

Regd. Office 301, E – Square, Subhash Road, Vile Parle East, Mumbai 400057 Maharashtra, India. Tel.: (+91 22) 40842222, Fax: (+91 22) 2610 8030, Email: info@nglfinechem.com CIN L24110MH1981PLC025884, Website www.nglfinechem.com

November 14, 2025

To, Listing Department, The BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai 400 001. Scrip: 524774

Listing Department, National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C/1 G Block, Bandra Kurla Complex, Bandra East, Mumbai 400050. Symbol: NGLFINE

Sub: Investor Presentation for the quarter & half year ended September 30, 2025.

Dear Sir/Madam,

Pursuant to Regulation 33 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 enclosed herewith please find Investor Presentation for the quarter and half year ended September 30, 2025.

Kindly take the same on your record.

Thanking you,

Yours faithfully, For NGL Fine-Chem Limited

PEDNEKAR

PALLAVI SATISH Digitally signed by PALLAVI SATISH PEDNEKAR Date: 2025.11.14 17:48:27

Pallavi Pednekar Company Secretary & Compliance Officer Membership No: A33498

Encl: Investor Presentation.



NGL Fine-Chem Limited

INVESTOR PRESENTATION



Disclaimer

This investor presentation has been prepared by NGL Fine-Chem Limited and does not constitute a prospectus or placement memorandum or an offer to acquire any securities. This presentation or any other documentation or information (or any part thereof) delivered or supplied should not be deemed to constitute an offer. No representation or warranty, express or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of such information or opinions contained herein. The information contained in this presentation is only current as of its date. Certain statements made in this presentation may not be based on historical information or facts and may be "forward looking statements", including those relating to the general business plans and strategy of NGL Fine-Chem Limited, its future financial condition and growth prospects, future developments in its industry and its competitive and regulatory environment, and statements which contain words or phrases such as 'will', 'expected to', 'horizons of growth', 'strong growth prospects', etc., or similar expressions or variations of such expressions. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results, opportunities and growth potential to differ materially from those suggested by the forward-looking statements. NGL Fine-Chem Limited may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes. This presentation cannot be copied and disseminated in any manner.



Inside This Presentation



Pg. No.

04

Q2 & H1FY26 Highlights Pg. No.

10

Overview, Key Strengths and Strategy

Pg. No.

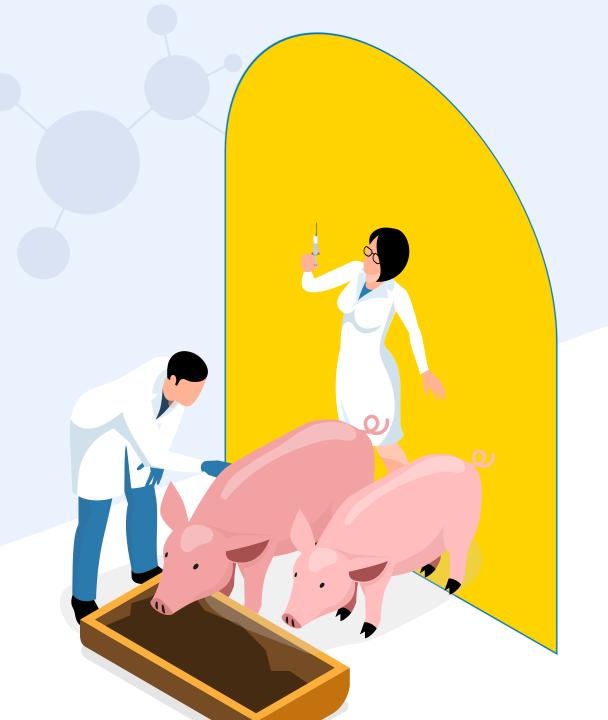
15

Historical Financial Performance



Q2 & H1FY26 Highlights

- 05 MANAGEMENT COMMENTARY
- 06 QUARTERLY OPERATIONAL METRICS
- 07 SUMMARY OF PROFIT AND LOSS STATEMENT
- 08 SUMMARY OF BALANCE SHEET
- 09 SUMMARY OF CASH FLOW STATEMENT



MANAGEMENT COMMENTARY



Rahul Nachane
MANAGING DIRECTOR

Dear Shareholders,

"In Q2FY26, NGL Fine-Chem Limited witnessed a steady recovery in demand across its product portfolio. This improvement was broad-based, reflecting renewed momentum across regions and customer segments. However, product realisations continued to remain subdued. In response to the strong demand environment, the Company resumed outsourcing operations to ensure timely fulfilment of customer requirements.

While the recovery trends are encouraging, the Company maintains a cautious outlook over the coming quarters to assess the sustainability of this upturn. Demand remained strong across key markets such as Latin America, West Asia, Europe, and the domestic market.

The Company's capital expenditure programme remains on schedule, with project completion targeted for Q4FY26 and commissioning expected in Q1FY27. The first clean room under Phase I has been strategically utilised for manufacturing validation batches to generate required data for submissions to regulatory authorities in controlled markets. Regulatory audits are anticipated to commence in the second quarter of the next financial year. Subject to successful completion of these audits, commercial production is expected to begin in the second half, with a progressive ramp-up planned through FY28.

With the recovery in demand and the impending completion of the ongoing capital projects, the Company is well positioned to leverage new capacities and drive the next phase of growth."

Quarterly Operational Metrics

SEGMENTAL REVENUE MIX

PARTICULARS	Q2FY25	Q1FY26	Q2FY26
ANIMAL API	94%	92%	90%
HUMAN API	3%	4%	4%
INTERMEDIATES	2%	3%	5%
FORMULATIONS	2%	1%	1%

GEOGRAPHIC MIX

PARTICULARS	Q2FY25	Q1FY26	Q2FY26
Asia	41%	32%	40%
Europe	19%	13%	10%
India	27%	25%	29%
ROW	13%	30%	21%
USA	0%	1%	0%

PRODUCT CONCENTRATION

PARTICULARS	Q2FY25	Q1FY26	Q2FY26
TOP 3 PRODUCTS	38%	30%	32%
TOP 5 PRODUCTS	51%	42%	46%
TOP 10 PRODUCTS	72%	63%	69%

CUSTOMER CONCENTRATION

PARTICULARS	Q2FY25	Q1FY26	Q2FY26
TOP 3 CUSTOMERS	13%	15%	11%
TOP 5 CUSTOMERS	19%	21%	16%
TOP 10 CUSTOMERS	29%	37%	26%

Summary of Profit and Loss Statement

₹ IN CRORES

PARTICULARS	Q2FY25	Q1FY26	Q2FY26	Q-o-Q	Y-o-Y	H1FY25	H1FY26	Y-o-Y
revenue from operations	93.48	104.19	120.26	15.43%	28.64%	184.24	224.44	21.82%
OTHER INCOME	5.12	6.35	2.05	67.69%	-59.86%	11.00	8.41	-23.58%
TOTAL INCOME	98.60	110.54	122.31	10.65%	24.05%	195.24	232.85	19.27%
TOTAL OPERATING EXPENSES	81.93	93.21	103.10	10.61%	25.85%	163.33	196.31	20.20%
EBITDA	11.56	10.97	17.16	56.33%	48.43%	20.91	28.13	34.54%
EBITDA MARGIN (%)	12.36%	10.53%	14.27%	373 bps	190 bps	11.35%	12.53%	118 bps
FINANCE COST	0.32	1.22	1.16	-4.89%	267.12%	0.76	2.38	213.72%
DEPRECIATION AND AMORTISATION EXPENSES	3.03	4.27	5.09	19.20%	67.99%	6.03	9.35	55.03%
PROFIT BEFORE TAX	13.33	11.84	12.96	9.48%	-2.76%	25.12	24.80	-1.26%
PROFIT AFTER TAX	9.81	9.24	9.63	4.17%	-1.91%	19.03	18.87	-0.87%

Summary of Balance Sheet

₹ IN CRORES

PARTICULARS	FY25	H1FY26
SHAREHOLDERS FUND	282.43	300.20
NON CURRENT LIABILITIES	31.99	43.41
LONG TERM BORROWINGS	25.34	35.74
CURRENT LIABILITIES	118.97	140.51
SHORT TERM BORROWINGS	47.82	52.47
TOTAL EQUITY AND LIABILITIES	433.39	484.12
NON CURRENT ASSETS	198.01	217.67
NET BLOCK	142.12	169.73
CURRENT ASSETS	235.38	266.46
Inventories	51.27	67.10
TRADE RECEIVABLES	81.55	112.60
cash & bank balances	5.86	7.35
TOTAL ASSETS	433.39	484.12

Summary of Cash Flow Statement

₹ IN CRORES

PARTICULARS	FY25	H1FY26
CASH FLOW FROM OPERATING ACTIVITIES	35.82	16.77
CASH FLOW FROM INVESTING ACTIVITIES	(34.55)	(14.37)
CASH FLOW FROM FINANCING ACTIVITIES	(1.08)	(1.08)
NET CASH FLOW	0.19	1.32
CASH AT THE BEGINNING OF YEAR	0.40	0.58
CASH AT THE END OF YEAR	0.58	1.90

02

Overview,

Strengths and Strategy

- 11 LEADING ANIMAL HEALTH COMPANY
- 12 LEADERSHIP IN VETERINARY API SEGMENT
- 13 STATE-OF-THE-ART MANUFACTURING CAPABILITIES
- 14 STRATEGY FOR NEXT LEG OF GROWTH



Leading Animal Health Company



PRODUCT PORTFOLIO

- 37 APIs (35 Veterinary APIs, 2 Human APIs), 1 Intermediates and 4 finished dosage forms
- Best quality and value-driven pricing



MARKET LEADERSHIP IN VETERINARY API

- Market leadership in our top products
- Growing position in next 4 – taking market share from other players



MANUFACTURING EXCELLENCE

- 3 state of the art manufacturing facilities
- Strong R&D capabilities in custom synthesis



PRESENCE

- Strong presence across the globe with country-wise regulatory approvals
- Strong presence in unregulated markets



CUSTOMER RELATIONSHIPS

- ~404 customers
- Reliable supplier focused on good sale support to all customers

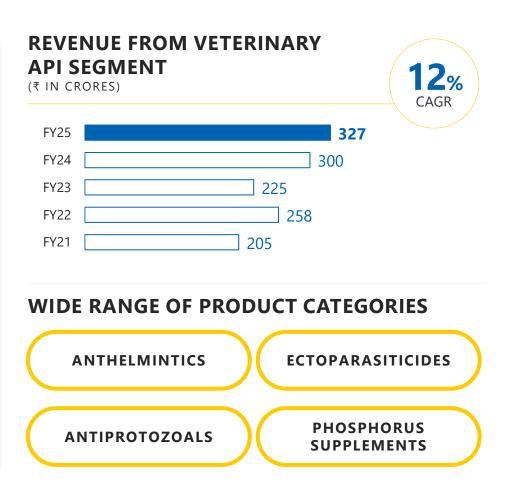
Leadership in Veterinary API Segment

Strong controls of processes with 95% in-house manufacturing and backward integrated facilities leading to cost competitiveness

High quality and reliable products with no market rejection in 15 years

Market share ranging from 15% to 50% + in key products

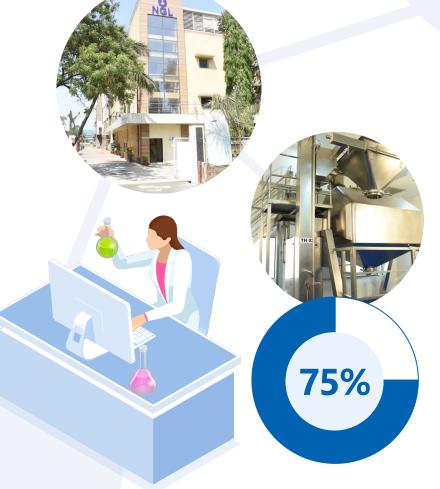
Suppliers to **5 of top 10** global animal healthcare companies



CUSTOMER & PRODUCT CONCENTRATION (OF SALES FY25)

	CUSTOMER	PRODUCT
TOP 3	13% (16% FY24)	34% (32% FY24)
TOP 5	19% (24% FY24)	49% (46% FY24)
TOP 10	30% (36% FY24)	69% (61% FY24)

State-of-the-art Manufacturing Capabilities



3 manufacturing facilities located at Tarapur & Navi Mumbai, Maharashtra, designed to meet the requirements of regulatory agencies and are capable of a wide range of reaction capabilities

PRODUCTION COMING FROM ZERO LIQUID DISCHARGE FACILITIES

HIGHLIGHTS

19,000 m²

AREA OF MANUFACTURING FACILITIES **168**_{kl}

GLASS-LINED REACTORS 253 kl

STAINLESS STEEL REACTORS

36 m³

GAS INDUCTION REACTORS

-20°c to +250°c

REACTION RANGE







ACCREDITATIONS

WHO-GMP, ISO 9001:2015, ISO 14001:2015, ISO 45001:2018 and cGMP accredited

Strategy for next leg of growth



ONGOING INITIATIVES
TO INCREASE
CAPACITIES TO MEET
GROWING DEMAND

BROWNFIELD EXPANSION

- Completed expansion in subsidiary Macrotech
- Additional capacities of intermediates
- Commercial production started



LARGER EXPANSION TO DRIVE THE NEXT LEG OF EXPONENTIAL GROWTH

GREENFIELD EXPANSION AT TARAPUR

- Capacity expansion with sufficient capacity to meet demand for new products in pipeline
- Estimated capex of ₹ 160 Cr to be funded through debt and internal accrual
- Civil construction undergoing. Invested ₹ 133.29 crores till Q2FY26



Historical Financial **Performance**

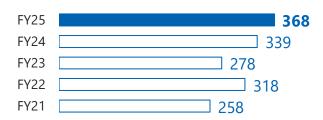
16 ROBUST FINANCIAL PERFORMANCE



Robust Financial Performance

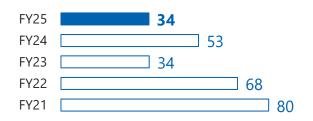
REVENUE

(₹ IN CRORES)



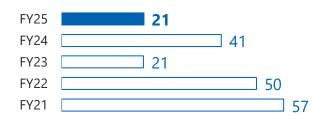
EBITDA

(₹ IN CRORES)



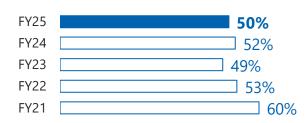
PAT

(₹ IN CRORES)



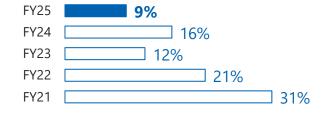
GROSS MARGIN

(IN %)



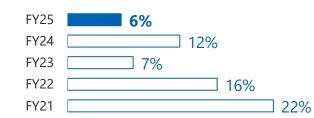
EBITDA MARGIN

(IN %)



PAT MARGIN

(IN %)



EBITDA excludes Other Income

Thank You

FOR ANY FURTHER INFORMATION, PLEASE CONTACT

Pallavi Pednekar

NGL FINE-CHEM LIMITED cs@nglfinechem.com +91 22 40842222

Abhishek Mehra

TIL ADVISORS PRIVATE LIMITED abhishek@theinvestmentlab.in +91 95588 14500



Corporate Office

301, E-square, Subhash Road, Vile Parle (East), Mumbai - 400057, Maharashtra, India