



09th June, 2025

To

BSE Limited
Corporate Relationship Department
P J Towers,
Dalal Street, Fort
Mumbai – 400 001.

Dear Sir/Madam,

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements)
Regulations, 2015 – Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the Investor Presentation for the quarter and year ended 31<sup>st</sup> March 2025. The same will also be available on the website of the company.

This is for your information and records.

Thanking You

Yours faithfully,

For KMC SPECIALITY HOSPITALS (INDIA) LIMITED

Indumathi P
Company Secretary & Compliance Officer





Making great healthcare affordable

KMC SPECIALITY HOSPITALS (INDIA) LTD

INVESTOR PRESENTATION

Q4 FY'2025



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# **ABOUT US**

### **About us**





- KMC Speciality Hospitals (India) Limited operates a 450bedded Multi-Specialty Hospital at Trichy, a major city in the State of Tamil Nadu
- The Hospital focusses on providing Multi-Specialty services focused on:
  - Mother & Child Care Services;
  - Neurosciences;
  - Gastro Sciences;
  - Orthopedics;
  - Plastic surgeries;
  - Organ Transplants (Liver & Bone Marrow Transplant);
  - Critical care;
- The Hospital facilities are centrally located and draws patients from over 200 kilometers for Neonatal, Pediatrics, Neuro and Gastro sciences and other tertiary care services.
- Further, we operationalised our new facility comprising of 200 beds focused on providing Mother and Child Care services from January 29, 2024.

### **Hospital Overview : Key Specialities and Advanced Infrastructure**





#### 2 Healthcare Facilities Operational Beds

1 Existing Facility 250 Beds

1 New Facility (Maa Kauvery) 200 Beds

#### **Centre of Excellence**

- Mother & Child Care
- Neuro Science
- Gastro Science
- Plastic Surgery

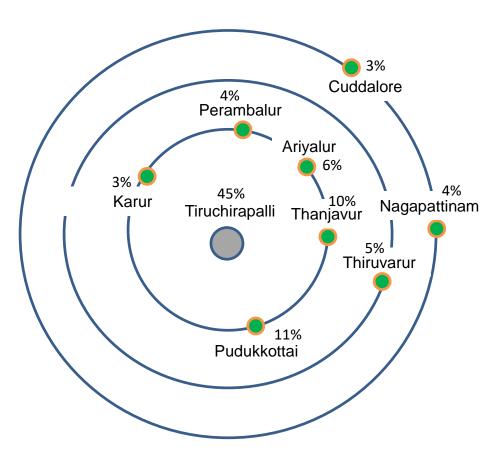
- Orthopaedics
- Critical Care
- Bone Marrow Transplant
- Liver Transplant

#### **Well equipped with Advanced Infrastructure**

- OT Theatres (Incl. Labour OT)
- ICU's (Incl. PICU, NICU etc)
- CT
- MRI

- Mammogram
- Ventilators
- Dexa Scan
- Lab

#### Our catchment area



~91% of IP comes from various cities in and around Tiruchirapalli as represented above



1700+ Fi

Full-time employees and Associates including 167 Doctors

### **Sustainable Growth Strategy**





#### **Doctors Engagement Model**

Identifying, attracting and retaining right Clinical talent resulting in better clinical outcomes



#### **Capacity Expansion**

Legacy block: 250 Beds

G+6F+1B

New Block: 200 Beds

G+5F+2B



#### **Cutting Edge Technology**

Stay up-to date on technological advancement for better patient experience and clinical results.





#### **Quality / Digital Enablement**

- NABH accredited Hospital
- Nursing excellence
- Pioneers in adopting 5S-Workplace Organization Method in Hospital Sector backed by a Strong Digital ecosystem





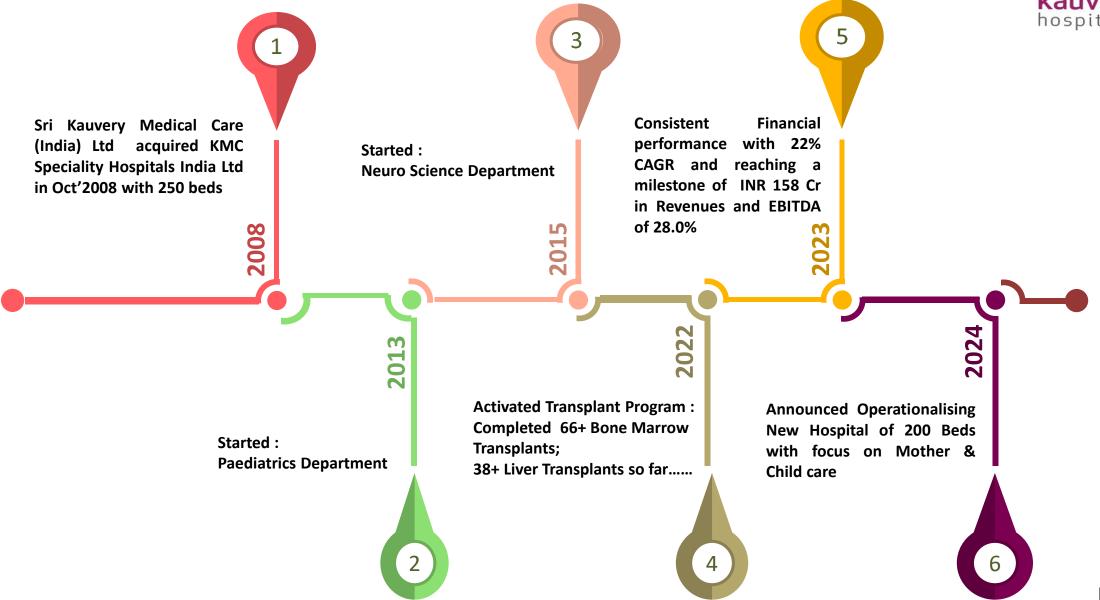
- Focus on Specialties and growth of programs
- Academic enablement with currently over 44+ DnB, Diploma seats





### **Major Events**





### Sri Kauvery Medical Care (India) Limited ("The Group / The Parent")



- The Group was founded 25 years ago and currently operates 12 Multi-Speciality Hospitals having over 2,500 beds in capacity across Chennai, Trichy, Bengaluru, Salem, Hosur and Tirunelveli;
- 10 of the Hospitals are directly run in the Parent entity;
- The Parent owns 75% of its listed subsidiary, KMC Speciality Hospitals (India) Ltd and runs 2 Multi-Speciality Hospitals with combined capacity of 450 Beds. (Legacy block: 250 Beds and New block: 200 Beds);
- The Group is promoted by Dr. S Chandrakumar and Dr. S Manivannan and has marquee private equity / financial Investors as its shareholders.

### **Leadership Team**



**Dr. S. Chandrakumar**Founder & Executive Chairman

- A qualified and experienced anesthesiologist and critical care specialist with 20+ years of experience;
- Former Chairman of CII TN State Council (FY 2021-22);
- Life Member in Indian Society of Anaesthesiologists & Critical Care Medicine.



**Dr. S. Manivannan**Founder & Managing Director

- Qualified Anesthesiologist with 20+ years of clinical experience;
- Outstanding Anaesthesiologist for 2010 (Indian Society of Anesthesiology);
- Leading Medical Entrepreneur 2018 by Indian Medical Association;
- Certified Assessor in NABH (National Accreditation Board for Hospitals & Healthcare);
- Founder of India's largest medical equipment expo – MEDICALL.





**Dr. D. Senguttuvan**SBU Head – Co-Founder, Executive Director
& Key Managerial Person

- SBU head of KMC Specialty Hospitals (India) Limited;
- A Leader in Advanced Paediatric Care and Healthcare Excellence in Tamil Nadu;
- Chief Pediatrician with over 3 decades of Clinical expertise;
- Past Secretary IAP (2008-2010);
- Former Healthcare Convener in CII (FY 2016-17);
- Chairman CII Trichy Zone (FY 2021-22);
- Founder President of NNF, Trichy chapter.

### Our vision, mission and values





#### **Our Vision**

To be the most respected and trusted healthcare provider



#### **Our Mission**

To make great healthcare affordable

#### Our Values

- · Continual Improvement.
- Heartfelt Personal Touch.
- Ethical.
- · Empathetic Care.
- Real Accountability.
- Service Excellence.

### **Board of Directors**





Dr S Chandrakumar (Executive Chairman) is a passionate leader, with over 20+ years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited.



Dr S Manivannan (Managing Director) is an Anaesthesiologist, with over 20+ years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited. He is also the founder of MEDICALL, India's largest Medical Equipment Exhibition



Dr T Senthilkumar M.S.,M.Ch., (Non-Executive Director) is a senior consultant Cardiothoracic Surgeon with over 2 decades of professional experience. He was instrumental in establishing a focused open Heart Surgery programe in Trichy. He has rich teaching experience and is an examiner for B.P.T. (Bachelor in Physiotherapy) course for more than 12 years.



Dr. Vijayabaskaran (Non-Executive Director) excels in various areas, like Project Management, Turnaround Specialist / Mergers & Acquisitions, Business Development, and Stakeholder Management. Best Integrated Farming System Research Scientist for the year 2013 at the National Level (ICAR). Best Extension Scientist for the year 2008 at the State level.



Mr. Sunil Satyapal Gulati (Independent Director) is a B.Tech degree holder from the IIT, Delhi and a Gold Medalist from the IIM Ahmedabad. He is an Independent Director on the Board of Fedbank Financial Services Ltd. He holds directorship on the Board of Merisis Advisors Pvt Ltd, SBI Mutual Fund Trustee Company Pvt Ltd, Perfios Account Aggregation Services Pvt Ltd, Kinara Capital Pvt Ltd, Revgro Capital Pvt Ltd, Tapstart Capital Pvt Ltd, Arthan Finance Pvt Ltd & Carefin Money Pvt Ltd .He is also a member of the Mutual Fund Advisory Committee constituted by SEBI.



Mrs Jayanthi Narayanaswamy (Independent Director) is a qualified Company Secretary with over 20 years of post-qualification experience



Mr. Ravichandran (Independent Director) is a qualified Electronics & Communication Engineer and has completed his management education program from IIM, Ahmedabad. He has participated in Strategic Leadership & International Business Programs in European Business schools and Executive Leadership Program from Singularity University California. He has been associated with Danfoss group since 2002 and currently is the President of Danfoss Industries Pvt Ltd.



Mr. S. Mohan (Independent Director) is a qualified Chartered Accountant practicing as a partner of the firm, Patel Mohan Ramesh & Co for 41 Yrs. Presently he is a vice president of the Society of Auditors, Chennai. He holds directorship in the board of RELYON Softech Limited, Bangalore and Unicorp Advisors Private Limited, Chennai



## FY'2025 PERFORMANCE SUMMARY

### **FY'2025 Performance Summary**



Total Income



EBITDA and Margins %



Margins % PAT and



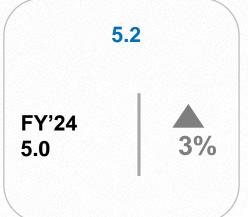
Occupied Bed Days



Blended ARPOB



ALOS (days) 5.0



### **Q4 FY'2025 Performance Summary**



Total Income







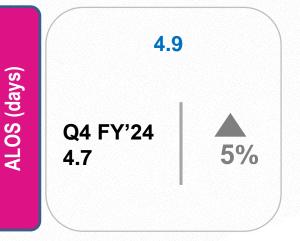


Occupied Bed Days





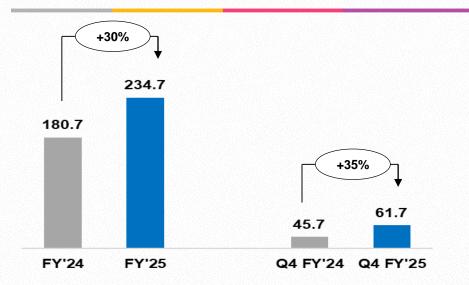




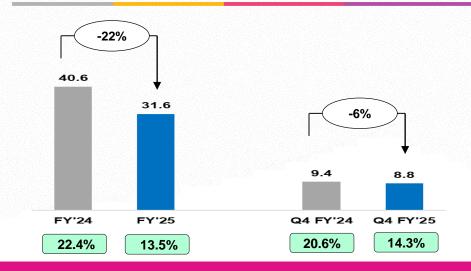
### **Key operating metrics : Revenue & Profitability**



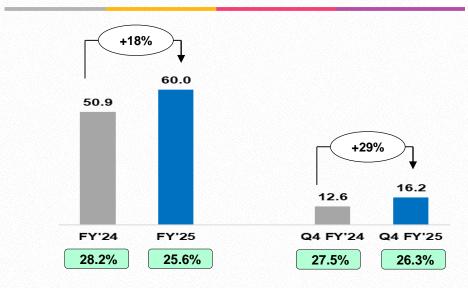
**Total Income (INR Cr)** 



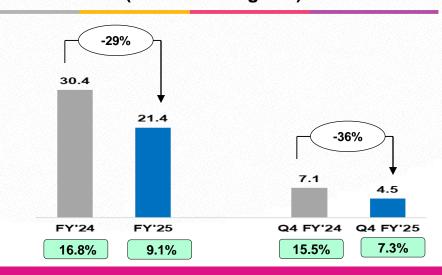
Profit before tax (INR Cr & margin %)



#### EBITDA (INR Cr & margin %)



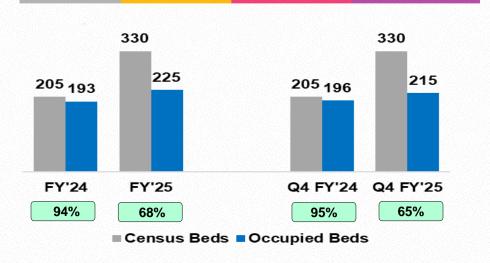
#### Profit after tax (INR Cr & margin %)



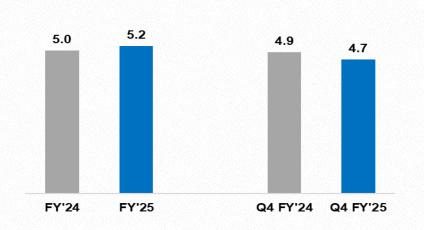
### Key operating metrics: Volumes, Occupancies & ALOS



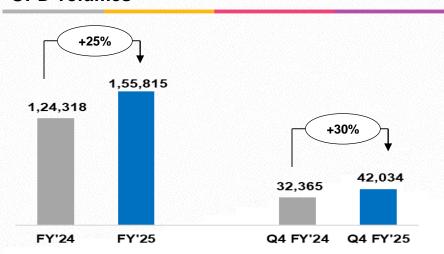




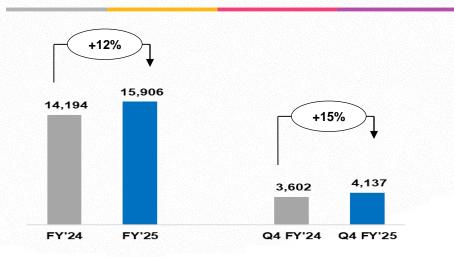
#### ALOS (days) (1)



#### OPD volumes (2)



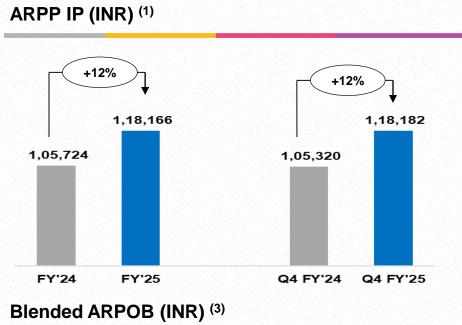
#### IPD volumes (3)

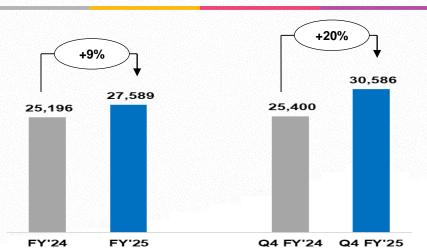


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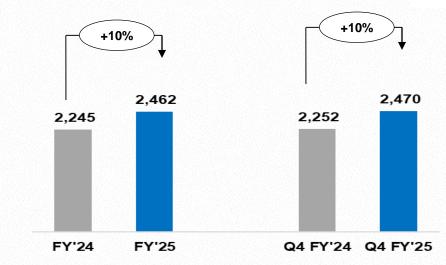
### **Key operating metrics : ARPP, ARPOB & Revenue mix**



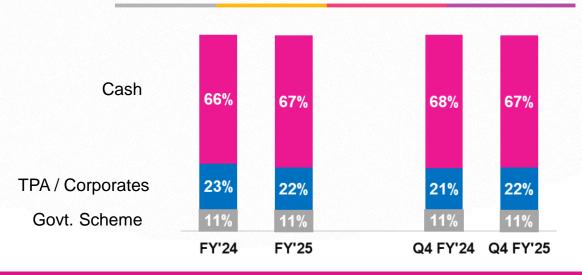








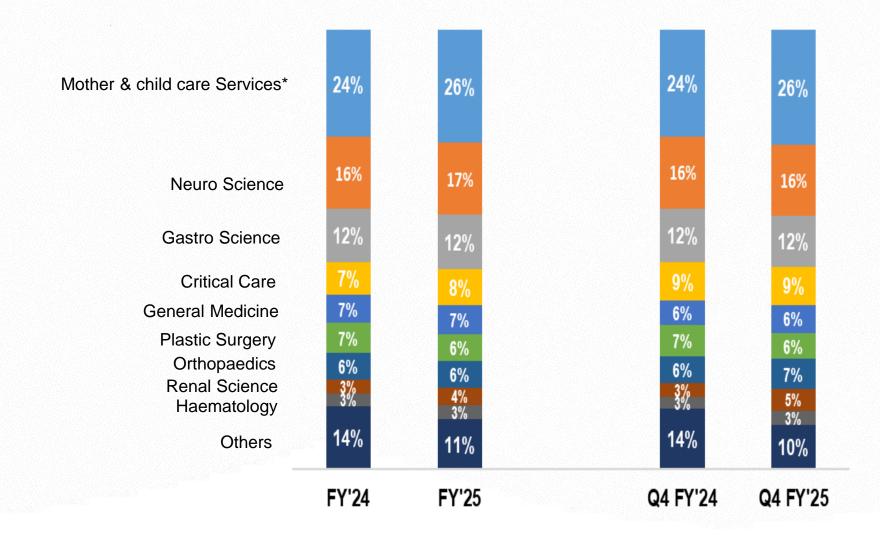
Revenue mix by payor category



### **Diverse Revenue Mix**

### Significant contribution from specialities





### **Performance Highlights and Commentary**



- Total Income has increased by INR 54 Cr. (30%) compared to the previous year;
- This was achieved on the back of strong-performance across of all our specialties with increasing trend seen in volumes and revenue mix;
- Consistent strong performance of 26% on Total Income in FY'25 in our Mother and Child Care services.
- Total EBITDA earned has increased by INR 9.0 Cr (18%) compared to the previous year;
- EBITDA as a % of revenue for FY'25 is 25.6% as compared to 28.2% in the previous year;
- Reduction in EBITDA% is on account of additional Fixed overheads incurred during the initial period of the newly operational facility comprising of 200 beds
- PBT & PAT as a % of revenue for FY'25 is 13.5% & 9.1% respectively as compared to 22.4% & 16.8% in the previous year.
  - The aforesaid reduction is primarily on account of interest expenditure incurred in relation to the long term borrowings availed from bank for the new facility and depreciation attributed to newly capitalized facility.

### **Annexure: Profit & Loss Statement**



	`	ear ended		Quarter ended			
INR Cr	FY'24	FY'25	Y-o-Y Growth %	Q4 FY'24	Q4 FY'25	Y-o-Y Growth %	
Income							
Revenue from operations	177.2	231.6	30.7%	44.9	60.9	35.7%	
Other Income	3.6	3.1	-13.3%	0.8	0.8	2.5%	
Total Income	180.7	234.7	29.8%	45.7	61.7	35.2%	
Cost of Goods Sold	24.4	33.7	37.9%	6.4	9.5	49.3%	
Employee benefits expense	38.3	51.9	35.6%	10.1	12.8	26.3%	
Other Expenses	67.1	89.1	32.9%	16.6	23.3	39.8%	
EBITDA	50.9	60.0	17.7%	12.6	16.2	29.1%	
EBITDA Margins %	28.2%	25.6%		27.5%	26.3%		
Finance costs	1.2	9.4	709.0%	0.5	2.3	364.7%	
Depreciation and amortisation expense	9.2	19.0	105.5%	2.6	5.1	92.3%	
PBT	40.6	31.6	-22.1%	9.4	8.8	-6.4%	
PBT Margins %	22.4%	13.5%		20.6%	14.3%		
Income tax expense	10.18	10.18	0.0%	2.34	4.30	84.0%	
PAT	30.4	21.4	-29.5%	7.1	4.5	-36.2%	
PAT Margins %	16.8%	9.1%		15.5%	7.3%		

### **Annexure: Balance Sheet**



Equities & Liabilities (INR Cr)	FY'25	FY'24
Total Equity	164.33	143.58
Share Capital	16.31	16.31
Other Equity	148.02	127.27
Non-Current Liabilities	83.73	73.68
Financial Liabilities		
(i) Borrowings	72.33	63.85
(ii) Lease Liabilities	5.52	7.63
(iii) Other Financial Liabilities	-	-
Deferred Tax Liabilities	3.28	0.64
Other Non-Current Liabilities	0.10	0.08
Provisions	2.50	1.49
<b>Current Liabilities</b>	37.94	46.45
Financial Liabilities		
(i) Borrowings	9.60	8.55
(ii) Lease Liabilities	2.00	1.79
(iii) Trade payables	14.08	7.56
(iv) Other Financial Liabilities	5.58	23.80
Other Current Liabilities	4.21	2.93
Provisions	2.46	1.82
Total Equity & Liabilities	286.00	263.72

Assets (INR Cr)	FY'25	FY'24
Non-Current Assets	252.76	230.20
Property, Plant and Equipment	239.69	195.55
Right-of-Use-Assets	7.56	9.65
CWIP	<del>-</del>	0.64
Investment Property	0.40	0.40
Other Intangible assets	0.04	0.06
Financial Assets		
(i) Investments	0.00	0.00
(ii) Loans	<u>-</u>	-
(iii) Other Financial Assets	2.51	4.26
Other Non-Current Assets (Net)	2.55	19.62
Current Assets	33.24	33.52
Inventories	3.50	2.05
Financial Assets		
(ii) Trade receivables	5.98	4.38
(ii) Cash and cash equivalents	9.19	4.85
(iii) Bank Balances other than above	0.15	17.83
(iv) Loans	0.26	0.16
(v) Other Financial Assets	12.64	3.00
Other Current Assets	1.52	1.25
Total Assets	286.00	263.72

<sup>1.</sup> Networth at the end of FY'25 is INR 164 Cr

<sup>2.</sup> Total Borrowings (Term Loan + CC) at the end of FY'25 is INR 81.9 Cr (which has been incurred for the New facility "Maa Kauvery")

<sup>3.</sup> Total Cash Balance (including Fixed Deposit) at the end of FY'25 is INR 17.5 Cr

### **Annexure: Cash Flow Statement**



Particluars (INR Cr)	FY'25	FY'24
Net Profit Before Tax	31.60	40.56
Adjustments for: Non -Cash Items / Other Investment or Financial Items	27.90	8.39
Operating profit before working capital changes	59.50	48.95
Changes in Working Capital	4.82	(0.42)
Cash generated from Operations	64.33	48.53
Taxes (movement)	(6.74)	(10.11)
Net Cash from Operating Activities	57.58	38.42
Net Cash from Investing Activities	(50.94)	(55.91)
Net Cash from Financing Activities	(2.30)	20.50
Net Increase in Cash and Cash Equivalents	4.34	3.01
Cash and Cash equivalents at the beginning of the period	4.85	1.84
Cash and Cash equivalents at the end of the period	9.19	4.85

### **Annexure: Financial Ratios**



Financial Ratios	FY'25	FY'24
Networth (INR Cr)	164	144
Return on Capital Employed (%)	17%	29%
Return on Equity (%)	13%	21%
Debt Equity Ratio	0.50	0.50
Net Debt / EBITDA (Times)	1.07	0.98
Current Ratio (Times)	0.9	0.7
DSCR (Times)	3.2	4.0
Interest Coverage Ratio (Times)	6.4	9.3

<sup>1.</sup> FY'24 ROCE is calculated by excluding the Loan availed for new facility "Maa Kauvery" whereas the same is included in FY'25

<sup>2.</sup> FY'24 & FY'25, Debt Equity Ratio and Net Debt to EBITDA is calculated by including the Loan availed for new facility Maa Kauvery.

<sup>3.</sup> Net Debt is calculated by reducing Cash and Bank Balances from Gross Debt.

<sup>4.</sup> Current Ratio is calculated by including Capital creditors (current liabilities) of New facility "Maa Kauvery" INR 15.0 Cr in FY'24 and INR 2.4 Cr in FY'25

### **Annexure: Operational Parameters**



Annualised			Quarter				
Key Metrics	FY'24	FY'25	Y-o-Y Growth %	Q4 FY'24	Q3 FY'25	Q4 FY'25	Y-o-Y Growth %
Census Beds	205	330	61%	205	330	330	61%
Occupied Beds	193	225	16%	196	243	215	10%
Average Occupied Bed Days	70,638	82,034	16%	17,806	22,356	19,380	9%
Avg Occupancy Rate %	94%	68%		95%	74%	65%	
Blended ARPOB (INR)	25,196	27,589	9%	25,400	27,006	30,586	20%
ALOS (Days)	5.0	5.2	3%	4.9	5.0	4.7	-5%
In-Patient Volumes	14,194	15,906	12%	3,602	4,428	4,137	15%
Out-Patient Volumes	1,24,318	1,55,815	25%	32,365	40,312	42,034	30%
ARPP IP (INR)	1,05,724	1,18,166	12%	1,05,320	1,13,650	1,18,182	12%
ARPP OP (INR)	2,245	2,462	10%	2,252	2,493	2,470	10%

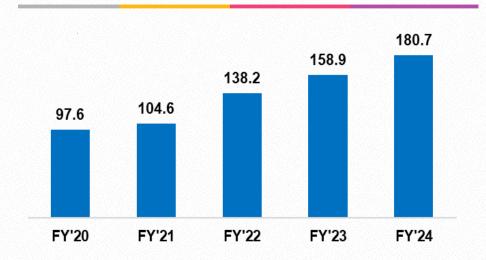


# HISTORICAL FINANCIAL PERFORMANCE

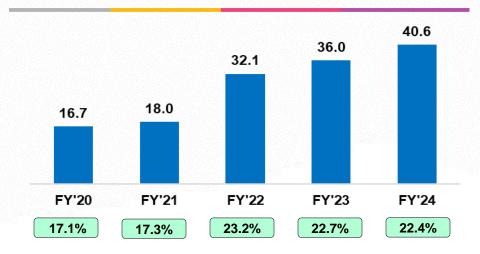
### **Key operating metrics : Revenue & Profitability**



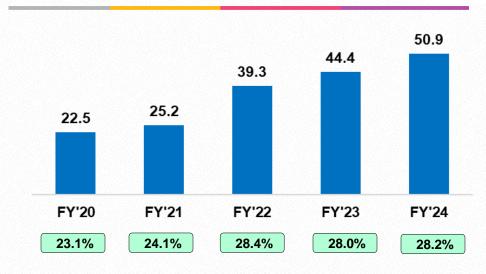
**Total Income (INR Cr)** 



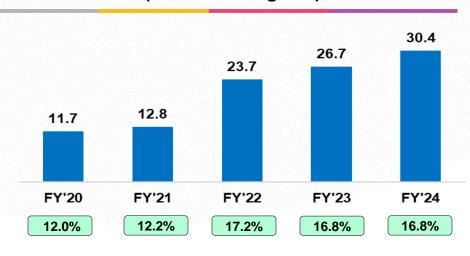
Profit before tax (INR Cr & margin %)



#### EBITDA (INR Cr & margin %)

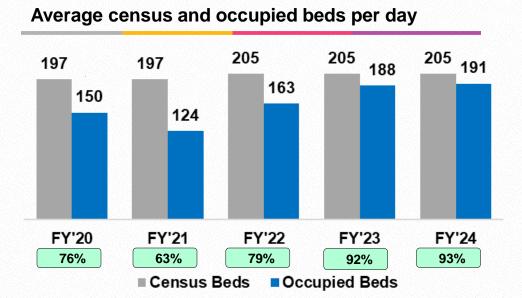


#### Profit after tax (INR Cr & margin %)

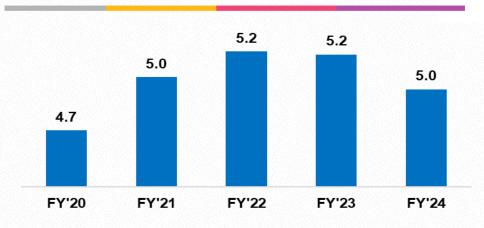


### **Key operating metrics : Volumes, Occupancies & ALOS**

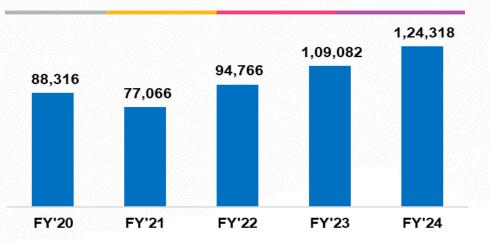




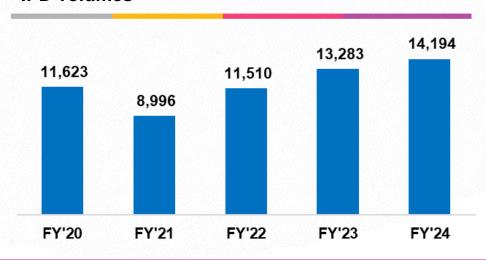








#### IPD volumes (3)

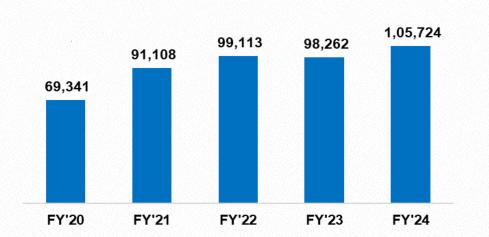


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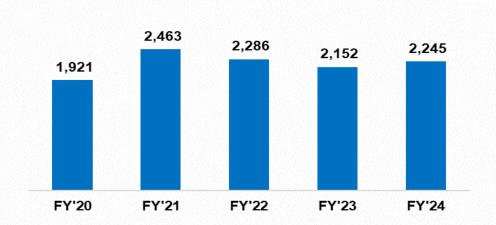
### **Key operating metrics : ARPP & ARPOB**



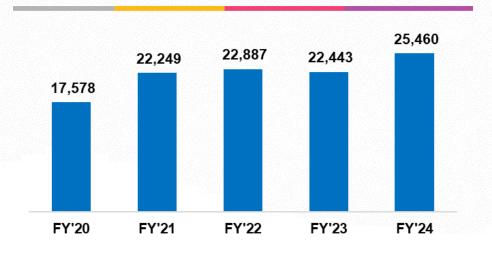




#### ARPP OP (INR) (2)



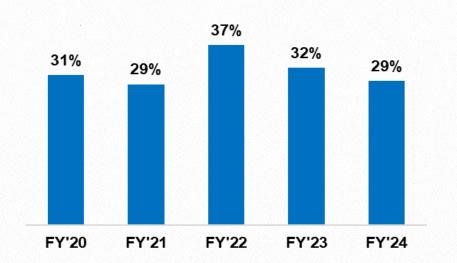
#### Blended ARPOB (INR) (3)



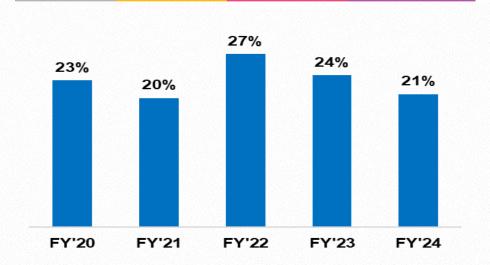
### **Key operating metrics : ROCE & ROE**



ROCE (1)







#### Note:

ROCE is calculated by excluding the Loan availed for New facility "Maa Kauvery", which commenced its operations from January 2024.

### **Annexures - Historical Profit and Loss Statement**



INR Cr	FY'24	FY'23	FY'22	FY'21	FY'20
Income					
Revenue from operations	177.2	155.8	136.1	102.6	96.2
Other income	3.6	3.1	2.1	1.9	1.4
Total income	180.7	158.9	138.2	104.6	97.6
Cost of materials consumed	3.6	2.9	2.7	2.7	1.5
Purchase of traded goods	20.7	20.4	17.9	13.5	13.0
Changes in inventory of traded goods	0.2	(0.31)	(0.02)	0.2 -	0.7
Cost of Goods Sold	24.4	23.0	20.6	16.3	13.8
Employee benefits expense	38.3	31.2	27.1	21.5	21.6
Other Expenses	67.1	60.3	51.2	41.6	39.7
EBITDA	50.9	44.4	39.3	25.2	22.5
EBITDA Margins %	28.2%	28.0%	28.4%	24.1%	23.1%
Finance costs	1.16	0.8	0.7	1.0	0.9
Depreciation and amortisation expense	9.22	7.6	6.5	6.2	4.9
РВТ	40.6	36.0	32.1	18.0	16.7
PBT Margins %	22.4%	22.7%	23.2%	17.3%	17.1%
Income tax expense	10.2	9.3	8.4	5.3	5.0
PAT	30.4	26.7	23.7	12.8	11.7
PAT Margins %	16.8%	16.8%	17.2%	12.2%	12.0%

### **Annexures - Historical Balance Sheet**



Equities & Liabilities (INR Cr)	FY'24	FY'23	FY'22	FY'21	FY'20
Total Equity	143.58	113.50	86.80	63.33	50.66
Share Capital	16.31	16.31	16.31	16.31	16.31
Other Equity	127.27	97.19	70.49	47.02	34.35
Non-Current Liabilities	73.68	45.61	22.45	29.11	6.95
Financial Liabilities					
(i) Borrowings	63.85	39.87	19.61	25.74	5.80
(ii) Lease Liabilities	7.63	4.56	1.54	1.84	0.67
(iii) Other Financial Liabilities	0.00	-	-	0.12	0.08
Deferred Tax Liabilities	0.64	-	0.06	0.58	-
Other Non-Current Liabilities	0.08	0.08	0.11	-	
Provisions	1.49	1.10	1.14	0.84	0.41
<b>Current Liabilities</b>	46.45	22.54	19.51	12.55	12.39
Financial Liabilities					
(i) Borrowings	8.55	4.63	7.27	-	-
(ii) Lease Liabilities	1.79	0.88	0.36	0.26	0.19
(iii) Trade payables	7.56	6.41	5.41	5.21	4.35
(iv) Other Financial Liabilities	23.80	4.57	2.09	3.18	5.02
Other Current Liabilities	2.93	3.16	2.29	2.31	1.45
Provisions	1.82	2.89	2.08	1.60	1.38
Total Equity & Liabilities	263.72	181.65	128.76	104.99	69.99

Assets (INR Cr)	FY'24	FY'23	FY'22	FY'21	FY'20
Non-Current Assets	230.20	129.80	86.29	78.86	52.29
Property, Plant and Equipment	195.55	78.36	72.53	71.16	37.55
Right-of-Use-Assets	9.65	5.13	1.68	1.97	0.84
CWIP	0.64	34.04	5.64	1.61	0.07
Investment Property	0.40	0.40	0.40	0.40	0.40
Other Intangible assets	0.06	0.39	0.80	0.50	0.62
Financial Assets					
(i) Investments	0.00	0.00	0.00	0.00	0.00
(ii) Loans	0.00	-	-	0.74	3.93
(iii) Other Financial Assets	4.26	1.77	1.08	0.02	0.08
Other Non-Current Assets (Net)	19.62	9.71	4.14	2.45	8.80
<b>Current Assets</b>	33.52	51.86	42.48	26.13	17.70
Inventories	2.05	2.27	1.87	1.75	2.22
Financial Assets					
(ii) Trade receivables	4.38	4.37	3.54	2.55	2.10
(ii) Cash and cash equivalents	4.85	1.84	1.67	2.13	1.12
(iii) Bank Balances other than above	17.83	36.95	31.49	15.57	8.87
(iv) Loans	0.16	0.18	0.13	0.12	1.13
(v) Other Financial Assets	3.00	4.41	2.63	2.87	1.55
Other Current Assets	1.25	1.83	1.15	1.13	0.71
Total Assets	263.72	181.65	128.76	104.99	69.99

### **Annexures - Historical Cash Flow Statement**



Particluars (INR Cr)	FY'24	FY'23	FY'22	FY'21	FY'20
Net Profit After Tax	30.4	26.7	23.7	12.8	11.7
Adjustments for: Non -Cash Items / Other Investment or Financial Items	18.6	16.6	14.8	12.1	10.0
Operating profit before working capital changes	49.0	43.2	38.5	24.9	21.7
Changes in Working Capital	(0.4)	(1.7)	(0.2)	3.3	(7.7)
Cash generated from Operations	48.5	41.5	38.3	28.2	14.0
Direct taxes paid (net of fund)	(10.1)	(9.2)	(9.2)	(2.6)	(3.3)
Net Cash from Operating Activities	38.4	32.3	29.1	25.6	10.7
Net Cash from Investing Activities	(55.9)	(48.0)	(28.5)	(42.6)	(7.8)
Net Cash from Financing Activities	20.5	15.8	(1.1)	18.0	(3.6)
Net Increase in Cash and Cash Equivalents	3.0	0.2	(0.5)	1.0	(0.7)
Cash and Cash equivalents at the beginning of the period	1.8	1.7	2.1	1.1	1.8
Cash and Cash equivalents at the end of the period	4.8	1.8	1.7	2.1	1.1

### **Annexure: Historical Operational Parameters**



Key Metrics	FY'24	FY'23	FY'22	FY'21	FY'20
Census Beds	205	205	205	197	197
Occupied Beds	191	188	163	124	150
Average Occupied Bed Days	69,906	68,635	59,313	45,260	54,750
Avg Occupancy Rate %	93%	92%	79%	63%	76%
Blended ARPOB (INR)	25,460	22,443	22,887	22,249	17,578
ALOS (Days)	5.0	5.2	5.2	5.0	4.7
In-Patient Volumes	14,194	13,283	11,510	8,996	11,623
Out-Patient Volumes	1,24,318	1,09,082	94,766	77,066	88,316
ARPP IP (INR)	1,05,724	98,262	99,113	91,108	69,341
ARPP OP (INR)	2,245	2,152	2,286	2,463	1,921



# **THANK YOU**