.

2. How many stakeholder complaints have been received in the past financial year and what percent was satisfactorily resolved by the management?

No complaint were received regarding violation of human rights during the year 2018-19.

Principle 6: Business should respect, protect, and make efforts to restore the environment

 Does the policy related to Principle 6 cover only the company or extends to the Group /Joint Ventures/Suppliers/Contractors/NGOs/others.

The Company has a CSR & Sustainability Policy to act in

socially, economically and environmentally sustainable manner at all times and Environmental Manual which includes Safety, Health and Environmental policy (SHE policy) to achieve safety of personnel, works and assets in all areas of activities. It aims to maintain a healthy and hygienic atmosphere.

Company has also established Environment Management System in all areas of activities in conformity with applicable laws, and ensure a safe and healthy working environment by prevention of pollution and conservation of natural resources. In view of the same, the Company has been accredited to ISO 14001-2015 in March 2017.

The Environmental policy of IRCON encompasses the Company, its subsidiaries in general and relative aspects pertaining to Vendors/Suppliers/Contractors through contract conditions.

 Does the company have strategies/ initiatives to address global environmental issues such as climate change, global warming, etc? Y/N. If yes, please give hyperlink for webpage etc.

IRCON as a responsible corporate is committed to protect environment by preventing pollution and conserving natural resources. The Company implements Environmental Management System at its sites and offices. With global energy demand outgrowing production, there is an immediate need for adopting sustainable practices for energy efficiency, reduce impact of climate change, preserve quality of human life and meet government intiatives.

IRCON is providing the features similiar to the 'Green Buildings Constructions' at Corporate Office and its project offices, thereby reducing the environmental impacts on water, materials, waste, energy and carbon emission while assuring the quality of life and comfort to the community.

Further, environmental friendly equipment such as solar panels have been installed and are being installed at various offices / projects. Waste water is recycled at Corporate Office through Sewage Treatment Plant (STP), and the same is used for horticulture work. STPs are also being constructed at Noida, Gurgaon, and MFC buildings. LED lights, sensor lights and sensor taps are being used in Corporate Office to conserve electricity and water. Various environment friendly steps like use of fly ash brick instead of clay brick, rain water harvesting arrangements, sensor controlled Chromium Plate (CP) fittings, use of latest version of facade glass (glass in building) to make the building sustainable etc. are being taken up across various offices / projects of the Company. Monitoring of water usage and waste water, ambient air quality and noise quality is also being carried out at various construction sites. The Company is emphasizing on providing clean environment by initiating indoor air quality monitoring in the Corporate Office building. Tree plantation is also undertaken by corporate office and project offices.

Does the company identify and assess potential environmental risks? Y/N

Yes, Company has a framework for "Impact on Environment due to construction work" which provides for assessment of environmental aspect for construction activities at its sites and project offices. The assessment of positive and negative impact that the project may have on environment consisting of natural, social and economic aspects. It identifies significant impact of construction activities on environment. Thereafter, control measures are adopted by the company to minimize the effect of any



significant impact on the environment.

Further, the Company ensures all mandatory clearances including environment clearance from the Ministry of Environment, Forest and Climate Change before commencement of any construction at project sites.

4. Does the company have any project related to Clean Development Mechanism? If so, provide details thereof, in about 50 words or so. Also, if Yes, whether any environmental compliance report is filed?

IRCON functions in line with the guidelines related to Clean Development Mechanism. The Company as a whole is maintaining the ISO Certification for Environment Management System since 2011. At present, IRCON holds an ISO 14001-2015 Certificate. PUCC is made mandatory for all our plants and machinery with Internal Combustion Engine. In offices, either solar power or battery back up is used to run the offices in case of power failures intstead of DG power.

Further, Company as a responsible entity has been diligently contributing to the National movements through contribution towards Swachh Bharat Kosh ,Clean Ganga Fund for growth of the nation and purchase of Railway track cleaning machine for cleaniness as a part of CSR activities.

 Has the company undertaken any other initiatives on clean technology, energy efficiency, renewable energy, etc. Y/N. If yes, please give hyperlink for web page etc.

IRCON is an ISO certificated organisation for QMS, EMS & OHSAS since 1994, 2011 & 2012 respectively. The Company is taking the intiatives towards the clean environment by use of solar energy, installation of sewage treatment plants, use of LED lights, use of sensor fitted lights in building corridors at corporate office/project office.

6. Are the Emissions/Waste generated by the company within the permissible limits given by CPCB/SPCB for the financial year being reported?

All legal parameters including emission norms and waste are being adhered by the company.

 Number of show cause/ legal notices received from CPCB/SPCB which are pending (i.e. not resolved to satisfaction) as on end of Financial Year.

NII.

Principle 7: Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner

 Is your company a member of any trade and chamber or association? If Yes, Name only those major ones that your business deals with:

Yes, the company has association with a number of trade chamber and associations such as Standing Conference of Public Enterprise (SCOPE), Federation of Indian Chambers of Commerce and Industry (FICCI), Confederation of Indian Industry (CII), Engineering Export Promotion Council (EEPC), Indian Road Congress (IRC), Project Export Promotion Council of India (PEPC), Federation of Indian Export Organisation (FIEO), PHD Chamber of Commerce and Industry (PHDCCI), National Real Estate Development Council (NAREDCO), Institute of P.Way Engineers India (IPWAYEI), Asian (Urban) Institute of Transport Development (AITD), India Habitat Center (IHC).

2. Have you advocated/lobbied through above

associations for the advancement or improvement of public good? Yes/No; if yes specify the broad areas (drop box: Governance and Administration, Economic Reforms, Inclusive Development Policies, Energy security, Water, Food Security, Sustainable Business Principles, Others)

Company's interests are represented via inputs to government queries, knowledge sharing, response to surveys, feedback on industry needs, formation of government policies like GST, Company Law, Industrial policy, Procurement Policy etc. Company also interacts with government bodies like Ministry of Railways, DPE, NITI Aayog and participates in various policy formulation like Road map for development of CPSEs, Make in India, Start-up India etc. The Company provides its unbiased opinion in a responsible manner at relevant forum for the development of infrastructure in the country and in general, towards sustainable development and corporate social responsibility for the improvement of public good.

### Principle 8: Businesses should support inclusive growth and equitable development

 Does the company have specified programmes/ initiatives/projects in pursuit of the policy related to Principle 8? If yes details thereof.

The Company's affirmative policies which are in compliance with Government of India guidelines promote diversity, equity and recognize people on their merits and skill sets irrespective of their race, caste, religion, colour, ancestry, marital status, gender, age and nationality.

Further, Company also has a well structured CSR & Sustainiabiolity Policy. In view of the same the Company has various social development projects which are aimed at promoting healthcare, providing sanitation, and creating livelihood for the people especially those belonging to the disadvantaged sections of the society. The details of the projects under CSR Policy and indicative allocation of the CSR Budget has been given in 3 categories towards National Development agenda:

- Category (i) 33% of the CSR Budget covering intiatives for Swachh Bharat or activities from Ministry of Railways relating to such contributions
- Category (ii) 30% of the CSR Budget covering intiatives for Clean Ganga, Railways, Highways, Environment sustainability, water & sanitation
- Category (iii) 37% of the CSR Budget covering intiatives for development projects on women, youth, children, education, skill development, health, war martyrs etc

The list of projects under the above mentioned categories are enclosed in the CSR & sustainability Report annexed to Directors Report

The Company has limited choice as regards the location of its projects, being the contractor for execution of the projects of Government and other agencies. However, the Company strives for equitable development in procuring the projects as per its policy for MSEs.

2. Are the programmes/projects undertaken through inhouse team/own foundation/external NGO/ government structures/any other organization?

There is a separate CSR Department for implementing CSR Policy of the company and where the Company does not have an in-house expertise, the services from the specialised agencies viz. NGOs, Institutes/Academic



Organisation, Government, Semi-government, autonomous organisations, Contracted agencies for construction work, Professional consultancy organisations, Registered trust or society, Subsidiary Companies of IRCON etc. are being taken.

As per DPE Guidelines, CPSEs cannot implement the projects through their employees/staff.

3. Have you done any impact assessment of your initiative?

IRCON conducts a third party assessment every year for its completed CSR Intiatives.

 What is your company's direct contribution to community development projects- Amount in INR and the details of the projects undertaken.

The details of contribution towards community development projects under CSR policy has been placed in the "CSR and Sustainability Report" annexed to the Directors' Report.

 Have you taken steps to ensure that this community development initiative is successfully adopted by the community? Please explain in 50 words, or so.

IRCON before undertaking any CSR activity follows steps for confirming the sustainability and impact on its beneficiaries and society at large. This involves verification of the reliability and clean track record of the implementing agencies, project reach and objective in line with CSR Policy & requirement from Local administration of the project location, field verification & compliance check, sustainability factor etc.

Apart from above, the CSR department and project offices have in-house monitoring mechanism to ensure community engagement and adoption of its CSR projects which includes:

Monitoring Mechanism: Project level committees for CSR on each project have been established for monitoring the projects in areas adjoining the project areas. The periodical progress reports, field visit report, physical progress report, community interaction report, feedback reports from local administration & community etc. of each CSR project are sent to the Nodal officer, who in turn compile the reports and put up the progress report to the CSR Committee/BoD for review.

Evaluation by Independent Agency: Upon completion of the CSR projects, evaluations are conducted by an independent external agency for assessing the impact and success of the implementation.

**Reporting:** To create awareness among stakeholder, detailed status about the CSR Policy, CSR activities and regular updates are being placed on IRCON's website. From time to time, implementation of the major activities is reported in media. In addition, separate section about CSR is included in the Annual Report.

Principle 9: Businesses should engage with and provide value to their customers and consumers in a responsible manner

 What percentage of customer complaints/consumer cases are pending as on the end of financial year

Out of total business of IRCON, 97.69 % are contributed from Railways & Highways. Most of projects / works of IRCON in the domestic region are awarded by Ministry of Railways, National Highway Authority of India and other government authorities

Regular meetings with the vendors / suppliers are being carried out at the Project Sites / offices for speedy resolutions of their grievances / issues faced by them in execution of the Project.

 Does the company display product information on the product label, over and above what is mandated as per local laws? Yes/No/N.A. /Remarks(additional information)

Not applicable.

3. Is there any case filed by any stakeholder against the company regarding unfair trade practices, irresponsible advertising and/or anti-competitive behaviour during the last five years and pending as on end of financial year. If so, provide details thereof, in about 50 words or so.

No.

4. Did your company carry out any consumer survey/ consumer satisfaction trends?

Most of projects / works of IRCON in the domestic region are awarded by Ministry of Railways, National Highway Authority of India and other government authorities; hence, we are not directly linked to the individual customers.

The Company is pro-active on its part in dealing with its clients. During the course of execution of the project, regular and structured meetings, progress review meetings are often held to take stock of problems and difficulties for immediate remedy or to avoid recurrence thereafter. Any shortcoming /defect during construction is rectified and attended promptly. This approach has lead to customers/client satisfaction, which is often reflected in the form of repeat orders.

During the year, the Company has not received any unsatisfactory report from any client/consumer.

For and on behalf of the Board of Directors

Sd/-

(S.K. Chaudhary)

Chairman & Managing Director (DIN: 00515672)

Place: New Delhi
Date: 22 nd July 2019



Appendix - G

### FORM NO. MGT 9 EXTRACT OF ANNUAL RETURN

[As on 31.03.2019]

[Pursuant to Section 92 (3) of the Companies Act, 2013, and Rule 12(1) of the Companies (Management and Administration) Rules, 2014]

### I. REGISTRATION AND OTHER DETAILS

1	Corporate Identity Number (CIN)	L45203DL1976GOI008171
2	Registration Date	28th April 1976
3	Name of the Company	Ircon International Limited
4a)	Category of the Company	Public Company
4b)	Sub-category of the Company	Government Company, Limited by Shares, and Company having share capital.
5	Address of the Registered office & contact details	Plot No. C-4, District Centre, Saket,  New Delhi - 110017  Ph. No.: 011-26530456  Fax No. : 011-26522000  Email id: cosecy@ircon.org
6	Whether Listed Company (Yes/ No)	Yes (w.e.f. 28th September 2018)
7	Name, Address & contact details of the Registrar & Transfer Agent, if any.	"Karvy Fintech Private Limited Corporate Registry, Karvy Selenium Tower B, Plot 31-32, Financial District, Nanakramguda, Serilingampally Mandal, Hyderabad 500 032, Telangana, India Telephone: +91 40 6716 2222 Email: einward.ris@karvy.com"

### II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities contributing 10% or more of the total turnover of the company are:

Sl. No.	Name and Description of Main Products / Services	NIC Code of the Product/service	% to total turnover of the Company
1	Railways	4210	85.12%
2	Highways	4210	12.57%



### III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

[No. of Companies for which information is being filled - 12 Companies]

S1. No.	Name and Address of the Company	CIN/ GLN	Holding/ subsidiary/ Associate	% of shares held	Applicable section
1	Ircon Infrastructure & Services Limited Plot No. C-4, District Centre, Saket, New Delhi -110017.	U45400DL2009GOI194792	Wholly owned subsidiary	100%	2(87)
2	Ircon PB Tollway Limited C-4, District Centre, Saket, New Delhi -110017	U45400DL2014GOI272220	Wholly owned subsidiary	100%	2(87)
3	Ircon Shivpuri Guna Tollway Limited C-4, District Centre, Saket, New Delhi -110017	U45400DL2015GOI280017	Wholly owned subsidiary	100%	2(87)
4	Ircon Davanagere Haveri Highway Limited C-4, District Centre, Saket, New Delhi -110017	U45500DL2017GOI317401	Wholly owned subsidiary	100%	2(87)
5	Ircon Vadodara Kim Expressway Limited C-4, District Centre, Saket, New Delhi -110017	U74999DL2018GOI334028	Wholly owned subsidiary	100%	2(87)
6	Indian Railway Stations Development Corporation Limited 4th Floor, Palika Bhawan, Sector-XIII, R. K. Puram, New Delhi- 110066.	U45204DL2012GOI234292	Associate	50%	2(6)
7	Ircon-Soma Tollway Private Limited C-4, District Centre, Saket, New Delhi-110017.	U74999DL2005PTC135055	Associate	50%	2(6)
8	Chhattisgarh East Railway Limited Mahadev Ghat Road, Raipura Chowk, Raipur-492013, Chhattisgarh.	U45203CT2013GOI000729	Associate	26%	2(6)
9	Chhattisgarh East-West Railway Limited Mahadev Ghat Road, Raipura Chowk, Raipur-492013, Chhattisgarh.	U45203CT2013GOI000768	Associate	26%	2(6)
10	Mahanadi Coal Railway Limited Corporate Office, MCL HQ, MDF Room, Jagriti Vihar, Burla, Sambalpur - 768020 (Odisha)	U60100OR2015GOI019349	Associate	26%	2(6)
11	Jharkhand Central Railway Limited CCL, Darbhannga House, Ranchi – 834029 (Jharkhand)	U45201JH2015GOI003139	Associate	26%	2(6)
12	Bastar Railway Private Limited Global Exploration Centre, NMDC Green Valley City, Housing Board Colony, Borlyakala Raipur, Chhattisgarh - 492201	U74900CT2016PTC007251	Associate	26%	2(6)



IV.(A) SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity) Category-wise Shareholding

CATEG	CATEGORY OF	4	NO. OF SHARES HELD AT THE	ES HELD AT	THE	NO. OF	NO. OF SHARES HELD AT THE END	LD AT THE E	ND	% CHANGE
ORY	SHAREHOLDER	BEGIN	BEGINNING OF THE YEAR i.e. 01.04.2018	YEAR i.e. 0	1.04.2018	OF T	OF THE YEAR i.e. 31.03.2019	. 31.03.2019		DURING
CODE		DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES	DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES	THE YEAR
(I)	(II)	(III)	(IV)	(V)	(IVI)	(VII)	(VIII)	(IX)	(x)	(XI)
(A)	PROMOTER AND PROMOTER GROUP									
(1)	INDIAN									
(a)	Individual /HUF	0	0	0	00.00	0	0	0	0.00	00.00
(p)	Central Government/State Government(s)	93763574	20000	93783574	99.72	83878417	0	83878417	89.18	-10.53
(c)	Bodies Corporate	0	0	0	0.00	0	0	0	0.00	00.00
(p)	Financial Institutions / Banks	0	0	0	00.00	0	0	0	00.00	00.00
(e)	Others	0	0	0	0.00	0	0	0	0.00	00.00
	Sub-Total A(1):	93763574	20000	93783574	99.72	83878417	0	83878417	89.18	-10.53
(2)	FOREIGN									
(a)	Individuals (NRIs/Foreign Individuals)	0	0	0	0.00	0	0	0	00.0	00:00
(p)	Bodies Corporate	0	0	0	00.00	0	0	0	00.00	00:00
(c)	Institutions	0	0	0	00.00	0	0	0	00.00	00.00
(p)	Qualified Foreign Investor	0	0	0	00.00	0	0	0	00.00	00.00
(e)	Others	0	0	0	00.00	0	0	0	00.00	00.00
	Sub-Total A(2):	0	0	0	00.00	0	0	0	0.00	00.00
	Total A=A(1)+A(2)	93763574	20000	93783574	99.72	83878417	0	83878417	89.18	-10.53
(B)	PUBLIC SHAREHOLDING									
(1)	INSTITUTIONS									
(a)	Mutual Funds /UTI	0	0	0	0.00	4444837	0	4444837	4.73	4.73
(p)	Financial Institutions /Banks	24000	0	24000	0.03	208203	0	208203	0.22	0.20
(c)	Central Government / State Government(s)	0	0	0	0.00	0	0	0	0.00	00:00
(p)	Venture Capital Funds	0	0	0	00.00	0	0	0	00.00	00.00
(e)	Insurance Companies	0	0	0	00.00	0	0	0	00.00	00.00
(f)	Foreign Institutional Investors	0	0	0	0.00	267725	0	267725	0.28	0.28
(g)	Foreign Venture Capital Investors	0	0	0	0.00	0	0	0	0.00	0.00
(h)	Qualified Foreign Investor	0	0	0	00.00	0	0	0	0.00	00.00
(i)	Others	0	0	0	0.00	0	0	0	0.00	00.00
	Sub-Total B(1):	24000	0	24000	0.03	4920765	0	4920765	5.23	5.20



CATEG- ORY	CATEGORY OF SHAREHOLDER	N BEGIN	NO. OF SHARES HELD AT THE BEGINNING OF THE YEAR i.e. 01.04.2018	OF SHARES HELD AT THE IG OF THE YEAR i.e. 01.04	THE 1.04.2018	NO. OF T	SHARES HEI HE YEAR i.e	NO. OF SHARES HELD AT THE END OF THE YEAR i.e. 31.03.2019	ND	% CHANGE DURING
CODE		DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES	DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES	THE YEAR
(I)	(II)	(III)	(IV)	(V)	(VI)	(VII)	(VIII)	(IX)	(X)	(XI)
(2)	NON-INSTITUTIONS									
(a)	Bodies Corporate	244000	0	244000	0.25	1060315	0	1060315	1.13	0.88
(p)	Individuals									
	(i) Individuals holding nominal share capital upto Rs.1 lakh	0	0	0	0.00	3637116	17	3637133	3.87	3.87
	(ii) Individuals holding nominal share capital in excess of Rs.1 lakh	0	0	0	0.00	406676	0	406676	0.43	0.43
(c)	Others									
	CLEARING MEMBERS	0	0	0	00.00	36479	0	36479	0.04	0.04
	NBFC	0	0	0	0.00	175	0	175	0.00	0.00
	NON RESIDENT INDIANS	0	0	0	0.00	75866	0	75866	0.08	0.08
	NRI NON-REPATRIATION	0	0	0	00.00	29121	0	29121	0.03	0.03
	TRUSTS	0	0	0	0.00	6627	0	6627	0.01	0.01
(p)	Qualified Foreign Investor	0	0	0	0.00	0	0	0	0.00	0.00
	Sub-Total B(2):	244000	0	244000	0.25	5252375	17	5252392	5.58	5.33
	Total B=B(1)+B(2) :	268000	0	268000	0.28	10173140	17	10173157	10.82	10.53
	Total (A+B) :	94031574	20000	94051574	100.00	94051557	17	94051574	100.00	00.00
(C)	Shares held by custodians, against which Depository Receipts have been issued									
(1)	Promoter and Promoter Group	0	0	0	00.00	0	0	0	00.00	00.00
(2)	Public	0	0	0	00.00	0	0	0	00.00	00.00
	GRAND TOTAL (A+B+C):	94031574	20000	94051574	100.00	94051557	17	94051574	100.00	

Note:

1 During the year, the President of India divested 10.53% of its stake in the Company through offer for sale to the public. The Company got lised on 28.09.2018 on BSE and NSE.



### (B) SHAREHOLDING OF PROMOTER:

Sh	S. No. Shareholder's Name	Shareholdi	ling at the beginning of the year	g of the year	Sharehold	Shareholding at the end of the year	the year	% change in
		No. of shares	% of total shares of the Company	% of shares pledged/ encumbered to total shares	No. of shares	% of total shares of the Company	% of shares pledged/ encumbered to total shares	shareholding during the year (in %)
The Presic nominees	The President of India and his nominees	9,37,83,574	99.72	NIL	8,38,78,417	89.18	NIL	-10.53

# (C) CHANGE IN PROMOTER'S SHAREHOLDING (please specify, if there is no change):

S. No.		For each of the Top 10 Shareholder	Shareholding	olding	Cumulative Shareholding during the year	lding during the year
			No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1	President of India					
	At the beginning of	At the beginning of the year (01-04-2018)	9,37,83,574	99.72	9,37,83,574	99.72
	Date wise Increase/reasons for increase	Date wise Increase/ (Decrease) in Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity	during the year specifying the transfer/bonus/sweat equity etc)			
	Date	Reason				
	07-09-2018	Disinvestment through offer for sale to public	-99,05,157	-10.53	8,38,78,417	89.18
	At the end of the year (31-03-2019)	ar (31-03-2019)	8,38,78,417	89.18		



SHAREHOLDING PATTERN OF TOP 10 SHAREHOLDERS\* (other than Directors, Promoters and Holders of GDRs and ADRs)

	ror each of the 10p 1	For each of the Top 10 Shareholders*	Sharei	Shareholding	Cumulative Shareho	Cumulative Shareholding during the year
			No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1	PRINCIPAL TRUSTEE (	PRINCIPAL TRUSTEE COMPANY PVT LTD A/C PRINC	PRINCIPAL MUTUAL FUND			
	At the beginning of the year (01-04-2018)	7ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in Sharehold during the year specifying the reasons for inc (decrease) (e.g. allotment/ transfer/ bonus/sweat equity etc)	Date wise Increase/ (Decrease) in Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	28-09-2018	Purchase	184987	0.20	184987	0.20
	05-10-2018	Purchase	892000	0.95	1076987	1.15
	12-10-2018	Purchase	122000	0.13	1198987	1.27
	12-10-2018	Sale	-220627	-0.23	978360	1.04
	19-10-2018	Purchase	35000	0.04	1013360	1.08
	16-11-2018	Purchase	215000	0.23	1228360	1.31
	23-11-2018	Purchase	30000	0.03	1258360	1.34
	30-11-2018	Purchase	33000	0.04	1291360	1.37
	28-12-2018	Purchase	3000	0.00	1294360	1.38
	11-01-2019	Purchase	3000	0.00	1297360	1.38
	18-01-2019	Purchase	0006	0.01	1306360	1.39
	25-01-2019	Purchase	15000	0.02	1321360	1.40
	01-02-2019	Purchase	12000	0.01	1333360	1.42
	08-03-2019	Sale	-21000	-0.02	1312360	1.40
	29-03-2019	Sale	-3755	0.00	1308605	1.39
	At the end of the year (31-03-2019)	(1-03-2019)	1308605	1.39		
7	IIFL SPECIAL OPPORTUNITIES FUND	UNITIES FUND				
	At the beginning of the year (01-04-2018)	year (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotme transfer/ bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	28-09-2018	Purchase	541051	0.58	541051	0.58
	At the end of the year (31-03-2019)	(1-03-2019)	541051	0.58		

<u>a</u>



S. No.	For each of the Top 10 Shareholders*	Shareholders*	Shareh	Shareholding	Cumulative Shareho	Cumulative Shareholding during the year
			No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
က	IIFL SPECIAL OPPORT	IIFL SPECIAL OPPORTUNITIES FUND - SERIES 4				
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the re for increase/ (decrease) (e.g. allotment/ tran bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	28-09-2018	Purchase	476335	0.51	476335	0.51
	At the end of the year (31-03-2019)	1-03-2019)	476335	0.51		
4	IIFL SPECIAL OPPORT	IIFL SPECIAL OPPORTUNITIES FUND - SERIES 2				
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the re for increase/ (decrease) (e.g. allotment/ tran bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	28-09-2018	Purchase	401317	0.43	401317	0.43
	"At the end of the year (31-03-2019)"	1-03-2019)"	401317	0.43		
ល	IIFL SPECIAL OPPORTU	IIFL SPECIAL OPPORTUNITIES FUND - SERIES 5				
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the refor increase/ (decrease) (e.g. allotment/ tranhouns/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ hours/ sweat equity etc)				
	Date	Pirchage / Sale				
	28-09-2018	Purchase	390692	0.42	390692	0.42
	At the end of the year (31-03-2019)	-03-2019)	390692	0.42		
9	IIFL SPECIAL OPPORTU	IIFL SPECIAL OPPORTUNITIES FUND - SERIES 7				
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the re for increase/ (decrease) (e.g. allotment/ tran- bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	28-09-2018	Purchase	380440	0.40	380440	0.40
	At the end of the year (31-03-2019)	03-2019)	380440	0.40		



S. No.	For each of the Top 10 Shareholders*	10 Shareholders*	Shareholding	olding	Cumulative Shareho	Cumulative Shareholding during the year
			No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
7	UNION MULTI CAP FUND	ND				
	At the beginning of the year (01-04-2018)	year (01-04-2018)	0	0		
	Date wise Increase/ (Dec Shareholding during the y for increase/ (decrease) ( bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	30-11-2018	Purchase	113948	0.12	113948	0.12
	07-12-2018	Purchase	135757	0.14	249705	0.27
	14-12-2018	Purchase	40374	0.04	290079	0.31
	21-12-2018	Purchase	11182	0.01	301261	0.32
	04-01-2019	Sale	-36532	-0.04	264729.00	0.28
	08-02-2019	Purchase	5357	0.01	270086.00	0.29
	15-02-2019	Purchase	12203	0.01	282289.00	0:30
	22-02-2019	Purchase	15800	0.02	298089.00	0.32
	01-03-2019	Purchase	15158	0.02	313247.00	0.33
	At the end of the year (31-03-2019)	31-03-2019)	313247.00	0.33		
œ	NOMURA SINGAPORE LIMITED	LIMITED				
	At the beginning of the year (01-04-2018)	year (01-04-2018)	0	0		
	Date wise Increase/ (Dec Shareholding during the y for increase/ (decrease) ( bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	28-09-2018	Purchase	758241	0.81	758241	0.81
	05-10-2018	Sale	-63388	-0.07	694853	0.74
	12-10-2018	Sale	-16647	-0.02	678206	0.72
	19-10-2018	Purchase	0006	0.01	687206	0.73
	26-10-2018	Purchase	2000	0.01	692206	0.74
	09-11-2018	Purchase	12000	0.01	704206	0.75
	16-11-2018	Sale	-296009	-0.31	408197	0.43
	23-11-2018	Sale	-5608	-0.01	402589	0.43
	30-11-2018	Sale	-64964	-0.07	337625	0.36
	21-12-2018	Sale	-50000	-0.05	287625	0.31
	18-01-2019	Purchase	-3923	0.00	283702	0:30
	08-03-2019	Sale	-30000	-0.03	253702	0.27
	At the end of the year (31-03-2019)	31-03-2019)	253702	0.27		



S. No.	S. No. For each of the Top 10 Shareholders*	Shareholders*	Shareholding	olding	Cumulative Shareho	Cumulative Shareholding during the year
			No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
0	INDIAN RAILWAY FINA	INDIAN RAILWAY FINANCE CORPORATION LIMITED				
	At the beginning of the year (01-04-2018)	rear (01-04-2018)	244000	0.25	244000	0.25
	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the re for increase/ (decrease) (e.g. allotment/ tran bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	NA	NA				
	At the end of the year (31-03-2019)	1-03-2019)	244000	0.25		
10	HDFC TRUSTEE COMP	HDFC TRUSTEE COMPANY LIMITED - HDFC INFRASTRUCTURE	STRUCTURE			
	At the beginning of the year (01-04-2018)	7ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the refor increase/ (decrease) (e.g. allotment/ tranbonus/ sweat equity etc)	Date wise Increase/ (Decrease) in Promoters Shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	Date	Purchase / Sale				
	12/10/2018	Purchase	200000	0.21	200000	0.21
	19/10/2018	Purchase	36000	0.04	236000	0.25
	At the end of the year (31-03-2019)	1-03-2019)	236000	0.25		

Note: For above report, status of shareholding is ascertained on weekly basis.



E) Shareholding of Directors and Key Managerial Personnel (KMP):

S. No.	Shareholding of Directors and Key	ctors and Key	Shareholding at the l	Shareholding at the beginning of the year	Cumulative Shareho	Cumulative Shareholding during the year
	Managerial Personnel	·	No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1	Shri Sunil Kumar Chau	Shri Sunil Kumar Chaudhary (Chairman and Managi	anaging Director)			
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in sharehol during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ trans bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)				
	At the end of the year (31-03-2019)	1-03-2019)	0	0		
77	Shri Deepak Sabhlok (Director Projects)	Director Projects)				
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in sharehol during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transbonus/ sweat equity etc)	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)				
	At the end of the year (31-03-2019)	1-03-2019)	0	0		
က	Shri Mukesh Kumar Si	Shri Mukesh Kumar Singh (Director Finance and CFO)	۲٥)			
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)				
	Date	Reason				
	28/09/2018	Purchase	170	0.00018	170	0.00018
	At the end of the year (31-03-2019)	1-03-2019)	170	0.00018		
4	Shri Yogesh Kumar Mis	Shri Yogesh Kumar Misra (Director Works) w.e.f. 28.12.2018	3.12.2018)			
	At the beginning of the year (01-04-2018)	ear (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in sharehol during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ trans bonus/ sweat equity etc)	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)				
	Date	Reason				
	26/09/2018	Purchase through offer for sale	1110	0.00118	1110	0.00118
	At the end of the year (31-03-2019)	1-03-2019)	1110	0.00118		



S. No.	Shareholding of Directors and Key	Shareholding at the beginning of the year	eginning of the year	Cumulative Shareho	Cumulative Shareholding during the year
	Managerial Personnel	No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
ro	Shri Rajiv Chaudhry (Government Nominee Director)				
	At the beginning of the year (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	upto 20-09-2018*	0	0		
9	Shri S. C. Jain (Government Nominee Director)				
	At the beginning of the year (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	At the end of the year (31-03-2019)	0	0		
7	Shri Ved Pal (Government Nominee Director)				
	At the beginning of the year (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	upto 30-09-2019**	0	0		
<b>∞</b>	Shri Piyush Agarwal (Government Nominee Director)				
	At the beginning of the year (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	At the end of the year (31-03-2019)	0	0		
6	Shri Sanjay Kumar Singh (Independent Director)				
	At the beginning of the year (01-04-2018)	0	0		
	Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
	upto 02.07.2018***	0	0		



t Director)  2018)	S. No.	Shareholding of Directors and Key	Shareholding at the beginning of the year	eginning of the year	Cumulative Shareho	Cumulative Shareholding during the year
Shri Avineesh Matta (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) for allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Prof Vasudha Vasant Kamat (Independent Director)  At the end of the year (31-03-2019)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Dr. C. B. Venkataramana (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)		Manageriai Fersonnei	No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
At the beginning of the year (01-04-2018)  Date wise Increase/ [Decrease] in shareholding during the year specifying the reasons for increase/ [decrease] (Decrease) in shareholding during the year specifying the reasons for increase/ [decrease] (2-2019)  At the beginning of the year (31-03-2019)  Prof Vasudha Vasant Kamat (Independent Director)  At the beginning of the year (10-04-2018)  Date wise Increase/ [Decrease] in shareholding during the year specifying the reasons for increase (decrease) [e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the end of the year (31-03-2019)  Dr. C. B. Venkataramana (Independent Director)  At the beginning of the year (10-04-2018)  Date wise Increase/ [Decrease] in shareholding during the year specifying the reasons for increase/ (decrease) [e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase/ [Decrease] in shareholding during the year specifying the reasons for increase/ [decrease] [e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase/ [Decrease] in shareholding during the year specifying the reasons for increase/ [decrease] [e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase [Decrease] in shareholding during the year specifying the reasons for increase/ [decrease] [e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the beginning of the year (31-03-2019)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)  At the beginning of the year (31-03-2019)	10	Shri Avineesh Matta (Independent Director)				
Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (a. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (a.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  Dr. C. B. Venkataramana (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase/ (decrease) in shareholding during the year (31-03-2019)  At the beginning of the year (31-03-2019)  At the beginning of the year (31-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  At the end of the year (01-04-2018)  At the end of the year (01-04-2018)		At the beginning of the year (01-04-2018)	0	0		
At the end of the year (31-03-2019)  Prof Vasudha Vasant Kamat (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Dr. C. B. Venkataramana (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  At the beginning of the year (10-04-2018)  At the beginning of the year (10-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  Date wise Increase/ (decrease) in shareholding during the year specifying the reasons for increase/ (decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (31-03-2019)  At the end of the year (31-03-2019)  On Shri Ashok Kumar Ganju (Independent Director)  At the beginning of the year (31-03-2019)  On Shri Ashok Kumar Ganju (Independent Director)  At the beginning of the year (31-03-2019)  On Shri Ashok Kumar Ganju (Independent Director)		Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
Prof Vasudha Vasant Kamat (Independent Director)     At the beginning of the year (01-04-2018)   Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)     At the end of the year (31-03-2019)   Ob. C. B. Venkataramana (Independent Director)   O     Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)   At the end of the year (31-03-2019)   O     Shri Narinder Singh Raina (Independent Director)   At the beginning of the year (01-04-2018)   O     Shri Narinder Singh Raina (Independent Director)   At the beginning of the year (01-04-2018)   O     Shri Ashok Kumar Ganju (Independent Director)   At the end of the year (31-03-2019)   At the beginning of the year (01-04-2018)   O     Shri Ashok Kumar Ganju (Independent Director)   At the beginning of the year (01-04-2018)   O     Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)   O     Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)   At the beginning of the year (01-04-2018)   O     At the beginning of the year (01-04-2018)   O     At the beginning of the year (01-04-2018)   O     Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)   O     O     At the end of the year (01-04-2018)   O     O		At the end of the year (31-03-2019)	0	0		
At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/sweat equity etc)  At the end of the year (31-03-2019)  Dr. C. B. Venkataramana (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  At the beginning of the year (01-04-2018)  Date wise Increase/ (decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  On the wise Increase/ (Decrease) in shareholding during the year epecitying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (01-04-2019)  At the end of the year (01-04-2019)	11	Prof Vasudha Vasant Kamat (Independent Director)				
Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonnes/ sewat equity et.g.)  At the end of the year (31-03-2019)  Dr. C. B. Venkataramana (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the beginning of the year (31-03-2019)  Shri Narinder Singh Raina (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the end of the year (31-03-2019)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonns/ sweat equity etc)  At the beginning of the year (31-03-2019)  At the beginning of the year (01-04-2018)  Date wise Increase/ (decrease) (becrease) (becrease) (becrease) (becrease) (bonns/ sweat equity etc)  At the beginning of the year (31-03-2019)		At the beginning of the year (01-04-2018)	0	0		
At the end of the year (31-03-2019)  Dr. C. B. Venkataramana [Independent Director]  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  At the end of the year (01-04-2018)  At the beginning of the year (31-03-2019)  At the beginning of the year (31-03-2019)  At the beginning of the year (31-03-2019)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)		Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
Dr. C. B. Venkataramana (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Shri Narinder Singh Raina (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (31-03-2019)  At the beginning of the year (01-04-2018)  At the beginning of the year (10-04-2018)  At the beginning of the reasons for increase/ (decrease) in shareholding during the year specifying the reasons for increase/ (decrease) le.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)  At the end of the year specifying the reasons for increase/ (decrease) le.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)		At the end of the year (31-03-2019)	0	0		
At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Shri Narinder Singh Raina (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (31-03-2019)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  At the beginning of the year (10-04-2018)	12	Dr. C. B. Venkataramana (Independent Director)				
Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Shri Narinder Singh Raina (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the beginning of the year (01-04-2018)  At the beginning of the year (10-04-2018)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)		At the beginning of the year (01-04-2018)	0	0		
At the end of the year (31-03-2019)  Shri Narinder Singh Raina (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Shri Ashok Kumar Ganju (Independent Director)  At the beginning of the year (01-04-2018)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)		Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
Shri Narinder Singh Raina (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Shri Ashok Kumar Ganju (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)		At the end of the year (31-03-2019)	0	0		
At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)  At the end of the year (31-03-2019)  Shri Ashok Kumar Ganju (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)  At the end of the year (31-03-2019)	13	Shri Narinder Singh Raina (Independent Director)				
during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  At the beginning of the year (01-04-2018)  At the beginning of the reasons for increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)  At the end of the year (31-03-2019)		At the beginning of the year (01-04-2018)	0	0		
At the end of the year (31-03-2019)  Shri Ashok Kumar Ganju (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)  At the end of the year (31-03-2019)		Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/bonus/ sweat equity etc)				
Shri Ashok Kumar Ganju (Independent Director)  At the beginning of the year (01-04-2018)  Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)  At the end of the year (31-03-2019)		At the end of the year (31-03-2019)	0	0		
\$\frac{2018}{\text{shareholding}} 0 \$\text{shareholding}\$\$  \text{ssons for a transfer/} 0 \$\text{0}\$	14	Shri Ashok Kumar Ganju (Independent Director)				
shareholding stons for nt/ transfer/  0		At the beginning of the year (01-04-2018)	0	0		
0		Date wise Increase/ (Decrease) in shareholding during the year specifying the reasons for increase/ (decrease) (e.g. allotment/ transfer/ bonus/ sweat equity etc)				
		At the end of the year (31-03-2019)	0	0		

<sup>\*</sup> Shri Rajiv Chaudhry ceased to be Director w.e.f. 20th September 2018. \*\* Shri Ved Pal ceased to be Director w.e.f. 30th September 2018. \*\*\* Shri Sanjay Kumar Singh ceased to be Director w.e.f. 2nd July 2018.



INDEBTEDNESS
Indebtedness of the Company including interest outstanding/ accrued but not due for payment:

Secured Loans excluding deposits	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
i) Principal Amount	-	32,000,000,000	1	32,000,000,000
ii) Interest due but not paid	ı	-	-	•
iii) Interest accrued but not due	1	30,755,068	ı	30,755,068
Total (i + ii + iii)		32,030,755,068		32,030,755,068
Change in Indebtedness during the financial year				
- Addition	-	2,696,933,533	1	2,696,933,533
- Reduction	-	1,234,661,829	-	1,234,661,829
Net Change		1,462,271,704		1,462,271,704
Indebtedness at the end of the financial year				
i) Principal Amount	1	30,765,338,171	-	30,765,338,171
ii) Interest due but not paid	ı	•	ı	•
iii) Interest accrued but not due	ı	2,727,688,601	1	2,727,688,601
Total (i + ii + iii)		33,493,026,772		33,493,026,772



(In. Rs.)

## VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

Remuneration to Managing Director, Whole-time Directors, and / or Manager:

SI. No.	Particulars of Remuneration		Name	Name of Directors		Total
		S.K. Chaudhary Chairman & Managing Director	Deepak Sabhlok Director (Projects)	Yogesh Kumar Misra, Director (Works) (w.e.f. 28.12.2018)	M.K. Singh, Director (Finance)	Amount
1	Gross salary					
a)	Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	3,785,324	4,083,004	923,018	3,635,341	12,426,687
p)	Value of perquisites u/s 17(2) of the Income-tax Act, 1961	672,075	862,687	137,697	658,905	2,331,364
С)	Profits in lieu of salary under section 17(3) of the Income- tax Act, 1961	1				1
2	Stock option	1				ı
က	Sweat Equity	1				1
4	Commission	1				1
2	Others, please specify:					
	- Performance Linked Incentive	631,542	854,280	1	727,286	2,213,108
	- Retirement Benefits	583,259	921,366	143,718	833,093	2,481,436
	Total	5,672,200	6,721,337	1,204,433	5,854,625	19,452,595
	Total (A)					19,452,595
	Ceiling as per the Act - Not Applicable 1					



B.	Remuneration to other directors:							(₹ In)
SI. No.	Particulars of Remuneration			Naı	Name of Directors			<b>Total Amount</b>
	Independent Directors	Avineesh Matta	Vasudha Vasant Kamat	Sanjay Kumar Singh (upto 02.07.2018)	C.B. Venkataramana	Narinder Singh Raina	Ashok Kumar Ganju	
a)	Fee for attending board/ committee meetings	324,000	212,000	36,000	356,000	70,000	396,000	1,394,000
(q	Commission	1	1	1	1	ı	1	1
с)	Others (please specify)	ı	ı	1	1	1	1	1
	Total (B1)	324,000	212,000	36,000	356,000	70,000	396,000	1,394,000
4	Other Non-executive Directors	Rajiv Chaudhry (upto 20.09.2018)	Ved Pal (upto 30.09.2018)	S.C. (w.e.f. 24	S.C. Jain (w.e.f. 24.10.2018)	Piyush Agarwal (w.e.f.17.12.2018)	garwal 12.2018)	
a)	Fee for attending board/committee meetings							
(q	Commission							
c)	Others (please specify)			Nil				ı
	Total (B2)							
	Total [B= B1 + B2]							1,394,000
	Total Managerial Remuneration [A + B]							20,846,595
	Overall ceiling as per the Act -							



(₹ In)

Remuneration to Key Managerial Personnel other than MD/ Manager/ WTD

a) Gross salary  a) Salary as per provisions contair  b) Value of perquisites u/s 17(2) o  c) Profits in lieu of salary under se  2 Stock option  3 Sweat Equity  4 Commission  5 Others, please specify:  - Performance Linked Incentive  - Retirement Benefits			
		Company Secretary	
	Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	1,990,144	1,990,144
	Value of perquisites u/s 17(2) of the Income-tax Act, 1961	23,044	23,044
	Profits in lieu of salary under section 17(3) of the Income- tax Act, 1961	1	1
		1	1
		1	1
		1	-
- Performance Linked I - Retirement Benefits	7.3		
- Retirement Benefits	Incentive	1	
		269,826	269,826
Total (C)		2,283,014	2,283,014
Ceiling as per the Act - Not Applicable	ct - Not Applicable 1		

CMD, IRCON, is deemed to be CEO of the Company; and DF, IRCON, is declared as CFO of the Company and their remuneration is mentioned in SI. No. VI (A) above. Note: 1. Section 197 of the Companies Act, 2013, is exempted for government companies in terms of notification dated 5th June 2015 of the Ministry of Corporate Affairs.

VII. PENALTIES / PUNISHMENT / COMPOUNDING OF OFFENCES:

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m.

Appeal if any (give Details) (In. ₹.) NCLT / COURT] Authority [RD / Punishment/ Compounding Details of Penalty / fees imposed --- NIL ------ NIL ------ NIL ---**Brief Description** Section of the Companies Act OTHER OFFICERS IN DEFAULT Compounding Compounding Compounding DIRECTORS Punishment Punishment Punishment COMPANY Penalty Penalty Type Penalty

For and on behalf of the Board of Directors

Chairman & Managing Director (DIN: 00515672) (S.K. Chaudhary)

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Place: New Delhi Date: 22nd July 2019



<u> Appendix - H</u>

### FORM NO. AOC 2

Form for Disclosure of particulars of contracts / arrangements entered by the Company with related parties referred in section 188 (1) of the Companies Act, 2013, including certain arms-length transactions under third proviso thereto.

[Pursuant to Section 134 (3)(h) of the Companies Act, 2013, read with Rule 8(2) of the Companies (Accounts) Rules, 2014]

Details of contracts or arrangements or transactions not at arm's length basis : NIL
Details of material contracts or arrangements or transactions at arm's length basis : As follows

S1. No.	Name of the related party and nature of relationship	Nature of contracts / arrangements / transactions	Duration of contracts / arrangements / transactions	Salient terms of contracts / arrangements / transactions, including the value, if any	Date of approval by the BoD, if any	Amount received/ paid as advances by IRCON, if any (Rs. in crores)
1	Mahanadi Coal Railway Limited (MCRL) A Joint Venture Company	Work for preparation of feasibility report, Detailed Project Report, Design, and construction of identified project lines and Sidings.*	Date: Project Execution Agreement dated 19.04.2016.  Duration: Up to Commissioning of all identified project	IRCON would be paid a percentage of cost of project for FR & DPR and actual cost of work plus specified percentage of contract addition towards overheads and profit for construction.	Applicable	5.82
2	Jharkhand Central Railway Limited (JCRL) A Joint Venture Company	Work for preparation of feasibility report, Detailed Project Report, Design, and construction of identified project lines and Sidings.*	Date: Project Execution Agreement dated 28.03.2016.  Duration: Up to Commissioning of all identified project.	IRCON would be paid a percentage of cost of project for FR & DPR and actual cost of work plus specified percentage of contract addition towards overheads and profit for construction.	Applicable	1.19
3	Chattisgarh East Railway Limited (CERL)  A Joint Venture Company	Execution of East Corridor Rail Project in Chhattisgarh for CERL	Project Execution Agreement dated 18.01.2014. <b>Duration:</b> Till the Railway corridor becomes operational in line with the Concession Agreement.	The contract is in terms of the Concession Agreement signed by CERL with South Eastern Railways.  IRCON would be paid actual cost of work plus specified percentage of contract addition towards overheads and profit.		70.84
4	Chhattisgarh East- West Railway Limited (CEWRL)  A Joint Venture Company	Execution of East- West Corridor Rail Project in Chhattisgarh for CEWRL	Project Execution Agreement dated 05.04.2014. <b>Duration:</b> Till the Railway corridor becomes operational in line with the Concession Agreement.	The contract is in terms of the Concession Agreement signed by CEWRL with South Eastern Railways.  IRCON would be paid actual cost of work plus specified percentage of contract addition towards overheads and profit.		32.05



S1. No.	Name of the related party and nature of relationship	Nature of contracts / arrangements / transactions	Duration of contracts / arrangements / transactions	Salient terms of contracts / arrangements / transactions, including the value, if any	Date of approval by the BoD, if any	Amount received/ paid as advances by IRCON, if any (Rs. in crores)
5	Bastar Railway Private Limited (BRPL)  A Joint Venture Company	Work for preparation of feasibility report, Detailed Project Report, Design, and construction of identified project lines and Sidings.*	Date: Project Execution Agreement has been entered on 19.07.2017 Duration: Up to Commissioning of all identified project.	IRCON would be paid a percentage of cost of project for FR & DPR and actual cost of work plus specified percentage of contract addition towards overheads and profit for construction.	Applicable	NIL
6	Indian Railway Stations Development Corporation Limited (IRSDC) A Joint Venture Company	Sub-Leasing of office premises at Palika Bhawan, Sector- XIII, R.K. Puram, New Delhi – 110066.	Date: Lease Agreement dated 22.11.2017. Duration: 11 months from 01.12.2017 to 31.10.2018  Date: Lease Agreement dated 29.10.2018. Duration: 11 months from 01.11.2018 to 30.09.2019	Lease Rent @ 5576.69 sq. ft X Rs.121.69 per sq ft chargeable on monthly basis Rs.6,78,632/-including GST as applicable.  Lease Rent @ 6192.99 sq. ft X Rs.135.28 per sq ft chargeable on monthly basis Rs.8,37,788/-including GST as applicable.	Applicable	NIL
7	Ircon-Soma Tollway Private Limited (ISTPL)  A Joint Venture Company	Leasing of office premises at C-4, District Centre, Saket, New Delhi – 110017.	Date: Lease Agreement dated 17.08.2017. Duration: 2 years from 01.04.2017.	Lease Rent @ 95.41 sq. ft X Rs.270 per sq ft chargeable on monthly basis Rs.25760.70/-considering charges for leased premises inside corporate office and increment of 10% on renewal.		NIL
			Date: Lease Agreement dated 30.04.2019 (renewal). Duration: 2 years from 01.04.2019.	Lease Rent @ 95.41 sq. ft X Rs.297 per sq ft chargeable on monthly basis Rs.28,336.72/-plus GST considering charges for leased premises inside corporate office and increment of 10% on renewal.		
8	Ircon Infrastructure & Services Limited (IrconISL) A wholly owned subsidiary Company	a) Ircon ISL to provide manpower for Ircon's project in Malaysia	Agreement dated 1.04.2013 <b>Duration:</b> 2 years from the date of signing. [unless terminated by either party with prior 30 days written notice, this agreement will remain valid for 2 years. Unless either party so notifies the other of the termination of this agreement, it shall be renewed every 2 years]	The rates for provision of various categories of manpower stipulated in the Agreement are comparable with those charged by manpower supply agencies for international projects for similar type of manpower.	Applicable	NIL



S1. No.	Name of the related party and nature of relationship*	Nature of contracts / arrangements / transactions	Duration of contracts / arrangements / transactions	Salient terms of contracts / arrangements / transactions, including the value, if any	Date of approval by the BoD, if any	Amount received/ paid as advances by IRCON, if any (Rs. in crores)
		b) Leasing of office premises at C-4, District Centre, Saket, New Delhi – 110017.	Date: Lease Agreement dated 17.08.2017.  Duration: 2 years from 01.04.2017	Lease Rent @ 497.18 sq. ft X Rs.270 per sq ft chargeable on monthly basis Rs.1,34,238.60/-considering charges for leased premises inside corporate office and increment of 10% on renewal.	Not Applicable	NIL
			Date: Lease Agreement dated 30.04.2019 (renewal). Duration: 2 years from 01.04.2019.	Lease Rent @ 497.18 sq. ft X Rs.297 per sq ft chargeable on monthly basis Rs.1,47,662.46/-considering charges for leased premises inside corporate office and increment of 10% on renewal.		
9	Ircon Davanagere Haveri Highway Limited (IrconDHHL) A wholly owned subsidiary Company.	a) Engineering Procurement Construction (EPC) contract of Davanagere Haveri Highway Project for IrconDHHL	Date: EPC Agreement dated 04.01.2018  Duration: Completion period is 30 months from Appointed date or handing over of land by IrconDHHL whichever is later	The contract has been awarded to execute sixlaning of Davangere-Haveri from km 260+000 to km 338+923 of NH-48 (old NH-4) in the State of Karnataka for a total sum of Rs. 916.93 crores plus GST @12%	Not Applicable	73.17
		b) Leasing of office premises at C- 4, District Centre, Saket, New Delhi – 110017.	Date: Lease Agreement dated 09.08.2018 Duration: 3 years w.e.f 15.05.2018	Rent: Lease Rent @ 65 sq. ft X Rs.297/- per sq ft chargeable on monthly basis Rs.19,305/- considering charges for leased premises inside corporate office and increment of 10% on renewal.		
10	Ircon PB Tollway Limited (IrconPBTL) A wholly owned subsidiary Company.	a) Execution of four Addendums to EPC Agreement (These addendums would be forming part of original EPC agreement)	Duration: EPC Work is 30 months from the appointed date intimated by NHAI or handing over of land by IrconPBTL, whichever is later.  a) Addendum 1 entered on 12.06.2015 b) Addendum 2	incorporation of revised payment schedule retaining the orginal total cost of the project of the value of Rs. 646 crore.  Addendum No. 5 to EPC Agreements has been executed for incorporation of revised payment schedule	Not Applicable	NIL



S1. No.	Name of the related party and nature of relationship*	Nature of contracts / arrangements / transactions	Duration of contracts / arrangements / transactions	Salient terms of contracts / arrangements / transactions, including the value, if any	Date of approval by the BoD, if any	Amount received/ paid as advances by IRCON, if any (Rs. in crores)
		b) Leasing of office premises at C-4, District Centre, Saket, New Delhi – 110017.	Date: Lease Agreement dated 22.06.2018  Duration: 2 years w.e.f. 01.04.2018	Rent: Lease Rent @ 65 sq. ft X Rs.297/- per sq ft chargeable on monthly basis Rs.19,305/- considering charges for leased premises inside corporate office and increment of 10% on renewal.		
11	Ircon Shivpuri Guna Tollway Limited (IrconSGTL) A wholly owned subsidiary Company.	a) Execution to two Addendums to EPC Agreement (These addendums would be forming part of orginal EPC agreement)	EPC Agreement dated 30.11.2015. <b>Duration:</b> EPC Work is 30 months from the appointed date intimated by NHAI or handing over of land by IrconSGTL.  a) Addendum 1 entered on 29.03.2016 b) Addendum 2 entered on 22.07.2016	Addendum No. 1,2 to the EPC Agreement have been executed for incorporation of revised payment schedule retaining the orginal total cost of the project of the value of Rs. 642 crore.  Rent: Lease Rent @ 65	Not Applicable	NIL
		b) Leasing of office premises at C-4, District Centre, Saket, New Delhi – 110017.	Date:Lease Agreement dated 27.06.2018 Duration: 3 years w.e.f. 01.07.2018	sq. ft X Rs.297/- per sq ft chargeable on monthly basis Rs.19,305/- considering charges for leased premises inside corporate office and increment of 10% on renewal.		
12	Ircon Vadodara Kim Expressway Limited (IrconVKEL) A wholly owned subsidiary company	a) Engineering Procurement Construction (EPC) contract of Vadodara Kim Expressway project for IrconVKEL	Date: EPC Agreement dated 09.11.2018 Duration: Completion period is 730 days reckoned from Appointed Date	The contract has been awarded for construction of eight lane Vadodara Kim Expressway from 323 km to 355 km in the state of Gujarat on EPC basis for a total sum of Rs.1377.73 crores plus GST @12%	Not Applicable	0.76
		b) Leasing of office premises at C-4, District Centre, Saket, New Delhi – 110017.	Date: Lease Agreement dated 09.08.2018 Duration: 3 years w.e.f.17.05.2018	Rent: Lease Rent @ 65 sq. ft X Rs.297/- per sq ft chargeable on monthly basis Rs.19,305/- considering charges for leased premises inside corporate office and increment of 10% on renewal.		NIL

<sup>\*</sup> IRCON will be undertaking Feasibility Study and preparation for DPR for projects assigned to it rates 1% and 2% of project cost respectively.

Note: 1 All the above said transactions have been approved by the Audit Committee of IRCON

For and on behalf of the Board of Directors  $\ensuremath{\mathsf{Sd}}\xspace/{\mathsf{-}}$ 

(S.K .Chaudhary)

Chairman & Managing Director (DIN: 00515672)

 $<sup>2\</sup>quad In addition to above transactions, an amount of Rs. 45\ crore is lying against advance received from ISTPL towards arbitration claims.$ 



Appendix - I

### FORM NO. MR-3 SECRETARIAL AUDIT REPORT FOR THE FINANCIAL YEAR ENDED ON 31ST MARCH, 2019

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members
IRCON INTERNATIONAL LIMITED
CIN: L45203DL1976G0I008171
Plot No. C-4, District Centre, Saket
New Delhi-110017

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **IRCON INTERNATIONAL LIMITED** (hereinafter called "The Company"), having its Registered Office at **Plot No. C-4, District Centre, Saket New Delhi- 110017**. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the Financial Year ended on, **MARCH 31, 2019**, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on, **MARCH 31, 2019**, according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder (to the extent applicable);
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
  - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009
  - d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 [Not applicable as the Company has not offered any shares or granted any options pursuant to any employee benefit scheme during the ?nancial year under review];
  - e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 [Not Applicable as the Company has not issued and listed any debt securities during the ?nancial year under review];
  - f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
  - g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 [Not Applicable as the Company has not delisted/propose to delist its equity shares from any Stock Exchange during the ?nancial year under review]; and
  - h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 [Not Applicable as the Company has not bought back/propose to buy-back any of its securities during the financial year under review];
- (vi) The other laws, as informed and certi?ed by the management of the Company which, are speci?cally applicable to the Company based on their sector/industry are:
  - a) Building and other construction workers (Regulation of Employment and conditions of service) Central Rules, 1998
  - b) Electricity Act, 2003

For the compliances of Labour Laws & other General Laws, our examination and reporting is based on the documents, records and ?les as produced and shown to us and the information and explanations as provided to us, by the of?cers and management of the Company and to the best of our judgment and understanding of the applicability of the different enactments upon the Company. In our opinion, there are adequate systems and processes exist in the Company to monitor and ensure compliance with applicable General laws and Labour Laws.



The compliance by the Company of applicable ?nancial laws, like direct and indirect tax laws, has not been reviewed in this audit since the same have been subject to review by the statutory ?nancial auditor and other designated professionals.

We have also examined compliance with the following:

- i. Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI).
- ii. Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- iii. Guidelines on Corporate Governance for Central Public Sector Enterprises (CPSEs) issued by the Department of Public Enterprises vide their OM No. 18(8)/2005-GM dated 14th May, 2010.
- iv. Guidelines on Capital Restructuring of Central Public Sector Enterprises (CPSEs) as stipulated in the O.M.F No. 5/2/2016-Policy dated 27th May, 2016 issued by Department of Investment and Public Asset Management (DIPAM), Ministry of Finance, Government of India.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc. mentioned above **except that** 

- 1. The Company has not complied with the Provisions of Regulation 17(1)(b) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Para 3.1.4 of DPE Guidelines on Corporate Governance with regard to Composition of the Board of Directors from 28.12.2018 to 31.03.2019. However, as informed by the management of the Company, the Independent Directors on the Board are appointed by the Govt. of India. The Company has already requested to the Ministry of Railways, Govt. of India for appointment of requisite number of Independent Directors on the Board. However, appointment of requisite number of Independent Directors is yet to be made.
- 2. Provisions of Section 177 of the Companies Act, 2013 & Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with regard to constitution of Audit Committee and Section 178 of the Companies Act, 2013 & Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with regard to constitution of the Nomination and Remuneration Committee were not complied by the Company from 01.10.2018 to 21.10.2018. However, the Company reconstituted the Committees in the shortest possible period i.e. with effect from 22.10.2018.

### We further report that

- Adequate notice(s) were given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance to all directors, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- Majority decision is carried through while the dissenting members' views, if any are captured and recorded as part of the minutes.
- As per the records, the Company ?led all the forms, returns, documents and resolutions as were required to be ?led with the Registrar of Companies and other authorities and all the formalities relating to the same is in compliance with the Act

**We further report that** there are adequate systems and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**We further report that** during the audit period the Company has following events/actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc.:

- 1. The equity shares of the Company were disinvested by The President of India, acting through the Ministry of Railways, Government of India through an Initial Public Offering of 9,905,157 equity shares of face value of Rs. 10 each, by way of an offer for sale, for cash at a price of Rs. 475 per equity share including a share premium of Rs. 465 per equity share, aggregating to Rs.466.70 crore. A discount of Rs.10 per Equity Share on the Offer Price was offered to the Retail Individual Investors and Eligible Employee. The offer was made in terms of Rule 19(2)(b)(iii) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 41 of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended ("SEBI ICDR Regulations") and in accordance with Regulation 26(1) of the SEBI ICDR Regulations. The equity shares of Ircon International Limited, were listed and admitted to dealings on the Bombay Stock Exchange (BSE) and National Stock Exchange (NSE) with effect from September 28, 2018.
- 2. The Board of Directors of the Company recommended a final dividend of Rs. 10.825 per share (108.25% of the paid-up equity share capital) for the financial year 2018-19, subject to the approval of the shareholders at the ensuing Annual General Meeting of the Company. The final dividend would be paid within 30 days from the date of its declaration at the AGM. This final dividend is in addition to the Interim Dividend of Rs. 10. 72 per share declared and paid in February 2019 for the financial year 2018-19. The total Dividend for the year would be Rs. 21.545 per equity share.
- 3. The Company has incorporated one wholly owned subsidiary- Ircon Vadodara Kim Expressway Limited during the Financial Year 2018-19.
- 4. Shri Sanjay Kumar Singh, Part-time (Non-Official) Director ceased to be the Director on the Board of the Company with effect from 02.07.2018 due to termination of tenure by the Ministry of Railways.
- 5. Shri Rajiv Chaudhary, Part-time (Official) Director ceased to be the Director on the Board of the Company with effect from



- 20.09.2018 due to change in nomination by the Ministry of Railways.
- 6. Shri Ved Pal, Part-time (Official) Director, ceased to be Director on the Board of the Company due to superannuation from the post of Additional Member (Planning), Ministry of Railways with effect from 30.09.2018.
- 7. Shri. S.C. Jain was appointed as Part-time (Official) Director on the Board of the Company with effect from 24.10.2018 in place of Shri Rajiv Chaudhry
- 8. Shri Piyush Agarwal was appointed as Part-time (Official) Director on the Board of the Company with effect from 17.12.2018 in place of Shri Ved Pal.
- 9. Shri Yogesh Kumar Misra was appointed as Director (Works) on the Board of the Company with effect from 28.12.2018.
- 10. Shri Avineesh Matta, Part-time (Non-Official) Director ceased to be the Director on the Board of the Company with effect from 31.03.2019 due to the completion of tenure of appointment.
- 11. Prof. Vasudha V. Kamat, Part-time (Non-Official) Director ceased to be the Director on the Board of the Company with effect from. 31.03.2019 due to the completion of tenure of appointment.

For Kumar Naresh Sinha & Associates

Company Secretaries

Sd/-

CS Naresh Kumar Sinha

(Proprietor) FCS: 1807 C P No.: 14984

Place: NOIDA Date:14.06.2019

Note: This report is to be read with our letter of even date which is annexed as "Annexure-A" and forms an integral part of this report

Annexure A

To,

The Members

IRCON INTERNATIONAL LIMITED CIN: L45203DL1976GOI008171 Plot No. C-4, District Centre, Saket New Delhi-110017

Our Secretarial Audit Report for the ?nancial year ended 31st March, 2019 of even date is to be read along with this letter:

- 1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on the random test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- 3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on random test basis.
- 6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For Kumar Naresh Sinha & Associates

Company Secretaries

Sd/-

CS Naresh Kumar Sinha

(Proprietor) FCS: 1807 C P No.: 14984

Place: NOIDA Date:14.06.2019



Appendix-I1

### Replies to the observations contained in the Secretarial Audit Report and compliance of conditions of Corporate Governance for the year 2018-19

S1. No.	Observations	Management Reply
1.	The Company has not complied with the Provisions of Regulation 17(1)(b) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Para 3.1.4 of DPE Guidelines on Corporate Governance with regard to Composition of the Board of Directors from 28.12.2018 to 31.03.2019. However, as informed by the management of the Company, the Independent Directors on the Board are appointed by the Govt. of India. The Company has already requested to the Ministry of Railways, Govt. of India for appointment of requisite number of Independent Directors on the Board. However, appointment of requisite number of Independent Directors is yet to be made.	The Directors including Independent Directors in a Government Company are appointed by the Government of India. The Company has already requested to the Ministry of Railway, Government of India for appointment of requisite number of Independent Directors on the Board. The Company has no role to play for appointment of Independent Directors unless nominated by the Government.
2.	Provisions of Section 177 of the Companies Act, 2013 & Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with regard to constitution of Audit Committee and Section 178 of the Companies Act, 2013 & Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with regard to constitution of the Nomination and Remuneration Committee were not complied by the Company from 01.10.2018 to 21.10.2018. However, the Company reconstituted the Committees in the shortest possible period i.e. with effect from 22.10.2018.	Consequent upon the superannuation of Shri Ved Pal from the Ministry of Railways w.e.f. 30th September 2018 (AN) he ceased to be a member of the Board and Committees. Thus, the Committees of the Board viz. Audit Committee and Nomination and Remuneration Committee were reconstituted in the shortest possible period w.e.f. 22nd October 2018. Till that time no meeting of Audit Committee and Nomination and Remuneration Committee were held.

For and on behalf of the Board of Directors

Sd/-

(S.K. Chaudhary)

Chairman & Managing Director

(DIN: 00515672)

Date: 22nd July 2019 Place: New Delhi



Appendix-J

### **DIVIDEND DISTRIBUTION POLICY**

### 1. Background

- 1.1 Securities Exchange Board of India (SEBI) vide its notification dated 8th July, 2016 has inserted Regulation 43A in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (second amendment) which requires top five hundred listed entities based on market capitalization (calculated as on March 31 of every financial year) to formulate a Dividend Distribution Policy, which shall be disclosed in their annual reports and on their websites.
- 1.2 The intent of the policy is to broadly specify the following parameters (external and internal factors) that shall be considered while declaring dividend and the circumstances under which shareholders of the Company may/ may not expect dividend and how the retained earnings shall be utilized.

The Company strives for maximisation of shareholders' value and believes that this can be attained by driving growth. The policy endeavours to strike an optimum balance between rewarding shareholders through dividend and ensuring that sufficient profits are retained for the growth of the Company and other needs.

This Policy is not an alternative to the decision of the Board for recommending dividend, which is made every year after taking into consideration the interest of the Company and all the relevant circumstances enumerated in the policy or other factors as may be decided as relevant by the Board.

### 2. Policy Framework

The policy has been framed broadly in line with the provisions of the Companies Act, 2013 and also taking into consideration, guidelines on "Capital Restructuring of Central Public Sector Enterprises" issued by Department of Investment and Public Asset Management (DIPAM), Ministry of Finance, Department of Public Enterprises, SEBI Regulations and other guidelines, to the extent applicable.

### 3. Factor to be considered while declaring Dividend

### 3.1 Financial Parameters that shall be considered while declaring dividend

IRCON being a Central Public Sector Enterprise has to comply with the guidelines on "Capital Restructuring of Central Public Sector Enterprises" issued by DIPAM, Govt. of India on 27.05.2016.

### 3.2 Internal and External factors that shall be considered for declaration of dividend

### 3.2.1 Internal Factors

The Board while considering declaration of dividend for a financial year may, inter-alia, consider the following factors while taking into account the nature and scale of company's operations:

- a) Profit upto the Quarter/ for the financial year
- b) Available balance in the Free Reserves of the Company
- c) Dividend payout trend of the Company and the industry
- future business projections and operational requirements

- e) Stability of earnings and projections of future profits
- f) Operating cash flows, treasury positions and operational requirements
- g) Borrowing levels and the capacity to borrow
- h) Present and Future Capital expenditure plans of the Company
- i) Additional investments in Subsidiaries/ Joint Ventures and Associates of the Company
- j) Providing for unseen events and contingencies which has financial implications.
- k) Any other factor as may be deemed fit by the Board.

### 3.2.2 External Factors

- a) Economic Environment and Business Environment: Macro Economic conditions including present and likely business scenario will be considered while declaration of dividend in any year.
- b) Status of Industry: Prevailing conditions in the Industry in which the Company operates will also be considered while taking decisions regarding declaration of dividend.
- c) Statutory Provisions and Guidelines: The Company shall ensure compliance to the provisions of Companies Act & regulations of SEBI and other Statutory Authorities with regard to declaration of dividend. Further, being a Government Company, the Company shall also consider the applicable guidelines in force in respect of dividend declaration, as issued from time to time by the Govt. of India or by any other statutory bodies.
- d) Applicable taxes including tax on dividend: The taxes applicable on the company including taxes on dividends that effect overall cash outflow.

### 3.3 Circumstances under which the shareholders of the Company may or may not expect dividend

Distribution of profits in the form of dividends and retaining some proportion of it for use in business for other objectives is a fundamental decision for every company. This decision requires adequate balancing between suitably rewarding shareholders through dividends and retaining profits to fund the operational requirements and growth plans of business. Although the Company has been consistently paying out dividends to its shareholders and they can reasonably expect it in future also unless the Company is constrained not to declare dividends under following circumstances:

- (a) Absence or Inadequacy of profits- If during any financial year, there are no profits or it is determined that the profits of the Company are not sufficient, the Board may decide not to declare dividends for that financial year.
- (b) Other constraints- Crucial factors like limited/ non- availability of cash resources, limitations due to future cash flow projections, emergent needs requiring significant resources, unstable



business and profit projections etc and any other statutory factors as considered by the Board while arriving at the decision not to declare dividends for that financial year.

### 4. Utilization of Retained Earnings

The retained earnings of the company, shall be continued to be deployed in infrastructure creation and expansion of the business of the Company. The decision of utilization of the retained earnings of the Company shall be based on the factors like Strategic and Long-term plans of the Company, diversification, Government guidelines with regard to issue of bonus, buy-back and any other criteria which the Board of the Company may consider appropriate. Therefore, retained earnings shall be utilized in a manner which will enhance value of all its shareholders in a sustainable manner.

### 5. Parameters to be adopted with regard to various classes of shares

Company has presently only one class of shares i.e. Equity Shares and all the members of the Company on the record date are entitled to receive the same amount of dividend declared per share. As and when it proposes to issue any other class of shares, the policy shall be modified accordingly.

### 6. The Policy shall not apply to:

Distribution of dividend in kind i.e. by issue of bonus

shares or other securities, subject to applicable law;

 Distribution of cash as an alternative to dividend payment by way of buyback of equity shares etc.

### 7. Amendment

The Board of Directors may review or amend this policy, in whole or in part, as it may deem fit or in accordance with the guidelines as may be issued by SEBI.

However, any amendment in the Policy required in compliance with the Listing Regulations or any statutory enactment, Chairman & Managing Director of the Company is empowered to approve such amendment.

### 8. Disclosures:

- 8.1 Declaration of dividend on the basis of parameters in addition to the elements of this Policy or resulting in amendment of any element of the Policy, will be disclosed in the Annual Report as well as on the website of the Company.
- 8.2 The Change in the policy shall however, be disclosed alongwith the justification thereof on the Company's Website and in the ensuing Annual Report in accordance with the extant regulatory provisions.
- 8.3 In the event of the policy being inconsistent with any regulatory provision, such regulatory provision shall prevail upon the corresponding provision of this policy and the policy shall be construed to be amended accordingly from the effective date of such provision.



Appendix-K

### Replies to the comments in Auditor's Reports on Standalone Financial Statements.

S1. No	Audit observations on Standalone Financial Statements	Management Reply
	Auditor's Report (Under Emphasis of Matter)  We draw attention to note No.48 to the Standalone IndAS Financial statements regarding non provision of Rs.6.23 crore towards foreign agency commission/ consultancy charges in respect of projects in three foreign countries pending assessment of performance.	The position is explained in Note No.48 to the Standalone Financial Statements.
	Annexure B to Auditors report (Under Internal Financial Control over Financial Reporting)	
(a)	The Company has an integrated ERP system which was not used at its full potential. In the foreign projects the company has not used ERP system for the preparation of financial account instead software "Tally" was used for the same. Further, SAP project system Module (PS) is required to generate the project invoices with integration support.	Company is using SAP based ECC 6.0 solution (Finance-Controlling) for its Indian Projects. Financial accounts of foreign projects which have been prepared in "Tally" software has been entered in to SAP for compilation of accounts. ERP system has been updated and the financial statements of IRCON generated from SAP are in sync with the financial statements submitted to audit. During the year 2018-19, the company has implemented Business Object Module for Financial statements and it is linked with SAP ECC 6.0. Further, the Company is in the process of upgrading its existing SAP system.
(b)	The inventory records at some units is maintained manually and the inventory manual in SAP is under consideration. Further continuous identification system of surplus/obsolete/non-moving/broken assets and materials/stores is inadequate and needs to be strengthened.	During the year the company has introduced an online maintenance of Stores data / records of all projects. The module facilitates daily transaction of stores so that the Store ledger are updated on real time basis. Any difference is identified and corrective measures are taken accordingly. The same is being followed by almost all projects except some closed projects. It shall be extended to all projects.  There is already an existing system for identification of surplus/obsolete/non-moving/broken assets and materials/ stores. The same shall be further strengthened.
(c)	No maker checker system exists in some the projects of the /regions since the vouchers are prepared and approved by the same finance personnel, affecting efficiency of internal financial control system.	Maker/checker system already exist in all major projects. The same shall be extended to cover all projects.
	(Under Emphasis of Matters)	
	Few cases of reduction of bills by the clients and accepted by the projects without noting therein full reasons/justifications have been observed for which follow-up with clients needs to be improved.	A system involving close monitoring and proper record maintenance for reductions being effected by the client is in place in all major projects and has been extended to cover all projects.

For and on behalf of the Board of Directors

Sd/-

(S.K. Chaudhary)

Chairman & Managing Director (DIN: 00515672)

Date: 25<sup>th</sup> June 2019 Place: New Delhi



### Replies to the comments in Auditor's Reports on Consolidated Financial Statements.

S1. No	Audit observations on Consolidated Financial Statements	Management Reply
	We draw attention to note No.50 to the Standalone IndAS Financial statements regarding non provision of Rs.6.,23 crore towards foreign agency commission/consultancy charges in respect of projects in three foreign countries pending assessment of performance.	The position is explained in Note No.50 to the Standalone Financial Statements.
	Annexure B to Auditors report (Under Internal Financial Control over Financial Reporting)	
(a)	The holding Company has an integrated ERP system which was not used at its full potential. In the foreign projects the company has not used ERP system for the preparation of financial account instead software "Tally" was used for the same. Further, SAP project system Module (PS) is required to generate the project invoices with integration support.	The holding Company is using SAP based ECC 6.0 solution (Finance-Controlling) for its Indian Projects. Financial accounts of foreign projects which have been prepared in "Tally" software has been entered in to SAP for compilation of accounts. ERP system has been updated and the financial statements of the holding Company generated from SAP are in sync with the financial statements submitted to audit. During the year 2018-19, the holding company has implemented Business Object Module for Financial statements and it is linked with SAP ECC 6.0. Further, the holding Company is in the process of upgrading its existing SAP system.
(b)	The inventory records at some units is maintained manually and the inventory manual in SAP is under consideration. Further continuous identification system of surplus/obsolete/non-moving/broken assets and materials/stores is inadequate and needs to be strengthened.	During the year the company has introduced an online maintenance of Stores data / records of all projects. The module facilitates daily transaction of stores so that the Store ledger are updated on real time basis. Any difference is identified and corrective measures are taken accordingly. The same is being followed by almost all projects except some closed projects. It shall be extended to all projects.  There is already an existing system for identification of surplus/obsolete/non-moving/broken assets and materials/stores. The same shall be further strengthened.
(c)	No maker checker system exists in some the projects of the /regions since the vouchers are prepared and approved by the same finance personnel, effecting efficiency of internal financial control system.	Maker/checker system already exist in all major projects. The same shall be extended to cover all projects.
	(Under Emphasis of Matters)	A system involving close monitoring and proper
	Few cases of reduction of bills by the clients and accepted by the projects without noting therein full reasons/justifications have been observed for which follow-up with clients needs to be improved.	record maintenance for reductions being effected by the client is in place in all major projects and has been extended to cover all projects.

For and on behalf of the Board of Directors

Sd/-

(S.K. Chaudhary) Chairman & Managing Director (DIN: 00515672)

Date: 25<sup>th</sup> June 2019 Place: New Delhi





### INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF IRCON INTERNATIONAL LIMITED

### Report on the Audit of the Standalone Ind AS Financial Statements

### **Opinion**

We have audited the standalone Ind AS financial statements of IRCON INTERNATIONAL LIMITED ('the company") which comprise the Balance Sheet as at 31st March 2019, the statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, and a summary of the significant accounting policies and other explanatory information in which are incorporated the Returns for the year ended on that date audited by branch auditors of the Company's branches at Northern Region, J&K region, Eastern Region, Patna Region, Mumbai Region ,South Africa, Algeria, Bangladesh, Sri-Lanka & Malaysia Region.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2019, the profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

### **Basis for Opinion**

We conducted our audit of the Standalone Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Ind AS Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone Ind AS financial statements.

### **Emphasis of Matter**

We draw attention to Note No. 48 to the standalone Ind AS financial statements regarding non-provision of Rs.6.23 crores towards foreign agency commission/consultancy charges in respect of projects in three foreign countries pending assessment of the performance.

Our report is not qualified in respect of the above matters.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Ind AS Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Ind AS Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit

### **Key Audit Matter**

### Revenue Recognition in terms of Ind AS 115 "Revenue from Contracts with Customers"

This is a newly applicable Accounting Standard on Revenue which prescribes five steps revenue recognition model.

The Company recognizes revenue for a performance obligation satisfied over time after estimating its progress towards complete satisfaction of the performance obligation.

The recognition of revenue requires assessments and judgments to be made on changes in work scope, claims (compensation, rebates etc.) and other payments to the extent performance obligation is satisfied.

The company measures the performance obligation by applying input method. In the contracts where performance obligation cannot be measured by input method, the output method is applied, which faithfully depict the Company's performance towards complete satisfaction of the performance obligation.

During order fulfillment, contractual obligations may need to be reassessed. In addition, change orders or cancelations have to be considered. As a result, total

### How our audit addressed the matter

Our audit procedures included considering the appropriateness of the Company's revenue recognition accounting policies and assessing compliance with the policies in terms of the applicable accounting standards.

Evaluated the design of internal controls relating to implementation of the new revenue accounting standard.

Selected a sample of contracts, and tested the operating effectiveness of the internal control, relating to identification of the distinct performance obligations and satisfaction of performance obligations.

We also examined costs included within WIP balances on a sample basis and tested their recoverability through comparing the net realizable values as per the agreements with estimated cost to complete.

We performed following substantive procedures over revenue recognition with specific focus on whether there is single performance obligation or multiple performance obligations in the contract and whether the performance obligation is being satisfied over the period of time or at a point in time:

- Read, analysed and identified the distinct performance obligations in these contracts.
- Compared these performance obligations with that



#### **Key Audit Matter** How our audit addressed the matter estimated project costs may exceed total contract identified and recorded by the Company. revenues and therefore require immediate recognition Considered the terms of the contracts to verify the of the expected loss. transaction price used to allocate to separate performance obligations. Ind AS 115 requires entities to exercise judgement, taking into consideration all of the relevant facts and Checked whether the performance obligation is being circumstances when applying each step of the model to satisfied over the period of time or at a point in time contracts with their customers. In addition, the new Performed analytical procedures for reasonableness of standard results into the change in accounting policy revenues disclosed. related to revenue recognition and requires extensive disclosures. For details refer Note 44 to the Standalone Ind AS Financial Statements. b) System Environment and internal Controls The Company is having SAP system in place but for the Our procedures included but were not limited to: foreign projects they are using the Tally system for Discussing with management and IT department on the preparing the financial statement of the foreign IT environment and consideration of the key financial projects. processes to understand where IT systems were integral FI-CO module is working since 2012-13 with its limited to the financial reporting process. functionalities with no integration support from any Testing the design of the key IT controls relating to other system like payroll, inventory etc. Further, the financial reporting systems of the company. SAP project system module (PS) is required to generate the projects invoices with integration support. We also tested the company's controls around system interfaces, and the transfer of data from one system to The IT system in the company are not fully automated another. and manual interventions are in place in preparing and reporting of financial statements. We applied substantive audit procedures to ensure that areas where there are manual controls are operating effectively. Evaluation of possible outcome of disputed Income c) The Company has following matters under litigation for We have discussed with the management for evaluation of Income tax. These matters involve significant possible outcome of disputed Income Tax cases. management judgement to determine the possible We obtained details of completed income tax assessments outcome of disputes. during the year ended March 31, 2019 from the management. The Company has made provision for tax without i. Our internal experts also considered legal precedence and considering the deduction under Section 80 IA of other rulings in evaluating management's position on these Income Tax Act, 1961. However, the ITAT has disposed Income tax cases under litigation. pending appeal for FY 2000-01 allowing deduction u/s 80 IA and subsequently CIT(A) has allowed deduction Additionally, we considered the effect of new information in for AY 2004-05, 2005-06, 2007-08, 2012-13, 2013-14 respect of these disputed cases to evaluate whether any and 2014-15. The matters for other assessment years change was required to management's position on these are contested by the company with the concerned uncertainties. As explained by management and evaluated by us, The Company is offering global income for tax in India the deduction u/s 80 IA has been allowed by CIT (A) for after excluding the income earned by its permanent some of the assessment years in favour of the company. establishments in foreign countries having Double Provisions are continued to be retained in books on Taxation Avoidance Agreements (DTAA) with India. CIT

company with the concerned authorities.

(A) denied the treatment of excluding such foreign income. Accordingly, the company has subsequently

paid taxes, however the matter is contested by the

For details refer Notes No. 33 of the Standalone Ind AS

ii. Company has recognized tax expenses as per tax credit approach. There would neither be future outflow of funds nor any charge on profit in case appeal is decided against the company. Further, at present there are no major foreign projects and consequently quantum of tax

on account of this issue is not material.

conservative principle or shown in contingent liability.

financial statements.



# Information Other than the Standalone Ind AS Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the Standalone Ind AS financial statements and our auditor's report thereon.

Our opinion on the Standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of Management and Those Charged with Governance for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the company in accordance with the accounting principles generally accepted in India, including the Indian accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

# Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements

can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Ind AS financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Other Matters

- i) We did not audit the financial statements/information of Ten branches included in the Standalone Ind AS financial statements of the Company whose financial statements/financial information reflect Total Assets of Rs. 6,505.22 Crores (Previous Year Rs.6287.24 Crores) as at 31st March 2019, Total Revenues of Rs.4335.59 Crores (Previous Year Rs. 3792.05 Crores) for the year ended on that date, as considered in the standalone Ind AS financial statements. The financial statements/information of these branches have been audited by the branch auditors whose reports have been furnished to us, and our opinion in so far as it relates to the amounts and disclosure included in respect of these branches, is based solely on the reports of such branch auditors.
- ii) The Standalone Ind AS financial statements include Rs.3.39 Crores (Previous Year Rs.16.90 Crores) profit (net), the Company's share in four integrated joint operations (unincorporated) accounts which have been certified by other firms of chartered Accountants.

Our opinion is not modified in respect of these matters.

#### Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2016 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the Annexure A, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 2. As required by Section 143(3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books and proper returns adequate for the purpose of our Audit has been received from branches not visited by us.
  - (c) The reports on the accounts of branch offices of the Company audited under section 143(8) of the Act by branch auditors have been sent to us and have been

- properly dealt with by us in preparing this report.
- (d) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), and the Cash Flow Statement and the Statement of Change in Equity dealt with by this Report are in agreement with the books of account.
- (e) In our opinion, the aforesaid standalone Ind AS financial statements comply with the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- (f) Being a government company, provision of section 164(2) of the Act are not applicable pursuant to the notification No. G.S.R.463(E) dated 5th June, 2015, issued by the Central Government of India.
- (g) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- (h) Being a government company, provision of section 197 of the Act are not applicable vide notification no. GSR 463 (E) dated 5th June 2015, issued by the Central Government of India.
  - (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
    - The company has disclosed the impact of pending litigations on its financial position in its financial statements – refer Note 29 to the standalone Ind AS financial statements;
    - ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts -Refer Note No.16.3 to the standalone Ind AS financial statements. The Company did not have any derivative contracts for which there were any material foreseeable losses.
    - iii. There were no amounts which were required to be transferred, to the Investor Education and Protection Fund by the Company.
- 3. As required by Section 143(5) of the Act and as per directions issued by Comptroller and Auditor General of India, we report that:

Sl. No	Directions	Auditor's Replies
(i)	Whether the company has system in place to process all the accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated.	The Company has SAP / Tally system to process all the accounting transactions. For details refer Key Audit Matter on "System environment and internal controls" and our opinion on Internal Financial Control as per Annexure B of Independent Audit Report.



Sl. No	Directions	Auditor's Replies
(ii)	Whether there is any restructuring of an existing loan or cases of waiver /write off of debts /loans/interest etc. made by a lender to the company due to the company's inability to repay the loan? If yes, the financial impact may be stated.	No, Company is having no case of any restructuring of an existing loan or cases of waiver/ write off of debts/ loans /interest etc. made by a lender to the company due to the company's inability to repay the loan
(iii)	Whether funds received/receivable for specific schemes from central/ state agencies were properly accounted for/ utilized as per its term and conditions? List the cases of deviation.	According to the information and explanations given to us and as per our examination of records, no funds have been received/receivable for any specific schemes from central/ state agencies during the financial year 2018-19.

For K. G. Somani & Co.

Chartered Accountants Firm Registration No: 06591N

Sd/-

(Bhuvnesh Maheshwari)

Partner

Membership No: 088155

Place: New Delhi Date: 28th May 2019



# "Annexure A" to the Independent Auditors' Report of even date on the Standalone Ind AS Financial Statements of Company for the year ended 31st March, 2019

- a) The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets. In Mumbai Region, Tagging/ Numbering to be done on certain assets and assets with third parties needs to be confirmed. In Northern Region, fixed assets records do not give full particulars including quantitative details and situation of fixed assets.
  - b) The fixed assets were physically verified by the management during the year. There is a regular program of verification, which in our opinion, is reasonable having regard to the size of the Company and nature of its business. No material discrepancies were noticed on such verifications.
- c) The title deeds of immovable properties are held in the name of the Company, except lease hold building at San Martin Marg, New Delhi, Pali Hill, Mumbai and Metro Railway Central Station Building, Kolkata. Documents for the same are yet to be executed.
- ii. The inventory has been physically verified by the management at reasonable intervals during the year. In our opinion, the frequency of verification is reasonable. The discrepancies noticed on comparison of physical verification with book records were not material and have been properly dealt with in the books of account.
- iii. According to the information and explanation given to us by the management and records produced, the Company has not granted any loans, secured or unsecured to companies, firms, limited liability partnerships or other parties covered in the register maintained under section 189 of the Companies Act, 2013. Therefore, paragraph 3(iii) of the Order is not applicable to the Company.
- iv. In our opinion and according to the information and explanations given to us, in respect of loans,

- investments, guarantees and security; the provisions of section 185 and 186 of the Companies Act, 2013 have been complied with.
- v. According to the information and explanations given to us, and as per our examination of records, the Company has not accepted any deposits from public and therefore, the directives issued by the Reserve Bank of India and the provisions of Section 73 to 76 or any other relevant provision of the Companies Act, 2013, and rules framed there under, are not applicable.
- vi. The Company has maintained cost records as required under section 148(1) of the Companies Act, 2013. However, we are neither required to carry out, nor have carried Out any detailed examination of such accounts and records.
- vii. a. The Company is generally regular in depositing undisputed statutory dues including provident fund, income tax, goods and service tax, sales tax, service-tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues applicable with the appropriate authorities. Employees' State Insurance is not applicable to the Company. According to the information and explanation given to us, there are no undisputed statutory dues which were outstanding as on 31.03.2019 for a period of more than six months from the date the same become payable.
  - b. According to information and explanation given to us, and as per our examination of records of the Company, following are the particulars of dues on account of sales tax, GST, service tax, entry tax, trade tax, income tax, duty of customs, royalty, provident fund, duty of excise and cess matters that have not been deposited on account of dispute as on 31.3.2019

Sr No	Name of the statue	Name of Disputed Dues	Amount Outstanding (Rs. In Crores)	Period	Forum where dispute is pending
1	Uttar Pradesh VAT Act, 2008	Demand Raised for Sales Tax	0.08	1982-83 & 1989 - 90	Appellate Authority, Jhansi
2	Bihar Sales Tax 1981	Sales Tax	1.75	1987-88 and 1994-95	Bihar Sales Tax Tribunal, Khalgaon
3	Sales Tax	Sales Tax 1995-96 MRO	1.99	1995-96	Bombay High Court
4	Sales Tax	Sales Tax 1996-97 MRO	1.52	1996-97	Bombay High Court
5	West Bengal State Sales Tax Act 1994	Sales Tax	0.26	1998-99	Sr. Jt Commissioner (Appeals), Sales Tax, West Bengal
6	Central Excise Act, 1944	Levy of Excise Duty on Bracket/Cantilever Assemblies	0.66	1998-99	CESTAT (Dept. Appeal)
7	Sales Tax	J&K GST ACT 1962	19.33	1999-00 TO 2005-06	J&K High Court, Deputy Commissioner Commercial Sales tax (apeals) Srinagar
8	Odisha VAT Act 2004	VAT	1.09	2002-03	Comm of Sales Tax, Odisha
9	Sales Tax	Sales Tax 2003-04-Godhra	5.47	2003-04 -2005-06	Dy. Commissioner Sales Tax authority Vadodara



10	West Bengal VAT Act 2003	VAT	0.71	2004-05	Asst. Comm. Of Sales Tax College St. Charge, Kolkata
11	Sales Tax	UP TRADE TAX - UP 01	3.74	2004-05 to 2007-08	The Assessing Authority
12	Entry Tax	UP TRADE TAX – UP 01	0.15	2004-05	The Assessing Authority
13	Bihar VAT Act	VAT TDS	5.98	2005-06 & 2006-07	Bihar VAT Department, West Circle Patna
14	West Bengal VAT Act 2003	VAT	0.31	2005-06	WB Commercial Taxes Appellate & Revisional Board
15	Sales Tax	UPVAT-UP-05	0.01	2005-06	High Court Allahabad
16	West Bengal VAT Act 2003	VAT	0.54	2006-07	Jt Commisioner Commercial Taxes, Dharamtala Circle
17	Sales Tax	UPVAT-UP-05	1.31	2006-07 to 2007-08	Tribunal Jhansi Bench
18	Sales Tax Rewari - Ajmer Project	Works Contract Tax	1.84	2006-07 to 2010 - 11	High Court Rajasthan
19	DMRC Sys -II	Demand Raised	1.19	2006-07	VAT Tribunal Chandigarh
20	Sales Tax	Sales Tax-AGRP	2.28	2007-08 to 2012-13	The Additional Commissioner, Commercial Taxes, Ghaziabad
21	Sales Tax	UPTT-UP-01 (Entry Tax)	0.16	2007 -08	The Assessing Authority
22	Sales Tax	UPVAT ACT-UP-01	1.36	2007 – 08 (1.01.2008 – 31-03-2008)	The Assessing Authority
23	Sales Tax	UPVAT-UP-05	3.26	2007-08 to 2009-10	Tribunal Jhansi Bench
24	Sales Tax	Entry Tax-AGRP	0.037	2008-09 to 2010-11 & 2012-13 to 2013-14	The Additional Commissioner, Commercial Taxes, Ghaziabad
25	Sales Tax	UPVAT ACT-UP-01 (Entry Tax)	0.147	2008-09	The Appealate Authority
26	VAT	Demand Raised	12.51	2008-09 to 2015-16	Deputy Commissioner Lucknow
27	Karnataka VAT	Difference in rate of Tax and levy of Interest	0.5	2009-10	Deputy Commisioner (Appeals) Trivandrum
28	Service Tax	Service Tax on Agency Fees	5.6	2009-10 to 2013-14	CESTAT
29	Sales Tax	UPVAT ACT-UP-01 (Entry Tax)	0.005	2009-10	The Appealate Authority
30	Sales Tax	Sales Tax-BE-08 Entry Tax	0.02	2009-10	The Additional Commissioner,Appeal Noida
31	Sales Tax	Sales Tax 2010-11 MRO	0.29	2010-11	Sales Tax Office Mumbai
32	Service Tax	Service Tax on Agency Fees	12.91	2010-11 to 2014-15	CESTAT
33	Bihar VAT Act	VAT	0.07	2010-11	Bihar VAT Department, West Circle Patna
34	Sales Tax	UPVAT ACT-UP-01	0.01	2010 – 11	The Deputy Commisioner
35	Sales Tax	Sales Tax GED, GOA	0.54	2010-11 to 2014-15	Asst Commercial Tax Officer, Margao
36	Entry Tax	Demand Raised	0.32	2010- 11 to 2013-14	Deputy Commissioner Lucknow
37	Sales Tax	Sales Tax 2011-12 MRO	3.68	2011-12	Sales Tax Office Mumbai
38	Bihar VAT Act	Sales Tax 2011-12 MRO	29.2	2012-13	Bihar VAT Department, West Circle Patna
39	Kerela VAT	Kerela VAT	0.33	2013-14	Asst Commisioner Commercial Tax
40	Sales Tax	UPVAT-UP-05	2.31	2013-14 to 2014-15	Dy. Commissioner Sales Tax authority,Orai



- viii. The Company has not defaulted in the repayment of loans or borrowings to any financial institution, banks, Government during the year. The company did not issue any debenture during the year.
- ix. The Company has not made any public offer (including debts instruments) during the year. However, consequent upon Govt. of India (GOI) decision to disinvest, 99,05,157 shares of the company were allotted to public on 26th September 2018 and shares of the company listed on NSE & BSE on 28th September 2018. This IPO was for disinvestment of shares held by Government of India so, Company's Share Capital is not affected. The proceeds of the disinvestment have been realized by Govt. of India (GOI). Refer Note 13 of Standalone Financial Statement.
  - As informed to us term loans were applied for the purposes for which those were raised. However, no fresh term loan has been raised during the year.
- x. According to the information and explanations given to us, no fraud by the Company or any fraud on the Company by its officers or employees has been noticed or reported during the course of our audit.
- xi. In view of the Government Notification No. GSR 463 (E) dated 5th June, 2015, government companies are exempt from the applicability of section 197 of the Companies Act,2013. Accordingly, clause 3(xi) of the order is not applicable to the Company.
- xii. The Company is not a Nidhi Company as specified in the Nidhi Rules, 2014. Thus, the requirements under para 3(xii) of the Companies (Auditor's Report) Order 2016 are not applicable to the Company.
- xiii. According to the information and explanations given to us, all transactions with related parties are in

- compliance with section 177 and 188 of the Companies Act, 2013 where applicable and the details have been disclosed in the financial statements etc., as required by the applicable accounting standards.
- xiv. According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review.
- xv. According to the information and explanations given to us, the Company has not entered into non-cash transactions with the directors or persons connected with him, within the provisions of section 192 of the Companies Act, 2013.
- xvi. The Company is not a Non-banking finance company, hence registration under section 45-IA of the Reserve Bank of India Act, 1934 does not arise.

#### For K. G. Somani & Co.

Chartered Accountants Firm Registration No: 06591N

#### (Bhuvnesh Maheshwari)

Partner

Membership No: 088155

Place: New Delhi Date: 28th May 2019



# "Annexure B" to the Independent Auditors' Report of even date on the Standalone Ind AS Financial Statements of Ircon International Limited for the year ended 31st March, 2019

#### Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Ircon International Limited "the Company" as of March 31, 2019 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

# Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on, "the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI)". These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

# Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is

a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

# Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## **Qualified Opinion**

According to the information and explanations given to us and based on our audit and branch auditor's audit report, the following material weaknesses have been identified as at March 31, 2019.

- (a) The Company has an integrated ERP system which was not used at its full potential. In the foreign projects the company has not used ERP system for the preparation of financial accounts instead software "Tally" was used for the same. Further, the SAP project system module (PS) is required to generate the projects invoices with integration support.
- (b) The Inventory records at some units is maintained manually and the inventory manual in SAP is under consideration. Further continuous identification system of surplus/obsolete/non-moving/ broken assets and material/stores is inadequate and needs to be strengthened.
- (c) No maker checker system exists at some of the projects of the Region since the vouchers are prepared and approved by the same finance personnel, affecting efficiency of internal financial control system.

A material weakness' is a deficiency, or a combination of deficiencies in internal financial control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis.

In our opinion, except for the effects/ possible effects of the material weaknesses described above on the achievement of the objectives of the control criteria, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2019, "based on the internal control over financial



reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India".

statement of the company for the year ended 31st March, 2019 and this material weakness does not affect our opinion on the Standalone financial statement of the company.

#### **Emphasis of Matter**

Few cases of reduction of bills by the client and accepted by the project without noting therein full reasons/justifications have been observed for which follow up with client needs to be improved.

Our opinion is not modified in report of this matter.

#### Other Matters

Our aforesaid report under section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting insofar as it relates to a branches/Region, is based on the corresponding report of other auditors.

We have considered the material weakness identified and reported above in determining the nature, timing and extent of audit procedures applied in our audit of the standalone financial For K. G. Somani & Co.

Chartered Accountants Firm Registration No: 06591N

#### (Bhuvnesh Maheshwari)

Partner

Membership No: 088155

Place: New Delhi Date: 28th May 2019



# IRCON INTERNATIONAL LIMITED BALANCE SHEET As at 31st March 2019

						(₹in crore)
	Particulars	Note No.	As at March		As at 3 March 2	
I.	ASSETS					
1	Non-Current Assets					
1	(a) Property, Plant and Equipment	3	128.19		133.58	
	(b) Capital Work-in-Progress	4	48.06		0.98	
	(c) Investment Property	5	477.61		358.67	
	(d) Intangible Assets	6	0.90		0.83	
	(e) Financial Assets	7				
	(i) Investments	7.1	1,214.50		984.52	
	(ii) Loans	7.2	995.81		806.34	
	(iii) Others	7.3	2,707.64		2,729.41	
	(f) Deferred Tax Assets (Net)	8	144.62		150.88	
	(g) Other Non-Current Assets	9	155.91		141.07	
	Total Non-Current Assets			5,873.24	-	5,306.28
2	Current Assets					
	(a) Inventories	10	331.94		140.74	
	(b) Financial Assets	11				
	(i) Investments	11.1	99.73		216.17	
	(ii) Trade Receivables	11.2	505.14		667.19	
	(iii) Cash and Cash Equivalents	11.3	875.24		1,525.73	
	(iv) Other Bank Balances	11.4	2,057.50		3,074.77	
	(v) Loans	11.5	74.94		1.87	
	(vi) Others	11.6	1,617.88		740.04	
	(c) Current Tax Assets (Net)	12	31.97		29.13	
	(d) Other Current Assets	12.1	1,501.86		998.68	
	Total Current Assets			7,096.20	-	7,394.32
	Total Assets			12,969.44		12,700.60
	FOUNDY AND LIABILITYS					
II.	EQUITY AND LIABILITIES					
1	Equity	10	04.05		04.67	
	(a) Equity Share Capital	13	94.05		94.05	
	(b) Other Equity	14	3,855.49		3,657.39	
	Total Equity			3,949.54		3,751.44



2	Liabilities					
(i)	Non-Current Liabilities					
(1)	(a) Financial Liabilities	15				
	(i) Borrowings	15.1	2,560.00		3,200.00	
	(ii) Trade Payables	15.1	2,300.00		3,200.00	
	- Total Outstanding Dues of Micro	13.2				
	Enterprises and Small Enterprises					
	- Total Outstanding Dues of Creditors		_		0.46	
	Other than of Micro Enterprises		_		0.40	
	and Small Enterprises					
	(iii) Other Financial Liabilities	15.3	341.00		389.93	
	(b) Provisions	16	79.77		75.28	
	(c) Other Non-Current Liabilities	17	678.58		818.07	
	(1)					
	Total Non-Current Liabilities			3,659.35		4.483.74
(ii)	Current Liabilities					
` '	(a) Financial Liabilities	18				
	(i) Trade Payables	18.1				
	- Total Outstanding Dues of Micro		17.04		5.67	
	Enterprises and Small Enterprises					
	- Total Outstanding Dues of Creditors					
	Other than of Micro Enterprises and		531.56		507.37	
	Small Enterprises					
	(ii) Other Financial Liabilities	18.2	2,294.19		1,108.38	
	(b) Other Current Liabilities	19	2,266.58		2,564.55	
	(c) Provisions	16	242.58		265.32	
	(d) Current Tax Liability (Net)	19.1	8.60		14.13	
				= 0.50 ==		4 46 11 46
	Total Current Liabilities			5,360.55		4,465.42
	Total Equity and Liabilities			12,969.44		12,700.60
III.	Summary of Significant Accounting Policies	1 - 2				
IV.	Notes forming part of Financial Statements	3 - 53				

# As per our Report of even date attached

For K G Somani & Co.

Chartered Accountants FRN: 006591N

Sd/-

B. Maheshwari

Partner M. No. 088155

Place: New Delhi Date: 28<sup>th</sup> May, 2019

For and on behalf of Board of Directors

Sd/-Sd/-

M. K. Singh S. K. Chaudhary Director Finance Chairman & Managing Director

DIN - 06607392 DIN - 00515672

Sd/-Ritu Arora

Company Secretary FCS No. 5270



# STATEMENT OF PROFIT AND LOSS

For The Year Ended On 31st March 2019

(in ₹. crore)

	Particulars	Note No.	For the year ended 31st March 2019	For the year ended 31st March 2018
I.	Revenue: Revenue from operations	20	4,408.24	3,864.30
	Add :- Company's share of turnover in Integrated Joint operations (unincorporated)		6.86	26.34
	ount operations (unincorporateu)		4,415.10	3,890.64
II.	Other income	21	264.44	230.80
III.	Total Income (I + II)		4,679.54	4,121.44
IV.	Expenses:			
	Materials and Stores Consumed	22 (i)	390.69	349.29
	(Increase) / Decrease in WIP	22 (ii)	(169.37)	(10.56)
	Project Expenses	22 (iii)	3,512.15	2,890.57
	Employee Benefits Expenses	23	250.70	232.75
	Finance Costs	24	15.57	64.80
	Depreciation, Amortisation and Impairment	25	11.70	12.86
	Other Expenses	22 (iii)	49.45	41.94
	Proportionate share of expenses in Integrated		2.45	0.44
	Joint operations (unincorporated)		3.47	9.44
X 7	Total Expenses (IV)		4,064.36	3,591.09
V.	Profit Before exceptional items and Tax (III - IV)		615.18	530.35
VI.	Exceptional items		-	-
VII.	Profit before tax (V + VI)		615.18	530.35
VIII.	Tax expenses:			
	(1) Current tax	8		
	- For the Period		215.13	174.78
	- For earlier years (net)		(50.89)	(42.50)
	(2) Deferred tax (net)		6.26	10.17
	Total Tax Expense		170.50	142.45
IX	Profit for the year from continuing operation (VII - VIII)		444.68	387.90
X	Other Comprehensive Income	26		
	<b>A.</b> (i) Items that will not be reclassified to profit or loss		1.97	(2.75)
	(ii) Income Tax relating to Items that will not be reclassified to profit or loss		(0.69)	0.95
	-		(12.04)	1.06
	<b>B.</b> (i) Items that will be reclassified to profit or loss		(13.94)	4.86
	<ul><li>(ii) Income Tax relating to Items that will be reclassified to profit or loss</li></ul>		4.87	(1.68)
	reclassified to profit of loss		(7.79)	1.38
XI	Total Community Income for the year (IV +V)		(1.19)	1.36
AI	Total Comprehensive Income for the year (IX +X) (Comprising profit and other comprehensive			
	income for the year, net of tax)		436.89	389.28
XII	Earnings Per Equity Share:			
	(For Continuing Operation)			
	(1) Basic	47	47.28	39.70
	(2) Diluted		47.28	39.70
XIII	Summary of Significant Accounting Policies	1 - 2		
XIV	Notes forming part of Financial Statements	3 - 53		
$\overline{}$		1	1	I .

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants

FRN: 006591N

Sd/-

B. Maheshwari

Partner M. No. 088155

Place: New Delhi Date: 28th May, 2019

# For and on behalf of Board of Directors

Sd/-

M. K. Singh Director Finance

DIN - 06607392

Sd/-Ritu Arora

Company Secretary FCS No. 5270

Sd/-**S. K. Chaudhary** 

Chairman & Managing Director DIN - 00515672



# **CASH FLOW STATEMENT**

for the year ended 31st March 2019

(in ₹. crore)

(in ₹. cro				
Note No.	For the year ended 31st March 2019	For the year ended 31st March 2018		
	615.18	530.35		
	(13.94)	4.86		
	,			
	1.97	(2.75)		
	' '	41.51		
		(41.16) 1.81		
		12.86		
		(3.98)		
	(215.17)	(179.85)		
	(9.64)	(14.01)		
	2.48	(1.30)		
(1)	380.24	348.34		
	162.27	(242.02)		
	(191.20)	(1.40)		
	(1.405.50)	(0.051.00)		
	1	(2,961.82) 149.29		
	33.33	149.29		
	(182.63)	143.03		
(2)	(1,582.51)	(2,912.92)		
(1+2)	(1,202.27)	(2,564.58)		
	(93.39)	(48.70)		
(A)	(1,295.66)	(2,613.28)		
	(56.18)	(9.71)		
	(0.51)	(0.08)		
	(118.98)	(51.38)		
	10.00			
	18.09	7.75		
	(0.30)	(3.89)		
	\ /	33.74		
		(524.02)		
		(3 - 113 - 1)		
	-	139.92		
	247.55	222.57		
		14.01		
	(229.95)	(11.35)		
	1.017.27	188.06		
(B)		5.62		
(4)	770.21	5.02		
	(1)	No. 31st March 2019  615.18  (13.94)  1.97 (0.38) 0.39 2.08 11.70 (14.43) (215.17) (9.64) 2.48  (1) 380.24  (1) 380.24  (1) (1,406.50) 35.55 (182.63)  (2) (1,582.51) (1+2) (1,202.27) (93.39) (A) (1,295.66)  (56.18) (0.51) (118.98) 18.09 (0.39) 116.44 (262.77)  247.55 9.64 (229.95) 1,017.27		



(in ₹. crore)

Particulars	Note No.	For the year ended 31st March 2019	For the year ended 31st March 2018
CASH FLOW FROM FINANCING ACTIVITIES			
Loan From Indian Railway Finance Corporation		146.23	3,203.08
Final Dividend (including Dividend Distribution		(117.04)	(117.05)
Tax) paid Interim Dividend (including Dividend Distribution		(117.24)	(117.05)
Tax) paid		(121.55)	(114.52)
Adjustment of Prior Period Income in Retained Earnings		· -	2.44
Payment of Fee for increase in Authorised Capital		-	(1.99)
Payment to DIPAM for Buy Back of Shares		-	(234.57)
NET CASH FROM FINANCING ACTIVITIES	(C)	(92.56)	2,737.39
Effect of Exchange differences on translation of			
Foreign Currency Cash & Cash Equivalents	(D)	(2.48)	1.30
NET DECREASE IN CASH & CASH EQUIVALENTS	(A+B+C+D)	(650.49)	131.03
CASH AND CASH EQUIVALENTS (OPENING) *	(E)	1,525.73	1,394.70
CASH AND CASH EQUIVALENTS (CLOSING) *	(F)	875.24	1,525.73
NET INCREASE / (DECREASE) IN CASH &			
CASH EQUIVALENTS	(F - E)	(650.49)	131.03

Note: 1. The above Cash flow Statement has been prepared under the "Indirect Method" as set out in the Indian Accounting Standard (Ind AS) - 7 on Statement of Cash Flows.

- 2. Figures in brackets represent outflow of cash.
- 3. Figures of the previous year have been regrouped / recasted / restated wherever necessary.
- \* Cash and Cash Equivalents as on 31 March 2019 Includes Rs. Nil (31 March 2018 : Rs. 593.55 crore) earmarked for expenses for project site at Bandra (East).

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants

FRN: 006591N

Sd/-

B. Maheshwari

Partner

M. No. 088155

Place : New Delhi Date : 28<sup>th</sup> May, 2019

# For and on behalf of Board of Directors

Sd/- Sd/-

M. K. Singh S. K. Chaudhary

Director Finance Chairman & Managing Director DIN - 06607392 DIN - 00515672

Sd/-

Ritu Arora

Company Secretary FCS No. 5270



# STATEMENT OF CHANGES IN EQUITY

as at 31st March 2018

(in ₹. crore)

A. Equity share capital

Balance as at Shares buy back Balance as at April 01, 2017 during the year March 31, 2018 98.98 (4.93)94.05

**B.** Other Equity

Particulars	Reserve & Surplus  General Retained Capital Reserves Earnings Redemption Reserve		Items of Other Comprehensive Income Exchange differences on translating the financial statement of a foreign operation	Total	
Balance as at April 01, 2017	3,333.71	389.59	-	5.57	3,728.87
Changes in accounting policy or prior period errors	-	2.44	-	-	2.44
Restated balance at the beginning of the reporting period	3,333.71	392.03	-	5.57	3,731.31
Profit for the year (Restated)	-	387.90	-	-	387.90
Other Comprehensive Income					
Remeasurment of Defined Benefit Plans	-	(1.80)	-	-	(1.80)
Foreign Exchange translation difference	-	-	-	3.18	3.18
Total Comprehensive Income for the year	-	386.10	-	3.18	389.28
Buy Back of Equity Shares	-		4.93	-	4.93
Payment of Fee for increase in Authorised Capital	-	(1.99)	-	-	(1.99)
Payment for Buy Back of Shares	-	(234.57)	-	-	(234.57)
Dividends Paid	-	(192.40)	-	-	(192.40)
Dividend Distribution Tax	-	(39.17)	-	-	(39.17)
Balance as at March 31, 2018	3,333.71	310.00	4.93	8.75	3,657.39

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

B. Maheshwari Partner

M. No. 088155 Place: New Delhi Date: 28<sup>th</sup> May, 2019

# For and on behalf of Board of Directors

M. K. Singh
Director Finance
DIN - 06607392

Sd/-Ritu Arora Company Secretary FCS No. 5270 S. K. Chaudhary

Chairman & Managing Director DIN - 00515672



# STATEMENT OF CHANGES IN EQUITY

as at 31st March 2019

(Rs. in crore)

A. Equity share capital

Balance as at April 01, 2018

Graph of the year and the year of year of the year of the year of the year of year

**B.** Other Equity

	Re	eserve & Surp	lus	Items of Other Comprehensive Income	
Particulars	General Reserves	Retained Earnings	Capital Redemption Reserve	Exchange differences on translating the financial statement of a foreign operation	Total
Balance as at April 01, 2018	3,333.71	310.51	4.93	8.75	3,657.90
Changes in accounting policy or prior period errors	-	(0.51)	-	-	(0.51)
Restated balance at the beginning of the reporting period	3,333.71	310.00	4.93	8.75	3,657.39
Profit for the year	-	444.68	-	-	444.68
Other Comprehensive Income					
Remeasurement of Defined Benefit Plans	-	1.28	-	-	1.28
Foreign Exchange translation difference	-	-	-	(9.07)	(9.07)
Total Comprehensive Income for the period	-	445.96	-	(9.07)	436.89
Dividends Paid	-	(198.07)	-	-	(198.07)
Dividend Distribution Tax	-	(40.72)	-	-	(40.72)
Balance as at March 31, 2019	3,333.71	517.17	4.93	(0.32)	3,855.49

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

Sd/-

**B. Maheshwari** Partner M. No. 088155

Place: New Delhi Date: 28<sup>th</sup> May, 2019

# For and on behalf of Board of Directors

Sd/- Sd/-

M. K. Singh
Director Finance
S. K. Chaudhary
Chairman & Managing Director

DIN - 00515672

Sd/-**Ritu Arora** 

DIN - 06607392

Company Secretary FCS No. 5270



the financial year March 31, 2019

# 1. Corporate Information

Ircon International Limited is a public sector construction company domiciled in India (CIN: L45203DL1976GOI008171) and is incorporated under the provisions of the Companies Act applicable in India with specialization in execution of Railway projects on turnkey basis and otherwise. After commencing business as a railway construction company it diversified progressively to roads, buildings, electrical substation and distribution, airport construction, commercial complexes, as well as metro rail works. The Company caters to both domestic and international markets. The Company is an ISO certified Company for Quality, Environment and Occupational Health and Safety Management systems; a Schedule 'A' public sector company and a Mini Ratna-Category I. The registered office of the company is located at C-4, District Centre, Saket, New Delhi-110017.

The Standalone financial statements were authorized for issue in accordance with a resolution of the Board of directors on dated 28th May, 2019.

# 2. Significant Accounting Policy under Ind AS (Standalone)

#### (i). Basis of Preparation

#### a) Statement of Compliance

The Standalone financial statements as at and for year ended March 31, 2019 have been prepared in accordance with Indian Accounting Standards (Ind-AS) notified under section 133 of the companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and as amended.

# b) Basis of Measurement

The financial statements have been prepared under the historical cost convention and on an accrual basis, except for the following item that have been measured at fair value as required by relevant Ind-AS.

- Defined benefit Plan and other long term employee benefits
- Certain financial assets and liabilities measured at fair value.
- iii. Provisions as per para (x) (D) below, where time value of money is material.

#### c) Use of estimates and judgment

The preparation of financial statements in conformity with Ind AS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, disclosure of contingent assets and liabilities at the date of financial statements and the reported amount of revenue and expenses. Actual results may differ from these estimates.

#### Key accounting estimates:

**Recognition of deferred tax assets** – The extent to which deferred tax assets can be recognized is based on an assessment of the probability of the future taxable income against which the deferred tax assets can be utilized.

**Provisions** – At each balance sheet date on the basis of the management judgment, changes in facts and legal aspects, the Company assesses the requirement of provisions against the outstanding contingent liabilities. However, the actual future outcome may be different from this judgement.

**Revenue-** The Company recognizes revenue for a performance obligation satisfied over time after reasonably estimating its progress towards complete satisfaction of the performance obligation.

The recognition of revenue requires assessments and judgments to be made on changes in work scope, claims (compensation, rebates etc.) and other payments to the extent performance obligation is satisfied and they are probable and are capable of being reasonably measured. For the purpose of making estimates for claims, the company used the available contractual and historical information.

**Property, plant and Equipment** – Property, plant and Equipment represent a significant proportion of the asset base of the company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of assets.

Estimates and underlying assumptions are reviewed on a periodic basis. Future results could differ due to changes in these estimates and difference between the actual result and the estimates are recognized in the period in which the results are known / materialize.

**d)** All financial information presented in Indian rupees and all values are rounded to the nearest crore rupees with two decimal points except where otherwise stated.

#### (ii). Statement of Cash flow

Cash flows are reported using the indirect method, whereby profit / (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

# (iii). Foreign Currency Transactions

#### Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the Company operates. (i.e. Functional Currency). The financial statements are presented in Indian rupees, which is the presentation as well as Functional currency of company.

# (a) Transactions of Indian operations:

- All foreign currency transactions are translated into functional Currency at the rate prevalent on the date of transaction.
- ii. Property, plant and Equipment, intangibles, investment property, prepaid expenses, inventory and non-monetary items are translated at the rate on the date of initial transaction.
- iii. Monetary items (Trade receivables, trade payables, Cash and Bank, Loans and Borrowings and other receivables & payables) and contingent assets & liabilities denominated in foreign currency are translated at the prevailing closing selling rates for Liabilities and closing buying rate for Assets, at each reporting date.
- Foreign Exchange Gains or Losses in respect of above transactions are recognized in Statement of profit and loss.



the financial year March 31, 2019

#### (b) Transactions of Foreign operations:

- All foreign currency transactions are translated into functional Currency at the rate prevalent on the date of transaction.
- Property, plant and Equipment, intangibles, investment property, prepaid expenses, inventory and non-monetary items are translated at the rate on the date of initial transaction.
- iii. Monetary items (Trade receivables, trade payables, Cash and Bank, Loans and Borrowings and other receivables & payables) and contingent assets & liabilities denominated in foreign currency are translated at the prevailing closing selling rates for Liabilities and closing buying rate for Assets, at each reporting date.
- iv. Foreign Exchange Gain or Losses in respect of above transactions are recognized in Statement of profit and loss.

The result and financial position of foreign operation that have a functional currency different from the presentation currency are translated in to presentation currency as follows

- Assets/Liabilities Closing selling rates for Liabilities and closing buying rate for Assets on the reporting date.
- ii. Income/Expenses Average exchange rate during the year.
- iii. Exchange differences on translation of functional currency to presentation currency are – recognised in OCI (Other comprehensive income)
- iv. On disposal of Foreign Operation (on realization of complete receivables from client) transfer the component of OCI (Other comprehensive income) to profit or loss relating to respective foreign operation.

# (iv). Property, plant and equipment

- Freehold land is carried at historical cost. Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses, if any.
- 2. The machinery spares which can be used only in connection with an item of Property, Plant and Equipment and whose use is expected to be irregular are capitalized & depreciated/amortized over the balance life of such Property, Plant and Equipment.
- 3. Subsequent cost relating to property, plant & equipment shall be recognized as an asset if:
  - a) it is probable that future economic benefits associated with the items will flow to the entity; and
  - b) the cost of the item can be measured reliably.
- 4. Cost of asset includes the following
  - Cost directly attributable to the acquisition of the assets
  - ii. Incidental expenditure during the construction period is capitalized as part of the indirect construction cost to the extent the expenditure is directly related to construction or is incidental thereto.
  - iii. Present value of the estimated costs of dismantling & removing the items & restoring the site on which it is located if recognition criteria are met.
- 5. Cost of replacement, major inspection, repair of significant parts and borrowing costs for long-term construction projects are capitalized if the recognition criteria are met.

- 6. An item of property, plant and equipment and any significant part initially recognized is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement.
- 7. Amounts paid towards the acquisition of property, plant and equipment outstanding as of each reporting date and the cost of property, plant and equipment not ready for intended use before such date are disclosed under capital work-in-progress. Expenses directly attributable to project, prior to commencement of commercial operation, are considered as project development expenditure and shown under Capital Work-in-Progress.

#### Depreciation

- (a) Depreciation on Property, plant and Equipment is provided on Straight Line basis (SLM) over the useful life of the assets as specified in Schedule II of the Companies Act, 2013.
- (b) Each part of an item of Property, Plant and Equipment is depreciated separately if the cost of part is significant in relation to the total cost of the item and useful life of that part is different from the useful life of remaining asset.
- (c) The estimated useful life of assets for current period of significant items of property plant and equipment are as follows:

Particulars	Useful Life (yrs.)
Building/flats residential/non-residential	60
Plant and Machinery	8-15
Survey instruments	10
Computers	3-6
Office Equipment's	5
Furniture and fixtures	10
Caravans, Camps and temporary shed	3-5
Vehicles	8-10

- (d) Leasehold land and improvements are amortized over the lower of estimated useful life and lease term.
- (e) Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted prospectively, if appropriate. "Ordinarily, the residual value of an asset is up to 5% of the original cost of the asset" as specified in Schedule II of the Companies Act, 2013
- (f) Property plant and equipment acquired during the year, individually costing up to Rs. 5000/- are fully depreciated, by keeping Re. 1 as token value for identification. However, Mobile phones provided to employees are charged to revenue irrespective of its value.

#### (v). Intangible Assets

Intangible assets are recognized when it is probable that the future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably. Intangible assets are stated at historical cost less accumulated amortization and impairment loss, if any.

# **Amortization of Intangible Assets**

(a) Intangible assets are amortized over their respective estimated useful lives on a straight-line basis from the date that they are available for use.



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The estimated useful life of intangibles is as follows:

Intangible Assets	Useful Life	Internally generated or self-generated
Software	Finite (36 months)	Acquired

- (b) Amortization methods, useful lives and residual values are reviewed at each reporting date.
- (c) Software cost up to Rs. 1 Lakhs in each case is fully amortized in the year of purchase, by keeping Rs. 1 as token value for identification.

#### (vi). Investment properties

- a) Investment property comprises completed property, property under construction and property held under a finance lease that is held to earn rentals or for capital appreciation or both, rather than for sale in the ordinary course of business or for use in production or administrative functions.
- b) Investment Properties are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.
- c) The company depreciates building component of investment property over 60 years from the date of original purchase/completion of construction.
- d) Investment properties are derecognized either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. Difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of de-recognition.

#### (vii). Investments in subsidiaries and Joint Arrangements

# a) Investment in Subsidiaries

Investments in subsidiaries are accounted for at cost.

#### b) Joint Arrangement

Investment in joint arrangement are classified as either Jointly controlled operations under work sharing arrangement (joint operation) or Contracts executed by jointly controlled entity (joint ventures). The classification depends on the contractual rights and obligations of each JV partner rather than the legal structure of the joint arrangement. Company has both joint ventures and joint operations.

#### i) Joint Operations

Company recognises its direct right to the assets, liabilities, revenue and expenses of joint operations and its share of any jointly held or incurred assets, liabilities, revenue and expenses.

## ii) Joint Venture

Income on investments is recognized when the right to receive the same is established.

Investment in such joint ventures is carried at cost in separate financial statements.

#### (viii). Inventories

#### (a) Construction Work in Progress

Construction work-in-progress is valued at cost till such time the outcome of the job cannot be ascertained reliably and at realizable value thereafter. Site mobilization expenditure to the extent not written off valued at cost.

#### (b) Others

- In Cost Plus contracts, the cost of all materials, spares and stores not reimbursable as per the terms of the contract is shown as inventory valued as per (III) below.
- (ii) In Item Rate and Lump Sum Turnkey contracts, the cost of all materials, spares (other than capitalized) and stores are charged to Statement of Profit and Loss in the year of use.
- (iii) Inventories are valued at lower of the cost arrived at on First in First out (FIFO) basis and net realizable value.
- (iv) Loose tools are expensed in the year of purchase.

#### (ix). Cash and Cash Equivalents

Cash and cash equivalent in the Balance sheet comprise of cash at bank, cash in hand, other short term deposits with banks with an original maturity of three months or less and highly liquid investments, that are readily convertible to known amount of cash and which are subject to insignificant risk of changes in value and Bank overdraft.

For the purpose of statement of cash flow, cash and cash equivalents consist of cash and short term bank deposits etc., as defined above, net of outstanding bank overdrafts since they are considered integral part of the company's cash management.

#### (x). Provisions

#### A- Provision for Maintenance

- a) In Cost Plus contract, no provision for maintenance is required to be made where cost is reimbursable.
- b) Item Rate and Lump Sum turnkey contracts, provision is made for maintenance to cover company's liability during defect liability period keeping into consideration the contractual obligations, the obligations of the subcontractors, operating turnover and other relevant factors.
- c) Provision for unforeseen expenditure during design guarantee period is made based on risk perception of management in each contract assessed at the end of each financial year. This shall, however, be subject to a minimum of Rs. 50 lakhs and maximum of the amount of Design guarantee specified in Contract Agreement with the Client.

#### **B-Provision for Demobilization**

Provision for demobilization to meet the expenditure towards Demobilisation of Manpower and Plant & Equipment is made in foreign projects.

#### C- Others

Provision is recognized when:

- The Company has a present obligation as a result of a past event.
- ii) A probable outflow of resources is expected to settle the obligation and  $% \left( 1\right) =\left( 1\right) \left( 1\right)$
- iii) A reliable estimate of the amount of the obligation can be made.

Reimbursement of the expenditure required to settle a provision is recognised as per contract provisions or when it is virtually certain that reimbursement will be received. Provisions are reviewed at each Balance Sheet date.

#### D- Discounting of Provisions

Provision recognised as per above point a, b and c which expected to be settled beyond 12 months are measured at the present value by using pre-tax discount rate that reflects the risks specific to the liability. The increase in the



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provision due to the passage of time is recognised as interest expenses.

#### E- Onerous Contract

A contract in which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it are termed as onerous contract and the present obligation under such contracts is recognized and measured as a provision.

#### (xi). Revenue Recognition

#### (a) Revenue from contracts with customer

Revenue from contract with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

The Company recognise revenue for a performance obligation satisfied over time after reasonably measuring its progress towards complete satisfaction of the performance obligation, In case where the outcome of a performance obligation cannot be reasonably measured but the Company expects to recover the costs incurred in satisfying the performance obligation, the revenue is being recognised only to the extent of the costs incurred until such time that it can reasonably measure the outcome of the performance obligation.

Performance obligation is measured by applying input method. In the contracts where performance obligation cannot be measured by input method, the output method is applied, which faithfully depict the Company's performance towards complete satisfaction of the performance obligation.

Revenue is measured at the transaction price that is allocated to the performance obligation and it excludes amounts collected on behalf of third parties and is adjusted for variable considerations.

After contract inception, the transaction price can change for various reasons. Any subsequent change in the transaction price is then allocated to the performance obligations in the contract on the same basis as at contract inception. Consequently, amounts allocated to a satisfied performance obligation are recognised as revenue, or as a reduction of revenue, in the period in which the transaction price changes.

Estimate of revenues, costs, or extent of progress towards completion are revised if circumstances change. Any resulting increases or decreases in estimated revenues or costs are recognized by including it in profit or loss in the period of the change, if the change affects that period only or the period of change and future periods, if the change affects both.

If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional. If a customer pays consideration before the Company transfers good or services to the customer, a contract liability is recognized when the payment is made or the payment is due (whichever is earlier). Contract liability is recognised as revenue when the Company performs under the Contract.

#### b) Other Revenue Recognition

 Dividend income is recognized when the right to receive payment is established. ii) Interest income is recognized using Effective Interest Rate Method.

#### (xii). Leases

#### a) Company as a lessee

#### Finance Lease: -

- (i) that transfers substantially all the risks and rewards incidental to ownership of an asset
- (ii) are capitalised at lease inception at lower of fair value or present value of minimum lease payment
- (iii) payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability.
- (iv) Finance charges are recognised in finance costs in the statement of profit and loss.
- (v) Depreciated over the useful life of the asset. However, if there is no reasonable certainty to obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

#### Operating Lease: -

- is classified as operating lease when significant portion of the risk and rewards are not transferred to the company.
- (ii) payments are charged to profit and loss on straightline basis over the lease term except where lease payment are structured to increase in line with expected general inflation to compensate for the expected inflationary cost increase.

#### b) Company as a lessor

### Finance Lease

- (i) is recognised when substantially all of the risks and rewards of ownership transfer from the company to the lessee
- (ii) Payment due are recorded as receivables at the company's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

#### **Operating Lease**

- are the leases in which the company does not transfer substantially all the risks and rewards of ownership to the lessee.
- (ii) incomes are recognized as income in the statement of profit & loss on straight-line basis over the lease term except where lease payment are structured to increase in line with expected general inflation to compensate for the expected inflationary cost increase.

#### (xiii). Research and development Expenses

- 1. Research costs are expensed as incurred.
- 2. Development expenditures on an individual project are recognised as an intangible asset when the company can demonstrate:
  - The technical feasibility of completing the intangible asset so that the asset will be available for use or sale
  - Its intention to complete and its ability and intention to use or sell the asset
  - How the asset will generate future economic benefits



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- The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit. Amortisation expense is recognised in the statement of profit and loss unless such expenditure forms part of carrying value of another asset.

During the period of development, the asset is tested for impairment annually.

#### (xiv). Mobilization Expenses

The initial contract expenses on new projects for mobilisation will be recognised as construction work in progress in the year of incidence, and pro rata charged off to the project over the years at the same percentage as the stage of completion of the contract as at the end of financial year.

#### (xv). Impairment of non-financial assets

An asset is treated as impaired when the carrying cost of assets exceeds its recoverable value and impairment loss is charged to the Statement of Profit & Loss in the year in which an asset is identified as impaired. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. At each reporting date company assesses the estimate amount of impairment loss. The impairment loss recognized in prior accounting periods is reversed if there has been a change in the estimate of recoverable amount and such losses either no longer exists or has decreased. Reversal of impaired loss is recognized in the Statement of Profit & Loss. For the purpose of assessing impairment, assets that cannot be tested individually are grouped in to the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or group of assets (the cash-generating units).

# (xvi). Borrowing Cost

Borrowing cost in ordinary course of business are recognized as expense of the period in which they are incurred. Borrowing cost that is directly attributable to acquisition, construction or production of a qualifying asset is capitalized as part of the cost of such assets upto the commencement of commercial operations.

#### (xvii). Employee Benefits

#### a) Short Term Employee Benefits

The undiscounted amount of short term employee benefits expected to be paid for the services rendered are recognized as an expense during the period when the employees render the services.

#### b) Post-employment benefits & other Long Term Employee Benefits

- Retirement benefits in the form of pension fund are defined contribution schemes. The contributions to the pension trust are charged to the statement of Profit and loss for the year when the contributions are due.
- ii. The company has Defined benefit plans like Provident Fund, Gratuity, LTC and other retirement benefits.
- iii. The Company makes contribution to the recognized provident fund - "IRCON CONTRIBUTORY

PROVIDENT FUND TRUST" for its employees, which is a defined benefit plan and also contribute to the extent that the Company has an obligation to make good the shortfall, if any, between the returns from the investments of the trust and the notified interest rate. The Company's obligation in this regard is determined by an independent actuary and provided for if the circumstances indicate that the Trust may not be able to generate adequate returns to cover the interest rates notified by the Government.

- iv. The Company has created a Trust for Gratuity. The cost of providing benefit is determined on the basis of actuarial valuation using the projected unit credit method at each year-end and is charged to the Statement of Profit & Loss.
- Provision for Defined benefit plans is made based on actuarial valuation at the year end and Actuarial gains or losses are recognized through Other Comprehensive income.
- vi. Post-retirement Medical benefits are made based on actuarial valuation or amount available for contribution, whichever is less.
- vii. Other long term employee benefit includes leave encashment. Actuarial gains or losses on other long term employee benefits are recognized through statement of profit & loss.
- viii. Re-measurements of the net defined benefit liability (asset) recognized in other comprehensive income shall not be reclassified to profit or loss in a subsequent period.

#### (xviii). Taxes

#### a) Current income tax

- (i) Taxes including current income-tax are computed using the applicable tax rates and tax laws.
- (ii) The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the company operates and generates taxable income.
- (iii) Current income tax assets and liabilities for current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. Liability for additional taxes, if any, is provided / paid as and when assessments are completed.
- (iv) Current tax related to OCI Items is recognized in Other Comprehensive Income (OCI).

#### b) Deferred tax

- (i) Deferred income tax is recognized using balance sheet approach.
- (ii) Deferred income tax assets and liabilities are recognized for temporary differences which is computed using the tax rates and tax laws that have been enacted or substantively enacted at the reporting date.
- (iii) Deferred income tax asset are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.
- (iv) The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient



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taxable profit will be available to allow all or part of the deferred income tax asset to be utilized.

(v) Deferred tax related to OCI Item is recognized in Other Comprehensive Income (OCI).

#### (xix). Operating Segment

Operating segments are reported in the manner consistent with the internal reporting provided to the chief operating decision maker. Accordingly, the Company has identified two reporting segments viz. Domestic & International.

#### (xx). Earnings Per Share

In determining basic earnings per share, the company considers the net profit attributable to equity shareholders. The number of shares used in computing basic earnings per share is the weighted average number of shares outstanding during the period. In determining diluted earnings per share, the net profit attributable to equity shareholders and weighted average number of shares outstanding during the period are adjusted for the effect of all dilutive potential equity shares.

#### (xxi). Contingent Liabilities and Contingent Assets

- (a) Contingent Liabilities are disclosed in either of the following cases:
  - i) A present obligation arising from a past event, when it is not probable that an outflow of resources will be required to settle the obligation; or
  - ii) A reliable estimate of the present obligation cannot be made; or
  - iii) A possible obligation, unless the probability of outflow of resource is remote.
- (b) Contingent assets is disclosed where an inflow of economic benefits is probable.
- (c) Contingent Liability and Provisions needed against Contingent Liability and Contingent Assets are reviewed at each Reporting date.
- (d) Contingent Liability is net of estimated provisions considering possible outflow on settlement.

#### (xxii). Fair Value Measurement

Company measures financial instruments at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. The company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 —Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

At the reporting date, the Company analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the accounting policies. For this analysis, the Company verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The Company also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

#### (xxiii). Dividend to equity holders

Dividend paid/payable shall be recognized in the year in which the related dividends are approved by shareholders or board of directors as appropriates.

#### (xiv). Financial instruments

#### A. Initial recognition and measurement

Financial Instruments recognized at its fair value plus or minus transaction costs that are directly attributable to the acquisition or issue of the financial instruments.

#### B. Subsequent measurement

#### **B.1** Financial Assets

Financial assets are classified in following categories:

# a). Debt instruments at Amortised Cost

Debt instrument shall be measured at amortised cost if both of the following conditions are met:

- (a) the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and
- (b) The contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Such financial assets are measured at amortised cost using effective interest rate method less impairment, if any. The EIR amortisation is included in finance income in the statement of profit and loss.

Following financial assets are measured at amortised cost: -

(i) Trade receivable



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- (ii) Security deposit
- (iii) Retention money
- (iv) Money held with client
- (v) Cash and cash equivalent
- (vi) Loan and advances
- (vii) Investment in Tax free bonds

# b). Debt instruments at Fair value through Other comprehensive income (FVTOCI)

A 'debt instrument' is classified as at the Fair value through other comprehensive income if both of the following criteria are met:

- The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- The asset's contractual cash flows represent solely payment of principal and interest (SPPI).

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the company recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the P&L. On de-recognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to P&L. Interest earned is recognised using the EIR method.

#### c) Debt instruments at fair value through Profit & Loss (FVTPL)

FVTPL is a residual category for debt instruments. Any debt instruments, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the company may elect to designate a debt instruments, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. If doing so reduces or eliminates a measurement or recognition inconsistency.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of P&L.

#### **B.2** Financial liabilities

#### a) Financial liabilities at Amortised Cost

Financial liabilities at amortised cost represented by trade and other payables, security deposits and retention money are initially recognized at fair value, and subsequently carried at amortized cost using the effective interest rate method.

# b) Financial liabilities at FVTPL

The company has not designated any financial liabilities at EVTPI

# C. De-recognition

# Financial Asset

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized only when the contractual rights to the cash flows from the asset expires or it transfers the financial assets and substantially all risks and rewards of the ownership of the asset.

## **Financial Liability**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the statement of Profit & Loss.

#### D. Impairment of financial assets:

Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss. The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivable and contract assets. The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

Company assesses on a forward looking basis the expected credit losses associated with its assets carried at amortised cost and FVTOCI debt instruments. The impairment methodology applies on whether there has been significant increase in credit risk.

ECL impairment loss allowance (or reversal) recognised during the period is recognised as income/expense in the statement of profit and loss.

#### (xxv). Non-current Assets (or disposal groups) held for Sale

Non-current assets (or disposal groups) are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. The sale is considered highly probable only when the asset or disposal group is available for immediate sale in its present condition, it is unlikely that the sale will be withdrawn and sale is expected within one year from the date of the classification. Disposal groups classified as held for sale are stated at the lower of carrying amount and fair value less costs to sell. Property, plant and equipment and intangible assets are not depreciated or amortized once classified as held for sale. Assets classified as held for sale/distribution are presented separately in the balance sheet

If the criteria stated by IND AS 105 "Non-current Assets Held for Sale" are no longer met, the disposal group ceases to be classified as held for sale. Non-current asset that ceases to be classified as held for sale are measured at the lower of (i) its carrying amount before the asset was classified as held for sale, adjusted for depreciation that would have been recognized had that asset not been classified as held for sale, and (ii) its recoverable amount at the date when the disposal group ceases to be classified as held for sale.

# (xxvi) Financial guarantees

Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind-AS 109 and the amount recognised less cumulative amortisation.



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	Free hold Land	Lease hold Land	Lease hold Buildings	Freehold Buildings/ Flats- Residential	Free hold Buildings/ Flats-Non- Res.	Plant & Machinery	Survey Instru- ments	Computers	Office Equip- ments	Furniture & Fixtures	Caravans, Camps and Temp.	Vehicles	Total
Foot Notes		(iv)	(iii)		(i)				(vii)	(v)			
Gross Carrying Amount (At Cost)													
At 1st April 2017	42.26	1.09	36.44	6.36	8.30	75.98	0.98	2.32	2.79	2.04	7.57	1.46	187.59
Additions Disposals/Adjustments Exchange (Gain) / Loss	0.49	1 1 1	(31.24)	1 1 1	31.24	0.89 (3.99) 1.62	0.40 (0.01)	2.93 (0.09) 0.01	0.75 (0.11) 0.02	0.62 (0.06) 0.01	0.31	2.34 (0.11) 0.21	8.73 (4.37) 2.96
At 31st March 2018	42.75	1.09	5.20	6.36	40.63	74.50	1.37	5.17	3.45	2.61	7.88	3.90	194.91
Additions Disposals/Adjustments Exchange (Gain) / Loss	- (0.06)	1 1 1	1 1 1	1 1 1	0.03	5.28 (3.42) 1.04	0.46	0.93 (0.13) 0.05	0.62 (0.05) 0.02	0.81 (0.03) 0.03	1.00 (0.58) 0.02	(0.37) 0.03	9.10 (4.64) 1.23
At 31st March 2019	42.69	1.09	5.20	98.9	40.66	77.40	1.84	6.02	4.04	3.42	8.32	3.56	200.60
Depreciation and impairment													
At 1" April 2017	'	0.02	6.43	2.74	1.97	33.76	0.12	1.01	0.82	0.56	2.76	0.32	50.51
Depreciation charge for the year	ı	0.01	2.48	0.31	0.44	4.55	0.11	0.81	0.53	0.28	2.45	0.39	12.36
Impairment Disposals/Adjustments Exchange (Gain) / Loss	1 1 1	1 1 1	(8.23)	1 1 1	8.23 0.30	(0.50) (1.14)	1 1 1	(0.05) (0.02)	(0.04)	(0.01) (0.02)	(0.01)	(0.02)	(0.61) (0.93)
At 31" March 2018	•	0.03	0.68	3.05	10.94	36.67	0.23	1.75	1.30	0.81	5.18	69'0	61.33
Depreciation charge for the year	1	0.01	0.28	08.0	2.12	3.85	0.14	1.09	69.0	0.35	2.06	0.43	11.22
ninpariment Disposals/Adjustments Exchange (Gain) / Loss		1 1 1	1 1 1	1 1 1	0.01	(0.32) 0.77	(0.01)	(0.09) 0.03	- (0.06) 0.06	(0.02) 0.02	(0.31) 0.02	(0.17) (0.07)	(0.98) 0.84
At 31st March 2019	,	0.04	0.96	3.35	13.07	40.97	0.36	2.78	1.89	1.16	6.95	0.88	72.41
Net book value	(			Č	i i		,	0	1	ć	i C	(	0
At 31 March 2019	42.69	1.05	4.24	3.01	60.72	30.43	1.48	3.24	2.15	7.70	1.37	7.08	128.19
At 31" March 2018	42.75	1.06	4.52	3.31	29.69	37.83	1.14	3.42	2.15	1.80	2.70	3.21	133.58

Property, Plant and Equipment



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#### Foot Notes:-

i) Fixed assets held for disposal included in sales / adjustment column and transferred to other current assets at Net Book value: 
(₹ in crore)

							,	C III CIOIC,
Block of assets	Description of the assets	Manner and expected	Expected (Loss)/ Gain on sale of non	Segment	As at March		As a	
		time of disposal	current		Gross Block	Net Block	Gross Block	Net Block
Plant and Machi	nery							
Northern Region	Plant and Machinery ( Noida Workshop)	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic : PMD Division	0.78	0.05	4.33	0.25
Northern Region	Plant and Machinery (Bikaner Phalodi)	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic	3.38	0.19	-	-
Malaysia Region	Locomotives - 15 No. (24 No.)	Open Tender	0.46	International	0.87	0.87	29.26	1.46
	5 No. (3 No.) of Track Machine, Nil (18 No.) Hopper wagons, 9 No. (15 No.) Flat Wagons & Nil (2 No.) Motor Trolley, 2 No. (Nil) of wide base Tractors	Open Tender	6.89	International	0.50	0.30	17.04	0.85
	Nil (34 No.) of Computer & Printers	Open Tender	_	International	-	-	0.13	0.007
	Nil (7 No.) of Fax machine, Projector & EPABX	Open Tender	-	International	-	-	0.06	0.003
	2 No. (15 No.) of Road Vehicle	Open Tender	-	International	0.12	0.03	2.12	0.10
Mozambique Project	Plant and Machinery		-	International	5.90	0.29	5.90	0.29
Freehold Land								
Northern Region	Freehold Land (Northern Regional Office)	Through e-tender	-	Domestic	0.06	0.06	-	-
Freehold Buildin			1	1	1	1		
Southern Region	Freehold Building - Residential at Chennai	Open Tender	_	Domestic	0.38	0.28	0.38	0.28
Total		•			11.99	2.07	59.22	3.24

ii) Depreciation and impairment on Property, Plant & Equipment for the year debited to Statement of Profit and Loss are as follows:(Rs. in crore)

Description	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018
Depreciation on Tangible Assets	11.22	12.36
Impairment Loss	-	-
Total	11.22	12.36

- iii) Includes lease hold building on Railways land for 30 years lease at San Martin Marg, New Delhi; Pali Hill, Mumbai & Metro railway Service Building, Kolkata for which agreement is yet to be finalised.
- iv) Lease hold land includes land at Greater Noida Industrial Development Authority (GNIDA) for construction of proposed Central Inspection Cell (CIC) by the Company (Gross value Rs.0.82 crore).
  - The request for time extension for construction of Building has been submitted to the appropriate authority.
- v) Furniture & Fixtures includes Furnishings also.
- vi) Depreciation and impairment: Includes Foreign Exchange Loss / (Gain) as on 31st march 2019 for Rs. 0.84 crore (as on 31st march 2018: Rs. (0.93) crore).
- (vii) Office Equipment includes Electrical Appliances and Air Conditioners the life of such items is cosidered as 10 years and 5 years respectively.



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# 4. Capital Work in Progress

(₹in crore)

Particulars	Amount
Opening balance at 1 April 2017	-
Additions (subsequent expenditure)	1.22
Less : Capitalised during the year	(0.24)
Closing balance at 31 March 2018	0.98
Additions (subsequent expenditure)	47.08
Less : Capitalised during the year	-
Closing balance at 31 March 2019	48.06
Net Book Value at 31st March 2019	48.06
at 31st March 2018	0.98

# 5. Investment Property

(in ₹. crore)

Particulars	N	loida .	G	urugram	Bangalore	Total
	Land	Capital work in progress at Noida	Land	Capital work in progress at Gurugram	Building	
Opening balance at 1 <sup>st</sup> April 2017	260.35	21.04	2.23	20.82	3.04	307.48
Additions (subsequent expenditure)*	-	42.19	-	9.19	-	51.38
Closing balance at 31st March 2018	260.35	63.23	2.23	30.01	3.04	358.86
Additions (subsequent expenditure)*	66.85	35.96	-	16.17	-	118.98
Closing balance at 31 <sup>st</sup> March 2019	327.20	99.19	2.23	46.18	3.04	477.84
Depreciation and impairment						
Opening balance at 1 <sup>st</sup> April 2017	-	-	-	-	0.14	0.14
Depreciation during the year	-	-	-	-	0.05	0.05
Closing balance 31st March 2018	_	-	-	-	0.19	0.19
Depreciation during the year	-	-	-	-	0.04	0.04
Closing balance at 31 <sup>st</sup> March 2019	-	-	-	-	0.23	0.23
Net Block						
at 31 <sup>st</sup> March 2019	327.20	99.19	2.23	46.18	2.81	477.61
at 31st March 2018	260.35	63.23	2.23	30.01	2.85	358.67

# Information regarding income and expenditure of Investment Property

Particulars	31 <sup>st</sup> March 2019	31 <sup>st</sup> March 2018
Rental income derived from investment properties	0.38	0.35
Direct operating expenses (including repairs and maintenance) generating rental income	_	-
Direct operating expenses (including repairs and maintenance) that did not generate rental income	-	-
Profit arising from investment properties before		
depreciation and indirect expenses	0.38	0.35
Less: Depreciation during the year	(0.04)	(0.05)
Profit arising from investment properties before		
indirect expenses	0.34	0.30



## Notes to Standalone Financial Statements for the Financial year March 31, 2019

# Reconciliation of fair value

(₹in crore)

	N	loida	G	lurugram	Bangalore	Total
Particulars	Land	Capital work in progress at Noida	Land	Capital work in progress at Gurugram	Building	
Opening balance at 1 <sup>st</sup> April 2017	243.05	6.80	130.89	17.31	5.25	403.30
Fair value difference	(4.02)	48.33	2.31	10.60	0.06	57.28
Closing balance at 31st March 2018	239.03	55.13	133.20	27.91	5.31	460.58
Fair value difference	(0.99)	64.49	3.64	30.49	1.84	99.46
Closing balance at 31st March 2019	238.04	119.62	136.84	58.40	7.15	560.04
Fair value difference for the year	(0.99)	64.49	3.64	30.49	1.84	99.46
Note:-						
Investment Property self constructed	238.04	119.62	136.84	58.40	7.15	560.04
	238.04	119.62	136.84	58.40	7.15	560.04

# Notes to Standalone Financial Statements for

the financial year March 31, 2019

- (i) These valuations are based on valuations performed by accredited independent valuer. Fair Values are based on cost & income/cost/market value approach.
- (ii) The fair value measurement is categorised in Level 3 of fair value hierarchy.
- (iii) Investment property in Noida is at four locations having lease term of 90 years, Properties in Gurugram and Bangalore are at one location only which are freehold.

* Detail of Additions	As at 31	st March 2019	As at 31:	st March 2018
(subsequent expenditure)	Land	Capital work in progress	Land	Capital work in progress
Lease Rent Paid	66.85	-	-	-
- Work Expenses	-	41.57	-	46.17
- Consultancy Charges	-	0.22	-	0.50
- Salary & Wages	-	1.44	-	0.97
- Rates & Taxes	-	6.24	-	-
- Vehicle Operation and Maintenance	-	0.10	-	1.36
- Power, Electricity and Water charges	-	2.19	-	1.47
- Advertisement & Publicity	-	0.10	-	0.15
- Staff Welfare	-	0.01	-	0.02
- Bank Charges	-	0.01	-	0.02
- Repairs and Maintenance - Office & Other	-	0.01	-	0.71
- Tour & Travelling	-	0.08	-	-
- Misc. Operating Exp.	-	0.16	-	0.01
Total	66.85	52.13	-	51.38



# 6. Intangible Assets

(₹in crore)

Particulars	Other Intangibles (Software)
Opening balance at 1st April 2017	1.55
Addition during the year	0.08
Sales/adjustment during the year	(0.02)
Closing balance at 31st March 2018	1.61
Addition during the year	0.51
Sales/adjustment during the year	(0.03)
Closing balance at 31 <sup>st</sup> March 2019	2.09
Amortisation and Impairment	
Opening balance at 1st April 2017	0.34
Amortisation during the year	0.45
Sales / adjustment during the year	(0.01)
Closing balance at 31st March 2018	0.78
Amortisation during the year	0.44
Sales / adjustment during the year	(0.03)
Closing balance at 31 <sup>st</sup> March 2019	1.19
Net book value	
At 31st March 2019	0.90
At 31st March 2018	0.83

# Notes to Standalone Financial Statements for

# 7. Financial Assets7.1 Investments

the financial year March 31, 2019

Particulars	As at 31st	As at 31st
	March 2019	March 2018
1. Investments in Equity Instruments (fully paid-up, unquoted, at cost) Subsidiaries		
Ircon Infrastructure & Services Limited 6,50,00,000 equity shares of Rs. 10 each (31 March 2018: 6,50,00,000)	65.00	65.00
Ircon PB Tollway Limited 16,50,00,000 equity shares of Rs.10 each (31 March 2018: 16,50,00,000)	165.00	165.00
Ircon Shivpuri Guna Tollway Limited 15,00,00,000 equity shares of Rs. 10 each (31 March 2018: 15,00,00,000)	150.00	150.00
Ircon Vadodara Kim Expressway Limited 60,00,000 equity shares of Rs. 10 each (31 March 2018: Nil)	6.00	-
Ircon Davanagere Haveri Highway Limited 10,40,50,000 equity shares of Rs. 10 each (31 March 2018: 50,000)	104.05	0.05
Total (1) - Investment in Subsidiaries	490.05	380.05
2. Investments in Equity Instruments (fully paid-up, unquoted, at cost) Incorporated Joint Venture		
Ircon-Soma Tollway Private Limited (ISTPL) 6,38,70,000 equity shares of Rs. 10 each fully paid. (31 March 2018: 6,38,70,000) (Refer note (i) a & b)	64.15	64.15
Indian Railway Stations Development Corporation Limited 2,58,00,000 equity shares of Rs.10 each (31 March 2018: 2,00,00,000) (Refer note (ii))	25.80	20.00
Bastar Railway Pvt. Limited 7,63,37,300 equity shares of Rs. 10 each (31 March 2018: 11,83,000)	76.34	1.18
Jharkhand Central Railway Limited 1,30,00,000 equity shares of Rs. 10 each		
(31 March 2018: 1,30,00,000)	13.00	13.00
Mahanadi Coal Railway Limited 13,000 equity shares of Rs. 10 each (31 March 2018: 13,000)	0.01	0.01
Chhattisgarh East Railway Limited 12,25,75,700 equity shares of Rs. 10 each fully paid. (31 March 2018: 8,35,75,700)	122.58	83.58
Chhattisgarh East-West Railway Limited 13,11,70,000 equity shares of Rs. 10 each fully paid. (31 March 2018: 13,11,70,000)	131.17	131.17
Total (2) - Investment in Joint Ventures	433.05	313.09



the financial year March 31, 2019

Particulars	As at 31st	As at 31st
	March 2019	March 2018
3. Investment in Bonds (Quoted, at Amortised cost)		
8.00% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 163,131 units of Rs.1,000 each (31 March 2018: 163,131)	16.31	16.31
7.21% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 500 units of Rs.10,00,000 each (31 March 2018: 500)	49.98	49.96
8.23% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 5,00,000 units of Rs.1,000 each (31 March 2018: 5,00,000)	50.00	50.00
8.35% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 500 units of Rs. 10,00,000 each (31 March 2018: 500)	49.94	49.93
7.15% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 250 units of Rs. 10,00,000 each (31 March 2018: 250)	24.99	24.98
7.07% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 3,02,000 units of Rs.1,000 each (31 March 2018: 3,02,000)	30.20	30.20
7.14% NHAI Tax Free Bonds, 1,99,989 units of Rs. 1,000 each (31 March 2018: 1,99,989)	20.00	20.00
7.02% NHAI Tax Free Bonds, 500 units of Rs. 10,00,000 each (31 March 2018: 500)	49.98	50.00
Total (3) - Investment in Bonds (Quoted)	291.40	291.38
Total non - current investments (1+2+3)	1,214.50	984.52
Aggregate Book value of quoted investments	291.40	291.38
Aggregate Market value of quoted investments	314.23	349.33
Aggregate Book value of unquoted investments (1+2)	923.10	693.14
Aggregate amount of impairment in value of investments	-	-

- (i) (a) As per Articles of Association (Article V) of ISTPL, shareholders can transfer their shareholding subject to Concession Agreement dated 28th September 2005 signed with NHAI which provides for equity holding of not less than 51% by Consortium members in ISTPL during the construction period and three years following Commercial Operation Date, which was achieved on 19.04.2010. Thereafter, the aforesaid shareholding can be diluted to 26% subject to the pre-emption right of the other shareholders.
  - (b) Includes fair value of the financial guarantee for Rs. 0.28 crore issued by Ircon to Punjab National Bank on behalf of and in respect of term loan facility availed by ISTPL. Loan outstanding as on 31.03.2019 is Rs. Nil (as on 31.03.2018 Rs. Nil).
- (ii) In FY 2017-18:IRSDC Indian Railway Stations Development Corporation Limited, a Subsidiary with equity participation of 51% from IRCON: Ministry of Railway vide letter dated 10.04.2017 has decided to transfer 1% equity to RLDA from IRCON, thereby revising the ownership and non-controlling interest to 50:50. The composition of IRSDC was converted to Joint venture with 1% share transferred by Ircon to RLDA at a value of Rs. 0.40 crore. In FY 2018-19.
  - BoD has approved further equity investment of Rs. 24 crore (including premium, if any) in IRSDC over and above the amount of Rs. 40 crore already committed. Further, Rites Limited has been introduced as third strategic partner / shareholder in IRSDC and revised Promotors' agreement shall be entered into between RLDA, IRCON & RITES with revised shareholding pattern.



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# **Financial Assets (Non Current)**

**7.2 Loans** (₹ in crore)

	Particulars	As at 31st	As at 31st
		March 2019	March 2018
A.	Considered Good : Secured		
	Staff Loans and Advances	0.22	0.42
	Total (A) - Considered Good : Secured	0.22	0.42
B.	Considered Good : Unsecured		
(i)	Loans to Related Parties:		
	Joint Ventures - Chhattisgarh East West Railway Limited	39.00	39.00
	Subsidiaries		
	- Ircon Shivpuri Guna Tollway Limited	516.66	525.82
	- Ircon PB Tollway Limited	309.70	240.85
	- Ircon Davanagere Haveri Highway Limited	130.00	-
(ii)	Others:		
	Staff Loans & Advances *	0.23	0.25
	Total (B) - Considered Good : Unsecured (i+ii)	995.59	805.92
C.	Significant Increase in Credit Risk	-	-
D.	Credit Impaired	-	-
Gra	and Total - Loans (A+B+C+D)	995.81	806.34

# \* Details of amount due from Directors:

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in staff loans and advances	0.0020	0.0068
Total	0.0020	0.0068

## 7.3 Other Financial Assets

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Considered Good		
Security Deposits		
- Government Departments	0.01	0.01
- Others	0.25	0.17
Retention Money with Client	103.84	60.67
Money Withheld by Client	3.47	3.47
Fixed Deposits with original maturity of more than 12 months {refer foot note (i)}	0.41	0.41
Fixed Deposits received from Contractors {refer foot note (ii)}	8.89	9.02
Interest Accrued on Advances to Staff #	0.32	0.50
Interest Accrued on Advances to Rail Land Development Authority (RLDA)	-	3.44
Interest Accrued on Loans to Related Party	-	0.01
Others		
- Recoverable from Govt of Mozambique	-	35.61
<ul> <li>Recoverable from Rail Land Development Authority (RLDA) {refer foot note (iii) (a) &amp; (b)}</li> </ul>	2,590.45	2,616.09
- Advance Lease Rent	-	0.01
Total - Other Financial Assets	2,707.64	2,729.41



the financial year March 31, 2019

#### # Details of amount due from Directors:

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in interest accrued on staff loans and advances	0.0029	0.0022
Total	0.0029	0.0022

#### **Foot Notes:-**

- (i) Includes FDRs under Lien for Rs. 0.41 crore (Rs. 0.41 crore).
- (ii) Fixed Deposits received from Contractors are realisable, if the contractor fails to fulfil its obligations as per the terms and conditions of the contract agreement.
- (iii) (a) The Company has raised a loan from Indian Railway Finance Corporation ("IRFC") (Refer note 15.1) which in turn have been paid to Railway Land Development Authority ("RLDA") in terms of lease agreement. As per the Memorandum of understanding ("MOU") entered between RLDA and the Company, all instalments of principal and interest, as also any default or additional interest, and other costs, expenses and charges associated with the loan (or otherwise payable under or pursuant to the Loan Agreement), shall be paid by RLDA to the Company, at least five (5) days prior to their respective due date under the Loan Agreement, into such account as maybe designated by IRFC. RLDA and Ministry of railways ("MoR") shall mutually enter into appropriate arrangements for corresponding disbursement of funds from MoR to RLDA. The terms and conditions of this recoverable amount is same as in the case of the said loan.
  - Further under MOU, RLDA has transferred the leasehold rights in the Project site at Bandra East in favour of the Company, together with the rights to undertake commercial development thereon. The Company shall be entitled to appoint appropriate developer(s) through open, competitive and transparent bid process for the purposes of undertaking the commercial development of the Project Site, and for the purposes thereof further sub-lease the Project Site (together with all associated Development Rights) to the developers so identified by the Company.
  - (b) Includes advance paid to RLDA for an amount of Rs. 10 crore (as on 31 March 2018: Rs. 15 crore) as per Memorandum of Understanding (MOU) dated 3rd August 2017 for redevelopment of Safdarjung Railway Station.

#### 8. Deferred Tax Assets

(₹in crore)

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Provisions	111.18	117.60
Property, Plant and Equipment and Intangible Assets	(2.83)	2.31
Others	36.27	30.97
Closing balance as at 31 March	144.62	150.88

#### Reconciliation / Movements in Deferred Tax Assets

(₹in crore)

Particulars	Provisions	PPE and	Others	Total
		Intangible Assets		
As at 01 <sup>st</sup> April 2017	131.23	4.58	25.24	161.05
(Charged)/Credited:				
- to profit or loss	(13.63)	(2.27)	5.73	(10.17)
- to Other Comprehensive Income	-	-	-	-
As at 31st March 2018	117.60	2.31	30.97	150.88
(Charged)/Credited:				
- to profit or loss	(6.41)	(5.14)	5.31	(6.26)
- to Other Comprehensive Income	-	-	-	-
As at 31 <sup>st</sup> March 2019	111.19	(2.83)	36.28	144.62

Deferred tax liabilities have been off set as they relate to the same governing law.



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# Income Tax Expense Profit or loss Section

(₹in crore)

Particulars	31st March 2019	31st March 2018
Current income tax:		
Current income tax charge	215.13	174.78
Adjustments in respect of current income tax of previous year	(50.89)	(42.50)
Deferred tax:		
Relating to origination and reversal of temporary differences	6.26	10.17
Income tax expense reported in the statement of profit or loss	170.50	142.45

#### **OCI** section

Income tax related to items recognised in OCI during the year:

(₹in crore)

Particulars	31st March 2019	31st March 2018
Net loss/(gain) on measurements of defined benefit plans	0.69	(0.95)
Net loss/(gain) on exchange gain/ loss	(4.87)	1.68
Income tax charged to OCI	(4.18)	0.73

# Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for 31<sup>st</sup> March 2019 and 31<sup>st</sup> March 2018:

Particulars	31st March 2019	31st March 2018
Accounting profit before tax from continuing operations	603.21	532.46
Profit/(loss) before tax from a discontinued operation	-	-
Accounting profit before income tax	603.21	532.46
At India's statutory income tax rate of 34.944% (31st March 2018: 34.608%)	210.79	184.27
Adjustments in respect of current income tax of previous years	(50.89)	(42.50)
Utilisation of previously unrecognised tax losses	-	_
- Non taxable items	(17.67)	(52.04)
- Rate Difference	-	-
- Other	(0.75)	1.03
Non-deductible expenses for tax purposes:		
-Other country additional tax	19.07	30.09
-Other non-deductible expenses	5.77	22.33
At the effective income tax rate of 27.57% (31st March 2018: 26.89%)	166.32	143.18
Income tax expense reported in the statement of profit and loss	166.32	143.18
Income tax attributable to a discontinued operation	-	_
	166.32	143.18



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# Notes to Financial statement for the financial year Ended 31st March, 2019

# 9. Other Non-Current Assets

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
a) Advances Other than Capital Advances		
Advances to Contractors against material and machinery	154.74	19.93
Advances to Contractors, Suppliers and Others	0.07	68.61
Deposits with Tax Departments	0.20	0.20
Total - Advances Other than Capital Advances	155.01	88.74
b) Others		
Unsecured, considered good		
Interest Accrued on :		
- Advances to Contractors, Suppliers & Others	0.89	52.20
Fair valuation adjustment	0.01	0.13
Total - Others	0.90	52.33
c) Considered Doubtful		
Total - Considered Doubtful	-	-
Grand Total (a+b+c)	155.91	141.07

# 10. Inventories (₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Raw Material		
- In Hand	23.58	20.51
- With Third Parties	30.90	9.94
- In Transit	-	0.19
Others (Scrap)	0.29	1.79
Construction Work In progress (at Cost)	277.17	108.31
Total	331.94	140.74



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# 11. Financial Assets

# 11.1 Investments

(₹in crore)

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Investment at Fair Value through Profit & Loss		
Investment in Mutual funds (Quoted)		
UTI Money market Fund - Direct Plan - Daily Dividend (Reinvestment) : No. of Units : Nil (31 March 2018 : 1,69,594.888)	-	17.02
SBI Premier Liquid Fund - Daily Dividend Plan :No. of Units : 6,93,682.97 (31 March 2018 : Nil)	69.60	-
IDBI Liquid fund - Direct Plan - Daily Dividend (Reinvestment) : No. of Units : Nil (31 March 2018 : 19,86,853.588)	-	199.15
UTI Liquid Cash Plan - Direct Plan - Daily Dividend :No. of Units : 2,95,575.202 (31 March 2018 : Nil)	30.13	-
Total Investments (Refer foot note (i))	99.73	216.17
Aggregate book value of quoted investments	99.73	216.17
Aggregate Market value of quoted investments	99.73	216.17
Aggregate book value of unquoted investments	-	-
Aggregate amount of impairment in value of investments	-	-
(i) Includes <b>Rs. 4.61 crore</b> (as on 31 March 2018 Rs. Nil) for project site at Bandra (East).		

# 11.2 Trade Receivables

Particulars	As at 31st March 2019	As at 31st March 2018
Considered Good : Secured - Trade receivables	-	-
Considered Good : Unsecured - Trade receivables * (Refer Note no. 27 & 40)	505.14	667.19
Significant Increase in Credit Risk		
- Trade receivables	-	-
Credit Impaired: - Trade receivables	27.28	26.71
Less: Impairment allowances for doubtful debts	(27.28)	(26.71)
Total	505.14	667.19

 $<sup>^{\</sup>star}$  Includes Receivables from related parties **Rs. 18.08 crore** (As at 31st March 2018 : Rs. 43.90 crore)



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# 11.3 Cash and Cash equivalents

(₹in crore)

Particulars	Foot Note	As at 31st March 2019	As at 31st March 2018
Cash in hand		0.04	0.09
Cheques/drafts in hand		0.08	0.94
Remittance in Transit		4.50	-
Balances with banks:  - On current accounts		135.80	213.31
- Flexi Accounts	(i)	201.06	234.80
- Deposits with original maturity of less than 3 months (Refer Note No. 27)	(i) & (iii)	533.76	1,076.59
		875.24	1,525.73

# 11.4 Bank Balances other than Cash and Cash equivalents

Particulars		As at 31st March 2019	As at 31st (₹ in crore) March 2018
Other Bank Balances			
<ul> <li>Deposits with original maturity of more than 3 months but less than 12 months</li> <li>Fixed Deposits received from Contractors</li> </ul>	(i) (ii)	2,038.94 18.56	3,056.44 18.33
		2,057.50	3,074.77

#### Foot Notes: -

- (i) Includes Clients Fund of **Rs. 2,256.30 crore** (31st March 2018: Rs. 2,884.78 crore) on which interest is passed on to them.
- (ii) Fixed Deposits received from Contractors are realisable, if the contractor fails to fulfil its obligations as per the terms and conditions of the contract agreement.
- (iii) Includes Amount Nil (31 March 2018: Rs. 593.55 crore) earmarked for expenses for project site at Bandra (East).

# 11.5 Loans (₹in crore)

Particulars	As at 31st	As at 31st
	March 2019	March 2018
A. Considered Good : Secured		
Staff Loans and Advances	0.61	0.96
Total (A) - Considered Good : Secured	0.61	0.96
B. Considered Good : Unsecured		
(i) Loans to Related Parties: Subsidiaries		
- Ircon Shivpuri Guna Tollway Limited - Ircon PB Tollway Limited	44.93 28.15	
(ii) Others: Staff Loans & Advances *	1.25	0.91
Total (B) - Considered Good : Unsecured (i) + (ii)	74.33	0.91
C. Significant Increase in Credit Risk	-	-
D. Credit Impaired	-	-
Grand Total	74.94	1.87

# \* Details of amount due from Directors:

(Rs. in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in staff loans and advances	0.0048	0.0048
Total	0.0048	0.0048



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# 11.6 Other Financial Assets

(₹in cro		
Particulars	As at 31st March 2019	As at 31st March 2018
Considered Cond	1111011 4017	
Considered Good Security Deposits		
* *	29.75	7.67
- Government Departments - Others	127.63	1.65
Retention Money with Client	6.11	10.11
Money Withheld by Client	69.95	68.05
Earnest Money Deposit	0.28	40.05
	0.20	10.00
Interest Accrued on:	0.60	0.65
- Advance to Staff	0.60	0.65
- Loans to Related Parties	4.40	-
- Advances to Rail Land Development Authority (RLDA)	274.42	75.00
- Deposits with Banks	47.20	75.99
- Bonds	17.83	17.86
Contract Asset:		
- Billable Revenue / Receivable not due {refer foot note (i)}	219.41	260.05
- Construction Work in Progress (At realisable value)	178.16	116.18
Share Application Money pending Allotment :		
Indian Railway Stations Development Corporation Limited - 1,42,00,000 equity shares		
of Rs.10 each (31 March 2018: 2,00,00,000) (Refer note no. 7.1, foot note no. (ii))	14.20	20.00
Other Recoverable :		
(a) From Related Parties (Joint Ventures)		
- RICON	1.02	0.81
- International Metro Civil Contractor	3.62	2.84
- Metro Tunnelling Group	4.20	4.04
- Ircon Soma Tollway Pvt. Ltd.	7.05	7.04
- Indian Railway Station Development corporation Limited	0.96	0.71
- IRCON - AFCON JV	29.47	46.40
- Chhattisgarh East Railway Limited	0.24	1.02
- Mahanadi Coal Railway Limited	1.04	0.57
<ul><li>(b) From Related Parties (Subsidiaries)</li><li>- Ircon Shivpuri Guna Tollway Limited</li></ul>	0.89	0.14
- Ircon Infrastructure & Services Limited	1.35	1.15
- Iron PB Tollway Limited	2.21	0.43
- Ircon Vadodara Kim Expressway Limited	0.12	0.43
- Ircon Davanagere Haveri Highway Limited	0.05	2.29
(c) Recoverable from Govt. of Mozambique	38.23	35.92
(d) Recoverable from Rail Land Development Authority (RLDA)	516.53	-
(e) Claims Recoverable from Clients	15.39	4.39
(f) Advance Lease Rent	0.22	0.21
(g) Others (Refer Note No. 27)	5.35	13.82
Total - Other Financial Assets - Good	1,617.88	740.04
10th Other Financial respect Cuvu	1,017.00	770.04



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(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Considered Doubtful		
Security Deposits		
- Government Departments	0.12	0.11
- Others	0.19	0.18
Earnest Money Deposit	0.16	-
Retention Money with Client	5.99	7.29
Money Withheld by Client	5.74	6.06
Less: Impairment allowance for doubtful financial assets (others)	(12.20)	(13.64)
Total - Other Financial Assets - Doubtful	-	-
Grand Total - Other Financial Assets	1,617.88	740.04

Debts due by officers of the company, firms in which any director is a partner or private company in which any director is a member except JVs and Subsidiaries are Rs. Nil (Rs.).

#### Details of amount due from Directors:

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in interest accrued on staff loans and advances	-	-
Total	-	-

- i) (a) Includes Value of work amounting to **Rs. 16.93 crore** (Rs. 7.99 crore) certified by client, but not billed by reporting date.
  - (b) Includes Rs. 14.47 crore (Rs. 8.50 crore) from Chhattisgarh East Railway Limited, a Joint Venture Company.
  - (c) Includes **Rs. 0.27 crore** (Rs. 1.07 crore) from Chhattisgarh East West Railway Limited, a Joint Venture Company.
  - $(d) \quad \text{Includes $\textbf{Rs. 20.78 crore}$ (Nil) from Ircon Devanagere Haveri Highway Limited, a Wholly Owned Subsidiary Company.}$



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# 12. Current Tax Assets (Net)

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Taxes Paid including TDS & Advance Tax (Net of Provision for Tax) {Refer Note No. 27}	31.97	29.13
Current tax Assets (Net)	31.97	29.13

## 12.1 Other Current Assets

				(₹in cror
	Particulars	Foot Note	As at 31st March 2019	As at 31st March 2018
			Waren 2019	March 2018
Co	nsidered Good			
a)	Advances Other than Capital Advances			
	Advances to Contractors against material and machinery		285.32	331.99
	Advances to Contractors, Suppliers and Others		531.87	219.09
	Advance Recoverable from:  - Sales Tax (including TDS)  Less: Deposited under Protest  - Value Added Tax  - Goods & Services Tax  - Service Tax input credit		340.11 (218.65) 111.70 338.47 0.01	315.73 (218.65) 90.12 203.33 0.01
	Security Deposits		15.84	_
	Total - Advances Other than Capital Advances		1,404.67	941.62
Co	nsidered Good			
b)	Others			
	Interest Accrued on: Deposits & Advances with: - Contractors, Suppliers & Others Assets held for disposal Prepaid Expenses Fair valuation adjustment	(i)	90.73 2.07 4.24 0.15	47.18 3.24 6.27 0.37
	Total - Others		97.19	57.06
c)	Considered Doubtful Advances to Contractors, Suppliers and Others Sales Tax (including TDS) Others Value Added Tax Less: Impairment allowance for doubtful advances		16.94 36.02 - 7.18 (60.14)	15.89 36.04 0.04 7.17 (59.14)
	Total - Considered Doubtful		-	-
	Grand Total		1,501.86	998.68



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 $i) \qquad property \ Plant \ \& \ Equipment \ beyond \ economic \ repairs \ and \ / \ held \ for \ disposal \ \ (at \ lower \ of \ realizable \ \ value \ and \ book \ value)$ 

							, ,	C III CIOIE
Block of assets	Description of the assets	Manner and expected	Expected (Loss)/ Gain on sale of non	Segment		at 31 h 2019	As a	
		time of disposal	current assets		Gross Block	Net Block	Gross Block	Net Block
Plant and Machinery								
Northern Region	Plant and Machinery ( Noida Workshop)	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic : PMD Division	0.78	0.05	4.33	0.25
Northern Region	Plant and Machinery (Bikaner Phalodi)	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic	3.38	0.19	-	-
Malaysia Region	Locomotives - 15 No. (24 No.)	Open Tender	0.46	International	0.87	0.87	29.26	1.46
	5 No. (3 No.) of Track Machine, Nil (18 No.) Hopper wagons, 9 No. (15 No.) Flat Wagons & Nil (2 No.) Motor Trolley, 2 No. (Nil) of wide base Tractors	Open Tender	6.89	International	0.50	0.30	17.04	0.85
	Nil (34 No.) of Computer & Printers	Open Tender	-	International	-	-	0.13	0.007
	Nil (7 No.) of Fax machine, Projector & EPABX	Open Tender	-	International	-	-	0.06	0.003
	2 No. (15 No.) of Road Vehicle	Open Tender	-	International	0.12	0.03	2.12	0.10
Mozambique Project	Plant and Machinery		-	International	5.90	0.29	5.90	0.29
Freehold Land								
Northern Region	Freehold Land (Northern Regional Office)	Through e-tender	-	Domestic	0.06	0.06	_	_
Freehold Building - Residential	5 7							
Southern Region	Freehold Building - Residential at Chennai	Open Tender	-	Domestic	0.38	0.28	0.38	0.28
Total					11.99	2.07	59.22	3.24



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## 13. Equity Share Capital

(₹in crore)

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Authorised share capital		
40,00,00,000 Equity shares of Rs.10 each		
(40,00,00,000 Equity shares of Rs.10 each as at 31st March 2018)	400.00	400.00
	400.00	400.00
Issued/Subscribed and Paid up Capital		
9,40,51,574 Equity shares of Rs.10 each-fully paid {refer note (i)}		
(9,40,51,574 Equity shares of Rs.10 each-fully paid as at 31st March 2018)	94.05	94.05
	94.05	94.05

## Details of shareholders holding more than 5% of fully paid up equity shares

Name of the shareholder	As at 3	31st March 2019	As at 31st March 201	
Name of the shareholder	No. of Share	% holding in the class	No. of Share	% holding in the class
Government of India in the name of the President of India and				
Government nominees	83,878,417	89.18%	93,783,574	99.71%

Aggregate number of equity shares issued as bonus, shares issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date

	As at 31st March 2019	As at 31st March 2018	As at 31st March 2017	As at 31st March 2016	As at 31st March 2015	As at 31st March 2014
	No. of Share					
Equity shares allotted other than cash	-	-	-	-	-	-
Equity shares issued as bonus shares	-	-	7,91,84,000	-	-	-
Equity shares Buy Back	-	49,28,426	-	-	-	-
Total	-	49,28,426	7,91,84,000	-	-	-

#### Terms / Rights attached to Equity Shares:

#### (a) Voting

The Company has only one class of equity shares having a par value of Rs. 10 per share. Each holder of equity share is entitled to one vote per share.

#### (b) Liquidation

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.



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## Reconciliation of the number of equity shares and share capital

Particulars	As at 31st	March 2019	As at 31st March 2018		
Turtivuluis	No. of Shares	Rs in crore	No. of Shares	Rs in crore	
Issued/Subscribed and Paid up equity Capital outstanding at the beginning of the year	9,40,51,574	94.05	9,89,80,000	98.98	
Add: Shares Issued during the year	-	-	-	-	
Less: Shares Buy Back during the year (refer note no. (ii))	-	-	(49,28,426)	(4.93)	
Issued/Subscribed and Paid up equity Capital outstanding at the end of the year	9,40,51,574	94.05	9,40,51,574	94.05	

- (i) Consequent upon Govt. of India decision to disinvest, 99,05,157 shares of the company were alloted to public on 26th September 2018 and shares of the company listed on NSE & BSE on 28th September 2018. However, this IPO was for disinvestment of shares held by Government of India so, Company's Share Capital is not affected. The proceeds of the disinvestment have been realized by Govt. of India (GOI).
- (ii) In FY 2017-18, Department of Investment and Public Asset Management (DIPAM) had instructed the Company to buy back shares to the extent of 5% of paid up capital. Total shares proposed to be bought back was 49,41,818 in numbers at book value of these shares. Board of Directors at its 236th meeting dated 21.09.2017 approved proposal to buy back by the company of its fully paid up equity shares of Rs. 10 each not exceeding 49,41,818 shares from the existing shareholders. As on the closing date of submission of offer i.e. 04.12.2017 offer for 49,28,426 shares held by Govt. of India was received.



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## 14. Other Equity

(₹in crore)

Pa	rticulars	As at 31st	As at 31st
		March 2019	March 2018
(a) F	Retained Earnings		
	Opening Balance	310.00	392.03
T	ransfer from surplus in statement of profit and loss	444.68	387.90
Γ	Dividend declared and paid during the year including Corporate Dividend Tax	(117.24)	(117.05)
I	nterim Dividend including Tax thereon	(121.55)	(114.52)
F	Re-measurement of defined benefit plans (net of tax)	1.28	(1.80)
F	Payment of Fee for increase in Authorised Capital	-	(1.99)
F	Payment for Buy Back of Shares	-	(234.57)
C	Closing Balance	517.17	310.00
(b) G	eneral Reserve		
	Opening Balance	3,333.71	3,333.71
C	Closing Balance	3,333.71	3,333.71
(c) C	apital Redemption Reserve		
	Dening Balance	4.93	-
Т	ransfer for Buy Back of Equity Shares	-	4.93
C	Closing Balance	4.93	4.93
(d) I	tems of Other Comprehensive Income		
(	Dening Balance	8.75	5.57
F	Foreign Currency Translation (net of tax) During the Year	(9.07)	3.18
C	Closing Balance	(0.32)	8.75
•	Grand Total (a+b+c+d)	3,855.49	3,657.39

#### Nature and Purpose of Other Reserves:

## (a) Retained Earnings

Retained Earnings represents the undistributed profits of the Company.

#### (b) General Reserve

General Reserve represents the statutory reserves, this is in accordance with Corporate Law wherein a portion of profit is apportioned to General Reserve. Under Companies Act, 2013, the transfer of any amount to General Reserve is at the discretion of the Company.

## (c) Capital Redemption Reserve

 $The Company has created Capital \, Redemption \, Reserve \, out \, of the \, profits \, after \, Buy \, Back \, of \, shares \, on \, 26th \, December \, 2017.$ 

# (d) Items of Other Comprehensive Income

 $Other Comprehensive\ Income\ represents\ balance\ arising\ on\ account\ of\ exchange\ difference\ on\ translation\ of\ foreign\ operations.$ 

# Distribution made and proposed dividend

Particulars	As at 31st March 2019	As at 31st March 2018
Cash dividends on equity shares declared / paid:		
Final Dividend of FY 2017-18 paid during 2018-19: INR 10.34 per share (Paid during FY 2017-18: INR 27.80 per share)	97.25	97.25
Dividend distribution tax on final dividend	19.99	19.80
Interim dividend paid during 2018-19: INR 10.72 per share (FY 2017-18: INR 10.11 per share)	100.82	95.15
Dividend distribution tax on interim dividend	20.73	19.37
Total	238.79	231.57
Proposed dividends on equity shares:		
Dividend for 31 <sup>st</sup> March 2019: INR 10.825 per share (31 <sup>st</sup> March 2018: INR 10.34 per share)	101.81	97.25
Dividend distribution tax on proposed dividend	20.93	19.99
Total	122.74	117.24



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# 15. Financial Liabilities (Non Current)

#### 15.1 Borrowings

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Unsecured:		
Loan From Indian Railway Finance Corporation (Refer Note below)	2,560.00	3,200.00
Total	2,560.00	3,200.00

#### Notes

#### (a) Terms and Conditions of the unsecured Loan:

The Company has raised a loan from Indian Railway Finance Corporation ("IRFC") which in turn have been paid to Railway Land Development Authority ("RLDA") in terms of lease agreement. As per the Memorandum of understanding ("MOU") entered between RLDA and the Company, all instalments of principal and interest, as also any default or additional interest, and other costs, expenses and charges associated with the loan (or otherwise payable under or pursuant to the Loan Agreement), shall be paid by RLDA to the Company. The repayment of principal of the Loan Amount shall be made in 5 (five) equal instalments commencing from April 15, 2019. [Refer Note 7.3 (Foot Note (iii)(a)].

#### (b) Rate of Interest:

- (i) The Company will pay interest on the principal amount of the Loan advanced and outstanding from time to time, at the rate of 8.77% (Eight point seven seven percent) per annum (Applicable Interest rate) (exclusive of applicable interest tax, service tax and / or any such other taxes / levies / duties). such taxes / levies / duties, if any, applicable, shall be payable (in the same manner and time as the principal and interest) by the Borrower to the Lender over and above the rates specified above.
- (ii) The Applicable Interest Rate shall be fixed for currency of loan term.

#### (c) Termination of the Memorandum of Understanding (MOU)

Upon the occurrence of certain identified events the MOU would stand terminated, whereupon Ircon would be substituted by such entity as agreed to between IRFC, Ircon, RLDA & Ministry of Railways (MoR). MoR would the entitled to pre pay the entire outstanding under the Loan Agreement on termination of this agreement.

## 15.2 Trade Payables

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
(A) Micro, Small & Medium Enterprises (Refer Note no. 45)	-	-
(B) Other than Micro, Small & Medium Enterprises		
(i) Contractor & Suppliers	-	0.46
Total	-	0.46

#### 15.3 Other Financial Liability

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Interest Accrued on Loan from Indian Railway Finance Corporation	-	3.08
Deposits and Retention Money	309.56	320.92
Amount Payable to Client	0.18	0.55
Interest Payable on Advance from Client	31.26	65.38
Total	341.00	389.93



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## 16. Provisions

(₹in crore)

Particulars	Foot Note	As at 31st March 2019	As at 31st March 2018
Provision for Employee Benefits	16.1	103.94	88.65
Provision for Doubtful Assets	16.2	99.61	99.50
Other Provisions	16.3	218.41	251.95
		421.96	440.10
Less: Impairment Provision for Doubtful Assets (Presented Separately)	16.2	99.61	99.50
Total		322.35	340.60
Current		242.58	265.32
Non Current		79.77	75.28

The disclosure of provisions movement as required under the requirements of Ind AS 37 is as follows:

## 16.1 Provision for Employee Benefits:

## (a) Provision for Retirement Benefits

(₹in crore)

Particulars	Leave Salary	Settlement Allowance on Retirement	Post Retirement Medical Benefits	Total
As at 1 <sup>st</sup> April-2018	58.60	1.29	12.81	72.70
Current	5.67	1.29	12.81	19.77
Non Current	52.93	-	-	52.93
Provision made during the year	10.36	0.01	4.78	15.15
Less: Utilization during the year	(6.79)	(0.02)	(8.32)	(15.13)
Less: Write Back during the year	-	-	-	-
(Exchange Gain) / Loss	0.06	-	-	0.06
As at 31st March-2019	62.23	1.28	9.27	72.78
Current	6.91	0.14	9.27	16.32
Non Current	55.32	1.14	-	56.46

# (b) Provision for other Employee Benefits

Particulars	Performance Related Pay	Leave Travel Concession	Total
As at 1 <sup>st</sup> April 2018	15.91	0.04	15.95
Current	15.91	0.01	15.92
Non Current	-	0.03	0.03
Provision made during the year	20.73	0.13	20.86
Less: Utilization during the year	(5.39)	(0.01)	(5.40)
Less: Write Back during the year	(0.25)	-	(0.25)
As at 31st March-2019	31.00	0.16	31.16
Current	31.00	0.02	31.02
Non Current	-	0.14	0.14
Total Provision for Employee Benefits (a+b)			
At 31st March-2019			103.94
At 31st March-2018			88.65



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## 16.2 Provision for Doubtful Assets:

(₹in crore)

Particulars	Doubtful Debts	Doubtful Advances	Total
As at 1st April 2018	26.72	72.78	99.50
Current	26.72	72.78	99.50
Non Current	-	-	-
Provision made during the year	0.83	1.84	2.67
Less: Utilization during the year	(0.27)	(0.41)	(0.68)
Less: Write Back during the year	-	(1.87)	(1.87)
(Exchange Gain) / Loss	-	-	-
As at 31st March-2019	27.28	72.34	99.62
Current	27.28	72.34	99.62
Non Current	-	-	-

#### 16.3 Other Provisions:

(₹in crore)

Particulars	Demobilisation	Maintenance	Foreseeable Loss	Design Guarantee	Legal Cases	Other Expenses	Total
As at 1st April 2018	13.64	57.38	3.25	14.95	92.67	70.06	251.95
Current	12.84	35.86	3.25	14.95	92.67	70.06	229.63
Non Current	0.80	21.52	-	-	-	-	22.32
Provision made during the year	0.29	8.44	-	-	15.44	19.99	44.16
Less: Utilization during the year	(0.06)	(18.12)	(0.36)	-	(5.86)	(1.99)	(26.39)
Less: Write Back during the year	(1.14)	(0.47)	(2.89)	(14.98)	(33.94)	(0.74)	(54.16)
(Exchange Gain) / Loss	0.66	0.66	-	0.03	-	(0.57)	0.78
Unwinding of discount	0.01	2.06	-	-	-	-	2.07
As at 31 <sup>st</sup> March-2019	13.40	49.95	-	-	68.31	86.75	218.41
Current	12.38	27.80	-	-	68.31	86.75	195.24
Non Current	1.02	22.15	_	-	-	-	23.17

## 17. Other Non- Current Liabilities

	Particulars Partic	As at 31st March 2019	As at 31st March 2018
a)	Contract Liability Advance from clients	678.58	817.51
b)	Others		
	Others	-	0.56
	Total	678.58	818.07



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# 18. Financial Liabilities (Current)

# 18.1 Trade Payables

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
(A) Micro, Small & Medium Enterprises (Refer Note no. 45)	17.04	5.67
(B) Other than Micro, Small & Medium Enterprises		
(i) Contractor & Suppliers (Refer Note No. 27)	529.98	503.32
(ii) Related Parties	1.58	4.05
Total	548.60	513.04

# 18.2 Other Financial Liabilities

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Current Maturities of Long-Term Debt :Loan From Indian Railway Finance Corporation	516.53	-
Interest Accrued on Loan from Indian Railway Finance Corporation	272.77	-
Gratuity Payable	4.01	16.15
Deposits, Retention money and Money Withheld (Refer Note No. 27)	737.85	517.73
Amount Payable to Client	474.02	335.13
Interest Payable on Advance from Client (Refer Note No. 27)	204.89	166.51
Other Payables (including Staff Payable) {Refer Note No. 27}	84.12	72.86
Total	2,294.19	1,108.38

## 19. Other Current Liabilities

(₹in crore)

	Particulars	As at 31st March 2019	As at 31st March 2018
a)	Contract Liability	3.33.0.2 40.22	
	Advance from clients	2,058.02	2,351.75
	- Less: Deposits under protest	(218.65)	(218.65)
	Advance contract receipts	229.41	223.56
b)	Other Advances		
	Advance from others	1.33	-
c)	Others		
	Statutory dues	196.47	207.89
	Total	2,266.58	2,564.55

# 19.1 Current Tax Liability (Net)

Particulars	As at 31st March 2019	As at 31st March 2018
Provision for tax (Net of Advance Tax)	8.60	14.13
Current tax Liability (Net)	8.60	14.13



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# 20. Revenue from Operations

(₹in crore)

Particulars	For the year ended	For the year ended
	31st March 2019	31st March 2018
Contract Revenue (Refer Note No. 27)	4,368.74	3,774.17
Machinery Hire Charges	11.41	5.50
Other Revenue		
- Amortisation of Financial Instruments (Refer Note no. 27 & 51)	-	48.77
- Other Operating Revenue	28.09	35.86
Total	4,408.24	3,864.30

# 21. Other Income

(₹in crore)

Particulars	For the yea		For the year	
	31st Marc	h 2019	31st March	2018
Interest Income:				
Interest on Tax Free Bonds		22.07		22.08
Interest on Refund of Income-tax		34.81		19.54
Interest on Staff Advances		0.14		0.18
Interest on Loan to Related Parties *		85.10		63.15
Interest on Other Advances		11.40		1.13
Interest Income on Unwinding of Financial Instruments		0.39		7.69
Bank Interest Gross (Refer Note No. 27)	190.98		240.38	
Less:- Interest Passed to Clients	(129.33)	61.65	(166.61)	73.77
Others:				
Profit on Sale of Assets		15.59		4.08
Miscellaneous Income (Refer Note No. 27)		23.65		23.87
Exchange Fluctuation Gain	-		31.94	
Less:- Exchange Fluctuation Loss	-	-	(30.64)	1.30
Dividend Income	14.68		16.34	
Less:-Dividend Passed to Clients	(5.04)	9.64	(2.33)	14.01
Total		264.44		230.80

# \* Interest on Loan to Related Parties:

Particulars	2018-19	2017-18
- Ircon Infrastructure & Services Limited	-	1.19
- Chhattisgarh East Railway Limited	-	10.44
- Chhattisgarh East-West Railway Limited	4.88	3.08
- Ircon Shivpuri Guna Tollway Limited	52.60	31.80
- Ircon Davanagere Haveri Highway Limited	2.40	-
- Ircon PB Tollway Limited	25.22	16.64
Total	85.10	63.15



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# 22. (i) Materials and Stores Consumed

(₹in crore)

Particulars	Foot Note	For the year ended 31st March 2019				For the yea	
Opening Balance		32.24		38.92			
Add: Purchases during the year	(i)	413.22		342.61			
		445.46		381.53			
Less: Closing Balance		(54.77)	390.69	(32.24)	349.29		
Total			390.69		349.29		

<sup>(</sup>i) Includes Exchange gain/loss of Rs. 0.80 crore (As at 31st March 2018: Rs. 0.10 crore).

## 22. (ii) (Increase) / Decrease in WIP

Particulars	Foot Note	For the year ended 31st March 2019		•		•		For the yea	
Opening Balance		108.31		98.64					
Add: Adjustments during the year	(i)	(0.51)		(0.89)					
		107.80		97.75					
Less: Closing Balance		(277.17)	(169.37)	(108.31)	(10.56)				
Total			(169.37)		(10.56)				

<sup>(</sup>i) Includes Exchange gain/ loss of **Rs. 0.51 crore** (As at 31st March 2018 : Rs. 0.89 crore).



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# 22. (iii) Project and Other Expenses

(₹in crore)

		Project E	enses		
Particulars	Foot	For the year ended		For the year ended	
	Note	31st March 2019	31st March 2018	31st March 2019	31st March 2018
Work Expenses (Refer Note No. 27)		3,401.52	2,822.36	_	_
Design, Drawing, Business Development		,,,,,,,,,	_,		
& Consultancy Charges		9.21	13.77	_	_
Inspection, Geo Technical Investigation		,,,,,,	10		
& Survey Exp. Etc.		12.95	11.81	_	_
Repairs and Maintenance of Machinery		6.28	6.33	_	_
Hire Charges of Machinery		7.63	2.79	_	_
Exchange Fluctuation Loss		_		24.85	_
Less:- Exchange Fluctuation Gain		_	_	(22.37)	_
Net Exchange Fluctuation Loss		_	_	2.48	
Rent - Non-residential		5.78	4.99	1.57	1.42
Rates and Taxes		32.00	27.02	0.45	1.01
Vehicle Operation and Maintenance		15.75	9.95	1.48	1.61
Repairs and Maintenance					
- Building		0.13	0.12	0.79	0.85
- Office and Others		4.13	10.91	4.87	3.59
Power, Electricity and Water Charges					
(Refer Note No. 27)		2.75	2.34	1.59	1.43
Insurance		4.70	5.50	0.25	0.15
Travelling & Conveyance		13.86	10.78	2.16	2.13
Printing & Stationery		1.33	1.37	0.78	0.93
Postage, Telephone & Telex		1.53	1.46	0.62	0.64
Legal & Professional Charges					
(Refer Note No. 27)		19.05	8.04	7.42	6.59
Security Services		2.76	3.13	0.62	0.25
Listing Expenses (Refer note No. 13 (i))		-	-	4.19	_
Business Promotion		0.21	0.33	0.62	0.89
Write-off of :					
- Debts		0.27	-	-	-
- Advances		0.37	-	-	-
- Other Assets		0.30	0.29	-	-
Loss on sale of Assets / Stores		_	_	1.16	0.10
Director Sitting Fee		-	-	0.14	0.14
Donation		-	-	0.03	0.01
Auditors Remuneration	(i)	-	-	0.80	0.66
Advertisement & Publicity		-	-	5.57	7.43
Training & Recruitment		-	-	1.50	1.75
Corporate Social Responsibility					
(Refer Note 46)		-	-	8.75	8.73
Miscellaneous expenses		5.92	4.19	1.61	1.63
Provisions (Addition - Write Back)					
(Refer Note 16)		(9.21)	(9.64)	-	-
Provisions Utilised (Refer Note 16)		(27.07)	(47.27)	-	-
Total		3,512.15	2,890.57	49.45	41.94

# (i) Payment to Statutory Auditors:

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
(a) Audit Fee - current year	0.39	0.39
(b) Tax Audit Fees - current year	0.12	0.12
(c) Fee for Quarterly Limited Review	0.10	-
(d) Certification Fees	0.05	0.03
(e) Travelling & out of pocket expenses:		
- Travelling Expenses	0.05	0.05
- Out of Pocket Expenses	0.09	0.07
Total	0.80	0.66



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# 23. Employee Remuneration and Benefits

(₹in crore)

Particulars	Foot	For the year ended 31st March 2019				year ended arch 2018	
	Note	Project Expenses	Other Expenses	Total	Project Expenses	Other Expenses	Total
Salaries, Wages and Bonus	(i)	152.78	55.15	207.93	131.75	47.21	178.96
Contribution to Provident and Other Funds		8.34	3.62	11.96	8.09	3.72	11.81
Foreign Service Contribution		1.70	0.23	1.93	1.14	1.23	2.37
Retirement Benefits		16.37	10.84	27.21	13.40	24.44	37.84
Staff Welfare		1.37	0.30	1.67	1.13	0.64	1.77
Total		180.56	70.14	250.70	155.51	77.24	232.75

## Foot Notes:-

(i) Includes income-tax on non-monetary perks Rs. 0.56 crore (As at 31st March 2018: Rs. 0.22 crore).

#### 24. Finance Costs

(₹in crore)

Particulars	Foot Note	For the year ended 31st March 2019		-	
Interest Expense	(i)	282.79		3.08	
Less: Interest on Advance to Rail Land Development Authority (RLDA)		(278.36)	4.43	(3.08)	-
Other Borrowing Cost - Bank Guarantee & Other Charges			8.66		6.18
Interest on Unwinding of Financial Instruments (Refer Note no. 51)			0.01		49.20
Amortisation of Financial Instruments (Refer Note no. 51)			0.39		7.61
Unwinding of Discount on Provisions			2.08		1.81
Total			15.57		64.80

## Foot Notes:-

(i) Includes interest on income-tax Rs. 1.51 crore (As at 31st March 2018 : Rs. 0.003 crore).

## 25. Depreciation, Amortisation and Impairment

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
Property, Plant and equipment	11.22	12.36
Intangible Assets	0.44	0.45
Investment Property	0.04	0.05
Total	11.70	12.86



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## 26. Components of Other Comprehensive Income (OCI)

The disaggregation of changes to OCI by each type of reserve in equity is shown below

(₹in crore)

	Remeasurement Gain	/ (Loss) on Defined		
	Benefit Plans (Presented in Retained earnin			
Particulars	For the year ended	For the year ended		
r articulars	31st March 2019	31st March 2018		
Remeasurement Gain/(Loss) on Defined Benefit Plans	1.97	(2.75)		
Income Tax relating to Items that will not be reclassified to profit or loss	(0.69)	0.95		
Total	1.28	(1.80)		

(₹in crore)

	Foreign Currency Translation			
Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018		
Foreign Exchange Translation Differences	(13.94)	4.86		
Income Tax relating to Items that will be reclassified to profit or loss	4.87	(1.68)		
Total	(9.07)	3.18		
Grand Total	(7.79)	1.38		

## 27. Prior Period Errors

## Impact on equity {increase/(decrease)}

(₹in crore)

Particulars	As at 31st March 2018	On & Before 31st March 2017
Trade Payable current	(0.18)	-
Other Financial Liabilities current	4.56	2.44
Cash & Cash Equivalents	0.06	-
Current Tax Assets	0.04	-
Other Financial Assets current	(0.88)	-
Trade Receivables	(6.56)	-
Net Impact on Equity (Decrease)	(2.96)	2.44

# $Impact\ on\ statement\ of\ profit\ and\ loss\ \{increase/(decrease)\}$

(₹in crore)

Particulars	31st March 2018	On & Before 31st March 2017
Revenue from Operations	(5.74)	-
Other Income	3.86	-
Project Expenses	(0.18)	-
Employee Remuneration and Benefits - Other Expenses	(0.88)	-
Other Expenses	(0.02)	-
Attributable to Equity Holders	(2.96)	-

# Impact on basic and diluted earnings per share (EPS) {(increase/(decrease))

Particulars	31st March 2018	On & Before 31st March 2017
Earnings per share for continuing operation		
Basic, profit from continuing operations attributable to equity holders	(0.30)	-
Diluted, profit from continuing operations attributable to equity holders	(0.30)	-



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#### 28.

#### A. Fair Value Measurements

#### (i) Category wise classification of Financial Instruments

Financial assets and financial liabilities are measured at fair value in these financial statement and are grouped into three levels of a fair value hierarchy. The three Levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Unobservable inputs for the asset or liability
- a) The carrying values and fair values of financial instruments by categories as at 31 March, 2019 are as follows: \*

(₹in crore)

	Particulars Particulars	Carrying Value	Fair Value		
			Level 1	Level 2	Level 3
Fin	ancial Assets at Fair Value Through Profit and Loss ('FVTPL')				
Inv	estment in Mutual Funds	99.73	99.73	-	-
Tot	al	99.73	99.73	-	-
Fin	ancial Assets at Amortized Cost				
(i)	Investments Investments in Subsidiaries and Joint Venture** Investments in Tax Free Bonds (including accrued interest)	923.10 309.23		- -	- -
(ii)	Loans	1,070.75	-	-	-
(iii)	Trade Receivables	505.14	-	-	-
(iv)	Cash and Cash Equivalents	875.24	-	-	-
(v)	Other Bank Balances	2,057.50	-	-	-
(vi)	Other Financial Assets***	4,307.69	-	-	-
Tot	tal	10,048.65	-	-	-

(₹in crore)

Particulars	Carrying Value	Fair Value		
		Level 1	Level 2	Level 3
Financial Liabilities at Amortized Cost				
(i) Borrowings	2,560.00	-	-	
(ii) Trade Payables	548.60	-	-	
(iii) Other Financial Liabilities***	2,635.19	-	-	
Total	5,743.79			

b) The carrying values and fair values of financial instruments by categories as at 31st March, 2018 are as follows: \*

	Particulars Particulars Particulars Particulars	Carrying Value	Fair Value		
			Level 1	Level 2	Level 3
Fin	ancial Assets at Fair Value Through Profit and Loss ('FVTPL')				
Inv	estment in Mutual Funds	216.17	216.17	-	-
Tot	al	216.17	216.17	-	-
Fin	ancial Assets at Amortized Cost				
(i)	Investments		-	-	
	Investments in Subsidiaries and Joint Venture**	693.14	-	-	
	Investments in Tax Free Bonds (including accrued interest)	309.24	-	-	
(ii)	Loans	808.21	-	-	
(iii)	Trade Receivables	667.19	-	-	
(iv)	Cash and Cash Equivalents	1,525.73	-	-	
(v)	Other Bank Balances	3,074.77	-	-	
(vi)	Other Financial Assets***	3,451.59	-	-	
Tot	al	10,529.87	-	-	-



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(₹in crore)

Particulars	Carrying Value	Fair Value		
		Level 1	Level 2	Level 3
Financial Liabilities at Amortized Cost				
(i) Borrowings	3,200.00	-	-	-
(ii) Trade Payables	513.50	-	-	-
(iii) Other Financial Liabilities***	1,498.31	-	-	-
Total	5,211.81	-	-	-

The fair values of the financial assets and financial liabilities are defined as the price that would be received on sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Methods and assumptions used to estimate the fair values are consistent with those used for the financial year 2017-18. The following methods and assumptions were used to estimate the fair values

- i) The fair value of investments in mutual fund units is based on the Net Asset Value ('NAV') as stated by the issuers of these mutual fund units in the published statements as at Balance Sheet date. NAV represents the price at which the issuer will issue further units of mutual fund and the price at which issuers will redeem such units from the investors.
- ii) The carrying amount of financial assets and financial liabilities measured at amortized cost in these financial statements are at reasonable approximation of their fair values since the Company does not anticipate that the carrying amounts would be significantly different from the values that would eventually be received or settled.
- iii) The carrying amounts of current financial assets and current financial liabilities approximate their fair value mainly due to their short term nature.
- \* During the financial year 2018-19 and 2017-18, there were no transfers between Level 1, Level 2 and Level 3 fair value measurements.
- \*\* Investment in subsidiaries and joint ventures are measured at cost.
- \*\*\* Other financial assets and other financial liabilities includes certain items which are recognized at transaction price, as the effect of measuring these at fair value is immaterial.

#### B. Financial Risk Management

The Company's principal financial liabilities comprise borrowings, trade and other payables. The Company's principal financial assets include loans to related parties, trade and other receivables, and cash and short-term deposits that derive directly from its operations. The Company also holds investment in mutual funds and tax free bonds. The Company's activities expose it to some of the financial risks: market risk, credit risk and liquidity risk.

#### a) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instruments will fluctuate because of changes in market prices. Market risk comprises Foreign currency risk and Interest rate risk. Financial instruments affected by market risk includes borrowings, trade receivables, trade payable and other non derivative financial instruments.

#### (i) Foreign Currency Risk

The company operates internationally and is exposed to insignificant foreign currency risk (since receipts & payments in foreign currency are generally matched) arising from foreign currency transactions, primarily with respect to the US \$, EURO, YEN, BDT, DZD, LKR, MZN, BTN, ZAR, NPR amd MYR. Significant foreign currency risk of company are naturally hedged. As of March 31, 2019 and March 31, 2018, every 1% increase or decrease of the respective foreign currency would impact our profit before tax by approximately Rs. 1.41 crore and Rs. 0.70 crore respectively.

## (ii) Interest Rate Risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instruments will fluctuate because of change in market interest rate. The company manages its interest risk in accordance with the companies policies and risk objective. Financial instruments affected by interest rate risk includes tax free bonds and deposits with banks. Interest rate risk on these financial instruments are very low as interest rate is fixed for the period of financial instruments. Also, the Company does not have any interest risk on loans / borrowings as it bears fixed rate of interest.

#### b) Credit Risk

The Company's customer profile include Ministry of Railways, Public Sector Enterprises, State Owned Companies in India and abroad. Accordingly, the Company's customer credit risk is low. The Company's average project execution cycle is around 24 to 36 months. General payment terms include mobilisation advance, monthly progress payments with a credit period ranging from 45 to 60 days and certain retention money to be released at the end of the project. In some cases retentions are substituted with bank / corporate guarantees. The Company has a detailed review mechanism of overdue customer receivables at various levels within organisation to ensure proper attention and focus for realisation.

#### Trade and other receivable

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry and country in which the customer operates, also has an influence on credit risk assessment.



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The following table gives details in respect of revenues generated from top five projects.

(₹in crore)

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
Revenue from top 5 Projects	2,129.33	1,913.95
	2,129.33	1,913.95

#### **Exposure to Credit Risk**

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Financial Assets for which allowance is measured using Lifetime Expected Credit Losses (LECL)		
Non Current Investments	1,232.33	1,002.35
Non Current Loans	995.81	806.34
Other Non Current Financial Assets	2,707.64	2,729.41
Current Investments	99.73	216.17
Cash and Cash Equivalents	875.24	1,525.73
Other Bank Balances	2,057.50	3,074.77
Current Loans	74.94	1.87
Other Current Financial Assets	1,214.68	359.62
Financial Assets for which allowance is measured using Simplified Approach		
Trade Receivables	532.42	693.90
Contract Assets	397.57	376.23

#### Summary of change in loss allowances measured using Simplified approach

(₹in crore)

Particulars	31st March 2019	31st March 2018
Opening Allowance	28.28	20.85
Provided during the year	0.83	6.65
Utilization during the year	0.27	-
Amount written-off	-	0.78
Closing Allowances	29.38	28.28

During the year, the Company has recognised loss allowance of Rs. 0.83 crore (31st March, 2018: Rs. 6.65 crore).

## Summary of change in loss allowances measured using Lifetime Expected Credit Losses (LECL) approach

(₹in crore)

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
Opening Allowances	13.64	13.64
Provided during the year	0.69	0.51
Utilization during the year	(0.27)	-
Amount written-off	(1.86)	(0.53)
(Exchange Gain) / Loss	-	0.02
Closing Allowances	12.20	13.64

No significant changes in estimation techniques or assumptions were made during the reporting period. During the year, the Company has recognised loss allowance of **Rs. 0.69 crore** (31st March, 2018: Rs. 0.51 crore).

#### c) Liquidity risk

The Company manages liquidity risk by maintaining sufficient cash and marketable securities and by having access to funding through an adequate amount of committed credit lines. The treasury department regularly monitors the position of Cash and Cash Equivalents vis-à-vis projections. Assessment of maturity profiles of financial assets and financial liabilities and maintenance of Balance Sheet liquidity ratios are considered while reviewing the liquidity position. The Company's investment policy and strategy are focused on preservation of capital and supporting the Company's liquidity requirements. The senior Management of the Company oversees its investment strategy and achieve its investment objectives. The Company typically invests in government of India debt bonds and mutual funds. The policy requires investments generally to be investment grade, with the primary objective of minimising the potential risk of principal loss. The NHAI bonds bear a fixed rate of interest thus they are not affected by the change in bond yield rates and the mutual funds are highly liquid assets which are paid out monthly and re-invested.



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The table below provides details regarding the significant financial liabilities as at 31st March 2019 and 31st March 2018

(₹in crore)

Particulars	As at 31st March, 2019		
	Less than 1 Year	1-2 years	2 Years and above
Borrowings	-	640.00	1,920.00
Trade payables	548.60	-	-
Other financial liabilities	2,294.19	341.00	-

(₹in crore)

Particulars	As at 31st March, 2018				
	Less than 1 Year	1-2 years	2 Years and above		
Borrowings	-	640.00	2,560.00		
Trade payables	513.04	0.46	-		
Other financial liabilities	1,108.38	389.93	-		

#### d) Excessive risk concentration

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, the Company's policies and procedures include specific guidelines to focus on the maintenance of a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly.

#### C. Capital Management

The Company objective to manage its capital in a manner to ensure and safeguard their ability to continue as a going concern so that the Company can continue to provide maximum returns to shareholders and benefit to other stakeholders. The Company has paid dividend as per the guidelines issued by Department of Investment and Public Asset Management (DIPAM) as follows:

**Dividends:**-

Particulars	During the year ended 31st March 2019	During the year ended 31st March 2018
Dividend Paid	198.07	192.40
Total	198.07	192.40

Further, the Company manages its capital structure to make adjustments in light of changes in economic conditions and the requirements of the financial covenants.

Consequent upon Govt. of India decision to disinvest 99,05,157 number of shares of the company, shares of the company were listed on NSE and BSE on 28th September 2018 and the proceeds have been realized by Govt. of India.

Loan raised by the Company from IRFC in the financial year 2017-18 which in turn has been given to RLDA will be repaid from the amount received from RLDA.

**Debt Equity Ratio :-** (₹ in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Borrowings (Note No. 15.1)	2,560.00	3,200.00
Long Term Debt	2,560.00	3,200.00
Equity (Note No. 13)	94.05	94.05
Other Equity (Note No. 14)	3,855.49	3,657.39
Total Equity	3,949.54	3,751.44
Debt Equity Ratio	0.65	0.85



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#### Notes to Financial Statement for the financial year Ended 31st March 2019

- 29. Contingent liabilities and Contingent Assets:
- (I) Contingent Liabilities:
- (a) Claims against the company not acknowledge as debt;
  - i. **Rs. 493.73 crore** (Rs. 421.08 crore) net of provision of **Rs. 66.12 crore** (Rs. 69.38 crore). Against this the Company has counter claims of **Rs. 185.79 crore** (Rs. 258.41 crore). Interest on claims is not considered, being unascertainable.
  - ii. There are some cases relating to employees/others are pending in the Courts against the Company in respect of which the liability is not ascertainable.
  - iii. **Rs. 237.25 crore** (Rs. 292.35 crore) relating to Direct tax which includes **Rs. 229.21 crore** (Rs. 197.23 crore) on account of appeal filed by Income tax department before Income Tax Appellate Tribunal (ITAT) & High Court against order passed by Commissioner of Income Tax (Appeals) & ITAT in favour of company.
  - iv. Indirect tax disputed demands under appeal **Rs. 357.81 crore** (Rs. 327.51 crore) of which **Rs. 110.44 crore** (Rs. 110.44 crore) has been reimbursed by the client and **Rs. 167.82 crore** (Rs. 43.89 crore) are reimbursable from the clients.

    Movement in respect of claims / demand at S. No. (I), (iii) and (iv) are as under:

(₹in crore)

S. No.	Particulars	Balance as at 31st March 2018	Reduction during the year in respect of opening balance	Addition during the year	Balance as at 31st March 2019
(i)	Claims against company (net of provision made)	421.08	64.18	136.83	493.73
(ii)	Demand relating to Direct Tax	292.35	63.14	8.04	237.25
(iii)	Indirect tax disputed demands under appeal	327.51	1.41	31.71	357.81
	Total	1040.94	128.73	176.58	1088.79

# (b) Guarantees excluding financial guarantee

#### In respect of Joint arrangements:

- i. Sales-tax liability of International Metro Civil Contractor of **Rs. 4.25 crore** (Rs. 4.25 crore) and Service Tax **Nil** (Rs. 1.01 crore).
- ii. Bank guarantee in case of Ircon-RCS-PFLEIDERER of Rs. 1.40 crore (Rs. 1.40 crore).
- iii. Income Tax liability in the case of Metro Tunnelling Group of **Rs. 0.01 crore** (Rs.0.01 crore). Regular assessment for FY 2010-11, 2012-13 & 2013-14 has resulted in a demand of **Rs. 0.24 crore** as on 31.03.2019. The JV is disputing the assessment and has filed appeals against the orders
- iv. Recovery suit against the International Metro Civil Contractor by M/s Sai Engineers is Rs. 0.02 crore (Rs. 0.02 crore).
- v. Bank Guarantee in case of Ircon-Afcon JV for Nil (Rs. 14.28 crore) for Bhairab Railway Bridge Project, Bangladesh.
- $vi. \quad Bank\ Guarantee\ in\ case\ of\ Ircon\ Infrastructure\ \&\ Services\ Limited\ (IISL)\ for\ \textbf{Rs.}\ 4.02\ crore).$
- c) Other money for which company is contingent liable.

(₹in crore)

S. No.	Particulars	Balance as at 31st March 2018	Reduction during the year in respect of opening balance	Addition during the year	Balance as at 31st March 2019	
(i)	Liquidated damages pending disposal of application for extension of time by clients	9.67	0.40	Nil	9.27	

#### (II) Contingent Assets:

- i) Claims raised by company on some of its clients and awarded by arbitrators in favour of company against which clients have gone to court not accounted for as receivables are **Rs. 398.57 crore** (Rs.178.79 crore) including interest calculated up to 31.03.2019 as per arbitration award.
- ii) Counter Claims raised by company on sub-contractors and awarded by arbitrators in favour of company against which sub-contractors have gone to court, not accounted for as receivables are **Rs. 19.96 crore** (Rs. 13.80 crore).
- iii) Insurance Claim of **USD 0.86 Mn** (USD 0.84 Mn) and Ethiopian Birr **1.05 Mn** (ETB 1.00 Mn) equivalent to **Rs. 6.14 crore** (Rs. 5.66 crore) including interest calculated upto 31.03.2019 awarded by Honourable Supreme Court of Ethiopia in favour of



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company has not been accounted for, pending execution order by High Court of Ethiopia.

iv) In one of the projects under Mumbai Region Claims made by company on JV company, ISTPL amounting to **Rs 84.52 crore** raised in 2011 on account of Royalty, maintenance, idle plant and machinery and other compensations. An amount of **Rs 45.00 crore** has been received as advance pending settlement of claim.

#### 30. Commitments:

a) Estimated amount of contracts remaining to be executed on capital account (net of advances) is **Rs. 56.15 crore** (Rs. 85.91 crore).

#### b) Other Commitments:

Commitments for fund/providing guarantee to/on behalf of subsidiaries/joint arrangements:

- i) Counter guarantee to Indian Overseas Bank, State Bank of India & ICICI Bank for issuance of bank guarantee to subsidiary companies amounting to **Rs. 500.00 crore** (Rs. 150.00 crore). Out of the total limit of Rs 500.00 crore, Indian Overseas Bank & ICICI Bank have issued bank guarantees to the extent of **Rs. 354.73 crore** (Rs. 104.39 crore). Therefore, the balance limit for issuance of bank guarantees is **Rs. 145.27 crore** (Rs. 45.61 crore).
- ii) For subscribing towards balance share of equity of **Rs. 178.71 crore** (Rs. 293.82 crore) to subsidiary and joint venture company.
- iii) For release of balance shareholder's loan of Rs. 1442.82 crore (Rs. 979.44 crore) to subsidiary companies.
- iv) Counter guarantee to State bank of India for issuance of letter of credit to Joint operation, Ircon Afcons JV, amounting to **Nil** (Rs. 30.93 crore).
- 31. There are certain claims against the Company not acknowledged as debt **Rs. 2018.05 crore** (Rs. 1,098.26 crore) net of provisions of **Rs. 1.13 crore** (Rs. 1.13 crore). In case, such claims against the Company do materialize, it will be reimbursable from the clients. Against this, the company has counter claims of **Rs. 1474.28 crore** (Rs. 1,062.59 crore). Interest on claims not considered, being unascertainable but would also be reimbursable.
- 32. The Company is liable to pay **Nil** (Rs. 0.04 crore) on account of taxes on construction profits of Sri Lanka projects which shall be directly reimbursed by Sri Lankan Railway to Sri Lankan Inland Revenue Department.
- 33. (a) The company has made a provision for tax without considering the deduction under section 80IA of Income Tax Act 1961. For the period commencing from AY 2000-01 to 2018-19, deduction u/s 80-IA was allowed to company by CIT (A) for six different years (AY 2004-05, 2005-06, 2007-08, 2012-13, 2013-14 and 2014-15) and for AY 2000-2001 it was allowed by ITAT. Out of these years company is still carrying provision for deduction u/s 80-IA for the AY 2004-05, 2005-06, 2007-08, 2012-13, 2013-14 having conservative approach, considering appeals filed by department against company for these years. However, AY 2014-15 onwards, after allowance of deduction u/s 80-IA by CIT (A) company writes back provision made against deduction u/s 80-IA.
- (b) The company is offering global income for tax in India after excluding the income in accordance with DTAA agreements where income earned from foreign country are excluded from global income offered for taxation. The company was allowed exclusion method upto AY 2005-06, thereafter credit against taxes paid in foreign countries have been allowed from taxes computed on global income by department. After paying the due tax the issue has been contested by filing appeals which are pending for disposal before ITAT.
- 34.(a) The Company had 25% equity stake in Comphanhia Dos Caminhos De Ferro Da Beira SARL Mozambique (CCFB), a Joint Venture Company incorporated as per Mozambican laws in the year 2004 to execute a railway project awarded by the Government of Mozambique (GOM) on BOT basis and had paid USD 1.25 Mn (Rs. 5.53 Crores. Other shareholders were RITES & CFM, Mozambique with 26% & 49% share respectively.
- (b) On 8th December 2011, Government of Mozambique (GoM) unilaterally terminated the concession agreement and took over the project which in the opinion of company was unlawful and against the provision of agreement. Consequently, CCFB initiated arbitration against the said decision of GoM. Dispute has now been amicably settled with Government of Mozambique on 21st October 2015 through settlement agreement. As per the settlement agreement, IRCON will get in installments an amount of USD 40.31 Million and out of this 34.72 Mn USD (equivalent to INR 236.25 crore) was received up to October 2018. Balance installments of USD 5.595 Mn is due on 18.10.2019 which will be received through the confirmed Letter of Credit opened by Government of Mozambique.
- 35. (a) Some of the balances shown under debtors, advances and creditors are subject to confirmation / reconciliation/ adjustment, if any. The company has been sending letters for confirmation to parties. However, the Company does not expect any material dispute w.r.t. the recoverability/payment of the same.
- (b) In the opinion of the management, the value of current assets, loans and advances on realization in the ordinary course of business, will not be less than the value at which these are stated in the balance sheet.

#### 36.(a) Foreign exchange recognized in the statement of profit and loss:

Par	rticulars	31st March 2019	31st March 2018
i)	Profit or (Loss )	(2.48)	1.30
ii)	Other Comprehensive Income	(13.94)	4.86
ТО	TAL	(16.42)	6.16



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# (b) Disclosure of unhedged foreign currency exposure

The unhedged foreign currency exposure is as under:

		As at 31st Ma	arch 2019	As at 31st March 2018		
Particulars	Currency	Foreign Currency INR Crore		Foreign Currency	INR Crore	
Assets :		in Crore		in Crore		
Advance to Contractors						
Advance to Contractors	DZD	0.43	0.25	0.07	0.04	
		0.43	1.53	0.07		
	ZAR				4.85	
	BDT	13.36	11.03	0.48	0.37	
	ETB	-	-	0.02	0.05	
	NPR	-	-	1.37	0.86	
Trade Receivables						
	BDT			29.97	23.25	
	DZD	39.66	23.00	32.85	18.81	
	Euro	0.27	20.75	1.68	130.29	
	MYR	0.01	0.09	0.20	3.37	
	ZAR	-	-	0.70	3.90	
	USD	1.62	111.35	0.31	20.18	
	JPY	113.37	73.09			
Cash & Bank Balances						
	BDT	2.35	1.93	2.70	2.08	
	DZD	111.19	64.49	116.24	62.84	
	ETB	-	-	0.00	0.01	
	Euro	0.13	9.81	0.17	11.79	
	LKR	2.98	1.17	2.97	1.24	
	MYR	0.53	9.04	0.43	7.30	
	ZAR	3.85	18.36	7.02	39.17	
	USD	0.57	39.30	0.66	42.28	
Other Assets	!					
	DZD	50.12	29.38	0.90	0.51	
	ETB	-	-	0.07	0.18	
	MZN	-	-	0.06	0.06	
	Euro	0.01	1.03	0.32	25.70	
	LKR	0.23	0.09	0.22	0.09	
	MYR	0.03	0.49	0.04	0.68	
	BDT	65.18	53.62	0.12	0.09	
	ZAR	2.79	13.31	4.70	26.24	
	USD	0.11	7.38	1.77	114.92	
	NPR	-	-	2.63	1.65	
Liabilities :						
Advance from Client						
Jaroo Hom Onom	BDT	_	_	109.71	85.11	
	MYR	0.04	0.63	-	-	
	USD	1.24	86.70	-		
	355	1.47	55.76	_		



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(₹in crore)

	As at 31st March 2019			As at 31st Ma	rch 2018
Particulars	Currency	Foreign Currency in Crore	INR Crore	Foreign Currency in Crore	INR Crore
Trade Payable					
	BDT	13.26	10.90	0.14	0.10
	DZD	27.32	15.85	13.26	7.59
	Euro	0.70	14.87	0.54	42.47
	JPY	39.43	24.62	0.05	0.03
	LKR	0.03	0.01	-	-
	MYR	0.04	0.73	0.02	0.36
	ZAR	0.61	2.91	1.56	8.73
	USD	0.82	57.31	1.18	77.80
Other Liabilities		1			
	BDT	45.13	37.12	3.51	2.72
	DZD	63.73	37.03	4.85	2.77
	ETB	-	-	1.36	3.23
	Euro	0.06	4.49	0.12	9.96
	LKR	1.51	0.59	-	-
	MYR	0.13	2.14	0.11	1.89
	ZAR	6.62	31.58	16.89	94.22
	USD	0.31	21.18	1.18	134.80
	NPR	-	-	2.06	1.29

The unhedged foreign currency exposures are naturally hedged.

DZD- Algerian Dinar, ZAR-South African Rand, LKR-Sri Lankan Rupee, ETB-Ethiopian Birr, MYR-Malaysian Ringgit, NPR-Nepalese Rupee, MZN-Mozambican Metical, BTN-Bhutanese Ngultrum, BDT-Bangladeshi Taka, AUD-Australian Dollar, JPY-Japanese Yen

#### 37. Disclosure regarding Leases:

# I. Assets taken on operating lease:

The Company's leasing arrangements are in respect of operating leases of premises for residential use of employees, offices, guesthouses and transit camps. Most of the leasing arrangements are cancellable and are usually renewable on mutually agreed terms. The amounts of lease payments during the year are as under:

- (a) Lease payments (net of recoveries) in respect of premises for residential use of employees **Rs. 3.31 crore** (Rs.3.55 crore) (included in salaries and wages note 23).
- (b) Lease payments in respect of office premises, guesthouses and transit camps **Rs. 7.35 crore** (Rs. 6.41 crore) (included in Project Expenses and Other Expenses note 22).

## II. Assets given on operating lease:

- (a) The Company has given certain commercial/residential premises on operating lease which are cancellable by giving appropriate notices as per respective agreements.
- (b) The amount of lease rent received during the year is as under:
  - i. Lease rent in respect of non-residential premises **Rs. 8.20 crore** (Rs. 7.89 crore) (included in miscellaneous income note 21).
  - ii. Lease rent in respect of Plant and Machinery **Rs. 11.41 crore** (Rs. 5.50 crore) (included in Machinery Hire Charges lease note 20).
- (c) Future minimum lease rental receivable as on 31.03.2019 in respect of non cancellable operating lease for each of the following period is as under:

		( threfore)
Lease Rent Receivable	31st March 2019	31st March 2018
Within One year		
- Premises	0.39	0.37
- Plant and Machinery	Nil	Nil
After one year but not more than five years		
- Premises	2.27	2.16
- Plant and Machinery	Nil	Nil
More than five years		
- Premises	0.43	0.93
- Plant and Machinery	Nil	Nil



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(d) Details of assets given on lease during the year:

Particulars	As at 31:	st March 2019	As at 31st March 2018		
ratticulars	Premises	Plant and Machinery	Premises	Plant and Machinery	
Gross Carrying amount of assets	3.51	6.45	3.51	6.42	
Depreciation for the year	0.06	0.28	0.06	0.59	
Impairment loss for the year	-	-	-	-	
Accumulated Depreciation	0.52	3.12	0.47	2.83	

# 38. Segment Reporting:

#### A. General Information:

- (i) The Company has determined reportable operating segments from geographical perspective.
- (ii) The Company's source of risk and rewards are derived from the units spread across the globe and hence, International projects and Domestic projects are considered as individual operating segments.
- (iii) The operating segments have been reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker (CODM).
- (iv) These operating segments are monitored by company's Chief Operating Decision Maker (CODM) and strategic decisions are made on the basis of segments results. Segment performance is evaluated based on the profit of each segment.
- B. Information about reportable segments and reconciliation to amounts reflected in the financial statements:

	Internation	onal	Domes	tic	Total		
Particulars	31st March 2019	31st March 2018	31st March 2019	31st March 2018	31st March 2019	31st March 2018	
Segment Revenue							
Revenue from External Customers	580.19	575.04	3828.05	3289.26	4408.24	3864.30	
Add: Company share of turnover in Integrated Joint operations	5.36	26.09	1.50	0.25	6.86	26.34	
Interest Income	5.61	6.02	209.95	181.52	215.56	187.54	
Other Income	13.30	15.23	35.58	28.03	48.88	43.26	
Inter-segment	0.00	-	0.00	-	0.00	-	
Total Revenue	604.46	622.38	4075.08	3,499.06	4679.54	4121.44	
Segment Result							
Profit before Provision, Depreciation, Interest, Exceptional item and Tax	33.07	13.50	589.03	520.07	622.10	533.57	
Less: Provision & write backs (Net)	(7.48)	(44.46)	(1.73)	34.82	(9.21)	(9.64)	
Depreciation, amortization and impairment	4.14	3.76	7.56	9.10	11.70	12.86	
Interest	0.00	0.00	4.43	-	4.43	-	
Exceptional Items	0.00	0.00	0.00	-	0.00	-	
Profit before Tax	36.41	54.20	578.77	476.15	615.18	530.35	
Tax Expense	19.07	24.75	151.43	117.70	170.50	142.45	
Profit after Tax	17.34	29.45	427.34	358.45	444.68	387.90	



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#### C. Other Information

(₹in crore)

	International		Domestic		Total	
Particulars	As at 31st March 2019	As at 31st March 2018	As at 31st March 2019	As at 31st March 2018	As at 31st March 2019	As at 31st March 2018
Assets	600.77	600.01	12368.67	12100.59	12969.44	12700.60
Liabilities	613.59	465.70	8406.31	8483.46	9019.90	8949.16
Investment in Joint Ventures accounted for by the equity method	-	-	-	-	-	-
Non-Current Assets Other than financial instruments, deferred tax assets, net defined benefit assets	32.26	30.69	778.41	604.44	810.67	635.13
Capital Expenditure for the year ending (Addition to PPE, CWIP, Investment Property, Other Intangible Assets and Intangible assets under development)	0.73	2.99	174.94	58.41	175.67	61.40

#### D. Information about major Customers:

During the period ended March 31, 2019, Operating Revenue of approximately **73.93** % (50.90%) derived from a single external customer in Domestic Segment.

# 39. Interest in other Entities

## A- Disclosure in respect of Joint arrangements

- (a) Unincorporated Joint operations:
  - i) For projects in operation:

(₹in crore)

s.	Name of the	Principal place of	Partner(s) and Country	Participating Interest (in %) as at (Committed as per Agreements)		
No.	Joint operations	Business	of Origin	31st March 2019	31st March 2018	
1.	IRCON-AFCONS	Bangladesh	Ircon, India	53.00	53.00	
			Afcons Infrastructure Ltd., India	47.00	47.00	
2.	Express Freight Consortium	Gujarat,	Mitsui, Japan	51.00	51.00	
		Maharashtra, India	Ircon, India	30.00	30.00	
			Tata Project Ltd., India	19.00	19.00	
3.	Express Freight Railway	Maharashtra,	Mitsui, Japan	51.00	51.00	
	Consortium	India	Ircon, India	30.00	30.00	
			Tata Project Ltd., India	19.00	19.00	

#### ii) For projects which have been completed:

s.	Name of the	Principal	Partner(s) and	Participating Interest (in %) as at	
No.	Joint operations	place of Business	Country of Origin	31st March 2019	31st March 2018
1	RICON	Delhi NCR, India	Ircon, India RITES, India	49.00 51.00	49.00 51.00
2	Ircon-COBRA-ELIOP *	Delhi NCR, India	Ircon, India COBRA, Spain ELIOP, Spain	61.22 34.35 4.43	61.22 34.35 4.43
3	Ircon- Sree Bhawani Builders*	Chennai, India	Ircon, India Sree Bhawani Builders, India	24.21 75.79	24.21 75.79
4	Ircon-SMJ Project JV*	Tamilnadu, India	Ircon, India Sumber Mitra Jaya, Indonesia	55.00 45.00	55.00 45.00



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(₹in crore)

s.	Name of the	Principal	Partner(s) and	Participating Interest (in %) as at	
No.	Joint operations	place of Business	Country of Origin	31st March 2019	31st March 2018
5	International Metro Civil Contractor. (IMCC)	Delhi NCR, India	Dywidag, Germany Larsen & Tubro Ltd., India Samsung Corp., Korea Shimizu Corp., Japan Ircon, India	29.00 26.00 26.00 9.50 9.50	26.00 26.00 26.00 9.50 9.50
6	Metro Tunnelling Group (MTG)	Delhi NCR, India	Dywidag, Germany Larsen &Tubro Ltd., India Samsung Corp., Korea Shimizu Corp., Japan Ircon, India	29.00 26.00 26.00 9.50 9.50	29.00 26.00 26.00 9.50 9.50
7	Ircon-GANNON Dunkerly*	Uttar Pradesh, India	Ircon, India GANNON Dunkerly	55.70 44.30	55.70 44.30
8	Ircon-RCS-PFLEIDERER*	J&K, India	Ircon, India Rayalseema Concrete Sleepers Pvt. Ltd, India Pfleiderer Infrastructure tecnik Gmbh& Co, Germany	65.08 21.87 13.05	65.08 21.87 13.05
9	IRCON-SPSCPL*	J&K, India	Ircon, India SPSCPL, India	50.00 50.00	50.00 50.00

 $<sup>^{\</sup>star}\,$  The above marked JV's are financially closed.

## (b) Joint-Venture Companies:

S.	Name of JV Company	Principal place of	Shareholders and	Percentage of Ownership as at (Committed as per agreement)		
No.		Business	country of origin	31st March 2019	31st March 2018	
1	Ircon-Soma Tollway Private Limited (ISTPL)	Maharashtra, India	Ircon, India Soma Enterprise Limited, India	50.00 50.00	50.00 50.00	
2	Chhattisgarh East Railway Limited (CERL)	Chhattisgarh, India	Ircon, India SECL, India CSIDC	26.00 64.00 10.00	26.00 64.00 10.00	
3	Chhattisgarh East-West Railway Limited (CEWRL)	Chhattisgarh,India	Ircon,India SECL, India CSIDC	26.00 64.00 10.00	26.00 64.00 10.00	
4	Mahanadi Coal Rail Limited (MCRL)	Odisha, India	Ircon, India MCL, India GoO, India	26.00 64.00 10.00	26.00 64.00 10.00	
5	Jharkhand Central Railway Limited (JCRL)	Jharkhand, India	Ircon, India CCL, India GoJ, India	26.00 10.00 64.00	64.00 26.00 10.00	
6	Baster Railway Private Limited (BRPL)	Chhattisgarh,India	Ircon, India NMDC, India SAIL, India CMDC, India	26.00 43.00 21.00 10.00	26.00 43.00 21.00 10.00	
7	Indian Railway Station Development Corporation Limited**	New Delhi, India	Ircon, India RLDA	50.00 50.00	50.00 50.00	

<sup>\*\*</sup>Ministry of Railway vide letter dated 10.04.2017 has decided to transfer 1% equity to RLDA from the Company, thereby revising the ownership and non-controlling interest to 50:50.



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(c) Statement of Income, Expenditure, Profit, Assets & Liabilities of Joint arrangements

(₹in crore)

					Parti	culars		
S. No.	Jointly Control Entities	Financial Year	Income	Expenditure	Profit (PAT)	PPE*\$	Current/ Non-Current Assets\$	Liabilities
1	RICON	2018-19	0.30	0.08	0.22	-	10.89	0.38
		2017-18	0.25	0.08	0.17	-	10.66	0.36
2	IMCC	2018-19	0.91	0.13	0.78	-	4.35	0.95
		2017-18	0.00	0.00	(0.00)	-	3.57	0.94
3	MTG	2018-19	0.30	0.13	0.17	-	4.41	0.18
		2017-18	0.00	0.18	(0.18)	-	4.33	0.24
4	IRCON-AFCONS	2018-19	5.35	3.13	2.22	-	29.47	0.18
		2017-18	26.09	9.54	16.55	0.04	33.19	10.79
5	Ircon-Soma Tollway	2018-19	101.83	85.99	15.84	0.35	153.55	263.88
	Private Limited (ISTPL)	2017-18	88.94	77.79	4.67	0.44	257.27	230.31
6	Chhattisgarh East Railway	2018-19	-	0.04	(0.04)	376.86	73.69	336.07
	Limited (CERL)	2017-18	-	0.04	(0.04)	268.35	35.70	224.64
7	Chhattisgarh East-West	2018-19	-	0.03	(0.03)	146.72	21.15	36.97
	Railway Limited (CEWRL)	2017-18	-	0.04	(0.04)	132.51	21.36	22.94
8	Mahanadi Coal Rail	2018-19	0.14	0.40	(0.26)	9.79	11.47	11.47
	Limited (MCRL)	2017-18	-	-	-	8.74	0.07	8.80
9	Jharkhand Central	2018-19	0.47	0.16	0.31	42.60	7.36	35.52
	Railway Limited (JCRL)	2017-18	0.45	0.46	(0.01)	47.91	11.48	46.56
10	Baster Railway Pvt. Ltd.	2018-19	0.69	0.23	0.46	65.23	15.39	4.47
	(BRPL)	2017-18	0.02	0.65	(0.63)	-	9.09	8.80
11	Indian Railway Station Development Corporation	2018-19	13.06	6.16	5.03	0.15	46.72	8.22
	Limited (IRSDC)**	2017-18	2.65	2.14	0.73	0.04	33.77	2.43
	Total	2018-19	123.05	96.48	24.70	641.70	378.45	698.29
		2017-18	118.40	90.92	21.22	458.03	420.49	556.81

<sup>\*</sup>PPE figures include capital work in progress, wherever applicable.

## \$Net of PPE.

(d) Contingent Liabilities of the Joint arrangements are disclosed in note 29 (b).

## (B). Disclosure in Subsidiaries

s.	Name of the	Principal	_	Ownership Interest held by Company		held by ng Interest
No.	Subsidiaries	place of Business	31st March 2019	31st March 2018	31st March 2019	31st March 2018
1.	Ircon Infrastructure and Services Limited	India	100%	100%	Nil	Nil
2.	Ircon PB Tollway Limited	India	100%	100%	Nil	Nil
3.	Ircon ShivpuriGuna Tollway Limited	India	100%	100%	Nil	Nil
4.	Ircon Davanagere Haveri Highway Limited	India	100%	100%	Nil	Nil
5	Ircon Vadodara Kim Expressway Limited	India	100%	-	Nil	-

<sup>\*\*</sup> IRSDC has become joint venture company w.e.f 19.09.2017, hence, share of income, expenses, assets and liabilities have been considered proportionately.



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## 40. Related Party disclosures: Related party to be identified as per IND AS

#### a) Enterprises where control exists:

- (i) Subsidiary Companies: -
  - Ircon Infrastructure and Services Limited. (IISL)
  - IrconPB Tollway Limited. (IPBTL)
  - IrconShivpuriGuna Tollway Limited (ISGTL)
  - Davanagere Haveri Highway Limited (IDHHL)
  - Ircon Vadodara Kim Expressway Limited (IVKEL)
- (ii) Joint arrangements: -
  - Unincorporated Joint operations As per Note no. 39 (a) above
  - Joint Venture Companies As per Note no. 39 (b) above.

#### b) Key management personnel:

Whole time Directors: -S/Shri S.K. Chaudhary, S/Shri M.K.Singh, S/Shri Deepak Sabhlok and S/Shri Yogesh Kumar Misra w.e.f. 28th December, 2018.

Directors (Official Government nominated): - S/Shri S.C. Jain w.e.f. 24th October, 2018, S/Shri Piyush Agarwal w.e.f. 17th December, 2018, S/Shri Ved Pal ceased to hold office w.e.f. 30th September, 2018 and S/Shri Rajiv Chaudhry ceased to hold office w.e.f. 20th September, 2018.

Independent Directors: - Dr. C.B Venkataramana, Dr. Narendra Singh Raina, S/Shri Ashok Kumar Ganju, S/Shri Sanjay Kumar Singh ceased to hold office w.e.f. 2nd July 2018, S/Shri Avineesh Matta ceased to hold office w.e.f. 31st March 2019 and Prof. Vasudha V. Kamat ceased to hold office w.e.f. 31st March 2019.

Company Secretary: - Smt. Ritu Arora.

## c) Disclosure of transactions with related parties:

Particulars			luring the year	Particulars of Contracts/ Arrangements			
		31st March 2019	31st March 2018	Nature of Transaction			
1.	Remuneration to key management personnel (b above) & Sitting Fees to other Independent Directors	As	s per Note No. 41				
2.	Purchase of Goods & Services (including CSR expen	ses)/Lease of PPE	/Any other tran	saction			
	Subsidiaries						
	Ircon Infrastructure and Services Limited (IISL)	0.89	-	Hiring of Machinery			
	Ircon Infrastructure and Services Limited (IISL)	0.51	0.52	Man Power Supply			
	Ircon Infrastructure and Services Limited (IISL)	0.02	-	Man Power Supply			
	Ircon Davanagere Haveri Highway Limited (IDHHL)	2.90	-	Interest Paid			
	Ircon Vadodara Kim Expressway Limited (IVKEL)	0.02	-	Interest Paid			
	Joint Arrangements/ Joint Venture						
	IRCON AFCONS JV	-	0.46	Purchase of Equipment and Material			
	Total	4.34	0.98				
3.	Sale of Goods & Services/Interest Income/ Any other transaction						
	Subsidiaries (Including)						
	Ircon Infrastructure and Services Limited (IISL)	-	1.19	Interest on loan			
	Ircon Infrastructure and Services Limited (IISL)	0.17	0.16	Rent for the Premises			
	Ircon Shivpuri Guna Tollway Limited (ISGTL)	0.02	0.02	Rent for the Premises			
	Ircon Shivpuri Guna Tollway Limited (ISGTL)	49.32	353.74	Work receipts			
	neon binvpari dana ronway binneca (1801b)						
	Ircon Shivpuri Guna Tollway Limited (ISGTL)	52.60	31.80	Interest on Loan			
		52.60 0.02	31.80 0.02	Interest on Loan Rent for the Premises			



# Notes to Standalone Financial Statements for the financial year March 31, 2019

	Particulars	Transactions d		Particulars of Contracts/ Arrangements	
		31st March 2019	31st March 2018	Nature of Transaction	
	Ircon PB Tollway Limited (IPBTL)	25.22	16.64	Interest on Loan	
	Ircon Davangere Haveri Highway Limited (IDHHL)	261.81	-	Work receipts	
	Ircon Davanagere Haveri Highway Limited (IDHHL)	2.40	-	Interest on Loan	
	Ircon Davanagere Haveri Highway Limited (IDHHL)	0.02	0.02	Rent for the Premises	
	Ircon Vadodara Kim Expressway Limited (IVKEL)	0.02	-	Rent for the Premises	
	Joint Arrangements/ Joint Venture				
	Ircon-Soma Tollway Private Limited. (ISTPL)	0.03	0.03	Rent for the Premises	
	Chhattisgarh East Railway Limited (CERL)	379.01	189.85	Consultancy & works receipts	
	Chhattisgarh East Railway Limited (CERL)	-	10.44	Interest on Loan	
	Chhattisgarh East-West Railway Limited (CEWRL)	14.84	60.50	Consultancy receipts	
	Chhattisgarh East-West Railway Limited (CEWRL)	4.87	3.08	Interest on Loan	
	Mahanadi Coal Rail Limited (MCRL)	14.83	6.66	Consultancy & work receipts	
	Baster Railway Private Limited (BRPL)	-	24.00		
	Jharkhand Central Railway Limited (JCRL)	11.48	3.77	Consultancy & work receipts	
	Express Freight Consortium (EFC)	224.85	-	Work receipts	
	Express Freight Railway Consortium (EFRC)	0.99	-	Work receipts	
	Total	1190.71	970.90		
4.	Equity Investments in Subsidiaries & JVs				
	Subsidiaries				
	Ircon Davanagere Haveri Highway Limited (IDHHL)	104.00	0.05	Equity Investment	
	Ircon Vadodara Kim Expressway Limited (IVKEL)	6.00	-	Equity Investment	
	Joint Arrangements/ Joint Venture				
	Chhattisgarh East Railway Limited (CERL)	39.00		Equity Investment	
	Baster Railway Pvt. Ltd. (BRPL)	75.16	-	Equity Investment	
	Jharkhand Central Railway Limited (JCRL)	-	11.70	Equity Investment	
	Indian Railway Station Development Corporation Limited (IRSDC)	5.80	20.00	Equity Investment	
	Indian Railway Station Development Corporation Limited (IRSDC)	-	(0.40)	Disinvestment	
<u></u>	Total	229.96	31.35		
5.	Loan To Subsidiaries & Joint Arrangements				
	Subsidiaries				
	Ircon Infrastructure and Services Limited (IISL)	-	(22.92)	Repayment of loan	
	Ircon PB Tollway Limited (IPBTL)	97.00	160.85	Loan Disbursed	
	Ircon Shivpuri Guna Tollway Limited (ISGTL)	35.77	363.17	Loan Disbursed	
	Ircon Davanagere Haveri Highway Limited (IDHHL)	130.00	-	Loan Disbursed	
	Joint Arrangements/ Joint Venture				
	Chhattisgarh East Railway Limited (CERL)	-	26.00	Loan Disbursed	
	Chhattisgarh East Railway Limited (CERL)	-	(143.00)	Repayment of loan	
-	Chhattisgarh East-West Railway Limited (CEWRL)	_	39.00	Loan Disbursed	
	Ciliatusgain East-west Ranway Ellinted (CEWRE)				
	Chhattisgarh East-West Railway Limited (CEWRL)	-	(39.00)	Repayment of loan	



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(₹in crore)

	Particulars	Transactions d	uring the year	Particulars of Contracts/ Arrangements
		31st March 2019	31st March 2018	Nature of Transaction
6.	Reimbursement of deputation staff expenses, rent & other misc. expenses (Income)			
	Subsidiaries			
	Ircon Infrastructure and Services Limited (IISL)	2.15	1.51	Reimbursement
	Ircon Infrastructure and Services Limited (IISL)	0.10	-	Miscellaneous Expenses
	Ircon Shivpuri Guna Tollway Limited (ISGTL)	0.33	0.65	Reimbursement
	Ircon PB Tollway Limited (IPBTL)	2.70	1.14	Reimbursement
	Ircon Davanagare Haveri Highway Limited (IDHHL)	0.19	2.29	Reimbursement
	Ircon Vadodara Kim Expressway Limited (IVKEL)	0.56	-	Reimbursement
	Joint Arrangements/ Joint Venture			
	Indian Railway Station Development Corporation Limited (IRSDC)	1.87	4.23	Rent and electricity during the year transaction
	Ircon-Soma Tollway Private Limited (ISTPL)	0.88	-	Reimbursement
	Mahanadi Coal Rail Limited (MCRL)	0.55	0.28	Reimbursement Trust
	Trust			
	Ircon Gratuity Trust	7.25	7.77	Reimbursement
	Ircon Gratuity Trust	4.01	14.34	Contribution to Trust
	Ircon Employees Contributory PF Trust	28.27	34.12	Contribution to Trust
	Ircon Pension Trust	10.91	8.84	Contribution to Trust
	Ircon Medical Trust	8.32	-	Contribution to Trust
	Total	68.04	75.17	

## Disclosure of amount due to/from related parties

Particulars	Amount		
	As at 31st March 2019	As at 31st March 2018	
1) Equity Investment in Subsidiaries & JV			
Subsidiaries			
Ircon Infrastructure and Services Limited (IISL)	65.00	65.00	
Ircon PB Tollway Limited (IPBTL)	165.00	165.00	
IrconShivpuriGuna Tollway Limited (ISGTL)	150.00	150.00	
Ircon Davanagare Haveri Highway Limited (IDHHL)	104.05	0.05	
Ircon Vadodara Kim Expressway Limited (IVKEL)	6.00	-	
Joint Arrangements/ Joint Venture			
Indian Railway Station Development Corporation Limited (IRSDC)	40.00	20.00	
Ircon-Soma Tollway Private Limited. (ISTPL)	64.15	64.15	
Chhattisgarh East Railway Limited (CERL)	122.58	83.58	
Chhattisgarh East-West Railway Limited (CEWRL)	131.17	131.17	
Mahanadi Coal Rail Limited (MCRL)	0.01	0.01	
Jharkhand Central Railway Limited (JCRL)	13.00	13.00	
Baster Railway Private Limited (BRPL)	76.33	1.18	
Total	937.29	693.14	



# Notes to Standalone Financial Statements for the financial year March 31, 2019

		(₹in cro					
	Particulars	Amount					
		As at 31st March 2019	As at 31st March 2018				
2)	Loan outstanding to Subsidiaries & JV (Including interest accrued)						
	Subsidiaries						
	Ircon PB Tollway Limited (IPBTL)	337.85	240.85				
	Ircon Shivpuri Guna Tollway Limited (ISGTL)	561.59	525.82				
	Ircon Davanagere Haveri Highway Limited (IDHHL)	130.00	-				
	Joint Arrangements/ Joint Venture		ı				
	Chhattisgarh East-West Railway Limited (CEWRL)	39.00	39.01				
	Total	1068.44	805.68				
3)	For Other Services, reimbursements etc. ( Amount Receivable)	<u>'</u>					
	Subsidiaries						
	Ircon Infrastructure and Services Limited (IISL)	1.22	1.15				
_	Ircon PB Tollway Limited (IPBTL)	0.80	26.07				
	Ircon Shivpuri Guna Tollway Limited (ISGTL)	18.97	24.91				
	Ircon Davanagere Haveri Highway Limited (IDHHL)	0.05	2.29				
	Ircon Vadodara Kim Expressway Limited (IVKEL)	0.12	-				
	Joint Arrangements/ Joint Venture						
	Indian Railway Station Development Corporation Limited (IRSDC)	0.96	0.71				
	Ircon-Soma Tollway Private Limited (ISTPL)	7.63	7.23				
	Baster Railway Pvt. Ltd. (BRPL)	16.80	28.32				
	Chhattisgarh East Railway Limited (CERL)	56.16	36.31				
	Chhattisgarh East-West Railway Limited (CEWRL)	6.61	54.72				
	Mahanadi Coal Rail Limited (MCRL)	1.04	0.58				
	Express Freight Corridor (EFC)	7.89	0.18				
	Express Freight Railway Consortium (EFRC)	-	0.15				
	Trust						
	Ircon Gratuity Trust	4.01	1.12				
	Total	122.25	183.74				
m	ount Payable						
.)	For Other Services						
_	Subsidiaries						
	Ircon Infrastructure and Services Limited (IISL)	1.42	4.03				
	Joint Arrangements / Joint Venture						
	Ircon-Soma Tollway Private Limited (ISTPL)	0.09	3.05				
	Total	1.51	7.08				
2)	Advance work receipts		1.33				
•	Subsidiaries						
	Ircon Shivpuri Guna Tollway Limited (ISGTL)		5.20				
	Ircon Davanagere Haveri Highway Limited (IDHHL)	65.34	-				
	Joint Venture	00.01					
	Mahanadi Coal Rail Limited (MCRL)	_	8.87				
	Baster Railway Private Limited (BRPL)		9.78				
	Total	65.34	23.85				



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(₹in crore)

Particulars	Amo	unt
	As at 31st March 2019	As at 31st March 2018
3) Advance Received		
Subsidiaries		
Ircon Davanagere Haveri Highway Limited (IDHHL)	73.17	-
Ircon Vadodara Kim Expressway Limited (IVKEL)	0.76	-
Joint Arrangements/ Joint Venture		
Jharkhand Central Railway Limited (JCRL)	-	0.62
Mahanadi Coal Rail Limited (MCRL)	5.82	-
Chhattisgarh East Railway Limited (CERL)	70.84	-
Chhattisgarh East-West Railway Limited (CEWRL)	32.05	-
Jharkhand Central Railway Limited (JCRL)	1.19	-
Ircon-Soma Tollway Private Limited (ISTPL)	45.00	-
Trusts		
Gratuity Trust	2.92	13.47
Total	231.75	14.09

#### d) Transaction with the Related Government entities

Apart from transactions reported above, the company has transactions with related Government entities which includes but not limited to the following:

Name of Government: Ministry of Railways, Government of India (Significant control over company)

Certain significant transactions & Closing balances:

#### Transactions during the year:

(₹in crore)

S.No.	Particulars	31st March 2019	31st March 2018
i)	Sales	2410.74	1,733.28
ii)	Interest Passed on	125.81	166.61
iii)	Dividend Paid	198.07	191.87
iv)	Dividend Passed on	4.96	2.33

Note: Purchases are heterogeneous in nature, thus immaterial. Hence not disclosed.

## Closing balances:

			( \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
S.No.	Particulars	As at 31st March 2019	As at 31st March 2018
i)	Receivable	83.38	89.51
ii)	Billable revenue/receivables not due	9.58	68.97
iii)	Claims recoverable	-	-
iv)	Advance Received	1651.12	2,714.83
v)	Advance work receipts	1.08	1.58
vi)	Loan from IRFC under Ministry of Railways	3076.53	3,200.00
vii)	Advance payment against lease to RLDA	3107.32	2,580.00



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#### 41. Details of remuneration to Directors/Key Managerial Person:

(₹in crore)

Sr.	Particulars	31st March 2019	31st March 2018
i)	Salary & allowances*	1.66	2.10
ii)	Contribution to provident fund, pension	0.28	0.18
iii)	Reimbursement of medical expenses	0.01	0.02
iv)	Sitting fee	0.14	0.14
v)	Other benefits	0.22	0.26
	TOTAL	2.31	2.70

Outstanding loan to Shri M K Singh as on 31.03.2019 is Rs. 0.68 Lakh (Rs. 1.16 Lakh).

Recovery as applicable has been made from Directors who have been provided with Company accommodation and car.

42. During the year, Company has carried out assessment on impairment of individual assets by working out the recoverable amount based on lower of the net realizable value and carrying cost in terms of Ind AS 36, "Impairment of Assets" notified under section 133 of the companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian accounting standards) Amendment Rules 2016. Accordingly, impairment loss of **Nil** (NIL) has been provided for."

#### 43. Disclosure under Ind AS-19 on Employee benefits

#### Provident Fund

The Company pays fixed contribution of Provident Fund at a pre-determined rate to a Separate trust, which invests the funds in permitted securities. The trust is required to pay a minimum rate of interest on contribution to the members of the trust. The amount available in the fund including the returns on investment is greater than the obligation of the company. During the year, the Company has contributed **Rs. 11.83 crore** (Rs.11.81 crore) to the trust.

#### Gratuity

The Company has implemented IRCON Employees Group Gratuity Scheme to provide financial assistance to the employees of the Company as a social security measure on the termination of their employment due to superannuation, retirement, resignation, physical incapacitation or death. The scheme is managed by a Separate Trust formed in the year 2015-16 for this purpose and approved by the Income Tax Authorities. Funds of the Trust are managed by LIC of India. As at 31.03.2019, a liability of **Rs. 4.01 crore** has been booked in the books of accounts based on the actuarial valuation.

#### Pension

The Company has implemented IRCON Defined Contribution Superannuation Pension Scheme, 2009 i.e. 01.04.2009, for all regular employees drawing pay in IDA scale irrespective of their length of service except for those employees who joined before 01.01.2017 but would superannuate/resign after 01.01.2017, before completing 15 years of service, in such case Employer contribution towards pension would be effective from 01.01.2017 only. The scheme is managed by a Separate Trust formed in the year 2015-16 for this purpose and approved by the Income Tax Authorities. Company's share of contribution amounting to **Rs. 8.09 crore** for the period from 01.04.2018 to 28.02.2019 has been paid and accounted for during the year 2018-19. Liability for the month of March 2019 of **Rs. 0.73 crore** (Rs.0.77 crore) has been provided in the books of accounts.

#### Post-Retirement Medical Facility (PRMF)

The Company had established an irrevocable trust by initial one-time contribution of Rs. 12 crore during the year 2000-01 for providing annuity, medical and other benefits to the spouse of employees who die in harness as also the medical benefits to the employees (and spouse) who superannuate from the Company. This being a voluntary welfare measure, the Company is not liable for providing such benefits to its employees. However, Company has also kept provision of **Rs. 9.27 crore** (Rs.12.81 crore), based on the decision of management.

#### Leave Encashment

The liability towards encashment of leave as per rules of the Company is recognised on the basis of actuarial valuation except for employees posted in foreign projects. Since, the foreign assignments are treated as dies - non, liability for those employees is provided in the books on accrual basis as the amount is payable to employee on repatriation.

## Leave Travel Concession (LTC)

The company has made a provision in respect of leave travel concession (LTC) on the basis of actuarial valuation in accordance with IND AS-19.

#### Other Retirement Benefits

Other retirement benefits include settlement at home-town or to the place where he or his family intends to settle in India including Baggage Allowance. The liability on this account is recognized on the basis of actuarial valuation.

<sup>\*</sup>Figures of FY 2018-19 include PRP of Rs. 0.22 crore paid during the year for the FY 2016-17.



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The summarised position of various employee benefits recognised in the statement of profit and loss and balance sheet as on 31.03.2019 is as under:

## (i) Service Cost

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Current Service Cost	3.97	4.62	0.05	3.60
		(3.72)	(4.03)	(0.01)	(3.45)
b)	Past Service Cost including curtailment Gains/Losses	(8.94)	 (-)	 (-)	 (-)
c)	Gains or Losses on Non routine settlements				
		(-)	(-)	(-)	(-)
d)	Difference in HPL leave days balance in Opening	 (-)	 (-)	 (-)	 (-)
d)	Total	3.97	4.62	0.05	3.60
		(12.66)	(4.03)	(0.01)	(3.45)

<sup>\*</sup> Except employees posted on Foreign Projects

# (ii) Net Interest Cost

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Interest cost on Defined Benefit Obligation	6.15	4.28	0	7.28
		(5.32)	(4.07)	(0.03)	(6.15)
b)	Interest Income on Plan Assets (Expected)	5.08			5.35
		(5.38)	(-)	(-)	(5.03)
c)	Net Interest Cost (Income)	1.08	4.28	0	1.93
		(-0.07)	(4.07)	(0.03)	(1.11)

 $<sup>{\</sup>rm *Except\,employees\,posted\,on\,Foreign\,Projects}$ 

# (iii) Changes in Present Benefit Obligation

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Present value of obligation as at the beginning of the period	82.03 (70.88)	57.10 (54.24)	0.04 (0.33)	97.03 (81.95)
b)	Difference in HPL leave days balance in Opening	 (-)	(-)	 (-)	 (-)
c)	Interest Cost	6.15	4.28	0	7.28
		(5.32)	(4.07)	(0.03)	(6.15)
d)	Service Cost	3.97	4.62	0.05	3.60
		(3.72)	(4.03)	(0.01)	(3.45)
e)	Past Service Cost including curtailment Gains/ Losses	(8.94)	 (-)	 (-)	 (-)
f)	Benefits Paid	(7.25)	(6.10)	(0.01)	(2.24)
		(-9.24)	(-8.97)	(-0.02)	(-1.82)
g)	Total Actuarial (Gain)/Loss on Obligation	(1.20)	0.31	0.08	(3.18)
		(2.41)	(3.73)	(-0.31)	(7.30)
h)	Present Value of obligation as at the end of the period	83.70 (82.03)	60.20 (57.10)	0.15 (0.04)	102.00 (97.02)

 $<sup>^{\</sup>ast}$  Except employees posted on Foreign Projects.



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## (iv) Actuarial (Gain)/Loss on Obligation

( ₹ in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Actuarial (Gain) Loss on arising from change in Demographic Assumption	 (-)	 (-)	 (-)	 (-)
b)	Actuarial (Gain)/Loss on arising from change in Financial Assumption	 (-)	 (-)	 (-)	 (-)
c)	Actuarial (Gain) Loss on arising from Experience Adjustment	(1.20) (2.41)	0.31 (3.73)	0.08 (-0.31)	(7.13) (7.30)

<sup>\*</sup> Except employees posted on Foreign Projects

# (v) Actuarial (Gain)/Loss on Plan Asset

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Expected Interest Income	5.08			5.34
		(5.38)	()	()	(5.03)
b)	Actual Income on Plan Asset	5.78			6.15
		(5.16)	()	()	(4.87)
c)	LIC Mortality Charges				
		()	()	()	()
d)	Actuarial gain (loss) for the year on Asset	0.70			0.80
		(-0.22)	()	()	(-0.16)
1		1	1	I	I

<sup>\*</sup> Except employees posted on Foreign Projects

# (vi) Balance Sheet and related analysis

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Present Value of the obligation at end	83.70	60.21	0.15	102.47
		(82.03)	(57.10)	(0.04)	(97.02)
b)	Fair Value of plan assets	79.69			83.52
		(67.69)	(-)	(-)	(70.19)
c)	Unfunded Liability/provision in Balance Sheet	(4.01)	(60.21)	(0.15)	(18.95)
		(-14.34)	(-57.10)	(0.04)	(-26.84)
d)	Unfunded liability recognized in Balance Sheet				(18.95)
		()	()	()	(-26.84)

<sup>\*</sup> Except employees posted on Foreign Projects



the financial year March 31, 2019

## (vii) The amounts recognized in the income statement

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Service Cost	3.97	4.62	0.05	3.60
		(12.66)	(4.03)	(0.01)	(3.45)
b)	Net Interest Cost	1.08	4.28	0	1.93
		(-0.07)	(4.07)	(0.03)	(1.11)
c)	Net actuarial (gain)/ loss recognized in the		0.31		
	period	()	(3.73)	()	()
d)	Actuarial gain / (loss) for the year on PBO			0.08	
		()	()	(-0.31)	()
e)	Expense recognized in the Income Statement	5.04	9.21	0.05	5.53
		(12.60)	(11.83)	(-0.28)	(4.56)

<sup>\*</sup> Except employees posted on Foreign Projects

#### (viii) Other Comprehensive Income (OCI)

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Net Cumulative unrecognized actuarial gain/(loss) opening	()	 ()	 ()	()
b)	Actuarial gain/(loss) for the year on PBO	1.20			3.18
		(-2.41)	()	()	(-7.30)
c)	Actuarial gain /(loss) for the year on Asset	0.70			0.80
		(-0.22)	()	()	(-0.16)
d)	Unrecognized actuarial gain/(loss) at the end of the year	1.91 (-2.63)	 ()	(0.08)	3.97** (-7.46)

<sup>\*</sup> Except employees posted on Foreign Projects

#### (ix) Change in plan assets

					( \ III CIOIC)
S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Fair value of plan assets at the beginning of the period	67.69 (71.77)	 ()	 ()	70.19 (67.12)
b)	Actual Income on plan assets	5.83			6.15
		(5.47)	()	()	(4.87)
c)	LIC Mortality Charges	(0.33)			
		(-0.31)	()	()	()
d)	Employer contribution	13.47			8.32
		()	()	()	()
e)	Benefits paid	(7.25)			(2.22)
		(-9.24)	()	()	(-1.80)
f)	Fair value of plan assets at the end of the	79.69			83.52
	period	(67.69)	()	()	(70.19)

<sup>\*</sup> Except employees posted on Foreign Projects

<sup>\*\*</sup> The unrecognized actuarial gain/loss (OCI) of **Rs. 3.82 crore** (Rs. -7.65 crore) in respect of liability towards Post-Retirement Medical Benefits (PRMB). Since the liability in respect of PRMB has not been provided as per Actuarial valuation and has been restricted as per DPE guidelines, therefore, the OCI in respect of PRMB, as per Actuarial valuation, has not been considered.



the financial year March 31, 2019

# (x) Major categories of plan assets (as percentage of total plan assets)

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Government of India Securities				
		()	()	()	()
b)	State Government securities				
		()	()	()	()
c)	High Quality Corporate Bonds				
		()	()	()	()
d)	Equity Shares of listed companies				
		()	()	()	()
e)	Property				
		()	()	()	()
f)	Funds Managed by Insurer	100%			100%
		(100%)	()	()	(100%)
g)	Bank Balance				
		()	()	()	()
	Total	100%			100%
		(100%)	()	()	(100%)

<sup>\*</sup> Except employees posted on Foreign Projects

# (xi) Change in Net Defined Benefit Obligation

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Net defined benefit liability at the start of the period	14.34 (-0.88)	57.10 (54.24)	0.04 (0.33)	25.74 (14.83)
b)	Service Cost	3.97	4.62	0.05	3.60
		(12.66)	(4.03)	(0.01)	(3.45)
d)	Net Interest Cost (Income)	1.08	4.28	0	1.93
		(-0.07)	(4.07)	(0.03)	(1.11)
e)	Re-measurements	(1.91)	0.31	0.08	(3.97)
		(2.63)	(3.73)	(-0.31)	(7.46)
f)	Contribution paid to the fund	(13.47)			(8.32)
		()	()	()	()
g)	Benefit paid directly by the enterprise		(6.10)	(0.01)	(0.02)
		()	(-8.97)	(-0.02)	(-0.01)
h)	Net defined benefit liability at the end of the period	4.01 (14.34)	60.21 (57.10)	0.15 (0.04)	18.95 (26.84)

 $<sup>^{\</sup>ast}$  Except employees posted on Foreign Projects.

# (xii) Bifurcation of PBO at the end of the year in current and non-current

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Current Liability (Amount due within one year)	10.38	5.45	0.01	2.17
		(8.70*)	(4.57)	(0.01)	(1.97)
b)	Non-current liability (Amount due over one Year)	73.32 (73.33)	54.76 (52.53)	0.14 (0.03)	100.31 (95.05)
	Total PBO at the end of the year	83.70	60.21	0.15	102.48
		(82.03)	(57.10)	(0.04)	(97.02)

<sup>\*</sup> Except employees posted on Foreign Projects



the financial year March 31, 2019

## (xiii) Expected contribution for the next Annual reporting period.

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Service Cost	4.70 (4.42)	5.25 (4.67)	(0.01)	4.02 (3.87)
b)	Net interest Cost	0.30 (1.07)	4.52 (4.28)	 ()	5.07 (5.05)
c)	Net actuarial (gain)/loss recognized in the period	()	 ()	 ()	()
d)	Expected Expense for the next annual reporting period	5.00 (5.49)	9.77 (8.96)	(0.01)	9.09 (8.92)

<sup>\*</sup> Except employees posted on Foreign Projects

#### (xiv) Sensitivity Analysis of the defined benefit obligation

(₹in crore)

	Impact of the change in discount rate						
S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits		
a)	Present value of obligation at the end of the period	83.70 (82.03)	60.21 (57.10)	0.15 (0.04)	102.48 (97.02)		
i)	Impact due to increase of 0.50%	(2.32) (-2.35)	(2.27) (-2.17)	(0.00) (-)	(3.87) (-2.80)		
ii)	Impact due to decrease of 0.50%	2.47 (2.50)	2.45 (2.34)	0.00 (-)	4.07 (2.97)		
b)	Impact of the change in salary increase						
	Present value of obligation at the end of the period	83.70 (82.03)	60.21 (57.10)	(0.04)	1.28 (1.29)		
i)	Impact due to increase of 0.50%	1.13 (1.24)	2.43 (2.32)	 (-)	0.05 (0.05)		
ii)	Impact due to decrease of 0.50%	(1.18) (-1.29)	(2.27) (-2.17)	 (-)	(0.05) (-0.05)		

 $<sup>^{\</sup>star}$  Except employees posted on Foreign Projects

 $(Previous\ year\ figures\ are\ shown\ under\ bracket\ ()\ to\ differentiate\ from\ current\ year\ figures.)$ 

Sensitivity due to mortality & withdrawals are not material & hence impact of change not calculated.

Sensitiveness as to rate of inflation, rate of pensions in payment, rate of increase of pensions before retirement & life expectancy are not applicable being a lump sum benefit on retirement.

# (xv) Actuarial Assumptions

a. Method used

b. Discount rate

c. Rate of increase in compensation levels

 $\ \, d. \quad \quad \text{Average outstanding service of employees up to retirement} \\$ 

e. Estimated term of benefit obligations

Projected Unit Credit Method

7.50 %

8.00 %

13.19 to 14.19 years

10.77 to 11.30 years



the financial year March 31, 2019

# (xvi) Maturity Profile of Defined Benefit Obligation is as under:

(₹in crore)

Duration of defined benefit obligation Duration (years)	Period	Gratuity	Earned Leave	Other Retirement Benefits
1	2018-19	10.38	5.45	2.17
2	2019-20	17.07	6.06	5.47
3	2020-21	9.39	5.67	7.60
4	2021-22	7.44	5.66	6.58
5	2022-23	6.84	4.36	5.62
6	2023-24	6.88	4.20	5.56
6 Year onward	2025 Onward	43.20	28.81	69.41

# 44. Disclosure under Ind AS-115 on Revenue from contracts with Customers

# (a) Disaggregation of Revenue

Below is the disaggregation of the Company's revenue from contracts with customers:

(₹in crore)

Particulars		For the year ended 31st March, 2019					
Type of goods or service	Railways	Highway	Electrical	Building	Others	Total	
Timing of satisfaction of performa	Timing of satisfaction of performance obligation:						
Over time	3719.12	554.62	97.34	5.27	-	4376.35	
At a point in time	26.82	0	0	0	-	26.82	
Total	3745.94	554.62	97.34	5.27	-	4403.17	
Method for measuring performance	obligation:				•		
Input method	3719.12	554.62	97.34	5.27	-	4376.35	
Output method	26.82	0	0	0	-	26.82	
Total	3745.94	554.62	97.34	5.27	-	4403.17	
Geographical markets:							
Domestic	3160.38	554.62	97.34	5.27	-	3817.61	
International	585.56	0	0	0	-	585.56	
Total	3745.94	554.62	97.34	5.27	-	4403.17	

Particulars	For the year ended 31st March, 2018					
Type of goods or service	Railways	Highway	Electrical	Building	Others	Total
Timing of satisfaction of performance obligation:						
Over time	2872.64	842.13	89.33	48.14	5.87	3858.11
At a point in time	25.81	0	0	0	0	25.81
Total	2898.45	842.13	89.33	48.14	5.87	3883.92
Method for measuring performance	obligation:					
Input method	2872.64	842.13	89.33	48.14	5.87	3858.11
Output method	25.81	0	0	0	0	25.81
Total	2898.45	842.13	89.33	48.14	5.87	3883.92
Geographical markets:			1		1	
Domestic	2297.41	842.13	89.33	48.14	5.87	3282.88
International	601.04	0	0	0	0	601.04
Total	2898.45	842.13	89.33	48.14	5.87	3883.92



the financial year March 31, 2019

(b) The reconciliation of the revenue from contracts with customers with the amounts disclosed in the segment information:

Revenue from Segment Reporting (Note No. 38) is **Rs. 4415.10 crore** (Excluding the Machine lease rent received, disclosed in Note No. 37).

- (c) The Company has applied modified retrospective approach for the application of Ind AS 115 "Revenue from contracts with customers" and the effect is Nil on retained earnings as at April 1, 2018.
- (d) Contract Balances:

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Trade Receivables (Note 11.2)	505.14	667.19
Contract Assets (Note 11.6)	397.57	376.23
Contract Liabilities (Note 17 and 19)	2,747.36	3,174.17

- (i) Trade receivables are non-interest bearing and the customer profile include Ministry of Railways, Public Sector Enterprises, State Owned Companies in India and abroad. The Company's average project execution cycle is around 24 to 36 months. General payment terms include mobilisation advance, monthly progress payments with a credit period ranging from 45 to 60 days.
- (ii) Contract Assets are recognised over the period in which services are performed to represent the Company's right to consideration in exchange for goods or services transferred to the customer. It includes balances due from customers under construction contracts that arise when the Company receives payments from customers as per terms of the contracts however the revenue is recognised over the period under input method. Any amount previously recognised as a contract asset is reclassified to trade receivables on satisfaction of the condition attached i.e. future service which is necessary to achieve the billing milestone.

(₹in crore)

Particulars	31st March 2019	31st March 2018
Contract Assets at the beginning of the year	376.23	380.50
Contract Assets at the end of the year	397.57	376.23

For the year 2017-18, there has been reduction by Rs 4.27 Crore as compared to last year is mainly due to realisation of contract assets on certification of works based on contract condition.

**For the year 2018-19,** there has been increase by **Rs 21.34 Crore** as compared to last year is due to recognition of revenue based on input method whereas bills for work done are certified based on contract condition.

(iii) Contract liabilities relating to construction contracts are balances due to customers, these arise when a particular milestone payment exceeds the revenue recognised to date under the input method and advance received in long term construction contracts. The amount of Advance received gets adjusted over the construction period as and when invoicing is made to the customer.

(₹in crore)

Particulars	31st March 2019	31st March 2018
Contract Liabilities at the beginning of the year	3,174.17	3,395.26
Contract Liabilities at the end of the year	2,747.36	3,174.17

For the year 2017-18 and 2018-19 - There has been reduction of Rs. 221.09 Crore and Rs. 426.81 Crore as compared to last year are mainly due to adjustment of advance payment received from client against works executed during the year.

## (e) Revenue recognised in the period from:

(i) The following table shows how much of the revenue recognised in the current reporting period relates to brought–forward contract liabilities.

Particulars	31st March 2019	31st March 2018
Advance from clients	1,912.24	1,662.68
Advance contract receipts	155.27	56.90



the financial year March 31, 2019

(ii) There was no revenue recognised in the current reporting period that related to performance obligations that were satisfied in a prior year.

#### (f) Unsatisfied long-term contracts

The following table shows unsatisfied performance obligations resulting from long-term construction contracts:

(₹in crore)

Particulars	31st March 2019	31st March 2018
Aggregate amount of the transaction price allocated to long-term construction contracts that are partially or fully		
unsatisfied as at 31st March	30,163.52	*

\*As permitted under the transitional provisions in Ind AS 115, the transaction price allocated to (partially) unsatisfied performance obligations as of March 31, 2018 is not disclosed.

Management expects that transaction price allocated to the unsatisfied contracts as of March 31, 2019 will be recognised as revenue in the future as follows:

(₹in crore)

Particulars	31st March 2019**
In one year or less	5200.00
More than one year to 2 years	5500.00
More than 2 years	19463.52
Total	30163.52

<sup>\*\*</sup>The amount disclosed above does not include variable consideration which is constrained.

(g) The Company has applied Ind AS 115 "Revenue from Contracts with Customers" effective April 1, 2018 and has changed its accounting policy for the same. The application of the standard did not have any impact on the amounts recognised in prior periods.

# $\textbf{45.} \quad \textbf{Disclosure as required by the Micro, Small and Medium Enterprises Development Act, 2006 are as under: -1.00\% and -1.00\% are as under as the second of the sec$

	Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
a).	the principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year:	Nil	Nil
•	Principal amount due to Micro, small and Medium Enterprises	17.04	5.67
•	Interest due on above	Nil	Nil
b).	the amount of interest paid by the Company in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	Nil	Nil
c).	the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro, Small and Medium Enterprises Development Act,2006	Nil	Nil
d).	the amount of interest accrued and remaining unpaid at the end of each accounting year;	Nil	Nil
e).	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	Nil	Nil



the financial year March 31, 2019

- 46.(i) Gross amount required to be spent on Corporate Social Responsibility (CSR) by the Company during the year is **Rs. 8.74 crore** (Rs. 7.67 crore).
- (ii) During the year, company has spent **Rs. 8.74 crore** (Rs.8.73 crore) as against required amount of **Rs. 8.74 crore** (Rs.7.67 crore) on Corporate Social Responsibility (CSR) activities. Break up of expenditure incurred is as follows

(₹in crore)

S.No.	Description	31st March 2019	31st March 2018
1.	Eradicating hunger, poverty & malnutrition, promoting preventive healthcare & sanitation & making available safe drinking water	3.51	3.74
2.	Promoting Education, including special education and employment enhancing vocation skills especially among children.	2.44	2.97
3.	Setting up homes and hostels for women and orphans, Setting up old age homes, day care centres and such other facilities for senior citizens.	-	-
4.	Ensuring environmental sustainability	2.39	1.88
5.	Rural Development Projects	0.00	0.14
6.	Sports	0.19	-
7.	Others (includes Admin Cost)	0.21	-
	Total	8.74	8.73

# (iii) Amount spent during year

(₹in crore)

S.No.	Description	In Cash	Yet to be paid in cash	Total
1.	Construction/acquisition of asset*	1.23	-	1.23
2.	Other purposes	7.51	-	7.51
	Total	8.74	-	8.74

<sup>\*</sup>Assets purchased and handed over to respective organisation and are not being held by the Company.

# 47. Earnings per share (EPS)

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders of the parent by the weighted average number of Equity shares outstanding during the year.

(Amount in Rupees)

Particulars	31st March, 2019	31st March, 2018
Basic EPS		
From Continuing operations	47.28	39.70
From Discontinued operation	-	-
Diluted EPS*	47.28	39.70

 $<sup>{}^*\</sup>text{Diluted EPS amounts are also same as basic EPS because company has no dilutive potential Equity shares.}$ 

The following reflects the income and share data used in the basic EPS computations:

		( ( ) 111 (1010)
Particulars	31st March, 2019	31st March, 2018
Profit attributable to equity holders of the company used in calculating EPS:		
From Continuing operations	444.68	387.90
From Discontinued operation	-	-
Profit attributable to equity holders for Basic Earnings Per Share	444.68	387.90

<sup>(</sup>iv) CSR expenditure yet to be incurred is Nil (Nil).



the financial year March 31, 2019

The following reflects the weighted average number of shares used in calculating basic EPS

(Numbers of Shares)

Particulars	31st March, 2019	31st March, 2018
Weighted average number of Equity shares for basic EPS*	9,40,51,574	9,76,97,259
Effect of dilution:	-	-
Weighted average number of Equity shares adjusted for the		
effect of dilution*	9,40,51,574	9,76,97,259

\*The weighted avand the date of authorizerage number of shares takes into account the weighted average effect of changes in treasury share transactions during the year. There have been no other transactions involving equity shares or potential equity shares between the reporting date ation of these financial statements.

- 48. The Company has engaged agents/consultants to secure contracts and provide other services for foreign projects, being implemented in three countries. Pending assessment of services provided by the agent/consultants, the company has not accounted for expenses aggregating to **Rs. 6.23 crore** (Rs.4.96 crore), comprising of **Rs 1.27 crore** (Rs.1.16 crore) during financial year 2018-19.
- 49. In one of the projects under Northern Region, provision in respect of legal expenses amounting to **Rs 12.65 crore** (Rs.11.52 crore) has not been provided in the accounts based on legal opinion that the liability is primarily not of the company.
- 50. Events occurring after Reporting period

Refer to Note 14 for the final dividend recommended by the directors which is subject to the approval of shareholders in the ensuing meeting.

- 51. (a) During the financial year 2017-18, based on Expert opinion taken by management it was decided that the effects of discounting security deposit with client and contractor, Retention money with client and contractor and money withheld with client and contractor was not material for the preparation and presentation of financial statements. Ind AS 8"Accounting Policies, Changes in Accounting Estimates and errors" allows that the policies specified by Ind AS need not to be applied when the effect of applying them is immaterial. Hence, it has been decided to discontinue discounting the same.
  - (b) Due to discontinuing of discounting as stated above the carrying value of the financial liabilities had increased by Rs. 48.70 crore, financial assets had increased by Rs. 6.45 crore, non-financial liabilities had decreased by Rs. 42.70 crore and non-financial assets have been decreased by Rs. 6.24 crore. The resultant net impact on Profit and Loss of FY 2017-18 was amounting to Rs. 5.80 crore, which is not considered as material for the preparation and presentation of financial statements.
- 52. **Ind AS 116 Leases: Standards issued but not effective for the fiancial year 2018-19.** On March 30,2019, Ministry of Corporate Affairs has notified **Ind AS 116, Leases.** Ind AS 116will replace Ind AS 17 and related interpretations from its proposed effective date, being annual periods beginning on or after 1 April 2019. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases. Ind AS 116 requires the identification of leases and introduces a single lessee accounting model and requires a lessee to recognized assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. The Standard also contains enhanced disclosure requirements for lessees. The Company as a lessee, would be required to account for the assets on lease and corresponding liability for all leases in its Balance Sheet.
- 53. (a). The figure for the corresponding previous years have been regrouped/reclassified/recasted, wherever necessary to make them comparable.
- (b) Certain prior period figures have been restated. The effect on the reported results of operation has been disclosed in Note no. 27 of the Financials Statements.
- (c) Previous year figures are shown under bracket () to differentiate from current year figures.

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

Sd/-

B. Maheshwari

Partner M. No. 088155

Place: New Delhi Date: 28<sup>th</sup> May, 2019

# For and on behalf of Board of Directors

Sd/-M. K. Singh

Director Finance DIN - 06607392

Sd/-**Ritu Arora**Company Secretary
FCS No. 5270

Sd/-

S. K. Chaudhary

Chairman & Managing Director DIN - 00515672



COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF IRCON INTERNATIONAL LIMITED FOR THE YEAR ENDED 31 MARCH 2019.

The preparation of financial statements of **IRCON INTERNATIONAL LIMITED** for the year ended 31 March 2019 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the company. The Statutory Auditors appointed by the Comptroller and Auditors General of India under Section 139(5) of the Act are responsible for expressing opinion on the financial statements under Section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 28 May 2019

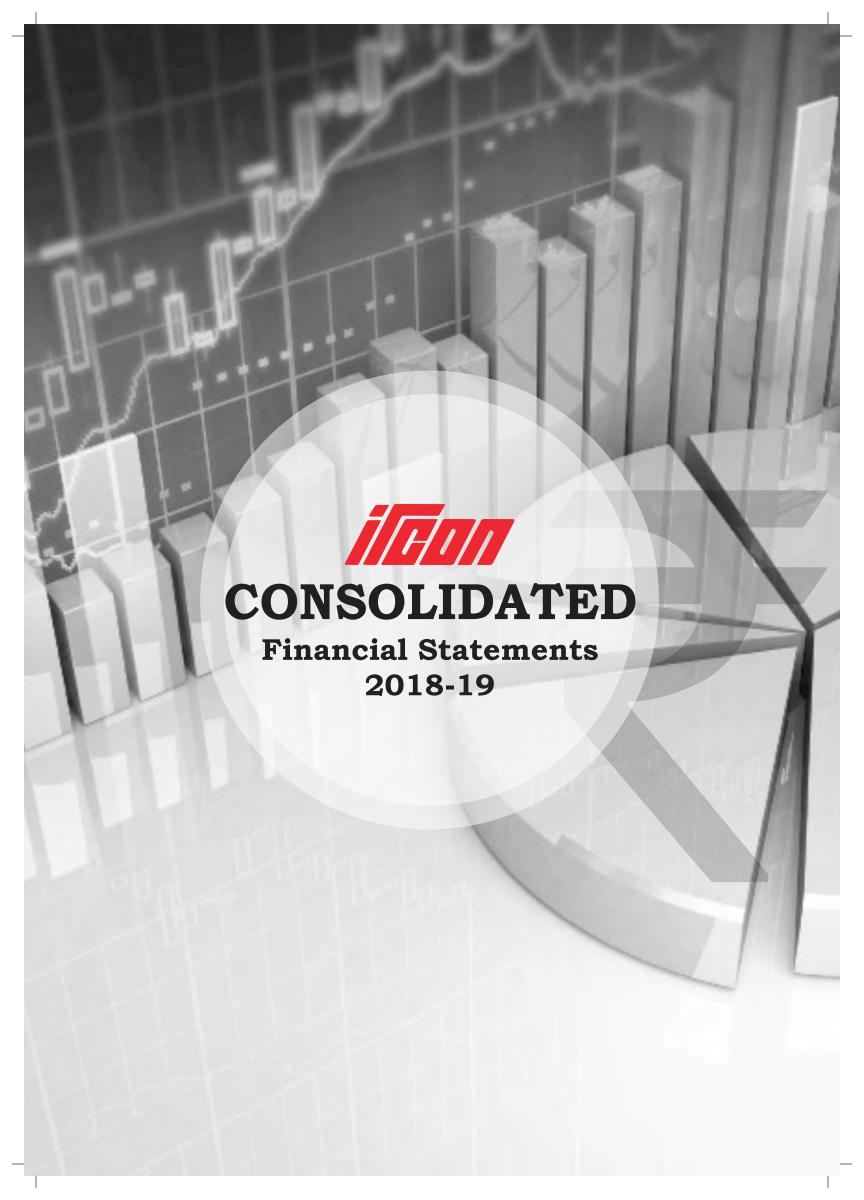
I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of **IRCON INTERNATIONAL LIMITED** for the year ended 31 March 2019 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to statutory auditors' report under section 143 (6) (b) of the Act.

For and on the behalf of the Comptroller & Auditor General of India

Place: New Delhi Dated: 11 July, 2019

Sd/-(B.R. Mondal) Principal Director of Audit Railway Commercial, New Delhi





## FORM AOC - 1

Statement containing salient features of Financial Statements of Subsidiaries/Joint Ventures as at 31.03.2019 (Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

## Part A "Subsidiaries"

(₹in crore)

						, ,
Sr. No.	Name of the Subsidiary	Ircon Shivpuri Guna Tollway Limited (ISGTL)	Ircon PB Tollway Limited (IPBTL)	Ircon Devanagare Haveri Highway Limited (IDHHL)	Ircon Infrastructure & Services Limited (IISL)	Ircon Vadodara Kim Expressway Limited (IVKEL)
1	Reporting period for the Subsidiary	1 <sup>st</sup> April 2018 to 31st March 2019	1 <sup>st</sup> April 2018 to 31st March 2019	1 <sup>st</sup> April 2018 to 31st March 2019	1 <sup>st</sup> April 2018 to 31st March 2019	1 <sup>st</sup> April 2018 to 31st March 2019
2	Reporting Currency and Exchange Rate	INR	INR	INR	INR	INR
3	Share Capital(Including share application money pending allotment)	150.00	165.00	104.05	65.00	6.00
4	Other equity/Reserves & surplus (as applicable)	(31.36)	1.81	2.77	77.38	0.05
5	Liabilities	586.70	494.19	221.96	176.47	0.41
6	Total Equity and Liability	705.34	661.00	328.78	318.85	6.46
7	Total Assets	705.34	661.00	328.78	318.85	6.46
8	Investments	-	-	-	-	-
9	Turnover	150.17	356.89	315.97	76.42	1.08
10	Profit before taxation	(30.53)	(2.83)	3.26	17.20	0.07
11	Provision for taxation	0.10	(0.71)	1.12	3.17	0.02
12	Profit after taxation	(30.63)	(2.12)	2.14	14.03	0.05
13	Interim Dividend - Equity	-	-	-	-	-
14	Interim Dividend - Preference	-	-	-	-	-
15	Proposed Dividend - Equity	-	-	-	-	-
16	Proposed Dividend - Preference	-	-	-	-	-
17	% of share holding	100%	100%	100%	100%	100%

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

Sd/-

B. Maheshwari

Partner M. No. 088155

Place : New Delhi Date : 28<sup>th</sup> May, 2019

# For and on behalf of Board of Directors

Sd/- Sd,

M. K. Singh S. K. Chaudhary

Director Finance Chairman & Managing Director

DIN - 06607392 DIN - 00515672

Sd/-**Ritu Arora**Company Secret

Company Secretary FCS No. 5270



## Part "B": Joint Ventures

(₹in crore

						(₹in crore)		
Sr. No.	Name of Joint Ventures	Bastar Railways Private Limited BRPL)	Chattisgarh East Railway Limited (CERL)	Chattisgarh East West Railway Limited (CEWRL)	Ircon - Soma Tollway Private Limited	Jharkhand Central Rail Limited (JCRL)	Mahanadi Coal Rail Limited (MCRL)	Indian Railway Stations Development Corporation Ltd (IRSDC)
1	Latest audited Balance Sheet Date	31st March 2019	31st March 2019	31st March 2019	31st March 2019	31st March 2019	31st March 2019	31-Mar-19
2	Shares of Joint Venture held by the company on the year end	26.00%	27.79%	26.02%	50%	26.00%	26%	50%
	Number of shares held	76,337,300	122,575,700	131,170,000	63,870,000	13,000,000	13,000	25,800,000
	Amount of Investment in Joint Venture (Note 2 Below)	763,373,000	1,225,757,000	1,311,700,000	638,700,000	130,000,000	130,000	258,000,000
	Total No of Shares	293,605,000	441,000,000	504,055,000	127,740,000	50,000,000	50,000	51,600,000
	Extent of Holding %	26.00%	27.79%	26.02%	50%	26.00%	26.00%	50.00%
3	Description of how there is significant influence		F	Refer Note 1 (Belo	ow)			
4	Reason why the Joint Venture is not consolidated	NA	NA	NA	NA	NA	NA	NA
5	Net worth attributable to shareholding as per latest audited balance	292.87	440.29	503.48	86.45	55.51	0.02	77.29
6	sheet (Rs. in Crore) Profit/ (loss) for the	292.87	440.29	503.48	80.45	55.51	0.02	77.29
0	year (Rs. in Crore)	1.77	(0.15)	(0.12)	31.68	1.17	(0.01)	10.06
	(i) Considered in consolidation (Rs. in Crore)	0.46	(0.04)	(0.03)	15.83	0.31	-	5.03
	(ii) Not considered in consolidation (Rs. in Crore)	1.31	(0.11)	(0.09)	15.85	0.86	-	5.03

#### Notes

- 1 Significant influence is demonstrated by holding 20% or more of the voting power of the investee.
- 2 Amount of Investment in Joint Venture(Amount in Rs.)

Value of Shares Alloted

Application Money pending Allotment 142,000,000 142,000,000

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

Sd/-**B. Maheshwari** 

Partner M. No. 088155

Place : New Delhi Date : 28<sup>th</sup> May, 2019

# For and on behalf of Board of Directors

Sd/-

M. K. Singh S. K. Chaudhary

Director Finance Chairman & Managing Director

DIN - 06607392 DIN - 00515672

Sd/-**Ritu Arora** 

Company Secretary FCS No. 5270



#### INDEPENDENT AUDITOR'S REPORT

To The Members Of Ircon International Limited

#### Report on the Audit of the Consolidated Ind AS Financial **Statements**

#### **Opinion**

We have audited the accompanying Consolidated Ind AS financial statements of IRCON INTERNATIONAL LIMITED (hereinafter referred to as the 'Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group") and its jointly controlled entities, which comprise the Consolidated Balance Sheet as at March 31, 2019, the Consolidated Statement of Profit and Loss (including other comprehensive income), the Consolidated Statement of Changes in Equity and the Consolidated Cash Flows Statement for the year ended on that date, and a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Ind AS financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2019, the consolidated profit, Consolidated total comprehensive income, Consolidated changes in equity and its Consolidated cash flows for the year ended on that date.

#### **Basis for Opinion**

We conducted our audit of the Consolidated Ind AS financial

applying input method. In the contracts where

performance obligation cannot be measured by input

method, the output method is applied, which faithfully

depict the Company's performance towards complete

statements in accordance with Standards on Auditing (SAs) specified under section 143 (10) of the Act . Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Consolidated Ind AS financial statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the Independence requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Ind AS financial statements.

#### **Emphasis of Matter**

We draw attention to Note No. 50 to the consolidated Ind AS financial statements regarding non provision of Rs.6.23 Crores towards foreign agency commission/consultancy charges in respect of projects in three foreign countries pending assessment of the performance.

Our report is not qualified in respect of the above matter.

#### **Kev Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated Ind AS financial statements of the current period. These matters were addressed in the context of our audit of the consolidated Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated  $% \left( x\right) =\left( x\right) +\left( x\right) +\left($ in our report.

How our audit addressed the matter

comparing the net realizable values as per the agreements

We performed following substantive procedures over revenue

with estimated cost to complete.

#### **Key Audit Matter** Revenue Recognition in terms of Ind AS 115 "Revenue from Contracts with Customers" This is a newly applicable Accounting Standard on Our audit procedures included considering the Revenue which prescribes five steps revenue appropriateness of the Group's revenue recognition recognition model. accounting policies and assessing compliance with the policies in terms of the applicable accounting standards. The Group recognizes revenue for a performance obligation satisfied over time after estimating its Evaluated the design of internal controls relating to progress towards complete satisfaction of the implementation of the new revenue accounting standard. performance obligation. Selected a sample of contracts, and tested the operating The recognition of revenue requires assessments and effectiveness of the internal control, relating to identification judgments to be made on changes in work scope, claims of the distinct performance obligations and satisfaction of (compensation, rebates etc.) and other payments to the performance obligations. extent performance obligation is satisfied. We also examined costs included within WIP balances on a The Group measures the performance obligation by sample basis and tested their recoverability through

recognition with specific focus on whether there is single satisfaction of the performance obligation. performance obligation or multiple performance obligations in During order fulfillment, contractual obligations may the contract and whether the performance obligation is being need to be reassessed. In addition, change orders or satisfied over the period of time or at a point in time:



#### **Key Audit Matter**

cancelations have to be considered. As a result, total estimated project costs may exceed total contract revenues and therefore require immediate recognition of the expected loss.

Ind AS 115 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. In addition, the new standard results into the change in accounting policy related to revenue recognition and requires extensive disclosures.

For details refer **Note 45** to the Consolidated Ind AS Financial Statements.

#### b) System Environment and internal Controls

The holding Company is having SAP system in place but for the foreign projects they are using the Tally system for preparing the financial statement of the foreign projects.

FI-CO module is working since 2012-13 with its limited functionalities with no integration support from any other system like payroll, inventory etc. Further, the SAP project system module (PS) is required to generate the projects invoices with integration support.

The IT system in the holding company are not fully automated and manual interventions are in place in preparing and reporting of financial statements.

Further, the subsidiary companies are also using the Tally system for preparation of the financial statements.

# c) Evaluation of possible outcome of disputed Income

The Group has following matters under litigation for Income tax. These matters involve significant management judgement to determine the possible outcome of disputes.

- i. The Group has made provision for tax without considering the deduction under Section 80 IA of Income Tax Act, 1961. However, the ITAT has disposed pending appeal for FY 2000-01 allowing deduction u/s 80 IA and subsequently CIT(A) has allowed deduction for AY 2004-05, 2005-06, 2007-08, 2012-13, 2013-14 and 2014-15. The matters for other assessment years are contested by the group with the concerned authorities.
- The group is offering global income for tax in India after excluding the income earned by its permanent establishments in foreign countries having Double Taxation Avoidance Agreements (DTAA) with India. CIT (A) denied the treatment of excluding such foreign income. Accordingly, the group has subsequently paid taxes, however the matter is contested by the group with the concerned authorities.

For details refer Notes No. 34 of the consolidated Ind AS financial statements.

#### How our audit addressed the matter

- Read, analysed and identified the distinct performance obligations in these contracts.
- Compared these performance obligations with that identified and recorded by the Group.
- Considered the terms of the contracts to verify the transaction price used to allocate to separate performance obligations.
- Checked whether the performance obligation is being satisfied over the period of time or at a point in time
- Performed analytical procedures for reasonableness of revenues disclosed.

Our procedures included but were not limited to:

- Discussing with management and IT department on the IT environment and consideration of the key financial processes to understand where IT systems were integral to the financial reporting process.
- Testing the design of the key IT controls relating to financial reporting systems of the holding company.
- We also tested the holding company's controls around system interfaces, and the transfer of data from one system to another.
- We applied substantive audit procedures to ensure that areas where there are manual controls are operating effectively.

We have discussed with the management for evaluation of possible outcome of disputed Income Tax cases.

We obtained details of completed income tax assessments during the year ended March 31, 2019 from the management.

Our internal experts also considered legal precedence and other rulings in evaluating management's position on these Income tax cases under litigation.

Additionally, we considered the effect of new information in respect of these disputed cases to evaluate whether any change was required to management's position on these uncertainties.

As explained by management and evaluated by us,

- the deduction u/s 80 IA has been allowed by CIT (A) for some of the assessment years in favour of the group.
   Provisions are continued to be retained in books on conservative principle or shown in contingent liability.
- ii. Group has recognized tax expenses as per tax credit approach. There would neither be future outflow of funds nor any charge on profit in case appeal is decided against the group. Further, at present there are no major foreign projects and consequently quantum of tax on account of this issue is not material.



# Information Other than the Consolidated Ind AS Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Directors report, Report on Corporate Governance and Management discussion and analysis report of the Holding Company, but does not include the consolidated Ind AS financial statements and our auditor's report thereon. The Directors report, Report on Corporate Governance and Management discussion and analysis report of the holding company is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated Ind AS financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Ind AS Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these Consolidated Ind AS financial statements in term of the requirements of the Companies Act, 2013 that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated change in equity and consolidated cash flows of the Group including its jointly controlled entities in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with companies (Indian Accounting Standard) Rules, 2015, as amended from time to time.

The respective Board of Directors of the companies included in the Group and of its jointly controlled entities are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated Ind AS financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated Ind AS financial statements, the respective Board of Directors of the companies included in the Group and of its jointly controlled entities are responsible for assessing the ability of the Group and of its jointly controlled entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to

liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its jointly controlled entities are responsible for overseeing the financial reporting process of the Group and of its jointly controlled entities.

# Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Parent and its jointly controlled entities which are Companies incorporated in India, has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
  - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial statements, including the disclosures, and whether the consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



 Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated Ind AS financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated Ind AS financial statements.

Materiality is the magnitude of misstatements in the consolidated Ind AS financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance of the Parent regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Other Matters

- i) We did not audit the financial statements/information of ten branches of Holding Company included in the consolidated Ind AS financial statement of the company whose financial statements/financial information reflect Total Assets of Rs. 6,505.22 Crores (Previous Year Rs.6287.24 Crores) as at 31st March 2019, Total Revenues of Rs.4335.59 Crores (Previous Year Rs. 3792.05 Crores) for the year ended on that date, as considered in the consolidated Ind AS financial statements. The financial statements/information of these branches have been audited by the branch auditors whose reports have been furnished to us, and our opinion in so far as it relates to the amounts and disclosure included in respect of these branches, is based solely on the reports of such branch auditors.
- ii) The financial statements include Rs.3.39 Crores (Previous Year Rs.16.90 Crores) profit (net), the company's share in four integrated joint operations (unincorporated) accounts which have been certified by other firms of chartered Accountants.
- iii) We did not audit the financial statements/financial information of five subsidiaries whose financial statements/financial information reflect Total Assets of Rs.2,020.43 Crores (Previous Year Rs.1,344.68 Crores)

as at 31st March 2019, Total Revenues of Rs.310.07 Crores (Previous Year Rs.91.79) and net decrease in cash flows amounting to Rs.11.50 Crores (Previous Year Rs. 30.67 Crores) for the year ended on that date, as considered in the consolidated Ind AS financial statements. The consolidated financial statements also include the group's share of Rs. 21.54 Crores (Previous Year Rs.5.16 Crores) profit (net) using equity method for the year ended 31st March, 2019 as considered in the consolidated Ind AS financial statements in respect of seven jointly controlled entities whose financial statements/ financial information have not been audited by us.

These financial statements/ financial information have been audited by other auditors whose financial statements/ financial information have been furnished to us by the management and our opinion on the consolidated Ind AS financial statements in so far as it relates to the amounts and disclosure included in respect of these subsidiaries, jointly controlled entities and our report in terms of sub-sections (3) and (11) of Section 143 of the Act in so far as it relates to the aforesaid subsidiaries & Jointly controlled entities, is based solely on the reports of the other Auditors after considering the requirement of Standard on Auditing (SA 600) on 'Using the work of Another Auditor' including materiality.

Our opinion on the consolidated Ind AS financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

# Report on Other Legal and Regulatory Requirements

- 1. As required by Section 143(3) of the Act, we report, to the extent applicable, that:
  - We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated Ind AS financial statements
  - b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated Ind AS financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
  - c) The reports on the accounts of the branch offices of the Holding Company, and its subsidiaries and jointly controlled companies incorporated in India, audited under Section 143(8) of the Act by branch auditors have been sent to us/other auditors, as applicable, and have been properly dealt with in preparing this report.
  - d) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss(including other comprehensive income), the Consolidated Cash Flow Statement and Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated Ind AS financial statements.
  - e) In our opinion, the aforesaid consolidated Ind AS financial statements comply with the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act read with relevant rules



issued there under.

- f) Being a Government Company, Provision of section 164(2) of the Act are not applicable pursuant to notification No.G.S.R.463(E) dated 5th June, 2015, issued by Central Government of India.
- g) With respect to the adequacy of internal financial controls over financial reporting of the Group and the operating effectiveness of such controls, refer to our separate report in Annexure A.
- h) Being a government company, provision of section 197 of the Act are not applicable vide notification no. GSR 463 (E) dated 5th June 2015, issued by the Central Government of India.
- i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - The Holding Company has disclosed the impact of pending litigations as at 31st

- March, 2019 on the consolidated financial position of the Group, and its jointly controlled entities. Refer Note No. 30 to the Consolidated Ind AS financial statements.
- ii) The Group has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts. Refer Note No.16.3 to the consolidated Ind AS financial statements. The Group did not have any derivative contracts for which there were any material foreseeable losses.
- iii) There were no amounts, which were required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary companies, jointly controlled entities incorporated in India.
- As required by Section 143(5) of the Act and as per directions issued by Comptroller and Auditor General of India, we report that:

Sl. No	Directions	Auditor's Replies
(i)	Whether the Group has system in place to process all the accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated.	The Group has SAP/Tally system to process all the accounting transactions. For details refer Key Audit Matter on "System environment and internal controls" and our opinion on Internal Financial Control as per Annexure A of Independent Audit Report.
(ii)	Whether there is any restructuring of an existing loan or cases of waiver /write off of debts /loans/interest etc. made by a lender to the Group due to the Group's inability to repay the loan? If yes, the financial impact may be stated.	No, Group is having no case of any restructuring of an existing loan or cases of waiver/ write off of debts/ loans /interest etc. made by a lender to the Group due to the Group's inability to repay the loan
(iii)	Whether funds received/receivable for specific schemes from central/ state agencies were properly accounted for/ utilized as per its term and conditions? List the cases of deviation.	According to the information and explanations given to us and as per our examination of records, no funds have been received/receivable for any specific schemes from central/ state agencies during the financial year 2018-19 except Ircon PB Tollways Ltd (IPBTL) has recorded Viability Gap Funding (VGF) in form of equity support for the project as receivable from National Highway Authority of India (NHAI). IPBTL has partly received VGF from NHAI and same has been accounted / utilized as per the terms and conditions of the agreement.

For K. G. Somani & Co. Chartered Accountants

Chartered Accountants Firm Registration No: 06591N

Sd/-

(Bhuvnesh Maheshwari)

Partner

Membership No: 088155

Place: New Delhi Date: 28th May 2019



# "Annexure A" to the Independent Auditor's Report of even date on the Consolidated Ind AS Financial Statements of IRCON INTERNATIONAL LIMITED

## Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of IRCON INTERNATIONAL LIMITED (hereinafter referred to as "the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") and its Jointly controlled entities as of March 31, 2019 in conjunction with our audit of the consolidated Ind AS financial statements of the Group and its jointly controlled entities for the year ended on that date. We did not audit the internal financial controls over financial reporting of its five subsidiary companies and eleven jointly controlled entities, as of that date.

# Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company's and its subsidiary company and jointly controlled company which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company and its Subsidiary Company and jointly controlled company which are companies incorporating in India considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective Group's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

### Auditor's Responsibility

Our responsibility is to express an opinion on the Group's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by Institute of Chartered Accountants of India and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected

depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their report, is sufficient and appropriate to provide a basis for our audit opinion on the Group's internal financial controls system over financial reporting.

# Meaning of Internal Financial Controls Over Financial Reporting

A Holding company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Holding company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Holding company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of un-authorized acquisition, use, or disposition of the Holding company's assets that could have a material effect on the consolidated Ind AS financial statements.

# Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## **Qualified Opinion**

According to the information and explanations given to us and based on our audit and branch auditor's audit report, the following material weaknesses have been identified as at March 31, 2019.

- (a) The Holding Company has an integrated ERP system which was not used at its full potential. In the foreign projects the company has not used ERP system for the preparation of financial accounts instead software "Tally" was used for the same. Further, the SAP project system module (PS) is required to generate the projects invoices with integration support.
- (b) The Inventory records at some units is maintained manually and the inventory manual in SAP is under consideration. Further continuous identification system of surplus/obsolete/non-moving/ broken assets and material/stores is inadequate and needs to be strengthened.



(c) No maker checker system exists at some of the projects of the Region since the vouchers are prepared and approved by the same finance personnel, affecting efficiency of internal financial control system.

A material weakness' is a deficiency, or a combination of deficiencies in internal financial control over financial reporting, such that there is a reasonable possibility that a material misstatement of the Group's annual or interim financial statements will not be prevented or detected on a timely basis.

In our opinion, except for the effects/possible effect of material weaknesses described above on the achievement of the objective of the control criteria and subject to the other matter paragraph given below, the Holding Company and its subsidiary companies and jointly controlled entities, which are incorporated in India, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2019, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India as it appears from our examination of the books and records of the Holding company and the reports of the other auditors in respect of entities audited by them and representation received from the management for entities un-audited.

## **Emphasis of Matter**

Few cases of reduction of bills by the client and accepted by the project without noting therein full reasons/justifications have been observed for which follow up with client needs to be improved.

Our opinion is not modified in report of this matter.

#### **Other Matters**

Our aforesaid report Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting, insofar as it relates to five audited subsidiary companies and eleven jointly controlled entities, is based on the corresponding reports of the other auditors (also refer paragraph on Other Matters of the Independent Auditors' Report on Consolidated Ind AS Financial Statements).

We have considered the material weakness identified and reported above in determining the nature, timing and extent of audit procedures applied in our audit of the consolidated financial statements of the group for the year ended 31st March, 2019 and this material weakness does not affect our opinion on the Consolidated Ind AS financial statements of the Company.

For K. G. Somani & Co. Chartered Accountants Firm Registration No: 06591N

(Bhuvnesh Maheshwari)
Partner

Membership No: 088155

Place: New Delhi Date: 28th May 2019



(CIN - L45203DL1976GOI008171)

# **CONSOLIDATED BALANCE SHEET**

As at 31st March 2019

	(₹in crore)					
	Particulars	Note No.		t 31st n 2019	As at 3 March 2	
I.	ASSETS					
1	Non-Current Assets					
-	(a) Property, Plant and Equipment	3	133.95		140.59	
	(b) Capital Work-in-Progress	4	50.30		3.15	
	(c) Investment Property	5	477.61		358.67	
	(d) Intangible Assets	6	1,278.62		69.17	
	(e) Intangible Assets under Development	6	4.89		960.52	
	(f) Financial Assets	7			300.02	
	(i) Investments	7.1	708.83		567.79	
	(ii) Loans	7.2	39.51		39.67	
	(iii) Others	7.3	2,845.44		2,736.67	
	(g) Deferred Tax Assets (Net)	8	128.42		133.87	
	(h) Other Non-Current Assets	9	162.93		147.78	
	Total Non-Current Assets			5,830.50		5,157.88
2	Current Assets					
	(a) Inventories	10	331.94		140.74	
	(b) Financial Assets	11				
	(i) Investments	11.1	99.72		216.17	
	(ii) Trade Receivables	11.2	666.04		675.22	
	(iii) Cash and Cash Equivalents	11.3	892.12		1,554.11	
	(iv) Other Bank Balances	11.4	2,191.83		3,136.49	
	(v) Loans (vi) Others	11.5 11.6	1.89 1,741.33		1.91 854.85	
	(c) Current Tax Assets (Net)	12	41.72		33.93	
	(d) Other Current Assets	12.1	1,521.78		999.57	
	Total Current Assets	12.1		7,488.37		7,612.99
	Total Assets			13,318.87	-	12,770.87
	Total Assets			13,318.87		12,770.87
II.	EQUITY AND LIABILITIES					
1	Equity					
	(a) Equity Share Capital	13	94.05		94.05	
	(b) Other Equity	14	3,870.17		3,667.18	
	Equity attributable to Owners of the parent		3,964.22		3,761.23	
	Non Controlling Interest		-		-	
	Total Equity			3,964.22		3,761.23



2	Lial	pilities					
(i)	Non	-Current Liabilities					
	(a)	Financial Liabilities (i) Borrowings (ii) Trade Payables - Total outstanding dues of Micro Enterprises and Small Enterprises - Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises"	15 15.1 15.2	2,560.00		3,200.00 - 0.46	
		(iii) Other Financial Liabilities	15.3	345.14		389.96	
	(b)	Provisions	16	79.93		75.30	
	(c)	Other Non-Current Liabilities	17	710.34		849.54	
		Total Non-Current Liabilities			3,695.41	-	4,515.26
(ii)	Cur	rent Liabilities					
	(a)	Financial Liabilities (i) Trade Payables - Total outstanding dues of Micro Enterprises and Small Enterprises	18 18.1	18.95		5.67	
		- Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises		546.54		504.66	
		(ii) Other Financial Liabilities	18.2	2,302.31		1,112.70	
	(b)	Other current liabilities	19	2,389.56		2,591.78	
	(c)	Provisions	16	392.83		265.44	
	(d)	Current Tax liability (Net)	19.1	9.05		14.13	
	Tot	al Current Liabilities			5,659.24		4,494.38
	Tot	al Equity and Liabilities			13,318.87		12,770.87
III.	Sun	nmary of Significant Accounting Policies	1 - 2				
IV.	Note	es Forming Part of Financial Statements	3 - 57		-		-

# As per our Report of even date attached

For K G Somani & Co.

**Chartered Accountants** FRN: 006591N

B. Maheshwari

Partner M. No. 088155

Place: New Delhi Date: 28th May, 2019

# For and on behalf of Board of Directors

Sd/-M. K. Singh

Director Finance DIN - 06607392

Sd/-

S. K. Chaudhary Chairman & Managing Director DIN - 00515672

Sd/-Ritu Arora

Company Secretary FCS No. 5270



# CONSOLIDATED STATEMENT OF PROFIT AND LOSS

for the year ended 31<sup>st</sup> March 2019

(₹in crore)

				(₹in crore)
	Particulars	Note No.	For the Year ended 31st March 2019	For the year ended 31st March 2018
I.	Revenue:			
	Revenue from operations	20	4,791.57	3,997.88
	Add :- Company share of turnover in Integrated Joint		,	,
	operations (Unincorporated)		6.86	26.34
			4,798.43	4,024.22
II.	Other income	21	191.18	189.01
III.	Total Income (I + II)		4,989.61	4,213.23
IV.	Expenses:			
	Materials and Stores Consumed	22 (i)	390.69	349.29
	(Increase) / Decrease in WIP	22 (ii)	(169.37)	(10.56)
	Project Expenses	22 (iii)	3,779.62	2,947.71
	Employee Benefits Expenses	23	263.57	241.11
	Finance Costs	24 25	14.53 51.61	65.09 16.42
	Depreciation, Amortisation and Impairment Other Expenses	22 (iii)	52.77	44.45
	Proportionate share of expenses in Integrated Joint	22 (111)	32.11	77.75
	operations (Unincorporated)		3.47	9.44
	Total Expenses (IV)		4,386.89	3,662.95
v.	Profit Before exceptional items and Tax (III - IV)		602.72	550.28
VI.	Exceptional items		-	-
VII.	Share in Profit/(Loss) of Joint Ventures		21.54	5.16
VIII.	Profit before tax (V + VI + VII)		624.26	555.44
IX	Tax expenses:		024.20	333.44
11/1	(1) Current tax	8		
	- For the Period	0	219.63	178.97
	- For earlier years (net)		(50.89)	(43.37)
	(2) Deferred tax (net)		5.45	11.18
	Total Tax Expense		174.19	146.78
$\mathbf{x}$	Profit for the year (VIII - IX)		450.07	408.66
XI	Other Comprehensive Income	26	100001	100.00
1	A. (i) Items that will not be reclassified to profit or loss	20	1.97	(2.75)
	(ii) Income Tax relating to Items that will not be		1.57	(2.10)
	reclassified to profit or loss		(0.69)	0.95
	B. (i) Items that will be reclassified to profit or loss		(13.94)	4.86
	(ii) Income Tax relating to Items that will be		` '	
	reclassified to profit or loss		4.87	(1.68)
	Total other comprehensive Income for the year			
	(Net of Income Tax)		(7.79)	1.38
XII	Total Comprehensive Income for the year (X +XI)			
	(Comprising Profit and Other Comprehensive Income			
	for the year)		442.28	410.04
XIII	Total Comprehensive Income attributable to			
	Owners of the parent		442.28	410.04
,,	Non Controlling Interest		-	-
XIV	Earnings Per Equity Share:	40	47.05	41.00
	<ul><li>(1) Basic (in Rs.)</li><li>(2) Diluted (in Rs.)</li></ul>	48	47.85 47.85	41.83 41.83
XV	Summary of Significant Accounting policies	1 - 2	77.03	71.03
XVI		3 - 57		
VAI	Notes Porning Part of Phiancial Statements	3-31		

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants

FRN: 006591N

Sd/-

B. Maheshwari

Partner M. No. 088155

Place: New Delhi Date: 28<sup>th</sup> May, 2019

# For and on behalf of Board of Directors

Sd/-

M. K. Singh S. K. Chaudhary

Director Finance Chairman & Managing Director

DIN - 06607392 DIN - 00515672

Sd/-**Ritu Arora** 

Company Secretary FCS No. 5270



# CONSOLIDATED CASH FLOW STATEMENT

for the year ended on 31st March 2019

			(₹in crore
Particulars	Note No.	For the year ended 31st March 2019	For the year ended 31st March 2018
CASH FLOW FROM OPERATING ACTIVITIES			
Net Profit before taxation		624.26	555.44
Adjustment for :			
Exchange difference on translation of Foreign Operations Actuarial gain / (loss) on remeasurement of defined benefit plan Depreciation, amortization and impairment Profit on sale of assets (net) Interest Income Dividend Income		(13.94) 1.97 51.61 (14.40) (141.37) (9.64)	4.86 (2.75) 16.42 (3.95) (138.04) (14.01)
Effect of Exchange differences on translation of Foreign Currency Cash & Cash Equivalents		2.33	(1.38)
Operating Profit before working capital changes	(1)	500.82	416.59
Adjustment for:			
"Decrease / (Increase) in Trade Receivables/ Financial Assets - Loans" Decrease / (Increase) in Inventories Decrease / (Increase) in Other Assets & Financial Assets (Decrease) / Increase in Trade Payables		9.35 (191.21) (1,564.59) 55.16	(201.79) (1.41) (3,077.15) 149.70
(Decrease) / Increase in Other Liabilities, Financial Liabilities & Provisions		69.42	157.26
	(2)	(1,621.87)	(2,973.39)
Cash generated from operation	(1+2)	(1,121.05)	(2,556.80)
Income Tax Paid		(98.14)	(59.95)
NET CASH FROM OPERATING ACTIVITIES	(A)	(1,219.19)	(2,616.75)
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of Property, Plant and Equipment including CWIP Purchase of Intangible Assets Purchase / Proceeds of Investment Property Sale of Property, Plant and Equipments &		(56.51) (1,110.12) (118.98)	(10.07) (659.48) (51.38)
Intangible Assets Exchange Gain/ Loss on Property, Plant and		835.52	253.26
Equipment Investments in Mutual Funds Repayment of Loan from Joint Ventures (Decrease) / Increase in Non Controlling Interest Interest Received		(0.39) 116.45 - - 173.31	(3.89) 33.74 117.00 (19.62) 178.74
Dividend Received Investment in Joint Venture Companies		9.65 (141.50)	14.01 (36.86)
(Investment) / Maturity of Bank Deposits (having maturity of more than 3 months)		944.66	162.89
NET CASH FROM INVESTING ACTIVITIES	(B)	652.09	(21.66)



(₹in crore)

Particulars	Note No.	For the Year ended 31st March 2019	For the year ended 31st March 2018
CASH FLOW FROM FINANCING ACTIVITIES			
Loan From Indian Railway Finance Corporation		146.23	3,203.08
Final Dividend (including Dividend Distribution Tax) paid		(117.24)	(117.05)
Interim Dividend (including Dividend Distribution		(117.27)	(117.00)
Tax) paid		(121.55)	(114.52)
Payment of Fee for increase in Authorised Capital Adjustment of Prior Period Income in Retained		-	(1.99)
Earnings		-	2.44
Payment to DIPAM for Buy Back of Shares		-	(234.57)
NET CASH FROM FINANCING ACTIVITIES	(C)	(92.56)	2,737.39
Effect of Exchange differences on translation of			
Foreign Currency Cash & Cash Equivalents	(D)	(2.33)	1.38
NET DECREASE IN CASH & CASH EQUIVALENTS	(A+B+C+D)	(661.99)	100.36
CASH AND CASH EQUIVALENTS (OPENING)*	(E)	1,554.11	1,453.75
CASH AND CASH EQUIVALENTS (CLOSING) *	(F)	892.12	1,554.11
NET INCREASE / (DECREASE) IN CASH &			
CASH EQUIVALENTS	(F - E)	(661.99)	100.36

#### Note:

- The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in the Indian Accounting Standard (Ind AS) - 7 on Statement of Cash Flows.
- 2. Figures in brackets represent outflow of cash.
- Figures of the previous year have been regrouped / restated wherever necessary.
- Cash and Cash Equivalent as on 31st March 2019 Includes Rs. Nil (31st March 2018: Rs. 593.55 crore) earmarked for expenses for project site at Bandra (East).

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants

FRN: 006591N

Sd/-

B. Maheshwari

Partner

M. No. 088155

Place: New Delhi Date: 28th May, 2019

# For and on behalf of Board of Directors

Sd/-

M. K. Singh S. K. Chaudhary

Director Finance Chairman & Managing Director DIN - 00515672

Sd/-

DIN - 06607392

Sd/-

Ritu Arora

Company Secretary FCS No. 5270



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

as at 31st March 2018

(₹in crore)

A. Equity share capital	Balance as at April 01, 2017	Shares buy back during the year	Balance as at March 31, 2018
	98.98	(4.93)	94.05

# **B.** Other Equity

	Re	serve & Surp	lus	Items of Other Comprehensive Income	
Particulars	General Reserves	Retained Earnings	Capital Redemption Reserve	Exchange differences on translating the financial statement of a foreign operation	Total
Balance as at April 01, 2017	3,284.64	427.72	-	5.56	3,717.92
Changes in accounting policy or prior period errors	-	2.43	-	-	2.43
Restated balance at the beginning of the reporting period	3,284.64	430.15	-	5.56	3,720.35
Profit for the year (Restated)	-	408.66	-	-	408.66
Other Comprehensive Income					
Remeasurement of Defined Benefit Plans	-	(1.80)	-	-	(1.80)
Foreign Exchange translation difference	-	-	-	3.18	3.18
Total Comprehensive Income for the year	-	406.86	-	3.18	410.04
Buy Back of Equity Shares	-	-	4.93	-	4.93
Payment of Fee for increase in Authorised Capital	-	(1.99)	-	-	(1.99)
Payment for Buy Back of Shares	-	(234.57)	-	-	(234.57)
Dividends Paid	-	(192.40)	-	-	(192.40)
Dividend Distribution Tax	-	(39.17)	-	-	(39.17)
Changes in carrying value of Investments in Joint Ventures Other than share in Profit/(Loss)		(0.01)	-	-	(0.01)
Balance as at March 31, 2018	3,284.64	368.87	4.93	8.74	3,667.18

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

B. Maheshwari

Partner M. No. 088155

Place: New Delhi Date: 28th May, 2019

## For and on behalf of Board of Directors

Sd/-M. K. Singh

S. K. Chaudhary Director Finance DIN - 06607392

Chairman & Managing Director DIN - 00515672

Sd/-Ritu Arora

Company Secretary FCS No. 5270



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

as at 31st March 2019

(₹in crore)

A. Equity share capital

Balance as at Shares buy back Balance as at April 01, 2018 March 31, 2019 during the year

94.05 94.05

# **B.** Other Equity

	Re	serve & Surp	lus	Items of Other Comprehensive Income	
Particulars	General Reserves	Retained Earnings	Capital Redemption Reserve	Exchange differences on translating the financial statement of a foreign operation	Total
Balance as at April 01, 2018	3,284.64	369.40	4.93	8.74	3,667.71
Changes in accounting policy or prior period errors	-	(0.53)	-	-	(0.53)
Restated balance at the beginning of the reporting period	3,284.64	368.87	4.93	8.74	3,667.18
Profit for the year	-	450.07	-	-	450.07
Other Comprehensive Income					
Remeasurment of Defined Benefit Plans	-	1.28	-	-	1.28
Foreign Exchange translation difference	-	-	-	(9.07)	(9.07)
Total Comprehensive Income for the period	-	451.35	-	(9.07)	442.28
Dividends Paid	-	(198.08)	-	-	(198.08)
Dividend Distribution Tax	-	(40.71)	-	-	(40.71)
Changes in carrying value of Investments in Joint Ventures Other than share in Profit/(Loss)	-	(0.50)	-	-	(0.50)
Balance as at March 31, 2019	3,284.64	580.93	4.93	(0.33)	3,870.17

# As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

Sd/-

B. Maheshwari Partner M. No. 088155

Place: New Delhi Date: 28th May, 2019

# For and on behalf of Board of Directors

Sd/-M. K. Singh Director Finance

DIN - 06607392

Sd/-Ritu Arora Company Secretary FCS No. 5270 S. K. Chaudhary

Chairman & Managing Director DIN - 00515672



year March 31, 2019

#### 1. Group Information

The Consolidated financial statements comprise financial statements of Ircon International Limited (the Holding Company) and its subsidiaries & Joint Ventures (collectively referred to as "the Group") for the year ended 31st March 2019. The Holding Company is a public sector construction Company domiciled in India and is incorporated under the provision of companies Act, with specialization in execution of Railway projects on turnkey basis and otherwise. The Holding Company is an ISO certified Company for Quality, Environment and Occupational Health and Safety Management systems; a Schedule 'A' public sector Company and a Mini Ratna-Category I. After commencing business as a Railway construction company it diversified progressively along with its subsidiaries and Joint Ventures ("the Group") to roads, buildings, electrical substation and distribution, airport construction, commercial complexes, as well as metro rail works. The Group caters to both domestic and international markets. The registered office of the Holding Company is located at Plot no. C - 4, District Centre, Saket, New Delhi -110017 India.

The Consolidated Financial Statements were authorized for issue in accordance with a resolution of the Board of directors on dated 28th May, 2019.

# 2. Significant Accounting Policy under Ind AS (Consolidated)

#### (i). Basis of Preparation

# a) Statement of Compliance

These Consolidated Financial Statements as at and for year ended March 31, 2019 have been prepared in accordance with Indian Accounting Standards (Ind-AS) notified under section 133 of the companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and as amended.

### b) Basis of Measurement

These Consolidated Financial Statements have been prepared under the historical cost convention and on an accrual basis, except for the following item that have been measured at fair value as required by relevant Ind-AS.

- Defined benefit Plan and other long term employee benefits
- ii. Certain financial assets and liabilities measured at fair value.
- iii. Provisions as per para (xii) (D) below, where time value of money is material.

## c) Use of estimates and judgement

The preparation of consolidated financial statements in conformity with Ind AS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, disclosure of contingent assets and liabilities at the date of financial statements and the reported amount of revenue and expenses. Actual results may differ from these estimates.

### Key accounting estimates:

**Recognition of deferred tax assets** – The extent to which deferred tax assets can be recognized is based on an assessment of the probability of the future taxable income against which the deferred tax assets can be utilized.

**Provisions** – At each balance sheet date on the basis of the management judgment, changes in facts and legal aspects, the group assesses the requirement of provisions against the outstanding contingent liabilities. However, the actual future outcome may be different from this judgement.

**Revenue** – The Holding Company recognizes revenue for a performance obligation satisfied over time after reasonably estimating its progress towards complete satisfaction of the performance obligation.

The recognition of revenue requires assessments and judgments to be made on changes in work scope, claims (compensation, rebates etc.) and other payments to the extent performance obligation is satisfied and they are probable and are capable of being reasonably measured. For the purpose of making estimates for claims, the company used the available contractual and historical information.

**Property, plant and Equipment**– Property, plant and Equipment represent a significant proportion of the asset base of the group. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of assets.

Estimates and underlying assumptions are reviewed on a periodic basis. Future results could differ due to changes in these estimates and difference between the actual result and the estimates are recognized in the period in which the results are known/materialize.

d) The Consolidated Financial Statements are reported in Indian rupees and all values are rounded to the nearest crore rupees with two decimal points except where otherwise stated.

#### (ii). Basis of Consolidation

#### i) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the group has control. The group controls an entity when the group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are deconsolidated from the date that control ceases.

The consolidated financial statements of Ircon International Limited and its subsidiaries have been consolidated on a line- by-line basis by adding together the book value of the like items of assets, liabilities, income and expenses, after eliminating intra-group balances and unrealized profits/losses on intra-group transactions, Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit and loss, consolidated statement of changes in equity and balance sheet respectively.

When the Group loses control over a subsidiary, it



year March 31, 2019

derecognises the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any interest retained in the former subsidiary is measured at fair value at the date the control is lost. Any resulting gain or loss is recognised in profit or loss.

## ii) Joint Arrangement

Under Ind AS 111 Joint Arrangements, investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement. Ircon International Limited has both joint operations and joint ventures.

#### (a) Joint operations

Group recognizes its direct right to the assets, liabilities, revenues and expenses of joint operations and its share of any jointly held or incurred assets, liabilities, revenues and expenses. These have been incorporated in the standalone financial statements under the appropriate headings.

#### (b) Joint ventures

Interests in joint ventures are accounted for using the equity method (see 2(iii)), after initially being recognised at cost in the consolidated balance sheet.

### iii) Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the group's share of the post-acquisition profits or losses of the investee in profit and loss, and the group's share of other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognised as a reduction in the carrying amount of the investment.

When the group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealized gains on transactions between the group and its joint ventures are eliminated to the extent of the group's interest in these entities. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the group.

The carrying amount of equity accounted investments is tested for impairment in accordance with the policy of impairment.

## (iv). Statement of Cash flow

Cash flows are reported using the indirect method, whereby profit / (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the group are segregated based on the available information.

# (v). Foreign Currency Transactions

### Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment

in which the group operates. (i.e Functional Currency). The financial statements are presented in Indian rupees, which is the presentation as well as Functional currency of the group.

## (a) Transactions of Indian operations:

- All foreign currency transactions are translated into functional Currency at the rate prevalent on the date of transaction.
- ii. Property, plant and Equipment, intangibles, investment property, prepaid expenses, inventory and non-monetary items are translated at the rate on the date of initial transaction.
- iii. Monetary items (Trade receivables, trade payables, Cash and Bank, Loans and Borrowings and other receivables & payables) and contingent assets & liabilities denominated in foreign currency are translated at the prevailing closing selling rates for Liabilities and closing buying rate for Assets, at each reporting date.
- Foreign Exchange Gains or Losses in respect of above transactions are recognized in Statement of profit and loss.

# (b) Transactions of Foreign operations:

- i. All foreign currency transactions are translated into functional Currency at the rate prevalent on the date of transaction
- ii. Property, plant and Equipment, intangibles, investment property, prepaid expenses, inventory and non-monetary items are translated at the rate on the date of initial transaction.
- iii. Monetary items (Trade receivables, trade payables, Cash and Bank, Loans and Borrowings and other receivables & payables) and contingent assets & liabilities denominated in foreign currency are translated at the prevailing closing selling rates for Liabilities and closing buying rate for Assets, at each reporting date.
- iv. Foreign Exchange Gain or Losses in respect of above transactions are recognized in profit and loss account.

The result and financial position of foreign operation that have a functional currency different from the presentation currency are translated in to presentation currency as follows.

- i. Assets/Liabilities Closing selling rates for Liabilities and closing buying rate for Assets on the reporting date.
- ii. Income/Expenses Average exchange rate during the year.
- iii. Exchange differences on translation of functional currency to presentation currency are recognised in OCI (Other comprehensive income)
- iv. On disposal of Foreign Operation (on realization of complete receivables from client) transfer the component of OCI (Other comprehensive income) to profit or loss relating to respective foreign operation.

# (vi). Property, Plant and Equipment

- Freehold land is carried at historical cost. Property, Plant and Equipment are measured at cost less accumulated depreciation and impairment losses, if any.
- The machinery spares which can be used only in connection with an item of Property, Plant and



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Equipment and whose use is expected to be irregular are capitalized & depreciated/ amortized over the balance life of such Property, Plant and Equipment.

- 3. Subsequent cost relating to property, plant & equipment shall be recognized as an asset if:
- a) it is probable that future economic benefits associated with the items will flow to the entity; and
- b) the cost of the item can be measured reliably.
- 4. Cost of asset includes the following
- i. Cost directly attributable to the acquisition of the assets
- ii. Incidental expenditure during the construction period is capitalized as part of the indirect construction cost to the extent the expenditure is directly related to construction or is incidental thereto.
- iii. Present value of the estimated costs of dismantling & removing the items & restoring the site on which it is located if recognition criteria are met.
- Cost of replacement, major inspection, repair of significant parts and borrowing costs for long-term construction projects are capitalized if the recognition criteria are met
- 6. An item of Property, Plant and Equipment and any significant part initially recognized is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement.
- 7. Amounts paid towards the acquisition of Property, Plant and Equipment outstanding as of each reporting date and the cost of property, plant and equipment not ready for intended use before such date are disclosed under capital work- in-progress. Expenses directly attributable to project, prior to commencement of commercial operation, are considered as project development expenditure and shown under Capital Work-in-Progress.

# Depreciation

- (a) Depreciation on Property, Plant and Equipment is provided on Straight Line basis (SLM) over the useful life of the assets as specified in Schedule II of the Companies Act, 2013.
- (b) Each part of an item of Property, Plant and Equipment is depreciated separately if the cost of part is significant in relation to the total cost of the item and useful life of that part is different from the useful life of remaining asset.
- (c) The estimated useful life of assets for current period of significant items of Property Plant and Equipment are as follows:

Particulars	Useful Life (yrs.)
Building/flats residential/non-residential	60
Plant and Machinery	8-15
Survey instruments	10
Computers	3-6
Office Equipment's	5
Furniture and fixtures	10
Caravans, Camps and temporary shed	3-5
Vehicles	8-10

- (d) Leasehold land and improvements are amortized over the lower of estimated useful life and lease term.
- (e) Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted prospectively, if appropriate. "Ordinarily, the residual value of an asset is up to 5% of the original cost of the asset" as specified in Schedule II of the Companies Act, 2013
- (f) Property Plant and Equipment acquired during the year, individually costing up to Rs. 5000/- are fully depreciated, by keeping Re. 1 as token value for identification. However, Mobile phones provided to employees are charged to revenue irrespective of its value.

### (vii).Intangible Assets/Intangible assets under development

#### I. Other than service concession arrangement

- (a) Intangible assets are recognized when it is probable that the future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably. Intangible assets are stated at historical cost less accumulated amortization and impairment loss, if any.
- (b) Intangible assets under development represent ongoing expenditure incurred and carried at cost.

#### **Amortization of Intangible Assets**

(a) Intangible assets are amortized over their respective estimated useful lives on a straight-line basis from the date that they are available for use.

The estimated useful life of intangibles is as follows:

Intangible Assets	Useful Life	Internally generated or self-generated
Software	Finite (36 months)	Acquired

- (b) Amortization methods, useful lives and residual values are reviewed at each reporting date.
- (c) Software cost up to Rs. 1 Lakhs in each case is fully amortized in the year of purchase, by keeping Rs. 1 as token value for identification.

# II. Toll Collection Right (Toll Road Service Concession Arrangement)

The subsidiary companies recognize an intangible asset arising from service concession arrangement when it has a right to charge for usage of the concession infrastructure. An intangible asset received as consideration for providing construction or upgrade service in a service concession agreement is measured at fair value on initial recognition by reference to the fair value of the services provided. Subsequent to initial recognition, the intangible asset is measured at cost, less accumulated amortization and accumulated impairment losses.

The estimated useful life of an intangible asset in a service concession arrangement is the period from where the subsidiary is able to charge the public for use of infrastructure to the end of the concession period.

Toll collection right is amortized using straight line method on pro-rata basis from the date of addition or from the date when the right brought in to service to the expiry of concession period.

Amortization methods and useful lives are reviewed at each reporting date, with the effect of change in estimate accounted for on a prospective basis.

The carrying value of intangible asset is reviewed for



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impairment annually or more often if events or changes in circumstances indicate that the carrying value may not be recoverable.

#### Financial asset model

The Subsidiary Companies recognizes a financial asset arising from a service concession arrangement when it has unconditional contractual right to receive cash or another financial asset from grantor for the construction or upgrade service provided. Such financial assets are measured at fair value on initial recognition and classified as loans and receivables.

Subsequent to initial recognition, the financial assets are measured at amortized cost. Under this model financial asset will be reduced as and when grant has received from grantor.

#### (viii). Investment properties

- a) Investment property comprises completed property, property under construction and property held under a finance lease that is held to earn rentals or for capital appreciation or both, rather than for sale in the ordinary course of business or for use in production or administrative functions.
- b) Investment Properties are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.
- c) The group depreciates building component of investment property over 60years from the date of original purchase/completion of construction.
- d) Investment properties are derecognized either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. Difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of de-recognition.

# (ix). Inventories

### (a) Construction Work in Progress

Construction work-in-progress is valued at cost till such time the outcome of the job cannot be ascertained reliably and at realizable value thereafter. Site mobilization expenditure to the extent not written off valued at cost.

#### (b) Others

- In Cost Plus contracts, the cost of all materials, spares and stores not reimbursable as per the terms of the contract is shown as inventory valued as per (III) below.
- (ii) In Item Rate and Lump Sum Turnkey contracts, the cost of all materials, spares (other than capitalized) and stores are charged to Statement of Profit and Loss in the year of use.
- (iii) Inventories are valued at lower of the cost arrived at on First in First out (FIFO) basis and net realizable value.
- (iv) Loose tools are expensed in the year of purchase.

# (x). Cash and Cash Equivalents

Cash and cash equivalent in the Balance sheet comprise of cash at bank, cash in hand, other short term deposits with banks with an original maturity of three months or less and highly liquid investments, that are readily convertible to known amount of cash and which are subject to insignificant risk of changes in value and Bank overdraft.

For the purpose of statement of cash flow, cash and cash equivalents consist of cash and short term bank deposits etc., as defined above, net of outstanding bank overdrafts since they are considered integral part of the group's cash management."  $\,$ 

#### (xi). Government Grant

Grant from the government are recognized at their fair value where there is a reasonable assurance that the grant will be received and the subsidiary companies will comply with all attached conditions. Government grant relating to income are deferred and recognized in the profit or loss over the period necessary to match them with the costs that there intended to compensate and presented within contract revenue.

#### (xii). Provisions

#### A. Provision for Maintenance

- a) In Cost Plus contract, no provision for maintenance is required to be made where cost is reimbursable.
- b) Item Rate and Lump Sum turnkey contracts, provision is made for maintenance to cover group's liability during defect liability period keeping into consideration the contractual obligations, the obligations of the subcontractors, operating turnover and other relevant factors.
- c) Provision for unforeseen expenditure during design guarantee period is made based on risk perception of management in each contract assessed at the end of each financial year. This shall, however, be subject to a minimum of Rs. 50 lakhs and maximum of the amount of Design guarantee specified in Contract Agreement with the Client.

#### B. Provision for Demobilization

Provision for demobilization to meet the expenditure towards demobilisation of Manpower and Plant &Equipment is made in foreign projects.

#### C. Others

Provision is recognized when:

- i) The group has a present obligation as a result of a past event,
- A probable outflow of resources is expected to settle the obligation and
- iii) A reliable estimate of the amount of the obligation can be made.

Reimbursement of the expenditure required to settle a provision is recognised as per contract provisions or when it is virtually certain that reimbursement will be received. Provisions are reviewed at each Balance Sheet date.

## D. Discounting of Provisions

Provision recognised as per above point A, B and C which expected to be settled beyond 12 months are measured at the present value by using pre-tax discount rate that reflects the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expenses.

### E. Onerous Contract

A contract in which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it are termed as onerous contract and the present obligation under such contracts is recognized and measured as a provision

### (xiii). Revenue Recognition

# (a) Contract Revenue Recognition

Revenue from contract with customers is recognized when control of the goods or services are transferred to the



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customer at an amount that reflects the consideration to which the group expects to be entitled in exchange for those goods or services.

When another party is involved in providing goods or services to our customer, the group determines whether it is a principal or an agent in these transactions by evaluating the nature of its promise to the customer. Revenue is booked on gross basis where the group acts as a principal and on net amount that it retains for its services, in case the group acts as an agent. The group has recognized revenue by considering the substance of the contracts.

The group recognise revenue for a performance obligation satisfied over time after reasonably measuring its progress towards complete satisfaction of the performance obligation, In case where the outcome of a performance obligation cannot be reasonably measured but the group expects to recover the costs incurred in satisfying the performance obligation, the revenue is being recognised only to the extent of the costs incurred until such time that it can reasonably measure the outcome of the performance obligation.

Performance obligation is measured by applying input method. In the contracts where performance obligation cannot be measured by input method, the output method is applied, which faithfully depict the group's performance towards complete satisfaction of the performance obligation.

Revenue is measured at the transaction price that is allocated to the performance obligation and it excludes amounts collected on behalf of third parties and is adjusted for variable considerations.

After contract inception, the transaction price can change for various reasons. Any subsequent change in the transaction price is then allocated to the performance obligations in the contract on the same basis as at contract inception. Consequently, amounts allocated to a satisfied performance obligation are recognised as revenue, or as a reduction of revenue, in the period in which the transaction price changes.

Estimate of revenues, costs, or extent of progress towards completion are revised if circumstances change. Any resulting increases or decreases in estimated revenues or costs are recognized by including it in profit or loss in the period of the change, if the change affects that period only or the period of change and future periods, if the change affects both.

If the group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional. If a customer pays consideration before the group transfers good or services to the customer, a contract liability is recognized when the payment is made or the payment is due (whichever is earlier). Contract liability is recognised as revenue when the group performs under the Contract.

# (b) Construction contract revenue under service concession arrangement

### **Intangible Assets**

The Consideration receivable by the subsidiary company is a right to an intangible asset. The subsidiary company recognizes an intangible asset to the extent that it receives a sole and exclusive right to charge users of the public service. A right to charge users of the public service is not an unconditional right to receive cash because the amounts

are contingent on the extent that the public uses the service.

#### **Financial Assets**

The Consideration received or receivable by the subsidiary company is a right to a financial asset. The subsidiary company recognise a financial asset to the extent that it has an unconditional contractual right to receive cash or another financial asset from or at the direction of the grantor ("NHAI") for the construction services; the grantor has little, if any, discretion to avoid payment, usually because the agreement is enforceable by law.

The subsidiary company has an unconditional right to receive cash as the grantor contractually guarantees to pay specified or determinable amounts to the subsidiary company, even if payment is contingent on the subsidiary company ensuring that the infrastructure meets specified quality or efficiency requirements.

#### (c) Toll Fee

The subsidiary company recognizes toll revenue as and when it collects at Transaction Price i.e. usage fee which is exclusive of amounts collected on behalf of third parties.

#### d) Other Revenue Recognition

- (i) Dividend income is recognized when the right to receive payment is established.
- (ii) Interest income is recognized using Effective Interest Rate Method.

#### (xiv). Leases

#### a) Group as a lessee

#### Finance Lease:

- (i) that transfers substantially all the risks and rewards incidental to ownership of an asset
- (ii) are capitalised at lease inception at lower of fair value or present value of minimum lease payment
- (iii) payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability.
- (iv) Finance charges are recognised in finance costs in the statement of profit and loss.
- (v) Depreciated over the useful life of the asset. However, if there is no reasonable certainty to obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

#### **Operating Lease:**

- is classified as operating lease when significant portion of the risk and rewards are not transferred to the group.
- (ii) payment is charged to profit and loss on straight-line basis over the lease term except where lease payment is structured to increase in line with expected general inflation to compensate for the expected inflationary cost increase.

#### b) Group as a lessor

### Finance Lease:

- is recognised when substantially all of the risks and rewards of ownership transfer from the group to the lessee
- (ii) Payment due are recorded as receivables at the group's



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net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

#### Operating Lease:

- are the leases in which the group does not transfer substantially all the risks and rewards of ownership to the lessee.
- (ii) incomes are recognized as income in the statement of profit & loss on straight-line basis over the lease term except where lease payment are structured to increase in line with expected general inflation to compensate for the expected inflationary cost increase.

## (xvi). Research and development Expenses

- 1. Research costs are expensed as incurred.
- Development expenditures on an individual project are recognised as an intangible asset when the Group can demonstrate:
  - The technical feasibility of completing the intangible asset so that the asset will be available for use or sale
  - Its intention to complete and its ability and intention to use or sell the asset
  - How the asset will generate future economic benefits?
  - · The availability of resources to complete the asset
  - The ability to measure reliably the expenditure during development

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit. Amortisation expense is recognised in the statement of profit and loss unless such expenditure forms part of carrying value of another asset.

During the period of development, the asset is tested for impairment annually.

## (xv). Mobilization Expenses

The initial contract expenses on new projects for mobilisation will be recognised as construction work in progress in the year of incidence, and pro rata charged off to the project over the years at the same percentage as the stage of completion of the contract as at the end of financial year.

## (xvi). Impairment of non-financial assets

An asset is treated as impaired when the carrying cost of assets exceeds its recoverable value and impairment loss is charged to the Statement of Profit & Loss in the year in which an asset is identified as impaired. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. At each reporting date group assesses the estimate amount of impairment loss. The impairment loss recognized in prior accounting periods is reversed if there has been a change in the estimate of recoverable amount and such losses either no longer exists or has decreased. Reversal of impaired loss is recognized in the Statement of Profit & Loss. For the purpose of assessing impairment, assets that cannot be tested individually are grouped in to the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or group

of assets (the cash-generating units).

#### (xvii). Borrowing Cost

Borrowing cost in ordinary course of business are recognized as expense of the period in which they are incurred. Borrowing cost that is directly attributable to acquisition, construction or production of a qualifying asset is capitalized as part of the cost of such assets up to the commencement of commercial operations.

#### (xviii). Employee Benefits

#### a) Short Term Employee Benefits

The undiscounted amount of short term employee benefits expected to be paid for the services rendered are recognized as an expense during the period when the employees render the services.

### b) Post-employment benefits & other Long Term Employee Benefits

- Retirement benefits in the form of pension fund are defined contribution schemes. The contributions to the pension trust are charged to the statement of Profit and loss for the year when the contributions are due.
- ii. The group has Defined benefit plans like Provident Fund, Gratuity, LTC and other retirement benefits.
- iii. The group makes contribution to the recognized provident fund "IRCON CONTRIBUTORY PROVIDENT FUND TRUST" for its employees, which is a defined benefit plan and also contribute to the extent that the group has an obligation to make good the shortfall, if any, between the returns from the investments of the trust and the notified interest rate. The group's obligation in this regard is determined by an independent actuary and provided for if the circumstances indicate that the Trust may not be able to generate adequate returns to cover the interest rates notified by the Government.
- iv. The group has created a Trust for Gratuity. The cost of providing benefit is determined on the basis of actuarial valuation using the projected unit credit method at each year-end and is charged to the Statement of Profit & Loss.
- Provision for Defined benefit plans is made based on actuarial valuation at the year end and Actuarial gains or losses are recognized through Other Comprehensive income.
- vi. Post-retirement Medical benefits are made based on actuarial valuation or amount available for contribution, whichever is less.
- vii. Other long term employee benefit includes leave encashment. Actuarial gains or losses on other long term employee benefits are recognized through statement of profit & loss.
- viii. Re-measurements of the net defined benefit liability (asset) recognized in other comprehensive income shall not be reclassified to profit or loss in a subsequent period.

## (xix). Taxes

# a. Current income tax

- (i) Taxes including current income-tax are computed using the applicable tax rates and tax laws.
- (ii) The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the group



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operates and generates taxable income.

- (iii) Current income tax assets and liabilities for current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. Liability for additional taxes, if any, is provided/paid as and when assessments are completed.
- (iv) Current tax related to OCI Items is recognized in Other Comprehensive Income (OCI).

#### b. Deferred tax

- Deferred income tax is recognized using balance sheet approach.
- ii. Deferred income tax assets and liabilities are recognized for temporary differences which is computed using the tax rates and tax laws that have been enacted or substantively enacted at the reporting date
- iii. Deferred income tax asset are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.
- iv. The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilized.
- v. Deferred tax related to OCI Item are recognized in Other Comprehensive Income (OCI).
- vi. Deferred tax liabilities are not recognised for temporary differences between the carrying amount and tax bases of investment in subsidiaries and interest in joint arrangements where the group able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.
- vii. Deferred tax assets are not recognised for temporary differences between the carrying amount and tax bases of investment in subsidiaries and interest in joint arrangements where it is not probable that the differences will reverse in the foreseeable future and taxable profit will not be available against which the temporary differences can be utilized.

# (xx). Operating Segment

Operating segments are reported in the manner consistent with the internal reporting provided to the chief operating decision maker. Accordingly, the group has identified two operating reporting segments based on geographic location of the project viz. Domestic & International.

# (xxi) Earning per share

In determining basic earnings per share, the group considers the net profit attributable to equity shareholders. The number of shares used in computing basic earnings per share is the weighted average number of shares outstanding during the period. In determining diluted earnings per share, the net profit attributable to equity shareholders and weighted average number of shares outstanding during the period are adjusted for the effect of all dilutive potential equity shares.

## (xxii). Contingent Liabilities and contingent Assets

(a) Contingent Liabilities are disclosed in either of the following cases:

- A present obligation arising from a past event, when it is not probable that an outflow of resources will be required to settle the obligation; or
- (ii) A reliable estimate of the present obligation cannot be made: or
- (iii) A possible obligation, unless the probability of outflow of resource is remote.
- (b) Contingent assets is disclosed where an inflow of economic benefits is probable.
- (c) Contingent Liability and Provisions needed against Contingent Liability and Contingent Assets are reviewed at each Reporting date.
- (d) Contingent Liability is net of estimated provisions considering possible outflow on settlement.

#### (xxiii). Fair Value Measurement

Group measures financial instruments at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. The group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 —Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 —Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

At the reporting date, the group analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the accounting policies. For this analysis, the group verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.



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The group also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

#### (xxiv). Dividend to equity holders

Dividend paid/payable shall be recognized in the year in which the related dividends are approved by shareholders or board of directors as appropriates.

#### (xxv). Financial instruments

## A. Initial recognition and measurement

Financial Instruments recognized at its fair value plus or minus transaction costs that are directly attributable to the acquisition or issue of the financial instruments.

#### B. Subsequent measurement

#### **B.1** Financial Assets

Financial assets are classified in following categories:

#### a). Debt instruments at Amortised Cost

Debt instrument shall be measured at amortised cost if both of the following conditions are met:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and
- (b) the contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Such financial assets are measured at amortised cost using effective interest rate method less impairment, if any. The EIR amortisation is included in finance income in the statement of profit and loss.

Following financial assets are measured at amortised cost: -

- (i) Trade receivable
- (ii) Security deposit
- (iii) Retention money
- (iv) Money held with client
- (v) Cash and cash equivalent
- (vi) Loan and advances
- (vii) Investment in Tax free bonds

# b). Debt instruments at Fair Value through Other comprehensive income (FVTOCI)

A 'debt instrument' is classified as at the Fair Value through Other Comprehensive Income if both of the following criteria are met:

- The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- The asset's contractual cash flows represent solely payment of principal and interest (SPPI).

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the Other Comprehensive Income (OCI). However, the group recognizes interest income,

impairment losses & reversals and foreign exchange gain or loss in the P&L. On de-recognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to P&L. Interest earned is recognised using the EIR method.

## c) Debt instruments at Fair Value through Profit & Loss (FVTPL)

FVTPL is a residual category for debt instruments. Any debt instruments, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the group may elect to designate a debt instruments, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. If doing so reduces or eliminates a measurement or recognition inconsistency. The group has not designated any debt instrument as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of P&L.

#### **B.2** Financial liabilities

#### a) Financial liabilities at Amortised Cost

Financial liabilities at amortised cost represented by trade and other payables, security deposits and retention money are initially recognized at fair value, and subsequently carried at amortized cost using the effective interest rate method.

### b) Financial liabilities at FVTPL

The group has not designated any financial liabilities at FVTPL.

### C. De-recognition

#### Financial Asset

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized only when the contractual rights to the cash flows from the asset expires or it transfers the financial assets and substantially all risks and rewards of the ownership of the asset.

# Financial Liability

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in the statement of Profit & Loss.

## D. Impairment of financial assets:

Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss. The group follows 'simplified approach' for recognition of impairment loss allowance on trade receivable and contract asset. The application of simplified approach does not require the group to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

Group assesses on a forward looking basis the expected credit losses associated with its assets carried at amortised cost and FVTOCI debt instruments. The impairment



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methodology applies on whether there has been significant increase in credit risk.

ECL impairment loss allowance (or reversal) recognised during the period is recognised as income/expense in the statement of profit and loss.

#### (xxvi). Non-current Assets (or disposal groups) held for Sale

Non-current assets (or disposal groups) are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. The sale is considered highly probable only when the asset or disposal group is available for immediate sale in its present condition, it is unlikely that the sale will be withdrawn and sale is expected within one year from the date of the classification. Disposal groups classified as held for sale are stated at the lower of carrying amount and fair value less costs to sell. Property, Plant and Equipment and intangible assets are not depreciated or amortized once classified as held for sale. Assets classified as held for sale/distribution are presented separately in the balance sheet.

If the criteria stated by IND AS 105 "Non-current Assets

Held for Sale" are no longer met, the disposal group ceases to be classified as held for sale. Non-current asset that ceases to be classified as held for sale are measured at the lower of (i) its carrying amount before the asset was classified as held for sale, adjusted for depreciation that would have been recognized had that asset not been classified as held for sale, and (ii) its recoverable amount at the date when the disposal group ceases to be classified as held for sale.

#### (xxvii) Financial guarantees

Financial guarantee contracts issued by the company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind-AS 109 and the amount recognised less cumulative amortization.



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	Notes	to	Co
(₹ in crore)	Total		
(₹)	Vehicles Total		
	Caravans, Camps and Temp. Sheds		
	Office Furniture Equip. & ments Fixtures	(A)	
	Office Equip- ments	(vii)	
	Survey Computers Office Furniture Instru- ments ments Fixtures		
	Survey Instru- ments		
	Free hold Plant aildings/ & & & & & & & & & & & & & & & & & & &		
	Free hold uildings/ lats-Non- Res.	(i)	

	Free hold Land	Lease hold Land	Lease hold Buildings	Freehold Buildings/ Flats- Residential	Free hold Buildings/ Flats-Non- Res.	Plant & Machinery	Survey Instru- ments	Computers	Office Equip- ments	Furniture & Fixtures	Caravans, Camps and Temp.	Vehicles	Total
Foot Notes		(iv)	(iii)		(i)				(vii)	(A)			
Gross Carrying Amount (At Cost)													
At 01** April 2017	42.26	1.09	36.44	6.36	8.30	87.17	1.01	2.54	2.88	2.10	7.57	1.47	199.19
Additions Disposals/Adjustments Exchange (Gain) / Loss	0.49	1 1 1	-31.24	1 1 1	31.24	0.89 (3.99)	0.40 (0.01)	3.06 (0.21) 0.01	0.78 (0.18) 0.02	0.63 (0.10) 0.01	0.31	2.34 (0.11) 0.21	8.90 (4.60) 2.96
At 31" March 2018	42.75	1.09	5.20	6.36	40.63	85.69	1.40	5.40	3.50	2.64	7.88	3.91	206.45
Additions Disposals/Adjustments Exchange (Gain) / Loss	(0.06)	1 1 1	1 1 1	1 1 1	- 0.03	5.28 (3.42) 1.04	0.46	1.07 (0.17) 0.05	0.68 (0.05) 0.02	0.86 (0.03) 0.03	1.00 (0.58) 0.02	0.02 (0.37) 0.03	9.37 (4.68) 1.23
At 31st March 2019	42.69	1.09	5.20	6.36	40.66	88.59	1.87	6.35	4.15	3.50	8.32	3.59	212.37
Depreciation and Impairment													
At 01" April 2017	'	0.02	6.43	2.74	1.97	36.61	0.12	1.14	0.89	0.58	2.76	0.32	53.58
Depreciation charge for the year	ı	0.01	2.47	0.31	0.44	6.13	0.11	0.85	0.54	0.28	2.45	0.40	13.99
nnpannenn Disposals/Adjustments Exchange (Gain) / Loss	1 1 1	1 1 1	(8.23)	1 1 1	8.23 0.30	(0.50) (1.14)	1 1 1	(0.14)	(0.10) (0.01)	(0.03) (0.02)	(0.02)	(0.02)	(0.77) (0.93)
At 31st March 2018	1	0.03	0.67	3.05	10.94	41.10	0.23	1.83	1.32	0.81	5.19	0.70	65.87
Depreciation charge for the year	ı	0.01	0.28	0:30	2.12	5.22	0.15	1.16	0.61	0.35	2.06	0.43	12.69
Disposals/Adjustments Exchange (Gain) / Loss	1 1	1 1	1 1	1 1	0.01	(0.32)	1 1	(0.09)	(0.06)	(0.02)	(0.31)	(0.17)	(0.97) 0.83
At 31** March 2019	'	0.04	0.95	3.35	13.07	46.76	0.38	2.93	1.93	1.16	96.9	0.89	78.42
Net Book Value		1	1		1	,	,	,	,	1			1
At 31" March 2019	42.69	1.05	4.25	3.01	27.59	41.83	1.49	3.42	2.22	2.34	1.36	2.70	133.95
At 31" March 2018	42.75	1.06	4.53	3.31	29.69	44.59	1.17	3.57	2.18	1.83	2.69	3.21	140.58



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#### Foot Notes:-

i) Fixed assets held for disposal included in sales/ adjustment column and transferred to other current assets at Net Book value: 
( ₹ in crore)

	1			1			,	in crore,
Block of assets	Description of the assets	Manner and	Expected (Loss)/ Gain on sale of non	Segment		t 31 <sup>st</sup> h 2019	As at March	
		time of disposal	current assets		Gross Block	Net Block	Gross Block	Net Block
Plant and Mach	inery							
Northern Region	Plant and Machinery (Noida Workshop)	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic : PMD Division	0.78	0.05	4.33	0.25
Northern Region	Plant and Machinery (Bikaner Phalodi)	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic	3.38	0.19	-	-
	Locomotives - 15 No. (24 No.)	Open Tender	0.46	International	0.87	0.87	29.26	1.46
Malaysia Region	5 No. (3 No.) of Track Machine, Nil (18 No.) Hopper wagons, 9 No. (15 No.) Flat Wagons & Nil (2 No.) Motor Trolley, 2 No. (Nil) of wide base Tractors	Open Tender	6.89	International	0.50	0.30	17.04	0.85
	Nil (34 No.) of Computer & Printers	Open Tender	-	International	-	-	0.13	0.007
	Nil (7 No.) of Fax machine, Projector & EPABX	Open Tender	-	International	-	-	0.06	0.003
	2 No. (15 No.) of Road Vehicle	Open Tender	-	International	0.12	0.03	2.12	0.10
Mozambique Project	Plant and Machinery		-	International	5.90	0.29	5.90	0.29
Freehold Land								
Northern Region	Freehold Land (Northern Regional Office)	Through e-tender	-	Domestic	0.06	0.06	-	-
Freehold Buildi	ng - Residential							
Southern Region	`Freehold Building - Residential at Chennai	Open Tender	-	Domestic	0.38	0.28	0.38	0.28
Total					11.99	2.07	59.22	3.24

ii) Depreciation and impairment on Property, Plant & Equipment for the year debited to Statement of Profit and Loss are as follows:-

(Rs. in crore)

Description	As at 31st March 2019	As at 31 <sup>st</sup> March 2018
Depreciation on Tangible Assets	12.69	13.99
Impairment Loss	-	-
Total	12.69	13.99

- iii) Includes lease hold building on Railways land for 30 years lease at San Martin Marg, New Delhi & Pali Hill, Mumbai & Metro Railway Service Building, Kolkata for which agreement is yet to be finalised.
- iv) Lease hold land includes land at Greater Noida Industrial Development Authority (GNIDA) for construction of proposed Central Inspection Cell (CIC) by the Company (Gross value Rs.0.82 crore). The request for time extension for construction of Building has been submitted to the appropriate authority.
- v) Furniture & Fixtures includes Furnishings also.
- vi) Depreciation and impairment: Includes Foreign Exchange Loss as on 31st March 2019 for Rs. 0.84 crore (as on 31st March 2018: Rs. (0.93) crore).
- (vii) Office Equipment includes Electrical Appliances and Air Conditioners, the life of such items is cosidered as 10 years and 5 years respectively.



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# 4. Capital Work in Progress

Particulars	Amount
Opening balance at 1 <sup>st</sup> April 2017	2.00
Additions (subsequent expenditure)	1.39
Less : Capitalised during the year	(0.24)
Closing balance at 31st March 2018	3.15
Additions (subsequent expenditure)	47.15
Less : Capitalised during the year	
Closing balance at 31st March 2019	50.30
Net Book Value	
at 31 <sup>st</sup> March 2019	50.30
at 31st March 2018	3.15



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# 5. Investment Property

(₹in crore)

Particulars	l l	loida	Gurugram		Bangalore	Total
	Land	Capital work in progress at Noida	Land	Capital work in progress at Gurugram	Building	
Opening balance at 1st April 2017	260.35	21.04	2.23	20.82	3.04	307.48
Additions (subsequent expenditure)*	-	42.19	-	9.19	-	51.38
Closing balance at 31st March 2018	260.35	63.23	2.23	30.01	3.04	358.86
Additions (subsequent expenditure)*	66.85	35.96	-	16.17	-	118.98
Closing balance at 31st March 2019	327.20	99.19	2.23	46.18	3.04	477.84
Depreciation and Impairment						
Opening balance at 1st April 2017	-	-	-	-	0.14	0.14
Depreciation during the year	-	-	-	-	0.05	0.05
Closing balance 31st March 2018	-	-	-	-	0.19	0.19
Depreciation during the year	-	-	-	-	0.04	0.04
Closing balance at 31 <sup>st</sup> March 2019	-	-	-	-	0.23	0.23
Net Block						
at 31 <sup>st</sup> March 2019	327.20	99.19	2.23	46.18	2.81	477.61
at 31st March 2018	260.35	63.23	2.23	30.01	2.85	358.67

# Information regarding income and expenditure of Investment property

(₹in crore)

Particulars	31 <sup>st</sup> March 2019	31 <sup>st</sup> March 2018
Rental income derived from investment properties	0.38	0.35
Profit arising from investment properties before depreciation and indirect expenses	0.38	0.35
Less: Depreciation during the year	(0.04)	(0.05)
Profit arising from investment properties before indirect expenses	0.34	0.30

# Reconciliation of Fair Value

	ľ	Voida	Gurugram		Bangalore	Total
Particulars	Land	Capital work in progress at Noida	Land	Capital work in progress at Gurugram	Building	
Opening balance at 1 <sup>st</sup> April 2017	243.05	6.80	130.89	17.31	5.25	403.30
Fair value difference	(4.02)	48.33	2.31	10.60	0.06	57.28
Closing balance at 31st March 2018	239.03	55.13	133.20	27.91	5.31	460.58
Fair value difference	(0.99)	64.49	3.64	30.49	1.84	99.46
Closing balance at 31st March 2019	238.04	119.62	136.84	58.40	7.15	560.04
Fair value difference for the year	(0.99)	64.49	3.64	30.49	1.84	99.46
Note:-						
Investment Property self constructed	238.04	119.62	136.84	58.40	7.15	560.04
	238.04	119.62	136.84	58.40	7.15	560.04



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- (i) These valuations are based on valuations performed by accredited independent valuer. Fair Values are based on cost & income/cost/market value approach.
- (ii) The fair value measurement is categorised in Level 3 of fair value hierarchy.
- (iii) Investment property in Noida is at four locations having lease term of 90 years, Properties in Gurugram and bangalore are at one location only which are freehold.

(₹in crore)

* Detail of Additions	As at 31s	t March 2019	As at 31	st March 2018	
(subsequent expenditure)	Land	Capital work in progress	Land	Capital work in progress	
- Lease Rent Paid	66.85	-	-	-	
- Work Expenses	-	41.57	-	46.17	
- Consultancy Charges	-	0.22	-	0.50	
- Salary & Wages	_	1.44	-	0.97	
- Rates & Taxes	_	6.24	-	-	
- Vehicle Operation and Maintenance	-	0.10	-	1.36	
- Power, Electricity and Water charges	_	2.19	-	1.47	
- Advertisement & Publicity	-	0.10	-	0.15	
- Staff Welfare	_	0.01	-	0.02	
- Bank Charges	_	0.01	-	0.02	
- Repairs and Maintenance - Office & Other	-	0.01	_	0.71	
- Tour & Travelling	-	0.08	_	-	
- Misc. Operating Exp.	_	0.16	_	0.01	
Total	66.85	52.13	-	51.38	

# 6. Intangible Assets

(₹in crore)

Particulars	Intangible assets	Intangibles			
	under development	(Software	e/ Lease Rights/1	Coll Road)	
		Software	Lease Rights	Toll Road	Total
Opening balance at 1 <sup>st</sup> April 2017	524.87	1.55	72.76	-	74.31
Addition during the year	659.39	0.08	-	-	0.08
Sales / adjustment during the year	(223.74)	(0.01)	-	-	(0.02)
Closing balance at 31 <sup>st</sup> March 2018	960.52	1.62	72.76	-	74.37
Addition during the year	382.42	0.51	-	1,247.94	1,248.46
Capitalisation during the year	(520.76)	-	-	-	-
Sales / adjustment during the year	(817.30)	(0.03)	(0.14)	-	(0.17)
Closing balance at 31 <sup>st</sup> March 2019	4.89	2.10	72.62	1,247.94	1,322.66
Amortisation and Impairment					
Opening balance at 1st April 2017	-	0.34	2.48	-	2.82
Amortisation during the year	-	0.45	1.93	-	2.38
Sales / adjustment during the year	-	-	0.00	-	0.00
Closing balance at 31st March 2018	-	0.79	4.41	-	5.20
Amortisation during the year	-	0.44	1.28	37.16	38.88
Sales / adjustment during the year	-	(0.04)	0.00	-	(0.04)
Closing balance at 31st March 2019	-	1.19	5.69	37.16	44.04
Net book value					
At 31 <sup>st</sup> March 2019	4.89	0.91	66.93	1,210.78	1,278.62
At 31 <sup>st</sup> March 2018	960.52	0.83	68.35	-	69.17

#### Foot Note:

Lease Rights: Ircon Infrastructure and Services Limited has entered into an agreement with RLDA (Rail Land Development Authority) to build Multi Functional Complexes (MFCs) at various railway stations. The Land belongs to Railways and the company has construct the buildings on the same and having lease rights (commercial Rights) of 45 years from the date of commencement of MFC. The Lease Rights has been amortised over the lease period from the date in which the concerned project comes into commercial operations on prorata basis.



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#### 7. Financial Assets

#### 7.1 Investments

			(₹in crore
	Particulars	As at 31st March 2019	As at 31st March 2018
1.	Investments in Equity Instruments (fully paid-up, unquoted, using Equity Method)		
	Incorporated Joint Venture		
	Ircon-Soma Tollway Private Limited (ISTPL) 6,38,70,000 equity shares of Rs. 10 each (31 March 2018: 6,38,70,000) (Refer note (i))	43.22	27.39
	Indian Railway Stations Development Corporation Limited 2,58,00,000 equity shares of Rs.10 each (31 March 2018: 2,00,00,000) (Refer note (ii))	31.55	21.37
	Bastar Railway Pvt. Limited 7,63,37,300 equity shares of Rs. 10 each (31 March 2018: 11,83,000)	76.15	0.36
	Jharkhand Central Railway Limited 1,30,00,000 equity shares of Rs. 10 each (31 March 2018: 13,00,000)	13.13	12.83
	Mahanadi Coal Railway Limited 13,000 equity shares of Rs. 10 each (31 March 2018: 13,000)	0.01	0.01
	Chhattisgarh East Railway Limited 12,25,75,700 equity shares of Rs. 10 each (31 March 2018: 8,35,75,700)	122.36	83.42
	Chhattisgarh East-West Railway Limited 13,11,70,000 equity shares of Rs. 10 each (31 March 2018: 13,11,70,000)	131.01	131.04
	Total (1) - Investment in Joint Ventures	417.43	276.42
2.	Investment in Bonds (Quoted, at Amortised cost)		
	8.00% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 163,131 units of Rs.1,000 each (31 March 2018: 163,131)	16.31	16.31
	7.21% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 500 units of Rs.10,00,000 each (31 March 2018: 500)	49.98	49.95
	8.23% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 5,00,000 units of Rs.1,000 each (31 March 2018: 5,00,000)	50.00	50.00
	8.35% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 500 units of Rs. 10,00,000 each (31 March 2018: 500)	49.94	49.93
	7.15% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 250 units of Rs. 10,00,000 each (31 March 2018: 250)	24.99	24.98
	7.07% Tax Free Indian Railway Finance Corporation Limited (IRFC) Bonds, 3,02,000 units of Rs.1,000 each (31 March 2018: 3,02,000)	30.20	30.20
	7.14% NHAI Tax Free Bonds, 1,99,989 units of Rs. 1,000 each (31 March 2018: 1,99,989)	20.00	20.00
	7.02% NHAI Tax Free Bonds, 500 units of Rs. 10,00,000 each (31 March 2018 : 500)	49.98	50.00
	Total (2) - Investment in Bonds (Quoted)	291.40	291.37
	Total Non - Current Investments (1+2)	708.83	567.79
Ag	gregate Book Value of Quoted Investments	291.40	291.37
Ag	gregate Market Value of Quoted Investments	314.23	349.33
Ag	gregate Book Value of Unquoted Investments	417.43	276.42
Ag	gregate amount of Impairment in Value of Investments	-	-

- (i) As per Articles of Association (Article V) of ISTPL, shareholders can transfer their shareholding subject to Concession Agreement dated 28th September 2005 signed with NHAI which provides for equity holding of not less than 51% by Consortium members in ISTPL during the construction period and three years following Commercial Operation Date, which was achieved on 19.04.2010. Thereafter, the aforesaid shareholding can be diluted to 26% subject to the pre-emption right of the other shareholders.
- (ii) "In FY 2017-18 :IRSDC Indian Railway Stations Development Corporation Limited, a Subsidiary with equity participation of 51% from IRCON : Ministry of Railway vide letter dated 10.04.2017 has decided to transfer 1% equity to RLDA from IRCON, thereby revising the ownership and non-controlling interest to 50:50. The composition of IRSDC was converted to Joint venture with 1% share transferred by Ircon to RLDA at a value of Rs. 0.40 crore.In FY 2018-19 :BoD has approved further equity investment of Rs. 24 crore (including premium, if any) in IRSDC over and above the amount of Rs. 40 crore already committed. Further, Rites limited has been introduced as third strategic partner / shareholder in IRSDC and revised Promotors' agreement shall be entered into between RLDA, IRCON & RITES with revised shareholding pattern."



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# Financial Assets (Non Current) 7.2 Loans

(₹in crore)

	Particulars	As at 31st March 2019	As at 31st March 2018
A.	Considered Good : Secured		
	Staff Loans and Advances	0.23	0.42
	Total (A) - Considered Good : Secured	0.23	0.42
B.	Considered Good : Unsecured		
(i)	Loans to Related Parties:		
	Joint Ventures		
	- Chhattisgarh East West Railway Ltd.	39.00	39.00
	Total (i)	39.00	39.00
(ii)	Others:		
	Staff Loans & Advances *	0.28	0.25
	Total (B) - Considered Good : Unsecured (i+ii)	39.28	39.25
c.	Significant Increase in Credit Risk	-	-
D.	Credit Impaired	-	-
	Grand Total - Loans (A+B+C+D)	39.51	39.67

# \* Details of amount due from Directors:

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in staff loans and advances	0.0020	0.0068
Total	0.0020	0.0068

# 7.3 Other Financial Assets

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Considered Good		
Security Deposits - Government Departments	0.06	0.04
- Others	0.40	0.19
Retention Money with Client	104.78	61.63
Money Withheld by Client	3.47	3.47
Fixed Deposits having remainning maturity of more than 12 months {refer foot note (i)}	0.41	0.71
Fixed deposits having remaining maturity of more than 12 months (Bank Guarantee)	2.39	3.48
Fixed Deposits received from Contractors {refer foot note (ii)}	8.89	9.02
Interest Accrued on Advances to Staff #	0.33	0.50
Interest Accrued on Advances to Rail Land Development Authority (RLDA)	-	3.44
Interest Accrued on Loans to Related Party	-	0.01
Others		
- Recoverable from Govt of Mozambique	-	35.62
- Recoverable from RLDA {refer foot note (iii) (a) & (b)}	2,590.45	2,616.09
- Advance Lease Rent	-	0.01
- Construction cost incurred in terms of SCA	134.26	2.46
Total - Other Financial Assets	2,845.44	2,736.67



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#### # Details of amount due from Directors:

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in interest accrued on staff loans and advances	0.0029	0.0022
Total	0.0029	0.0022

#### Foot Notes:-

- (i) Includes FDRs under Lien for Rs. 0.41 crore (Rs. 0.41 crore)
- (ii) Fixed Deposits received from Contractors are realisable, if the contractor fails to fulfil its obligations as per the terms and conditions of the contract agreement.
- (iii) (a) The Group has raised a loan from Indian Railway Finance Corporation ("IRFC") which in turn have been paid to Railway Land Development Authority ("RLDA") in terms of lease agreement. As per the Memorandum of understanding ("MOU") entered between RLDA and the Group, all instalments of principal and interest, as also any default or additional interest, and other costs, expenses and charges associated with the loan (or otherwise payable under or pursuant to the Loan Agreement), shall be paid by RLDA to the Group, at least five (5) days prior to their respective due date under the Loan Agreement, into such account as maybe designated by IRFC. RLDA and Ministry of railways ("MoR") shall mutually enter into appropriate arrangements for corresponding disbursement of funds from MoR to RLDA. The terms and conditions of this recoverable amount is same as in the case of the said loan.

Further under MOU, RLDA has transferred the leasehold rights in the Project site at Bandra East in favour of the Group, together with the rights to undertake commercial development thereon. The Group shall be entitled to appoint appropriate developer(s) through open, competitive and transparent bid process for the purposes of undertaking the commercial development of the Project Site, and for the purposes thereof further sub-lease the Project Site (together with all associated Development Rights) to the developers so identified by the Group.

(b) Includes advance paid to RLDA for an amount of Rs. 10.00 crore (as on 31 March 2018 : Rs. 15 crore) as per Memorandum of Understanding (MOU) dated 3rd August 2017 for redevelopment of Safdarjung Railway Station."

#### 8. Deferred Tax Assets

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Provisions	111.27	117.76
Property, Plant and Equipment and Intangible Assets	(20.42)	(16.16)
Others	37.57	32.27
Closing balance as at 31 March	128.42	133.87

#### Reconciliation / Movements in Deferred Tax Assets

Particulars	Provisions	PPE and Intangible Assets	Others	Total
As at 1 <sup>st</sup> April 2017	131.48	(13.22)	26.79	145.05
(Charged)/Credited:				
- to Profit or Loss	(13.72)	(2.94)	5.48	(11.18)
- to Other Comprehensive Income	-	-	-	-
As at 31st March 2018	117.76	(16.16)	32.27	133.87
(Charged)/Credited:				
- to Profit or Loss	(6.49)	(4.26)	5.30	(5.45)
- to Other Comprehensive Income	-	-	-	-
As at 31st March 2019	111.27	(20.42)	37.57	128.42

Deferred Tax Liabilities have been off set as they relate to the same governing law.



#### Income Tax Expense Profit or Loss Section

(₹in crore)

Particulars	31st March 2019	31st March 2018
Current Income Tax:		
Current Income Tax Charge	219.63	178.97
Adjustments in respect of Current Income Tax of Previous Year	(50.89)	(43.37)
Deferred Tax:		
Relating to Origination and Reversal of Temporary Differences	5.45	11.18
Income Tax Expense Reported in the Statement of Profit and Loss	174.19	146.78

#### **OCI Section**

Income Tax related to items recognised in OCI during the year:

(₹in crore)

Particulars	31st March 2019	31st March 2018
Income Tax relating to Gain/Loss on Remeasurement Gain/(Loss) on Defined Benefit Plans	0.69	(0.95)
Income Tax relating to Foreign Exchange Translation Differences	(4.87)	1.68
Income Tax Charged to OCI	(4.18)	0.73

# Reconciliation of Tax Expense and the Accounting Profit Multiplied by India's Domestic Tax Rate for 31 March 2019 and 31 March 2018:

Particulars	31st March 2019	31st March 2018
Accounting Profit before tax from Continuing Operations	612.29	557.55
Accounting Profit/(loss) before tax from Discontinued Operations	-	-
Accounting Profit Before Income Tax	612.29	557.55
At India's Statutory Income Tax Rate	215.45	188.48
Adjustments in respect of Current Income Tax of Previous Years	(50.80)	(43.31)
Utilisation of Previously Unrecognised Tax Losses		
- Non Taxable Items	(17.67)	(52.04)
- Rate Difference	-	_
- Other	(1.25)	0.48
Non-Deductible Expenses for Tax Purposes:		
- Other Country Additional Tax	19.07	30.09
- Other Non-Deductible Expenses	5.21	23.80
At the Effective Income Tax Rate of 27.77% (31 March 2018: 26.46%)	170.01	147.50
Income Tax Expense Reported in the Statement of Profit and Loss	170.01	147.50
Income Tax attributable to Discontinued Operations	-	_
	170.01	147.50



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#### 9. Other Non-Current Assets

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
a) Advances Other than Capital Advances		
Advances to Contractors against material and machinery	154.74	19.92
Advances to Contractors, Suppliers and Others	0.07	68.61
Deposits with Tax Departments	7.22	6.93
Total - Advances Other than Capital Advances (a)	162.03	95.46
b) Others		
Unsecured, Considered Good		
Interest Accrued on : - Advances to Contractors, Suppliers & Others	0.89	52.19
Prepaid Expenses	-	-
Fair valuation adjustment	0.01	0.13
Total - Others (b)	0.90	52.32
Grand Total (a+b+c)	162.93	147.78

# 10. Inventories

(Rs. in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Raw Material		
- In Hand	23.58	20.51
- With Third Parties	30.90	9.94
- In Transit	-	0.19
Others (Scrap)	0.29	1.79
Construction Work In progress (at Cost)	277.17	108.31
Total	331.94	140.74



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#### 11. Financial Assets

#### 11.1 Investments

(₹in crore)

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Investment at Fair Value through Profit & Loss		
Investment in Mutual funds (Quoted)		
UTI Money market Fund - Direct Plan - Daily Dividend (Reinvestment) : No. of Units : 1,69,594.888 (31 March 2018 : 1,69,594.888 )	-	17.02
SBI Premier Liquid Fund - Daily Dividend Plan : No. of Units : 6,93,682.97 (31 March 2018 : Nil)	69.59	-
IDBI Liquid fund - Direct Plan - Daily Dividend (Reinvestment) : No. of Units : 19,86,853.588 (31 March 2018 :19,86,853.588)	-	199.15
UTI Liquid Cash Plan - Direct Plan - Daily Dividend : No. of Units : 2,95,575.202 (31 March 2018 : Nil)	30.13	-
Total Investments (Refer Foot Note (i))	99.72	216.17
Aggregate Book Value of Quoted Investments	99.72	216.17
Aggregate Market Value of Quoted Investments	99.72	216.17
Aggregate Book Value of Unquoted Investments	-	-
Aggregate amount of Impairment in Value of Investments	-	-
(i) Includes <b>Rs. 4.61 crore</b> (31 March 2018 :Nil) for project site at Bandra (East).		

#### **Financial Assets**

#### 11.2 Trade Receivables

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Considered Good : Secured		
- Trade receivables	62.14	34.22
Considered Good : Unsecured		
- Trade receivables * (Refer Note No. 27 )	603.90	641.00
Significant Increase in Credit Risk		
- Trade receivables	-	-
Credit Impaired :		
- Trade receivables	27.28	26.71
Less: Impairment allowances for doubtful debts	(27.28)	(26.71)
Total	666.04	675.22

# **Financial Assets**

# 11.3 Cash and Cash equivalents

Particulars	Foot Note	As at 31st March 2019	As at 31st March 2018
Cash in hand		0.06	0.10
Cheques/drafts in hand		0.08	0.94
Remittance in Transit		4.50	-
Balances with banks:			
– On current accounts		136.78	216.13
– Flexi Accounts	(i)	213.44	246.31
– Deposits with original maturity of less than 3 months (Refer Note No. 27)	(i) & (iii)	537.26	1,090.63
Total		892.12	1,554.11



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#### **Financial Assets**

# 11.4 Bank Balances other than Cash and Cash Equivalents

(₹in crore)

Particulars	Foot Note	As at 31st March 2019	As at 31st March 2018
Other Bank Balances			
<ul> <li>Deposits with original maturity of more than 3 months but less than 12 months</li> </ul>	(i)	2,170.98	3,117.54
<ul> <li>Deposits with original maturity of more than 3 months but less than 12 months (Bank Guarantee)</li> </ul>		2.29	0.62
Fixed Deposits received from Contractors	(ii)	18.56	18.33
Total		2,191.83	3,136.49

#### Foot Notes: -

- (i) Includes Clients Fund of **Rs. 2,256.30 crore** (31st March 2018: Rs. 2,884.78 crore) on which interest is passed on to them.
- (ii) Fixed Deposits received from Contractors are realisable, if the contractor fails to fulfil its obligations as per the terms and conditions of the contract agreement.
- (iii) Includes Rs. Nil (31 March 2018: Rs. 593.55 crore) earmarked for expenses for project site at Bandra (East).

#### Financial Assets 11.5 Loans

	Particulars	As at 31st	As at 31st
		March 2019	March 2018
A.	Considered Good : Secured		
	Staff Loans and Advances	0.62	0.98
	Total (A) - Considered Good : Secured	0.62	0.98
B.	Considered Good: Unsecured		
	Staff Loans & Advances *	1.27	0.93
	Total (B) - Considered Good : Unsecured	1.27	0.93
C.	Significant Increase in Credit Risk	-	-
D.	Credit Impaired	-	-
Gra	and Total (A+B+C+D)	1.89	1.91

#### \* Details of amount due from Directors:

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in staff loans and advances	0.0048	0.0048
Total	0.0048	0.0048



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# 11.6 Other Financial Assets

		(₹in cror
Particulars	As at 31st March 2019	As at 31st March 2018
Considered Good		
Security Deposits		
- Government Departments	30.33	7.67
- Others	127.70	1.71
Retention Money with Client	6.46	10.59
Money Withheld by Client	70.83	68.93
Earnest Money Deposit	0.61	40.33
Fixed deposits having remaining maturity of less than 12 months	8.95	-
Fixed deposits having remaining maturity of less than 12 months (Bank Guarantee)	0.44	-
Interest Accrued on:		
- Advance to Staff	0.61	0.66
- Loans to Related Parties	4.40	-
- Advances to Rail Land Development Authority (RLDA)	274.42	-
- Deposits with Banks	49.32	77.37
- Bonds	17.83	17.86
Contract Asset:		
- Billable Revenue / Receivable not due {refer foot note (i)}	222.44	262.07
- Construction Work in Progress (At realisable value)	178.16	116.18
Share Application Money pending Allotment:		
Indian Railway Stations Development Corporation Limited - 1,42,00,000 equity shares of Rs.10 each (31 March 2018: 2,00,00,000) (Refer note no. 7.1, foot note no. (ii))	14.20	20.00
Other Recoverable:	14.20	20.00
(a) Recoverable from Related Parties (Joint Ventures)		
- RICON	1.02	0.81
- International Metro Civil Contractor	3.62	2.84
- Metro Tunnelling Group	4.20	4.04
- Ircon Soma Tollway Private Limited	7.05	7.04
- Indian Railway Station Development Corporation Limited	0.96	0.71
- IRCON - AFCON JV	29.47	46.40
- Chhattisgarh East Railway Limited	0.24	1.02
- Mahanadi Coal Railway Limited	1.04	0.57
(b) Recoverable from Govt. of Mozambique	38.22	35.92
(c) Recoverable from Rail Land Development Authority (RLDA)	516.53	
(d) Claims Recoverable from Clients	15.38	4.39
(e) Advance Lease Rent	0.22	13.82
f) Others (Refer Note No. 27)	116.68	113.92
Total - Other Financial Assets - Good	1,741.33	854.85



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(₹in crore)

Particulars	As at 31st	As at 31st
	March 2019	March 2018
Considered Doubtful		
Security Deposits		
- Government Departments	0.12	0.11
- Others	0.19	0.18
Earnest Money Deposit	0.16	-
Retention Money with Client	5.99	7.29
Money Withheld by Client	5.74	6.06
Less: Impairment allowance for doubtful financial assets (others)	(12.20)	(13.64)
Total - Other Financial Assets - Doubtful	-	-
Grand Total - Other Financial Assets	1,741.33	854.85

Debts due by officers of the company, firms in which any director is a partner or private company in which any director is a member except JVs and Subsidiaries are Rs. Nil (Rs. Nil).

#### Details of amount due from Directors:

Particulars	As at 31st March 2019	As at 31st March 2018
Amount due from directors included in interest accrued on staff loans and advances	-	-
Total	-	-

- i) (a) Includes Value of work amounting to ₹ 16.93 crore (Rs. 7.99 crore) certified by client, but not billed by reporting date.
  - (b) Includes  $\overline{\xi}$  14.47 crore (Rs. 8.50 crore) from Chhattisgarh East Railway Limited, a Joint Venture Company.
  - (c) Includes ₹ 0.27 crore (Rs. 1.07 crore) from Chhattisgarh East West Railway Limited, a Joint Venture Company.



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# 12. Current Tax Assets (Net)

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Taxes Paid including TDS & Advance Tax (Net of Provision for Tax)	41.72	33.93
Current tax Assets (Net)	41.72	33.93

# 12.1 Other Current Assets

Particulars	Foot Note	As at 31st March 2019	As at 31st March 2018
Considered Good			
a) Advances Other than Capital Advances			
Advances to Contractors against Material and Machinery		285.32	331.99
Advances to Contractors, Suppliers and Others		532.60	219.30
Advance Recoverable from:			
- Sales Tax (including TDS)		340.11	315.73
Less: Deposited under Protest		(218.65)	(218.65)
- Value Added Tax		112.13	90.57
- Goods & Services Tax		356.17	203.36
- Service Tax Input Credit		0.01	0.01
Security Deposits		15.84	-
Total - Advances Other than Capital Advances		1,423.53	942.31
Considered Good			
b) Others			
Interest Accrued on:			
Deposits & Advances with:			
- Contractors, Suppliers & Others		90.73	47.18
Assets held for disposal	(i)	2.07	3.24
Prepaid Expenses		5.29	6.47
Fair Valuation Adjustment		0.15	0.37
Others		0.01	-
Total - Others		98.25	57.26
c) Considered Doubtful			
Advances to Contractors, Suppliers and Others		16.94	15.89
Sales Tax (including TDS)		36.02	36.04
Others		-	0.04
Value Added Tax		7.18	7.17
Less: Impairment allowance for doubtful advances		(60.14)	(59.14)
Total - Considered Doubtful		-	-
Grand Total (a+b+c)		1,521.78	999.57



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(i) Property, Plant & Equipment beyond economic repair and / or held for disposal (at lower of the realizable value and book value): -

							( '	in crore
Block of assets	Description of the assets	Manner and expected	Expected (Loss)/ Gain on sale of non	Segment	As at 31st March 2019		As at 31st March 2018	
		time of disposal	current assets		Gross Block	Net Block	Gross Block	Net Block
Plant and Machi	nery							
Northern Region	Plant and Machinery (Noida Workshop)"	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic : PMD Division	0.78	0.05	4.33	0.25
Northern Region	Plant and Machinery (Bikaner Phalodi)	Through e-auction like MSTC with expected time of disposal by end of year 2020	-	Domestic	3.38	0.19	-	-
Malaysia Region	Locomotives - 15 No. (24 No.)	Open Tender	0.46	International	0.87	0.87	29.26	1.46
	5 No. (3 No.) of Track Machine, Nil (18 No.) Hopper wagons, 9 No. (15 No.) Flat Wagons & Nil (2 No.) Motor Trolley, 2 No. (Nil) of wide base Tractors	Open Tender	6.89	International	0.50	0.30	17.04	0.85
	Nil (34 No.) of Computer & Printers	Open Tender	-	International	-	-	0.13	0.007
	Nil (7 No.) of Fax machine, Projector & EPABX	Open Tender	-	International	-	-	0.06	0.003
	2 No. (15 No.) of Road Vehicle	Open Tender	-	International	0.12	0.03	2.12	0.10
Mozambique Project	Plant and Machinery		-	International	5.90	0.29	5.90	0.29
Freehold Land			Γ	1				
Northern Region	Freehold Land (Northern Regional Office)	Through e-tender	-	Domestic	0.06	0.06	-	-
Freehold Building - Residential								
Southern Region	Freehold Building - Residential at Chennai	Open Tender	-	Domestic	0.38	0.28	0.38	0.28
Total					11.99	2.07	59.22	3.24



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#### 13. Equity Share Capital

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Authorised Share Capital		
40,00,00,000 Equity shares of Rs.10 each		
(40,00,00,000 Equity shares of Rs.10 each as at 31st March 2018)	400.00	400.00
	400.00	400.00
Issued/Subscribed and Paid up Capital		
9,40,51,574 Equity shares of Rs.10 each-fully paid {refer note (i)}		
(9,40,51,574 Equity shares of Rs.10 each-fully paid as at 31st March 2018)	94.05	94.05
	94.05	94.05

#### Details of Shareholders holding more than 5% of fully paid-up equity shares:

Name of the shareholder	As at	t 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	
numo or the biareneral	No. of Share	% holding in the class	No. of Share	% holding in the class
Government of India in the name of the President of India and Government nominees	83,878,417	89.18%	93,783,574	99.71%

# Aggregate no. of equity shares issued as bonus, shares issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date

Particulars	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2017	As at 31 <sup>st</sup> March 2016	As at 31 <sup>st</sup> March 2015	As at 31 <sup>st</sup> March 2014
	No. of Share					
Equity shares allotted other than cash	-	-	-	-	-	-
Equity shares issued as bonus shares	-	-	79,184,000	-	-	-
Equity shares Buy Back	-	4,928,426	-	-	-	-
Total	-	4,928,426	79,184,000	-	-	

#### Terms / Rights attached to Equity Shares:

#### (a) Voting

The Group has only one class of equity shares having a par value of Rs.10 per share. Each holder of equity share is entitled to one vote per share.

# (b) Liquidation

In the event of liquidation, the holders of equity shares will be entitled to receive remaining assets of the Group, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.



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#### Reconciliation of the number of equity shares and share capital

Particulars	As at 31st	March 2019	As at 31 <sup>st</sup> March 2018		
I di tiodidi S	No. of Shares	Rs in crore	No. of Shares	Rs in crore	
Issued/Subscribed and Paid up equity Capital outstanding at the beginning of the year	94,051,574	94.05	98,980,000	98.98	
Add: Shares Issued during the year	-	-	-	-	
Less: Shares Buy Back during the year	-	-	(4,928,426)	(4.93)	
Issued/Subscribed and Paid up equity Capital outstanding at the end of the year	94,051,574	94.05	94,051,574	94.05	

- (i) Consequent upon Govt. of India decision to disinvest, 99,05,157 shares of the Holding Company were alloted to public on 26th September 2018 and shares of the holding company listed on NSE & BSE on 28th September 2018. However, this IPO was for disinvestment of shares held by Government of India so, Holding Company's Share Capital is not affected. The proceeds of the disinvestment have been realized by Govt. of India (GOI).
- (ii) In FY 2017-18, Department of Investment and Public Asset Management (DIPAM) had instructed the Holding Company to buy back shares to the extent of 5% of paid up capital. Total shares proposed to be bought back was 49,41,818 in numbers at book value of these shares. Board of Directors at its 236th meeting dated 21.09.2017 approved proposal to buy back by the holding company of its fully paid up equity shares of Rs. 10 each not exceeding 49,41,818 shares from the existing shareholders. As on the closing date of submission of offer i.e. 04.12.2017 offer for 49,28,426 shares held by Govt. of India was received.



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#### 14. Other Equity

(₹in crore)

1	Particulars	As at 31st	As at 31st
		March 2019	March 2018
(a)	Retained Earnings		
	Opening Balance	368.87	430.15
	Transfer from surplus in statement of profit and loss	450.07	408.66
	Dividend declared and paid during the year including Corporate Dividend Tax	(117.24)	(117.05)
	Interim Dividend including Tax thereon	(121.55)	(114.52)
	Re-measurement of defined benefit plans (net of tax)	1.28	(1.80)
	Payment of Fee for increase in Authorised Capital	-	(1.99)
	Payment for Buy Back of Shares	-	(234.57)
	Changes in carrying value of Investments in Joint Ventures Other than		
	share in Profit/(Loss)	(0.50)	(0.01)
	Closing Balance	580.93	368.87
(b)	General Reserve		
	Opening Balance	3,284.64	3,284.64
	Transfer from Retained Earnings	-	-
	Closing Balance	3,284.64	3,284.64
(c)	Capital Redemption Reserve		
	Opening Balance	4.93	-
	Transfer for Buy Back of Equity Shares	-	4.93
	Closing Balance	4.93	4.93
(d)	Items of Other Comprehensive Income		
	Opening Balance	8.74	5.56
	Foreign Currency Translation (net of tax) during the year	(9.07)	3.18
	Closing Balance	(0.33)	8.74
	Grand Total	3,870.17	3,667.18

#### Nature and Purpose of Other Reserves:

#### (a) Retained Earnings

 $Retained\ Earnings\ represents\ the\ undistributed\ profits\ of\ the\ Group.$ 

#### (b) General Reserve

General Reserve represents the statutory reserves, this is in accordance with Corporate Law wherein portion of profit is apportioned to General Reserve. Under Companies Act, 2013, the transfer of any amount to General Reserve is at the discretion of the Group.

#### (c) Capital Redemption Reserve

 $The \ Holding \ Company \ has \ created \ Capital \ Redemption \ Reserve \ out \ of the \ profits \ after \ Buy \ Back \ of \ shares \ on \ 26th \ December \ 2017.$ 

#### (d) Items of Other Comprehensive Income

 $Other\ Comprehensive\ Income\ represents\ balance\ arising\ on\ account\ of\ exchange\ difference\ on\ translation\ of\ foreign\ operations.$ 

#### Distribution made and proposed dividend

Particulars	As at 31st March 2019	As at 31st March 2018
Cash dividends on equity shares declared / paid:		
Final Dividend of FY 2017-18 paid during 2018-19: INR 10.34 per share (Paid during FY 2017-18: INR 27.80 per share)	97.25	97.25
Dividend distribution tax on Final Dividend	19.99	19.80
Interim Dividend paid during 2018-19: INR 10.72 per share (Paid during FY 2017-18: INR 10.11 per share)	100.82	95.15
Dividend distribution tax on Interim Dividend	20.72	19.37
Total	238.78	231.57
Proposed dividends on equity shares:		
Dividend for 31st March 2019: INR 10.825 per share (31st March 2018: INR 10.34 per share)	101.81	97.25
Dividend distribution tax on proposed dividend	20.93	19.99
Total	122.74	117.24



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#### 15. Financial Liabilities (Non Current)

#### 15.1 Borrowings

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Unsecured:		
Loan From Indian Railway Finance Corporation (Refer Note below)	2,560.00	3,200.00
Total	2,560.00	3,200.00

#### Notes:

#### (a) Terms and Conditions of the unsecured Loan:

The Group has raised a loan from Indian Railway Finance Corporation ("IRFC") which in turn have been paid to Railway Land Development Authority ("RLDA") in terms of lease agreement. As per the Memorandum of understanding ("MOU") entered between RLDA and the Group, all instalments of principal and interest, as also any default or additional interest, and other costs, expenses and charges associated with the loan (or otherwise payable under or pursuant to the Loan Agreement), shall be paid by RLDA to the Group. The repayment of principal of the Loan Amount shall be made in 5 (five) equal instalments commencing from April 15, 2019. [Refer Note 7.3 (Foot Note (iii)(a)].

#### (b) Rate of Interest:

- (i) The Group will pay interest on the principal amount of the Loan advanced and outstanding from time to time, at the rate of 8.77% (Eight point seven seven percent) per annum (""Applicable Interest rate"") (exclusive of applicable interest tax, service tax and / or any such other taxes / levies / duties). such taxes / levies / duties, if any, applicable, shall be payable (in the same manner and time as the principal and interest) by the Borrower to the Lender over and above the rates specified above.
- (ii) The Applicable Interest Rate shall be fixed for currency of loan term.

#### (c) Termination of the Memorandum of Understanding (MOU)

Upon the occurrence of certain identified events the MOU would stand terminated, whereupon Ircon would be substituted by such entity as agreed to between IRFC, Ircon, RLDA & Ministry of Railways (MoR). MoR would the entitled to pre pay the entire outstanding under the Loan Agreement on termination of this agreement.

#### 15.2 Trade Payables

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
(A) Micro, Small & Medium Enterprises (Refer Note no. 46)	-	-
(B) Other than Micro, Small & Medium Enterprises		
(i) Contractor & Suppliers	-	0.46
Total	-	0.46

# 15.3 Other Financial Liability

Particulars	As at 31st March 2019	As at 31st March 2018
Interest Accrued on Loan from Indian Railway Finance Corporation	-	3.08
Deposits and Retention money	313.70	320.95
Amount Payable to Client	0.18	0.55
Interest Payable on Advance from Client	31.26	65.38
Total	345.14	389.96



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# 16. Provisions

(₹in crore)

Particulars	Foot Note	As at 31st March 2019	As at 31st March 2018
Provision for Employee Benefits	16.1	104.15	88.71
Provision for Doubtful Assets	16.2	99.63	99.50
Other Provisions	16.3	368.61	252.03
		572.39	440.24
Less: Impairment Provision for Doubtful Assets (Presented Separately)	16.2	(99.63)	(99.50)
Total		472.76	340.74
Current		392.83	265.44
Non Current		79.93	75.30

The disclosure of provisions movement as required under the requirements of Ind AS 37 is as follows:

#### 16.1 Provision for Employee Benefits:

#### (a) Provision for Retirement Benefits

(₹in crore)

Particulars	Gratuity	Leave Salary	Settlement Allowance on Retirement	Post Retirement Medical Benefits	Total
As at 01st April-2018	0.02	58.62	1.29	12.81	72.74
Current	0.01	5.67	1.29	12.81	19.78
Non Current	0.01	52.95	-	-	52.96
Provision made during the year	-	10.49	0.01	4.78	15.28
Less: Utilization during the year	-	(6.79)	(0.02)	(8.32)	(15.13)
Less: Write Back during the year	-	-	-	-	-
(Exchange Gain) / Loss	-	0.06	-	-	0.06
As at 31st March-2019	0.02	62.38	1.28	9.27	72.95
Current	-	6.91	0.14	9.27	16.32
Non Current	0.02	55.47	1.14	-	56.63

# (b) Provision for other Employee Benefits

Particulars	Performance Related Pay	Leave Travel Concession	Total
As at 01st April-2018	15.95	0.03	15.98
Current	15.95	0.01	15.96
Non Current	-	0.02	0.02
Provision made during the year	20.75	0.13	20.88
Less: Utilization during the year	(5.39)	(0.01)	(5.40)
Less: Write Back during the year	(0.25)	-	(0.25)
As at 31 <sup>st</sup> March-2019	31.06	0.15	31.21
Current	31.06	0.01	31.07
Non Current	-	0.14	0.14
Total Provision for Employee Benefits (a+b)			
At 31 <sup>st</sup> March-2019			104.16
At 31st March-2018			88.72



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#### 16.2 Provision for Doubtful Assets:

(₹in crore)

Particulars	Doubtful Debts	Doubtful Advances	Total
As at 01st April-2018	26.72	72.79	99.51
Current	26.72	72.79	99.51
Non Current	-	-	_
Provision made during the year	0.83	1.84	2.67
Less: Utilization during the year	(0.27)	(0.41)	(0.68)
Less: Write Back during the year	-	(1.87)	(1.87)
(Exchange Gain) / Loss	-	-	_
As at 31 <sup>st</sup> March-2019	27.28	72.35	99.63
Current	27.28	72.35	99.63
Non Current	_	_	_

#### 16.3 Other Provisions:

Particulars	Demobilisation	Corporate Social Responsibility	Maintenance	Foreseeable Loss	Design Guarantee	Legal Cases	Other Expenses	Total
As at 01-April-2018	13.64	0.07	57.38	3.25	14.96	92.66	70.06	252.02
Current	12.84	0.07	35.86	3.25	14.96	92.66	70.06	229.70
Non Current	0.80	-	21.52	-	-	-	-	22.32
Provision made during the year	0.29	-	8.44	-	-	15.44	170.21	194.38
Less: Utilization during the year	(0.06)	(0.07)	(18.12)	(0.36)	-	(5.86)	(1.99)	(26.46)
Less: Write Back during the year	(1.15)	-	(0.47)	(2.89)	(14.99)	(33.94)	(0.74)	(54.18)
(Exchange Gain) / Loss	0.66	-	0.66	-	0.03	-	-0.58	0.77
Unwinding of discount	0.01	-	2.06	-	-	-	-	2.07
As at 31-March-2019	13.39	-	49.95	-	-	68.30	236.96	368.60
Current	12.38	-	27.80	-	-	68.30	236.96	345.44
Non Current	1.01	-	22.15	-	-	-	-	23.16



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#### 17. Other Non- Current Liabilities

(₹in crore)

	Particulars	As at 31st March 2019	As at 31st March 2018
a)	Contract Liability		
	Advance from Clients	678.58	817.51
b)	Others		
	Upfront Amount from Sub - leasing of MFCs	31.76	31.47
	Others	-	0.56
	Total	710.34	849.54

#### 18. Financial Liabilities (Current)

# 18.1 Trade Payables

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
(A) Micro, Small & Medium Enterprises (Refer Note no. 46)	18.95	5.67
(B) Other than Micro, Small & Medium Enterprises		
(i) Contractor & Suppliers {Refer Note no. 27}	546.54	504.66
Total	565.49	510.33

#### 18.2 Other Financial Liabilities

Particulars	As at 31st March 2019	As at 31st March 2018
Current Maturities of Long-Term Debt : Loan From Indian Railway Finance Corporation	516.53	-
Interest Accrued on Loan from Indian Railway Finance Corporation	272.77	-
Gratuity Payable	4.01	16.15
Deposits, Retention Money and Money Withheld (Refer Note No. 27)	742.26	520.18
Amount Payable to Client	475.54	335.13
Interest Payable on Advance from Client (Refer Note No. 27)	205.80	166.52
Other Payables (including Staff Payable) (Refer Note No. 27)	85.40	74.72
Total	2,302.31	1,112.70



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#### 19. Other Current Liabilities

(₹in crore)

	Particulars	As at 31st March 2019	As at 31st March 2018
a)	Contract Liability		
	Advance from Clients	2,170.33	2,372.23
	Less: Deposits under protest	(218.65)	(218.65)
	Advance Contract Receipts	229.42	223.55
b)	Other Advances		
	Advance from others	1.33	-
c)	Others		
	Statutory dues	205.69	213.20
	Upfront Amount from Sub - leasing of MFCs	1.44	1.44
	Others	-	0.01
Tot	cal	2,389.56	2,591.78

#### 19.1 Current Tax Liability (Net)

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Provision for tax (Net of Advance Tax)	9.05	14.13
Current tax Liability (Net)	9.05	14.13

# 20. Revenue from Operations

Particulars Partic	For the year ended	For the year ended
	31st March 2019	31st March 2018
Contract Revenue	4,222.70	3,216.44
Revenue from Toll Operations	77.62	-
Machinery Hire Charges	11.41	5.50
MFC Leasing	17.79	14.83
Project Management Consultancy	47.68	15.50
Other Revenue		
- Amortisation of Financial Instruments (Refer Note No. 27 & 56)	-	48.73
- Other Operating Revenue	414.37	696.88
Total	4,791.57	3,997.88



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# 21. Other Income

(₹in crore)

Particulars	For the ye		For the ye	
Interest Income :				
Interest on Tax Free Bonds		22.07		22.08
Interest on Refund of Income-tax		34.81		19.58
Interest on Staff Advances		0.14		0.18
Interest on loan to Related Parties*		4.87		13.52
Interest on Other Advances		13.96		3.78
Interest income on Unwinding of Financial Instruments (Refer Note No. 56)		0.39		7.69
Bank Interest Gross (Refer Note No. 27)	194.85		245.51	
Less:- Interest passed to Clients	(129.33)	65.52	(166.61)	78.90
Others:				
Profit on Sale of Assets		15.59		4.08
Miscellaneous Income (Refer Note No. 27)		24.19		23.81
Exchange Fluctuation Gain	-		32.04	
Less:- Exchange Fluctuation Loss	-	-	(30.66)	1.38
Dividend Income	14.68		16.34	
Less:-Dividend passed to Clients	(5.04)	9.64	(2.33)	14.01
Total		191.18		189.01

# \* Interest on loan to Related Parties:

	Particulars of Related Parties	2018-19	2017-18
-	Chhattisgarh East Railway Limited	-	10.44
-	Chhattisgarh East-West Railway Limited	4.87	3.08
		4.87	13.52



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#### 22. (i) Materials and Stores Consumed

(₹in crore)

Particulars	Foot Note	For the year ended 31st March 2019				For the yea 31st Marc	
Opening Balance		32.24		38.92			
Add: Purchases during the year	(i)	413.22		342.61			
		445.46		381.53			
Closing Balance		(54.77)	390.69	(32.24)	349.29		
Total			390.69		349.29		

<sup>(</sup>i) Includes Exchange gain/loss of **Rs. 0.80 crore** (As at 31st March 2018: Rs. 0.10 crore).

# 22. (ii) (Increase) / Decrease in WIP

Particulars	Foot Note	For the ye		For the yea 31st Marc	
Opening Balance		108.31		98.64	
Add: Adjustments during the year	(i)	(0.51)		(0.89)	
		107.80		97.75	
Closing Balance		(277.17)	(169.37)	(108.31)	(10.56)
Total			(169.37)		(10.56)

<sup>(</sup>i) Includes Exchange gain/ loss of **Rs. 0.51 crore** (As at 31st March 2018 : Rs. 0.89 crore).



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# 22. (iii) Project and Other Expenses

(₹in crore)

		Project Expenses Other Ex		rpenses	
Particulars	Foot		For the year ended		•
	Note	31st March 2019	31st March 2018	31st March 2019	31st March 2018
Work Expenses (Refer Note No. 27)		3,504.50	2,872.28	_	_
Toll Operation and Maintenance Expenses		7.62	2,012.20	_	_
Design, Drawing, Business Development &		1.02			_
Consultancy Charges		9.21	13.77	_	_
Inspection, Geo Technical Investigation &		7.21	10.77		_
Survey Exp. Etc.		16.92	16.15		
Repairs and Maintenance of Machinery		6.36	6.34	_	_
Hire charges of Machinery		6.74	2.89	_	_
Exchange Fluctuation Loss		0.74	2.09	24.91	_
_		_	_		_
Less:- Exchange Fluctuation Gain				(22.58)	<del></del>
Net Exchange Fluctuation Loss Rent - Non-residential		5.87	5.05	1.82	1.62
Rates and Taxes		32.34	27.07	0.58	1.21
Vehicle Operation and Maintenance		15.77	9.95	1.74	1.73
Repairs and Maintenance		0.10	0.10	0.70	0.05
- Building		0.13	0.12	0.79	0.85
- Office and Others		4.14	10.91	4.99	3.64
Power, Electricity and Water Charges		4.05			
(Refer Note No. 27)		4.25	2.34	1.59	1.43
Insurance		5.65	6.04	0.57	0.16
Travelling & Conveyance		13.92	10.80	3.12	3.18
Printing & Stationery		1.34	1.38	0.85	0.97
Postage, Telephone & Telex		1.55	1.46	0.68	0.67
Legal & Professional Charges(Refer Note No. 27)		19.38	10.10	7.68	6.88
Security Services		2.76	3.13	0.62	0.25
Listing Expenses (Refer note No. 13 (i))		-	-	4.19	-
Business Promotion		0.21	0.33	0.62	0.89
Write-off of:					
- Debts		0.27	-	-	-
- Advances		0.37	-	-	-
- Other Assets		0.30	0.29	-	-
Loss on Sale of Assets/Stores		-	-	1.19	0.13
Director's Sitting Fee		-	-	0.14	0.14
Donation		-	-	0.04	0.01
Auditor's Remuneration	(i)	-	-	0.86	0.71
Advertisement & Publicity		-	-	6.07	7.59
Training & Recruitment		-	-	1.50	1.75
Corporate Social Responsibility					
(Refer Note No. 47)		-	-	8.95	8.83
Miscellaneous Expenses		5.99	4.18	1.79	1.78
Interest on Late Payment of Statutory dues		-	-	-	0.03
Fee & Subscription Charges		-	-	0.06	-
Provisions (Addition - Write Back)					
(Refer Note 16)		141.00	(9.60)	_	-
Provisions Utilised (Refer Note 16)		(27.07)	(47.27)	_	-
Preliminary Expenses		0.10	' -	-	-
Total		3,779.62	2,947.71	52.77	44.45
2 0 002		5,115.02	۵,۶.۲۰۲۱	02.11	1 1.40

# (i) Payment to Statutory Auditors:

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
(a) Audit Fee - Current Year	0.43	0.43
(b) Tax Audit Fees - Current Year	0.12	0.13
(c) Fee for Quarterly Limited Review (d) Certification Fees	0.11 0.05	0.03
(e) Travelling & Out of Pocket Expenses:		
- Travelling Expenses	0.06	0.04
- Out of Pocket Expenses	0.09	0.08
Total	0.86	0.71



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# 23. Employee Remuneration and Benefits

(₹in crore)

Particulars	Foot	For the year ended 31st March 2019			·	year ended arch 2018	
	Note	Project Expenses	Other Expenses	Total	Project Expenses	Other Expenses	Total
Salaries, Wages and Bonus	(i)	164.21	55.35	219.56	139.33	47.21	186.54
Contribution to Provident and Other Funds		9.16	3.62	12.78	8.55	3.72	12.27
Foreign Service Contribution		1.70	0.23	1.93	1.14	1.23	2.37
Retirement Benefits		16.79	10.84	27.63	13.72	24.44	38.16
Staff Welfare		1.37	0.30	1.67	1.13	0.64	1.77
Total		193.23	70.34	263.57	163.87	77.24	241.11

#### Foot Notes:-

(i) Includes income-tax on non-monetary perks Rs. 0.56 crore (As at 31st March 2018: Rs. 0.22 crore).

#### 24. Finance Costs

(₹in crore)

Foot Note	, , , , , , , , , , , , , , , , , , ,		For the year 31st March	
(i)	281.44		3.20	
	(278.36)	3.08	(3.08)	0.12
		8.97		6.35
		0.01		49.20
		0.39		7.61
		2.08		1.81
		14.53		65.09
-	Note	(i) 281.44	Note         31st March 2019           (i)         281.44           (278.36)         3.08           8.97           0.01         0.39           2.08	Note         31st March 2019         31st March           (i)         281.44         3.20           (278.36)         3.08         (3.08)           8.97         0.01         0.39           2.08         2.08

#### Foot Notes:-

(i) Includes interest on income-tax Rs. 1.51 crore (As at 31st March 2018: Rs. 0.003 crore).

# 25. Depreciation, Amortisation and Impairment

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
Property, Plant and Equipment	12.69	13.99
Intangible Assets	38.88	2.38
Investment Property	0.04	0.05
Impairment of Assets	-	-
Total	51.61	16.42



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# 26. Components of Other Comprehensive Income (OCI)

The disaggregation of changes to OCI by each type of reserve in equity is shown below

(₹in crore)

		ain/(Loss) on Defined ed in Retained Earning)
Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
Remeasurement Gain/(Loss) on Defined Benefit Plans	1.97	(2.75)
Income Tax relating to Items that will not be reclassified to profit or loss	(0.69)	0.95
Total	1.28	(1.80)

(₹in crore)

	Foreign Currency Translation		
Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018	
Foreign Exchange Translation Differences	(13.94)	4.86	
Income Tax relating to Items that will be reclassified to profit or loss	4.87	(1.68)	
Total	(9.07)	3.18	
Grand Total	(7.79)	1.38	

#### 27. Prior Period Errors

## Impact on equity (increase/(decrease))

(₹in crore)

Particulars	As at 31st March 2018	On & Before 31st March 2017
Trade Payable Current	(0.18)	-
Other Current Financial Liabilities	4.56	2.43
Cash & Cash Equivalents	0.06	-
Current Tax Assets	0.04	-
Other Current Financial Assets	(0.88)	-
Trade Receivables	(6.56)	-
Net Impact on Equity (Decrease)	(2.96)	2.43

# Impact on Consolidated Statement of Profit And Loss (increase/(decrease))

(₹in crore)

Particulars	31st March 2018	On & Before 31st March 2017
Revenue from Operations	(5.74)	-
Other Income	3.86	-
Project Expenses	(0.18)	-
Employee Remuneration and Benefits - Other Expenses	(0.88)	
Other Expenses	(0.02)	-
Attributable to Equity Holders	(2.96)	-

#### Impact on basic and diluted earnings per share (EPS) (increase/(decrease))

Particulars	31st March 2018	On & Before 31st March 2017
Earnings per share for continuing operation		
Basic, profit from continuing operations attributable to equity holders	(0.30)	
Diluted, profit from continuing operations attributable to equity holders	(0.30)	



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28.

#### A. Fair Value Measurements

#### (i) Category wise classification of Financial Instruments

Financial assets and financial liabilities are measured at fair value in these financial statement and are grouped into three levels of a fair value hierarchy. The three Levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Unobservable inputs for the asset or liability
- a) The carrying values and fair values of financial instruments by categories as at 31 March, 2019 are as follows: \*

(₹in crore)

Particulars	Carrying Value	Fair Value			
		Level 1	Level 2	Level 3	
Financial Assets at Fair Value Through Profit and Loss ('FVTPL') Investment in Mutual Funds	99.72	99.72	-	-	
Total	99.72	99.72	-	-	
Financial Assets at Amortized Cost  (i) Investments Investments in Joint Venture**	417.43	-	1	-	
Investments in Tax Free Bonds (including accrued interest)	309.23	-	-	-	
(ii) Loans	41.40	-	-	-	
(iii) Trade Receivables	666.04	-	-	-	
(iv) Cash and Cash Equivalents	892.12	-	-	-	
(v) Other Bank Balances	2,191.83	-	-	-	
(vi) Other Financial Assets***	4,568.94	-	-	-	
Total	9,086.99	-	-	-	

(₹in crore)

Particulars	Carrying Value	Fair Value		
		Level 1	Level 2	Level 3
Financial Liabilities at Amortized Cost				
(i) Borrowings	2,560.00	-	-	-
(ii) Trade Payables	565.49	-	-	-
(iii) Other Financial Liabilities***	2,647.45	-	-	-
Total	5,772.94	-	-	-

b) The carrying values and fair values of financial instruments by categories as at 31<sup>st</sup> March, 2018 are as follows: \* (₹ in crore)

Particulars		Fair Value		
	Carrying Value	Level 1	Level 2	Level 3
Financial Assets at Fair Value Through Profit and Loss ('FVTPL') Investment in Mutual Funds	216.17	216.17	-	-
Total	216.17	216.17	-	-
Financial Assets at Amortized Cost (i) Investments	-	-	-	
Investments in Joint Venture** Investments in Tax Free Bonds (including accrued interest)	276.42 309.23	-	- -	-
(ii) Loans	41.58	-	-	-
(iii) Trade Receivables	675.22	-	-	-
(iv) Cash and Cash Equivalents	1,554.11	-	-	-
(v) Other Bank Balances	3,136.49	-	-	-
(vi) Other Financial Assets***	3,573.66	-	-	-
Total	9,566.71	-	-	-



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(₹in crore)

Particulars	Carrying Value	Fair Value		
		Level 1	Level 2	Level 3
Financial Liabilities at Amortized Cost				
(i) Borrowings	3,200.00	-	-	-
(ii) Trade Payables	510.79	-	-	-
(iii) Other Financial Liabilities***	1,502.66	-	-	-
Total	5,213.45	-	-	-

The fair values of the financial assets and financial liabilities are defined as the price that would be received on sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Methods and assumptions used to estimate the fair values are consistent with those used for the financial year 2017-18. The following methods and assumptions were used to estimate the fair values

- i) The fair value of investments in mutual fund units is based on the Net Asset Value ('NAV') as stated by the issuers of these mutual fund units in the published statements as at Balance Sheet date. NAV represents the price at which the issuer will issue further units of mutual fund and the price at which issuers will redeem such units from the investors.
- ii) The carrying amount of financial assets and financial liabilities measured at amortized cost in these financial statements are at reasonable approximation of their fair values since the Group does not anticipate that the carrying amounts would be significantly different from the values that would eventually be received or settled.
- iii) The carrying amounts of current financial assets and current financial liabilities approximate their fair value mainly due to their short term nature.
- \* During the financial year 2018-19 and 2017-18, there were no transfers between Level 1, Level 2 and Level 3 fair value measurements.
- \*\* Investment in Joint Venture are measured at cost.
- \*\*\* Other financial assets and other financial liabilities includes certain items which are recognized at transaction price, as the effect of measuring these at fair value is immaterial.

#### B. Financial Risk Management

The Group's principal financial liabilities comprise borrowings, trade and other payables. The Group's principal financial assets include loans to related parties, trade and other receivables, and cash and short-term deposits that derive directly from its operations. The Group also holds investment in mutual funds and tax free bonds. The Group's activities expose it to some of the financial risks: market risk, credit risk and liquidity risk.

#### a) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instruments will fluctuate because of changes in market prices. Market risk comprises Foreign currency risk and Interest rate risk. Financial instruments affected by market risk includes borrowings, trade receivables, trade payable and other non derivative financial instruments.

#### (i) Foreign Currency Risk

The Group operates internationally and is exposed to insignificant foreign currency risk (since receipts & payments in foreign currency are generally matched) arising from foreign currency transactions, primarily with respect to the US \$, EURO, YEN, BDT, DZD, LKR, MZN, BTN, ZAR, NPR amd MYR. Significant foreign currency risk of group are naturally hedged. As of March 31, 2019 and March 31, 2018, every 1% increase or decrease of the respective foreign currency would impact our profit before tax by approximately Rs. 1.41 crore and Rs. 0.70 crore respectively.

#### (ii) Interest Rate Risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instruments will fluctuate because of change in market interest rate. The Group manages its interest risk in accordance with the group's policies and risk objective. Financial instruments affected by interest rate risk includes tax free bonds and deposits with banks. Interest rate risk on these financial instruments are very low as interest rate is fixed for the period of financial instruments. Also, the Group does not have any interest risk on loans / borrowings as it bears fixed rate of interest.

#### b) Credit Risk

The Group's customer profile include Ministry of Railways, Public Sector Enterprises, State Owned Companies in India and abroad. Accordingly, the Group's customer credit risk is low. The Group's average project execution cycle is around 24 to 36 months. General payment terms include mobilisation advance, monthly progress payments with a credit period ranging from 45 to 60 days and certain retention money to be released at the end of the project. In some cases retentions are substituted with bank / corporate guarantees. The Group has a detailed review mechanism of overdue customer receivables at various levels within organisation to ensure proper attention and focus for realisation.

#### Trade and other receivable

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry and country in which the customer operates, also has an influence on credit risk assessment.



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The following table gives details in respect of revenues generated from top five projects.

(₹in crore)

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
Revenue from top 5 Projects	2,180.23	1,555.20
	2,180.23	1,555.20

#### **Exposure to Credit Risk**

(₹in crore)

Particulars	As at 31st March 2019	As at 31st March 2018
Financial Assets for which allowance is measured using Lifetime Expected		
Credit Losses (LECL)		
Non Current Investments	726.66	585.62
Non Current Loans	39.51	39.67
Other Non Current Financial Assets	2,845.44	2,736.67
Current Investments	99.72	216.17
Cash and Cash Equivalents	892.12	1,554.11
Other Bank Balances	2,191.83	3,136.49
Current Loans	1.89	1.91
Other Current Financial Assets	1,335.10	472.41
Financial Assets for which allowance is measured using Simplified Approach		
Trade Receivables	693.32	701.93
Contract Assets	400.60	378.25

#### Summary of change in loss allowances measured using Simplified approach

(₹in crore)

Particulars	31st March 2019	31st March 2018
Opening Allowances	26.72	20.85
Provided during the year	0.83	6.65
Utilization during the year	(0.27)	-
Amount written-off	-	(0.78)
Closing Allowances	27.28	26.72

During the year, the Group has recognised loss allowance of Rs. 0.83 crore (31 March, 2018: Rs. 6.65 crore).

#### Summary of change in loss allowances measured using Lifetime Expected Credit Losses (LECL) approach

(₹in crore)

Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
Opening Allowances	13.64	13.64
Provided during the year	0.69	0.51
Utilization during the year	(0.27)	-
Amount written-off	(1.86)	(0.53)
(Exchange Gain) / Loss	-	0.02
Closing Allowances	12.20	13.64

No significant changes in estimation techniques or assumptions were made during the reporting period. During the year, the Group has recognised loss allowance of **Rs.0.69 crore** (31st March, 2018: Rs. 0.51 crore).

#### c) Liquidity risk

The Group manages liquidity risk by maintaining sufficient cash and marketable securities and by having access to funding through an adequate amount of committed credit lines. The treasury department regularly monitors the position of Cash and Cash Equivalents vis-à-vis projections. Assessment of maturity profiles of financial assets and financial liabilities and maintenance of Balance Sheet liquidity ratios are considered while reviewing the liquidity position.

The Group's investment policy and strategy are focused on preservation of capital and supporting the Group's liquidity requirements. The senior Management of the Group oversees its investment strategy and achieve its investment objectives. The Group typically invests in government of India debt bonds and mutual funds. The policy requires investments generally to be investment grade, with the primary objective of minimising the potential risk of principal loss. The NHAI bonds bear a fixed rate of interest thus they are not affected by the change in bond yield rates and the mutual funds are highly liquid assets which are paid out monthly and re-invested.



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The table below provides details regarding the significant financial liabilities as at 31 March 2019 and 31 March 2018

(₹in crore)

Particulars	As at 31 <sup>st</sup> March, 2019				
	Less than 1 Year 1-2 years 2 Years and				
Borrowings	-	640.00	1,920.00		
Trade payables	565.49	-	-		
Other financial liabilities	2,302.31	345.14	-		

(₹in crore)

Particulars	As at 31st March, 2018				
	Less than 1 Year	1-2 years	2 Years and above		
Borrowings	-	640.00	2,560.00		
Trade payables	510.33	0.46	-		
Other financial liabilities	1,112.70	389.96	-		

#### d) Excessive risk concentration

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, the Group's policies and procedures include specific guidelines to focus on the maintenance of a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly.

#### C. Capital Management

The Group objective to manage its capital in a manner to ensure and safeguard their ability to continue as a going concern so that the Group can continue to provide maximum returns to shareholders and benefit to other stakeholders. The Group has paid dividend as per the guidelines issued by Department of Investment and Public Asset Management (DIPAM) as follows:-

**Dividends:**- (₹in crore)

Particulars	During the year ended 31 <sup>st</sup> March, 2019	During the year ended 31 <sup>st</sup> March, 2018
Dividend Paid	198.07	192.40
Total	198.07	192.40

Further, the Group manages its capital structure to make adjustments in light of changes in economic conditions and the requirements of the financial covenants.

Consequent upon Govt. of India decision to disinvest 99,05,157 number of shares of the Holding Company, shares of the holding company were listed on NSE and BSE on 28th September, 2018 and the proceeds have been realized by Govt. of India.

Loan raised by the Group from IRFC during the year which in turn has been given to RLDA will be repaid from the amount received from RLDA.

#### Debt Equity Ratio:-

		( ( ) ) ( )
Particulars	As at 31 <sup>st</sup> March, 2019	As at 31 <sup>st</sup> March, 2018
Borrowings (Note No. 15.1)	2,560.00	3,200.00
Long Term Debt	2,560.00	3,200.00
Equity (Note No. 13)	94.05	94.05
Other Equity (Note No. 14)	3,870.17	3,667.18
Total Equity	3,964.22	3,761.23
Debt Equity Ratio	0.65	0.85



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29. a) The Consolidated Financial Statements are prepared in accordance with the requirement of section-129(3) of the Companies Act, 2013 and rules made there under as applicable from the financial year starting from 1st April, 2015. Accordingly, the company (also referred to as holding company), its subsidiaries and joint venture (jointly referred to as the 'Group') considered in the consolidated financial statements are as follows:

Na	me of Subsidiary/Joint Ventures	Country of	% age Share		
144	me of Substituty/oome veneures	Origin	31 <sup>st</sup> March, 2019	31 <sup>st</sup> March, 2018	
Subs	sidiaries;				
1.	Ircon Infrastructure and Services Limited (IISL)	India	100.00%	100.00%	
2.	Ircon PB Tollway Limited (IPBTL)	India	100.00%	100.00%	
3.	Ircon Shivpuri Guna Tollway Limited (ISGTL)	India	100.00%	100.00%	
4.	Ircon Davanagere Haveri Highway Limited (IDHHL)	India	100.00%	100.00%	
5.	Ircon Vadodara Kim Expressway Limited (IVKEL)	India	100.00%	-	
Join	t Ventures:				
1.	Ircon-Soma Tollway Private Limited (ISTPL)	India	50.00%	50.00%	
2.	Chattisgarh East Railway Limited (CERL)	India	26.00%	26.00%	
3.	Chattisgarh East-West Railway Limited (CEWRL)	India	26.00%	26.00%	
4.	Mahanadi Coal Rail Limited (MCRL)	India	26.00%	26.00%	
5.	Jharkhand Central Railway Limited (JCRL)	India	26.00%	26.00%	
6.	Baster Railway Pvt. Ltd. (BRPL)	India	26.00%	26.00%	
7.	Indian Railway Station Development Limited (IRSDC)	India	50.00%	50.00%	

- b) The financial statements of the entities used for the purpose of consolidation have the same reporting date as that of the Company.
- c) As far as possible, the consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented in the same manner as the Holding Company's separate financial statements. The differences in accounting policies, if any, of the Holding Company and its Joint Ventures are not material.

#### 30. Contingent liabilities and Contingent Assets:

- (I) Contingent Liabilities:
- (a) Claims against the Group not acknowledge as debt;
  - i. **Rs. 493.73 crore** (Rs. 421.08 crore) net of provision of **Rs. 66.12 crore** (Rs.69.38 crore,). Against this the Group has counter claims of **Rs.185.79 crore** (Rs. 258.41 crore). Interest on claims is not considered, being unascertainable.
  - ii. There are some cases relating to employees/others are pending in the Courts against the Group in respect of which the liability is not ascertainable.
  - iii. **Rs. 252.53 crore** (Rs. 307.62 crore) relating to Direct tax which includes **Rs. 229.21 crore** (Rs. 197.23 crore) on account of appeal filed by Income tax department before Income Tax appellate tribunal (ITAT) & High Court against order passed by Commissioner of Income tax (Appeals) & ITAT in favour of Group.
  - iv. Indirect tax disputed demands under appeal **Rs. 357.81 crore** (Rs. 327.51 crore) of which **Rs. 110.44 crore** (Rs. 110.44 crore) has been reimbursed by the client and **Rs. 167.82 crore** (Rs. 43.89 crore) are reimbursable from the clients.
    - Movement in respect of claims/demand at S. No. (i), (iii) and (iv) are as under:

S. No.	Particulars	Balance as at 31st March 2018	Reduction during the year in respect of opening balance	Addition during the year	Balance as at 31st March 2019
(i)	Claims against Group (net of provision made)	421.08	64.18	136.83	493.73
(ii)	Demand relating to Direct Tax	307.63	63.14	8.04	252.53
(iii)	Indirect tax disputed demands under appeal	327.51	1.41	31.71	357.81
	Total	1,056.14	128.73	237.36	1,104.07



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#### (b) Guarantees excluding financial guarantee

#### In respect of Joint arrangements/ Others:

- Sales-tax liability of International Metro Civil Contractor of Rs.4.25 crore (Rs. 4.25 crore) and Service Tax Nil (Rs. 1.01 crore).
- ii. Bank guarantee in case of Ircon-RCS-PFLEIDERER of Rs. 1.40 crore (Rs. 1.40 crore).
- iii. Income Tax liability in the case of Metro Tunnelling Group of **Rs.0.01 crore** (Rs.0.01 crore). Regular assessment for FY 2010-11, 2012-13 & 2013-14 has resulted in a demand of **Rs.0.24 crore** as on 31.03.2019. The JV is disputing the assessment and has filed appeals against the orders.
- iv. Recovery suit against the International Metro Civil Contractor by M/s Sai Engineers is Rs.0.02 crore (Rs. 0.02 crore).
- v. Bank Guarantee in case of Ircon Afcon JV for NIL (Rs. 14.28 crore) for Bhairab Railway Bridge Project, Bangladesh.
- vi. Bank Guarantee in case of Ircon Infrastructure & Services Limited (IISL) for Rs. 4.02 crore (Rs. 4.02 crore)

#### (c) Other money for which Group is contingent liable:

(₹in crore)

S.	Particulars	Balance as at 31st March 2018	Reduction during the year in respect of opening balance	Addition during the year	Balance as at 31st March 2019
(i)	Liquidated damages pending disposal of application for extension of time by clients	9.67	0.40	Nil	9.27

#### (II) Contingent Assets:

- i) Claims raised by Group on some of its clients and awarded by arbitrators in favour of Group against which clients have gone to court, not accounted for as receivables are **Rs.398.57 crore** (Rs.178.79 crore) including interest calculated up to 31.03.2019 as per arbitration award.
- ii) Counter Claims raised by Group on sub-contractors and awarded by arbitrators in favour of Group against which sub-contractors have gone to court, not accounted for as receivables are **Rs.19.96 crore** (Rs. 13.80 crore).
- iii) Insurance Claim of **USD 0.86 Mn** (USD 0.84 Mn) and Ethiopian **Birr 1.05 Mn** (ETB 1.00 Mn) equivalent to **Rs.6.14 crore** (Rs. 5.66 crore) including interest calculated up to 31.03.2019 awarded by Honourable Supreme Court of Ethiopia in favour of Group has not been accounted for, pending execution order by High Court of Ethiopia.
- iv) In one of the projects under Mumbai Region Claims made by company on JV company, ISTPL amounting to **Rs 84.52 crore** raised in 2011 on account of Royalty, maintenance, idle plant and machinery and other compensations. An amount of **Rs 45.00 crore** has been received as advance pending settlement of claim.

#### 31. Commitments:

a) Estimated amount of contracts remaining to be executed on capital account (net of advances) is **Rs. 1,159.89 crore** (Rs. 733.70 crore).

#### b) Other Commitments:

Commitments for fund/providing guarantee to/on behalf of joint arrangements:

- i) For subscribing towards balance share of equity of Rs.61.71 crore (Rs. 76.82 crore) to joint venture company.
- ii) For release of balance shareholder's loan of Nil (Rs. 169.00 crore) to joint venture company.
- iii) Counter guarantee to State bank of India for issuance of letter of credit to Joint operation, Ircon Afcons JV, amounting to **Nil** (Rs. 30.93 crore).
- iv) In case of Ircon Vadodara Kim Expressway Limited, estimated amount of contracts remaining to be accounted for, on other commitments is **Rs.1,864 crore.**
- v) In case of Ircon Shivpuri Guna Tollway Limited, as per concession agreement with NHAI, the group is liable to pay a premium in form of an additional concession fees equal to **Rs 20.19** crore annually to be increased by 5% as compared to the immediately preceding year for a balance period of 16.5 years.
- **32.** There are certain claims against the Group not acknowledged as debt **Rs.2,018.05 crore** (Rs. 1,098.26 crore) net of provisions of **Rs. 1.13 crore** (Rs. 1.13 crore). In case, such claims against the Group do materialize, it will be reimbursable from the clients. Against this the Group has counter claims of **Rs.1,474.28 crore** (Rs. 1,062.59 crore). Interest on claims not considered, being unascertainable but would also be reimbursable.
- **33.** The Holding Company is liable to pay **Nil** (Rs.0.04 crore) on account of taxes on construction profits of Sri Lanka projects which shall be directly reimbursed by Sri Lankan Railway to Sri Lankan Inland Revenue Department. Therefore, the same has not been provided in the books of accounts.
- 34. (a) The company has made a provision for tax without considering the deduction under section 80IA of Income Tax Act 1961. For the period commencing from AY 2000-01 to 2018-19, deduction u/s 80-IA was allowed to company by CIT (A) for six different years (AY 2004-05, 2005-06, 2007-08, 2012-13, 2013-14 and 2014-15) and for AY 2000-2001 it was allowed by



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ITAT. Out of these years company is still carrying provision for deduction u/s 80-IA for the AY 2004-05, 2005-06, 2007-08, 2012-13, 2013-14 having conservative approach, considering appeals filed by department against company for these years. However, AY 2014-15 onwards, after allowance of deduction u/s 80-IA by CIT (A) company writes back provision made against deduction u/s 80-IA

- b) The Group is offering global income for tax in India after excluding the income in accordance with DTAA agreements where income earned from foreign country are excluded from global income offered for taxation. The company was allowed exclusion method up to AY 2005-06, thereafter credit against taxes paid in foreign countries have been allowed from taxes computed on global income by department. After paying the due tax the issue has been contested by filing appeals which are pending for disposal before ITAT.
- **35.** (a) The Holding Company had 25% equity stake in Comphanhia Dos Caminhos De Ferro Da Beira SARL Mozambique (CCFB), a Joint Venture Company incorporated as per Mozambican laws in the year 2004 to execute a railway project awarded by the Government of Mozambique (GOM) on BOT basis and had paid USD 1.25 Mn (**Rs. 5.53 crore**). Other shareholders were RITES & CFM, Mozambique with 26% & 49% share respectively.
  - (b) On 8th December 2011, Government of Mozambique (GoM) uNilaterally terminated the concession agreement and took over the project which in the opinion of company was unlawful and against the provision of agreement. Consequently, CCFB initiated arbitration against the said decision of GoM. Dispute has now been amicably settled with Government of Mozambique on 21st October 2015 through settlement agreement. As per the settlement agreement, the holding company will get in installments an amount of USD 40.31 Million and out of this 34.72 Mn USD (equivalent to INR 236.25 crore) was received up to October 2018. Balance installment of Rs 5.595 Mn is due on 18.10.2019 which will be received through the confirmed Letter of Credit opened by Government of Mozambique.
- **36.** (a) Some of the balances shown under debtors, advances and creditors are subject to confirmation / reconciliation/ adjustment, if any. The Group has been sending letters for confirmation to parties. However, the Group does not expect any material dispute w.r.t. the recoverability/ payment of the same.
  - (b) In the opinion of the management, the value of current assets, loans and advances on realization in the ordinary course of business, will not be less than the value at which these are stated in the balance sheet.
- 37. (a) Foreign exchange recognised statement of profit and loss:

(₹in crore)

Pa	rticulars	2018-19	2017-18
i)	Profit or (loss) (except those recognised as financial instrument and measured at fair value)	(2.33)	1.37
ii)	Other Comprehensive Income	(13.94)	4.86
TO	TAL	(16.27)	6.23

#### (b) Disclosure of unhedged foreign currency exposure

The unhedged foreign currency exposure is as under:

				( \ III CI O
		arch 2019	As at 31st Ma	rch 2018
Currency	Foreign Currency (in crore)	INR (in crore)	Foreign Currency (in crore)	INR (in crore)
DZD	0.43	0.25	0.07	0.04
ZAR	0.32	1.53	0.87	4.85
BDT	13.36	11.03	0.48	0.37
ETB	-	-	0.02	0.05
NPR	-	-	1.37	0.86
BDT	-	-	29.97	23.25
DZD	39.66	23.00	32.85	18.81
Euro	0.27	20.75	1.68	130.29
MYR	0.01	0.09	0.20	3.37
ZAR	-	-	0.70	3.90
USD	1.62	111.35	0.31	20.18
JYP	113.37	73.09	-	-
	ZAR BDT ETB NPR  BDT DZD Euro MYR ZAR USD	DZD	DZD	Currency (in crore)         Foreign Currency (in crore)         INR (in crore)         Foreign Currency (in crore)           DZD         0.43         0.25         0.07           ZAR         0.32         1.53         0.87           BDT         13.36         11.03         0.48           ETB         -         -         0.02           NPR         -         -         1.37           BDT         -         -         29.97           DZD         39.66         23.00         32.85           Euro         0.27         20.75         1.68           MYR         0.01         0.09         0.20           ZAR         -         -         0.70           USD         1.62         111.35         0.31



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		As at 31st Ma	rch 2019	As at 31st March 2018		
Particulars	Currency	Foreign Currency INR		Foreign Currency	INR (in crore)	
Cash & Bank Balances		(in crore)	(in crore)	(in crore)	(III Crore)	
dank balances	BDT	2.35	1.93	2.70	2.08	
	DZD	111.19	64.49	116.24	62.84	
	ETB	-	<del>-</del> 0 <del>1.19</del>	-	0.01	
	Euro	0.13	9.81	0.17	11.79	
	LKR	2.98	1.17	2.97	1.24	
		0.53			7.30	
	MYR	3.85	9.04	0.43 7.02	39.17	
	ZAR					
	USD	0.57	39.30	0.66	42.28	
Other Assets	D.C.D.	50.10	20.00		0.51	
	DZD	50.12	29.38	0.90	0.51	
	ETB	-	-	0.07	0.18	
	MZN	-	-	0.06	0.06	
	Euro	0.01	1.03	0.32	25.70	
	LKR	0.23	0.09	0.22	0.09	
	MYR	0.03	0.49	0.04	0.68	
	BDT	65.18	53.62	0.12	0.09	
	ZAR	2.79	13.31	4.70	26.24	
	USD	0.11	7.38	1.77	114.92	
	NPR	-	-	2.63	1.65	
Liabilities :						
Advance from Client						
	BDT	-	-	109.71	85.11	
	MYR	0.04	0.63	-	-	
	USD	1.24	86.70	-	-	
Trade Payable						
	BDT	13.26	10.90	0.14	0.10	
	DZD	27.32	15.85	13.26	7.59	
	Euro	0.70	14.87	0.54	42.47	
	JPY	39.43	24.62	0.05	0.03	
	LKR	0.03	0.01	-	-	
	MYR	0.04	0.73	0.02	0.36	
	ZAR	0.61	2.91	1.56	8.73	
	USD	0.82	57.31	1.18	77.80	
Other Liabilities						
	BDT	45.13	37.12	3.51	2.72	
	DZD	63.73	37.03	4.85	2.77	
	ETB	-	-	1.36	3.23	
	Euro	0.06	4.49	0.12	9.96	
	LKR	1.51	0.59	-	-	
	MYR	0.13	2.14	0.11	1.89	
	ZAR	6.62	31.58	16.89	94.22	
	USD	0.31	21.18	1.18	134.80	
		0.31	21.10		1.29	
	NPR	-		2.06	1	



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The unhedged foreign currency exposures are naturally hedged.

DZD- Algerian Dinar, ZAR-South African Rand, LKR-Sri Lankan Rupee, ETB-Ethiopian Birr, MYR-Malaysian Ringgit, NPR-Nepalese Rupee, MZN-Mozambican Metical, BTN-Bhutanese Ngultrum, BDT-Bangladeshi Taka, AUD-Australian Dollar, JPY-Japanese Yen

#### 38. Disclosure regarding Leases:

#### I. Assets taken on operating lease:

The Group's leasing arrangements are in respect of operating leases of premises for residential use of employees, offices, guesthouses and transit camps. Most of the leasing arrangements are cancellable and are usually renewable on mutually agreed terms. The amounts of lease payments during the year are as under:

- (a) Lease payments (net of recoveries) in respect of premises for residential use of employees **Rs. 3.31 crore** (Rs.3.55 crore) (included in salaries & wages note 23).
- (b) Lease payments in respect of office premises, guesthouses and transit camps **Rs. 7.69 crore** (Rs. 6.66 crore) (included in Project Expenses and Other Expenses note 22 (iii)).

#### II. Assets given on operating lease:

- (a) The Group has given certain commercial/residential premises on operating lease which are cancellable by giving appropriate notices as per respective agreements.
- (b) The Group has sub-leased 23 Multi-Functional Complexes to various sub-lessees up to 31.03.2019. Out of which, sub-lease agreement of 5 MFC's has been terminated.
- (c) The amount of lease rent received during the year is as under:
  - 1. Lease rent in respect of non-residential premises **Rs. 8.20 crore** (Rs. 7.89 crore) (included in miscellaneous income note 21)
  - 2. Lease rent in respect of sub-leasing of 23 MFCs Rs. 17.79 crore (Rs. 14.83 crore) (included in MFC lease note 20).
  - 3. Lease rent in respect of Plant and Machinery Rs. 11.41 crore (Rs. 5.50 crore)
- (d) Future minimum lease rental receivable as on 31.03.2019 in respect of non cancellable operating lease for each of the following period is as under:

(₹in crore)

Lease Rent Receivable	As at 31st March 2019	As at 31st March 2018
Within One year		
- Premises - Locomotives - Multi-Functional Complexes (MFCs)	0.39 NIL 16.16	0.37 NIL 18.34
After one year but not more than five years  - Premises  - Locomotives  - Multi-Functional Complexes (MFCs)	2.27 NIL 94.57	2.16 NIL 104.89
More than five years  - Premises Locomotives - Multi-Functional Complexes (MFCs)	0.43 NIL 636.15	0.93 NIL 762.81

(e) Details of assets given on lease during the year:

	As a	t 31st March 2	019	As a	t 31st March 2	018
Particulars	Premises	Plant and Machinery	MFCs	Premises	Plant and Machinery	MFCs
Gross Carrying amount of assets	3.51	6.45	88.79	3.51	6.42	75.45
Depreciation for the year	0.06	0.28	1.47	0.06	0.59	2.05
Impairment loss for the year	-	-	-	-	-	-
Accumulated Depreciation	0.52	3.12	8.55	0.47	2.83	5.97



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### 39. Segment Reporting:

### A. General Information:

- (i) The Group has determined reportable operating segments from geographical perspective.
- (ii) The Group's source of risk and rewards are derived from the units spread across the globe and hence, International projects and Domestic projects are considered as individual operating segments.
- (iii) The operating segments have been reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker (CODM).
- (iv) These operating segments are monitored by Group's Chief Operating Decision Maker (CODM) and strategic decisions are made on the basis of segments results. Segment performance is evaluated based on the profit of each segment.
- B. Information about reportable segments and reconciliation to amounts reflected in the financial statements:

(₹in crore)

	Internatio	onal	Domestic		Total	
Particulars	2018-19	2017-18	2018-19	2017-18	2018-19	2017-18
A. Turnover						
Revenue from External Customers	587.42	588.49	4,204.15	3,409.39	4,791.57	3,997.88
Company share of turnover in Integrated  Joint operations	5.36	26.09	1.50	0.25	6.86	26.34
Interest Income	5.61	6.02	136.15	139.71	141.76	145.73
Other Income	13.51	15.36	35.91	27.92	49.42	43.28
Inter-segment	-	-	-	-	-	-
Total Revenue	611.90	635.96	4,377.71	3,577.27	4,989.61	4,213.23
B. Result						
Profit before Provision, Depreciation, Interest, Exceptional items and Tax.	36.50	23.62	783.54	538.74	819.96	562.36
Less: Provision & write backs (Net)	(7.48)	(44.46)	148.48	34.86	141	(9.60)
Depreciation, amortization and impairment	4.16	4.12	47.45	12.29	51.61	16.41
Interest	-	-	3.09	-	3.09	0.11
Exceptional item	-	-	-	-	-	-
Share in Profit/(Loss) of Joint Ventures	-	-	21.54	5.16	21.54	5.16
Profit Before Tax	39.82	63.96	584.44	491.48	624.26	555.44
Tax Expense	19.80	27.15	154.39	119.63	174.19	146.78
Profit After Tax	20.01	36.81	430.06	371.85	450.07	408.66

### C. Other Information

	International		Domestic		Total	
Particulars	2018-19	2017-18	2018-19	2017-18	2018-19	2017-18
Assets	601.44	604.06	12,717.43	12,166.81	13,318.87	12,770.87
Liabilities	613.76	465.74	8,740.89	8,543.90	9,354.65	9,009.64
Investment in Joint Ventures accounted for by the equity method	-	-	417.43	276.43	417.43	276.43
Non-Current Assets Other than financial instruments, deferred tax assets, net defined benefit assets	32.33	30.74	2,075.97	1,649.14	2,108.30	1,679.88
Capital Expenditure (Addition to PPE, CWIP, Investment Property, Other Intangible Assets and Intangible assets under development)	0.77	3.07	1,805.60	718.06	1,806.37	721.13



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### D. Information about major Customers:

During the year ended March 31, 2019, Operating Revenue of approximately **67.45** % (48.62%) derived from single external customers in Domestic Segment.

### 40. Interest in other Entities

### Disclosure in respect of Joint arrangements

- (a) Unincorporated Joint operations:
- i) For projects in operation:

(₹in crore)

s.	Principal Partner(s) and Country  Name of the place of of Origin		` on at 21at Manch		1 %)
No.	Joint operations	Business		2018-19	2017-18
1.	IRCON-AFCONS	Bangladesh	Ircon, India	53.00	53.00
			Afcons Infrastructure Ltd., India	47.00	47.00
2.	Express Freight Consortium	Gujrat,	Mitsui, Japan	51.00	51.00
		Maharashtra, India	Ircon, India	30.00	30.00
			Tata Project Ltd., India	19.00	19.00
3.	Express Freight Railway	Maharashtra, India	Mitsui, Japan	51.00	51.00
	Consortium		Ircon, India	30.00	30.00
			Tata Project Ltd., India	19.00	19.00

### ii) For projects which have been completed:

s.	Name of the	Principal place of Business	Partner(s) and Country of Origin	Participating Interest (in %) as at 31st March	
No.	Joint operations			2018-19	2017-18
1.	RICON	Delhi NCR, India	Ircon, India	49.00	49.00
			RITES, India	51.00	51.00
2.	Ircon-COBRA-ELIOP Delhi NCR, India Ircon, India		Ircon, India	61.22	61.22
			COBRA, Spain	34.35	34.35
			ELIOP, Spain	4.43	4.43
3.	Ircon- Sree Bhawani Builders	Chennai, India	Ircon, India	24.21	24.21
			Sree Bhawani Builders, India	75.79	75.79
4.	Ircon-SMJ Project JV	Tamilnadu, India	Ircon, India	55.00	55.00
			Sumber Mitra Jaya, Indonesia	45.00	45.00
5.	International Metro Civil	Delhi NCR, India	Dywidag, Germany	29.00	29.00
	Contractor. (IMCC)		Larsen &Tubro Ltd., India	26.00	26.00
			Samsung Corp., Korea	26.00	26.00
			Shimizu Corp., Japan	9.50	9.50
			Ircon, India	9.50	9.50
6.	Metro Tunnelling	Delhi NCR, India	Dywidag, Germany	29.00	29.00
	Group (MTG)		Larsen &Tubro Ltd., India	26.00	26.00
			Samsung Corp., Korea	26.00	26.00
			Shimizu Corp., Japan	9.50	9.50
			Ircon, India	9.50	9.50
7.	Ircon-GANNON Dunkerly	Uttar Pradesh, India	Ircon, India	55.70	55.70
			GANNON Dunkerly	44.30	44.30
8.	Ircon-RCS-PFLEIDERER	J&K, India	Ircon, India	65.08	65.08
			Rayalseema Concrete Sleepers Pvt. Ltd, India	21.87	21.87
			Pfleiderer Infrastrukturtecnik Gmbh & Co, Germany	13.05	13.05
9.	IRCON-SPSCPL	J&K, India	Ircon, India	50.00	50.00
			SPSCPL, India	50.00	50.00



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### (b) Joint-Venture Companies:

(₹in crore)

				Percentage o	f Ownership
S. No.	Name of JV Company	Principal place of Business	Shareholders and country of origin	As at 31st March 2019	As at 31st March 2018
1.	Ircon-Soma Tollway Private	Maharashtra, India	Ircon, India	50.00	50.00
	Limited		Soma Enterprise Limited, India	50.00	50.00
2.	Chattisgarh East Railway	Chattisgarh, India	Ircon, India	26.00	26.00
	Limited		SECL, India	64.00	64.00
			CSIDC	10.00	10.00
3.	Chattisgarh East-West	Chattisgarh, India	Ircon, India	26.00	26.00
	Railway Limited		SECL, India	64.00	64.00
			CSIDC	10.00	10.00
4.	Mahanadi Coal Rail	Odisha, India	Ircon, India	26.00	26.00
	Limited		MCL, India	64.00	64.00
			GoO, India	10.00	10.00
5.	Jharkhand Central Railway	Jharkhand, India	Ircon, India	26.00	26.00
	Limited		CCL, India	64.00	64.00
			GoJ, India	10.00	10.00
6.	Baster Railway Private Limited	Chattisgarh, India	Ircon, India	26.00	26.00
			NMDC, India	43.00	43.00
			SAIL, India	21.00	21.00
			CMDC, India	10.00	10.00
7.	Indian Railway Station	New Delhi, India	Ircon, India	50.00	50.00
	Development Corporation		RLDA	50.00	50.00
	Limited**				

<sup>\*\*</sup>Ministry of Railway vide letter dated 10.04.2017 has decided to transfer 1% equity to RLDA from Holding Company, thereby revising the ownership and non-controlling interest to 50:50.

(c) Contingent Liabilities of the Joint arrangements are disclosed in note 30 (I) (b).

### 41. Related Party disclosures: Related party to be identified as per IND AS

### a) Enterprises where control exists:

- (i) Subsidiary Companies: -
  - Ircon Infrastructure and Services Limited
  - Ircon PB Tollway Limited
  - Ircon Shivpuri Guna Tollway Limited
  - Ircon Davanagere Haveri Highway Limited
  - Ircon Vadodara Kim Expressway Limited
  - Indian Railway Station Development Corporation Limited till September 18, 2017
- (ii) Joint arrangements: -
  - Unincorporated Joint operations As per Note no. 40 (a) above
  - Joint Venture Companies As per Note no. 40 (b) above.

### b) Key management personnel:

Whole time Directors: -S/Shri S.K. Chaudhary, S/Shri M.K. Singh, S/Shri Deepak Sabhlok and S/Shri Yogesh Kumar Misra w.e.f. 28th December, 2018.

Directors (Official Government nominated): - S/Shri S.C. Jain w.e.f. 24th October, 2018, S/Shri Piyush Agarwal w.e.f. 17th December, 2018, S/Shri Ved Pal ceased to hold office w.e.f. 30th September, 2018 and S/Shri Rajiv Chaudhry ceased to hold office w.e.f. 20th September, 2018.

Independent Directors: - Dr. C.B Venkataramana, Dr. Narendra Singh Raina, S/Shri Ashok Kumar Ganju, S/Shri Sanjay Kumar Singh ceased to hold office w.e.f. 2nd July 2018, S/Shri Avineesh Matta ceased to hold office w.e.f. 31st March 2019 and Prof. Vasudha V. Kamat ceased to hold office w.e.f. 31st March 2019.

Company Secretary: - Smt. Ritu Arora.



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### (i) Disclosure of transactions with related parties:

		T		( \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				
	Particulars	Transactions d		Particulars of Contracts/ Arrangements				
		31st March 2019	31st March 2018	Nature of Transaction				
1.	Remuneration to key management personnel							
	(b above) & Sitting Fees to other Independent Directors	As per No	ote No. 42					
2.	Purchase of Goods & Services (including CSR expens	es) /Lease of PPE	Z/Any other tran	saction				
	Joint Arrangements/ Joint Venture							
	IRCON AFCONS JV	-	0.46	Purchase of Equipment and Material				
	Total	-	0.46					
3.	Sale of Goods & Services/Interest Income/ Any othe	r transaction						
	Joint Arrangements/ Joint Venture							
	Ircon-Soma Tollway Private Limited.	0.03	0.03	Rent for the Premises				
	Chhattisgarh East Railway Limited	379.01	189.85	Consultancy & works receipts				
	Chhattisgarh East Railway Limited	-	10.44	Interest on Loan				
	Chhattisgarh East-West Railway Limited	14.84	60.50	Consultancy receipts				
	Chhattisgarh East-West Railway Limited	4.87	3.08	Interest on Loan				
	Mahanadi Coal Rail Limited	14.83	6.66	Consultancy & work receipts				
	Baster Railway Private Limited	-	24.00					
	Jharkhand Central Railway Limited	11.48	3.77	Consultancy & work receipts				
	Express Freight Consortium	224.85	-	Work receipts				
	Express Freight Railway Consortium	0.99	-	Work receipts				
	Total	650.90	298.33					
4.	Equity Investments in Joint Venture							
	Joint Arrangements/ Joint Venture							
	Chhattisgarh East Railway Limited	39.00	-	Equity Investment				
	Baster Railway Private Limited	75.16						
	Jharkhand Central Railway Limited	-	11.70	Equity Investment				
	Indian Railway Station Development Corporation Limited	5.80	20.00	Application money pending for Share Allotment				
	Indian Railway Station Development Corporation Limited	-	(0.40)	Disinvestment				
5.	Loan To Joint Arrangements							
	Joint Arrangements/ Joint Venture							
	Chhattisgarh East Railway Limited	-	26.00	Loan Disbursed				
	Chhattisgarh East Railway Limited	-	(143.00)	Repayment of loan				
	Chhattisgarh East-West Railway Limited	-	39.00	Loan Disbursed				
	Chhattisgarh East-West Railway Limited	-	(39.00)	Repayment of loan				
6.	Reimbursement of deputation staff expenses, rent &	other misc. expe	enses (Income)					
	Joint Arrangements/ Joint Venture							
	Indian Railway Station Development Corporation Limited	1.87	4.23	Rent and electricity during the year transaction				
	Ircon-Soma Tollway Private Limited	0.88	-	Reimbursement				



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(₹in crore)

Particulars		luring the year	Particulars of Contracts/ Arrangements
	31st March 2019	31st March 2018	Nature of Transaction
Trust			
Ircon Gratuity Trust	7.25	7.77	Reimbursement
Ircon Gratuity Trust	4.01	14.34	Contribution to Trust
Ircon Employees Contributory PF Trust	28.27	34.12	Contribution to Trust
Ircon Pension Trust	10.91	8.84	Contribution to Trust
Ircon Medical Trust	8.32	-	Contribution to Trust
Total	62.06	69.58	

### (ii) Disclosure of amount due to/from related parties

	Particulars	Amo	Amount			
		As at 31st March 2019	As at 31st March 2018			
Am	ount Receivables					
(1)	Loan outstanding to Joint Venture (Including interest accrued)					
	Joint Arrangements/ Joint Venture					
	Chhattisgarh East-West Railway Limited	39.00	39.01			
(2)	For Other Services, reimbursements etc.	·				
	Joint Arrangements/ Joint Venture					
	Indian Railway Station Development Corporation Limited	0.96	0.71			
	Ircon-Soma Tollway Private Limited	7.63	7.23			
	Baster Railway Private Limited	16.80	28.32			
	Chhattisgarh East Railway Limited	56.16	36.31			
	Chhattisgarh East-West Railway Limited	6.61	54.72			
	Mahanadi Coal Rail Limited	1.04	0.58			
	Express Freight Corridor	7.89	0.18			
	Express Freight Railway Consortium	-	0.15			
	Trust					
	Ircon Gratuity Trust	4.01	1.12			
Am	ount Payable					
1)	For Other Services	'				
Joi	nt Arrangements / Joint Venture					
	Ircon-Soma Tollway Private Limited	0.09	3.05			
2)	Advance work receipts					
	Joint Venture					
	Mahanadi Coal Rail Limited	-	8.87			
	Baster Railway Private Limited	-	9.78			
3)	Advance Received	'	1			
	Joint Arrangements/ Joint Venture					
	Jharkhand Central Railway Limited	-	0.62			
	Mahanadi Coal Rail Limited	5.82	-			
	Chhattisgarh East Railway Limited	70.84	-			
	Chhattisgarh East-West Railway Limited	32.05	-			
	Jharkhand Central Railway Limited	1.19	-			
	Ircon-Soma Tollway Private Limited	45.00	-			
	Trusts					
	Gratuity Trust	2.92	13.47			
			1			



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### d) Transaction with the Related Government entities

Apart from transactions reported above, the Group has transactions with related Government entities which includes but not limited to the following:

Name of Government: Ministry of Railways, Government of India (Significant control over Group)

Certain significant transactions & Closing balances:

### Transactions during the year:

(₹in crore)

S.No.	Particulars	2018-19	2017-18
i)	Sales	2,410.74	1,733.28
ii)	Interest Passed on	125.81	166.61
iii)	Dividend Paid	198.07	191.87
iv)	Dividend Passed on	4.96	2.33

Note: Purchases are heterogeneous in nature, thus immaterial. Hence, not disclosed.

### Closing balances:

(₹in crore)

S.No.	Particulars	As at 31st March 2019	As at 31st March 2018
i)	Receivable	83.38	89.51
ii)	Billable revenue/receivables not due	9.58	68.97
iii)	Claims recoverable	-	-
iv)	Advance Received	1,651.12	2,714.83
v)	Advance work receipts	1.08	1.58
vi)	Loan from IRFC under Ministry of Railways	3,076.53	3,200.00
vii)	Advance payment against lease to RLDA	3,107.32	2,580.00

### 42. Details of remuneration to Directors/Key Managerial Person:

(₹in crore)

Sr.	Particulars	2018-19	2017-18
I	Salary & allowances*	1.66	2.10
II	Contribution to provident fund, pension	0.28	0.18
III	Reimbursement of medical expenses	0.01	0.02
IV	Sitting fee	0.14	0.14
V	Other benefits	0.22	0.26
	TOTAL	2.31	2.70

Outstanding loan to Shri M K Singh as on 31.03.2019 is **Rs. 0.68 Lakhs** (Rs 1.16 Lakh).

**43.** During the year, holding company has carried out assessment on impairment of individual assets by working out the recoverable amount based on lower of the net realisable value and carrying cost in terms of Ind AS 36, "Impairment of Assets" notified under section 133 of the companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian accounting standards) Amendment Rules 2016.

Accordingly, impairment loss of Nil (Rs. NIL crore) has been provided for."

### 44. Disclosure under Ind AS-19 on Employee benefits

### **Provident Fund**

The Group pays fixed contribution of Provident Fund at a pre-determined rate to a separate trust, which invests the funds in permitted securities. The trust is required to pay a minimum rate of interest on contribution to the members of the trust. The amount available in the fund including the returns on investment is greater than the obligation of the Group. During the year, the Group has contributed **Rs. 11.83 crore** (Rs. 11.81 crore) to the trust.

### Gratuity

The Group has implemented IRCON Employees Group Gratuity Scheme to provide financial assistance to the employees of the

<sup>\*</sup>Figures of 2018-19 include PRP of Rs. 0.22 crore paid during the year for the year FY 2016-17. Recovery as applicable has been made from Directors who have been provided with Company accommodation and car.



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Holding Company as a social security measure on the termination of their employment due to superannuation, retirement, resignation, physical incapacitation or death. The scheme is managed by a separate Trust formed in the year 2015-16 for this purpose and approved by the Income Tax Authorities. Funds of the Trust are managed by LIC of India. As on 31.03.2019, a Liability of Rs. 4.01 crore (₹14.34 crore) has been booked in the books of accounts based on actuarial valuation.

### Pension

The Holding Company has implemented IRCON Defined Contribution Superannuation Pension Scheme, 2009 w.e.f. 01.04.2009, for all regular employees drawing pay in IDA scale who would complete 15 years of service in the Company (including service in other CPSEs) upto normal retirement date. The scheme is managed by a separate Trust formed in the year 2015-16 for this purpose and approved by the Income Tax Authorities. Holding Company's share of contribution amounting to **Rs.8.09 crore** for the period from 01.04.2018 to 28.02.2019 has been paid and accounted for during the year 2018-19. Liability for the month of March 2019 of **Rs. 0.73 Crore** (₹0.77 crore) has been provided in the books of accounts.

### Post-Retirement Medical Facility (PRMF)

The Holding Company had established an irrevocable trust by initial one-time contribution of Rs 12 crore during the year 2000-01 for providing annuity, medical and other benefits to the spouse of employees who die in harness as also the medical benefits to the employees (and spouse) who superannuate from the Company. This being a voluntary welfare measure, the Company is not liable for providing such benefits to its employees. However, Holding Company has also kept provision of **Rs. 9.27 crore** (₹12.81 crore) based on the decision of management.

### Leave Encashment

The liability towards encashment of leave as per rules of the Holding Company is recognised on the basis of actuarial valuation except for employees posted in foreign projects. Since, the foreign assignments are treated as dies - non, liability for those employees is provided in the books on accrual basis as the amount is payable to employee on repatriation.

### Leave Travel Concession (LTC)

The company has made a provision in respect of leave travel concession (LTC) on the basis of actuarial valuation in accordance with IND AS-19.

### **Other Retirement Benefits**

Other retirement benefits include settlement at home-town or to the place where he or his family intends to settle in India including Baggage Allowance. The liability on this account is recognized on the basis of actuarial valuation.

The summarised position of various employee benefits recognised in the statement of profit and loss and balance sheet as on 31.03.2019 is as under:

### (i) Service Cost

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Current Service Cost	3.97 (3.72)	4.62 (4.03)	0.05 (0.01)	3.60 (3.45)
b)	Past Service Cost including curtailment Gains/Losses	(8.94)	(-)	 (-)	(-)
c)	Gains or Losses on Non routine settlements	 (-)	 (-)	 (-)	 (-)
d)	Difference in HPL leave days balance in Opening	 (-)	(-)	 (-)	 (-)
e)	Total	3.97 (-12.66)	4.62 (4.03)	0.05 (0.01)	3.60 (3.45)

<sup>\*</sup> Except employees posted on Foreign Projects

### (ii) Net Interest Cost

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Interest cost on Defined Benefit Obligation	6.15 (5.32)	4.28 (4.07)	0 (0.03)	7.28 (6.15)
b)	Interest Income on Plan Assets (Expected)	5.08 (5.38)	 (-)	 (-)	5.35 (5.03)
c)	Net Interest Cost (Income)	1.08 (-0.07)	4.28 (4.07)	0 (0.03)	1.93 (1.11)

<sup>\*</sup> Except employees posted on Foreign Projects



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### (iii) Changes in Present Benefit Obligation

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Present value of obligation as at the beginning of the period	82.03 (70.88)	57.10 (54.24)	0.04 (0.33)	97.03 (81.95)
b)	Difference in HPL leave days balance in Opening	 (-)	(-)	 (-)	 (-)
c)	Interest Cost	6.15 (5.32)	4.28 (4.07)	0 (0.03)	7.28 (6.15)
d)	Service Cost	3.97 (3.72)	4.62 (4.03)	0.05 (0.01)	3.57 (3.45)
e)	Past Service cost including curtailment Gains/Losses	(8.94)	(-)	 (-)	 (-)
f)	Benefits Paid	(7.25) (-9.24)	(6.10) (-8.97)	(0.01) (-0.02)	(2.24) (-1.82)
g)	Total Actuarial (Gain)/Loss on Obligation	(1.20) (2.41)	0.31 (3.73)	0.08 (-0.31)	(3.63) (7.30)
h)	Present Value of obligation as at the end of the period	83.70 (82.03)	60.20 (57.10)	0.15 (0.04)	102.00 (97.02)

<sup>\*</sup> Except employees posted on Foreign Projects.

### (iv) Actuarial (Gain)/Loss on Obligation

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Actuarial (Gain) Loss on arising from change in Demographic Assumption	(-)	 (-)	 (-)	 (-)
b)	Actuarial (Gain)/Loss on arising from change in Financial Assumption	(-)	 (-)	 (-)	(0.49) (-)
c)	Actuarial (Gain) Loss on arising from Experience Adjustment	(1.20) (2.41)	0.31 (3.73)	0.08 (-0.31)	(7.13) (7.30)

<sup>\*</sup> Except employees posted on Foreign Projects

### (v) Actuarial (Gain)/Loss on Plan Asset

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Expected Interest Income	5.08 (5.38)	()	 ()	5.34 (5.03)
b)	Actual Income on Plan Asset	5.78 (5.16)	()	 ()	6.15 (4.87)
c)	LIC Mortality Charges	 ()	()	 ()	 ()
d)	Actuarial gain (loss) for the year on Asset	0.70 (-0.22)	()	 ()	0.80 (-0.16)

 $<sup>^{\</sup>ast}$  Except employees posted on Foreign Projects



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### (vi) Balance Sheet and related analysis

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Present Value of the obligation at end	83.70 (82.03)	60.21 (57.10)	0.15 (0.04)	102.47 (97.02)
b)	Fair Value of plan assets	79.69 (67.69)	(-)	 (-)	83.52 (70.19)
c)	Unfunded Liability/provision in Balance Sheet	(4.01) (-14.34)	(60.21) (-57.10)	(0.15) (0.04)	(18.95) (-26.84)
d)	Unfunded liability recognized in Balance Sheet	 ()	()	 ()	(18.95) (-26.84)

<sup>\*</sup> Except employees posted on Foreign Projects

### (vii) The amounts recognized in the income statement

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Service Cost	3.97 (12.66)	4.62 (4.03)	0.05 (0.01)	3.60 (3.45)
b)	Net Interest Cost	1.08 (-0.07)	4.28 (4.07)	0 (0.03)	1.93 (1.11)
c)	Net actuarial (gain)/ loss recognized in the period	 ()	0.31 (3.73)	 ()	 ()
d)	Actuarial gain/(loss) for the year on PBO	 ()	 ()	0.08 (-0.31)	()
e)	Expense recognized in the Income Statement	5.04 (12.60)	9.21 (11.83)	0.05 (-0.28)	5.53 (4.56)

<sup>\*</sup> Except employees posted on Foreign Projects

### $\hbox{(viii)} \quad \hbox{Other Comprehensive Income (OCI)} \\$

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Net Cumulative unrecognized actuarial gain/(loss) opening	()	()	 ()	()
b)	Actuarial gain/(loss) for the year on PBO	1.20 (-2.41)	()	 ()	3.18 (-7.30)
c)	Actuarial gain /(loss) for the year on Asset	0.70 (-0.22)	()	 ()	0.80 (-0.16)
d)	Unrecognized actuarial gain/(loss) at the end of the year	1.91 (-2.63)	()	(0.08)	3.97** (-7.46)

<sup>\*</sup> Except employees posted on Foreign Projects

<sup>\*\*</sup> The unrecognized actuarial gain/loss (OCI) of **Rs. 3.82 crore** (Rs. -7.65 crore) in respect of liability towards Post-Retirement Medical Benefits (PRMB). Since the liability in respect of PRMB has not been provided as per Actuarial valuation and has been restricted as per DPE guidelines, therefore, the OCI in respect of PRMB, as per Actuarial valuation, has not been considered.



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### (ix) Change in plan assets

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Fair value of plan assets at the beginning of the period	67.69 (71.77)	 ()	 ()	70.19 (67.12)
b)	Actual Income on plan assets	5.83 (5.47)	 ()	 ()	6.15 (4.87)
c)	LIC Mortality Charges	(0.33) (-0.31)	 ()	 ()	 ()
d)	Employer contribution	13.47 ()	 ()	 ()	8.32 ()
e)	Benefits paid	(7.25) (-9.24)	 ()	 ()	(2.22) (-1.80)
f)	Fair value of plan assets at the end of the period	79.69 (67.69)	 ()	 ()	83.52 (70.19)

<sup>\*</sup> Except employees posted on Foreign Projects

### (x) Major categories of plan assets (as percentage of total plan assets)

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Government of India Securities			, <del></del>	
		()	()	()	()
b)	State Government securities				
,		()	()	()	()
c)	High Quality Corporate Bonds				
,		()	()	()	()
d)	Equity Shares of listed companies				
	•	()	()	()	()
e)	Property				
		()	()	()	()
f)	Funds Managed by Insurer	100%			100%
,	·	(100%)	()	()	(100%)
g)	Bank Balance				
		()	()	()	()
	Total	100%			100%
		(100%)	()	()	(100%)

<sup>\*</sup> Except employees posted on Foreign Projects

### (xi) Change in Net Defined Benefit Obligation

(AI)	change in Net Defined Benefit Obligation				, ,
S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Net defined benefit liability at the start of the period	14.34 (-0.88)	57.10 (54.24)	0.04 (0.33)	25.74 (14.83)
b)	Service Cost	3.97 (12.66)	4.62 (4.03)	0.05 (0.01)	3.60 (3.45)
c)	Net Interest Cost (Income)	1.08 (-0.07)	4.28 (4.07)	0 (0.03)	1.93 (1.11)
d)	Re-measurements	(1.91) (2.63)	0.31 (3.73)	0.08 (-0.31)	(3.97) (7.46)
e)	Contribution paid to the fund	(13.47)	()	 ()	8.32 ()
f)	Benefit paid directly by the enterprise	()	(6.10) (-8.97)	(0.01) (-0.02)	(0.02) (0.01)
g)	Net defined benefit liability at the end of the period	4.01 (14.34)	60.21 (57.10)	0.15 (0.04)	18.95 (26.84)

<sup>\*</sup> Except employees posted on Foreign Projects



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### (xii) Bifurcation of PBO at the end of the year in current and non-current

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Current Liability ( Amount due within one year)	10.38 (8.70*)	5.45 (4.57)	0.01 (0.01)	2.17 (1.97)
b)	Non-current liability (Amount due over one Year)	73.32 (73.33)	54.76 (52.53)	0.14 (0.03)	100.31 (95.05)
	Total PBO at the end of the year	83.70 (82.03)	60.21 (57.10)	0.15 (0.04)	102.48 (97.02)

<sup>\*</sup> Except employees posted on Foreign Projects

### (xiii) Expected contribution for the next Annual reporting period

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Service Cost	4.70 (4.42)	5.25 (4.67)	(0.01)	4.02 (3.87)
b)	Net interest Cost	0.30 (1.07)	4.52 (4.28)	 ()	5.07 (5.05)
c)	Net actuarial (gain)/loss recognized in the period	 ()	()	 ()	()
d)	Expected Expense for the next annual reporting period	5.00 (5.49)	9.77 (8.96)	(0.01)	9.09 (8.92)

<sup>\*</sup> Except employees posted on Foreign Projects

### (xiv) Sensitivity Analysis of the defined benefit obligation

(₹in crore)

S. No.	Particulars	Gratuity	Leave Encashment*	LTC	Other Retirement Benefits
a)	Impact of the change in discount rate				
	Present value of obligation at the end of the period	83.70 (82.03)	60.21 (57.10)	0.15 (0.04)	102.48 (97.02)
i)	Impact due to increase of 0.50%	(2.32) (-2.35)	(2.27) (-2.17)	(O.OO) (-)	(3.87) (-2.80)
ii)	Impact due to decrease of 0.50%	2.47 (2.50)	2.45 (2.34)	0.00 (-)	4.16 (2.97)
b)	Impact of the change in salary increase	•			
	Present value of obligation at the end of the period	83.70 (82.03)	60.21 (57.10)	(0.04)	1.28 (1.29)
i)	Impact due to increase of 0.50%	1.13 (1.24)	2.43 (2.32)	 (-)	0.05 (0.05)
ii)	Impact due to decrease of 0.50%	(1.18) (-1.29)	(2.27) (-2.17)	 (-)	(0.05) (-0.05)

 $(Previous\ year\ figures\ are\ shown\ under\ bracket\ ()\ to\ differentiate\ from\ current\ year\ figures.)$ 

 $Sensitivity\ due\ to\ mortality\ \&\ with drawals\ are\ not\ material\ \&\ hence\ impact\ of\ change\ not\ calculated.$ 

Sensitiveness as to rate of inflation, rate of pensions in payment, rate of increase of pensions before retirement & life expectancy are not applicable being a lump sum benefit on retirement.

### (xv) Actuarial Assumptions

a. Method used

b. Discount rate

c. Rate of increase in compensation levels

d. Average outstanding service of employees up to retirement

e. Estimated term of benefit obligations

Projected Unit Credit Method

7.50 %

8.00 %

13.19 to 14.19 years

10.77 to 11.30 years



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### (xvi) Maturity Profile of Defined Benefit Obligation is as under:

(₹in crore)

Duration of defined benefit obligation Duration (years)	Period	Gratuity	Earned Leave	Other Retirement Benefits
1	2018-19	10.38	5.45	2.17
2	2019-20	17.07	6.06	5.47
3	2020-21	9.39	5.67	7.60
4	2021-22	7.44	5.66	6.58
5	2022-23	6.84	4.36	5.62
6	2023-24	6.88	4.20	5.56
6 Year onward	2025 Onward	43.20	28.81	74.45

### 45. Disclosure under Ind AS-115 on Revenue from contracts with Customers\*

### (a) Disaggregation of Revenue

Below is the disaggregation of the Company's revenue from contract with customers:

(₹in crore)

Particulars	For the year ended 31st March, 2019					
Type of goods or service	Railways	Highway	Electrical	Building	Others	Total
Timing of satisfaction of performan	nce obligation:					
Over time	3,719.12	789.70	97.34	52.95	4.28	4,663.39
At a point in time	26.82	77.62	-	-	-	104.44
Total	3,745.94	867.32	97.34	52.95	4.28	4,767.83
Method for measuring performance	obligation:					
Input method	3,719.12	867.32	97.34	52.95	4.28	4,741.01
Output method	26.82	-	-	-	-	26.82
Total	3,745.94	867.32	97.34	52.95	4.28	4,767.83
Geographical markets:				1		
Domestic	3,160.38	867.32	97.34	46.23	3.77	4,175.04
International	585.56	-	-	6.72	0.51	592.79
Total	3,745.94	867.32	97.34	52.95	4.28	4,767.83

Particulars	For the year ended 31st March, 2018					
Type of goods or service	Railways	Highway	Electrical	Building	Others	Total
Timing of satisfaction of performa	nce obligation:	For the y	ear ended Marc	h 31, 2018		
Over time	2,872.64	943.39	89.33	63.64	7.89	3,976.89
At a point in time	25.81	-	-	-	-	25.81
Total	2,898.45	943.39	89.33	63.64	7.89	4,002.70
Method for measuring performance obligation:						
Input method	2,872.64	943.39	89.33	63.64	7.89	3,976.89
Output method	25.81	-	-	-	-	25.81
Total	2,898.45	943.39	89.33	63.64	7.89	4,002.70
Geographical markets:						
Domestic	2,297.41	943.39	89.33	50.67	7.41	3,388.21
International	601.04	-	-	12.97	0.48	614.49
Total	2,898.45	943.39	89.33	63.64	7.89	4,002.70



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- (b) The reconciliation of the revenue from contracts with customers with the amounts disclosed in the segment information: Revenue from Segment Reporting is **Rs. 4,767.83 crore** (Rs.4,002.70 crore)
- (c) The Company has applied modified retrospective approach for the application of Ind AS 115 "Revenue from contracts with customers" and the effect is Nil on retained earnings as at April 1, 2018.

### (d) Contract Balances:

(₹in crore)

Particulars	As at 31st March, 2019	As at 31st March, 2018
Trade Receivables (Note 11.2)	666.04	675.22
Contract Assets (Note 11.6)	400.6	378.25
Contract Liabilities (Note 17 and 19)	2,859.68	3,194.64

- (i) Trade receivables are non-interest bearing and the customer profile include Ministry of Railways, Public Sector Enterprises, State Owned Companies in India and abroad. The Company's average project execution cycle is around 24 to 36 months. General payment terms include mobilisation advance, monthly progress payments with a credit period ranging from 45 to 60 days.
- (ii) Contract Assets are recognised over the period in which services are performed to represent the Company's right to consideration in exchange for goods or services transferred to the customer. It includes balances due from customers under construction contracts that arise when the Company receives payments from customers as per terms of the contracts however the revenue is recognised over the period under input method. Any amount previously recognised as a contract asset is reclassified to trade receivables on satisfaction of the condition attached i.e. future service which is necessary to achieve the billing milestone.

(₹in crore)

Particulars	As at 31st March, 2019	As at 31st March, 2018
Contract Assets at the beginning of the year	378.25	391.11
Contract Assets at the end of the year	400.6	378.25

For the year 2017-18, there has been reduction by Rs 12.86 Crore as compared to last year is mainly due to realisation of contract assets on certification of works based on contract condition.

**For the year 2018-19**, there has been increase by **Rs 22.35 Crore** as compared to last year is due to recognition of revenue based on input method whereas bills for work done are certified based on contract condition.

(iii) Contract liabilities relating to construction contracts are balances due to customers, these arise when a particular milestone payment exceeds the revenue recognised to date under the input method and advance received in long term construction contracts. The amount of Advance received gets adjusted over the construction period as and when invoicing is made to the customer.

(₹in crore)

Particulars	As at 31st March, 2019	As at 31st March, 2018
Contract Liabilities at the beginning of the year	3,194.64	3560.36
Contract Liabilities at the end of the year	2,859.68	3,194.64

For the year 2017-18 and 2018-19 - There has been reduction of Rs.365.82 Crore and Rs 334.96 Crore as compared to last year are mainly due to adjustment of advance payment received from client against works executed during the year.

### (e) Revenue recognised in the period from:

(i) The following table shows how much of the revenue recognised in the current reporting period relates to brought–forward contract liabilities.

Particulars	For the year ended 31st March, 2019	For the year ended 31st March, 2018
Advance from clients	1,912.24	1,662.68
Advance contract receipts	155.27	56.90



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(ii) There was no revenue recognised in the current reporting period that related to performance obligations that were satisfied in a prior year.

### (f) Unsatisfied long-term contracts

The following table shows unsatisfied performance obligations resulting from long-term construction contracts:

(₹in crore)

Particulars	As at 31st March, 2019	As at 31st March, 2018
Aggregate amount of the transaction price allocated to long-term construction contracts that are partially or fully unsatisfied as		
at 31st March	31,646.08	*

<sup>\*</sup>As permitted under the transitional provisions in Ind AS 115, the transaction price allocated to (partially) unsatisfied performance obligations as of March 31, 2018 is not disclosed.

Management expects that transaction price allocated to the unsatisfied contracts as of March 31, 2019 will be recognised as revenue in the future as follows:

(₹in crore)

Particulars	As at 31st March, 2019**
In one year or less	5,550.00
More than one year to 2 years	5,891.00
More than 2 years	20,205.08
Total	31,646.08

 $<sup>\</sup>hbox{\ensuremath{$^{**}$}} The amount disclosed above does not include variable consideration which is constrained.$ 

(g) The group has applied Ind AS 115 "Revenue from Contracts with Customers" effective April 1, 2018 and has changed its accounting policy for the same. The application of the standard did not have any impact on the amounts recognised in prior periods.

# 46. Disclosure as required by the Micro, Small and Medium Enterprises Development Act, 2006 are as under: -

	Particulars	For the year ended 31st March 2019	For the year ended 31st March 2018
a).	the principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year:	Nil	Nil
•	Principal amount due to Micro, small and Medium Enterprises	18.95	5.67
•	Interest due on above	Nil	Nil
b).	the amount of interest paid by the Company in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	Nil	Nil
c).	the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro, Small and Medium Enterprises Development Act,2006	Nil	Nil
d).	the amount of interest accrued and remaining unpaid at the end of each accounting year;	Nil	Nil
e).	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	Nil	Nil



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- (i) Gross amount required to be spent on Corporate Social Responsibility (CSR) by the Group during the year is **Rs. 9.05 crore** (Rs. 7.87 crore).
- (ii) During the year, Group has spent **Rs 9.02 crore** (Rs 8.86 crore) as against required amount of **Rs. 9.05 crore** (Rs 7.87 crore) on Corporate Social Responsibility (CSR) activities. Break up of expenditure incurred is as follows;

(₹in crore)

S.No.	Description	2018-19	2017-18
1.	Eradicating hunger, poverty & malnutrition, promoting preventive healthcare & sanitation & making available safe drinking water	3.51	3.74
2.	Promoting Education, including special education and employment enhancing vocation skills especially among children.	2.44	3.10
3.	Setting up homes and hostels for women and orphans, Setting up old age homes, day care centres and such other facilities for senior citizens.	-	-
4.	Ensuring environmental sustainability	2.39	1.88
5.	Rural Development Projects	0.00	0.14
6.	Sports	0.19	-
7.	Others (includes Admin Cost)	0.21	-
8.	Towards development of Educational infrastructure in Govt. Schools	0.12	-
9.	Employment Development Training Expenses	0.06	-
10.	Supply of Solar Panels and Computers in Schools	0.09	-
11.	Swach Bharat Kosh	0.01	-
	TOTAL	9.02	8.86

### (iii) Amount spent during the year

(₹in crore)

Sr. No	Description	In Cash	Yet to be paid in cash	Total
1.	Construction/acquisition of asset	1.23	-	1.23
2.	Other purposes	7.79	-	7.79

<sup>\*</sup>Assets purchased and handed over to respective organisation and are not being held by the Company.

### 48. Earnings per share (EPS)

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders of the parent by the weighted average number of Equity shares outstanding during the year.

### (Amount in Rupees)

Particulars	31st March, 2019	31st March, 2018
Basic EPS		
From Continuing operations	47.85	41.83
From Discontinued operation	-	-
Diluted EPS*	47.85	41.83

<sup>\*</sup>Diluted EPS amounts are also same as basic EPS because company has no dilutive potential Equity shares.

The following reflects the income and share data used in the basic EPS computations:

<sup>(</sup>iv) CSR exp. yet to be incurred is **Rs. 0.03 crore** (Rs. NIL crore).



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(₹in crore)

Particulars	31st March, 2019	31st March, 2018
Profit attributable to equity holders of the company used in calculating EPS:		
From Continuing operations	442.28	410.04
From Discontinued operation	-	-
Profit attributable to equity holders for Basic Earnings Per Share	442.28	410.04

The following reflects the weighted average number of shares used in calculating basic EPS

### (Numbers of Shares)

Particulars	31st March, 2019	31st March, 2018
Weighted average number of Equity shares for basic EPS*	9,40,51,574	9,76,97,259
Effect of dilution:		
Weighted average number of Equity shares adjusted for the effect of dilution*	9,40,51,574	9,76,97,259

\*The weighted average number of shares takes into account the weighted average effect of changes in treasury share transactions during the year. There have been no other transactions involving Equity shares or potential Equity shares between the reporting date and the date of authorization of these financial statements.

### 49. Service Concession Arrangements (SCA)

Public to private service concession arrangements are recorded in accordance with

Appendix Service Concession Arrangements (Ind AS-115). Appendix C; is applicable if:

- a) The Grantor controls or regulates which services the operator should provide with the infrastructure, to whom it must provide them, and at what price; and
- b) The grantor controls- through ownership, beneficial entitlement, or otherwise- any significant residual interest in the infrastructure at the end of the term of the arrangement.

If both of the above conditions are met simultaneously, an intangible asset is recognized to the extent that the operator receives the right to charge users of the public service, provided that these charges are conditional on the degree to which the service is used.

These intangible assets are initially recognized at cost, which is understood as the fair value of the service provided plus other direct costs directly attributable to the operation. They are then amortized over the term of the concession.

Group has entered into service concession arrangement with National Highway Authority of India (NHAI) for four laning of Shivpuri Guna Section and for four laning of Phalodi Bikaner Section in terms of which NHAI (the grantor) has authorized the group to develop, finance, design, engineer, procure, construct, operate and maintain the Projects and to exercise and/or enjoy the rights, powers, benefits, privileges authorizations and entitlements upon its completion. In terms of the said agreement group has an obligation to complete construction of the projects of four laning of Shivpuri Guna section and four laning of Phalodi Bikaner Section and to keep the project assets in proper working condition including all projects assets whose lives have expired. The Concession period shall be 20 years for Shivpuri Guna project and 26 years for Phalodi Bikaner project commencing from the appointment date. At the end of the concession period, the assets will be transferred back to National Highway Authority of India (NHAI).

In case of material breach in terms of agreement the NHAI and group have right to terminate the agreement if they are not able to cure the event of default in accordance with such agreement. Ircon DHHL has been incorporated on 11.05.2017 as an SPV by Ircon International Limited (Ircon) pursuant to LOA issued by NHAI on 29.03.2017 for executing the project works of "Six – laning of Davanagere – Haveri from km 260+000 to km 338+923 of NH-48 (old NH-4) in the state of Karnataka to be executed as Hybrid Annuity Project on DBFOT under NHDP Phase – V" in accordance with the terms of the concession agreement signed with NHAI as its main business object.

Ircon IVKEL has been incorporated on 16.05.2018 as an SPV by Ircon International Limited (Ircon) pursuant to LOA issued by NHAI on 28.03.2018 for executing the project works of "Eight Lane Vadodara Kim Expressway from km 323 to km 355 of NHDP Phase IA—Package II in the state of Gujarat to be executed as Hybrid Annuity Project on DBFOT under NHDP Phase—VI" in accordance with the terms of the concession agreement signed with NHAI as its main business object.

Presently, the project is under execution phase and the operation and maintenance phase shall commence on completion of construction.

Group has recognized revenue of **Rs. 382.53 crore** (Rs. 472.29 crore) on construction of intangible assets under service concession agreement. Group has recognized **Rs. Nil** (Rs. Nil) as profit on construction of intangible assets under service concession arrangement. The revenue recognized in relation to construction of intangible assets under service concession arrangement represents the fair value of services provided towards construction of intangible assets under service concession arrangement. The group has recognised revenue of **Rs 77.62 Crore** from operation of toll roads.

50. The Group has engaged agents/consultants to secure contracts and provide other services for foreign projects, being



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implemented in three countries. Pending assessment of services provided by the agent/ consultants, the company has not accounted for expenses aggregating to **Rs. 6.23 crore** (Rs 4.96 crore) comprising of **Rs. 1.27 Crore** (Rs 1.16 crore) during financial year 2018-19.

- 51. In one of the projects under Northern Region, provision in respect of legal expenses amounting to **Rs 12.65 crore** (Rs.11.52 crore) has not been provided in the accounts based on legal opinion that the liability is primarily not of the company.
- 52. There are certain claims against the Ircon PB Tollway Limited not acknowledged as debt of Rs. 7.20 crore (Rs. 7.20 crore) net of provisions of Rs. NIL crore (Rs. NIL crore). Due to operational issues (delay in approval of drawings, demand of local villagers, utility shifting, land acquisition and availability, forest clearance etc.), there are delays in achieving project milestone. Company has filed a request to NHAI for modification of milestone timelines under clause 12.4.2 of the concession agreement without damage / financial implication on part of the company. Company has received an intimation from the Independent Engineer regarding the delay in achieving milestone. Further, NHAI has deducted a sum of Rs. 7.20 Crores on account of damages upto 31st March 2019 (Rs. 7.20 crore till 31st March 2018). The Company is already communicated to NHAI that delay is not attributable to IPBTL. Hence, IPBTL has not recognized claim against the delay as a liability or a contingent liability.

Amount of Rs. 7.20 Cr is considered good as other receivables under other financial assets- current and is yet to be received from / confirmed by NHAI.

### 53. Events occurring after Reporting period

Refer to Note 14 for the final dividend recommended by the directors which is subject to the approval of shareholders in the ensuing meeting.

- **54.** (a) The figure for the corresponding previous years have been regrouped/ reclassified/recasted, wherever necessary to make them comparable.
  - (b) Certain prior period figures have been restated. The effect on the reported results of operation has been disclosed in note no 27 of the financial statements.
  - (c) Previous year figures are shown under bracket () to differentiate from current year figures.

### 55. Standards issued but not effective for the financial year 2018-19

On March 30, 2019, Ministry of Corporate Affairs has notified **Ind AS 116, Leases.** Ind AS 116 will replace Ind AS 17 and related interpretations from its proposed effective date, being annual periods beginning on or after 1 April 2019. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases. Ind AS 116 requires the identification of leases and introduces a single lessee accounting model and requires a lessee to recognized assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. The Standard also contains enhanced disclosure requirements for lessees. The Group as a lessee, would be required to account for the assets on lease and corresponding liability for all leases in its Balance Sheet.

- 56. (i) During the financial year 2017-18, based on Expert opinion taken by management it was decided that the effects of discounting security deposit with client and contractor, Retention money with client and contractor and money withheld with client and contractor was not material for the preparation and presentation of financial statements. Ind AS 8-"Accounting Policies, Changes in Accounting Estimates and errors" allows that the policies specified by Ind AS need not to be applied when the effect of applying them is immaterial. Hence, it has been decided to discontinue discounting the same.
  - (ii) Due to discontinuing of discounting as stated above the carrying value of the financial liabilities had increased by Rs. 48.70 crore, financial assets had increased by Rs. 6.45 crore, non-financial liabilities had decreased by Rs. 42.70 crore and non-financial assets have been decreased by Rs. 6.24 crore. The resultant net impact on Profit and Loss of FY 2017-18 was amounting to Rs. 5.80 crore, which is not considered as material for the preparation and presentation of financial statements.



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- (i) Disclosure pursuant to Indian Account Standard (IND AS-112): Disclosure of interest in Other Entities:- Joint Ventures
- (a) Summarised Balance Sheet of joint venture(s)

(₹in crore)

Particulars	Bastar Railways Private Limited (BRPL)		Chattisgarh East Railway Limited (CERL)		Chattisgarh East West Railway Limited (CEWRL)		Indian Railway Stations Development Corporation Ltd (IRSDC)	
	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018
Non-Current Assets	250.87	34.23	1573.54	1134.97	623.58	562.38	42.07	26.66
Current Assets	59.2	0.73	159.32	34.45	22.09	29.43	51.67	40.97
Total Assets (A)	310.07	34.96	1,732.86	1,169.42	645.67	591.81	93.74	67.63
Non-Current Liabilities	-	-	1,249.28	838.86	112.46	54.03	0.06	0.06
Current Liabilities	17.20	33.86	43.29	25.13	29.73	34.19	16.39	4.79
Total Liabilities (B)	17.20	33.86	1,292.57	863.99	142.19	88.22	16.45	4.85
Net Assets (A-B)	292.87	1.10	440.29	305.43	503.48	503.59	77.29	62.78
a) Includes Cash & Cash Equivalents	54.08	0.70	50.71	13.87	9.35	21.10	1.17	0.31
b) Includes Financial Liabilities (including Trade payables and other payables but excluding provisions)	17.20	33.86	1,291.47	863.54	140.71	87.81	12.24	4.31

Particulars	Ircon - Soma Tollway Private Limited		Jharkhand Central Rail Limited (JCRL)		Mahanadi Coal Rail Limited (MCRL)	
	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018
Non-Current Assets	406.91	465.19	165.04	188.35	44.01	33.62
Current Assets	207.3	50.23	27.1	40.08	0.12	0.25
Total Assets (A)	614.21	515.42	192.14	228.43	44.13	33.87
Non-Current Liabilities	505.86	437.16	136.59	175.58	-	-
Current Liabilities	21.90	23.47	0.04	3.51	44.11	33.84
Total Liabilities (B)	527.76	460.63	136.63	179.09	44.11	33.84
Net Assets (A-B)	86.45	54.79	55.51	49.34	0.02	0.03
a) Includes Cash & Cash Equivalents	2.31	5.60	0.24	0.36	0.11	0.21
b) Includes Financial Liabilities (including Trade payables and other payables but excluding provisions)	415.34	376.09	-	-	43.40	22.87



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- (i) Disclosure pursuant to IND AS-112: Disclosure of interest in Other Entities:- Joint Ventures
- (b) Summarised Statement of Profit and Loss of Joint Ventures:

(₹in crore)

Particulars	Private	Bastar Railways Private Limited (BRPL)		Chattisgarh East Railway Limited (CERL)		Chattisgarh East West Railway Limited (CEWRL)		Indian Railway Stations Development Corporation Ltd (IRSDC)	
	2018-19	2017-18	2018-19	2017-18	2018-19	2017-18	2018-19	2017-18	
Revenue	-	-	-	-	-	-	23.15	8.03	
Interest Income	2.64	0.08	-	-	-	-	2.46	1.69	
Other Income	0.00	-	-	-	-	-	0.52	0.26	
Depreciation and amortisation	-	-	-	-	-	-	0.01	1.58	
Interest expense	-	-	-	-	-	-	-	-	
Income tax	-	-	-	-	-	-	3.75	(0.80)	
Profit for the year	1.77	(2.41)	(0.15)	(0.16)	(0.12)	(0.15)	10.06	2.74	
Other comprehensive income	-	-	-	-	-	-	-	-	
Total comprehensive income	1.77	(2.41)	(0.15)	(0.16)	(0.12)	(0.15)	10.06	2.74	

Particulars	Ircon - Soma Tollway Private Limited		Jharkhand Central Rail Limited (JCRL)		Mahanadi Coal Rail Limited (MCRL)	
	2018-19	2017-18	2018-19	2017-18	2018-19	2017-18
Revenue	196.88	175.87	-	-	-	-
Interest Income	6.54	1.95	1.79	1.72	-	-
Other Income	0.23	0.07	-	-	-	-
Depreciation and amortisation	58.29	58.29	-	-	-	-
Interest expense	47.42	51.71	-	-	-	-
Income tax	17.30	12.97	0.59	-	-	-
Profit for the year	31.68	9.34	1.17	(0.03)	(0.01)	(0.01)
Other comprehensive income	(0.03)	-	-	-	-	-
Total comprehensive income	31.65	9.34	1.17	(0.03)	(0.01)	(0.01)



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(i) Disclosure pursuant to Indian Account Standard (IND AS-112): Disclosure of interest in Other Entities:- Joint Ventures

### (c) Reconciliation of carrying amounts of joint ventures:

(₹in crore)

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Particulars	Bastar Railways Private Limited (BRPL)		Chattisgarh East Railway Limited (CERL)		Chattisgarh East West Railway Limited (CEWRL)		Indian Railway Stations Development Corporation Ltd (IRSDC)	
	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018
Opening net assets	1.10	3.51	305.43	305.59	503.60	503.75	62.78	40.04
Profit for the year	1.77	(2.41)	(0.15)	(0.16)	(0.12)	(0.15)	10.06	2.74
Increase in paid up share capital	290.00	-	135.00	-	-	-		-
Other Comprehensive Income	_	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	-	-	-
Equity component of other financial instruments			-	-	-	-	-	-
Other Adjustment (Application Money Pending Allotment)/	-	-	-	-	-	-	5.80	20.00
Share issue Expenses							(1.35)	
Closing net assets	292.87	1.10	440.28	305.43	503.48	503.60	77.29	62.78
Group's share in %								
(i) In Paid up Share Capital and Profit	26.00%	32.82%	27.79%	27.31%	26.02%	26.02%	50.00%	50.00%
(ii) In Share Application Money Pending Allotment	0%	0%	-	-	-	-	-	-
Group's share								
(i) In Paid up Share Capital and Profit	76.15	0.36	122.36	83.42	131.01	131.05	38.65	31.39
(ii) In Share Application Money Pending Allotment	0.00	0.00	-	-	-	-	(7.10)	-
Other Adjustments	-	-	-	-	-	-	-	-
Carrying amount	76.15	0.36	122.36	83.42	131.01	131.05	31.55	31.39

Particulars	Ircon - Soma Tollway Private Limited			nd Central ited (JCRL)	Mahanadi Coal Rail Limited (MCRL)	
	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018	As at 31 <sup>st</sup> March 2019	As at 31 <sup>st</sup> March 2018
Opening net assets	54.79	45.45	49.33	32.67	0.03	0.03
Profit for the year	31.65	9.34	1.17	(0.03)	(0.01)	-
Incease in paid up share capital	-	-	-	16.69	-	-
Other Comprehensive Income	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	-
Equity component of other financial instruments	-	-	-	-	-	-
Other Adjustment (Application Money Pending Allotment)	-	-	5.00	-	-	-
Closing net assets	86.44	54.79	55.50	49.33	0.02	0.03
Group's share in %						
(i) In Paid up Share Capital and Profit	50.00%	50.00%	26.00%	26.00%	26.00%	26.00%
(ii) In Share Application Money Pending Allotment	-	-	5.00	-	-	-
Group's share						
(i) In Paid up Share Capital and Profit	43.22	27.40	13.13	12.83	0.01	0.01
(ii) In Share Application Money Pending Allotment	-	-	-	-	-	-
Other Adjustments	-	-	-	-	-	-
Carrying amount	43.22	27.40	13.13	12.83	0.01	0.01



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### (ii) Additional information pursuant to Schedule III to the Companies Act, 2013 for the year ended 31st March 2019

Name of the entity	Net Assets assets mi liabil	nus total	Shar Profit o		Share in Comprel Inco	hensive	Share in Total Comprehensive Income	
	As % of Consolidated Net Assets	Amount (Rs.)	As % of Consolidated Profit or Loss	Amount (Rs.)	As % of Consolidated Other Comprehen- sive Income	Amount (Rs.)	As % of Consolidated Total Comprehensive Income	Amount (Rs.)
Parent Company								
Ircon International Limited	76.34%	3,026.39	98.80%	444.68	100.00%	(7.79)	98.78%	436.8
Subsidiaries								
Ircon Shivpuri Guna Tollway Limited (ISGTL)	3.00%	119.02	-6.81%	(30.65)	0.00%	-	-6.93%	(30.65)
Ircon PB Tollway Limited (IPBTL)	4.21%	166.81	-0.47%	(2.12)	0.00%	-	-0.48%	(2.12)
DHHL	2.69%	106.82	0.48%	2.14	0.00%	-	0.48%	2.14
Ircon Infrastructure & Services Limited (IISL)	3.07%	121.71	3.21%	14.43	0.00%	-	3.26%	14.43
Ircon Vadodara Kim Express way Limited (IVKEL)	0.15%	6.05	0.01%	0.05	0.00%	-	-0.01%	0.05%
Total Subsidiaries	-	520.41	-	(16.15)	-	-	-	(16.15)
Non- Controlling interest in Subsidiaries	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Net Amount of Subsidiaries		520.41		(16.15)	0.00%	-		(16.15)
Joint Ventures								
Bastar Railways Private Limited (BRPL)	1.92%	76.15	0.10%	0.45	0.00%	-	0.10%	0.45
Chattisgarh East Railway Limited (CERL)	3.09%	122.36	-0.01%	(0.04)	0.00%	_	-0.01%	(0.04)
Chattisgarh East West Railway Limited (CEWRL)	3.30%	131.01	-0.01%	(0.03)	0.00%	-	-0.01%	(0.03)
Ircon - Soma Tollway Private Limited	1.09%	43.22	3.52%	15.83	0.00%	-	3.58%	15.83
Jharkhand Central Rail Limited (JCRL)	0.33%	13.12	0.07%	0.30	0.00%	-	0.07%	0.30
Mahanadi Coal Rail Limited (MCRL)	0.00%	0.01	0.00%	-	0.00%	-	0.00%	-
Indian Railway Stations Development Corporation Limited (IRSDCL)	0.80%	31.55	1.12%	5.03	0.00%	-	1.14%	5.03
Total Joint Ventures	-	417.42	-	21.54	-	-	-	21.54
Net Total	100%	3,964.22	100%	450.07	100%	(7.79)	100%	442.27

### As per our Report of even date attached

For K G Somani & Co. Chartered Accountants FRN: 006591N

Sd/-

B. Maheshwari Partner M. No. 088155

Place: New Delhi Date: 28th May, 2019

### For and on behalf of Board of Directors

M. K. Singh Director Finance

DIN - 06607392

S. K. Chaudhary

Chairman & Managing Director

DIN - 00515672

Sd/-Ritu Arora

Company Secretary FCS No. 5270



COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) READ WITH SECTION 129(4) OF THE COMPANIES ACT, 2013 ON THE CONSOLIDATED FINANCIAL STATEMENTS OF IRCON INTERNATIONAL LIMITED FOR THE YEAR ENDED 31 MARCH 2019.

The preparation of Consolidated financial statements of **IRCON INTERNATIONAL LIMITED** for the year ended 31 March 2019 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the company. The Statutory Auditors appointed by the Comptroller and Auditors General of India under Section 139(5) read with section 129(4) of the Act are responsible for expressing opinion on the financial statements under Section 143 read with section 129(4) of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 28 May 2019.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the Consolidated financial statements of **IRCON INTERNATIONAL LIMITED** for the year ended 31 March 2019 under section 143(6)(a) read with section 129(4) of the Act. We conducted a supplementary audit of the financial statements of subsidiaries namely Ircon Infrastructure and Services Limited, Ircon PB Tollway Limited, Ircon Shivpuri Guna Tollway Limited, Ircon Davanagere Haveri Highway Limited and Ircon Vadodara Kim Expressway Limited and Joint Venture namely Indian Railway Stations Development Corporation Limited but did not conduct supplementary audit of the financial statements of Jointly Controlled Entities (as per Annexure) for the year ended on that date. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to Statutory Auditors' Report under section 143 (6) (b) of the Act.

For and on the behalf of the Comptroller & Auditor General of India

Place: New Delhi Dated: 11 July, 2019

Sd/-(B.R. Mondal) Principal Director of Audit Railway Commercial, New Delhi

### **ANNEXURE**

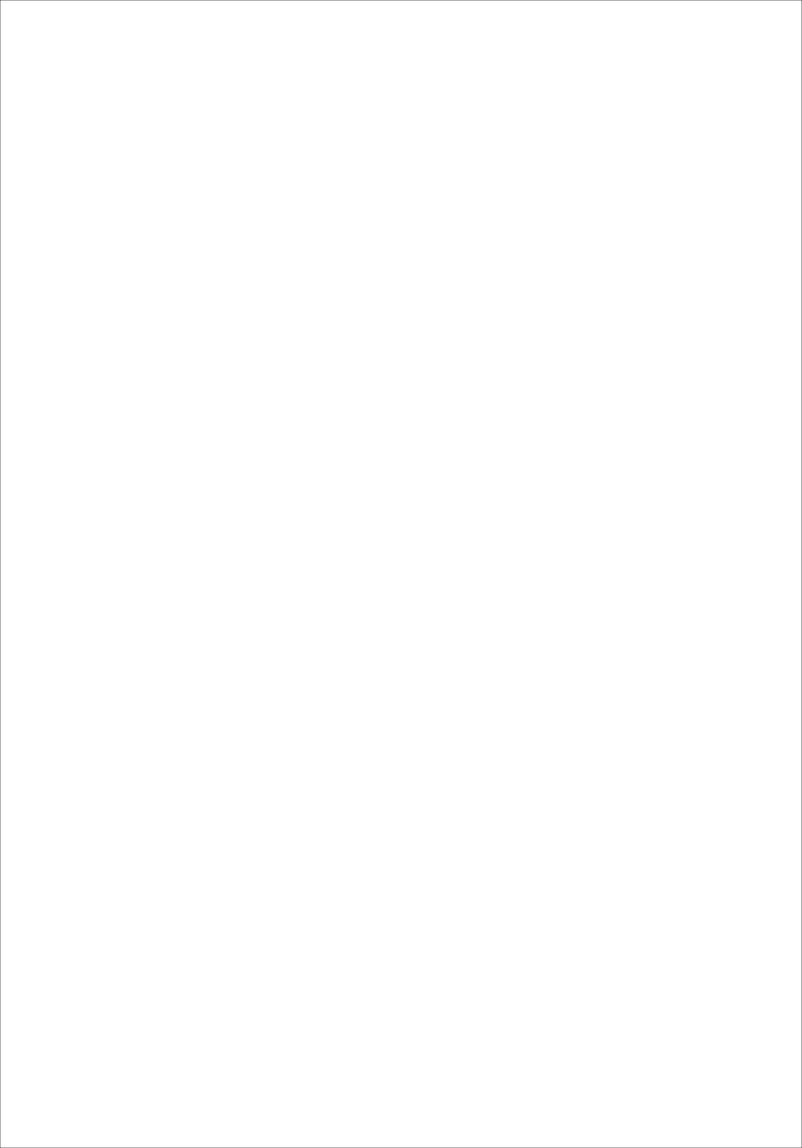
List of Joint Ventures of IRCON INTERNATIONAL LIMITED, New Delhi for which supplementary audit was not conducted under section 143 (6) (a) read with section 129 (4) of the Companies Act, 2013 for the year 2018-19

### **Joint Ventures**

- 1. Ircon-Soma Tollway Private Limited (ISTPL).
- 2. Baster Railway Pvt. Limited (BRPL).
- 3. Jharkhand Central Railway Limited (JCR).
- 4. Mahanandi Coal Railway Limited (MCRL).
- 5. Chhattisgarh East Railway Limited (CERL)
- 6. Chhattisgarh East-West Railway Limited (CEWRL)

Sd/-

Sr. Audit Officer (Coordination)
Railway Commercial







(A Government of India Undertaking)



CIN: L45203DL1976GOI008171

Regd. Off: C-4, District Centre, Saket, New Delhi - 110017 Tel: +91-11-29565666 Fax:+91-11-26854000, 26522000 E-mail:investors@ircon.org

Website: https://www.ircon.org

### NOTICE FOR THE 43RD ANNUAL GENERAL MEETING

NOTICE is hereby given that the 43rd Annual General Meeting of Ircon International Limited (IRCON) will be held on Tuesday, the 3rd September 2019 at 10:00 A.M. at Air Force Auditorium, Subroto Park, New Delhi – 110010, to transact the following businesses:

### **ORDINARY BUSINESSES:**

- To receive, consider and adopt the Audited Financial Statements (Standalone and Consolidated) of the Company for the Financial year ended on 31st March 2019 along with the Boards' Report, Auditors' Report, the comments of the Comptroller and Auditor General of India (C&AG) thereon and management replies thereto.
- 2. To confirm the payment of Interim Dividend @ Rs.10.72 per share [i.e. amounting to Rs.100.82 crore on 9,40,51,574 equity shares] and to declare a final dividend @ Rs.10.825 per share [i.e. amounting to Rs.101.81 crore on 9,40,51,574 equity shares] for the financial year 2018-19.
- 3. To appoint a Director in place of Shri Deepak Sabhlok, Director (Projects) (DIN: 03056457) who retires by rotation and being eligible, offers himself for reappointment.
- 4. To authorize the Board of Directors to fix the remuneration of Statutory Auditors for 2019-20 appointed by C&AG.

### SPECIAL BUSINESSES:

5. To appoint Shri Piyush Agarwal [DIN: 08305385] as Part-time (Official) Director, liable to retire by rotation and if thought fit, to pass with or without modification(s), the following as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 149, 152, 160 and other applicable provisions, if any, of the Companies Act, 2013 and the Rules made thereunder, Shri Piyush Agarwal (DIN: 08305385) who was appointed as Part-time (Official) Director, by the President of India vide Ministry of Railways letter no. 2004/PL/44/4 dated 11.12.2018 and subsequently, in terms of Section 161 of the Companies Act, 2013, appointed as an Additional Director by the Board of Directors with effect from 17.12.2018 (i.e. date of allotment of DIN to hold office up to the date of this Annual General Meeting and who has consented to act as director be and is hereby appointed as Part-time (Official) Director on terms & conditions as may be fixed by the Government of India and shall be liable to retire by rotation."

6. To appoint Shri Yogesh Kumar Misra [DIN: 07654014] as Director (Works), liable to retire by rotation and if thought fit, to pass with or without modification(s), the following as an Ordinary Resolution:

**"RESOLVED THAT** pursuant to the provisions of Section 149, 152, 160 and other applicable provisions of the Companies Act, 2013 and the Rules made thereunder, Shri Yogesh Kumar Misra (DIN: 07654014)

who was appointed as Director (Works), by the President of India vide Ministry of Railways letter no. 2018/E(O)II/40/4 dated 28.12.2018 and subsequently, in terms of Section 161 of the Companies Act, 2013, appointed as an Additional Director by the Board of Directors with effect from 28.12.2018 to hold office up to the date of this Annual General Meeting and who has consented to act as director, be and is hereby appointed as Director (Works) on terms & conditions as may be fixed by the Government of India and shall be liable to retire by rotation

7. To appoint Shri Hari Mohan Gupta (DIN: 08453476) as Part-time (Official) Director, liable to retire by rotation and if thought fit, to pass with or without modification(s), the following as an Ordinary Resolution:

**"RESOLVED THAT** pursuant to the provisions of Section 149, 152, 160 and other applicable provisions, if any, of the Companies Act, 2013 and the Rules made thereunder, Shri Hari Mohan Gupta (DIN: 08453476) who was appointed as Part-time (Official) Director, by the President of India vide Ministry of Railways letter no. 2004/PL/44/4 dated 8.05.2019 and subsequently, in terms of Section 161 of the Companies Act, 2013 appointed as an Additional Director by the Board of Directors with effect from 15.05.2019 (i.e. date of allotment of DIN) to hold office up to the date of this Annual General Meeting and who has consented to act as director be and is hereby appointed as Part-time (Official) Director on terms & conditions as may be fixed by the Government of India and shall be liable to retire by rotation."

8. To appoint Shri Avineesh Matta (DIN:00011749) as Independent (Part-time Non-Official) Director, not liable to retire by rotation and if thought fit, to pass with or without modification(s), the following as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 149, 152, 160 and other applicable provisions, if any, of the Companies Act, 2013 and the Rules made thereunder, Shri Avineesh Matta (DIN:00011749) who was appointed/ reappointed as Independent (Part-time Non-Official) Director, by the President of India vide Ministry of Railways order no. 2009/PL/48/1 (Pt.3) dated 11.07.2019 and subsequently, in terms of Section 161 of the Companies Act, 2013 appointed as an Additional Director by the Board of Directors with effect from 15.07.2019 to hold office up to the date of this Annual General Meeting and who has consented to act as director be and is hereby appointed as Independent (Part-time Non-Official) Director on terms & conditions as may be fixed by the Government of India and shall not be liable to retire by rotation."

9. To appoint Prof. (Ms.) Vasudha V. Kamat (DIN:07500096) as Independent (Part-time Non-Official) Director, not liable to retire by rotation and if thought fit, to pass with or without modification(s), the

following as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 149, 152, 160 and other applicable provisions, if any, of the Companies Act, 2013 and the Rules made thereunder, Prof. (Ms.) Vasudha V. Kamat (DIN: 07500096) who was appointed/reappointed as Independent (Part-time Non-Official) Director, by the President of India vide Ministry of Railways letter no. 2009/PL/48/1 (Pt.3) dated 11.07.2019 and subsequently, in terms of Section 161 of the Companies Act, 2013 appointed as an Additional Director by the Board of Directors with effect from 15.07.2019 to hold office up to the date of this Annual General Meeting and who has consented to act as director be and is hereby appointed as Independent (Part-time Non-Official) Director on terms & conditions as may be fixed by the Government of India and shall not be liable to retire by rotation."

 To ratify remuneration of Cost Auditor of the Company for the financial year 2019-20 and, if thought fit, to pass, with or without modification(s), the following as Ordinary Resolution:

**"RESOLVED THAT** pursuant to the provisions of section 148 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration of Rs.50,000/- plus GST and actual out of pocket expenses (in case of visit outside Delhi NCR only) payable to M/s. R.M. Bansal & Co., Cost Accountants as Cost Auditors of the Company for audit of cost records maintained by the Company as approved by the Board of Directors on recommendation of the Audit Committee for the financial year 2019-20, be and is hereby ratified and confirmed."

By the order of the Board of Directors for Ircon International Limited

Sd/-(Ritu Arora) Company Secretary Membership No.F5270

### NOTES:

1. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF/HERSELF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.

Proxies, in order to be effective must be lodged with the Company not less than 48 hours before the commencement of the Annual General Meeting, i.e. latest by 1000 hours on Sunday, 1st September, 2019. Blank proxy form is enclosed.

A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person cannot act as a proxy for any other person or shareholder.

- 2. Every member entitled to vote at a meeting of the company or on any resolution to be moved thereat, shall be entitled during the period beginning twenty-four hours before the time fixed for the commencement of the meeting and ending with the conclusion of the meeting, to inspect the proxies lodged, at any time during the business hours of the company, provided not less than three days' notice in writing of the intention to inspect is given to the company.
- 3. As required by Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, brief resume and relevant details of Shri Deepak Sabhlok (DIN: 03056457) retiring by rotation and seeking re-appointment under aforesaid Item No. 3; and Shri Piyush Agarwal (DIN: 08305385), Shri Yogesh Kumar Misra (DIN: 07654014), Shri Hari Mohan Gupta (DIN: 08453476), Shri Avineesh Matta (DIN: 00011749) and Prof (Ms.) Vasudha Kamat (DIN: 07500096), Additional Directors seeking appointment under aforesaid Item No. 5, 6, 7, 8 and 9 respectively, are annexed hereto and forms part of the Notice.
- 4. None of the Directors of the Company is in any way related to each other. None of the Directors, KMP and their relatives are in any way concerned and interested in any of the ordinary business items.

- 5. The explanatory statement setting out the material facts pursuant to Section 102(1) of the Companies Act, 2013, relating to the Special Business to be transacted at the Meeting is annexed hereto.
- Members are requested to:-

Place: New Delhi

Date: 22<sup>nd</sup> July 2019

- (i) note that copies of Annual Report will not be distributed at the Annual General Meeting.
- (ii) bring their copies of Annual Report, Notice and Attendance Slip duly completed and signed at the meeting.
- (iii) note that the attendance slip/ proxy form should be signed as per the specimen signature registered with Karvy Fintech Private Limited, Registrar & Transfer Agent (RTA)/ Depository Participant (DP)
- (iv) deliver duly completed and signed Attendance Slip at the entrance of the venue of the meeting and obtain entry slips, as entry to the Hall will be strictly on the basis of the entry slip available at the counter at the venue of the Annual General Meeting.
- (v) note that in case of joint holders attending the meeting, only such joint holder who is higher in the order of names will be entitled to vote.
- (vi) quote their Folio/Client ID & DP ID Nos. in all correspondence.
- (vii) note that due to strict security reasons mobile phones, brief cases, eatables and other belongings will not be allowed inside the Auditorium.
- (viii) note that no gifts/coupons will be distributed at the Annual General Meeting.
- Corporate Members are requested to send a duly certified copy of the Board Resolution/Power of Attorney authorizing their Representative to attend and vote on their behalf at the Annual General Meeting.
- 8. The Board of directors, at its meeting held on 7th February 2019, had declared an Interim Dividend of Rs.10.72/- per share (i.e. @ 107.20% on the paid-up equity share capital of the Company) which was paid on 26th February 2019. Members who have not received or not encashed their Dividend warrants may approach Karvy Fintech Private Limited, Registrar and Share Transfer Agent of the Company for obtaining duplicate warrant or revalidating the warrant. The Board had

- further recommended a Final Dividend of Rs. 10.825 per share (i.e. @ 108.25% on the paid-up equity share capital of the Company) at its meeting held on 28th May 2019.
- The Register of Members and Share Transfer Books of the Company will remain closed from Wednesday, 28th August, 2019 to Tuesday, 3rd September, 2019 (both days inclusive).
- 10. The Final Dividend as recommended by the Board of Directors, if declared at the Annual General Meeting will be paid on Wednesday, 18th September, 2019 to those Members, whose names appear on the Register of Members of the Company in respect of physical shares and in respect of dematerialized shares to the "beneficial owners" of the shares whose names appear in the Statement of Beneficial Ownership furnished by National Securities Depository Limited and Central Depository Services (India) Limited as at the close of business hours on 27th August, 2019.
- Members are advised to submit their Electronic Clearing 11. System (ECS) mandates to enable the Company to make remittance by means of ECS. Those holding shares in dematerialized form may send the ECS Mandate directly to their Depository Participants (DP). Those holding shares in physical form may send the ECS Mandate Form to Karvy Fintech Private Limited, the Registrar & Share Transfer Agent of the Company. Those who have already furnished the ECS Mandate Form to the Company/ Depository Participant/ Registrar & Share Transfer Agent with complete details need not send it again. The shareholders who hold shares in Physical form and who do not wish to opt for ECS facility may please mail their bankers' name, branch address and account number to Karvy Fintech Private Limited, Registrar & Share Transfer Agent of the Company to enable them to print these details on the dividend warrants
- 12. Members holding shares in multiple folios in physical mode are requested to apply for consolidation of shares to the Company or to the Registrar & Share Transfer Agent along with relevant Share Certificates.
- 13. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore requested to submit PAN to their DP with whom they are maintaining their Demat accounts. It has also made mandatory for the transferee(s) to furnish a copy of PAN card to the Company/RTAs for registration of transfers and for securities market transactions and off-market/private transactions involving transfer of shares of listed companies in physical form. Accordingly, members holding shares in physical mode should attach a copy of their PAN Card for every transfer request sent to the Company / RTA.
- 14. All the documents referred to in this Notice are open for inspection at the Registered Office of the Company on all working days (excluding Saturday and Sunday), between 11.00 AM to 1.00 PM upto Monday, the 2nd September, 2019 and at the venue of the meeting.
- 15. Members holding shares in physical form and desirous of making a nomination in respect of their shareholding in the Company, as permitted under Section 72 of the Companies Act, 2013, are requested to submit to the Registrar & Share Transfer Agents of the Company the prescribed Form (Form No. SH-13) under Companies (Share Capital and Debentures) Rules, 2014. In case of shares held in dematerialized form, the nomination has to be lodged with the respective Depository Participant.

- 16. Members are informed that pursuant to SEBI (LODR) (Fourth Amendment) Regulations, dated 8th June, 2018 read with SEBI Press release No. 49/2018 dated 03.12.2018 effective from 1st April 2019, except in case of transposition and transmission of shares, requests for effecting transfer of securities in physical form shall not be processed by the Company unless the securities are held in dematerialized form with a Depository. Hence, members are requested to dematerialize their physical holding.
- 17. Annual Listing fee for the year 2019-20 has been paid to the Stock Exchanges wherein shares of the Company are listed. Also, the Annual Custodian Fee for the year 2018-19 was paid to both Depositories i.e. Central Depository Services (India) Limited and National Securities Depository Limited.
- 18. Members are requested to send all correspondence concerning registration of transfers, transmissions, subdivision, consolidation of shares or any other shares related matter to Company's Registrar & Share Transfer Agent.
- 19. Members are requested to notify immediately any change in their address:
  - (i) to their Depository Participants (DP) in respect of shares held in dematerialized form, and
  - (ii) to the Company at its Registered Office or its Registrar & Share Transfer Agent, Karvy Fintech Private Limited in respect of their physical shares, if any, quoting their Folio Number.
- 20. Members desirous of getting any information on any items of business of this meeting are requested to address their queries to the Company Secretary at least ten days prior to the date of the meeting, so that the information required can be made readily available at the meeting.
- 21. Pursuant to Section 139 (5) of the Companies Act, 2013 the Statutory Auditors of the Government company are appointed by the Comptroller & Auditor General of India (C&AG) and in terms of Section 142 of the Companies Act, 2013, the remuneration has to be fixed by the company in the Annual General Meeting or in such manner as the company in Annual General Meeting may determine. C&AG vide its letter dated 14.08.2018 has appointed M/s K.G. Somani & Co. as Statutory Auditors of the Company for the financial year 2018-19. The Members of the Company, in 42nd Annual General Meeting held on 14.09.2018, had authorized the Board of Directors to fix the remuneration of Statutory Auditors for the Financial Year 2018-19. Accordingly, the Board of Directors has fixed audit fee of Rs.11,74,000/- plus applicable GST for the Statutory Auditors for the Financial Year 2018-19 in addition to reimbursement of actual travelling and out-of-pocket expenses for visit to accounting units. The Statutory Auditors of the Company for the year 2019-20 are yet to be appointed by the C&AG. The Members may authorize the Board to fix remuneration of Statutory Auditors as may be deemed fit by the Board of Directors for the Financial Year 2019-20.
- 22. Members and Proxy holders may please carry photo-ID card for identification/verification purposes.
- 23. Route map including prominent landmark for easy location of the venue of the meeting is given at the end of the notice.
- 24. In terms of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and in compliance with the provisions of Regulation 44(1) of the SEBI (Listing

Obligations and Disclosure Requirements) Regulations, 2015, the Company is offering remote e-voting facility to all the Shareholders of the Company in respect of items to be transacted at this Annual General Meeting and in this regard, the Company has engaged the services of Karvy Fintech Private Limited (Karvy) to provide the facility of electronic voting ('Remote e-Voting').

### PROCEDURE AND INSTRUCTIONS FOR REMOTE E-VOTING:

- 25. Instructions and other information relating to remote evoting are as under:
- A. The remote e-voting facility will be available during the following voting period:
  - o Commencement of remote e-voting: From 9.00 a.m. (IST) on 31st August, 2019.
  - End of remote e-voting: Up to 5:00 p.m. (IST) on 2nd September, 2019.
- B. In case a Member receives an email from Karvy [for Members whose email IDs are registered with the Company/ Depository Participant(s)]:
  - (i) Launch internet browser by typing the URL: https://evoting.karvy.com
  - (ii) Enter the login credentials (i.e. User ID and password mentioned at Attendance Slip or as mentioned in the e-mail sent to those Shareholders, who have registered their e-mail ID). Your Folio No./DP ID- Client ID will be your User ID. However, if you are already registered with Karvy for e-voting, you can use your existing User ID and password for casting your vote.

User-ID	For Members holding shares in Demat Form:-						
	a) For NSDL: 8 Character DP ID followed by 8 Digits Client ID						
	b) For CDSL: 16 digits beneficiary ID						
	For Members holding shares in Physical Form:-						
	Event no. followed by Folio Number registered with the company.						
Password	Your Unique password is printed on the Attendance Slip.						
Captcha	Enter the Verification code i.e., please enter the alphabets and numbers in the exact way as they are displayed for security reasons.						

- After entering these details appropriately, click on "LOGIN".
- (ii) You will now reach password change Menu wherein you are required to mandatorily change your password. The new password shall comprise minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric (0-9) and a special character (@,#,\$,etc.). The system will prompt you to change your password and update your contact details like mobile number, email ID, etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.
- (iii) You need to login again with the new credentials.
- (iv) On successful login, the system will prompt you to select the EVEN (E-Voting Event Number) for Ircon International Limited.

- (v) On the voting page enter the number of shares (which represents the number of votes) as on the cut-off date under "FOR/ AGAINST" or alternatively, you may partially enter any number in "FOR" and partially in "AGAINST" but the total number in "FOR/AGAINST" taken together should not exceed your total shareholding as mentioned overleaf. You may also choose the option "ABSTAIN" and the shares held will not be counted under either head.
- (vi) Members holding multiple folios / demat accounts shall choose the voting process separately for each of the folios / demat accounts.
- (vii) Voting has to be done for each item of the Notice separately. In case you do not desire to cast your vote on any specific item it will be treated as abstained.
- (viii) You may then cast your vote by selecting an appropriate option and click on "SUBMIT".
- (ix) A confirmation box will be displayed. Click "OK" to confirm else "CANCEL" to modify. Once you confirm, you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution(s).
- (x) Corporate / Institutional Members (i.e. other than Individuals, HUF, NRI, etc.) are also required to send scanned certified true copy (PDF Format) of the Board Resolution / Authority Letter, etc., together with attested specimen signature(s) of the duly authorized representative(s), to the Scrutinizer at e-mail ID: sachin@companylawworld.com with a copy marked to evoting@karvy.com. They may also upload the same in the e-voting module in their login. The scanned image of the above mentioned documents should be in the naming format "Corporate Name\_EVEN NO."

### C. Others:

- (I) In case a Member receives physical copy of the Annual General Meeting Notice by Post [for Members whose email IDs are not registered with the Company / Depository Participant(s)]:
  - (i) Use 'user ID' and 'initial password' as provided at Attendance Slip.
  - (ii) Please follow all steps from Sr. No. (i) to (x) as mentioned in (B) above, to cast your vote
- (II) The remote e-voting period commences on 31st August, 2019 (09.00 AM IST) and ends on 2nd September, 2019 (05.00 PM. IST). The remote e-voting module shall be disabled by Karvy Fintech Private Limited for voting thereafter and the facility will be blocked forthwith. During remote e-voting period, shareholders of the company holding shares either in physical form or in dematerialized form, as on the cut-off date i.e. Tuesday, 27th August, 2019 may cast their vote electronically. Once the vote on a resolution is cast by a Member, the Member shall not be allowed to change it subsequently. Further, the Members who have cast their vote electronically shall not be allowed to vote again at the Meeting.
- (III) Any Person who has acquired shares and becomes Member of the Company after the dispatch of the Notice of the AGM but before the cut-off date of 27th August, 2019, may obtain their user ID and password for remote e-voting from Company's Registrar & Transfer Agents, Karvy Fintech Private Limited, Karvy Selenium Tower B, Plot 31-32, Gachibowli Financial District, Nanakramguda,

- Hyderabad 500 032, Phone No: 040 6716 2222, E-mail id: einward.ris@karvy.com, Toll Free No.: 18003454001 and Fax: 040 23420814 and can also request for the physical copy of the Annual Report.
- (IV) Members who have cast their vote through remote evoting facility prior to the meeting may also attend the meeting but shall not be entitled to cast their vote again. At the venue of the meeting, members who have not cast their vote through remote voting may cast their vote through ballot paper. The facility for voting by electronic voting system shall not be made available at the venue of the AGM.
- (V) Persons whose names are recorded in the Register of Members maintained by Registrar and Share Transfer Agent as on cut-off date i.e. 27th August 2019 shall only avail the facility of remote e-voting or voting through ballot paper at venue of the meeting.
- (VI) In case of any query, members are requested to contact:

Name: Shri S. V. Raju

Designation: Deputy General Manager E-mail id: einward.ris@karvy.com

Address: Karvy Fintech Private Limited, Karvy Selenium Tower B, Plot 31-32, Gachibowli Financial District, Nanakramguda, Hyderabad – 500 032.

Contact details: Phone No. 040 67162222

Fax No. 040 23420814 Toll Free No. 18003454001

- (VII) In case of any query pertaining to e-voting, please visit Help & FAQ's section available at Karvy's website https://evoting.karvy.com.
- (VIII)The voting rights of the Members shall be in proportion to the paid-up value of their shares in the equity capital of the Company as on the cut-off date (i.e. the record date), being **Tuesday**, **27th August**, 2019
- (IX) The Board of Directors have appointed Shri Sachin Agarwal, a Practicing Company Secretary, partner of M/s Agarwal S. & Associates, Company Secretaries, as a Scrutinizer, for conduct of the e-voting process in a fair and transparent manner.
- (X) The Scrutinizer shall, immediately after the conclusion of voting at the Annual General Meeting,

- first count the votes cast at the meeting, thereafter, unblock the votes cast through remote e-voting in the presence of at least two (2) witnesses not in the employment of the Company and will make, not later than forty eight hours of conclusion of the meeting, a consolidated Scrutinizer's Report of the votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing who shall countersign the same. Chairman or a person authorized by him in writing shall declare the result of the voting forthwith.
- (XI) The Results on resolutions shall be declared after the Annual General Meeting of the Company and the resolutions will be deemed to be passed on the Annual General Meeting date subject to receipt of the requisite number of votes in favour of the Resolutions.
- (XII) The Results declared along with the Scrutinizer's Report(s) will be available on the website of the Company (www.ircon.org) and on Karvy's website (https://evoting.karvy.com) immediately after the result is declared by the Chairman or a person authorized by him in writing and communication of the same to National Stock Exchange of India Limited and BSE Limited.

### Important Communication to Members:-

- 26. As per the provisions of Sections 101 and 136 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014 and Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Notice of the AGM along with the Annual Report 2018-19 is being sent by electronic mode to those Members whose e-mail addresses are registered with the Company/Depositories, unless any Member has requested for a physical copy of the same. For Members who have not registered their e-mail addresses, physical copies are being sent by the permitted mode.
- 27. To support the 'Green Initiative', Members who have not registered their e-mail addresses are requested to register the same with Depositories/ RTA. Members who have not registered their e-mail addresses so far or who want to update their e-mail address, are requested to approach their respective DP (for electronic holding) or with RTA/ Company (for physical holding), for receiving all communication including Annual Report, Notices, Circulars, intimation etc. for the Company electronically.

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# EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 FOR SPECIAL BUSINESS ITEMS

### Item No. 5

To appoint Shri Piyush Agarwal [DIN: 08305385] as Parttime (Official) Director, liable to retire by rotation

Shri Piyush Agarwal was appointed as Part-time (Official) Director on the Board of IRCON in terms of Ministry of Railways letter no. 2004/PL/44/4 dated 11.12.2018. Accordingly, in terms of Article 62 of the Articles of Association of the Company, the Board of Directors has appointed Shri Piyush Agarwal as an Additional Director with effect from 17.12.2018 (i.e. the date of allotment of DIN) to hold office up to the date of this Annual General Meeting. The Company has received requisite notice in writing under Section 160 of the Act in respect of appointment of Shri Piyush Agarwal as Director on the Board of IRCON.

The above appointment of Shri Piyush Agarwal as Part-time (Official) Director on the Board of the Company, being liable to retire by rotation in terms of Section 152 of the Act requires approval of the Members in the General Meeting.

Shri Piyush Agarwal doesn't hold any shares in IRCON and he doesn't have any relationship with any other Directors / KMP of the Company.

None of the Directors, Key Managerial Personnel and their relatives are in any way concerned or interested, in this resolution, except Shri Piyush Agarwal, being Director of the Company.

The Board of Directors of your Company recommends the passing of resolution as an Ordinary Resolution.

Brief resume of Shri Piyush Agarwal is annexed.

### Item No. 6

## To appoint Shri Yogesh Kumar Misra [DIN: 07654014] as Director (Works), liable to retire by rotation

Shri Yogesh Kumar Misra was appointed as Director (Works) on the Board of IRCON in terms of Ministry of Railways letter 2018/E(O)II/40/4 dated 28.12.2018. In terms of Article 62 of the Articles of Association of the Company, the Board of Directors has appointed Shri Yogesh Kumar Misra as an Additional Director with effect from 28.12.2018 to hold office upto the date of this Annual General Meeting. The Company has received requisite notice in writing under Section 160 of the Act in respect of appointment of Shri Yogesh Kumar Misra as Director on the Board of IRCON.

The above appointment of Shri Yogesh Kumar Misra as Director (Works) on the Board of the Company, being liable to retire by rotation in terms of Section 152 of the Act requires approval of the Members in the General Meeting.

Shri Yogesh Kumar Misra holds 1110 shares in IRCON and he doesn't have any relationship with any other Directors / KMP of the Company.

None of the Directors, Key Managerial Personnel and their relatives are in any way concerned or interested, in this resolution, except Shri Yogesh Kumar Misra, being Director/Shareholder of the Company.

The Board of Directors of your Company recommends the passing of resolution as an Ordinary Resolution.

Brief resume of Shri Yogesh Kumar Misra is annexed.

### Item No. 7

### To appoint Shri Hari Mohan Gupta [DIN: 08453476] as Parttime (Official) Director, liable to retire by rotation

Shri Hari Mohan Gupta was appointed as Part-time (Official) Director on the Board of IRCON in terms of Ministry of Railways letter no. 2004/PL/44/4 dated 08.05.2019. Accordingly, in terms of Article 62 of the Articles of Association of the Company, the Board of Directors has appointed Shri Shri Hari Mohan Gupta as an Additional Director with effect from 15.05.2019 (i.e. the date of allotment of DIN) to hold office upto the date of the this Annual General Meeting. The Company has received requisite notice in writing under Section 160 of the Act proposing the appointment of Shri Hari Mohan Gupta as Director on the Board of IRCON.

The above appointment of Shri Hari Mohan Gupta as Part-time (Official) Director on the Board of the Company, being liable to retire by rotation in terms of Section 152 of the Act requires approval of the Members in the General Meeting.

Shri Hari Mohan Gupta doesn't hold any shares in IRCON and he doesn't have any relationship with any other Directors / KMP of the Company.

None of the Directors, Key Managerial Personnel and their relatives are in any way concerned or interested, in this resolution, except Shri Hari Mohan Gupta, being Director of the Company.

The Board of Directors of your Company recommends the passing of resolution as an Ordinary Resolution.

Brief resume of Shri Hari Mohan Gupta is annexed.

### Item No. 8

# To appoint Shri Avineesh Matta (DIN: 00011749) as Independent (Part-time Non-Official) Director, not liable to retire by rotation

Shri Avineesh Matta was appointed/reappointed as Independent (Part-time Non-Official) Director on the Board of IRCON in terms of Ministry of Railways order no. 2009/PL/48/1 (Pt.3) dated 11.07.2019. Accordingly, in terms of Article 62 of the Articles of Association of the Company, the Board of Directors has appointed Shri Avineesh Matta as an Additional Director with effect from 15.07.2019 to hold office upto the date of the this Annual General Meeting. The Company has received requisite notice in writing under Section 160 of the Act proposing the appointment of Shri Avineesh Matta as Director

on the Board of IRCON.

The above appointment of Shri Avineesh Matta as Independent (Part-time Non-Official) Director on the Board of the Company, being not liable to retire by rotation in terms of Section 152 of the Act requires approval of the Members in the General Meeting.

Shri Avineesh Matta doesn't hold any shares in IRCON and he doesn't have any relationship with any other Directors / KMP of the Company.

None of the Directors, Key Managerial Personnel and their relatives are in any way concerned or interested, in this resolution, except Shri Avineesh Matta, being Director of the Company.

The Board of Directors of your Company recommends the passing of resolution as an Ordinary Resolution.

Brief resume of Shri Avinesh Matta is annexed.

### Item No. 9

# To appoint Prof. Ms. Vasudha V. Kamat (DIN:07500096) as Independent (Part-time Non-Official) Director, not liable to retire by rotation

Prof. (Ms.) Vasudha V. Kamat was appointed/reappointed as Independent (Part-time Non-Official) Director on the Board of IRCON in terms of Ministry of Railways letter no. 2009/PL/48/1 (Pt.3) dated 11.07.2019. Accordingly, in terms of Article 62 of the Articles of Association of the Company, the Board of Directors has appointed Prof. (Ms.) Vasudha V. Kamat as an Additional Director with effect from 15.07.2019 to hold office upto the date of the this Annual General Meeting. The Company has received requisite notice in writing under Section 160 of the Act proposing the appointment of Ms. Vasudha Kamat as Director on the Board of IRCON.

The above appointment of Prof. (Ms.) Vasudha V. Kamat as Independent (Part-time Non-Official) Director on the Board of the Company, being not liable to retire by rotation in terms of Section 152 of the Act requires approval of the Members in the General Meeting.

Prof. (Ms.) Vasudha V. Kamat doesn't hold any shares in IRCON and he doesn't have any relationship with any other Directors / KMP of the Company.

None of the Directors, Key Managerial Personnel and their relatives are in any way concerned or interested, in this resolution, except Prof. (Ms.) Vasudha V. Kamat, being Director of the Company.

The Board of Directors of your Company recommends the passing of resolution as an Ordinary Resolution.

 $Brief\,resume\,of\,Prof.\,(Ms.)\,Vasudha\,V.\,Kamat\,is\,annexed.$ 

### Item No. 10

## To ratify remuneration of Cost Auditor of the Company for the financial year 2019-20

As per Section 148 of the Companies Act, 2013, the appointment of Cost Auditor shall be made by the Board of Directors on such remuneration as may be determined by the Members. Under the Companies (Audit and Auditors) Rules 2014, the Board while appointing the cost auditors (based on the recommendations of the Audit Committee) has to approve the remuneration payable to them and the remuneration so approved by the Board has to be ratified by the members in the subsequent general meeting.

Accordingly, based on the recommendations by the Audit Committee, the Board of Directors at its meeting held on  $12^{\text{th}}$  July 2019 have approved the appointment of M/s R.M. Bansal & Co., Cost Accountants, as Cost Auditors of the Company for the financial year 2019-20 at a remuneration of Rs.50,000/- plus GST and actual out of pocket expenses (in case of visit outside Delhi NCR only) to conduct the audit of cost records maintained by the Company as per the applicable Rules/ Guidance Note, etc., or any amendments thereof

The Board of Directors of your Company recommends the passing of resolution as an Ordinary Resolution.

None of the Directors, Key Managerial Personnel and their relatives are in any way concerned or interested, in the said resolutions.

# BRIEF RESUME OF THE DIRECTORS SEEKING RE-APPOINTMENT / APPOINTMENT

Directors seeking re-appointment / appointment at the 43rd AGM:

Name	Shri Deepak Sabhlok	Shri Piyush Agarwal	Shri Yogesh Kumar Misra
Appointment / Re-appointment	Re-appointment as Director (Projects) (retire by rotation)	Appointment as Part-Time Official Director	Appointment as [Director (Works)
DIN	03056457	08305385	07654014
Date of Birth & Age	31.10.1959, 59 years	15.03.1960, 59 years	29.10.1965, 53 years
Date of Appointment	16.04.2010	17.12.2018	28.12.2018
Qualification	Bachelor's Degree in Civil Engineering	Master's Degree in Civil Engineering	B.Tech., Civil Engineering
Expertise in specific functional area	Experienced in various fields of infrastructure, such as Railway construction, contract management, track maintenance and ancillary works. He has been involved in planning, designing, construction and commissioning of railways, highways and electrical projects.	Experienced in planning and budgeting of Railway Infrastructure projects including prioritization of investment and execution of the same.  Presently working as Additional Member (Planning), Railway Board under the Ministry of Railways, Government of India. He is the nodal agency for monitoring and execution of all Safety works under Rashtriya Rail Suraksha Kosh, a fund created by the Central Government with a corpus of Rs.1,00,000 crore dedicated for safety works on Indian Railways.	Expertise in Project Development and Consultancy for turnkey railway and highway projects involving, detailed survey, alignment design, tunnels, bridges etc.
Directorship held in other Companies	<ol> <li>Ircon Davanagere Haveri Highway Limited (Part-time Chairman)</li> <li>Ircon Vadodara Kim Expressway Limited (Part-time Chairman)</li> <li>Ircon-Soma Tollway Private Limited (Part-time Chairman)</li> <li>Ircon PB Tollway Limited (Part-time Chairman)</li> <li>Ircon Shivpuri Guna Tollway Limited (Part-time Chairman)</li> <li>Chhattisgarh East Railway Limited</li> <li>Chhattisgarh East-West Railway Limited</li> <li>Chhattisgarh East-West Railway Limited</li> <li>Bastar Railway Limited</li> <li>Bastar Railway Private Limited</li> </ol>	<ol> <li>Mumbai Railway Vikas Corporation Limited</li> </ol>	<ol> <li>Jharkhand Central Railway Limited</li> </ol>
Membership / Chairmanship of Committees in other Companies	Member: 1. CSR Committee - Ircon-Soma Tollway Private Limited 2. CSR Committee - Chhattisgarh East-West Railway Limited	Member  1. Audit Committee, - Mumbai Railway Vikas Corporation Limited 2. Nomination and Remuneration Committee - Mumbai Railway Vikas Corporation Limited	Nil

### 8

# BRIEF RESUME OF THE DIRECTORS SEEKING RE-APPOINTMENT / APPOINTMENT

# Directors seeking re-appointment / appointment at the 43rd AGM:

Name	Shri Deepak Sabhlok	Shri Piyush Agarwal	Shri Yogesh Kumar Misra
No. of shares held in IRCON	Nil	Nil	1110
Relationship with other Directors / KMP of the Company	None	None	None
Terms & Conditions of appointment and reappointment	He was appointed for a period of 5 years with effect from April 16, 2010 or till the date of his superannuation or until further orders, whichever is earlier. Subsequently, his appointment / tenure has been extended for a period of five years beyond April 15, 2015 or till the date of his superannuation or until further orders, whichever is earlier.	Appointment is till he holds the post of Additional Member (Planning), Railway Board or further orders, whichever is earlier.	Appointment is upto 27.12.2023 or until further orders, whichever is earlier, on the terms and conditions approved by the Government of India.
Details of Remuneration sought to be paid and the remuneration last drawn	In the pay scale of Rs.1,80,000-3,40,000/- (IDA-Revised) (Pre-revised Rs.75,000-1,00,000/-)	Being a Government of India nominee on the Board of IRCON, no remuneration is paid by IRCON.	In the pay scale of Rs.1,80,000-3,40,000/- (IDA-Revised)
No. of Board Meetings held and attended during the year (during tenure)	Attended all the Board meetings (8) held in the Financial Year 2018-19.	Attended 1 Board meeting (out of 2) held in the Financial Year 2018-19, post appointment as Director w.e.f. 17.12.2018.	Attended 2 Board meetings (out of 2) held in the Financial Year 2018-19, post appointment as Director w.e.f. 28.12.2018.
Name	Shri Hari Mohan Gupta	Shri Avineesh Matta	Prof. (Ms.) Vasudha V. Kamat
Appointment / Re-appointment	Appointment as Part-time Official Director	Appointment as Independent (Part-time Non-Official) Director	Appointment as Independent (Part-time Non-Official) Director
DIN	08453476	00011749	07500096
Date of Birth & Age	01.07.1966 53 Years	28.04.1959 60 Years	26.06.1952 67 Years
Date of Appointment	15.05.2019	15.07.2019	15.07.2019
Qualification	Bachelor's Degree in Civil Engineering	Bachelor's degree in Commerce (Honours) and Bachelor's degree in Law. Advanced diploma in Management. Fellow member of the Institute of Chartered Accountants of India (ICAI). Completed courses in Information Systems Audit and Valuation from ICAI.	Bachelor's degree in Science (Chemistry) and Master's degree in Arts (Sociology).  Bachelor's degree and Master's degree in Education. Additionally, Doctoral degree in Philosophy (Arts).
Expertise in specific functional area	Experienced in Track maintenance, Track machine operation, Store tendering system besides General Administration and Human Resource Management.	He is the founding partner of AVA & Associates, Chartered Accountants with more than three decades of professional exposure in audit & assurance; taxation; business, strategic & legal consulting and foreign exchange issues.	Experienced in the education sector and associated with various foreign universities for the fellowship programmes and in the capacity of visiting scholar.

# BRIEF RESUME OF THE DIRECTORS SEEKING RE-APPOINTMENT / APPOINTMENT

Directors seeking re-appointment / appointment at the 43rd AGM:

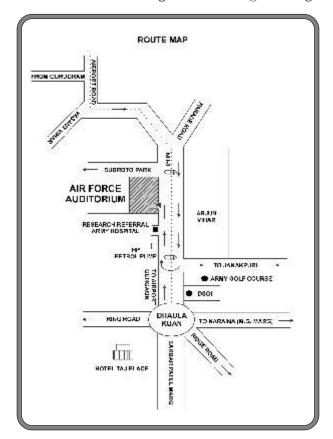
Name	Shri Hari Mohan Gupta	Shri Avineesh Matta	Prof. (Ms.) Vasudha V. Kamat
	Presently working as an Executive Director (Works), Railway Board. Before the present assignment, he was on deputation to Dedicated Freight Corridor Corporation of India Limited (DFCCIL) as a Chief Project Manager, Noida responsible for Rewari, Dadri, Detour sections of Western Freight Corridor. He was involved right from the stage of land acquisition till the massive construction of the project	He serviced during this period, to multifarious industries and business segments including Highways & infrastructural Development, Educational, Environmental and Social Sector besides bilateral International Aid Institutions. He is registered as an Insolvency Professional with the Insolvency and Bankruptcy Board of India and empaneled with Quality Review Board set up by Government of India as a Technical Reviewer and with Financial Reporting Review Board of Institute of Chartered Accountants of India, he reviewed audit processes and financial statements of listed companies. Currently, he is also a member of Expert Advisory Board of Institute of Company Secretaries of India.  He was earlier also on the Board of IRCON as Independent [Part-Time (Non-Official)] Director for period from 8th April 2016 to 31st March 2019.	In the past, has held the post of joint director at the Central Institute of Educational Technology, a constituent unit of National Council of Educational Research and Training and Vice – Chancellor of S.N.D.T Women's University thereby retiring from the post in 2016. She is also a part of the committee constituted for preparation of the draft national education policy.  She was earlier also on the Board of IRCON as Independent [Part-Time (Non-Official)] Director for period from 22nd April 2016 to 31st March 2019.
Directorship held in other Companies	<ol> <li>Rail Vikas Nigam Limited</li> <li>Pipavav Railway Corporation Limited</li> </ol>	<ol> <li>Explico Consulting Private Limited</li> <li>InQUANT Consulting Private Limited</li> <li>PIC Consultants Private Limited</li> </ol>	Nil
Membership/ Chairmanship of Committees in other Companies	Nil	Nil	Nil
No. of shares held in IRCON	Nil	Nil	Nil
Relationship with other Directors / KMP of the Company	None	None	None
Terms & Conditions of appointment and re- appointment	Appointment is till he holds the post of Executive Director (Works), Railway Board or further orders, whichever is earlier.	Appointment is as per terms and conditions contained in the Ministry of Railways order no. 2009/PL/48/1(Pt.3) dated 11.07.2019	Appointment is as per terms and conditions contained in the Ministry of Railways order no. 2009/PL/48/1 (Pt.3) dated 11.07.2019
Details of Remuneration sought to be paid and the remuneration last drawn	Being a Government of India nominee on the Board of IRCON, no remuneration is paid by IRCON.	Sitting fees for attending meetings of the Board and its Committee, as applicable from time to time.	Sitting fees for attending meetings of the Board and its Committee, as applicable from time to time.
No. of Board Meetings held and attended during the year (during tenure)	Not Applicable (Appointed after the close of the year 2018-19)	1" Tenure: Attended all the Board meetings (8) held in the financial year 2018-19.  2" Tenure: Re-appointed after the close of the year.	1" Tenure: Attended 7 Board meetings (out of 8) held in the financial year 2018-19.  2" Tenure: Re-appointed after the close of the year.

CIN: L45203DL1976GOI008171

Registered Office: Plot No. C-4, District Centre, Saket, New Delhi - 110 017, INDIA

Phone: +91-11-29565666. Fax:+91-11-26854000, 26522000

Website: www.ircon.org. E-mail: info@ircon.org





### **E-COMMUNICATION REGISTRATION FORM**

### IF SHARE(S) IS/ ARE HELD IN PHYSICAL MODE

Please send the form to the Registrar at following address –

Karvy Fintech Private Limited

Karvy Selenium Tower - B, Plot No.31-32

Gachibowli Financial District, Nanakramguda

Hyderabad - 500 032

## IF SHARE(S) IS/ ARE HELD IN DEMAT (ELECTRONIC) MODE

Please send the form to your concerned Depository Participant where you maintain your Demat Account.

### E-mail ID to be registered

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 $Iagree\ to\ receive\ all\ communication\ from\ the\ Company\ in\ electronic\ mode.\ Please\ register\ my\ above\ mentioned\ e-mail\ id\ in\ your\ records\ for\ sending\ communication\ through\ e-mail.$ 

Name of Sole / Joint Holder(s)	Folio No. / DP ID and Client ID	Signature

Date:		

### **Important Notes:**

• Shareholders are requested to keep company informed as and when there is any change in the e-mail address. Unless the email id given hereunder is changed by you by sending another communication in writing, the Company will continue to send the notices/ documents to you on the above mentioned email ID.

CIN: L45203DL1976GOI008171

Regd. Address: Plot No. C-4 District Centre, Saket, New Delhi - 110017

### **PROXY FORM**

(Form No. MGT-11)
[Pursuant to section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies (Management and Administration) Rules, 2014]

1	Name of the member	: _						
]	Registered address	: -						
		-						
]	E-mail Id	: -						
]	Folio No/Client Id	: _						
] ]	OP ID	: _						
I, b	eing the member holding	_ equity sl	hares of Irco	n Internationa	al Lin	nited, on the c	ut-off date l	nereby appoint:
1.	Name :			E-mail Id	:			
	Address :			Signature	:		or faili	ing him / her
2.	Name :			E-mail Id	:			
	Address :			Signature	:		or faili	ing him / her
3.	Name :			E-mail Id	:			
	Address :			Signature	:			
110	held on <b>Tuesday</b> , the <b>3rd Septe 0010</b> , or at any adjournment there							ark, New Delhi -  Optional*
-	dinary Business						For	Against
2	To receive, consider and adop Consolidated) of the Company with the Board's Report, Audito General of India (C&AG) thereon To confirm the payment of Inte Rs.100.83 crore on 9,40,51,5 Rs.10.825 per share [i.e. amount	for the Fin rs' Report, and mana erim Divide 74 equity	the commer gement replied end @ Rs.10 shares] and	ended on 31s ats of the Comes thereto.  0.72 per shared to declare	t Mar ptrol e [i.e a fin	rch 2019 along ler and Audito . amounting to aal dividend @	g r o	
3	the financial year 2018-19.  To appoint a Director in place 03056457) who retires by rotation						·:	
4	To authorize the Board of Dire 2019-20 appointed by C&AG.						r	
⊢-	ecial Business							
5	To appoint of Shri Piyush Agarw to retire by rotation	•	•	•				
6	To appoint of Shri Yogesh Kum retire by rotation	ar Misra [	DIN: 076540	014] as Direct	or (W	orks), liable to	0	
7	To appoint of Shri Hari Mohan liable to retire by rotation	Gupta (DI	IN: 0845347	6) as Part-tim	ie (Of	ficial) Director	·,	
8	To appoint Shri Avineesh Matta Director, not liable to retire by ro	tation	<u> </u>	` `			<u></u>	
9	To appoint Prof. (Ms.) Vasudha V Official) Director, not liable to re			6) as Independ	dent	(Part-time Non	-	
10	To ratify remuneration of Cost A	uditor of th	ne Company	for the financia	al yea	r 2019-20		
_		2019	Proxy holde	24(2)				Affix Revenue Stamp

Note: 1. This form of proxy in order to be effective should be completed (i.e. duly filled, stamped, and signed) and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting, i.e. latest by 1000hours on Sunday, 1st September, 2019

2. \*It is optional to put a 'X' in the appropriate column against the Resolutions indicated in the Box. If you leave the 'For' or 'Against' column blank against any or all Resolutions, your Proxy will be entitled to vote in the manner as he/she thinks appropriate.



CIN: L45203DL1976GOI008171 Regd. Off: C-4, District Centre, Saket, New Delhi - 110017 Tel: +91-11-29565666 Fax:+91-11-26854000, 26522000 E-mail:investors@ircon.org Website: https://www.ircon.org

### ATTENDANCE SLIP

### 43rd Annual General Meeting held on Tuesday, 3rd September 2019

(To be handed over at the registration counter situated near the entrance of the meeting venue)

		Serial No. :
Full name and registered address of the member (in BLOCK LETTERS)	ī	
2. Full name of the proxy (in BLOCK LETTERS)	ī	
3. Folio Number / DP ID - Client ID	:	
4. Number of equity shares held	:	
I / We hereby record my / our presence at the 43r of September 2019 at 10:00 A.M. at Air Force Au		
I certify that I am a registered member / valid pro	xy of the registered memb	per of the Company.
Signature of First Holder/Proxy/Authorized Representation	esentative:	
Signature of 1st Joint Holder:		
Signature of 2nd Joint Holder:		

### **E-VOTING**

Users who wish to opt for e-voting may use the following login credentials

EVEN (E- Voting Event Number)	USER ID	PASSWORD

### Notes

- 1. Please read the instructions for e-voting procedure as given in the Notice of AGM of the Company.
- 2. Members are requested to bring their copy of the Annual report and this Attendance Slip at the Annual General Meeting.
- 3. Only shareholders of the Company and / or their Proxy will be allowed to attend the meeting.
- 4. The attendance slip should be signed as per the specimen signature registered with Karvy Fintech Private Limited, Registrar & Transfer Agent (RTA)/ Depository Participant (DP). Such duly completed and signed Attendance Slip(s) should be handed over at the RTA counter(s) at the venue against which RTA will provide admission card. Entry to the hall will be strictly on the basis of admission card as provided by RTA. Members in person and Proxy holders may please carry photo-ID card for identification/verification purposes.
- 5. Shareholder(s) present in person or through registered proxy shall only be entertained.
- 6. Due to strict security reasons mobile phones, brief cases, eatables and other belongings are not allowed inside the Auditorium. Shareholder(s)/proxy holder(s) will be required to take care of their belonging(s).
- 7. No gifts will be distributed at the Annual General Meeting.