



26th November, 2025

То

BSE Limited
Corporate Relationship Department
P J Towers,
Dalal Street, Fort
Mumbai – 400 001.

Dear Sir/Madam,

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements)
Regulations, 2015 – Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the Investor Presentation for the quarter and half year ended 30th September, 2025. The same will also be available on the website of the company.

This is for your information and records.

Thanking You

Yours faithfully,

For KMC SPECIALITY HOSPITALS (INDIA) LIMITED

Indumathi P
Company Secretary & Compliance Officer



Regd. Office:
KMC Speciality Hospitals (India) Ltd
CIN - L85110TN1982PLC009781
No. 6, Royal Road, Cantonment, Trichy - 620 001.
T 0431 - 4077777 F 0431 - 2415402
E info@kauveryhospital.com W www.kauveryhospital.com



Making great healthcare affordable

KMC SPECIALITY HOSPITALS (INDIA) LTD

INVESTOR PRESENTATION

Q2 FY'2026



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ABOUT US

About us





- KMC Speciality Hospitals (India) Limited operates a 450bedded Multi-Specialty Hospital at Trichy, a major city in the State of Tamil Nadu
- The Hospital focusses on providing Multi-Specialty services focused on:
 - Mother & Child Care Services;
 - Neurosciences;
 - Gastro Sciences:
 - Orthopedics;
 - Plastic surgeries;
 - Organ Transplants (Liver & Bone Marrow Transplant);
 - Critical care;
- The Hospital facilities are centrally located and draws patients from over 200 kilometers for Neonatal, Pediatrics, Neuro and Gastro sciences and other tertiary care services.
- Further, we operationalised our new facility comprising of 200 beds focused on providing Mother and Child Care services from January 29, 2024.

Hospital Overview : Key Specialities and Advanced Infrastructure





2 Healthcare Facilities Operational Beds

1 Existing Facility 250 Beds

1 New Facility (Maa Kauvery) 200 Beds

Centre of Excellence

- Mother & Child Care
- Neuro Science
- Gastro Science
- Plastic Surgery

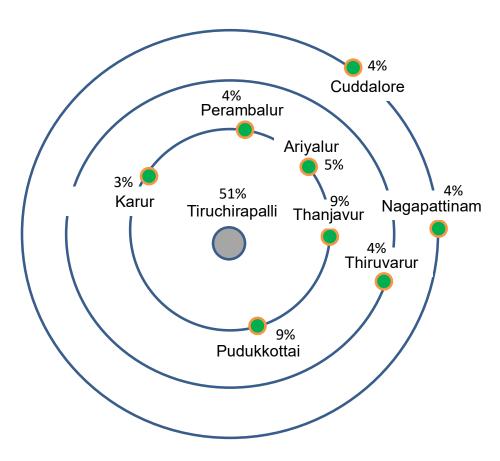
- Orthopaedics
- Critical Care
- Bone Marrow Transplant
- Liver Transplant

Well equipped with Advanced Infrastructure

- OT Theatres (Incl. Labour OT)
- ICU's (Incl. PICU, NICU etc)
- CT
- MRI

- Mammogram
- Ventilators
- Dexa Scan
- Lab

Our catchment area



~92% of IP comes from various cities in and around Tiruchirapalli as represented above



1700+ Full-ti

Full-time employees and Associates including 170 Doctors

Sustainable Growth Strategy





Doctors Engagement Model

Identifying, attracting and retaining right Clinical talent resulting in better clinical outcomes



Capacity Expansion

Legacy block: 250 Beds

G+6F+1B

G+5F+2B



Stay up-to date on technological advancement for better patient experience and clinical results.



Quality / Digital Enablement

- NABH accredited Hospital
- Nursing excellence
- Pioneers in adopting 5S-Workplace Organization Method in Hospital Sector backed by a Strong Digital ecosystem





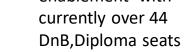








New Block: 200 Beds

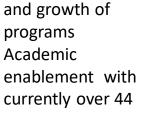


programs

Academic

Centers of Excellence

Focus on Specialties

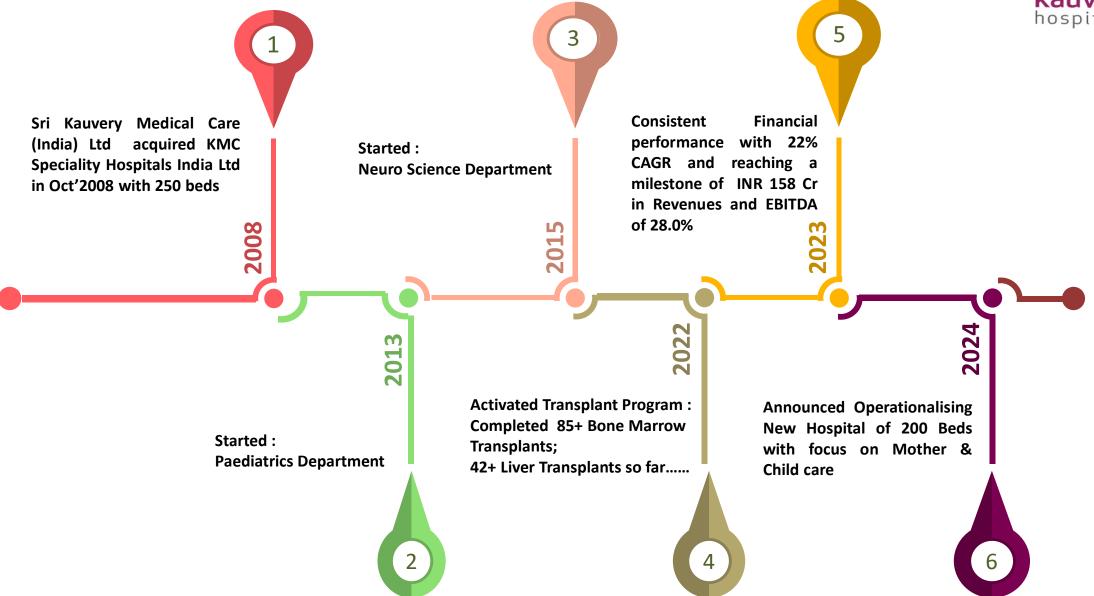






Major Events





Sri Kauvery Medical Care (India) Limited ("The Group / The Parent")



- The Group was founded 25 years ago and currently operates 12 Multi-Speciality Hospitals having over 2,500 beds in capacity across Chennai, Trichy, Bengaluru, Salem, Hosur and Tirunelveli;
- 10 of the Hospitals are directly run in the Parent entity;
- The Parent entity owns 75% of its listed subsidiary, KMC Speciality Hospitals (India) Ltd and runs 2 Hospitals with combined capacity of 450 Beds. (Legacy block: 250 Beds and New block: 200 Beds);
- The Group is promoted by Dr. S Chandrakumar and Dr. S Manivannan and has marquee private equity / financial Investors as its shareholders.

Leadership Team



Dr. S. Chandrakumar *Founder & Executive Chairman*

- A qualified and experienced anesthesiologist and critical care specialist with 20+ years of experience;
- Former Chairman of CII TN State Council (FY 2021-22);
- Life Member in Indian Society of Anaesthesiologists & Critical Care Medicine.



Dr. S. ManivannanFounder & Managing Director

- Qualified Anesthesiologist with 20+ years of clinical experience;
- Outstanding Anaesthesiologist for 2010 (Indian Society of Anesthesiology);
- Leading Medical Entrepreneur 2018 by Indian Medical Association;
- Certified Assessor in NABH (National Accreditation Board for Hospitals & Healthcare);
- Founder of India's largest medical equipment expo – MEDICALL.





Dr. D. Senguttuvan

SBU Head – Co-Founder, Executive Director

& Key Managerial Person

- SBU head of KMC Specialty Hospitals (India) Limited;
- A Leader in Advanced Paediatric Care and Healthcare Excellence in Tamil Nadu;
- Chief Pediatrician with over 3 decades of Clinical expertise;
- Past Secretary IAP (2008-2010);
- Former Healthcare Convener in CII (FY 2016-17);
- Chairman CII Trichy Zone (FY 2021-22);
- Founder President of NNF, Trichy chapter.

Our vision, mission and values





Our Vision



To be the most respected and trusted healthcare provider



Our Mission

To make great healthcare affordable

Our Values

- · Continual Improvement.
- Heartfelt Personal Touch.
- Ethical.
- · Empathetic Care.
- Real Accountability.
- Service Excellence.

Board of Directors





Dr S Chandrakumar (Executive Chairman) is a passionate leader, with over 20+ years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited.



Mr. Sunil Satyapal Gulati (Independent Director) is a B.Tech degree holder from the IIT, Delhi and a Gold Medalist from the IIM Ahmedabad. He is an Independent Director on the Board of Fedbank Financial Services Ltd. He holds directorship on the Board of Merisis Advisors Pvt Ltd, SBI Mutual Fund Trustee Company Pvt Ltd, Perfios Account Aggregation Services Pvt Ltd, Access Equity Private Limited,, Tapstart Capital Pvt Ltd, Arthan Finance Pvt Ltd & Carefin Money Pvt Ltd. He is also a member of the Mutual Fund Advisory Committee constituted by SEBI.



Dr S Manivannan (Managing Director) is an Anaesthesiologist, with over 20+ years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited. He is also the founder of MEDICALL, India's largest Medical Equipment Exhibition



Mrs Jeyanthei Narayanaswami (Independent Director) is a qualified Company Secretary with over 20 years of post-qualification experience



Dr T Senthilkumar M.S.,M.Ch., (Non-Executive Director) is a senior consultant Cardiothoracic Surgeon with over 2 decades of professional experience. He was instrumental in establishing a focused open Heart Surgery programe in Trichy. He has rich teaching experience and is an examiner for B.P.T. (Bachelor in Physiotherapy) course for more than 12 years.



Mr. P. Ravichandran (Independent Director) is a qualified Electronics & Communication Engineer and has completed his management education program from IIM, Ahmedabad. He has participated in Strategic Leadership & International Business Programs in European Business schools and Executive Leadership Program from Singularity University California. He has been associated with Danfoss group since 2002 and currently is the President of Danfoss Industries Pvt Ltd.



Dr. S Vijayabaskaran (Non-Executive Director) excels in various areas, like Project Management, Turnaround Specialist / Mergers & Acquisitions, Business Development, and Stakeholder Management. Best Integrated Farming System Research Scientist for the year 2013 at the National Level (ICAR). Best Extension Scientist for the year 2008 at the State level.



Mr. S. Mohan (Independent Director) is a qualified Chartered Accountant practicing as a partner of the firm, Patel Mohan Ramesh & Co for 41 Yrs. Presently he is a vice president of the Society of Auditors, Chennai. He holds directorship in the board of RELYON Softech Limited, Bangalore, Unicopp Bizex Private Limited and Unicorp Advisors Private Limited, Chennai



FY'2026 (Q2) PERFORMANCE SUMMARY

Q2 FY'2026 Performance Summary



Total Income











Occupied Bed Days



Blended ARPOB



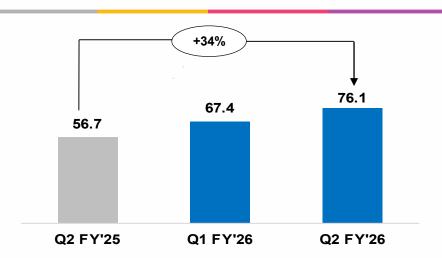
ALOS (days)



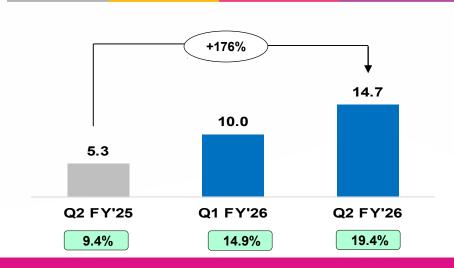
Key operating metrics : Revenue & Profitability



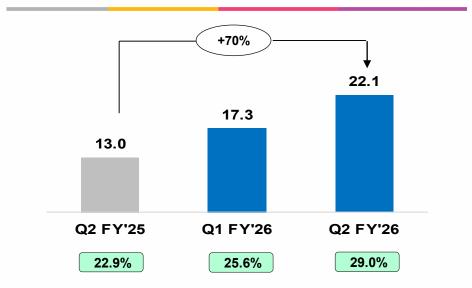
Total Income (INR Cr)



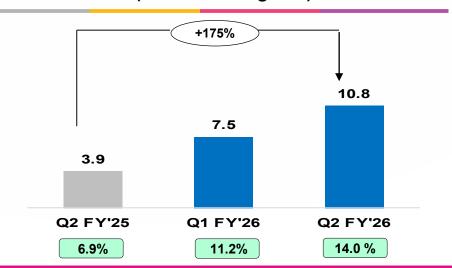
Profit before tax (INR Cr & margin %)



EBITDA (INR Cr & margin %)

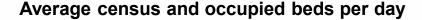


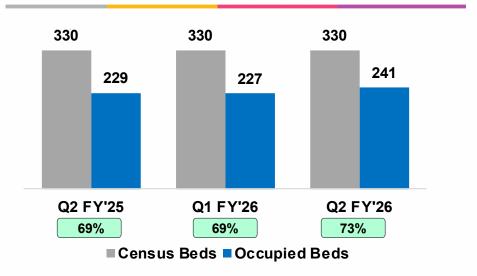
Profit after tax (INR Cr & margin %)



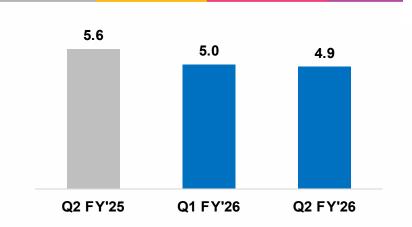
Key operating metrics : Volumes, Occupancies & ALOS



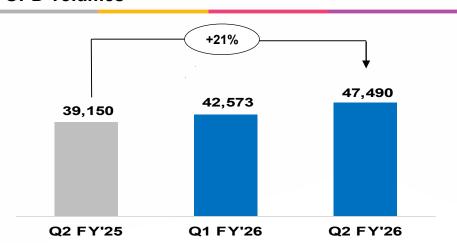




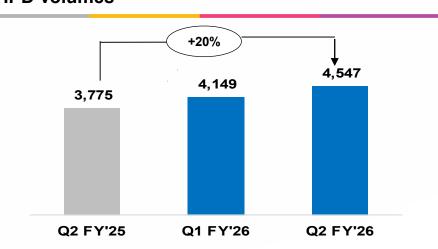
ALOS (days) (1)



OPD volumes (2)



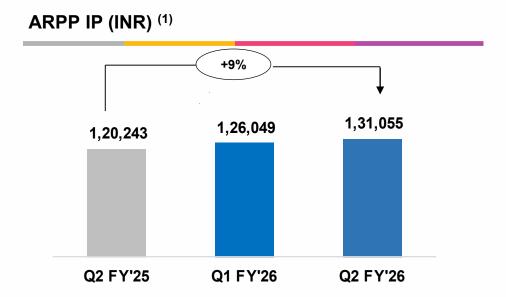
IPD volumes (3)



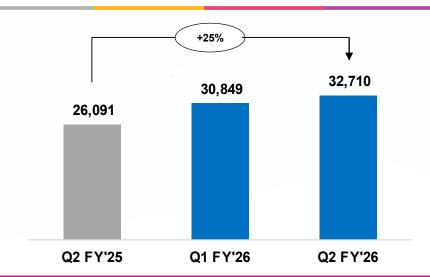
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Key operating metrics : ARPP, ARPOB & Revenue mix

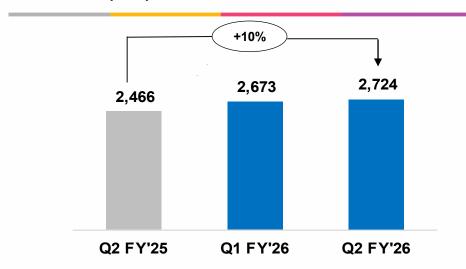




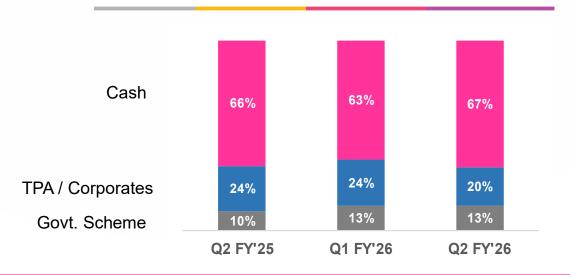




ARPP OP (INR) (2)



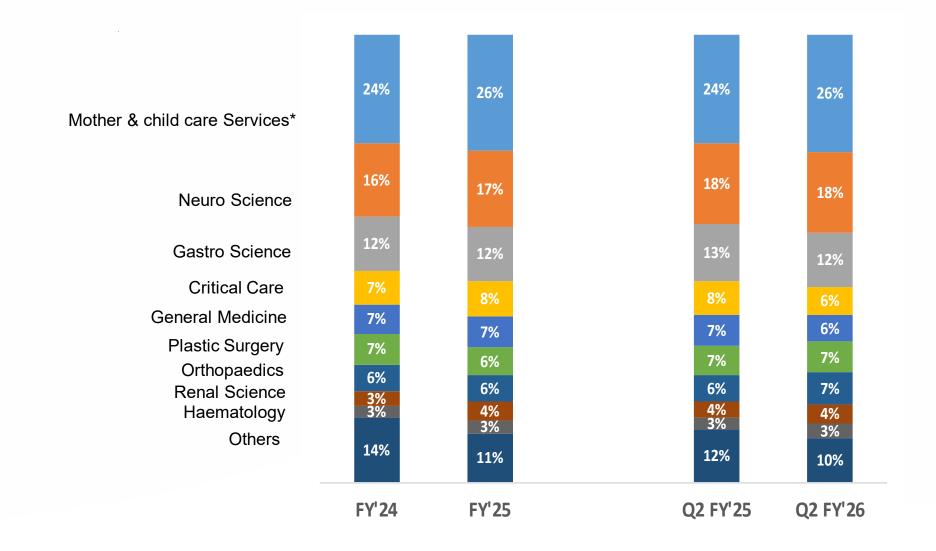
Revenue mix by payor category



Diverse Revenue Mix

Significant contribution from specialities





Performance Highlights and Commentary



- Total Income has increased by INR 19.4 Cr. (34%) compared to the Q2 previous year;
- This was achieved on the back of strong-performance across of all our specialties with increasing trend seen in volumes and revenue mix;
- Consistent strong performance of 26% on Total Income in Q2 FY'26 in our Mother and Child Care services.
- Total EBITDA earned has increased by INR 9.1 Cr (70%) compared to the Q2 previous year;
- EBITDA as a % of revenue for Q2 FY'26 is 29% as compared to 22.9% in the Q2 previous year;
- PBT & PAT as a % of revenue for Q2 FY'26 is 19.4% & 14.0% respectively as compared to 9.4% & 6.9% in the Q2 previous year.

Annexure: Profit & Loss Statement



	`	ear ended			Quarter ende	d	
INR Cr	FY'24	FY'25	Y-o-Y Growth %	Q2 FY'25	Q1 FY'26	Q2 FY'26	Y-o-Y Growth
Income							
Revenue from operations	177.2	231.6	30.7%	56.2	66.6	74.9	33.2%
Other Income	3.6	3.1	-13.3%	0.5	0.8	1.2	171.0%
Total Income	180.7	234.7	29.8%	56.7	67.4	76.1	34.3%
Cost of materials consumed	3.6	9.9	176.3%	2.5	3.2	3.6	45.1%
Purchase of traded goods	20.7	24.5	18.7%	5.7	6.7	7.4	31.0%
Changes in inventory of traded goods	0.2	(8.0)	-556.2%	(0.0)	0.4	(0.0)	-84.6%
Cost of Goods Sold	24.4	33.7	37.9%	8.1	10.4	11.0	35.9%
Employee benefits expense	38.3	51.9	35.6%	13.0	15.3	16.95	30.5%
Other Expenses	67.1	89.1	32.9%	22.6	24.4	26.07	15.4%
EBITDA	50.9	60.0	17.7%	13.0	17.3	22.1	70.2%
EBITDA Margins %	28.2%	25.6%		22.9%	25.6%	29.0%	
Finance costs	1.2	9.4	709.0%	2.7	2.2	2.0	-24.1%
Depreciation and amortisation expense	9.2	19.0	105.5%	5.0	5.1	5.3	7.1%
РВТ	40.6	31.6	-22.1%	5.3	10.0	14.7	176.3%
PBT Margins %	22.4%	13.5%		9.4%	14.9%	19.4%	
Income tax expense	10.18	10.18	0.0%	1.45	2.47	4.06	179.8%
PAT	30.4	21.4	-29.5%	3.9	7.5	10.7	175.0%
PAT Margins %	16.8%	9.1%		6.9%	11.2%	14.0%	

Annexure: Balance Sheet



Equities & Liabilities (INR Cr)	FY'26 (For the period ended 30th Sep'25)	FY'25
Total Equity	182.06	164.33
Share Capital	16.31	16.31
Other Equity	165.75	148.02
Non-Current Liabilities	80.70	83.73
Financial Liabilities		
(i) Borrowings	66.86	72.33
(ii) Lease Liabilities	7.03	5.52
(iii) Other Financial Liabilities	-	-
Deferred Tax Liabilities	3.02	3.28
Other Non-Current Liabilities	0.11	0.10
Provisions	3.68	2.50
Current Liabilities	36.65	37.94
Financial Liabilities		
(i) Borrowings	9.6	9.60
(ii) Lease Liabilities	2.69	2.00
(iii) Trade payables	10.03	14.08
(iv) Other Financial Liabilities	5.53	5.58
Other Current Liabilities	5.04	4.21
Provisions	3.76	2.46
Total Equity & Liabilities	299.41	286.00

FY'26 FY'25 (For the period nded 30th Sep'25) 248.20 252.76 234.74 239.69 9.66 7.56 0.40 0.40 0.04 0.04 0.01 0.00 2.69 2.51 0.67 2.55 51.21 33.24 3.50 3.09 7.09 5.98 23.88 9.19 0.15 5.88 0.36 0.26 7.90 12.64 3.01 1.52 299.41 286.00

^{1.} Networth at the end of FY'26 Q2 is INR 182 Cr

^{2.} Total Borrowings (Term Loan + CC) at the end of FY'26 Q2 is INR 79.5 Cr (which has been incurred for the New facility "Maa Kauvery")

^{3.} Total Cash Balance (including Fixed Deposit) at the end of FY'26 Q2 is INR 32.7 Cr and FY'25 is INR 17.5 Cr

Annexure: Cash Flow Statement



Particluars (INR Cr)	FY'26 (For the period ended 30th Sep'25)	FY'25
Net Profit Before Tax	24.75	31.60
Adjustments for: Non -Cash Items / Other Investment or Financial Items	14.15	27.90
Operating profit before working capital changes	38.90	59.50
Changes in Working Capital	(4.37)	4.82
Cash generated from Operations	34.53	64.33
Taxes (movement)	(4.90)	(6.74)
Net Cash from Operating Activities	29.63	57.58
Net Cash from Investing Activities	(4.45)	(50.94)
Net Cash from Financing Activities	(10.49)	(2.30)
Net Increase in Cash and Cash Equivalents	14.69	4.34
Cash and Cash equivalents at the beginning of the period	9.19	4.85
Cash and Cash equivalents at the end of the period	23.88	9.19

Annexure: Financial Ratios



Financial Ratios	FY'26 As on 30th Sep'25	FY'25
Networth (INR Cr)	182	164
Return on Capital Employed (%)	22%	17%
Return on Equity (%)	20%	13%
Debt Equity Ratio	0.42	0.50
Net Debt / EBITDA (Times)	0.56	1.07
Current Ratio (Times)	1.4	0.9
DSCR (Times)	4.2	3.2
Interest Coverage Ratio (Times)	9.3	6.4

Annexure: Operational Parameters



		Year ended			Quarte	er ended	
Key Metrics	FY'24	FY'25	Y-o-Y Growth	Q2 FY'25	Q1 FY'26	Q2 FY'26	Y-o-Y Growth %
Census Beds	205	330	61%	330	330	330	0%
Occupied Beds	193	225	17%	229	227	241	5%
Average Occupied Bed Days	70,638	82,034	16%	21,099	20,642	22,172	5%
Avg Occupancy Rate %	94%	68%		69%	69%	73%	
Blended ARPOB (INR)	25,196	27,589	9%	26,091	30,849	32,710	25%
ALOS (Days)	5.0	5.2	4%	5.6	5.0	4.9	-13%
In-Patient Volumes	14,194	15,906	12%	3,775	4,149	4,547	20%
Out-Patient Volumes	1,24,318	1,55,815	25%	39,150	42,573	47,490	21%
ARPP IP (INR)	1,05,724	1,18,166	12%	1,20,243	1,26,049	1,31,055	9%
ARPP OP (INR)	2,245	2,462	10%	2,466	2,673	2,724	10%

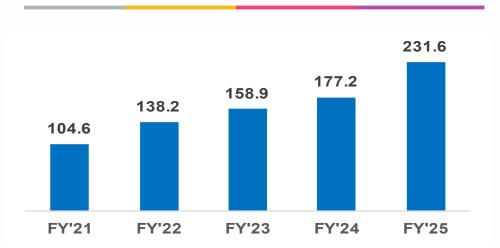


HISTORICAL FINANCIAL PERFORMANCE

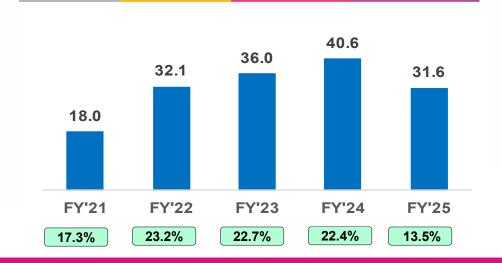
Key operating metrics : Revenue & Profitability



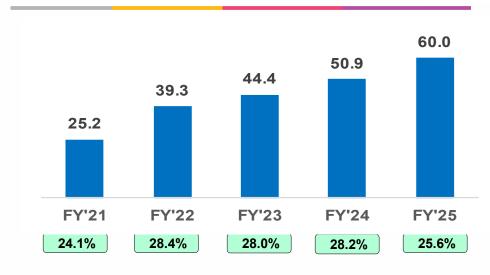
Total Income (INR Cr)



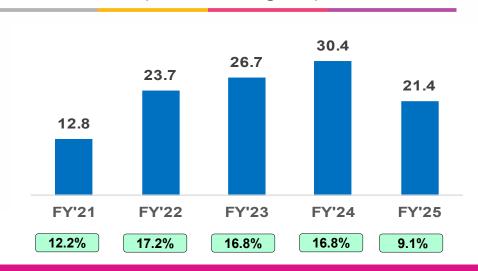
Profit before tax (INR Cr & margin %)



EBITDA (INR Cr & margin %)



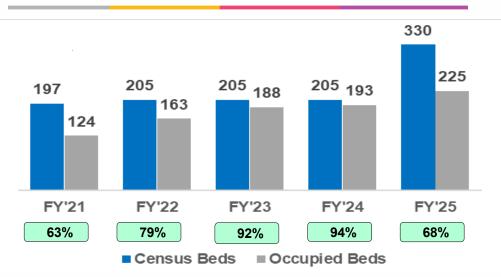
Profit after tax (INR Cr & margin %)



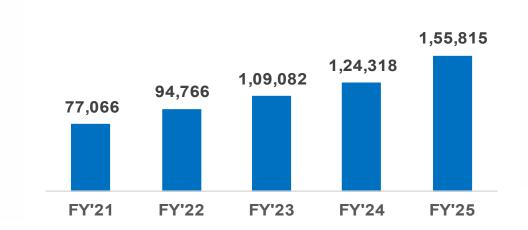
Key operating metrics : Volumes, Occupancies & ALOS



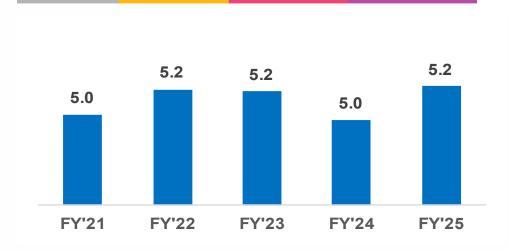




OPD volumes (2)



ALOS (days) (1)



IPD volumes (3)



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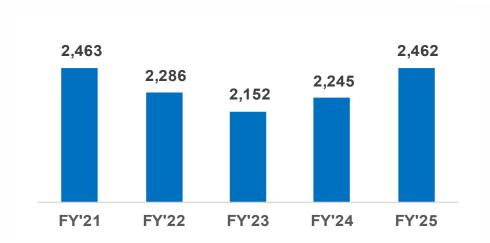
Key operating metrics : ARPP & ARPOB



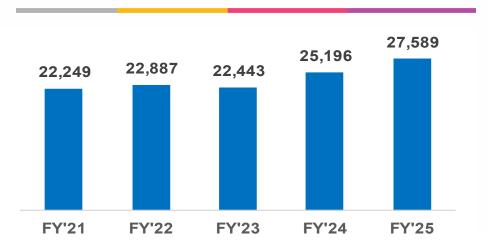




ARPP OP (INR) (2)



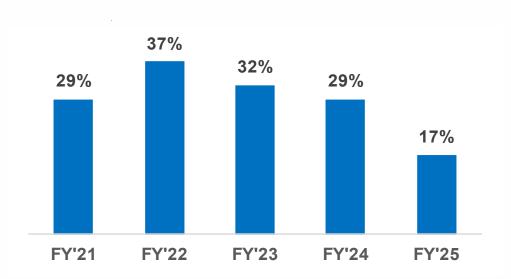
Blended ARPOB (INR) (3)



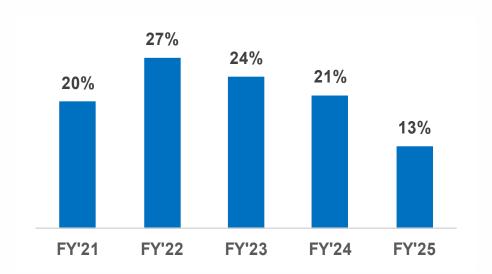
Key operating metrics : ROCE & ROE



ROCE (1)







Note:

ROCE is calculated by excluding the Loan availed for New facility "Maa Kauvery", which commenced its operations from January 2024.

Annexures - Historical Profit and Loss Statement



INR Cr	FY'25	FY'24	FY'23	FY'22	FY'21
Income					
Revenue from operations	231.6	177.2	155.8	136.1	102.6
Other income	3.1	3.6	3.1	2.1	1.9
Total income	234.7	180.7	158.9	138.2	104.6
Cost of materials consumed	9.9	3.6	2.9	2.7	2.7
Purchase of traded goods	24.5	20.7	20.4	17.9	13.5
Changes in inventory of traded goods	(0.77)	0.2	(0.31)	(0.02)	0.2
Cost of Goods Sold	33.7	24.4	23.0	20.6	16.3
Employee benefits expense	51.9	38.3	31.2	27.1	21.5
Other Expenses	89.1	67.1	60.3	51.2	41.6
EBITDA	60.0	50.9	44.4	39.3	25.2
EBITDA Margins %	25.6%	28.2%	28.0%	28.4%	24.1%
Finance costs	9.4	1.16	8.0	0.7	1.0
Depreciation and amortisation expense	19.0	9.22	7.6	6.5	6.2
PBT	31.6	40.6	36.0	32.1	18.0
PBT Margins %	13.5%	22.4%	22.7%	23.2%	17.3%
Income tax expense	10.2	10.2	9.3	8.4	5.3
PAT	21.4	30.4	26.7	23.7	12.8
PAT Margins %	9.1%	16.8%	16.8%	17.2%	12.2%

Annexures - Historical Balance Sheet



Equities & Liabilities (INR Cr)	FY'25	FY'24	FY'23	FY'22	FY'21
Total Equity	164.33	143.58	113.50	86.80	63.33
Share Capital	16.31	16.31	16.31	16.31	16.31
Other Equity	148.02	127.27	97.19	70.49	47.02
Non-Current Liabilities	83.73	73.68	45.61	22.45	29.11
Financial Liabilities					
(i) Borrowings	72.33	63.85	39.87	19.61	25.74
(ii) Lease Liabilities	5.52	7.63	4.56	1.54	1.84
(iii) Other Financial Liabilities	0.00	0.00	-	-	0.12
Deferred Tax Liabilities	3.28	0.64	-	0.06	0.58
Other Non-Current Liabilities	0.10	0.08	0.08	0.11	-
Provisions	2.50	1.49	1.10	1.14	0.84
Current Liabilities	37.94	46.45	22.54	19.51	12.55
Financial Liabilities					
(i) Borrowings	9.60	8.55	4.63	7.27	-
(ii) Lease Liabilities	2.00	1.79	0.88	0.36	0.26
(iii) Trade payables	14.08	7.56	6.41	5.41	5.21
(iv) Other Financial Liabilities	5.58	23.80	4.57	2.09	3.18
Other Current Liabilities	4.21	2.93	3.16	2.29	2.31
Provisions	2.46	1.82	2.89	2.08	1.60
Total Equity & Liabilities	286.00	263.72	181.65	128.76	104.99

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Assets (INR Cr)	FY'25	FY'24	FY'23	FY'22	FY'21
Non-Current Assets	252.76	230.20	129.80	86.29	78.86
Property, Plant and Equipment	239.69	195.55	78.36	72.53	71.16
Right-of-Use-Assets	7.56	9.65	5.13	1.68	1.97
CWIP	0.00	0.64	34.04	5.64	1.61
Investment Property	0.40	0.40	0.40	0.40	0.40
Other Intangible assets	0.04	0.06	0.39	0.80	0.50
Financial Assets					
(i) Investments	0.00	0.00	0.00	0.00	0.00
(ii) Loans	0.00	0.00	-	-	0.74
(iii) Other Financial Assets	2.51	4.26	1.77	1.08	0.02
Other Non-Current Assets (Net)	2.55	19.62	9.71	4.14	2.45
Current Assets	33.24	33.52	51.86	42.48	26.13
Inventories	3.50	2.05	2.27	1.87	1.75
Financial Assets					
(ii) Trade receivables	5.98	4.38	4.37	3.54	2.55
(ii) Cash and cash equivalents	9.19	4.85	1.84	1.67	2.13
(iii) Bank Balances other than above	0.15	17.83	36.95	31.49	15.57
(iv) Loans	0.26	0.16	0.18	0.13	0.12
(v) Other Financial Assets	12.64	3.00	4.41	2.63	2.87
Other Current Assets	1.52	1.25	1.83	1.15	1.13
Total Assets	286.00	263.72	181.65	128.76	104.99

Annexures - Historical Cash Flow Statement



Particluars (INR Cr)	FY'25	FY'24	FY'23	FY'22	FY'21
Net Profit After Tax	21.4	30.4	26.7	23.7	12.8
Adjustments for: Non -Cash Items / Other Investment or Financial Items	38.1	18.6	16.6	14.8	12.1
Operating profit before working capital changes	59.5	49.0	43.2	38.5	24.9
Changes in Working Capital	4.8	(0.4)	(1.7)	(0.2)	3.3
Cash generated from Operations	64.4	48.5	41.5	38.3	28.2
Direct taxes paid (net of fund)	(6.7)	(10.1)	(9.2)	(9.2)	(2.6)
Net Cash from Operating Activities	57.6	38.4	32.3	29.1	25.6
Net Cash from Investing Activities	(50.9)	(55.9)	(48.0)	(28.5)	(42.6)
Net Cash from Financing Activities	(2.3)	20.5	15.8	(1.1)	18.0
Net Increase in Cash and Cash Equivalents	4.4	2.9	0.2	(0.5)	1.0
Cash and Cash equivalents at the beginning of the period	4.8	1.8	1.7	2.1	1.1
Cash and Cash equivalents at the end of the period	9.1	4.8	1.8	1.7	2.1

Annexure: Historical Operational Parameters



Key Metrics	FY'25	FY'24	FY'23	FY'22	FY'21
Census Beds	330	205	205	205	197
Occupied Beds	225	193	188	163	124
Average Occupied Bed Days	82,034	70,638	68,650	59,313	45,260
Avg Occupancy Rate %	68%	94%	92%	79%	63%
Blended ARPOB (INR)	27,589	25,196	22,443	22,887	22,249
ALOS (Days)	5.2	5.0	5.2	5.2	5.0
In-Patient Volumes	15,906	14,194	13,283	11,510	8,996
Out-Patient Volumes	1,55,815	1,24,318	1,09,082	94,766	77,066
ARPP IP (INR)	1,18,166	1,05,724	98,262	99,113	91,108
ARPP OP (INR)	2,462	2,245	2,152	2,286	2,463



THANK YOU