

May 08, 2025

**BSE Limited** 

Corporate Relationship Department, 2nd Floor, New Trading Wing, Rotunda Building, P.J. Towers, Dalal Street, Mumbai 400001

Scrip Code: 544055

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (E), Mumbai 400 051

**Scrip Code: MUTHOOTMF** 

Dear Sir/Madam,

Sub: Investor Presentation for the Quarter and Year ended March 31, 2025 – Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the Listing Regulations, we hereby submit Investor Presentation on Audited Financial Results of the Company for the quarter and year ended March 31, 2025.

Kindly take the same on records.

Thanking you,

Yours faithfully, For Muthoot Microfin Ltd

Neethu Ajay, Chief Compliance Officer and Company Secretary

Ernakulam



# Investor Presentation

Q4 FY'25







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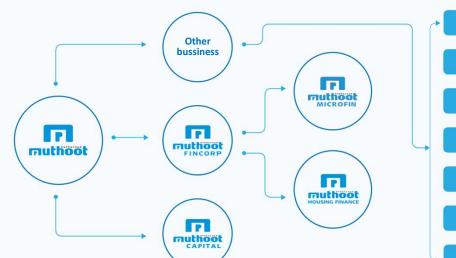
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# MPG - Legacy of 138+ years of history



Muthoot Pappachan Group (MPG) is a Well Diversified Business Conglomerate



**Automotive** 

Hospitality

**Real Estate** 

**Information Technology** 

Infrastructure

**Precious Metals** 

**Alternate Energy Sectors** 

Present across microfinance, gold finance, two-wheeler finance and housing finance

Muthoot Microfin Limited (MML) is the 2nd Largest company by AUM under the **Muthoot Pappachan Group.** 

Promoters have infused Rs 3,421 Mn in MML till date

**Our Promoters** 

**Thomas Muthoot** 

Chairman & Non-Executive Director, MML



**Thomas John Muthoot** 

Chairman, Muthoot Pappachan Group



**Thomas George Muthoot** 

Non-Executive Director, MML



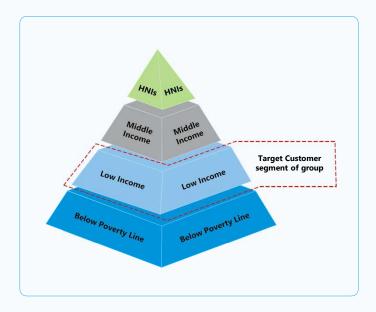
One of the few NBFC-MFIs where the original promoters have continued to retain ownership and control over the business<sup>1</sup>





# Brand Recall and Synergies with the Muthoot Pappachan Group









MML is the first level of entry into formal financial institution for BoP clients

Customer can progressively graduate to gold loans, vehicle finance and affordable housing

Synergies with MPG

History of MPG in working with target customers helps understand the needs of women in rural households & design lending products as per their requirements

Expansion of customer base and geographical footprint

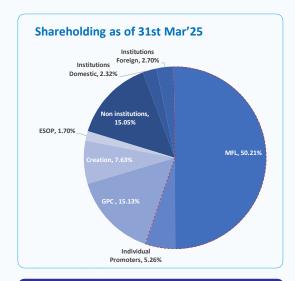
Leveraging MFL's branches and expertise in cash management, gold assessment and storage

MPG is in process of developing a single platform to allow access to all the Group's loan offerings thus maximizing cross-sell opportunities

MPG provides MML with Brand recall and significant marketing and operational benefits;
MML leverages cross-selling opportunities to offer diverse products to meet multiple needs of target customers

# **Strong Corporate Governance and Support from Promoters & Investors**





One of the few NBFC-MFIs where the original Promoters have countinued to retain ownership & Control over the business1

Statutory **Auditor** 

Suresh Surana & Associates

Internal **Auditor** 



1.MML is the 2nd Largest NBFC MFI in India (Source: MFIN Micrometer Q3 Report)

### **Promoter Group Directors**



**Thomas Muthoot** Chairman & Non-Executive Director Exp: 38+ years Muthoot Pappachan Group HDFC Bank



Non Executive Director Exp: 38+ years Muthoot Pappachan Group

**Thomas George Muthoot** 



**Thomas Muthoot** John **Executive Director** Exp: 14+ years Muthoot Pappachan Group

### **Non-Independent Directors**



**Akshaya Prasad** Non-Executive Director Exp: 23+ years Greater Pacific Capital, Goldman Sachs



John Tyler Day Non Executive Director Exp: 13+ years Creation Investments

### **Independent Directors**



Thai Salas Vijayan Non-Executive Independent Director





**Bhama Krishnamurthy** Non-Executive Independent Director





Pushpy Babu Muricken Non-Executive Independent Director

Exp: 17+ years Joyalukkas, NASSCOM



**Alok Prasad** Non-Executive Independent Director

Exp: 35+ years RBI, NHB, Citicorp



**Anil Sreedhar** Non-Executive Independent Director

Exp: 24+ years GBS Plus, Adra Biotechnologies

### **Key Management Personnel and Senior Management Personnel**



Sadaf Sayeed

Chief Executive Officer

Exp: 24+ years, 14 years with MPG

Services: Muthoot Fincorp, HDFC Bank, Indiabulls Credit Services, GE
Countrywide Consumer Financial Services, Satin, SpandanaSohoorty



Praveen T
Chief Financial Officer
Exp: 14+ years, 12 years with MPG
Services: Muthoot Fincorp,
Ark Power Controls



Neethu Ajay
Company Secretary and
Chief Compliance Officer
Exp:
Services: 11+ years, 11 years with



Udeesh Ullas
Chief Operating Officer
Exp: 21+ years, 17 years with MPG
Services: Muthoot Fincorp, Cochin Bridge
Infra. Company, ICICI Bank and Fullerton
India Credit Company



Subhransu Pattnayak Chief Human Resource Officer Exp: 23+ years, 12 years with MPG Services: Muthoot Fincorp, ICICI Bank



Jinsu Joseph Chief Risk Officer Exp: 13+ years, 8 years with MPG Services: Maben Nidhi, Tamil nadu Mercantile Bank



Linson Chelamattathil Paul Chief Technology Officer Exp: 22+ years, 2 years with MPG Services: V-Guard Industries, Joy



Dileep Kumar Pathak
Chief Internal Auditor
Exp: 15+ years, 13+ years with MPG
Services: Satin Credit Care Network Ltd

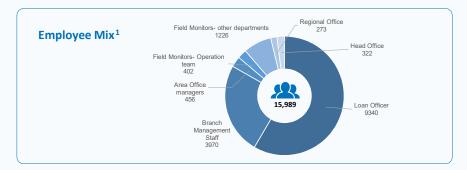


Deepu S
Chief Information Security Officer
Exp: 16+ years, 2 years with MPG
Services: Deloitte Touche Tohmatsu
India LLP, South Indian Bank

Note

1. Employee Data as on Mar 31, 2025

The employee composition displayed in the chart excludes 408 loan officers on the Team Lease & Team up payroll.



### **Awards & Recognition**

Microfinance Company of the Year Award" from Times Business Awards Kerala 2024

Quantic Business Media CX Excellence Award for "Best Use of Mobile App to deliver customer service"

Awarded 'Microfinance Company of the Year' at the ET Business Awards 2024.

Awarded the Gold Level Certification for Client Protection by M-CRIL.

Mr Sadaf Sayeed, CEO has been recognized among India's Top 10 CEOs by Tradeflock.

Certified as a 'Great Place to Work' for the fifth time by the Great Place to Work Institute, India.

Received Corporate Agency License'

Awarded Best Cyber Security Initiative Award from Banking Frontiers DNA Awards 2024.

Awarded Innovative Customer Service at the CX Excellence Awards 2024.

Secures ESG Score of 72.2 with CareEdge-ESG 1 Rating, highest rating tier by CARE

Secures e-KYC Lisence to conduct Aadhaar enabled e-KYC for customer onboarding.





AUM (Mn)

1,23,567

(+1.3% YoY) (-0.4% QoQ)



Disbursement (Mn)

**88,725** (-16.8% YoY)

**19,593** (Q4 FY'25) (-3.7% QoQ)

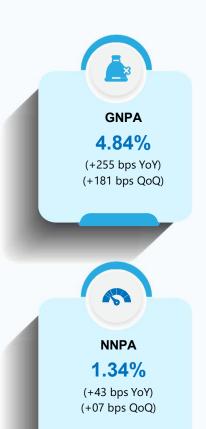




(+2.3% YoY) (+0.2% QoQ)









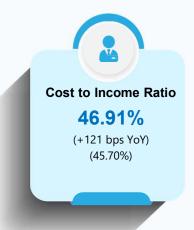


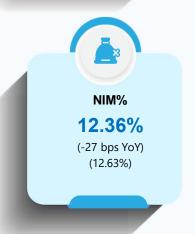
(22,553 Mn)





















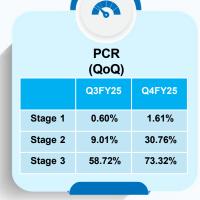






(-265 bps QoQ)

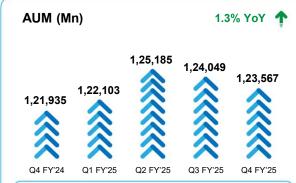






# Business Trends Q4 FY'25 • • • •





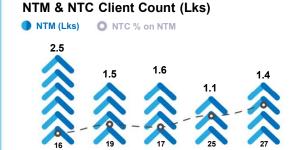
AUM marginally grew by 1.3% YOY with a 0.4% QoQ decline, the overall momentum remained positive inspite of challenging external conditions leading to lower disbursements and book creation. This was further aggravated by slower disbursement trends in Karnataka, following the implementation of new MFIN guidelines and other prevailing industry challenges

# 28,879 26,738 22,043 20,351 19,593 Q4 FY'24 Q1 FY'25 Q2 FY'25 Q3 FY'25 Q4 FY'25

Despite a decline in disbursements—down 4% QoQ and 17% YoY—MML has demonstrated relative resilience when benchmarked against industry performance. Between FY'24 and FY'25, MML's disbursements contracted by 24%, whereas the overall industry experienced a sharper decline of 39%.



Client base growth remained modest with a 2.3% increase YoY and a slight 0.3% rise QoQ, reflecting a stable yet steady expansion. Focusing on deepening engagement with existing clients while onboarding new ones has contributed to an extended outreach.



In response to the challenging market environment, MML adopted a cautious disbursement strategy in FY'25 by prioritizing the ETM segment over NTM clients. As a result, the share of NTM disbursements declined to 37%, compared to 52% in the previous fiscal year. However, our risk-calibrated approach remained intact—NTM customers were rigorously screened using our scorecard model, with ~99% falling within the 'Very Low' and 'Low' risk categories. This reflects our continued emphasis on prudent sourcing practices, even while navigating a volatile market landscape.

Q2 FY'25

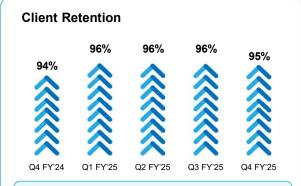
Q3 FY'25

Q4 FY'24

Q1 FY'25



Aligned with the strategy of balancing growth and retention, the share of existing customers rose to 62% in Q4 FY25 from 52% in Q4 FY24, reflecting stronger client loyalty and portfolio stability.



We maintained a strong 95% retention rate in Q4 FY25, reflecting consistent customer loyalty and a data-driven focus on building a high-quality, low-risk borrower base for sustainable growth.

# Resilient Business Model - Proven over time





### Natural calamities - Fengal Cyclone & Flood impacted loans (Q3 FY'25)

StateName	Impacted Loans #	NATCAT Covered	NATCAT Cover %	NATCAT Settled	NATCAT Settled %
TAMILNADU	50,928	50,928	100%	49,247	96.70%
BIHAR	10,279	10,279	100%	10,145	98.70%
WEST BENGAL	3,221	3,221	100%	3,202	99.40%
ODISHA	805	805	100%	799	99.20%
Other States	8,120	8,120	100%	7,978	98.20%
Total	73,353	73,353	100%	71,371	97.30%

In Q3 FY'25, natural disasters such as the Fengal Cyclone and subsequent floods significantly impacted our loan portfolio. As of Q4 FY'25, we have made substantial progress in addressing the situation through NATCAT insurance coverage. Out of the total affected loans, 97.3% of claims have now been settled, marking a strong recovery from 45.8% in the previous quarter.

During FY'25, a total of 92,792 claims were intimated, out of which 90,639 have been settled, resulting in a 97.7% settlement rate..

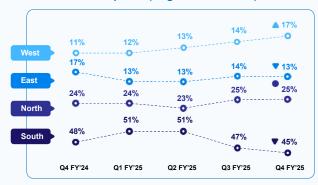
# Strategic re-alignment through Diversification



### **Portfolio Concentration (Region-wise Trend)**

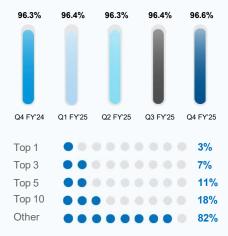


### **Disbursement Spread (Region-wise Trend)**

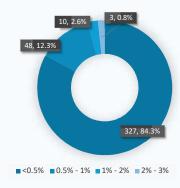


The portfolio and disbursement share of our key markets has been intact; in-spite of recent challenges leading to balanced growth with South still holding 48% of the portfolio and disbursement share providing stability to growth and portfolio quality

### **Consistent Rural Penetration (AUM)**

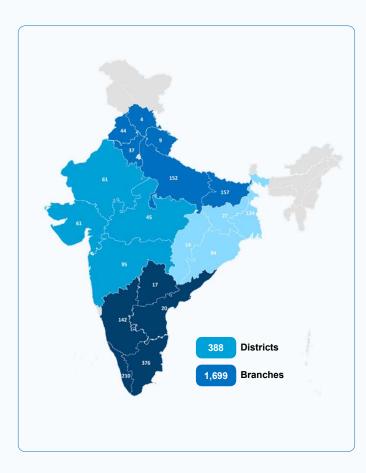


### **Exposure of Districts (% of GLP)**



No of Districts, % of Total Districts

### **Number of Branches Per State**



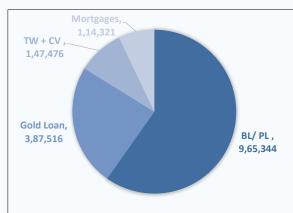
# **Strategic re-alignment through Diversification**



Account Type Count	Clients with Retail Account
Overall	34,26,252
MFI Only	21,54,503
Customer with Retail Loan	12,71,749
1 type of Loan	8,44,730
2 type of Loan	3,08,944
3 type of Loan	92,047
4 & Above	26,028

	Count	POS (cr)
Clients with Retail Account	12,71,749	28,486
Business Loan	5,12,747	4,916
Personal Loan	4,52,597	3,163
Gold Loan	3,87,516	8,056
Agri Loan	1,63,758	2,449
Vehicle Loan	1,24,520	1,451
Mortgages	1,14,321	6,523
Other	52,116	807
Commercial Vehicle Loan	22,956	977
Credit Card	15,272	72
Leasing	424	70
Overdraft	1,490	0.41

### **NUMBER OF CUSTOMERS**



### **LOAN OUTSTANDING**



# **Integrated Customer Monetization Strategy** •



### Cross-Sell Strategy Leveraging Multi-Product Client Exposure to build a Secured book

This slide presents an analysis of our existing MFI client base and their exposure across key retail lending segments. Leveraging our MFI client base's multi-product exposure to identify cross-sell and up-sell opportunities through data-driven segmentation and engagement. This strategy aims to deepen customer value by offering secured products like MSME LAP and Individual Loans to eligible clients, while channelling other product leads to relevant MFL entities, maximizing ecosystem potential with focused outreach.



O/S (Mn) 80,560 14%

Penetration 28.3% 1%

O/S (Mn) 65,231 16% 22.9% 1%

Penetration

Penetration

O/S (Mn) **↓** 0.6% 24,283 **↑** 4%

### **Gold Loans**

Client Share%			
Products	FY'24	FY'25	G%
Gold Loan	11.60%	11.30%	-0.30%

Outstanding			
Products	FY'24	FY'25	G%
Gold Loan	70,630	80,560	14.10%

Penetration%			
Products	FY'24	FY'25	G%
Gold Loan	27.30%	28.30%	1.00%

# **Mortgage Loans**

	Q!:t	Share%	
	Client	Snare%	
Products	FY'24	FY'25	G%
Mortgages	3.40%	3.30%	-0.10%

Outstanding			
Products	FY'24	FY'25	G%
Mortgages	56,382	65,231	15.70%

Penetration%			
Products	FY'24	FY'25	G%
Mortgages	21.80%	22.90%	1.10%

### **Vehicle & Commercial Vehicle Loans**

Client Share%				
Products	FY'24	FY'25	G%	
Vehicle	3.80%	3.60%	-0.20%	
Commercial Vehicle	1.30%	0.70%	-0.60%	

Outstanding				
Products	FY'24	FY'25	G%	
Vehicle	13,358	14,514	8.70%	
Commercial Vehicle	9,967	9,769	-2.00%	
Total	23,325	24,283	4.10%	

Penetration%			
Products	FY'24	FY'25	G%
Vehicle	5.20%	5.10%	-0.10%
Commercial Vehicle	3.90%	3.40%	-0.40%
Total	9.00%	8.50%	-0.50%

- O/S: The total current retail loan exposure of our clients in each of the mentioned segments.
- Penetration: The proportion of a specific segment's outstanding to the client's overall retail outstanding, indicating the depth of their engagement in that product category.

# **Strategic re-alignment through Diversification**



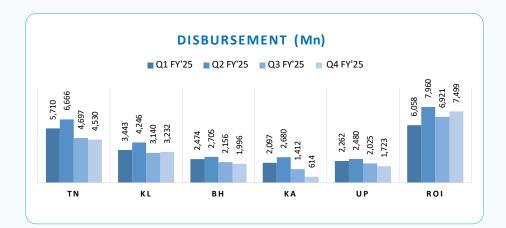
### Impact of delinquency on specific retail loans product

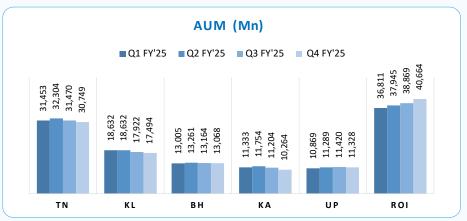
			Customer With Retails Loans( MML 90+ PAR (Net of Writeoff))									
Account Type	Clients with Retail Account	Business Loan	Personal Loan	Gold Loan	Agri Loan	Vehicle Loan	Mortgages	Other	Commercial Vehicle Loan	Credit Card	Leasing	Overdraft
1 type of Loan	7%	12%	7%	2%	7%	7%	5%	6%	6%	4%	7%	10%
2 type of Loan	6%	10%	7%	2%	6%	6%	5%	6%	6%	4%	6%	12%
3 type of Loan	6%	8%	6%	3%	5%	6%	5%	5%	6%	3%	2%	11%
4 & Above	5%	6%	5%	3%	4%	5%	4%	5%	5%	3%	3%	12%

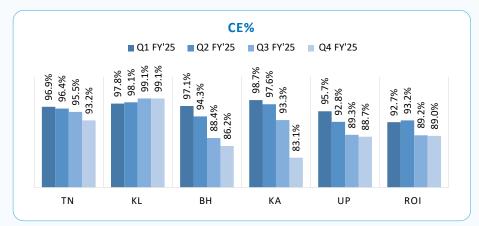
- Analyzing the delinquency cross tabbed with different product groups and retail loan holding, Gold loan, Credit Card and Leasing customers holding
  lower delinquency across all the retail loan client groups. Though the customer having Credit card or Leasing product is quite miniscule the share of
  Gold loans in terms of customer overall is around 30%; which is a big chunk of customer to differentiate from and probably more credit worthy
  customers.
- Overdraft & Business Loan holds the highest delinquency across multiple categories and they form the riskier lot of customers to lend to.

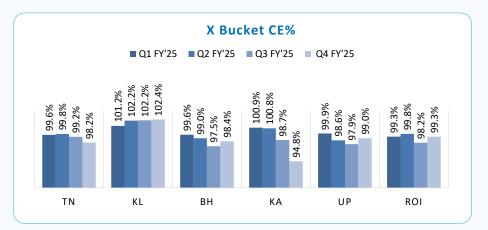
Gold loan customers are seemingly good customers for MFI loans as well as their performance is better compared to the other retail products. This could be crucial input for credit scoring of customer and for cross sell purposes



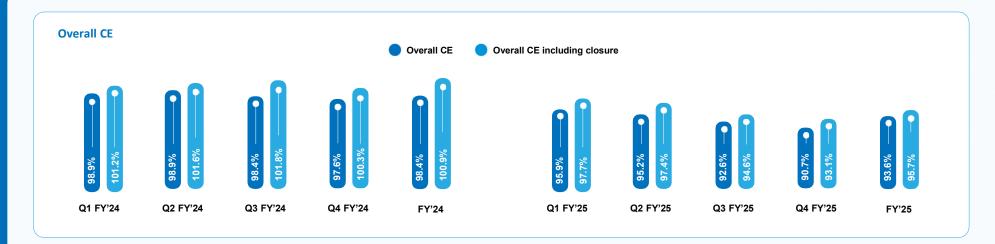


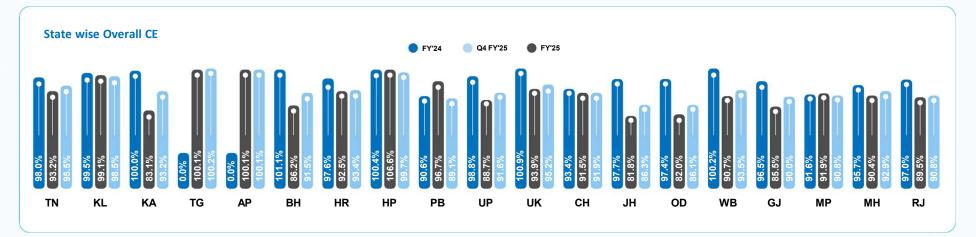












# **Asset Quality 1/7**



### (in mns)

		(FY 24-25)						
Slab	Loan Assets (Gross)	ECL	Loan Assets (Gross) (%)	ECL (%)	ECL (%)			
Stage 1	85,102.11	1,367.17	91.34%	1.61%	0.56%			
Stage 2	3,557.53	1,094.20	3.82%	30.76%	1.06%			
Stage 3	4,511.67	3,308.04	4.84%	73.32%	60.99%			
Total	93,171.31	5,769.40	100.00%	6.19%	1.95%			
GNPA				4.84%	2.29%			
NNPA				1.34%	0.91%			

		(in mns)
Particulars Particulars	Q4FY25	FY25
Opening ECL (A)	2,597.67	1,822.65
Additions (B)		
- Provisions as per ECL Model	1,187.61	3,908.33
- Additional Management Overlay	1,984.11	2,296.53
Reversals on account of derecognition of financial instrument (ARC transaction) (C)	-	2,258.11
Closing ECL (D = A+B-C)	5,769.40	5,769.40
Writeoff including waivers (D)	3,290.10	4,244.78
Provision for impairment on loan assets (E)	3,171.72	6,204.86
Other Provisions (F)	100.29	100.29
Baddebts Recovered (G)	42.01	126.68
Net Credit Cost (H = D+E+F-G)	6,520.10	10,423.24
Net Loss on derecognition of financial instrument (ARC transaction) (I)	-	1,142.17
Total Impairment Cost, including Loss on Derecognition of Financial Asset (ARC Transaction) (J = H+I)	6,520.10	11,565.40

	(in mns)
Provision as ECL Model	3,472.9
Management Overlay	2,296.5
Total Provision as per IND AS	5,769.4
IRAAC Provision	1,820.2
Difference in ECL vs IRAAC	3,949.2

The Indian microfinance sector faced challenges due to post-pandemic overexpansion, increased competition, and rising borrower leverage. Political unrest and revived "Karza Mukthi" movements affected collections in some regions. Recovery in borrower discipline has been slow, impacting repayment timelines and new disbursements. Regulatory measures by SROs introduced necessary discipline, helping stabilize the sector. In Karnataka, the new ordinance against coercive lending initially caused disruptions but is expected to support long-term sectoral health. Portfolio performance showed signs of recovery by March 2025.

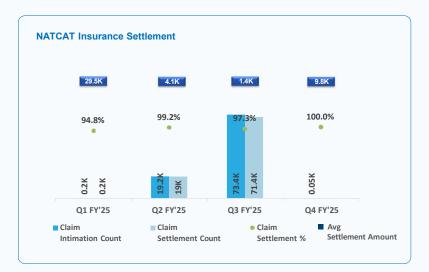
During FY23-24, we recorded a write-off of ₹1,661.2 million.

MML has adopted a cautious stance and provided additional Managment overlay of 2,296.53 million to address any further impact from ongoing macro events. This is in addition to provisioning requirement as per ECL model and over and above IRAAC requirements.

- The Company continues to uphold strong underwriting (Bureau checks, Equifax score card, adherence to FOIR, End Use check etc) and collection practices which are unique to MML. Our dedicated collection metrics will ensure the flow rate will be low from Stage 2 to Stage 3.
- In addition, our customers are covered by NATCAT insurance, so that the flood/heavy rains/calamity impacted portfolio of Stage 2 Loans is expected to improve in the next quarter

# Asset Quality - Natural Calamity Claim & Insurance Settlement 2/7

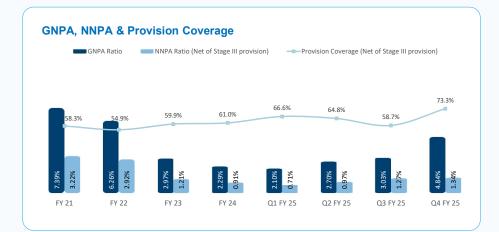




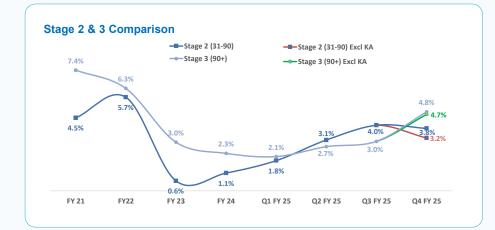
### NATCAT Type-wise Intimation vs Settlement for FY'25

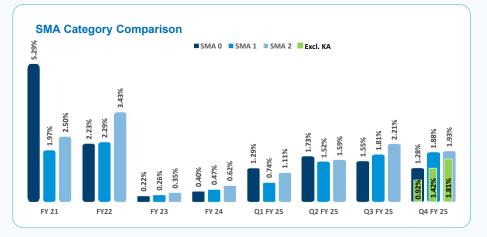
Туре	Claim Intimation Count	Claim Settlement Count	Claim Settlement %
Flood/Cyclone/Heavy Rain	92,570	90,417	97.7%
House Damaged Due To Flood	141	141	100.0%
Fire Accident	78	78	100.0%
Wall And Roof Damaged	2	2	100.0%
Electric Short Circuit	1	1	100.0%
Grand Total	92,792	90,639	97.7%

	C	Q1 FY'25	C	Q2 FY'25	C	Q3 FY'25	C	Q4 FY'25
State Name	Count	Settlement%	Count	Settlement%	Count	Settlement%	Count	Settlement%
TAMILNADU	2	100.0%	-	-	50,928	96.7%	-	-
RAJASTHAN	2	100.0%	6,321	100.0%	1,456	98.1%	-	-
UTTAR PRADESH	6	100.0%	4,143	99.0%	1,958	98.7%	32	100.0%
BIHAR	47	76.6%	3,649	98.8%	10,279	98.7%	-	-
GUJARAT	6	100.0%	2,463	99.2%	2,574	97.8%	-	-
MADHYA PRADESH	-	-	2,003	98.4%	572	106.3%	-	-
HARYANA	6	100.0%	508	95.5%	545	90.0%	-	-
WEST BENGAL	104	100.0%	1	100.0%	3,221	99.4%	-	-
MAHARASHTRA	23	100.0%	95	100.0%	837	98.3%	-	-
ODISHA	3	100.0%	-	-	805	99.2%	5	100.0%
KARNATAKA	2	100.0%	-	-	50	100.0%	-	-
JHARKHAND	5	100.0%	-	-	63	100.0%	-	-
KERALA	4	100.0%	-	-	46	100.0%	-	-
CHHATTISGARH	-	-	-	-	8	100.0%	-	-
PUNJAB	-	-	-	-	2	100.0%	-	-
UTTARAKHAND	-	0.0%	-	-	9	100.0%	9	100.0%
PAN INDIA	210	94.8%	19,183	99.2%	73,353	97.3%	46	100.0%





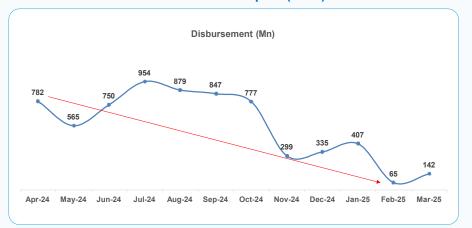




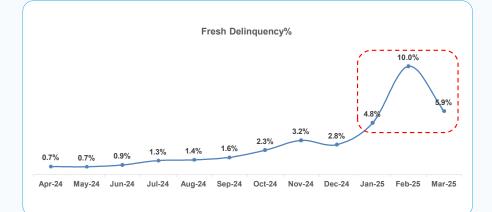
# Asset Quality 4/7 · · · · · · · ·

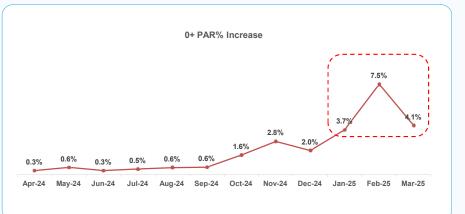
# F

# **KARNATAKA Crisis – Performance Impact (MML)**











Borrowers % - Mar-25	Q4 FY-25								
Bullowers /6 - War-25		Borrower Vintage							
Lender Group	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %				
Unique to MML	11.9%	7.2%	4.7%	11.2%	35.1%				
MML+1	11.2%	6.9%	3.1%	6.2%	27.4%				
MML+2	9.8%	5.6%	1.6%	3.0%	19.9%				
MML+3	6.1%	3.0%	0.6%	1.1%	10.8%				
MML+4 & Above	4.0%	2.0%	0.2%	0.5%	6.8%				
Total %	43.1%	24.7%	10.2%	22.0%	100.0%				

PAR 30+ - Mar-25	Borrower Vintage						
Lender Group	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %		
Unique to MML	4.0%	3.0%	1.7%	1.1%	3.1%		
MML+1	4.8%	4.0%	2.5%	1.8%	3.9%		
MML+2	6.9%	6.3%	3.9%	2.9%	6.1%		
MML+3	12.1%	11.6%	7.8%	6.0%	11.2%		
MML+4 & Above	33.7%	32.3%	20.9%	17.1%	32.1%		
Total %	7.8%	6.2%	3.3%	2.3%	6.3%		

Portfoilo % - Mar-25	Q4 FY-25								
FOI (10110 /0 - Wiai-25		Borrower Vintage							
Lender Group	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %				
Unique to MML	15.9%	7.9%	2.8%	4.6%	31.2%				
MML+1	14.8%	8.0%	2.6%	4.5%	30.0%				
MML+2	12.3%	6.3%	1.7%	2.6%	22.9%				
MML+3	6.8%	2.8%	0.6%	0.9%	11.1%				
MML+4 & Above	3.4%	1.1%	0.2%	0.3%	4.8%				
Total %	53.1%	26.2%	7.8%	12.9%	100.0%				

Considered JLG Loans for this Analysis. Data Sourced from Crif Mar'25

- Client Distribution: MML reports the lowest proportion of clients in the "Own + 4 or more lenders" segment, standing at 6.8%, which marks a 1.5% decline from the previous quarter.
- Portfolio Composition: MML has effectively reduced its portfolio share within the "Own + 4 or more lenders" category to 4.8%, down from 7.1% in the last quarter. This figure remains lower than that of competitors, indicating a sustained focus on maintaining a conservative lending profile.
- Indebtedness Reduction: The proportion of MML customers with total indebtedness exceeding ₹2 lakhs has decreased to 1.8%, down from 2.2% in the previous quarter. Similarly, the portfolio share of such customers has declined from 3.2% to 2.3%, reinforcing MML's commitment to responsible lending and risk management.

Borrowers % Mar-25	Q4 FY-25								
Dollowels /0 Mai-23		Borrower Vintage							
Indebtedness	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %				
Upto 50K	12.2%	8.0%	5.5%	13.3%	39.0%				
50k - 1Lk	15.1%	8.5%	2.6%	4.7%	31.0%				
1Lk - 1.5Lk	10.6%	5.5%	1.5%	2.7%	20.3%				
1.5Lk - 2Lk	4.1%	2.2%	0.5%	1.1%	7.9%				
2Lk Above	1.0%	0.5%	0.1%	0.2%	1.8%				
Total %	43.1%	24.7%	10.2%	22.0%	100.0%				

Portfolio% Mar-25	Q4 FY-25								
POILIOIIO/0 IVIdi-23		Borrower Vintage							
Indebtedness	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %				
Upto 50K	10.3%	2.6%	0.8%	1.3%	15.0%				
50k - 1Lk	20.3%	11.0%	3.3%	5.1%	39.7%				
1Lk - 1.5Lk	15.0%	8.2%	2.5%	4.2%	29.9%				
1.5Lk - 2Lk	6.3%	3.7%	1.1%	2.0%	13.0%				
2Lk Above	1.2%	0.7%	0.1%	0.3%	2.3%				
Total %	53.1%	26.2%	7.8%	12.9%	100.0%				

MML+4& above Borrowers% - Mar-25	Q4 FY-25							
		В	orrower\	/intage				
Indebtedness Grouping	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %			
Upto 50K	0.0%	0.0%	0.0%	0.0%	0.0%			
50k - 1Lk	0.5%	0.3%	0.0%	0.1%	1.0%			
1Lk - 1.5Lk	1.6%	0.8%	0.1%	0.2%	2.7%			
1.5Lk - 2Lk	1.3%	0.5%	0.1%	0.1%	2.0%			
2Lk Above	0.6%	0.3%	0.0%	0.1%	1.1%			
Total %	4.0%	2.0%	0.2%	0.5%	6.8%			

PAR 30+ Mar-25	Borrower Vintage					
Indebtedness	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %	
Upto 50K	7.0%	6.9%	4.0%	3.1%	6.5%	
50k - 1Lk	6.2%	4.8%	2.7%	1.9%	4.9%	
1Lk - 1.5Lk	8.2%	6.5%	3.6%	2.3%	6.5%	
1.5Lk - 2Lk	10.1%	7.5%	3.4%	2.6%	7.8%	
2Lk Above	25.0%	18.4%	8.7%	8.5%	20.3%	
Total %	7.8%	6.2%	3.3%	2.3%	6.3%	

Considered JLG Loans for this Analysis. Data Sourced from Crif Mar'25. Total Indebtedness = MFI + Unsecured Retail Finance

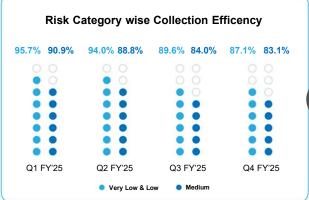


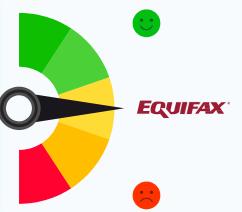
Borrowers %		(	Q4 FY-2!	5		Q3 FY-25				Q2 FY-25					
borrowers %		Borrower Vintage				Borrower Vintage				Borrower Vintage					
Lender Group	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %
Unique to MML	11.9%	7.2%	4.7%	11.2%	35.1%	14.0%	5.6%	6.1%	9.1%	34.8%	12.7%	5.6%	5.8%	8.8%	32.9%
MML+1	11.2%	6.9%	3.1%	6.2%	27.4%	13.0%	5.0%	3.9%	5.0%	26.8%	11.7%	5.0%	4.0%	5.1%	25.8%
MML+2	9.8%	5.6%	1.6%	3.0%	19.9%	11.3%	3.6%	1.8%	2.4%	19.1%	10.5%	3.9%	1.9%	2.5%	18.8%
MML+3	6.1%	3.0%	0.6%	1.1%	10.8%	7.5%	1.9%	0.7%	0.9%	11.0%	7.7%	2.3%	0.8%	1.1%	11.9%
MML+4 & Above	4.0%	2.0%	0.2%	0.5%	6.8%	6.2%	1.3%	0.3%	0.5%	8.2%	7.7%	1.8%	0.4%	0.7%	10.6%
Total %	43.1%	24.7%	10.2%	22.0%	100.0%	52.0%	17.4%	12.7%	17.9%	100.0%	50.3%	18.6%	12.9%	18.1%	100.0%
			Q4 FY-2!	5				Q3 FY-25	5				Q2 FY-25	5	
Borrowers %			Q4 FY-2! ower Vir					Q3 FY-2! ower Vir					Q2 FY-25 ower Vir		
Borrowers % Indebtedness	0-2 Y			ntage	Total %	0-2 Y				Total %	0-2 Y				Total %
	<b>0-2 Y</b> 12.2%	Borre	ower Vir	ntage		<b>0-2 Y</b> 15.5%	Borr	ower Vir	ntage >6 Y	Total % 40.3%	<b>0-2 Y</b> 14.1%	Borre	ower Vir	ntage	
Indebtedness		Borro 2-4 Y	ower Vir 4-6 Y	ntage >6 Y			Borro 2-4 Y	ower Vir 4-6 Y	ntage >6 Y			Borro 2-4 Y	ower Vir 4-6 Y	ntage >6 Y	38.1%
Indebtedness Upto 50K	12.2%	2-4 Y 8.0%	4-6 Y 5.5%	>6 Y 13.3%	39.0%	15.5%	Borro 2-4 Y 6.4%	4-6 Y 7.6%	ntage >6 Y 10.9%	40.3%	14.1%	Borro 2-4 Y 6.2%	4-6 Y 7.3%	ntage >6 Y 10.5%	38.1%
Indebtedness Upto 50K 50k - 1Lk	12.2% 15.1%	<b>2-4 Y</b> 8.0% 8.5%	4-6 Y 5.5% 2.6%	>6 Y 13.3% 4.7%	39.0% 31.0%	15.5% 17.4%	<b>2-4 Y</b> 6.4% 5.7%	4-6 Y 7.6% 3.0%	>6 Y 10.9% 3.9%	40.3% 30.0%	14.1% 15.4%	<b>2-4 Y</b> 6.2% 6.0%	4-6 Y 7.3% 3.2%	>6 Y 10.5% 4.1%	38.1% 28.6%
Indebtedness Upto 50K 50k - 1Lk 1Lk - 1.5Lk	12.2% 15.1% 10.6%	8.0% 8.5% 5.5%	4-6 Y 5.5% 2.6% 1.5%	>6 Y 13.3% 4.7% 2.7%	39.0% 31.0% 20.3%	15.5% 17.4% 12.4%	Borro 2-4 Y 6.4% 5.7% 3.6%	4-6 Y 7.6% 3.0% 1.5%	>6 Y 10.9% 3.9% 2.1%	40.3% 30.0% 19.5%	14.1% 15.4% 12.2%	Borre 2-4 Y 6.2% 6.0% 4.0%	7.3% 3.2% 1.6%	>6 Y 10.5% 4.1% 2.2%	38.1% 28.6% 20.0%

Considered JLG Loans for this Analysis. Data Sourced from Crif Mar'25. Total Indebtedness = MFI + Unsecured Retail Finance

# **Score Card Impact (New Sourcing)**





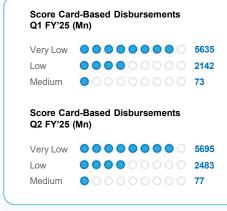


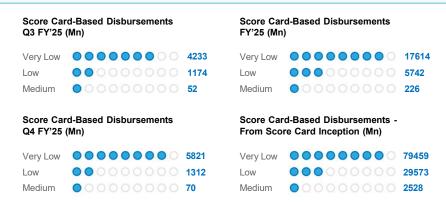
# **Impact of Score Card**

Unique credit score devloped along with Equifax

	No. of loans (Mn)								
Risk Category	From Inception	Q1-FY'25	Q2-FY'25	Q3-FY'25	Q4-FY'25	FY'25			
Total	2.29	0.06	0.16	0.10	0.14	0.46			
Very Low	69.9%	66.7%	68.8%	80.0%	78.6%	73.9%			
Low	27.5%	33.3%	31.3%	20.0%	21.4%	26.1%			
Medium	2.6%	0.0%	0.0%	0.0%	0.0%	0.0%			

Score	Score Card-Based ATS ATS ("000)							
53 <b>52</b>	51 47	42 41						
		000000000000000000000000000000000000000						
•	•	•						
Very Low	Low	Medium						
• (	Q4 FY'24	<i>(</i> '25						

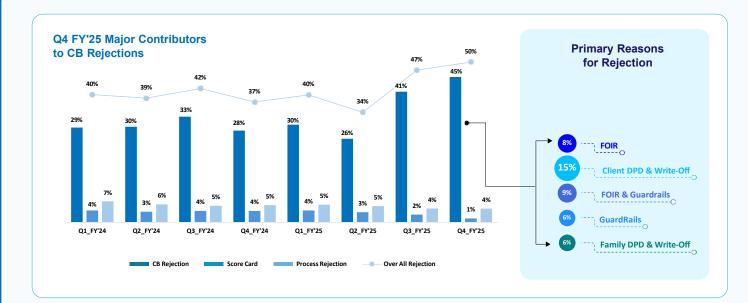




Note: NTM segment is considered for this Analysis.

# Marked increase in rejection leading to lower disbursement





Q1-FY25 Q2-FY25 Q3-FY25 Q4-FY25

### **Conversion Trend FY'25**

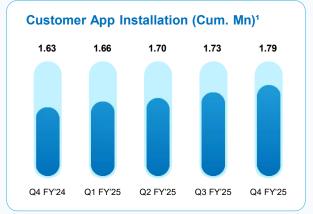
The conversion rate has evidenced a decline from 29% in Q3-FY'25 to 26% in Mar 2025, primarily driven by: Increased CB rejections and lower sourcing volumes.

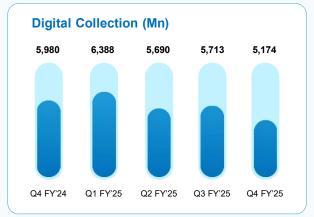
The overall rejection rate in FY'25 fluctuated between 34% and 50%, with a sharp increase in Q3 (47%) and Q4 (50%)

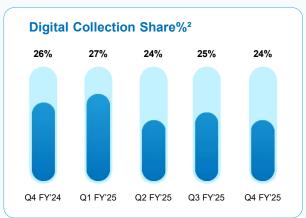
The primary driver of this surge was the CB rejection rate, which rose from 26% in Q2 to 41% in Q3, and further to 45% in Q4. This trend aligns with the anticipated impact of MFIN Guardrails (Guardrail 2.0) implementation. Additionally, rejections are expected to rise by another 8% in Q1 FY'26 following the GD 2.0 lender count cap reduction from 4 to 3, effective April 1, 2025.

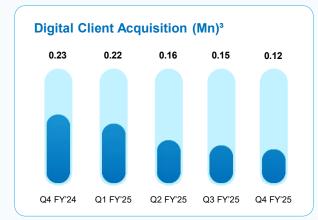
# **Digitization driving Collections**

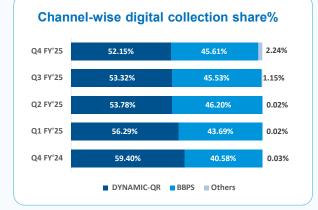












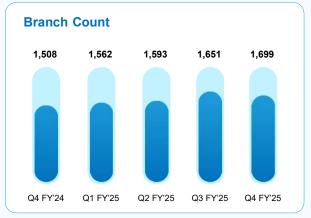
- Customer App Installations: The cumulative customer app downloads continued to rise in Q4 FY'25, reaching 1.79 Mn by quarter-end albeit at a lower pace. While quarterly additions saw a slight uptick compared to Q3, the overall trend of steady growth in the range of 34K to 54K per quarter reflects our sustained digital presence. With planned feature enhancements and engagement campaigns in the pipeline, we aim to further accelerate app adoption in the next financial year.
- Digital Collection Performance: In Q4 FY'25, digital collections stood at 5,174 Mn with a digital share of 24%, maintaining consistency within the 24%-27% range observed throughout the fiscal year. While the absolute collection saw a marginal dip from the previous quarter, the stable digital share amidst operational challenges indicates continued customer trust and adoption of digital channels. Our focus remains on strengthening digital acquisition and deepening engagement to boost both volume and share going forward.

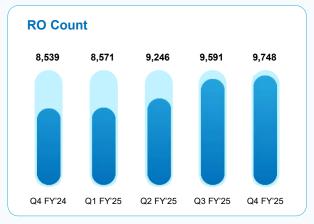
### Note

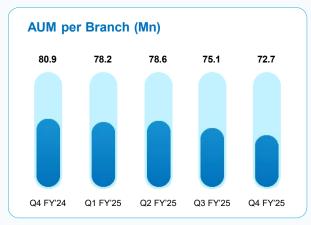
- 1. App Installation represents the cumulative count of customers who have downloaded and registered "Mahila Mitra" app
- 2. Digital Collection share in the overall collection is the ratio of digital collection to the overall collection for the relevant Quarters.
- 3. If a client completes their first-ever digital transaction, we classify them as having being digitaly acquired.

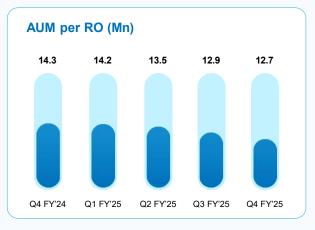
# Key Metrics • • • • • •

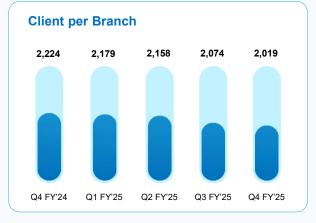


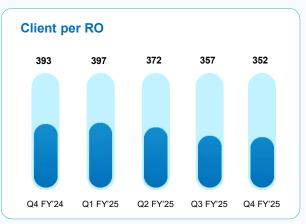












Note: Productivity ratios per RO for Q4 FY'25 includes 408 contractual staff in the payroll of team lease.

# Performance & Annual Guidance

# **Guidance FY 26**

Particulars	Actual	Guidance	- Commentary
	FY 25	FY 26	
AUM-Growth	1.3%	5%-10%	Growth expected to be back on FY 26
NIM	12.4%	12.4%-12.7%	The NIM expected to remain as the COF is coming down. The yield to be remain in same level
Operating Cost	6.2%	6%-6.2%	The Operating expense to be on higher side as we do more diversification and incur more collection cost.
Credit Cost	9.4%	4%-6%	First half of the financial year, the credit cost to remain high and the Credit cost to stabilize from Q3 onwards.
RoA	-1.8%	0.5%-2%	MML will be back profitable in FY 26
RoE	-8.2%	2.5%-10%	The ROE as per leverage.

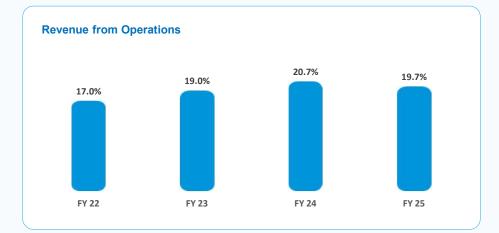


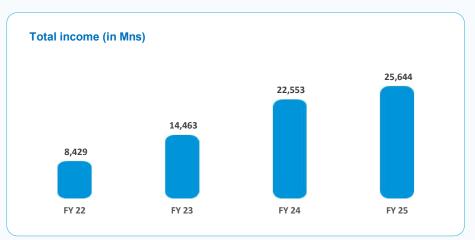
Financial Comparison	Q4 FY 25	Q4 FY 24	YoY (%)	Q3 FY 25	QoQ (%)	FY 25	FY 24	YoY (%)
Income								
Revenue from operations	5,550.3	6,432.2	-13.71%	6,807.8	-18.47%	25,616.9	22,489.3	13.91%
Other income	11.9	18.6	-36.01%	6.6	79.14%	27.5	63.5	-56.71%
Total income	5,562.2	6,450.7	-13.77%	6,814.5	-18.38%	25,644.4	22,552.8	13.71%
Expenses								
Finance costs	2,217.1	2,306.9	-3.89%	2,372.9	-6.57%	9,301.1	8,660.4	7.40%
Employee benefit expenses	1,421.1	1,245.3	14.12%	1,328.4	6.97%	5,339.1	4,464.3	19.60%
Net Loss on derecognition of financial instrument under amortised cost category¹	0.0	-	-	830.0	-100.00%	1,142.2	-	-
Impairment on financial instruments²	6,520.1	619.0	953.39%	1,642.3	297.02%	10,423.2	1,725.4	504.11%
Depreciation and amortisation expense	111.8	97.6	14.62%	109.4	2.24%	428.4	354.4	20.88%
Other expenses	509.3	408.2	24.77%	480.8	5.93%	1,899.5	1,529.9	24.16%
Profit before tax	(5,217.2)	1,773.9	-394.11%	50.6	-10402.98%	(2,889.0)	5,818.5	-149.65%
Profit after tax	(4,011.5)	1,197.6	-434.96%	38.0	-10655.77%	(2,225.2)	4,495.8	-149.50%
Total comprehensive income	(3,782.1)	1,232.6	-406.84%	74.0	-5210.04%	(1,805.8)	4,632.6	-138.98%

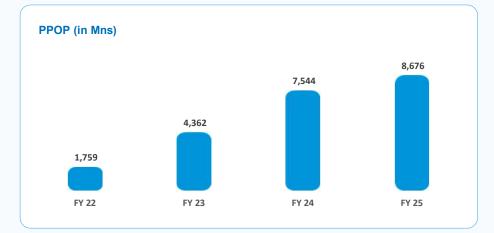
Net loss on derecognition of financial instrument under Amortised Cost represents written off on account of ARC transaction.
 Impairment on financial instruments for Q4 FY25 is after providing for management overlay of 1,984 Mn & FY'25 is after providing for management overlay of 2,296 Mn for Karnataka related impact & other macro economic factors which is over and above ECL provisioning.

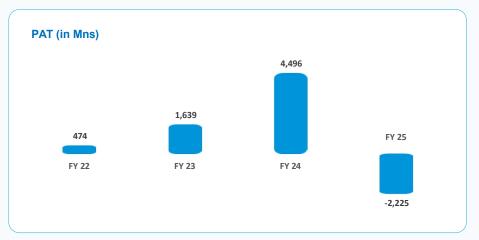
# Robust Fiscal year performance in terms of Income/Profitability (1/2)





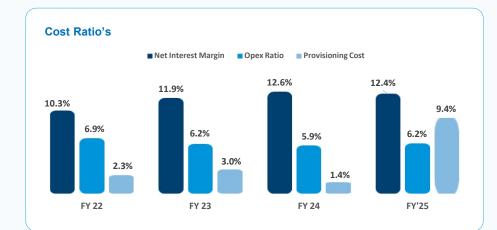




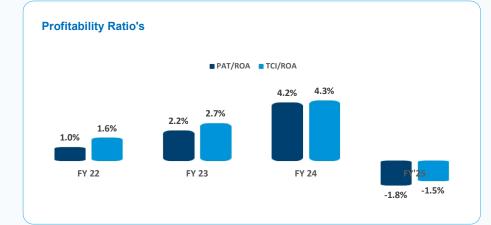


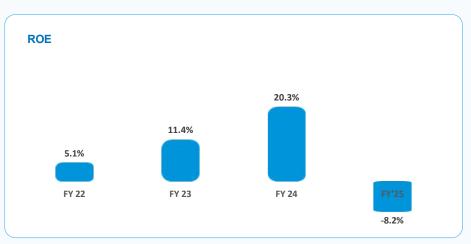
# Robust Fiscal year performance in terms of Income/Profitability (2/2)









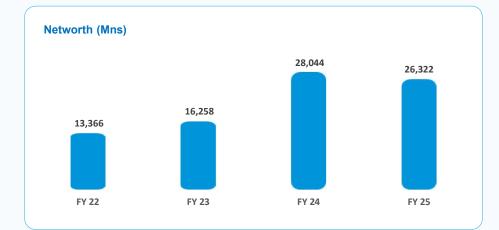


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(Rs in Millions)

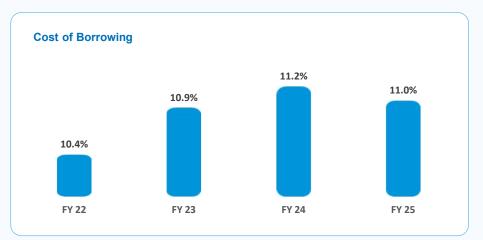
Financial Assets	FY 25	FY 24	Financial Liabilities	FY 25	FY 24
Cash and cash equivalents	6,972.5	9,276.5	Derivative financial instruments	76.9	_
Bank balances other than cash	4,725.2	6,488.2	Total outstanding dues of creditors	196.7	250.5
Trade receivables	221.1	145.2	Debt securities	5,636.6	9,986.2
Other receivables	488.2	2,408.2	Borrowings (other than debt securities)	73,627.6	74,261.6
Loans	87,401.9	92,863.6	Lease liabilities	1,749.2	1,645.0
Investments	3,543.4	467.1	Other financial liabilities	757.9	1,346.1
Other financial assets	1,058.7	1,630.4		82,044.9	87,489.5
	1,04,411.1	1,13,279.2	Non-financial liabilities		
Non-financial assets			Deferred tax liability (net)	-	93.0
Current tax assets (net)	802.2	131.1	Provisions	111.8	110.1
Deferred tax asset (net)	938.2	-	Other non-financial liabilities	91.3	166.1
Property, plant and equipment	767.7	732.8		203.0	369.3
Right of use assets	1,456.8	1,410.9	Equity		
Other intangible assets	1.7	2.9	Equity share capital	1,676.0	1,672.7
Other non-financial assets	192.5	345.4	Other equity	24,646.3	26,370.9
	4,159.1	2,623.0		26,322.3	28,043.5
Total assets	1,08,570.2	1,15,902.3	Total liabilities and equity	1,08,570.2	1,15,902.3





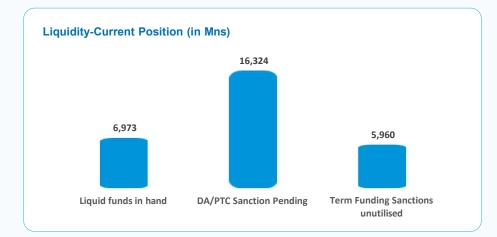


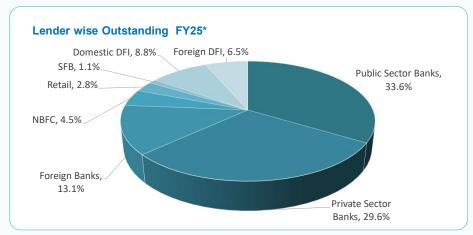


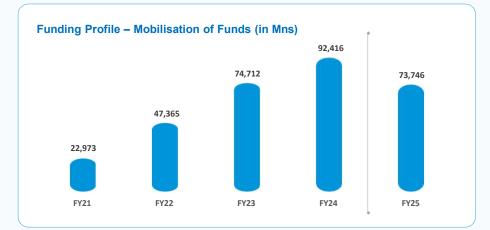


# Funding Profile • • • • • •









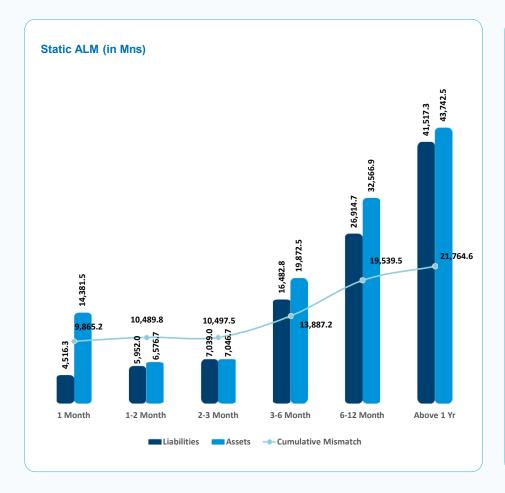
Credit Rating	Agency	Rating
Long Term Rating	CRISIL	A+/Stable
ECB Rating	CRISIL	A+/Stable
NCD Rating	CRISIL	A+/Stable
MFI Grading	CRISIL	M1C1

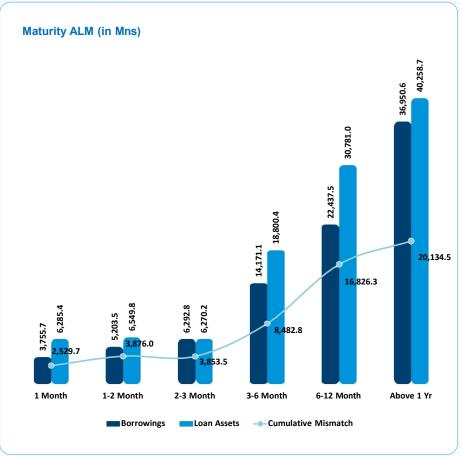
### Note:

<sup>\*</sup> The lenderwise outstanding figures include amounts related to both borrowings and Direct Assignment (DA) transactions.

# **Liquidity – Static Liquidity Position**











## **Real-Time Identity Verification**

- Instant validation through Aadhaar reduces chances of identity theft or fake borrower creation.
- Biometric authentication ensures the person applying is the actual customer.



### **Reduces Employee Driven Fraud**

- Field staff can no longer onboard fake customers for phantom loans or divert funds, as e-KYC requires customer presence (OTP/biometric).
- Reduces frauds where employees collect physical documents and fabricate details later.







# Elimination of Fake/Multiple Borrower Profiles

- Prevents the use of duplicate or forged documents.
- Detects and blocks repeat applications under different names using biometric or Aadhaar mapping.



### **Intelligent Pattern Detection**

- e-KYC data can be integrated with CB and internal systems to flag suspicious patterns.
- Enables blacklist matching across branches or MFIs.



### **Data Integrity and Tamper-Proof Records**

 Digital KYC records are timestamped, immutable, and securely stored, reducing chances of postverification data manipulation.



### **Reduced Operational Risk**

- Reduces dependence on paper-based documentation and manual verification, which are more vulnerable to human error and fraud.
- Enables centralized monitoring, flagging highrisk patterns faster.



### **Business Process**

### Sourcing



- Credit insights to optimize sourcing in geographies with business potential/risk.
- Target audience based marketing strategies for lead generation.
- Lead generation through customer apk.

### Rejection



- Generate potential leads from rejected pool through **SCRUB**.
- Customized offering for clients rejected due to Risk
  Scorecard post tracking their performance in the industry.
- Balance Transfer product for existing rejected good customers.

### Lead Conversion



- Individual offering with limited exposure with premium pricing for loss due to group size.
- Offer smaller loans initially and top-up loans at regular repayment milestones for loss due to lower exposure.
- Maximise repeat disbursements through customer app.
- · Process Excellence team to minimise loss.
- FOIR Gap based lending to existing good customers

### Contactability



- Mandatory verification of Mobile number at frequent intervals.
- Partner with data enrichment providers and onboard skip tracing platforms.



### 1. Credit Underwriting

- Business Target Computation.
- · Customer Fraud Detection.
- · Customer Grading.
- Al-based Income Assessment.
- Score Card & Dynamic Risk Based Pricing.

### 2. Risk Management

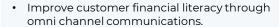
- Al-powered Collection Optimization.
- Fraud Detection in Collections.
- Early Warning System.

### 3. Process Optimization

- Cross-Selling Offers Using Association Rules.
- Personalized Loan Offers & Recommendations.
- Policy & Regulatory Check Automation.
- Branch Profitability.
- Regulatory Report Generation.









• Utilize these channels to educate the customers on the hygiene factors which needs to be ensured.



• Psychometric assessment to understand customer personality traits, and behavioral tendencies.

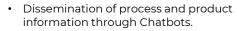


• Add features in the customer app to engage the customers and utilize the transactional data to profile customers and customize the offerings.

 Customer apk to increase engagement by offering digital products, insurance, utility payments, financial literacy, occupation & weather updates etc.







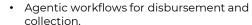


Staff

Attrition



Speech and sentiment analysis.







- SCRUB analysis to monitor wallet and improve penetration.
- Customer loyalty program.



Driving RO/BRM and Hierarchy KRA matrices using geographical intelligence.

- Customer allocation based on performance and vintage.
- Hyper customized training.
- Process execution through agentic Al.



- · Smart scheduling and workload balancing.
- · Next Best Action Recommendation.



- Addressing product & process queries through
- Engaging Chatbots to resolve employee grievances.







- · Cash deposit prompt.
- Delinquency follow-up prompt.

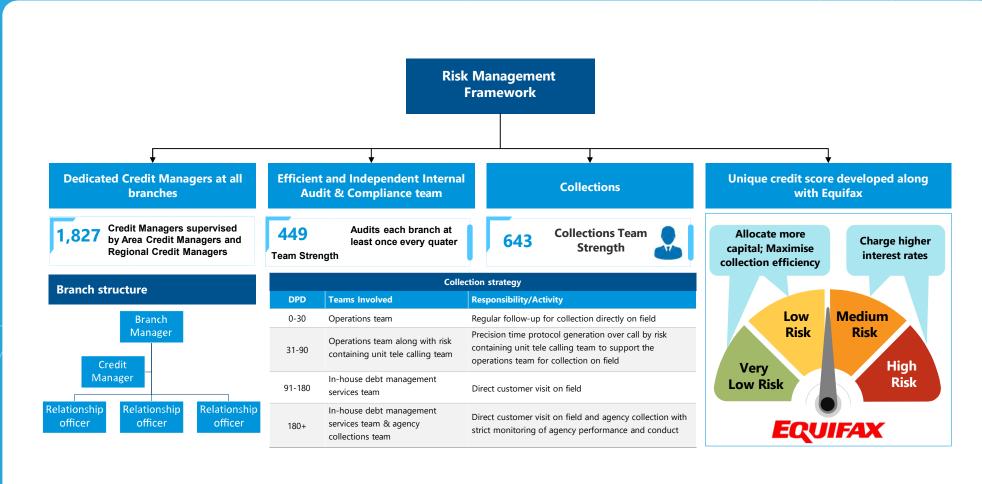


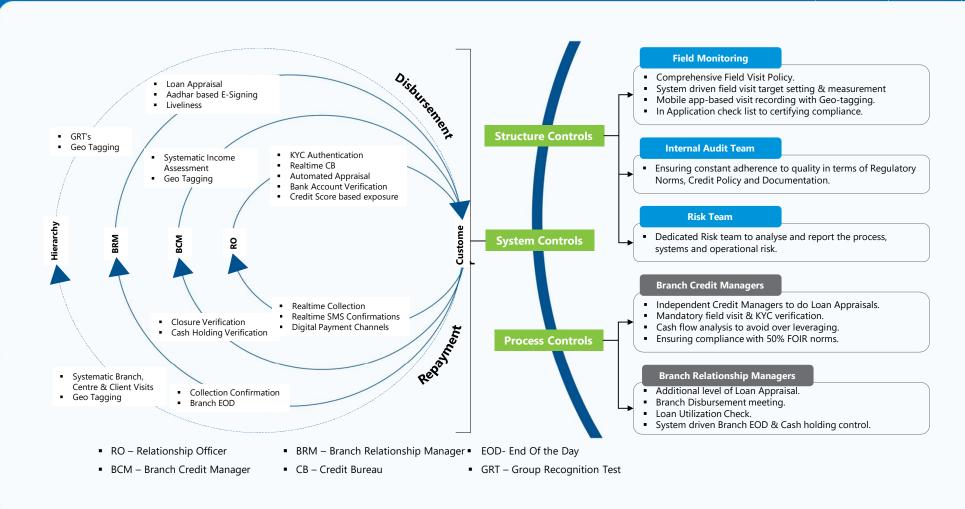


• Enabling an SOS feature in the application to assist the employees in case of distress.

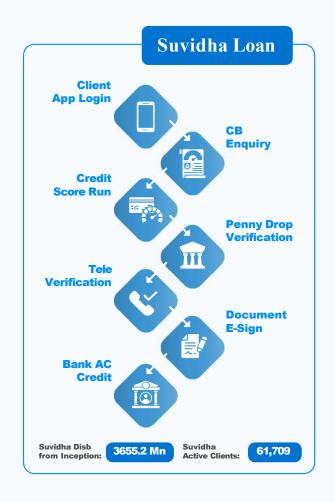














# **Technology Interventions**







Group

**Training** 

Nominee KYC

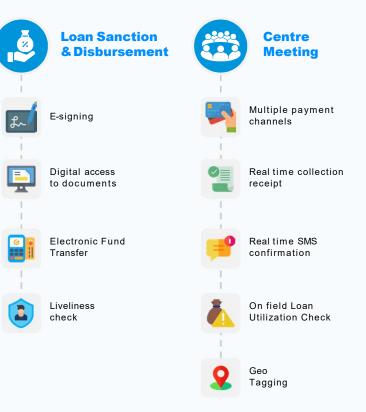
System supported

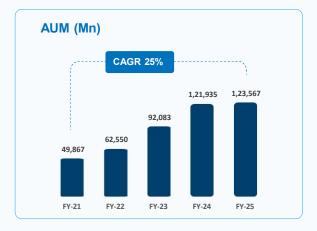
Training process

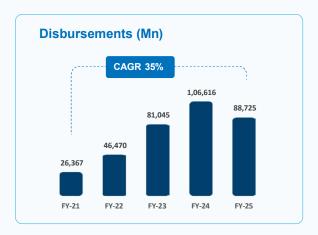
Verification

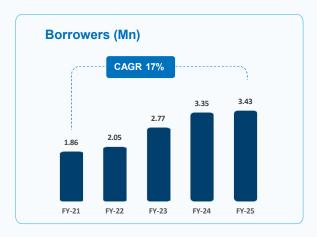
 Continuously enhancing system capabilities through technological integrations to increase efficiency, reduce costs, and mitigate risks.

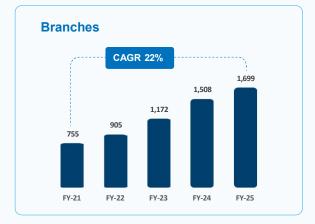




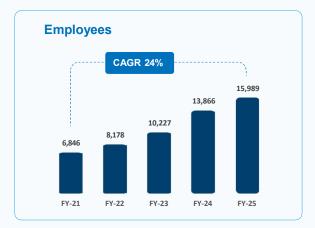














	Particulars	Definition
	Cost of Borrowing(%)	Cost of borrowing represents annually weighted average interest cost on borrowings, weights being annual average borrowings. Borrowings include debt securities, subordinated liabilities, and borrowings (other than debt securities)
	Cost to Income Ratio	Cost to Income ratio is the ratio of the aggregate of our fees and commission expenses, employee benefit expenses, operating expenses and depreciation and amortisation expense to total income net of finance cost for the relevant period.
	Credit Cost Ratio	Credit cost represents impairment on financial instruments for the relevant period as a percentage of average monthly gross outstanding loan portfolio.
	Debt to Equity (D/E)	Debt to equity represents the ratio of our Total Borrowings to our Net Worth.
	Gross NPA ratio (GNPA)	Gross NPA ratio represents the ratio of our Stage III assets to total outstanding loan portfolio. Total outstanding loan portfolio represents the aggregate of future principal outstanding and overdue principal outstanding, if any, for all loan assets held by our Company as of the last day of the relevant year, gross of impairment allowance.
	Net Interest Margins	Net Interest Margin is the ratio of our Net Interest Income to our average monthly gross loan portfolio. Our average monthly gross loan portfolio is the simple monthly average of our gross loan portfolio for the relevant period.
	NNPA ratio or NNPA Ratio (Net of Stage III provision)	NNPA ratio or NNPA Ratio (Net of Stage III provision) represents the ratio Stage III loans (NPA as per SMA classification) - Stage III Expected Credit Losses (ECL)/ (Gross loan outstanding - Stage III Expected Credit Losses)
	NNPA ratio or NNPA Ratio (Net of Total provision)	NNPA ratio or NNPA Ratio (Net of Total provision) represents the ratio Stage III loans (NPA as per SMA classification) - Total Expected Credit Losses (ECL)/(Gross loan outstanding - Total ECL)
	Pre-provision operating profit before tax (PPOP)	Pre-provision operating profit before tax represents the sum of profit before tax for the relevant period and impairment on financial instruments for such period.
	Provision Coverage Ratio	Provision Coverage Ratio (%) represents the ratio of total impairment allowance on term loans (gross) to Stage III Assets (Gross NPAs) for the relevant period.
	Return on annual average equity (ROE)	Return on annual average equity represents the ratio of our Profit After Tax attributable to equity holders to our annual average of net worth.
	Return on average gross outstanding loan portfolio (ROA)	Return on average gross loan portfolio represents profit for the relevant period as a percentage of average monthly gross outstanding loan portfolio for such period.
	CRAR	The capital to risk assets ratio (CRAR) is calculated as capital funds (Tier I capital plus Tier II capital) divided by risk-weighted assets (the weighted
		average of funded and non-funded items after applying the risk weights as assigned by the RBI).
	Opex	Opex ratio represents the sum of operating expenses as a percentage of average monthly gross outstanding loan portfolio.



# Thank You For furth Mr. Raja AVP - In Email: R. Ph. No: -

For further information please contact:

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About Muthoot Microfin

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