

Caplin Point Laboratories *Ltd.*

Investor Presentation August 2021

Second Largest wealth creator for the decade ending 2020



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- 3 Growth engines of Caplin
- 4 More about Caplin



Headquarter, Chennai



Content

Q1FY22 Highlights

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- 1.2 Update on CAPEX
- Robust revenue growth coupled with stable margins
- 1.4 P&L for the Quarter
- 2 Understanding Caplin
- 3 Growth engines of Caplin
- 4 More about Caplin



CP-I plant at Suthukeny, Puducherry

Q1FY22 Highlights



Financial Highlights

- Q1 revenue matches full year revenue of FY 2015/16
- Cash and Cash Surplus at Rs. 522 Cr for Q1FY22 increase of Rs 52 Cr over March 2021 balance.
- Cash flow from Operations (CFO) stood at Rs. 75 Cr in Q1FY22
- Receivables stable at around 95 days in Q1FY22
- Inventory stood at Rs. 193 Cr for Q1FY22 as against Rs. 179 Cr in Q4FY21.
- Geographical breakup of sales: LATAM & ROW 91%, US 9%

Emerging Markets Business Highlights

- Company continues strong growth momentum across top line and bottom line in core Latin American business.
- Foraying into Indian market with selected niche injectables products.
- Current breakup of sales: Private Market sales to Distributors 60%; Sales to Pharmacies/Retail 20%; Institutional Sales 20%. Higher institutional sales are on account of emergency tenders for COVID related products.
- Company has started supplying niche Injectables to Mexico and Brazil, on emergency procurement tenders.
- Company's CRO wing Amaris Clinical received confirmation of virtual US FDA audit.
- Monthly sales through company's e-commerce platform 'QuetenX', part of 10X Healthcare portal, increase 39% YoY. Currently catering to around 1,000+ unique customers across Guatemala, Nicaragua, Honduras and Ecuador.

US Business Highlights

- Company has launched 4 products from recently approved ANDAs in the last few months. Launch pending for 4 more ANDAs, which is targeted before Dec 2021.
- Market share for already launched products is in the range of 7-12%.
- Company targets to file 8 ANDAs within next three quarters which will have equal mix of Injectable and Ophthalmic products.
- First orders received from Mexico and Saudi Arabia for Caplin Steriles, approvals for these products fast-tracked due to products being commercialized in US.
- First 3 product filings in Canada (ANDS) targeted for Q3, these are approved ANDAs in US. On track to file 2 products in Australia by Q3FY22.
- Company targets US front end presence in 2023, by which time 30+ ANDAs are likely to be approved/under review.

Update on CAPEX



Caplin is venturing on a Capex journey of INR ~300-350 cr. to expand existing capacities, widen its product portfolio and backward integrate majority of the products

Capacity expansion and Maintenance Capex

- Pre-Mix Injectable Bag line ready for installation with Filing Batches planned in Jan 2022
- 2 Vial filling lines from Syntegon (Bosch) ordered, expecting delivery within 12 months.
- Pre-Filled Syringe line from Steriline ordered, expecting delivery within 10-12 months.
- Lyophilizer from Tofflon ordered, expecting delivery within 9-12 months.
- Expecting Phase 2 expansion to be completed within 12-14 months.
- Annual maintenance for the Pondicherry plant

~ INR 150 cr

Oncology

- Company has already acquired Land with 4 Civil buildings in place, in Chennai, which will be developed into dedicated Oncology products plant
- Design and detail engineering completed. Process equipment ordering completed. Design drawing and detail engineering completed. First batches targeted within next 9 months.
- Phase 1 involves Oral Solid Dosages and Phase 2 would be Injectables.
- Order placed for Isolator process equipment such as Granulation, Tablet Compression,
 Capsule filling machine etc from GEA-Germany and ACG.

~ 100 cr

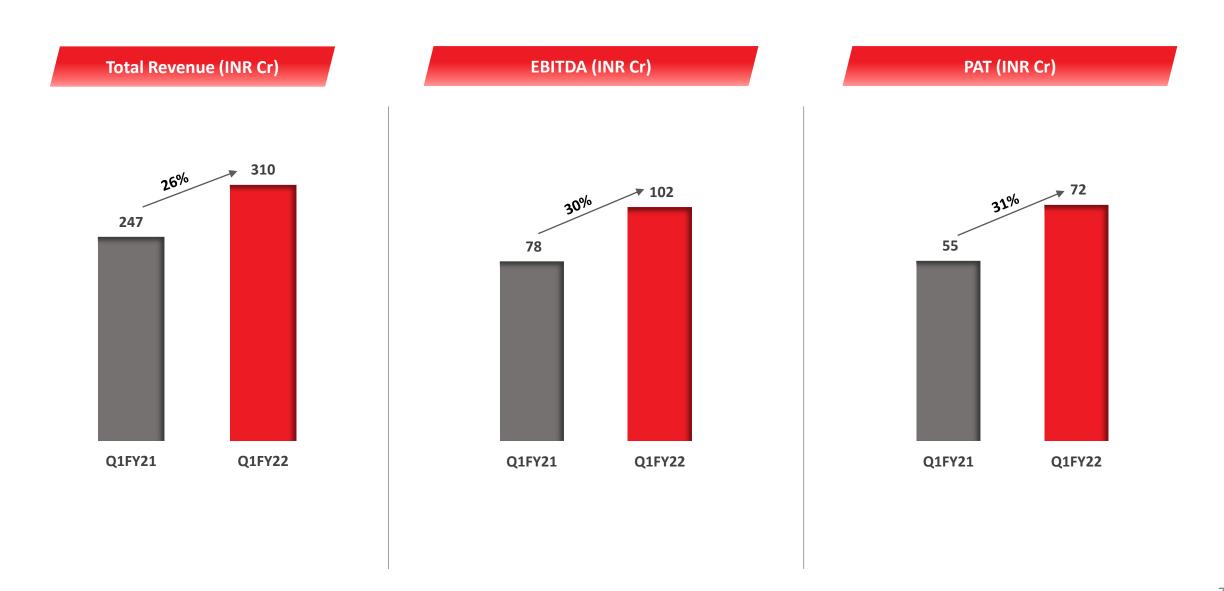
Backward Integration

- Company targets being backward integrated with own APIs for 70% of all filings in US by 2024, a critical differentiator for Generic Injectables
- Construction to start immediately on own API plant, for which land acquisition of 18.67 acres has been completed.
- Design Drawing and Detail Engineering completed. Process equipment orders to commence shortly. Tendering for Civil and Mechanical work ongoing.
- API Plant will cater to US and LATAM business as well as upcoming Oncology business.
- Targeting complete backward integration from Key Starting Material (KSM) to Intermediates and API.

~ INR 100 cr

Robust quarterly revenue growth coupled with stable margins





P&L for the Quarter – Consolidated



Value (INR Cr)	Q1 FY22	Q1 FY21	YoY (%)	Q4 FY21	QoQ (%)
Revenue from Operation	300.44	240.08	25.1%	278.71	7.8%
Other Income	9.21	6.49		9.46	
Total Revenue	309.65	246.57	25.6%	288.17	7.5%
Cost of Goods sold	135.96	108.80	25.0%	118.68	14.6%
Gross Profit	164.48	131.28	25.3%	160.03	2.8%
Gross Profit Margin (on Revenue from operation)	54.7%	54.7%		57.4%	
Employee Benefit Expenses	26.71	25.87	3.2%	25.87	3.2%
Research and Development expenses	13.14	11.22	17.1%	13.34	-1.5%
Other operating expenses	32.02	22.59	41.8%	35.13	-8.8%
Total expenditure	71.87	59.68	20.4%	74.34	-3.3%
EBITDA	101.82	78.09	30.4%	95.15	7.0%
EBITDA Margin	32.9%	31.7%		33.0%	
Depreciation and Amortisation	12.03	8.96	34.3%	9.86	22.0%
EBIT	89.79	69.13	29.9%	85.29	5.3%
EBIT Margin	29.0%	28.0%		29.6%	
Finance Cost	0.27	0.51		0.32	
Profit Before Tax	89.52	68.62	30.4%	84.97	5.3%
PBT Margin	28.9%	27.8%		29.5%	
Тах	17.99	14.07		17.05	5.5%
Profit after Tax	71.53	54.55	31.1%	67.92	5.3%
PAT Margin	23.1%	22.1%		23.6%	



Content

Q1FY22 Highlights

2 Understanding Caplin

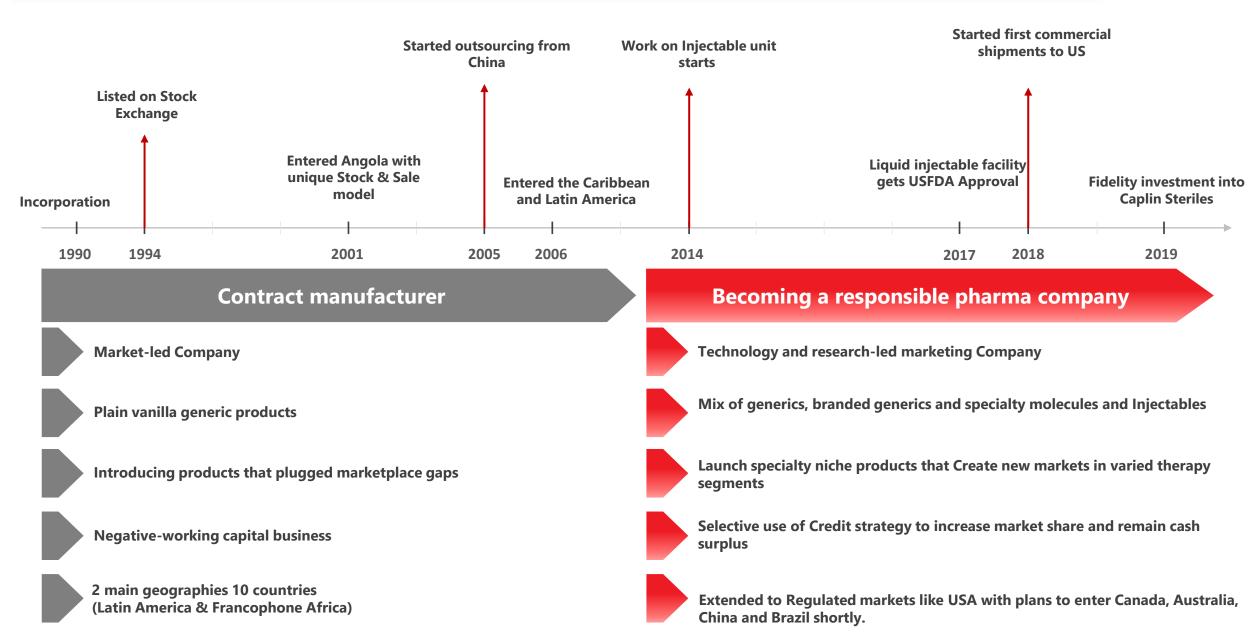
- 2.1 Transformation across the decades
- 2.2 Caplin's core business
- 2.3 Diversified Product Portfolio with a balanced product mix
- 2.4 Smart mix of manufacturing and outsourcing; Product capacities
- 2.5 Research & Development Capabilities
- 2.6 Delivered Robust Profitable Growth & Returns over the decade
- 3 Growth engines of Caplin
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CP-IV plant at Gummidipoondi, Chennai

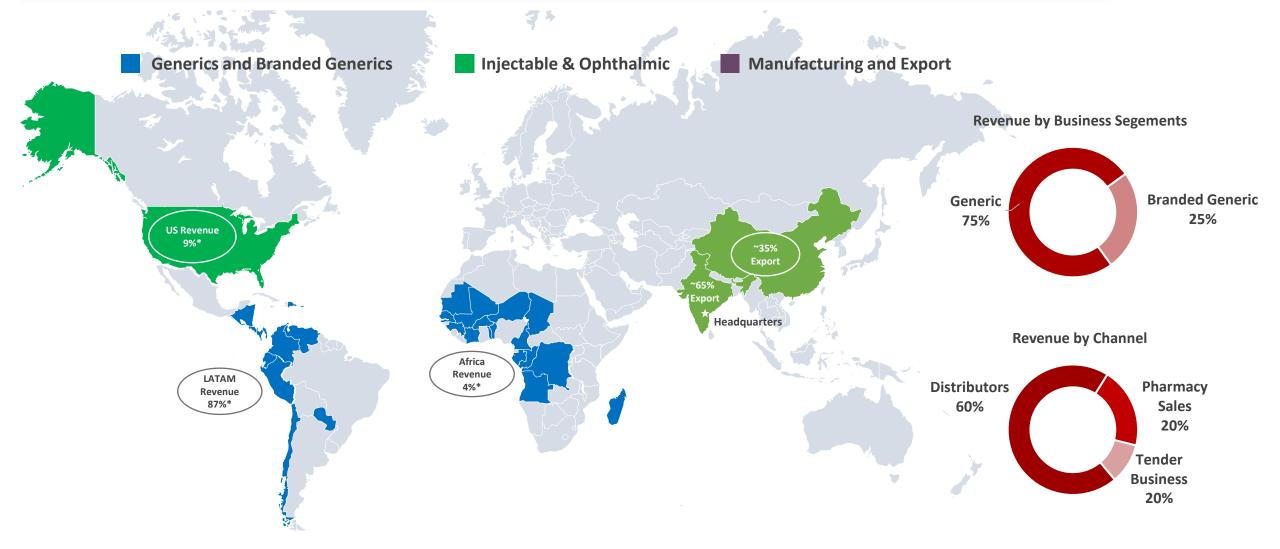
Transformation across the decades





Our core business – Tapping the untapped markets

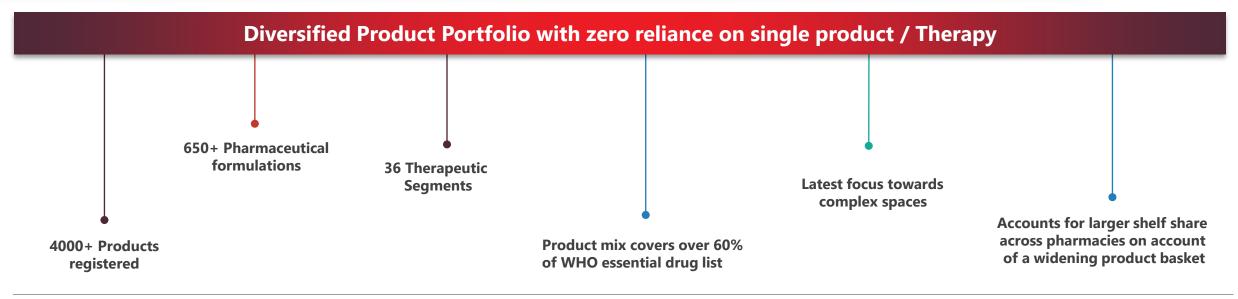




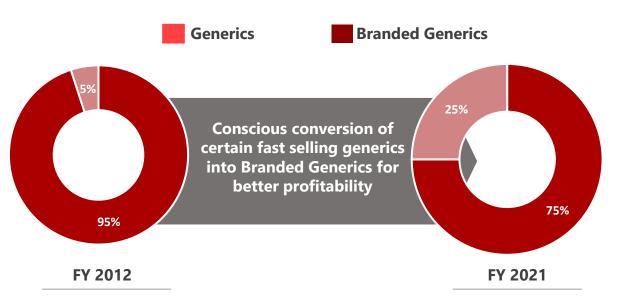
Caplin covers wide spectrum of pharmaceutical formulations and Therapeutic Segments across the 23 countries with a net revenue of INR 1,085 Cr in FY21

Diversified Product Portfolio with a changing product mix









Our Products

- ✓ Tablets
- ✓ capsules
- ✓ Injections (liquid & lyophilized, pre-filled syringes)
- ✓ Ophthalmic
- ✓ Liquid Orals
- ✓ Softgel Capsules
- ✓ Ointments, Creams & Gels

- ✓ Powder for injections
- ✓ Suppositories & Ovules
- Dermocosmetics
- Surgicals & Disposables
- ✓ Pre-Mix Bag Formulations
- ✓ Inhalers & Sprays
- ✓ IV infusion

Smart mix of manufacturing, outsourcing; product capacities



pour

45% of the products produced inhouse

55% of the products are outsourced from quality conscious partners in India and China

India 65% China 35%



CP I plant:

Generics and Branded Generics

- ➤ Liquid injections in Vials, Ampoules and Pre-Filled Syringes.
- > Tablets
- Capsules
- Liquid Orals (Syrup & Suspension)
- ➤ Soft Gelatin Capsules
- Suppositories and Ovules

INVIMA and WHO-GMP

Suthukeny, Puducherry



CP IV Plant (Part of Caplin Steriles Limited)

Injectables and Ophthalmic

- Vials
- Lyophilized Vials
- Ophthalmic
- Pre-Mixed Bags

US FDA, EU-GMP, and INVIMA

Gummidipoondi, Chennai

Total Annual Product Capacity

1,500 Mn Tablets

400 Mn Capsules 12 Mn Pre-Mix Bags

20 Mn Liquid Injection in Ampoules

65 Mn Liquid Injections in Vials

6 Mn Bottles of Liquids

1 Mn Bottles of Dry Syrups 12 Mn Pre-Filled Syringes

12 Mn
Ophthalmic units

220 Mn Soft Gels

30 Mn Suppositories 1.2 Mn Lyophilized Vials

Caplin's smart strategy of balanced manufacturing and outsourcing makes it possible to be a lean organisation as well as de-risk against cost escalations, currency fluctuations and other headwinds

Research & Development Capabilities



5 Dedicated Facilities

Caplin has 5 dedicated R&D setups (3

– DSIR approved and 2 under approval)

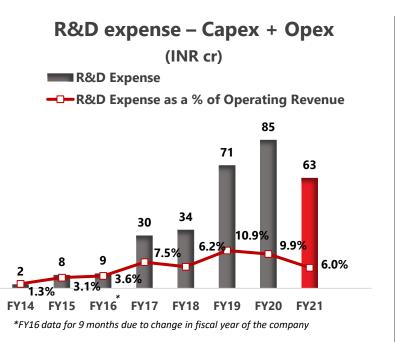
INR 1.6 bn Capex

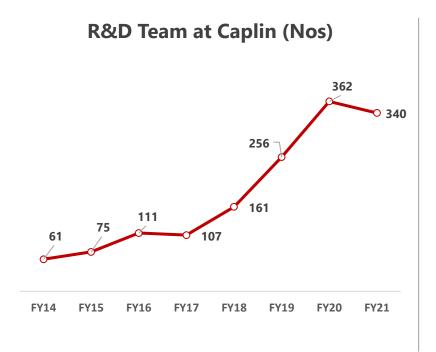
Continuous capex investment of over INR 1.6 bn over last 5 years towards enhanced manufacturing and R&D capabilities

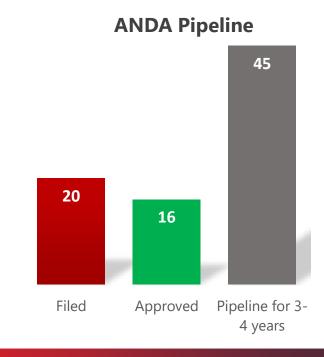
Expensing R&D

Caplin expenses all R&D expenditure. Total R&D Spends (Capex + Opex) is 25% of FY21 PAT **API**

Completed R&D for 22 APIs to be used for backward integration in US and Emerging markets. On track for the DMF filing





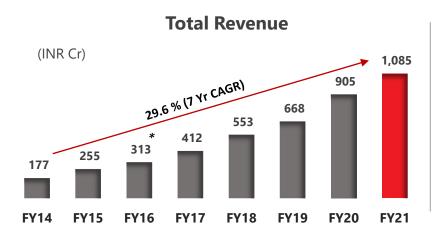


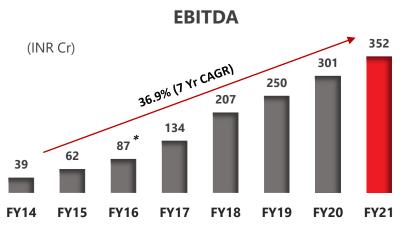
Caplin ranks #1 in India across all industries, for R&D spend as a percentage of Revenue on average in the past 5 years.*

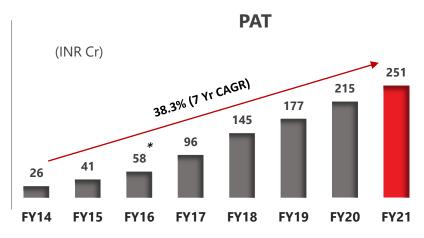
*Source – CNBC-TV18, Dec 31st 2020

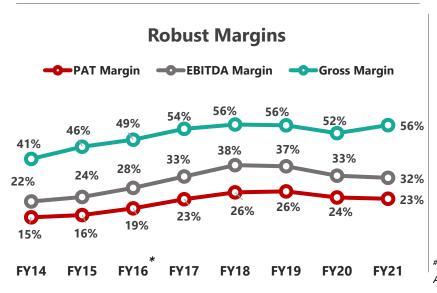
Delivered Robust Profitable Growth & Returns over the years

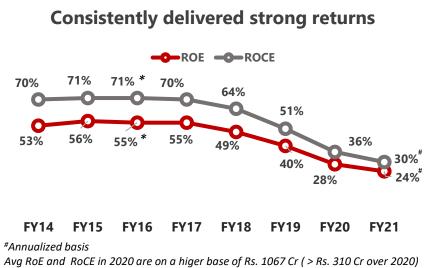


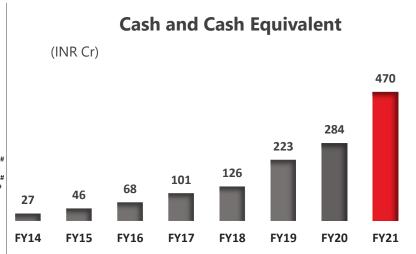












Target achieved

2015 Top Line is now 2021 Bottom Line

New Target

To achieve a Cash Surplus of Rs.1000 ~ 1500 Cr in the next 5 years



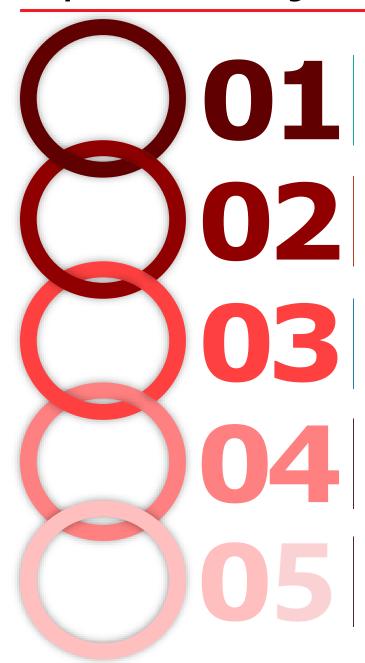
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Amaris Clinical - CRO Clinic, Chennai

Caplin's Growth Engines



Core business to grow at historical pace...

Caplin's core business which is focused on Latin America and Francophone Africa is expected to grow at above industry-average pace with margins expected to improve with increased branded generics business

... with US Business to boost the growth...

Aspiration is to have exceptional compliance record and focus on niche products which continues to be in shortage in US market. Caplin believes US business to be one of its primary engines that will drive growth

... backed by enhanced value chain...

Backward and forward integration to help save cost, capture more market and control supply chain which is expected to boost earnings

... Strong balance sheet and...

Caplin's DNA of remaining net debt-free and self-sustenance is highlighted by increasing cash surplus over the years. Strong Balance sheet of Caplin acts as an anchor for our long-term vision

... Expansion into other geographies and widening of the portfolio

Caplin plans to enter more regulated markets such as Canada, Australia as well as enter the bigger LATAM markets of Mexico and Brazil in the near to medium term horizon

01 | Core business to grow at historical pace...



Overview

LATAM

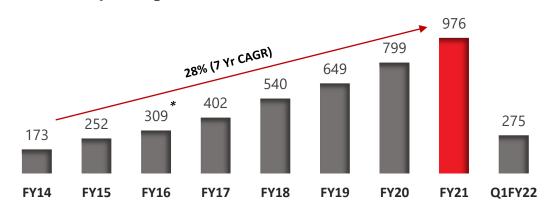
- No. 1 Indian player in Central America
- Increased its LATAM footprint from two countries to 12 countries within a decade
- Entry into Pharmacy sales through Healthcare portal, for higher margins and offtake

Africa

- One of the first few Indian pharmaceutical companies to extend to West Africa with Brand Marketing
- **High Recognition** of CPL's brands across Francophone Africa

Performance

Operating Revenue from LATAM + Africa (INR Cr)



*FY16 was only 9 months due to change in fiscal year of the company and therefore the FY16 numbers are Annualized

Expansion

- ✓ Increasing focus to larger Latin American countries such as Chile, Colombia and expansion in Mexico and Brazil
- ✓ Working on additional 150 formulations specifically targeting 3 expansion areas Hospital Injectables, Neuropsychiatric products in Brand Marketing and Anti-Cancer products.

Pharmacy automation

- \checkmark To increase profitability and augment strong capabilities in the Supply Chain.
 - ✓ 'QuetenX', part of 10X Healthcare portal, continues to show strong traction, reaching 900+ unique B2B customers in Latin America

Strategy

End to end business model

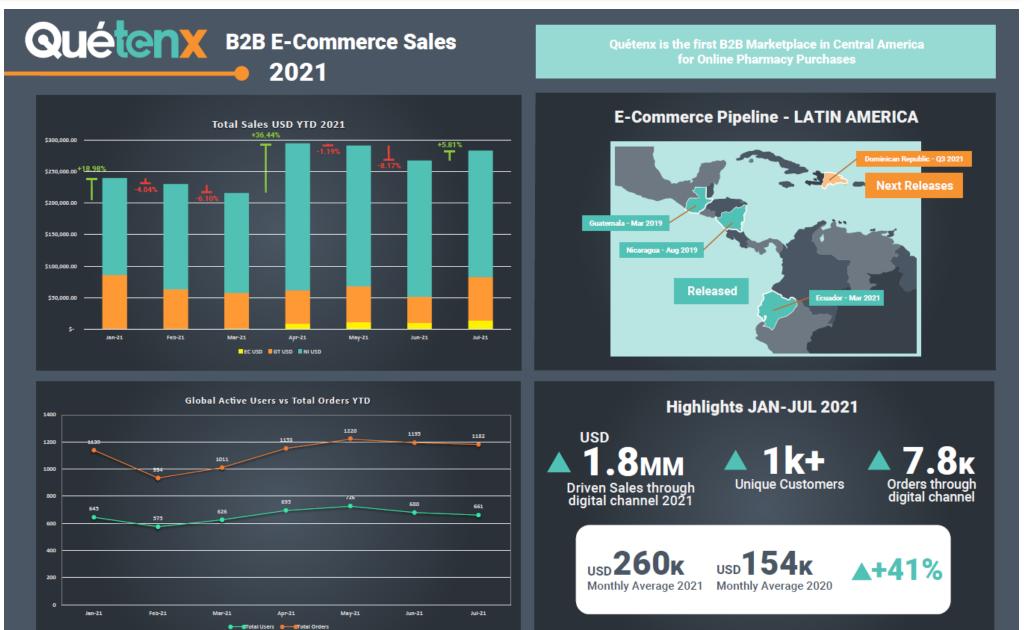
✓ Acquisition of distributors in LATAM region creates an end-to-end business model

Bottom of the Pyramid

✓ Continued focus on the Bottom of the Pyramid, creating a stickiness factor for Caplin's products

Caplin's Healthcare portal





02 | ... with US business to boost the overall growth...



Overview

- Invested ~Rs.450 Crore in Capex and Opex for the 5 years since 2014 through internal accruals to enter the US and Regulated markets
- Entered US Market in 2017-18 with launch of Ketorolac Inj, currently owned by
 Baxter
- Launched 12 products in total in the US, through partners such as Fresenius Kabi, Baxter, Sagent, Xellia, Meitheal and others.
- Signed new agreements for registration of products in Canada, Australia and Brazil.
 Revenues expected from these markets in next 18 24 months

Injectable plant Inspection history

Plant has undergone 3 US FDA and 2 EU GMP audits successfully since 2016

Date	Authority	Observations/ 483 / Warning letter
June 2019	USFDA	2 observations of procedural nature
October 2018	USFDA	No observations
October 2016	USFDA	2 observations of procedural nature
May 2015	EU GMP	No Critical observations
Sep 2018	EU GMP	No Critical observations

Creating the brand Caplin in US market

- ✓ Strengthening the US Credentials by entering niche high value Injectable and Ophthalmic segment
- ✓ Filing a mix of Simple and Complex injectables in US under Caplin's name
- ✓ Planning to have front end presence by 2023 in the US market to launch own label & expand.

Focused on a niche segment

✓ The Company believes in focusing on this niche segment as there's a chronic gap between demand and supply in Injectables in the US market, resulting in frequent shortages. Injectables have seen lesser price erosion comparatively due to these shortages.

Strategy

Strategic Partner

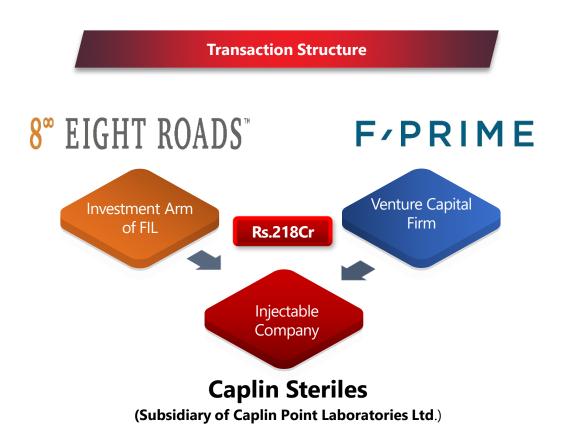
- ✓ Fidelity invested INR 218 Cr. in Caplin Steriles (Caplin's US business) for minority stake.
- ✓ Fidelity is known to be a long-term knowledge partner with over 50% of worldwide private investments into Healthcare. This helps bringing us access to a powerful investment platform spanning Asia, Europe and the US.

Capacity expansion & backward integration

- √ 3x Capacity expansion ongoing at Caplin Steriles Plant CP-4
- ✓ API backward integration plan for US business is on track and expected to be completed by Q4FY22
- ✓ Expansion into Pre-Mix Bags, Lyophilized Vials and Pre-Filled Syringes soon

"Capital Plus" partner for Caplin Steriles Ltd.





Transaction Details

Objective

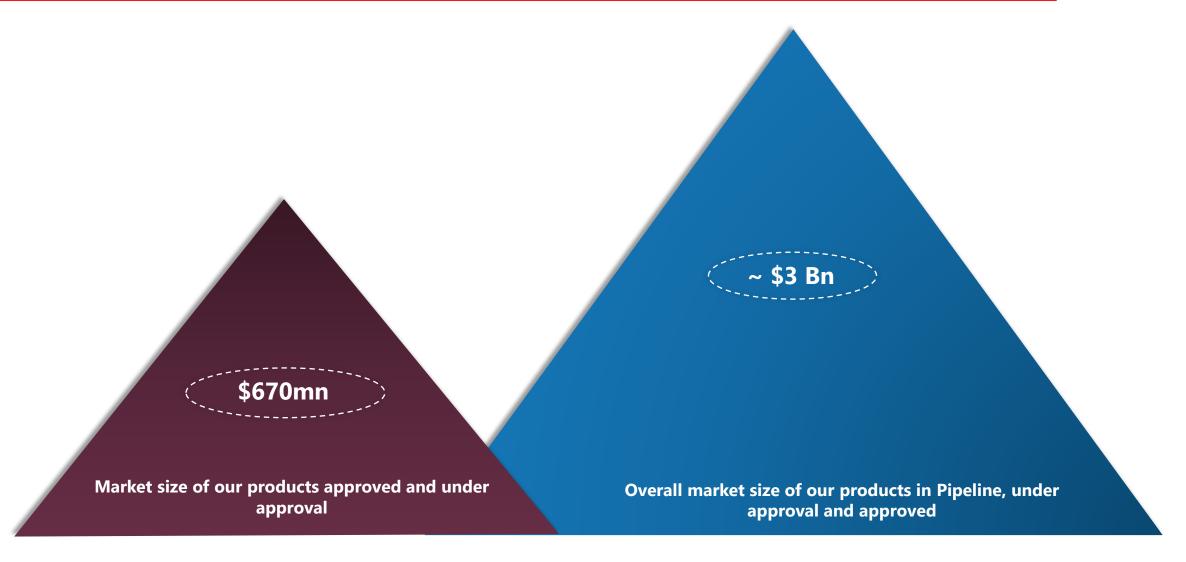
- Increase R&D capabilities to include Complex Injectable and Ophthalmic products portfolio and enhance capacities at Plant.
- **Eight Roads and F-Prime Capital Fidelity** together bring access to a powerful investment platform spanning **Asia, Europe and the US**.

Key Transaction Highlights

- Caplin Steriles Ltd, subsidiary of Caplin Point Laboratories Ltd. will cater to the rapidly growing demand for injectable products in the regulated markets, especially the US and other Regulated Markets.
- Eight Roads Ventures and F-Prime Capital invests INR 218Cr for Minority stake, with cash infusion coming into Caplin Steriles Ltd.
- **Fidelity** known to be a long term knowledge partner with over 50% of worldwide private investments into Healthcare.
- The subsidiary has already filed 20 ANDAs on its own and through partners with the US FDA, with 16 approvals till date.

Market opportunity in US





Overall market opportunity for Caplin in near future in US is about ~ \$3 Bn



Our strategic decisions which will help us in scaling up value chain

Plant to Portal

- Proposed extension from product manufacture to retail interface through Healthcare portal automating pharmacies, clinics and diagnostic labs.
- This deployment of healthcare portal would generate big data for generics which will lead to better product positioning and insights

Direct approach

Direct marketing to pharmacies and wholesalers: circumventing trade channels. Currently 20% revenue is generated from direct sales.

Widen interface

➤ With 15,000 pharmacies to address bottom-ofthe-pyramid customers and engage with doctors

Forward integration

- > Caplin moves further up the Value Chain with acquisition of its Channel partners at Latin America.
- Thereby controlling manufacturing, export, import, distribution with direct access to retailers and wholesalers.

Backward integration

- > API for US business: Backward integration into API for complex injectable products
- **API of Core Business:** Manufacturing our own API in CMOs with targeted cost reduction of 10-15%. Targeting selfsufficiency for 5 critically important APIs by end of fiscal year

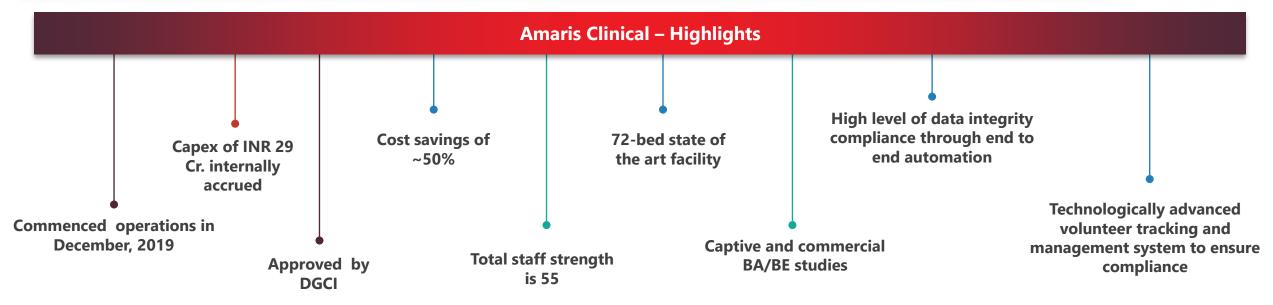
Setting up of CRO

- > CRO wing of Caplin Point will cover BE/BA studies for captive consumption, before scaling up as a commercial CRO
- > Target markets are China, US, EU and LATAM
- > US FDA virtual audit announced, as 2 **ANDAs filed through** partner with BA /BE studies done from this site.

These strategic decisions which will help caplin to have a better cost advantage is future, gather better intel on the market it operates in, better understand the market trends and changing customer needs as well as better access to some of its markets

Amaris Clinical - CRO Division of Caplin Point





Regulatory clearance targeted



Received confirmation of virtual US FDA audit.





State of the Art Technology

Andrew Alliance - Auto Pipetting System



The pipetting robot. This liquid handling robot ensures fully traceable and reproducible experiments by automation of complete laboratory workflows – using conventional pipettes and labware

Hamilton Automated Sample Access Manager (Sam HD)

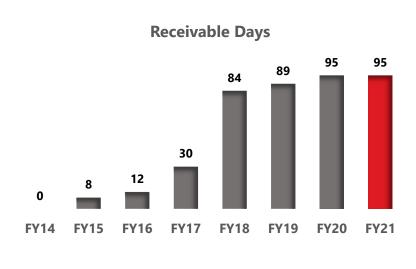


- ✓ A first of its kind in India, SAM HD is a completely automated sample management system ensuring high integrity and speed of processing
- ✓ Amaris Clinical is the first CRO in India to have this Automated Storage System

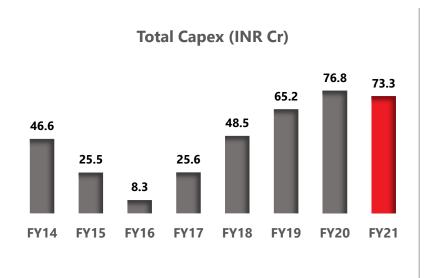
04 | ... Strong balance sheet and...



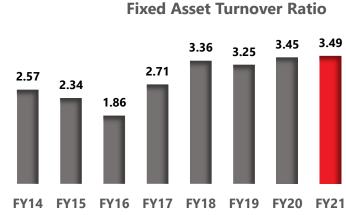
Caplin's strong balance sheet acts as a anchor for it's vision of perceiving an 'Invisible opportunity'



Stable Receivables over the recent period



Caplin has incurred strong capex in recent years to enable future growth for next 5 years

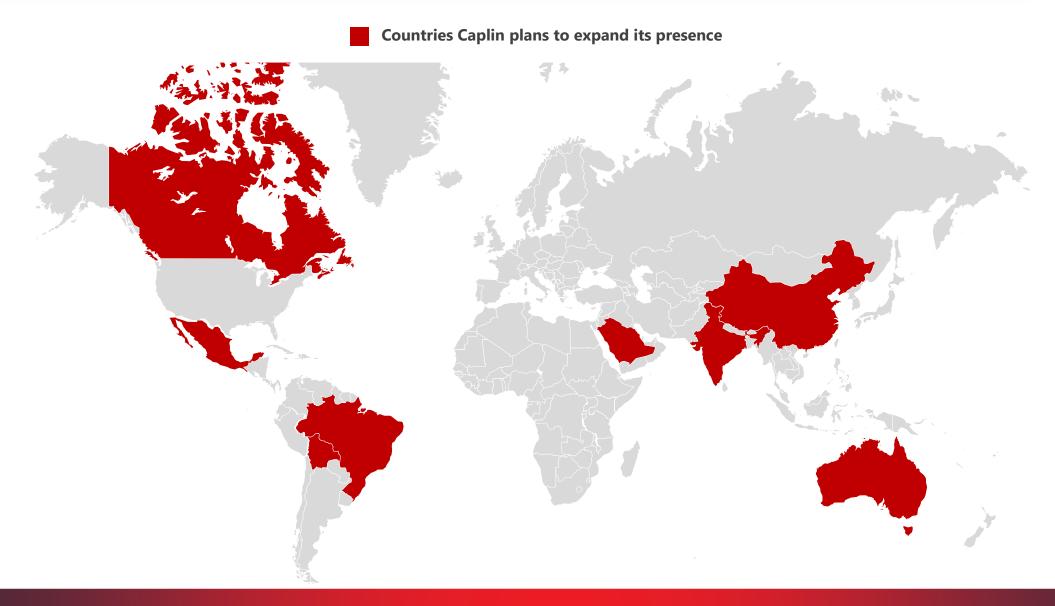


Company has maintained optimal asset turnover ratio over the years

Caplin had acquired most of its Channel partners in Latin American markets

Caplin is a net debt free company

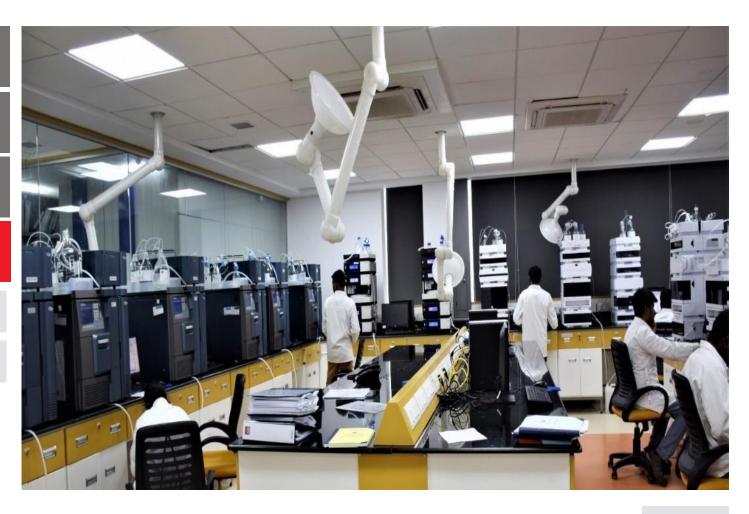






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- 4.2 Shareholder Information



R&D centre

Experienced and Visionary Board of Directors





Mr. C.C. Paarthipan

Chairman

- √ 30+ Years of experience in the pharmaceutical industry
- ✓ Spearheading the group in its multi-pronged growth approach
- ✓ First Gen Entrepreneur with a focus towards bottom of the pyramid



Dr. Sridhar Ganesan Managing Director

- ✓ 35+ Years experience in Pharmaceutical Industry
- ✓ Previously, held leadership positions in several international assignments
- ✓ The Government of India's Pharmaceutical Export Promotion Council of India has designated him as an "Honorary Expert"
- ✓ Has been a Faculty in BITS



Mr. D.P. Mishra

Director

- √ 30+ years experience in the area of Medicines and formulations
- ✓ Post Graduate in Chemistry



Dr. K.C. John Independent Director

- √ 30+ years experience in spheres of technology & entrepreneurship
- ✓ Holds Ph.D from IIM
 Ahmedabad
- ✓ Visiting Professor at Great Lakes Institute
- ✓ Associated with the global digital communication leader Qualcomm [Fortune 500]

Experienced and Visionary Board of Directors (cont'd)





D Sathyanarayanan Independent Director

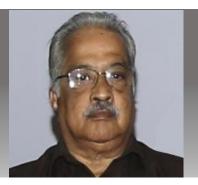
- √ 30+ years experience in application dev. & implementation
- ✓ MS from Stanford

 University and bachelors
 from IIT-Madras



Dr. C K Gariyali, IAS Independent Director

- ✓ Retired IAS Officer and holds a Doctorate in Women Studies
- ✓ Was Principal Secretary to the Governor of Tamil Nadu from 2005-08
- ✓ Was Secretary to Hon'ble CM of Tamil Nadu
- ✓ Worked with various
 International Agencies like
 World Bank etc.



Mr V Thirumalai *Independent Director*

- √ 50+ years experience in the field of finance, HR, management & industrial relations
- ✓ Post Graduate in Commerce



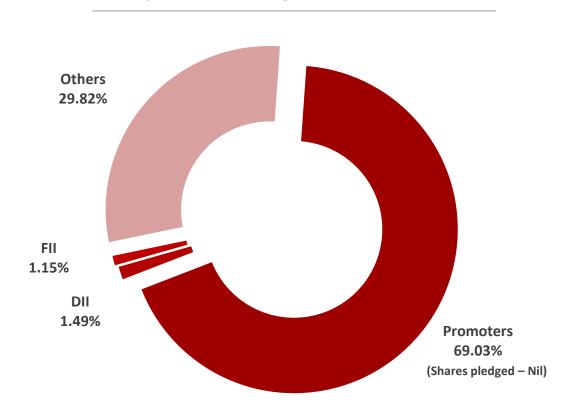
R Viswanathan
Independent Director

- ✓ Retired ambassador of India to Argentina, Uruguay
 & Paraguay – 2007 to 2012
- ✓ Latin American expert, widely renowned for his initiatives bringing Latin America closer to India.

Shareholder Information



Caplin Shareholding as on 30th June 2021



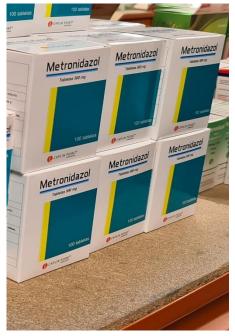
Share Information (as on 30 th June 2021)			
NSE Ticker	CAPLIPOINT		
BSE Ticker	524742		
Market Cap (INR Cr)	5,046		
% free-float	30.97%		
Free-float market cap (INR Cr)	1,563		
Total Debt (INR Cr)	14		
Cash & Cash Equivalents (INR Cr)	522		
Shares Outstanding	7,56,42,750		
3M ADTV (Shares)*	4,67,911		
3M ADTV (INR cr)*	26.81		
Industry	Pharmaceuticals		

*Source: NSE

Our Products







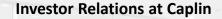












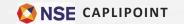
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