

Ref. No. AUSFB/SEC/2021-22/50

Date: 29<sup>th</sup> April 2021

To,

National Stock Exchange of India Limited, Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai 400051,

Maharashtra.

**NSE Symbol: AUBANK** 

BSE Limited,

Phiroz Jeejeebhoy Towers, Dalal Street, Mumbai 400001,

Maharashtra.

Scrip Code: 540611

Dear Sir(s),

Sub: Presentation to Investors on Audited Financial Results for the Quarter and Year ended on 31st March 2021.

In terms of Regulation 30 SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, we submit herewith the Investors Presentation of the Bank on the Audited Financial Results for the Quarter and year ended on 31<sup>st</sup> March 2021. The Investors Presentation may also be accessed on the website of the Bank at the link <a href="https://www.aubank.in/investors/quarterly-reports">https://www.aubank.in/investors/quarterly-reports</a>.

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This is for your information and record.

Thanking You,

Yours faithfully,

For AU SMALINFINANCE BANK LIMITED

MANMOHAN PARNAMI

Company Secretary and Compliance Officer

Membership No.: F9999

Annexures: a/a

Registered Office AU SMALL FINANCE BANK LIMITED 19-A Dhuleshwar Garden, Ajmer Road, Jaipur - 302001, Rajasthan, India Phone: +91 141 4110060/61, Fax: +91 141 4110090 CIN: L36911RJ1996PLC011381 Formerly known as Au Financiers (India) Limited



# INVESTOR PRESENTATION

**April 2021** 







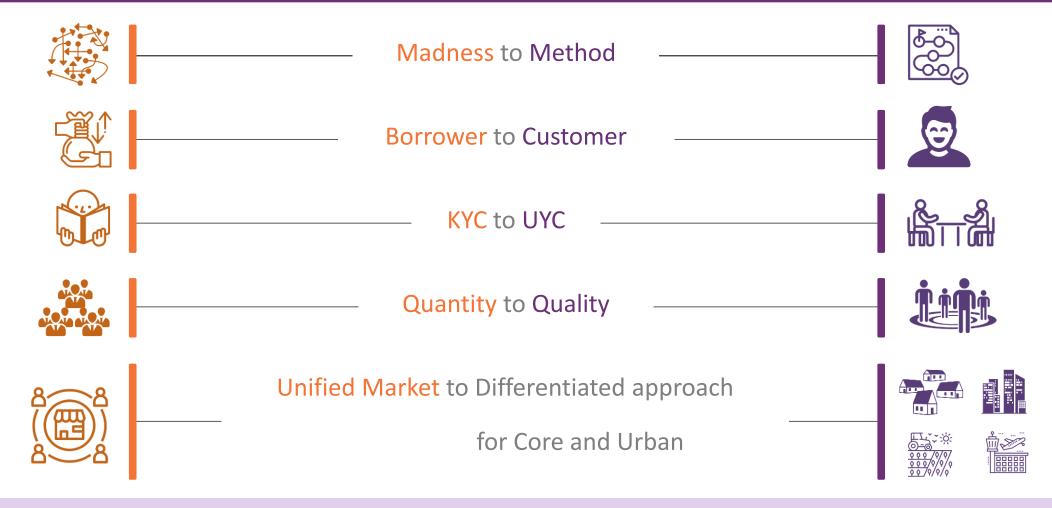


#### 4 Years of Building a Customer Centric Banking Franchise!

In a span of 4 years, we have made significant strides in our journey towards becoming a tech-led & retail-focused Bank providing a simpler and rewarding banking experience to our customers. Our presence in underserved retail segments along with our secured lending products has helped us grow our balance sheet sustainably. We would like to express our gratitude to the Government of India, Reserve Bank of India (RBI) and all other regulators for their support and guidance during these challenging times. We are immensely grateful to our customers, investors, employees and other stakeholders for their unwavering trust in AU.

### Learnings & strategy in our journey of building trust

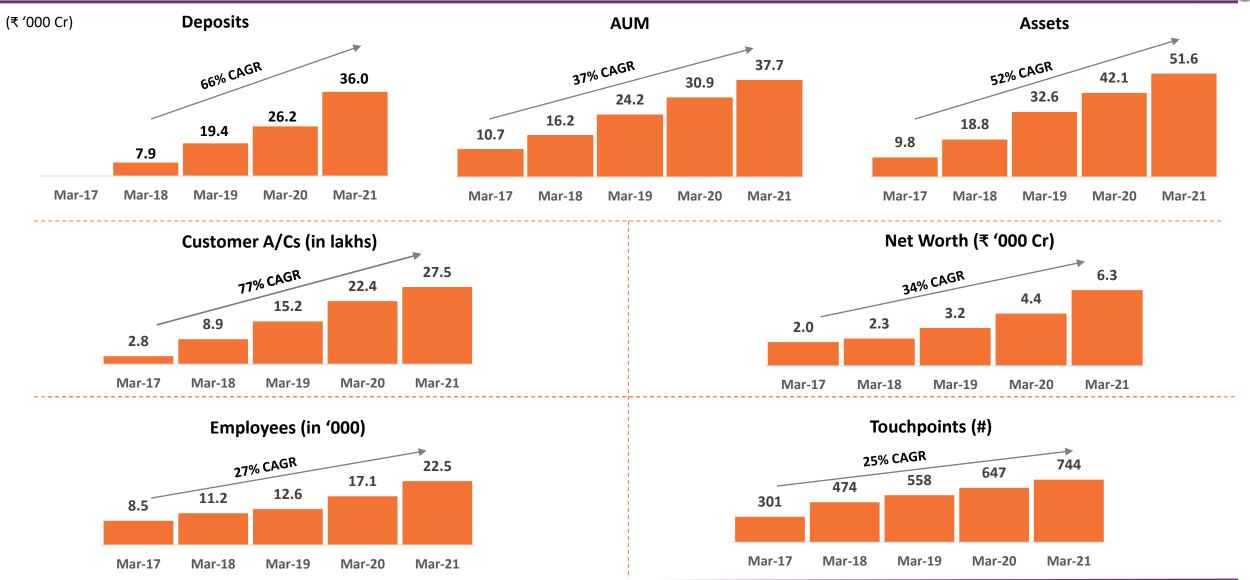




Consistently challenging the status quo to improve customer experience

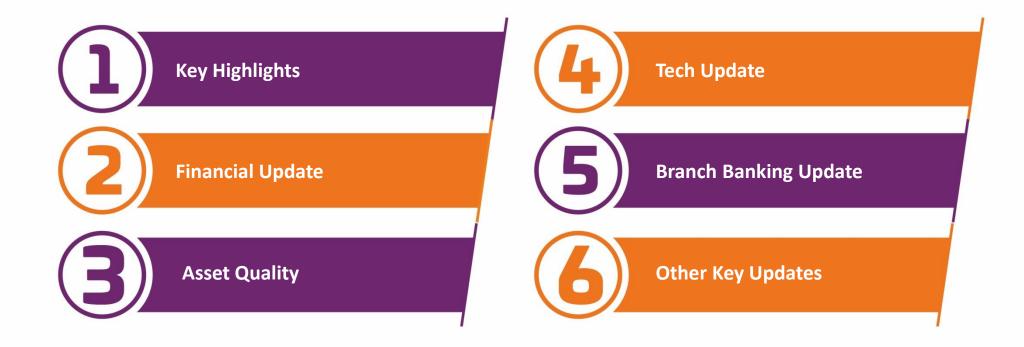
### 4 years of sustainable inclusive growth







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# 1. Key Highlights

### Resilient performance in midst of ongoing challenges



#### Year of ongoing challenges in the operating environment....

Concerns over Private Banks' stability as moratorium on deposits placed on few Banks

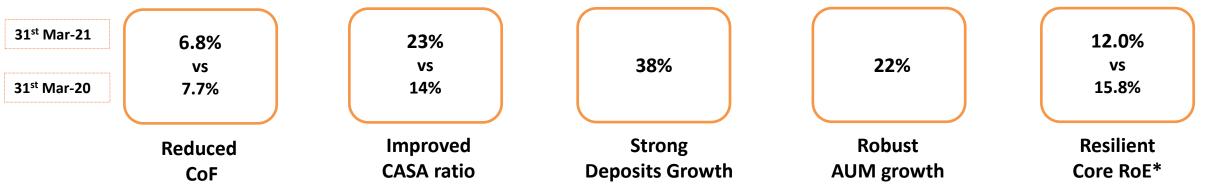
National lockdown for ~2.5 months

Concerns over liquidity, operational mobility and asset quality

#### ...which impacted our business...

- Maintained excess liquidity during H1 (average LCR in H1' 21 at 143% versus regulatory requirement of 80%, average LCR in H2' 21 at 119%)
- ➤ Muted disbursements in H1 (-52% YoY) operational restrictions, negligible economic activity, and our cautious stance
- ➤ Accelerated provisioning of ₹ 380 Cr made in FY21

#### ...Despite these challenges, our core performance has been resilient



<sup>\*</sup>In calculation of Core RoE, PAT excludes profit on sale of Aavas stake and ₹ 625.5 Cr raised in March 2021 has been removed from net worth calculation

#### We have emerged stronger in FY21



Various pro-active initiatives by the Government and RBI significantly helped our customers and the financial system

Employee well-being key priority with initiatives like COVID related insurance; no lay-offs, increments & bonuses disbursed

Borrower-level outreach program in Q1 ensured quick turnaround – reached 90% collection efficiency in June itself

Portfolio performance has increased confidence in our customer segment, asset class and credit underwriting

Fortified the balance sheet by raising QIP and selling Aavas shares – higher net worth despite accelerated provisioning

Used the pandemic to focus on deposit franchise – pan-India presence, CASA, CD ratio and share of retail deposits

Strengthened the foundation to build a "Tech-Led" Bank-launched SuperApp, complete suite of payments solutions, Credit Cards, Video Banking, UPI QR

Go to market approach and ears to the ground ensured that we ccapitalised on growth opportunities in H2FY21

### **Key highlights (FY21)**



Disbursements <sup>1</sup>	₹ 17,590 Cr
	~ Flat YoY
ALINA	₹ 37,712 Cr
AUM	+22%
	₹ 35,979 Cr
Deposits	+38%
	23% / 96%
CASA / CD Ratio	(14%)/(103%)
	( ) // ( ) ( )
GNPA/90+	4.3% / 2.7%
Net Profit*	₹ 1,171 Cr
	+73%
ROA/ROE*	2.5% / 23.4%
KOA/KOL	2.3/0 / 23.4/0
	21.5%
Tier 1	(18.4%)

- > Strong rebound in disbursement in H2 (Vehicle, SBL and Housing)
  - > 77% of total FY21 disbursement in H2 (47% YoY growth)
- Deposits continue to scale driven by increasing brand awareness, branch expansion and improved digital offering
  - Improved CASA ratio from 14% to 23%
  - Overall Cost of Funds reduced by 86 bps to 6.83% from 7.69% in FY20
- **>** GNPA of ₹ 1,503 Cr (4.3%), of which
  - >90DPD portfolio ₹ 962 Cr (2.7%)
  - > <90 DPD portfolio ₹ 541 Cr (1.5%)</p>
- > Collection efficiency was >100% in each month of Q4FY21
- PAT (ex-Aavas) grew YoY despite accelerated provisions in FY21

### Continuing our progress towards becoming a tech-led bank



### **Growing digital adoption**

### **Investing in Innovation**

>4 Lacs

27%

~40%

**3.5** Lacs

~2.2k

~75k

Internet/Mobile banking (IBMB) users

Growth in IBMB users

Of new deposit customers in Q4 are on IBMB

Unique users on UPI

Accounts opened with VKYC

UPI QRs
Installed

#### **Launched Super App**

Adding 10+ new product and service journeys

#### **Video Banking**

Enhancing use cases and scale as key part of our digital proposition

#### **Merchant Solutions**

Developing integrated offering for MSME merchants with UPI QR as entry point

#### Digitization

Launching end-to-end digital journeys for key asset verticals

### **Building a Strong Foundation with Focused Strategy & Execution**



#### **Home Loan**

- Restarted on the bank platform
- Significant growth potential in affordable housing
- Currently live only in 135 unique locations vs over 600 where AU has presence

#### **SBL**

- Unique product proposition
- Limited competition
- Deep penetration in core markets

#### Wheels

- Well seasoned book with 25 year exp.
- · Significant headroom to grow
- Deep penetration in core markets; scalable in urban

#### **Commercial Banking**

- Complete suite of Fund based and Non Fund based products
- Building team in transaction banking to drive fee revenue

#### **Credit Cards & Merchant Solutions**

- Credit Cards live for employees; commercial launch in Q1FY22
- Developing Merchant offerings with UPI QR, POS as entry point

#### **Branch Banking**

- Focus on granularizing the deposit base
- Pan-India presence to help scale
- Focus on deepening customer engagement through upsell and cross sell

#### **Treasury & Investments**

- Focus on optimizing liquidity levels and interest-rate risk
- Grow other income through trading and PSLC income





Supported by investment in distribution expansion and technology

### Well entrenched contiguous distribution franchise



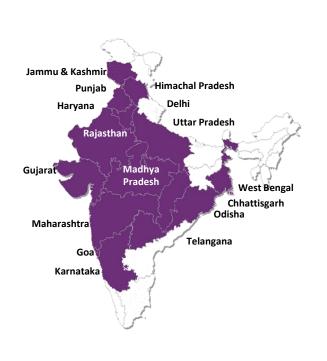
15 States and 2 UTs

#### **744 Touchpoints**

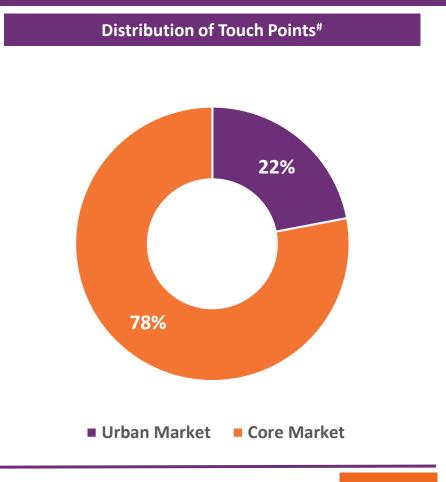
(729 Branches<sup>1</sup>, 15 BCs)

**343 ATMs** 

#### **Break up of Branches**



Sr No	States & UT	<b>Total Branches</b>
1	Rajasthan	318
2	Madhya Pradesh	104
3	Gujarat	107
4	Maharashtra	68
5	Punjab	41
6	Haryana	32
7	Delhi / NCR	18
8	Chhattisgarh	13
9	Himachal Pradesh	12
10	Uttar Pradesh	7
11	Karnataka	2
12	Goa	2
13	West Bengal	1
14	Telangana	1
15	Odisha	1
16	Chandigarh (UT)	1
17	Jammu & Kashmir (UT)	1
	Total	729

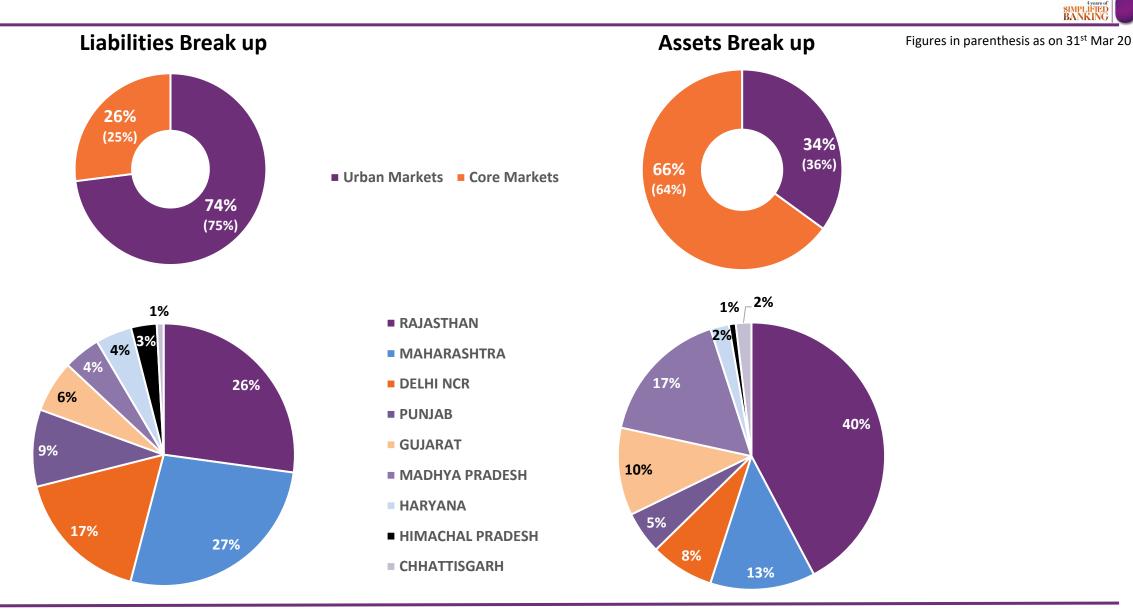


<sup>&</sup>lt;sup>1</sup>552 Bank Branches and 177 Business Correspondent Banking Outlets.

<sup>#</sup>Core Markets are smaller centres in rural/semi-urban which typically have a local economy built around agriculture and small businesses, and which have traditionally been our traditional markets for lending. Larger centres which have more advanced infrastructure such as airports, malls etc. are defined as Urban Markets.

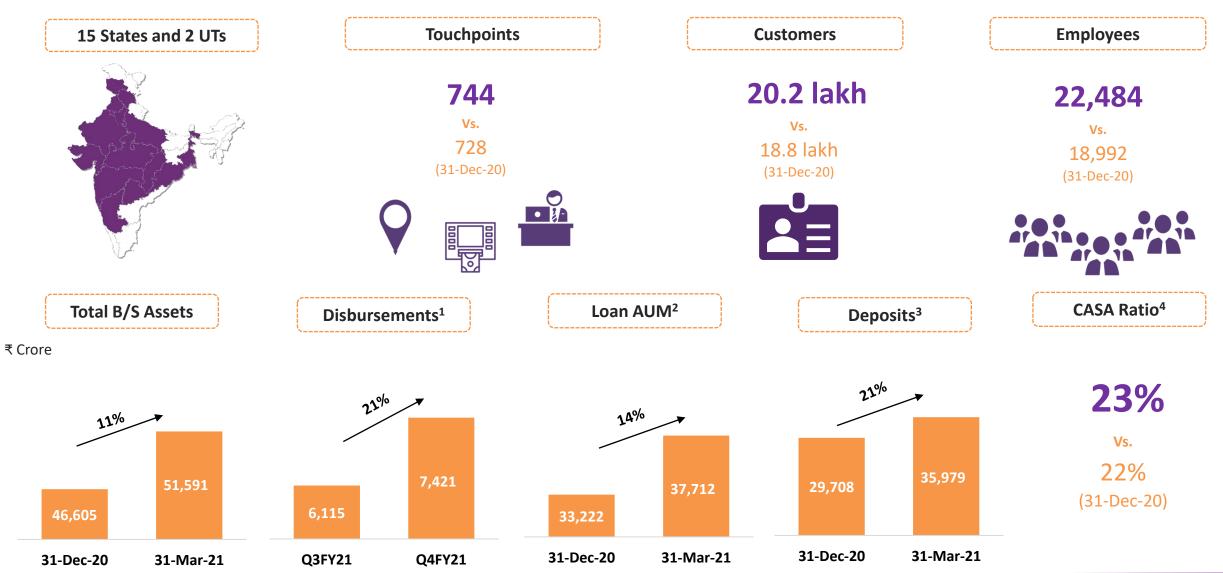
### Garnering Deposits from Urban markets and disbursing in Core markets





### **Key Financial Highlights (Q4FY21)**





<sup>&</sup>lt;sup>1</sup>Disbursements exclude Non-Fund based credit facilities sanctioned of ₹ 391 Cr for Q4FY21 and ₹ 405 Cr for Q3FY21

<sup>&</sup>lt;sup>2</sup>Money Market Term Lending by Treasury of ₹ 100 Cr as on 31st Dec 2020 and ₹ 375 Cr as on 31st Mar 2021 is also added in AUM. AUM Breakup = Wheels – 40%, SBL – 38%, HL – 4%, Agri SME - 4%, NBFC – 4%, REG – 2%, Bus. Banking -5%, OD Ag FD – 3%



# 2. Financial Update

### **Profit & Loss Statement (Q4FY21)**



(All Figures in ₹ Crore)	Q4FY21 Audited	Q4FY20 Audited	Y-o-Y	Q3FY21 Unaudited	Q-o-Q	
Income						➤ NII in Q4 impacted due to interest
Interest Earned	1,292	1,183	9%	1,261	2%	reversals of ₹ 66 Cr on account of NPA tagging of borrower accounts in
Interest Expended	637	629	1%	628	1%	compliance with RBI circular of 7th
Net Interest Income	656	555	18%	633	4%	April. The Bank had made ₹ 38 Cr of provisions against these reversals
Other Income	277	174	59%	182	51%	which were utilized during the quarter
Income from sale of Equity Shares of Aavas Financiers	-	9	-	481	-	
Total Net Income	932	738	26%	1,297	-28%	NII growth at 18% YoY aided by
<u>Expenses</u>						reduction in CoF by 86bp
Employee Cost	337	204	65%	240	40%	Increase in Other Income driven by
Other Operating Expenses	222	218	2%	184	21%	Increase in Other Income driven by PSLC fee of ₹ 104 Cr in Q4
Total Operating Expenses	559	422	32%	424	32%	
<b>Operating Profit before Provisions and Contingencies</b>	374	316	18%	873	-57%	QoQ Increase in Employee Cost due to
Provisions (other than tax) and Contingencies	178	13	1314%	284	-37%	one-off increase in ESOP expense of
Covid-19 Provisions	-	138	-	-	-	₹ 59 Cr
Profit Before Tax	196	165	19%	589	-67%	
Tax expenses	27	43	-37%	110	-75%	
Profit After Tax	169	122	38%	479	-65%	

### **Profit & Loss Statement (FY21)**



/All Figures in E Cours)	FY21	FY20	Y-o-Y	
(All Figures in ₹ Crore)	Audited	Audited		
<u>Income</u>				
Interest Earned	4,950	4,286	15%	NII growth of 24% driven by AUM growth of 22% and stable spreads
Interest Expended	2,585	2,377	9%	or 22% and stable spreads
Net Interest Income	2,365	1,909	24%	
Other Income	800	620	29%	Contribution of branch banking related fee
Income from sale of Equity Shares of Aavas Financiers Ltd.	651	86	657%	income increased YoY
Total Net Income	3,817	2,615	46%	
<u>Expenses</u>				Despite continued investment in franchise
Employee Cost	980	760	29%	(branch expansion and employees) Cost to
Other Operating Expenses	678	658	3%	Income (ex Aavas income) reduced from 56.1% to 52.4%
Total Operating Expenses	1,658	1,418	17%	30.1% (0 32.4%
<b>Operating Profit before Provisions and Contingencies</b>	2,159	1,197	80%	
Provisions (other than tax) and Contingencies	560	145	286%	Employee cost includes one-off expense
Covid-19 Provisions	140	138	1%	related to the ESOP of ₹ 59 Cr
Profit Before Tax	1,459	914	60%	
Tax expenses	288	239	20%	
Profit After Tax	1,171	675	73%	

### **Balance Sheet – Total Assets grew 22% YoY**



/All Figures in # Crore)	31 <sup>st</sup> Mar'21	31 <sup>st</sup> Mar'20	Y-o-Y	31 <sup>st</sup> Dec'20	Q-o-Q	
(All Figures in ₹ Crore)	Audited	Audited		Unaudited		
<u>Liabilities</u>						
Shareholders' Funds	6,275	4,377	43%	5,403	16%	Total assets grew 22% YoY and cro
Deposits	35,979	26,164	38%	29,708	21%	in Q4FY21
Borrowings	7,030	10,335	-32%	9,171	-23%	Net Worth crossed ₹ 6,000 Cr aide
Other Liabilities and Provisions	2,307	1,267	82%	2,324	-1%	infusion of ₹ 625 Cr from QIP in N
Total Liabilities	51,591	42,143	22%	46,605	11%	Share of Deposits in external fund
<u>Assets</u>						Borrowings) continues to increase
Cash & Bank Balances	4,781	3,370	42%	3,339	43%	from 72%) and QoQ (84% from 76
Investments	10,815	10,668	1%	11,562	-6%	Net advances up 28% YoY and 149
Net Advances	34,609	26,992	28%	30,293	14%	disbursements picking up in 2HFY
Fixed Assets	482	448	8%	469	3%	
Other Assets	903	665	36%	942	-4%	
Total Assets	51,591	42,143	22%	46,605	11%	

- crossed ₹ 50,000 Cr
- ided by equity Mar'21
- nding (Deposits + se both YoY (84% 76%)
- .4% QoQ due to FY21

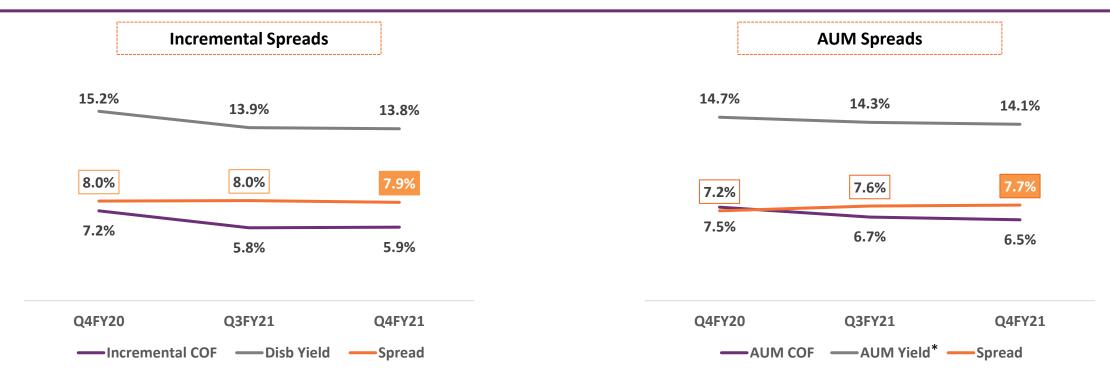
### **Breakup of Other Income**



/All Figures in # Crore)	FY21	FY20	Y-o-Y	Q4FY21	Q4FY20	Y-o-Y	Q3FY21	Q-o-Q
(All Figures in ₹ Crore)	Audited	Audited		Audited	Audited		Unaudited	
Loan Assets Processing & Other fees	295	316	-7%	127	84	51%	100	27%
General Banking, Cross Sell & Deposits related fees	127	102	25%	47	32	47%	34	38%
PSLC Premium / Fees	129	82	57%	104	35	197%	8	1200%
Bad Debt recovery	17	33	-48%	7	9	-22%	5	40%
Core Other Income	568	533	6%	285	160	78%	147	94%
Income from Treasury Operations	233	87	168%	-8	14	-157%	36	-122%
Income from sale of Equity Shares of Aavas Financiers Ltd.	651	86	657%	-	9	-	481	-
Other Income Total	1,452	706	106%	277	183	51%	663	-58%

### **Spreads remained stable**

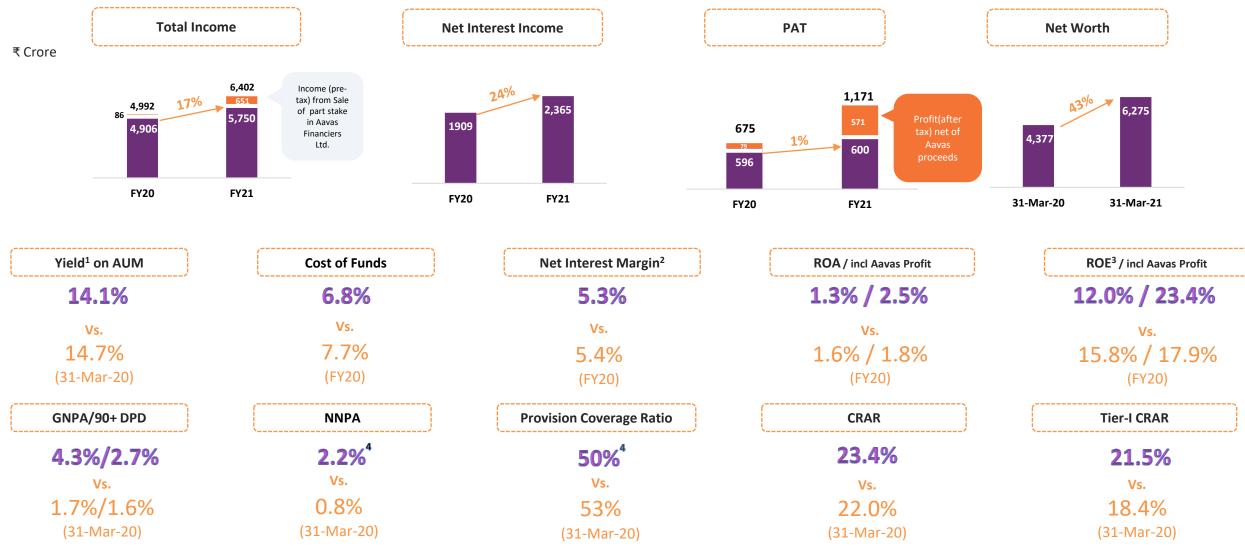




- Both incremental spreads and AUM Spreads remain stable with disbursement yields in Q4FY21 being in line with Q3FY21
- Overall cost of funds for FY21 was at 6.83% reduced by 86bps over FY20; Incremental cost for FY21 was at 5.93% down by 140 bps over FY20
- Basis overall market environment, we have focused on maintaining optimum liquidity LCR which was 133% as on 31st Mar'20, peaked at 150% as on 30th June'20 but has been brought down in a calibrated manner to 116% as on 31st Mar'21 (against regulatory requirement of 90%)

### **FY21** Key Financial Highlights





<sup>&</sup>lt;sup>1</sup>Total Loan Assets AUM Yield is calculated excluding the Money Market Lending by Treasury;

<sup>&</sup>lt;sup>2</sup>Net Interest Margin represents Net Interest Income as % of Average Interest Earning Assets;

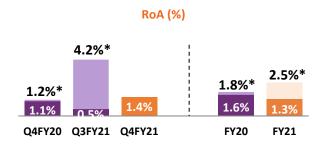
<sup>&</sup>lt;sup>3</sup> ₹ 625.5 Cr raised in Mar 2021 removed from Net worth for RoE calculation

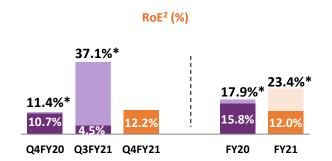
<sup>4</sup> NNPA and PCR calculation does not include contingency provisions of ₹70 Cr that the bank is carrying

### **Profitability Trends**

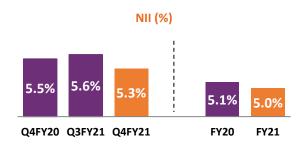


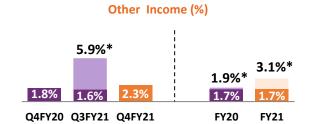
\*Including Profit from Sale of part stake in Aavas Financiers Ltd.

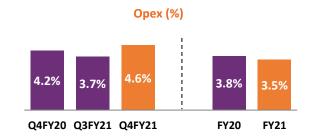


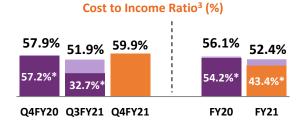


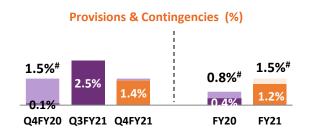
#### ROA<sup>1</sup> / ROE – Components











# Including COVID-19 related Provisions

<sup>2</sup> ROE represents PAT as % of Avg. Net worth; Annualized for quarterly figures. ₹ 625.5 Cr raised in Mar 2021 removed from Net worth for RoE calculation 3 Cost to Income Ratio represents Operating Cost to sum of NII and Other Income



## 3. Asset Quality

### **Asset Quality Overview**



All figures in ₹ Cr	Gross Advances	Gross NPA	90+ GNPA	<90 DPD GNPA	Book Yield	Disbursements <sup>#</sup> (Q4, Funded)	>
Wheels	13,012	714	465	249	14.7%	2,931	
SBL-MSME	13,891	597	356	241	15.1%	2,110	
Home Loan	1,385	10	6	4	12.0%	436	
<b>Business Banking</b>	1,824	20	14	6	9.5%	444	
Agri	1127	19	13	6	10.0%	323	
SME	436	86	61	25	11.7%	1	
NBFC	1,426	9	9	-	10.2%	356	>
REG	621	30	27	3	14.5%	116	
Others	1634	18	11	7		707	>
Total	35,356	1,503	962*	541	14.1%	7,421	
% of Adv. – Mar'21		4.3%	2.7%	1.5%			
% of Adv. – Dec'20		3.7%**	3.3%	0.3 % **			>

- GNPA increased to ₹ 1,503 Cr, 4.3% of Gross Advances vs 3.7%\*\* in Dec-20
  - Increase driven by 1.5% pool of customers who are <90dpd and paying but were Once NPA ("ONAN") and have been tagged as NPA now
  - We expect majority of ONAN pool to regularize (refer slide 26 for details)
- 90+ dpd accounts reduced from 3.3% to2.7% QoQ
- Restructured loans stood at ₹ 641 Cr (1.8% of Gross Advances; Wheels and SBL constitute ~90%)
- Retail assets are 91% of our AUM (as per the latest RBI definition)

<sup>\*</sup>Note — 90+ GNPA includes ~ ₹ 70Cr of loans which are 0-89dpd but tagged as NPA as the customer has other linked delinquent loans. Excluding this, 90+ GNPA is ~890Cr \*\*Following Hon'ble Supreme Court's verdict on vacating stay on NPA classification, the GNPA (pro-forma 90+ dpd as on 31'Dec'20 and the pro-forma once tagged NPA) as on 31-Dec'20 would be ₹ 1,116Cr or 3.7% of Gross Advances (vs 3.3% pro-forma 90+ dpd reported in Q3FY21) # Disbursements exclude non fund based facilities of ₹ 391 Cr

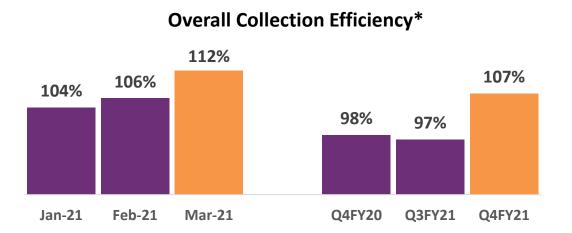
### Loan book saw steady pullback across buckets in Q4FY21



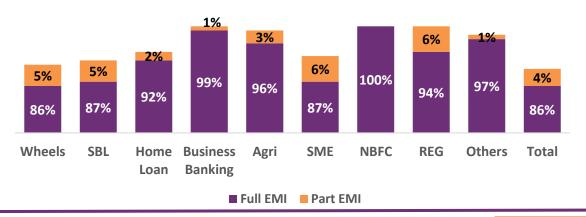
Gross Advance	ces DPD status					
Period	Current	1-30	31-60	61-90	90+	Total
Mar-20	81.2%	8.9%	5.5%	2.7%	1.7%	100%
Dec-20	77.9%	8.8%	7.3%	3.1%	2.9%	100%
Mar-21	81.3%	7.6%	5.8%	2.8%	2.5%	100%

**Note**: Table above is based on account level DPD status; this differs from table on previous page which is at customer ID level which considers all loans belonging to a customer as GNPA even if some loans are performing

- Steady pull back across buckets ~81% of loans are current (Odpd) as on 31st Mar'21 – same level as 31st Mar'20
- Collection Efficiency in Q4FY21 above pre-Covid levels aided by continued pullback
- Customer activation of 90% in March'21 (86% Full and 4% Part) vs. 85% in the period April'19 - Feb'20 (80% Full and 5% Part)





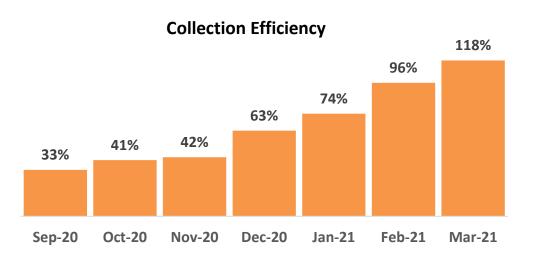


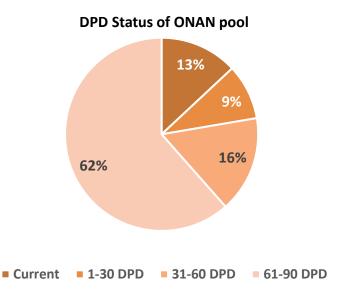
<sup>\*</sup>Collection efficiency is calculated with all money received during the month from borrowers (excluding foreclosure) as % of current billing for the month; For moratorium months 100% billing was assumed while computing collection efficiency

### ONAN pool - We expect majority of ONAN pool to regularize

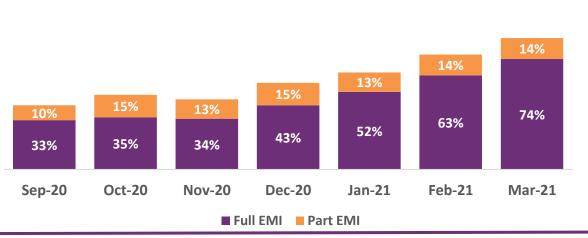


- > ~17k contracts (Gross Advances of ₹ 541 Cr) which are <90 DPD are tagged as NPA
- Due to Hon'ble Supreme Court's stay (on tagging of NPAs), we had not tagged accounts which had returned to <90dpd as NPA, and given opportunity to customers to regularize their accounts as situation normalized
- > Feedback on the ground and repayment trends suggest that majority of this pool will regularize over time
  - Collection efficiency (118% in March) and activation have been steadily rising MoM
  - > 88% of pool has paid EMI in Mar'21
  - ➤ ~13% is current (i.e. 0 dpd) but tagged as NPA mainly as the customer has other linked loans which are between 1-90dpd
- Fairly well-seasoned book:
  - ~50% of ONAN portfolio disbursed prior to 2018
  - ~40% of the original principal has been repaid





#### **Activation**



#### **Overview of Provisions**



		M	ar'21			De	c'20	
(All Figures in ₹ Crore)	No. of Customers	Loans	Provisions	Coverage	No. of Customers	Loans	Provisions	Coverage
GNPA	53,962	1,503	747	50%	41,497	1,116*	625	56%
>90dpd	42,216	962	568	59%	39,391	1,017	625	62%
<90dpd	11,746	541	179	33%	2,106	99	-	-
Restructured	6,006	641	115	18%	2,120	251	48	19%
Contingency Provisions			70				108	
Provisions towards Standard Assets			105				133	
TOTAL			1,037				914	
Provisions as a % of gross advances			2.9%				3.0%	

#### > NPA book is secured, granular and skewed towards Core markets

- Wheels constitutes 47% of GNPA, Average Ticket Size ₹ 1.7 Lacs, 60% is in Core markets
- o SBL constitutes 40% of GNPA, Average Ticket Size ₹ 6.7 Lacs, 71% is in Core markets

#### Coverage on the >90dpd NPA accounts has remained stable at ~60% in Q4

- Historically, our loss on repossession and settlement has been <40% for Wheels and <30% for SBL</li>
- > Carrying additional ₹ 70 Cr of contingency provision; ₹ 108 Cr of contingency provisions that the bank was carrying as on 31-Dec-20 included ₹ 38 Cr provision towards interest reversal for pro-forma 90+ dpd accounts; In Q4, following the tagging of NPA (after the Hon'ble Supreme Court's verdict on vacating stay on NPA classification), this provision has been utilized and interest income duly reversed
- Pronouncement of Hon'ble Supreme Court's verdict on vacating stay on NPA classification and consequent tagging of NPA paves the way for quicker resolution (both from customer and security enforcement perspective)

### **Credit Cost Overview**



Credit Cost - Net Impact on P/L (All Figures in ₹ Crore)	Q4FY20 Audited	Q3FY21 Unaudited	Q4FY21 Audited
Repossession Loss	11	7	11
POS Loss	5	4	13
Write off	0	86*	0
Less: Bad Debt Recovery	-6	-2	-3
Net Credit Loss (A)	11	95	22
Net Credit Loss (as % of Avg. Total Assets)	0.1%	0.8%	0.2%
Provision on NPA (B)	5	-70	517
General and Covid Related provisions (C)	138	254	-436
Credit Cost – Net Impact on P/L (A+B+C)	154	279	103
Credit Cost – Net Impact on P/L (as % of Avg. Total Assets)	1.5%	2.5%	0.8%

FY21	FY20
Audited	Audited
25	36
21	13
86	2
-7	-20
125	32
0.3%	0.1%
507	65
-37	138
595	235
1.3%	0.6%

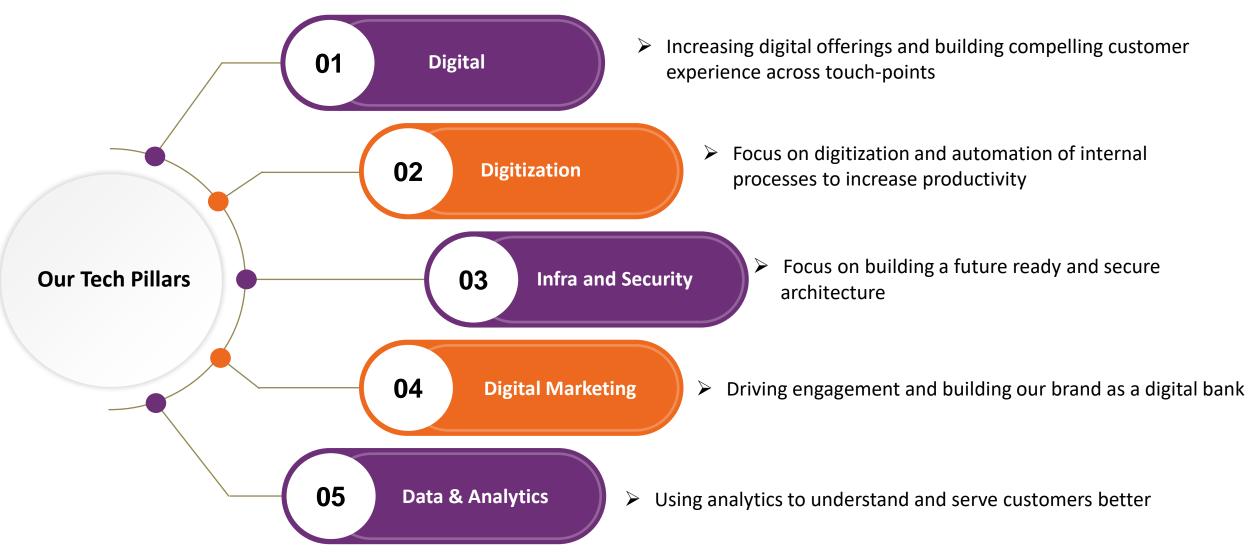
Movement of Gross NPA	Q4FY20	Q3FY21	Q4FY21
(All Figures in ₹ Crore)	Audited	Unaudited	Audited
Opening Gross NPA	504	423	303
Additions during the period	81	6	1,244
Reductions during the period	128	126	44
Gross NPA (closing)	458	303	1,503



# 4. Tech Update

### Tech continues to be a top priority





### **Building compelling customer experience**



- Continuing to work towards becoming a digital bank for consumers:
  - Launched new MB super app in Q3 with a complete suite of payment and lifestyle services
  - Adding 10+ new product and service journeys in super app for both new and existing customers (Q1'21)
  - Launched Credit Cards for employees; commercial launch in Q1FY22
- Significant uptick in digital adoption in Q4'21 driven by new mobile banking app
  - ➤ 4 lac+ customers registered, an increase of 27% over Q3
  - ~ 40% Of new deposit customers in Q4 have registered on internet or mobile banking
- Expanded functionality in self-serve channels (Chatbot and WhatsApp Banking) 1.4 lacs queries resolved
- Partner ecosystem further enhanced with partnerships like Maruti, Amazon, Flipkart
- **Expanded Video Banking and Merchant Solutions offerings**



### **Investing in Video Banking**





- Our vision of video banking:
  - > Its everything one can do in a branch (except cash)
  - Not just Video KYC

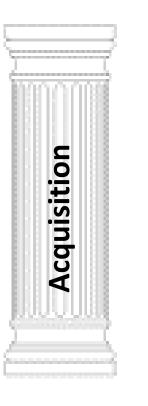


- > Potential to be an important channel over time
  - Increased customer adoption of video calling
  - > 5G rollout would further improve customer experience
- **➤** Ability to learn from Video Banking interactions



- State of the art center being operationalized
- Working on increasing use cases and customer adoption

#### **VIDEO BANKING @ AU**







State of the art tech & infrastructure

### **Investing in Merchant Solutions (including UPI QR)**





#### **Developing an offering for small merchants**

- > UPI QR as the entry-point
- > X-sell (current account, unsecured loans)
- Value added services



#### **Encouraging response from merchants to Bank QR**

- > ~75k merchants onboarded (>60% activation)
- ~15 lac transactions worth ₹ ~150 Cr executed in Q4



#### Will scale in a measured way

- > Test & learn
- ➤ Aim to get to >0.5m QRs in FY22
- Launched a pilot for unsecured landing



### Continued digitization and focus on building a strong team





- Assisted end-to-end digital journeys for key asset verticals:
  - For SBL journey rolled out in Q4
  - For Home Loan, Wheels and Corporate LOS to be launched in Q1
- Referral app launched to automate lead management
- ~25k referrals across products in Q4
- > Risk based score cards for credit underwriting to reduce TAT
- 4+ lakh pre-approved offers generated
- Implementing Martech stack from Adobe for digital campaign management
- Continue to build out tech team.
  - Number of senior hires across technology functions
  - ➤ 100+ resources being hired in development and support roles
- Ongoing training and upskilling of existing resources



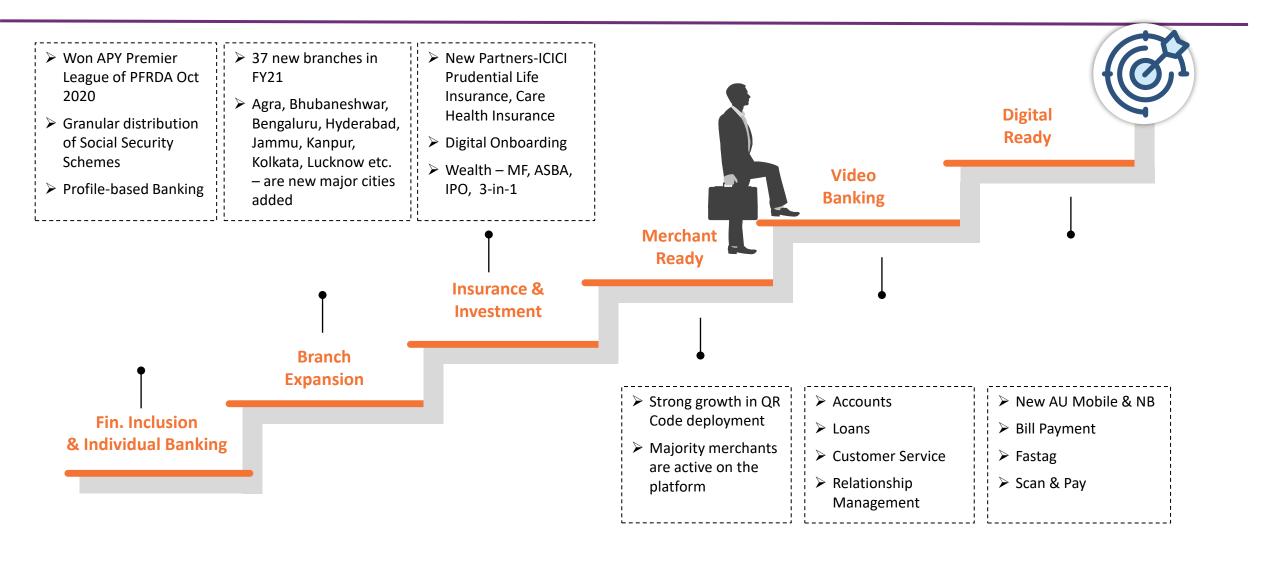
# **5. Branch Banking Update**

# **Deposits Journey – Moving to a sustainable granular franchise**

Key turning points			Core Principles of our Deposit Strategy	
	Deposit as a % of external liabilities	Retail Deposits as a % of total deposit	Communication & Engagement Automated Customer Life Cycle Mgmt, Virtual RMs, Newsl	
April'17 (Bank Launch)	N/A	N/A	Digital First Employees, Process, Payments, Communications	
Sept'18  NBFC Crisis + Branch  vintage >1 yr)	21%	35%	Effective Sales & Resource Management Onboarding, Training, Incentive, R&R, CRM	
Mar'20 Large private bank under crisis)	<b>72</b> %	43%	Customer & Market Segmentation Core & Urban Markets UYC – Profiles Based Acq	
Mar'21 (COVID-19 gave room to execute)	84%	55%	Primary Account Transition Products, Solutions, Channels, Offers, Campaigns	

Key markers being tracked are CD Ratio, CASA ratio and Retail to Total Deposit Ratio

# Building blocks in place for a strong deposit franchise



# Offers and Engagement aiding Activation and Deepening





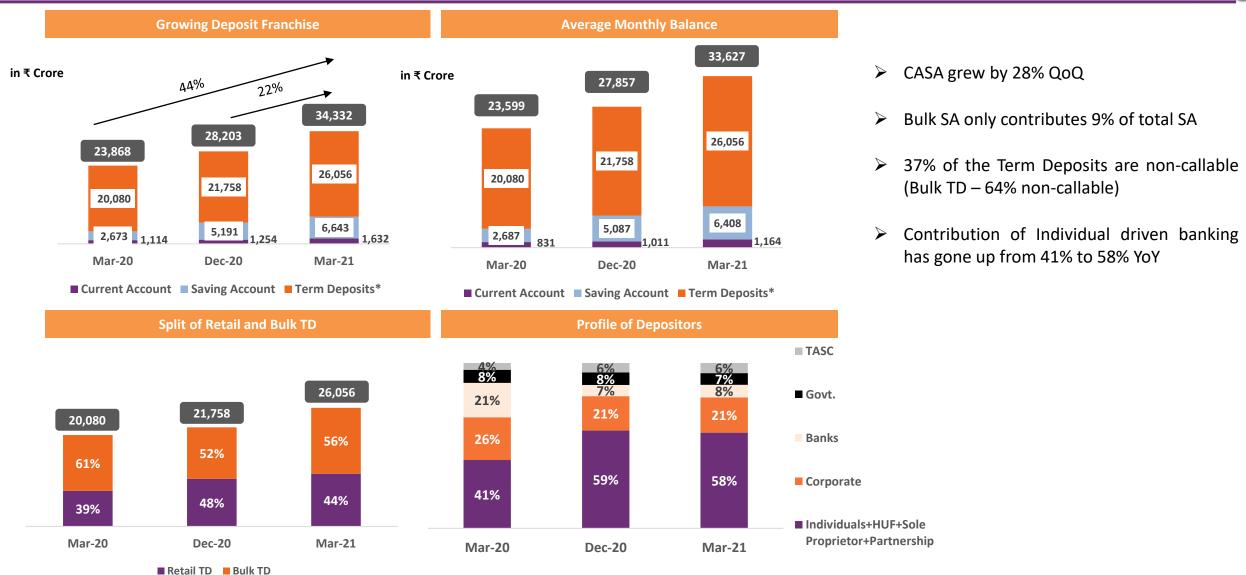


OSH UDA DE!

- > Focus remains on quality versus quantity focused segmental approach, omni-channel distribution driving deeper engagement
- We remain engaged with leading e-commerce players to drive engagement and visibility
- Seeing continued improvement across key vectors
  - AMB (non-zero balance accounts) improved to 2.3x YoY
  - > Transaction customers % steadily rising and Average transactions/transacting customers has increased 2x YoY

# **Branch Banking - Snapshot**





<sup>\*</sup>Deposits excludes Certificate of Deposits of ₹ 2,296 Cr as on 31st Mar 2020, ₹ 1,505 Cr as on 31st Dec 2020 and ₹ 1,647 Cr as on 31st Mar 2021

Retail SA refers to all SA of Individuals (including Salaried). HUF and SA of Government & TASC having balance of less than ₹ 5 Crore while Bulk



# 6. Other Key Updates

#### **Financial & Digital Inclusion**



During the year, the Bank amplified its Financial Inclusion initiatives by constituting a 'Financial & Digital Inclusion' department.

#### **Universal Access to Financial Services**

- > 31% of our total touchpoints/branches 228 are in unbanked rural centres (Tier-VI, population less than 5,000 & Tier-V, population less than 10,000)
- ➤ Have presence in the Special Focus Districts covering 24 Aspirational districts and 9 Left wing extremist affected districts.

Providing Basic

Bouquet of

Financial Services



#### PM Jan Dhan Yojana

Particulars	BSBDA	MUDRA	PMJJBY	PMSBY	APY
as on 31 <sup>st</sup> Mar 2021	1,17,000+	74,000+	10,000+	5,000+	12,000+



21% BSBD accounts are Aadhar seeded, received Direct Benefit Transfer of ₹ 176 lakhs in FY21

#### PM SVANidhi

- Launched on 1st October
- Disbursed 400+ cases in FY21, issued OR Codes to all Street Vendors



#### **PM Awas**

Disbursed ₹ 546 Cr, facilitating subsidies to the tune of ~ ₹ 20 Cr



Out of which, the share of

Economically Weaker Section is ₹ 400+ Cr

#### **Financial Literacy & Education**

- Conducted 2,947 physical financial literacy camps across 403 touchpoints and reached to 16 lakh+ through Digital Financial Literacy Camps in FY21.
- > RBI Financial Literacy Week was observed from 8th to 12th Feb'2021 on the theme of Credit Discipline & Credit from Formal Institutions.

### **Awards & Recognitions**



- > Featured in D&B's list of India's leading BFSI and FinTech companies 2021
- > Featured amongst the Economic Times Best BFSI Brands 2021
- ➤ Recognised as Great Place To Work (GPTW) during Oct 2020
- ➤ Runner up for the Best Digital Financial Inclusion Initiatives IBA Banking
  Technology 2021 Awards
- ➤ Won 'Makers of Excellence 4.0' contest in SFB category for showing highest business performance for APY in Nov-Dec 2020
- ➤ Winner of the Best Financial Inclusion Initiatives award for our Financial Literacy Camps through Nukkad Natak
- ➤ Won PFRDA's Winner's Award in APY Premier League for opening maximum accounts in October 2020 in the SFB category













## **Experienced Board of Directors**





Mr. Raj Vikash Verma

Chairman and Independent Director

40+ years of experience

Masters in Economics, MBA (FMS), CAIIB

Ex-Chairman at NHB Leadership positions at IMGC, CERSAI, PFRDA, etc.



**Ms. Jyoti Narang** Independent Director

40+ years of experience

MBA

Ex-COO, Taj Group of Hotels



**Mr. V G Kannan**Independent Director

38+ years of experience in Banking Industry

MBA

Ex MD - State Bank of India Ex Chief Executive – Indian Bank Association Member of Governing Council - IIBF



**Prof. M S Sriram**Independent Director

35+ years of experience (including 22 years as an academic)

MBA, Fellow, IIMB (equivalent to PhD)

Visiting Faculty at IIM - B, Distinguished Fellow-IDRBT, Chairperson-Centre for public policy-IIMB On Board of IDMC and NDDB dairy Services etc.



Mr. Krishan Kant Rathi Independent Director

35 years of experience

FCA, CS

Ex-CEO, Future Consumer Limited Ex-CFO, Future Group



Mr. Pushpinder Singh
Independent Director

35+ years of experience in IT and Payment Systems

BSc, CAIIB

Ex-CIO, Bank of India
Ex Advisor, NPCI (FI & new business)



Mr. Sanjay Agarwal
MD & CEO

25+ years of experience

FCA (All India Rank holder)

EY Entrepreneur of the Year Award 2018; Business Leader of the Year, ICAI Awards, 2017



**Mr. Uttam Tibrewal**Whole-Time Director

24+ years of experience

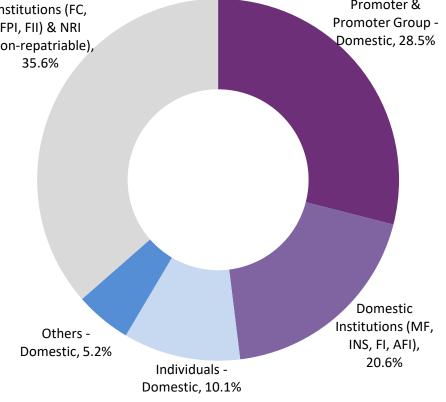
B. Com

Associated with the Bank for more than 16 years

# Marquee Shareholders Base – As on 31st Mar 2021



# Foreign Institutions (FC, FPI, FII) & NRI (Non-repatriable), 35.6% Promoter & Promoter & Promoter Group Domestic, 28.5%



Domestic : Foreign	64 : 36
<b>Total No of Shares</b>	<b>31.2</b> Cr

Sr No	Key Shareholders	Holding on 31 Mar 2021		
1	Promoter & Promoter Group	28.5%		
2	AU Employees	3.1%		
3	Wasatch	4.7%		
4	Temasek Holdings	4.6%		
5	Capital Group	4.6%		
6	Kotak Mahindra MF & AIF	4.1%		
7	WestBridge Capital	3.8%		
8	Nomura	3.6%		
9	UTI MF (MF & Offshore funds)	2.5%		
10	Motilal Oswal MF	2.2%		



# THANK YOU

For Investor queries contact (details in QR Code):

Prince Tiwari | Aseem Pant





Email: investorrelations@aubank.in

# **Abbreviations**



ALM	Asset Liability Management	NPA	Non-Performing Assets
AUM	Asset Under Management	OPEX	Operating Expenses
BSBDA	Basic Savings Bank Deposit A/C	P/L	Profit & Loss Statement
CASA	Current Account Deposits and Savings Account Deposit	PAT	Profit After Tax
CRAR	Capital Adequacy Ratio	QoQ	Quarter on Quarter
CRR	Cash Reserve Ratio	ROA	Return on Average Assets
DPD	Days Past Due	ROE	Return on Average Shareholder's Fund
EPS	Earning Price Per Share	SFB	Small Finance Bank
LCR	Liquidity Coverage Ratio	SLR	Statutory Liquidity Ratio
NBFC	Non-Banking Finance Company	YoY	Year on Year
NII	Net Interest Income		

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Figures for the previous period / year have been regrouped wherever necessary to conform to the current period's / year's presentation. Total in some columns / rows may not agree due to rounding off. Note: All financial numbers in the presentation are from Audited Financials or Limited Reviewed financials or based on Management estimates.

# **SEARCHABLE FORMAT**



Ref. No. AUSFB/SEC/2021-22/50

Date: 29th April 2021

To,

National Stock Exchange of India Limited,	BSE Limited,
Exchange Plaza, Bandra Kurla Complex,	Phiroz Jeejeebhoy Towers,
Bandra (East), Mumbai 400051,	Dalal Street, Mumbai 400001,
Maharashtra.	Maharashtra.
NSE Symbol: AUBANK	Scrip Code: 540611

Dear Sir(s),

# <u>Sub: Presentation to Investors on Audited Financial Results for the Quarter and Year ended on 31st March 2021.</u>

In terms of Regulation 30 SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, we submit herewith the Investors Presentation of the Bank on the Audited Financial Results for the Quarter and year ended on 31<sup>st</sup> March 2021. The Investors Presentation may also be accessed on the website of the Bank at the link <a href="https://www.aubank.in/investors/quarterly-reports">https://www.aubank.in/investors/quarterly-reports</a>.

This is for your information and record.

Thanking You,

Yours faithfully,
For AU SMALL FINANCE BANK LIMITED

MANMOHAN PARNAMI Company Secretary and Compliance Officer Membership No.: F9999

Annexures: a/a

Registered Office AU SMALL FINANCE BANK LIMITED 19-A Dhuleshwar Garden, Ajmer Road,

Jaipur - 302001, Rajasthan, India Phone: +91 141 4110060/61, Fax: +91 141 4110090

CIN: L36911RJ1996PLC011381

Formerly known as Au Financiers (India) Limited