

Aurobindo Pharma Limited

Presentation to Investors

August 2013



Forward looking statement



This presentation contains statements that constitute “forward looking statements” including and without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to our future business developments and economic performance.

While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that we have indicated could adversely affect our business and financial performance.

Aurobindo Pharma undertakes no obligation to publicly revise any forward looking statements to reflect future events or circumstances.

For updates and specific queries, please visit our website www.aurobindo.com

The journey so far...



A well integrated R&D driven company :

Exporting to 125+ countries with 70% of revenues from international operations

Well spread global marketing network through 40+ subsidiaries

Employees on role 10000+ including 850+ scientists

Large manufacturing base approved by global regulators

In house R&D and Regulatory Affairs for rapid filing of Patents, ANDAs & DMFs

**Aiming to reach revenues of
\$2Bn by CY16E**

2008: Acquired IPRs from TAD in Italy

2009: \$100+ revenue milestone in USA
: Licensing & supply arrangements
with large pharma MNCs

2010: Commenced operations of Unit VII
(SEZ) and Aurolife, USA facilities
: Divested Chinese Penicillin G facility

2011: Filed 200th ANDA in USA (Apr)

2012: First approval of Controlled
Substance formulations in USA (Apr)

2013: Commenced marketing injectables
products in USA through its
subsidiary AuroMedics Pharma LLC

Niche formulation portfolio in oral &
injectables

New opportunities in CRAMS, Peptides,
Penams & Oral Contraceptives

2001: Setup first overseas plant (China)

2002: Began production of Formulations

2003: First ANDA filed in USA (Dec)

2004: First ANDA approved in USA (Oct)

2006: Acquired Milpharm (UK)

2007: Acquired formulations facility in USA
: Acquired Pharmacin (Netherlands)
: Filed 100th ANDA in USA (May)

Massive Investment in building manufacturing &
IPR capabilities

Leadership in global ARV generic

1992: Began exporting to RoW markets (API)

1995: Listings in the bourses

Diversified API portfolio to Cephalosporin with
leadership in anti-infectives

1988

1999

Rev ~\$100Mn

\$ = ₹54.285 as at 31.03.2013

2009

Rev ~\$500Mn

2013

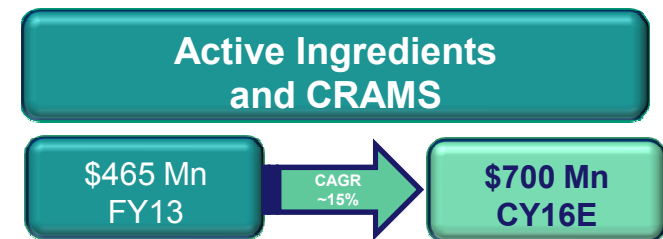
Rev \$1Bn+

2016

Growth drivers



\$ = ₹54.285 as at 31.03.2013



Business Opportunities

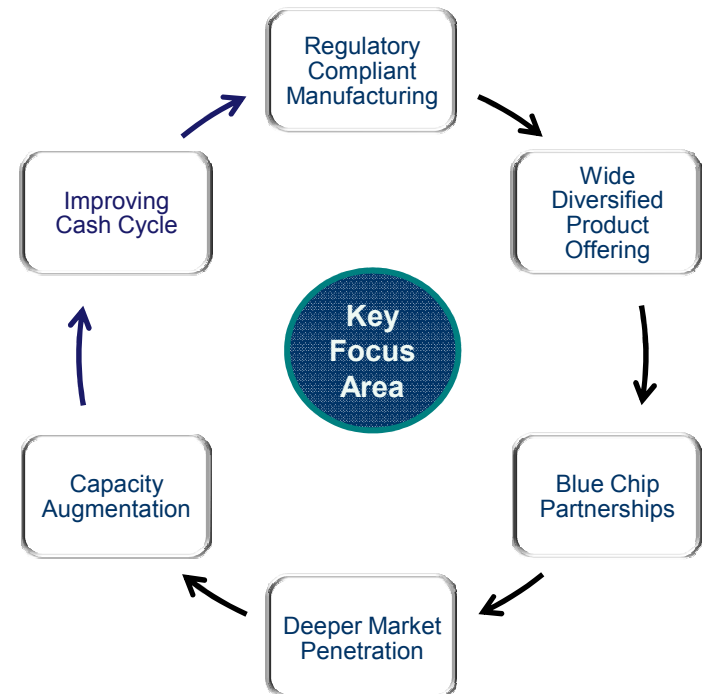
- US penetration with wide, diverse, product basket
- New markets viz SA, Canada, Australia, Spain, Germany, Portugal
- Emerging market formulations sales
- Advance market API sales
- Differentiated products viz Injectables, Ophthalmic, Peptide, Penem

Operating Leverage

- Focus on qualitative sales
- Capacity augmentation and cost austerity measures
- Improving Asset Turnover
- Improving RoCE
- Improving Debt/Equity

Managing Growth

- Capacity creation in sync with business visibility
- Moving up the value chain in complex products & technologies
- Focus on improving operating cycle and cash flow

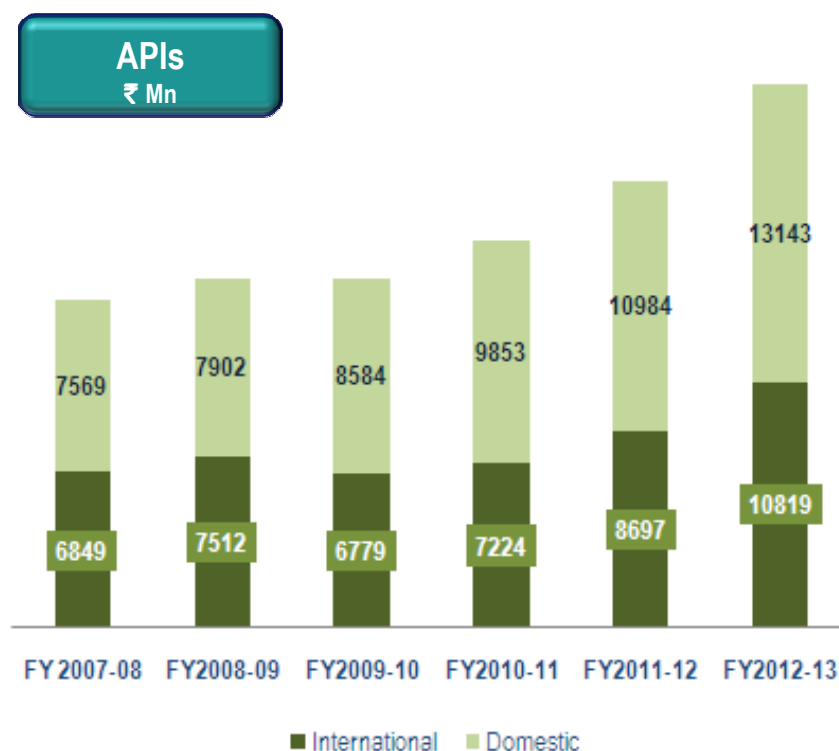
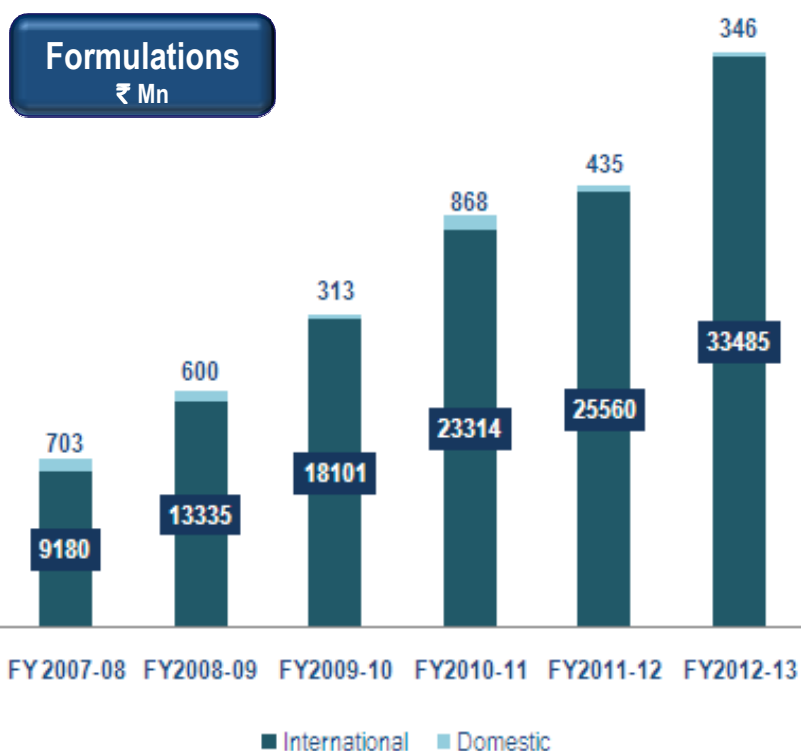


Business mix



- Changing business mix towards a dominant player in formulations
- Sales in International markets drive growth

	<u>FY 2007-08</u>	<u>FY2008-09</u>	<u>FY2009-10</u>	<u>FY2010-11</u>	<u>FY2011-12</u>	<u>FY2012-13</u>
Net Sales ₹Mn	24301	29349	33777	41259	45676	57793
% API	59.3%	52.5%	45.5%	41.4%	43.1%	41.5%
% Formulations	40.7%	47.5%	54.5%	58.6%	56.9%	58.5%
International Sales ₹Mn	16029	20847	24880	30538	34257	44304
% of Net Sales	66.0%	71.0%	73.7%	74.0%	75.0%	76.7%

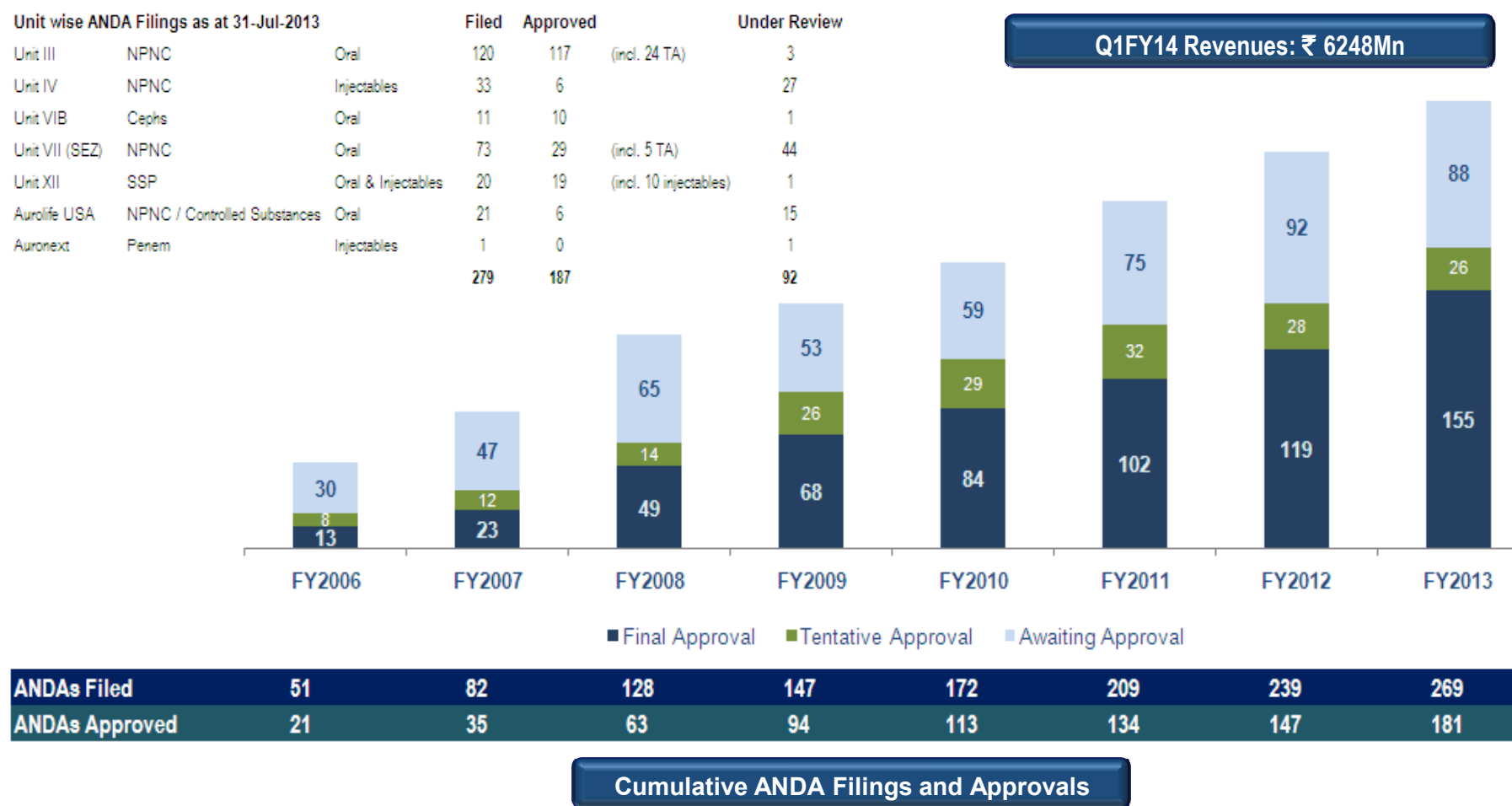


Wide Diversified portfolio of 300+ products catering to 125+ countries

US generics



- FY 2012-13 revenues : ₹ 17526Mn; 5 years CAGR: 35%
- Aurobindo USA : new products introduction and deeper penetration with an expanded basket
- AuroLife Pharma : institutional biz and controlled substance manufacturing
- AuroMedics : specializing in generic injectable products distribution for the hospital and clinical market





Other formulations business

EU

- Acquired and integrating marketing operations
 - Milpharm ,UK
 - Pharmacin, Netherlands
- Focus on new markets through own distribution
 - Spain
 - Portugal
 - Germany
- Supply arrangements with large pharma MNCs
- 1402 dossiers filed pan-EU; 889 approved

RoW

- Building up a wide diversified product basket
 - 318 dossiers filed in SA, 111 approved
 - 56 products filed in Canada, 30 approved
 - 49 products filed in Australia, 43 approved
 - 114 products filed in Brazil, 32 approved
- Emerging market Branded generics
- Supply arrangements with large pharma MNCs

ARV

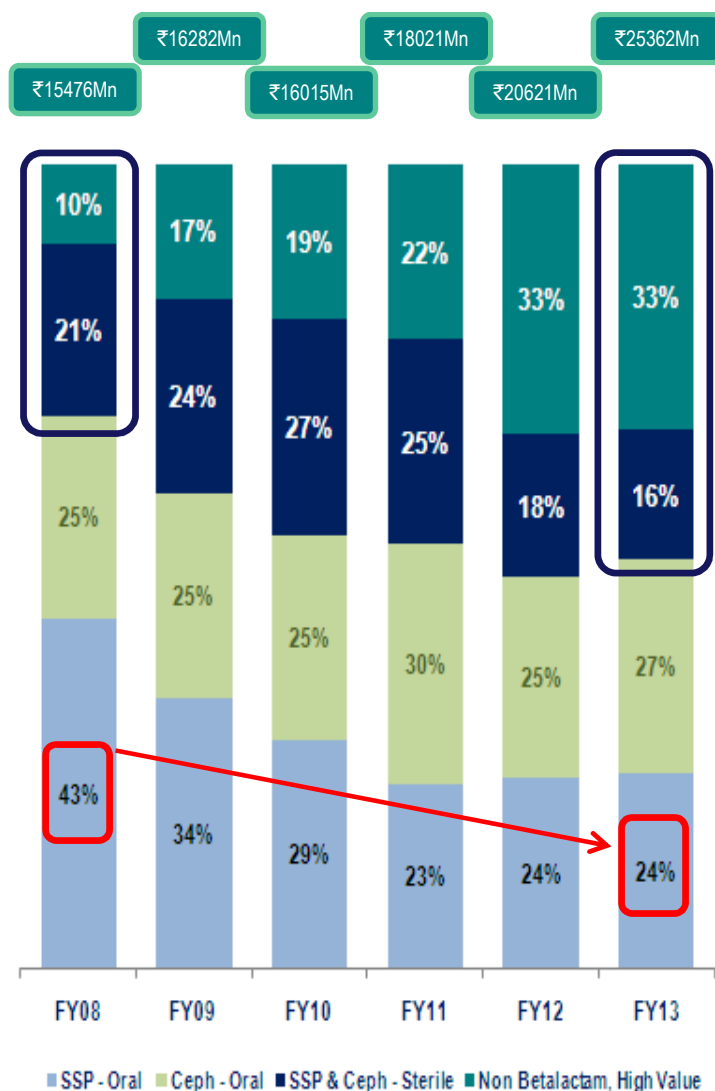
- Selective participation in global tender
(PEPFAR, Clinton Foundation / WHO, Country specific)
- Large product basket of generic ARV
- Formulation facilities approved by USFDA / WHO
 - Products registered in over 50 countries
 - 1000+ registrations across the world

Injectables

- Dedicated facilities for SSPs, Penams and general non-betalactam liquid injectable products
- Protection through entry barriers
 - Capital intrinsic
 - Technology driven
- IPR capabilities and vertical integration
- Targeting global markets and business alliances



Active pharmaceutical ingredients



Q1FY14 Revenues: ₹ 6469Mn

- Quality & Reliability of supplies
- Emerging Market leadership - largest supplier in India
- Advance Market (EU, Japan, USA) focus
- Focus on high value specialty products and advance markets
- Cost efficiencies as well as economies of scale

Large Regulatory Approved Manufacturing Base

India
Unit I

India
Unit IA

India
Unit V

India
Unit VIA

India
Unit VIII

India
Unit IX

India
Unit XIA

India
Unit XIB

Strong Regulatory Capability: US DMF 167; EDMF 1453; CoS 111; RoW 577

Financial Performance : Y-o-Y

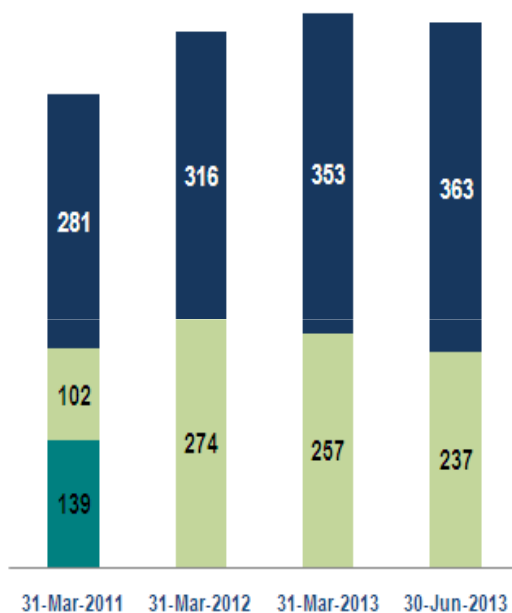


Value ₹ Mn	Q1FY13-14	Q1FY12-13	Q4FY12-13	Q4FY11-12	FY12-13	FY11-12
Formulations	11005	6546	9180	6486	33872	26070
API	6469	5872	6668	5702	25362	20620
<i>Formulations % of sales</i>	63.0%	52.7%	57.9%	53.2%	57.2%	55.8%
Net Sales	17126	12076	15515	11879	57793	45676
Dossier Income	30	68	189	29	760	599
Net Operating Income	17156	12144	15704	11908	58553	46275
Gross Margin	8243	5670	7657	5491	28645	21075
	48.0%	46.7%	48.8%	46.1%	48.9%	45.5%
Overheads	5166	4272	5258	4087	19755	14975
EBIDTA	3077	1398	2399	1404	8890	6100
(excl. Fx & other income)	17.9%	11.5%	15.3%	11.8%	15.2%	13.2%
Fx (Gain) / Loss	1724	2065	13	(1034)	1634	2233
Other Income	39	22	141	59	285	247
Finance Cost	254	331	316	353	1313	1028
Depreciation	719	588	693	539	2487	2005
PBT	419	(1564)	1518	1605	3741	1081
PBT (before Fx)	2143	501	1531	571	5375	3314
PAT (Loss)	175	(1290)	1075	1074	2914	(1242)
(before minority interest)						
Fx Rate \$ 1= ₹	59.39	55.615	54.285	50.875	54.285	50.875

Debt profile



Fx Loan in \$ Mn



- FCCB (excl. \$78Mn YTM + WHT paid on redemption)
- Long-Term Loans (ECB, FCNR-B)
- Working Capital Finance, Short-term & Unsecured Loans

Outstanding as at...	31-Mar 2011	31-Mar 2012	31-Mar 2013	QE 30-Jun 2013
1 \$ = ₹	44.590	50.875	54.285	59.390
₹ Mn	31-Mar 2011	31-Mar 2012	31-Mar 2013	30-Jun 2013
Fx Loan restated in ₹	23264	30004	33094	35663
Rupee Loan	118	209	549	245
Sales Tax Deferment	747	746	712	683
Gross Debt	24129	30959	34355	36591
Cash Balance	1867	709	2085	2207
Net Debt	22262	30250	32270	34384

EBIDTA (excl. Fx and Other Income)	9633	6101	8891
Net Debt/EBIDTA (x)	2.3	5.0	3.6
Shareholders' Fund	25631	23397	26058
Net Debt / Shareholders' Fund (x)	0.9	1.3	1.2

Thank You



For updates and specific queries, please visit our website [www. aurobindo.com](http://www.aurobindo.com)

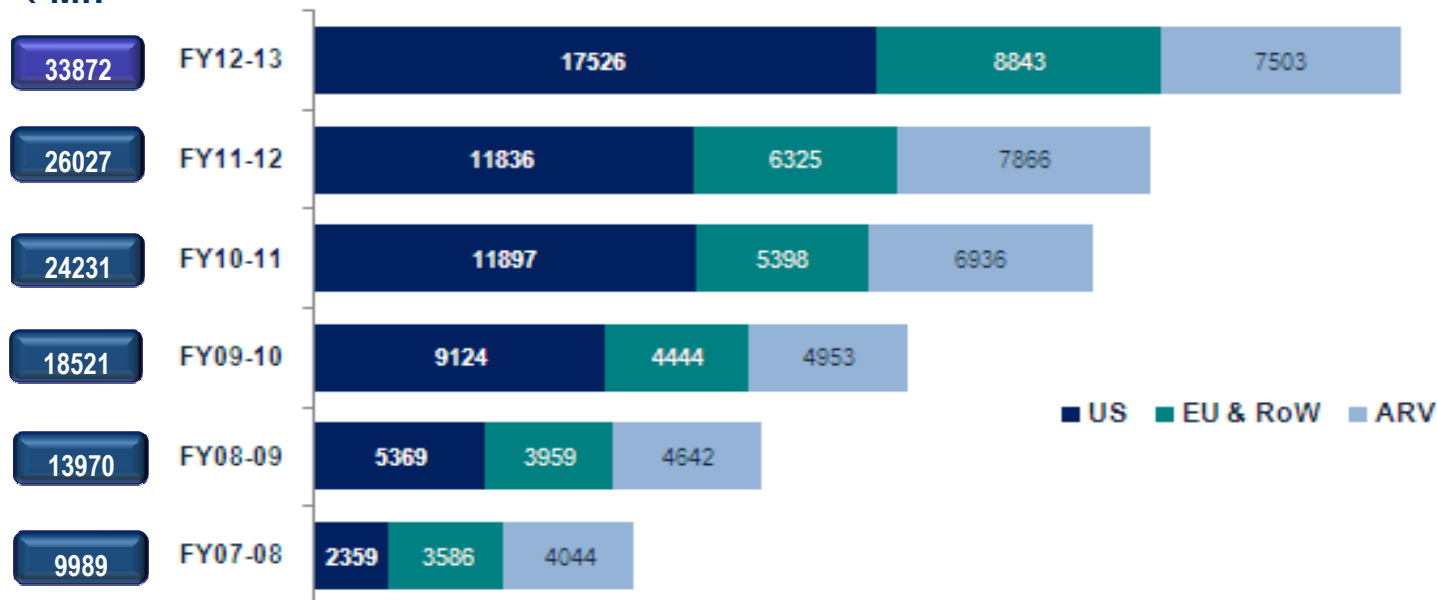
Annexure

Formulation gross sales break-up



₹ Mn	FY 2011-12				FY 2012-13				FY 2013-14
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
USA	2,740	2,833	3,254	3,009	3,283	4,249	5,134	4,860	6,248
Europe & Row	1,371	1,193	2,043	1,718	1,861	2,257	2,233	2,492	2,839
ARV	2,115	1,846	2,146	1,759	1,402	2,522	1,751	1,828	1,918
Total	6,226	5,872	7,443	6,486	6,546	9,028	9,118	9,180	11,005
Gross Sales	10,816	10,773	12,828	12,188	12,418	15,249	15,720	15,848	17,474
% of Sales	58%	55%	58%	53%	53%	59%	58%	58%	63%

₹ Mn

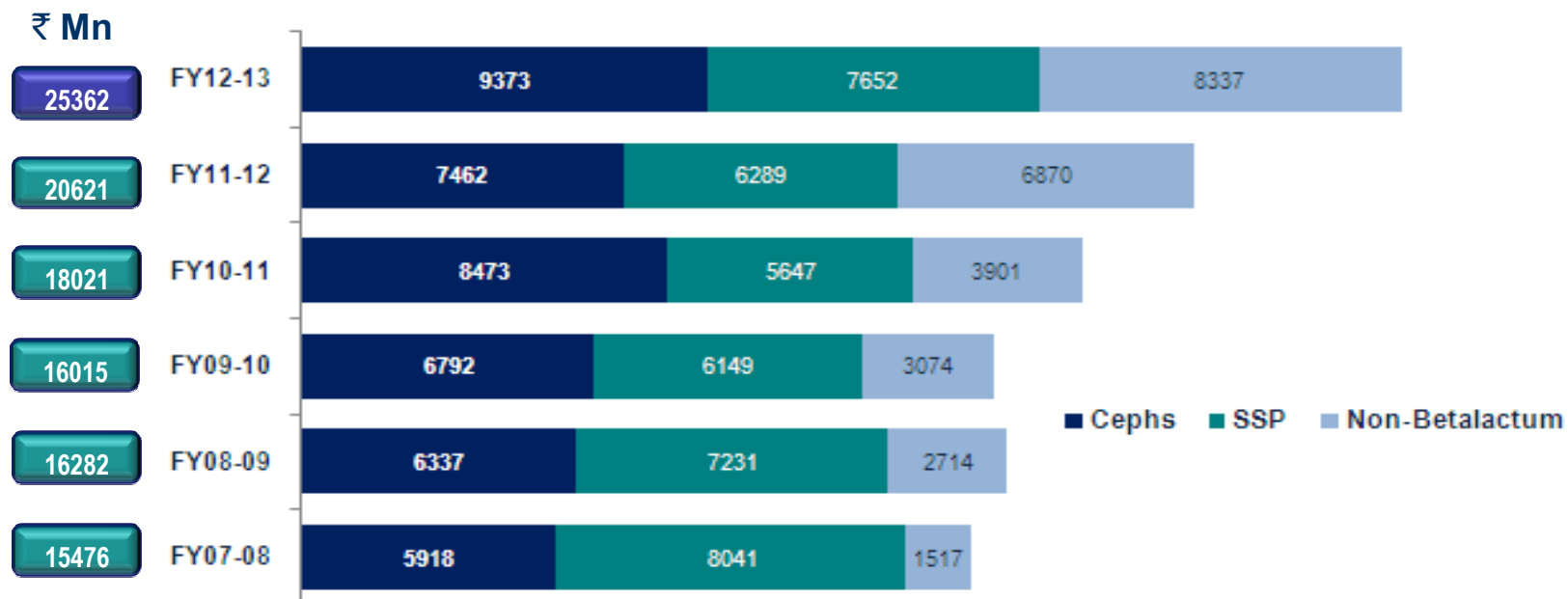


Annexure

API gross sales break-up



₹ Mn	FY 2011-12				FY 2012-13				FY 2013-14
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Cephalosporin	1,943	1,704	1,882	1,933	2,231	2,256	2,453	2,436	2,163
SSPs	1,567	1,502	1,572	1,648	1,791	1,846	2,130	1,885	2,222
Non-Betalactum	1,080	1,695	1,974	2,121	1,850	2,120	2,020	2,347	2,084
Total	4,590	4,901	5,428	5,702	5,872	6,222	6,603	6,668	6,469
Gross Sales	10,816	10,773	12,828	12,188	12,418	15,249	15,720	15,848	17,474
% of Sales	42%	45%	42%	47%	47%	41%	42%	42%	37%



Annexure

Filing details (as at 30th June 2013)



		2012-13					2013 -14			
		As at Mar 12	Q1	Q2	Q3	Q4	As at Mar 13	Q1	As at Jun 13	Approvals
Formulations Advanced markets	US FDA ^	239	9	17	(3)#	7	269	12	281	191 (FA: 162 TA: 29)
	Europe *	1258	31	27	21	4	1341	61	1402	116 (889 dossiers)
	SA	308	6	11	(15)+	4	314	4	318	61 (111 Dossiers)
	Australia	46	2	2	-	(1)@	49	-	49	43
	Canada	35	4	3	4	3	49	7	56	36
		1886	52	60	7	17	2022	84	2106	

14 ANDA filing under review withdrawn effective 1st November 2012. 11 new filings made in Q3FY13

^ Includes filings made from AuroLife Pharma LLC, USA

* Includes Multiple Registration

+Includes duplicate & triplicate dossiers. 7 new filings made during and 22 registrations withdrawn in Q3FY13

@ 2 new filings made and 3 filings withdrawn in Q4FY13

APIs	US FDA	160	4	6	-	2	172	(5) **	167
	EDMF	1395	12	22	13	1	1443	10	1453
	CoS	97	4	4	1	3	109	2	111
	RoW	502	13	19	13	18	565	10	575
		2154	33	51	27	24	2289	17	2306

** 9 DMFs withdrawn and 4 new filings made during 1QFY14

Patents	500	8	5	10	9	532	7	539
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Finished Dose Formulations

Aurolife	USA	Non betalactam, Controlled substances	Solid Orals
Unit III	India	Non betalactam	Solid & Liquid Orals
Unit IV	India	Non betalactam	Injectables & Ophthalmic
Unit VII (SEZ)	India	Non betalactam	Solid Orals
AuroNext	India	Penams	Injectables
Unit VIB	India	Cephalosporin	Solid & Liquid Orals Injectables
Unit XII	India	SSP	Solid & Liquid Orals Injectables

Active Ingredients and Intermediates

Unit I	India	Non betalactam	Non-sterile API
Unit VIII	India	Non betalactam	Non-sterile API
Unit XIB	India	Non betalactam	Non-sterile API
Unit II	India	Penams	Non-sterile Intermediates
Unit IA	India	Cephalosporin	Non-sterile API
Unit VIA	India	Cephalosporin	Sterile API
Unit V	India	SSP	Sterile & Non-sterile API
Unit IX	India	SSP	Non-sterile API
Unit XIA	India	Betalactum	Non-sterile API (for Emerging markets)

Annexure

Past financials



Value ₹ Mn	FY2009	FY2010	FY2011	FY2012	FY2013
Net sales	29349	33777	41259	45676	57793
Dossier Income	1424	1977	2556	599	760
Net Operating Income	30773	35754	43815	46275	57793
Gross margin % of operating income	46.8%	51.9%	50.4%	45.5%	48.5%
EBITDA (before Fx and other income) % to Operating income	16.8%	23.0%	22.0%	13.2%	15.2%
Depreciation / Amortization	1277	1493	1715	2005	2487
Finance Cost	839	678	647	1028	1313
PBT	726	7523	7985	1081	3741
PAT before exceptional items	513	5609	5734	1970	2914
Total Shareholder Funds	13181	19203	25631	23397	26058
Borrowed funds – FCCB	9866	7677	6208	-	-
- Other loans	13464	13869	17936	30959	34355
Total Borrowed Funds	23330	21546	24144	30959	34355
Borrowed Funds net of Cash	22053	20817	22262	30250	32270
Fixed Assets (Gross incl. CWIP)	25098	29777	30954	37317	39820
Debt (incl. FCCB) / Shareholders' funds (x)	1.8	1.1	0.9	1.3	1.3
Borrowed Funds net of Cash / EBITDA (x)	4.3	2.5	2.3	5.0	3.6
Asset Turnover Ratio (x)	1.2	1.2	1.4	1.2	1.5

Annexure

Shareholding pattern



%	As at 31.03.10	As at 31.03.11	As at 31.03.12	As at 31.06.12	As at 31.09.12	As at 31.12.12	As at 31.03.13	As at 30.06.13
Promoter Group	56.9%	54.4%	54.8%	54.8%	54.8%	54.8%	54.9%	54.9%
FII	23.9%	21.2%	12.4%	13.2%	12.4%	14.7%	16.8%	17.9%
MF / UTI	6.6%	6.2%	11.3%	11.6%	11.5%	11.2%	10.9%	11.0%
Insurance	2.8%	2.4%	2.5%	2.5%	2.5%	2.5%	2.5%	1.7%
FIs / Banks / Bodies Corporate	2.9%	6.7%	8.0%	7.6%	8.5%	7.4%	5.5%	4.7%
Non-Institutional Investors	6.9%	9.1%	11.0%	10.3%	10.3%	9.4%	9.4%	9.8%
	100%	100%	100%	100%	100%	100%	100%	100%

Equity base (shares # Mn)	55.7	291.1	291.1	291.1	291.1	291.1	291.2	291.2
Face Value (₹)	5	1	1	1	1	1	1	1
Equity Capital (₹ Mn)	279	291	291	291	291	291	291	291

Shareholder family (# '000)	34.4	72.3	92.2	89.9	86.5	81.1	82.5	78.1
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