



### NILA INFRASTRUCTURES LIMITED

INVESTOR PRESENTATION | FEBRUARY 2019



### NILA INFRASTRUCTURES Executive Summary



### **Company Overview**

- Nila Infrastructures Ltd. established in 1990, initially operating as a city-based realtor, has now transformed into a diversified Infrastructure entity operating in Gujarat and Rajasthan.
- It is listed on the BSE + NSE and has a market cap of ~INR 3.14 Bn as on December 31, 2018.
- The company has since demerged its Real Estate business into a separate, independent entity viz.
   "Nila Spaces Ltd".







#### **Business Mix**

#### Infrastructure

- Main focus is on Affordable Housing projects.
- Diversified order book with Civic Urban Infrastructure projects such as Medical Colleges, Bus Ports, BRTS Stations, Multi-Level Parking Facilities, etc.
- In addition, the company also undertakes commercial and industrial construction works for selected reputed corporate developers.

### **Key Projects**

- Slum Rehabilitation Project Construction of 609 residential units and 21 shops in Ahmedabad.
- Bus Rapid Transit System (BRTS) Stations 72% of total bus stations under the EPC model (104 nos).
- Romanovia Industrial and Logistics Park and Kent Residential & Industrial Park Industrial development spread across 300 acres near Becharaji, Gujarat.



### FY2018 Financial Highlights (Consolidated)

<b>Revenue</b>	<b>EBITDA</b>	<b>PAT</b>
INR 2,022 Mn	INR 357 Mn	INR 200 Mn
<b>Y-o-Y Growth</b>	EBITDA Margins	PAT Margins
3.91%	17.66%	9.89%

# **COMPANY OVERVIEW**





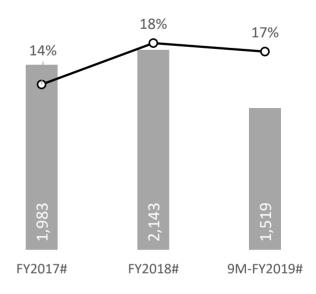
### Company Overview - Nila Infrastructures Ltd.



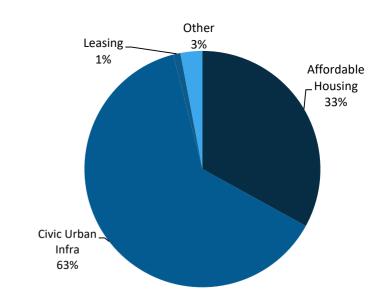
# • A flagship unit of the Ahmedabad based Sambhaav Group, Nila Infrastructures Limited is one of Gujarat's leading companies engaged in turnkey civic urban infrastructure development.

- The Company forayed into the infrastructure space in 2008 with the award for fabricating and decorating 720 bus stops for AMTS in Ahmedabad.
- The Company has developed a unique business model of construction of Affordable Housing Projects, and development of various infrastructure.
- The latest initiative of the Company is at Becharaji, Gujarat, an emerging auto and industrial hub, where it is developing Industrial, Logistics Parks and Residential infrastructure on a land bank of 300 acres.
- The company has an order book of INR 5,084 Mn at December 31, 2018.

### Revenue (INR Mn) and EBITDA margin



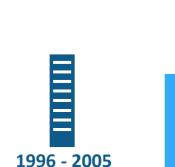
#### Revenue break-up for FY2018





### **Key Milestones**





1990 - 1995

- Incorporated & commenced Business in 1990
- IPO in 1995

 Commenced building of land bank at economical rates for the development of real estate projects 2006 - 2009

- First Urban
   Development Project:
   260 decorative Bus
   Shelters for AMC
   Repeat order of further 460
- Designed 28 BRTS stations for AMC and won further orders
- Launched first major Affordable Housing Project "Asmaakam"



- Launched 3 major housing schemes -Anvayaa, Anaahata and Atuulyam
- Won a project to construct Industrial Structures at RJD Textile Park in Surat
- Ventured into Private White Label EPC of townships



- AMC awarded contract for Affordable Housing under Mukhya Mantri Avas Yojana, Multi Level Parking, SRA
- Rajasthan Government, VUDA award projects for Affordable Housing, Civic Urban Infrastructure
- Listing on NSE
- Infusion of further equity through Private Placement
- Demerger between Nila Spaces Ltd. (NSL) and Nila Infrastructures Limited



### **Key Differentiators**





### **Project Diversity**

- Affordable Housing Projects, Slum Rehabilitation Projects, Multilevel Parking, Medical College Campus, BRTS Stations. Office/Commercial Complex.
- Diversified geographical mix across Gujarat and Rajasthan.
- Constructs low-complexity civil structures for meritorious civic authorities and reputed corporates.

### **Financial Strength**

- Superior margins that are above industry average.
- Well capitalized, consistently maintained debt-equity ratio below 1.
- Investment Grade Credit Rating -
  - CARE: BBB+ / A2 (Credit watch with developing implication)
  - Brickwork: BBB+ (Stable) / A2
- Healthy and well-diversified order book of INR 5,084 Mn.
- Consistently paying dividend for last 9 years.

### **Execution Proficiency**

- The company has delivered 4,911 units under the Affordable Housing Scheme.
- Established track record in satisfactorily delivering real estate projects aggregating to 10+ Mn sq. ft.
- Constructed 72% of BRTS bus stations.
- Impeccable record of project execution and completion.

### **Professional Team**

- One of the most reputed Business
  Groups in Gujarat with Brand Goodwill
  of **28+** years.
- An experienced professional senior management team and Board of Directors who are dedicated to Strong Corporate Governance with a deep understanding of the government and regulatory mechanism.
- Over the years built a passionate and well-trained managerial & technical work force.



### **Board of Directors**



#### Mr. Manoj Vadodaria - CMD

- 40+ years of experience, knowledge, and insight in the construction industry; transformed Nila from a city-based realtor to a meaningful civic urban infrastructure player
- Tremendous spirit and execution capabilities are what distinguish him from others, and the driving force in taking Nila towards new horizons

#### Mr. Dilip D. Patel - Director

- Has business consulting experience of 30+ years and is the Founder faculty of S.P. Jain Institute of Management Research
- Provided consultation services to a large number of Indian and multinational companies including training of senior managers

### Mr. Shyamal S. Joshi - Director

- 43+ years of senior level financial management experience in manufacturing and trading corporations
- Expansive experience in financial planning, funding, taxation and accounting and has served numerous renowned companies. Fellow member of the Institute of Chartered Accountants of India

#### Mr. Kiran Vadodaria – Director

- B.E. (Mechanical) from L.D. Engineering College, currently the Chairman and Managing Director of Sambhaav Media Ltd.
- Past experience includes being the non-executive part time Director of the United Bank of India , President of the Gujarat Daily Newspaper Association

### Mr. Harcharansingh P. Jamdar - Director

- Headed various departments of the Government of Gujarat including Roads & Building Department of Gujarat as Principal Secretary to Government
- Currently an Independent Director at IL&FS Transportation Network Ltd. He holds a Bachelor's degree in Civil Engineering from the Gujarat University, Ahmedabad

#### Mr. Ashok R. Bhandari - Director

- 35+ years of experience in the field of accountancy, auditing, investment banking and finance
- Possesses outstanding exposure as a practicing Chartered Accountant with various prominent groups

#### Ms. Foram Mehta - Director

- Possesses wide knowledge in the field of brand conceptualization and marketing management; worked with Hindustan Unilever Ltd., Tata Teleservices Ltd., Atharva Telefilms Pvt. Ltd., JP Group and Tashee Group
- Holds an MDP degree from IIM, Ahmedabad and a BE Chemical degree from the Nirma University, Ahmedabad.



### Key Management Personnel



#### **Deep Vadodaria - Chief Operating Officer**

- An original thinker with an immense reasoning power. With a problem-solving attitude, he addresses complex issues in his own distinctive manner with excellent operational and project execution skills.
- He has embedded a culture of review, responsibility and shared accountability to achieve high standards for all

#### **Anand Patel - President (Projects)**

- Retired as Additional City Engineer with the Ahmedabad Municipal Corporation
- 35+ years of hands on experience, looked after the construction of houses for the urban poor by engaging in Slum Relocation and insitu Redevelopment, EWS/LIG houses under different schemes / programs by the State and Central Government

### **Ravinder Kumar - President (Civil)**

- 30+ years experience in controlling and delivering large civil engineering projects and has worked with Reliance, Adani etc
- Specialties include Project and Construction Management services for Mega Civil Engineering projects

### Rajendra Sharma – President (Business Development)

 A law graduate with rich experience of 30+ years, in wide variety of professional areas e.g. business development, liaising, land & capital market related matters, finance & accounts, law, banking, etc.

#### Prashant Sarkhedi - Chief Finance Officer

• A professional with more than 25 years of experience in finance, accounting, fund raising and general management

#### Jignesh Patel - President (Project Mgnt & Stretegies)

- Project Management & Strategies
- A civil engineer with a vast experience of 25 years in the field of construction, project execution and project management

#### **Ritesh Parikh - Industrial Projects Head**

• A civil engineer with 20+ years of experience in the field of industrial construction as well as project execution and management (Roads, Ports, etc.)

#### **Dipen Parikh - Company Secretary**

• Has 10+ years of experience of secretarial practice, corporate laws and general legal affairs

### **Himanshu Bavishi - Group President (Finance)**

 20+ years of professional experience in retail and corporate finance, investment banking, debt syndication, M&A, Investor Relations

# **BUSINESS MIX**





### **Area of Operations**

**EPC** 











**PPP** 

- Affordable Housing
- Civic Urban infrastructure
- Private White Label Construction

The company generally operates on fixed price contracts, and accounts for costs and revenue on a milestone basis.

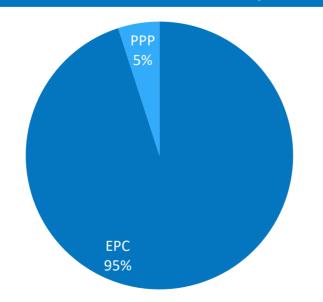
#### At Rajasthan:

- The Company is paid for the cost of construction for EPC on a milestone basis, plus
- The added upside of free-ofcost Project land (25%) on completion of the Project



**Development of Bus Ports** 

### **Total Order-book break up**



The company pays for the cost of construction and gets remuneration in form of:

#### Slum Rehabilitation and **Redevelopment:**

- Transferable Development Rights (TDRs) and/or
- Balance Vacant Land

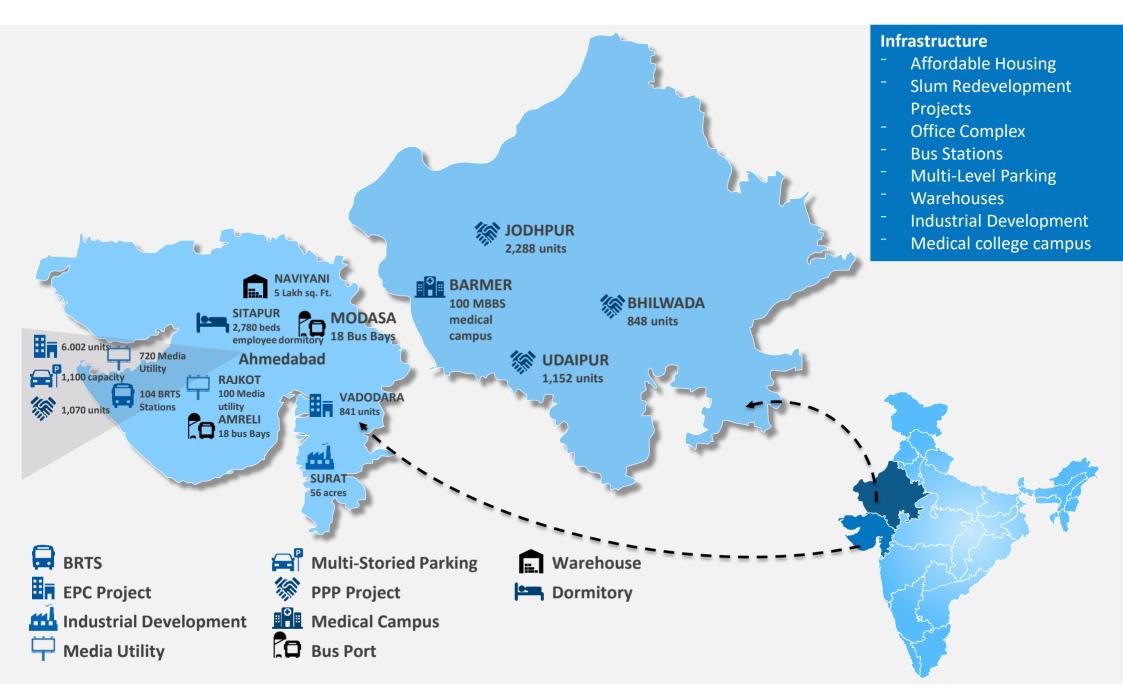
#### **Bus Port:**

- Commercial facility as a part of Bus Terminal
- Commercial facility over-andabove the Bus Terminal



### Projects and Geographic diversity







### Clientele

Corporation





Pvt Ltd



Venus Infra



India Ltd (a Mini Ratna)

# **INFRASTRUCTURE – AFFORDABLE HOUSING**

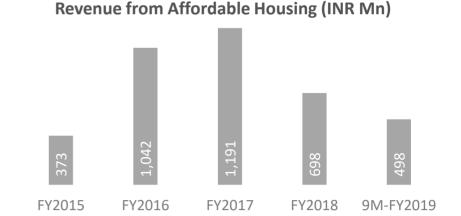


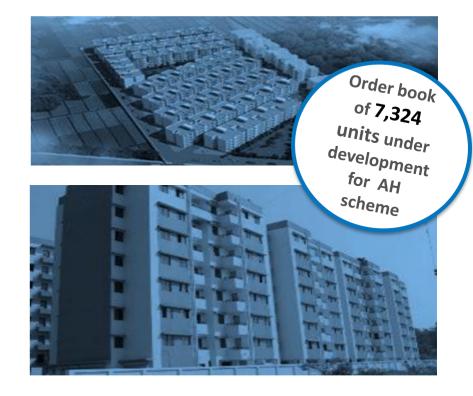


### Affordable Housing – Overview



- The company was one of the first to venture into the Affordable Housing scheme in 2012 and is now a **specialist** in this segment.
- The company engages in the development of projects for EWS, LIG, and MIG sections in addition to participating in Slum Rehabilitation Projects.
  - Total of 7,324 units of Affordable Housing are under development.
- The company is leveraging its core competency and has built a significant PPP order book where the remuneration is superior for long term sustainable growth.
- **GUJARAT**: Execution of Affordable Housing projects for cash rich entities like AMC, Adani Group etc.:
  - Constructing ~0.7 Mn sq. ft. aggregating 2,532 units of Affordable Housing for AMC.
  - Delivered ~4,911 flats = 2.1 Mn sq. ft. Built Up Area.
- **RAJASTHAN**: Executed MoU with Government of Rajasthan under "Resurgent Rajasthan Partnership Summit 2015":
  - Constructing ~1.1 Mn sq. ft. aggregating 4,288 units of Affordable Housing at Jodhpur (2 sites), Udaipur (4 sites), and Bhilwara.

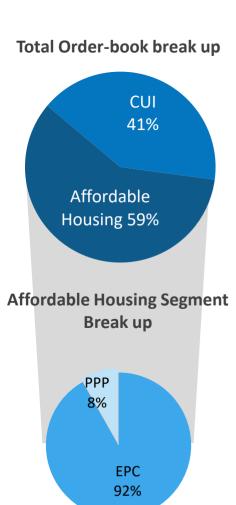






### Order Book for Affordable Housing at 31-Dec-2018





Name of the Project	Business Model	Location	Govt / Private	Total units to be constructed	Project Status	Total Value (INR Mn)	Complet ed	Balance (INR Mn)
Vadaj SRA – Vivyan	EPC	Ahmedabad	PVT	1,540	To be initiated	1,316.7	-	1,316.7
Jodhpur – RUDSICO	EPC	Jodhpur	GOVT	1,072	Finishing stage	509.4	100%	-
Bapunagar SRA – Vyapti	EPC	Ahmedabad	PVT	552	Since initiated	441.6	10%	398.0
Anant Sky	EPC	Ahmedabad	PVT	460	Since initiated	438.3	8%	403.6
Jodhpur – JoDA	EPC	Jodhpur	GOVT	1,216	To be initiated	422.0	-	422.0
Udaipur - UIT	EPC	Udaipur	GOVT	1,152	WIP	398.7	60%	159.7
Bhilwara – UIT	EPC	Bhilwara	GOVT	892	WIP	269.9	92%	21.2
Khodiyarnagar – AMC	PPP	Ahmedabad	GOVT	360	Since initiated	251.6	15%	212.7
Kailashnagar – AMC	PPP	Ahmedabad	GOVT	80	Since initiated	68	47%	36.3
Other / Misc	EPC	Ahmedabad				57.1		17.0
TOTAL				7,324		4,173.3		2,987.2



### Completed Projects under Affordable Housing





### **Adani Pratham**

- Employer Adani Infrastructures and Developers Pvt. Ltd.
- Units 800 flats.



#### LIG 6

- Employer AMC.
- Units 608 LIG Flats + 40 shops + 8 offices.

### EWS/LIG Package 1 & 2

- Employer VUDA.
- Units 820 units and 21 shops.



### EWS Package 1 & 4

- Employer AMC.
- Units –1,992 units.





### **Industry Overview for Affordable Housing**

700,000+

slum

dwelling



- The Government targets to build 20 Mn urban and 30 Mn rural houses by 2022.
- Since May 2017, the Gujarat Real Estate Regulatory Authority (GRERA) has approved a total of 4,691 real estate projects with an investment potential of Rs 1.42 lakh crore. while 1,542 are in the affordable housing category. The affordable sector will add 2.12 lakh housing units, worth Rs 30,966 crore, in the state.
- The two main drivers of Affordable Housing are improved affordability, through reduced mortgage rates and Government support, through various schemes and tax incentives.
- In Gujarat, beneficiaries pay INR 0.3 Mn, INR 0.6 Mn, and INR 2 Mn for  $30\text{m}^2$ ,  $40\text{m}^2$  and  $60\text{m}^2$  house sizes respectively i.e. a discount to prevailing market prices.
- Gujarat State Government pays subsidy upto INR 150,000 per unit over and above INR 150,000 per unit that the Central Government provides.
- Homes in the INR 2-3.5 Mn segment have become 10-15% cheaper since January 2017 due to central government's expanded interest-subsidy scheme and mortgage cut of 50bps.
- Total latent demand for housing of 10 Mn+ per year with steady income growth at 9-10% CAGR to improve affordability.

**Potential opportunities** 2017 2024 **Affordable** 0.5 Mn Houses: 1 Mn Houses: Housing -**INR 1.6 Tn INR 4.6 Tn INR 2-5 Mn** market market 5.7 Mn Houses; 9.5 Mn Houses; Social **INR 2.1 Tn INR 7.6 Tn** Housing - < INR 2 Mn market market

Source: Census of India, MoSPI, RBI, NHB

# **CIVIC URBAN INFRASTRUCTURE**





### Civic Urban Infrastructure – Overview



- The Company gained traction in Civic Urban Infrastructure, in 2006-07 as the flagship company of the Group Sambhaav Media Ltd was awarded construction of decorative AMTS Bus Stand in Ahmedabad.
- The Company has undertaken a variety of projects under Civic Urban Infrastructure ranging from Bus Shelters to Industrial Sheds.
- The opportunities in civic urban infrastructure are abound and there are several plausible avenues that the Company can participate in going forward e.g. sewerage, waste management, social infrastructure etc.



- Sole Contractor for first Urban Development Project of 720 decorative bus shelters completed for AMC.
- Sole Contractor for 100 Bus Shelters for Rajkot Municipal Corporation (RMC).



of 30,444 sq. mts.

Niche Urban

Infrastructure

project for AMC

on an EPC basis

capacity; total

with 1.109 vehicle

construction area



- Construction of a Commercial building for Daimler (a Mercedes Benz group company).
- The Company has constructed customized warehouses for TVS Logistics and Nittsu Logistics as well as dormitories for Suzuki.
- The company is developing a medical college campus for 100 MBBS students intake college at Barmer, Rajasthan.

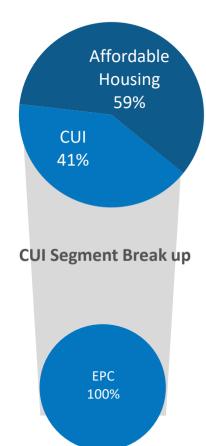
56 acres and 120 industrial sheds at RJD Textile Park



# NILA Order book for Civic Urban Infrastructure at 31-Dec-2018



### Total Order-book break up



Name of the Project	Location	Govt / Private	Project Status	Total Value (INR Mn)	Completed	Balance (INR Mn)
Barmer – EPIL	Barmer	GOVT	WIP	874.6	64%	315.7
APSEZ	Ahmedabad	PVT	WIP	576.4	69%	179.8
Inspire - Adani	Ahmedabad	PVT	WIP	549.0	50%	275.3
Romanovia – Becharaji	Becharaji	PVT	WIP	545.8	63%	200.6
Inspire phase II- Adani	Ahmedabad	PVT	Since initiated	538.4	9%	489.1
Arham	Ahmedabad	PVT	To be initiated	488.9	5%	463.6
Kent – Becharaji	Becharaji	PVT	WIP	266.5	72%	74.5
D K Patel Hall - AMC	Ahmedabad	GOVT	WIP	155.7	65%	54.7
Others	Ahmedabad			135.8		43.4
TOTAL				4,131.1		1 2,096.7



### BRTS – A Success Story

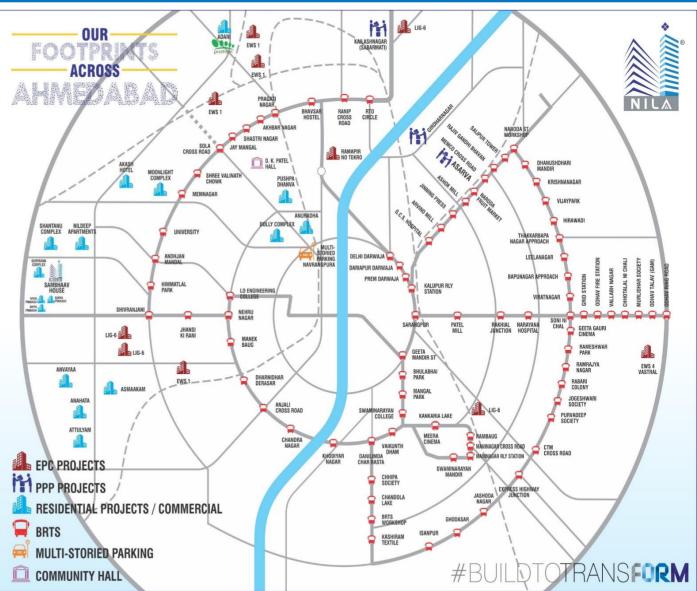




#### **BRTS - A Success Story**

- Prime Contractor for Global Award Winning BRTS (Bus Rapid Transit System) project of AMC. 72% BRTS stations awarded to NILA (104 out of 144).
- Total value ~ INR 630 Mn.

### BRTS Bus Stations Built By NILA (104 of 144) - Ahmedabad



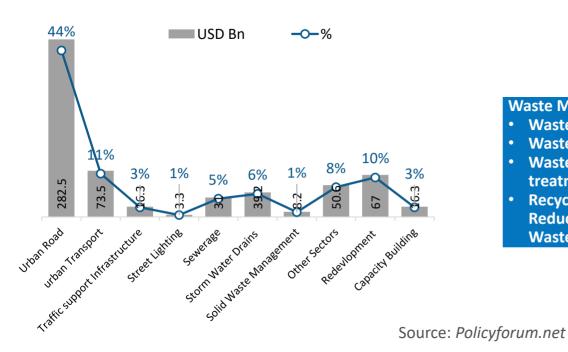


### Industry Overview for Civic Urban Infra



- USD 950 Bn financing in the next 20 years to effectively build and run the urban cities by providing civic amenities, employment opportunities, and creating social infrastructure.
- 28,360 MOUs signed, the maximum number of 21,889 were connected to the Micro, Small and Medium Enterprises (MSME) sector.
- In the backdrop of the announcement of GIFT, MEGA, Dholera SIR, Mega cities, Million plus cities, etc., the Company is favorably poised to replicate such experience across additional geographies / employers.
- Presently, India has 410 Mn urban dwellers. By 2050, 50% or 814 Mn people will reside in cities, making appropriate Civic Urban Infrastructure projects the need of the hour.
- Gujarat has been on the forefront of the Smart City Mission where 6 cities have been included in the project, which emphasizes the scope for investment in Civic Urban Infrastructure.

#### **FUTURE SCOPE FOR INVESTMENTS IN CIVIC URBAN INFRASTRUCTURE**



#### **Urban Mobility**

- **Smart Parking Facilities**
- **Intelligent Traffic Management**
- **Integrated Multi-Modal Transport**

#### **Waste Management**

- Waste to energy
- Waste to compost
- Waste water treatment
- Recycling and **Reduction of C&D** Waste

#### **Water Management**

- **Smart Meters & Management**
- **Leakage Identification** & Preventive Maintenance
- **Water Quality Monitoring**

**Smart Cities** Mission

# WHITE LABEL CONSTRUCTION





### White Label Construction



- Under White Label Construction, the company undertakes construction projects on an EPC/LSTK basis for reputed private developers.
- 800 Affordable Housing units' Residential complex project for Adani group.
- Office building project for Adani Ports and Special Economic Zone (APSEZ)
- The construction of Venus Ivy Residential Apartments 2 Towers (Basement plus Hollow Plinth and 12 floors).
- 60 bungalows for the prestigious Applewoods township project of the Sandesh Group.
- Inspire 1 and Inspire 1+ extension- total 0.8 Mn Sq. ft. construction under execution.

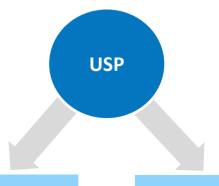




**Applewoods Township** 



**APSEZ Office Building** 



Active monitoring of cost

Strict adherence to time schedule



**Venus Ivy** 

# **INDUSTRIAL AND LOGISTICS PARKS**



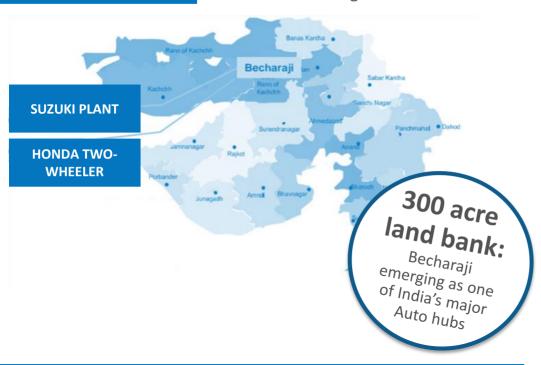


### Becharaji (Gujarat) - The next Auto-hub of India

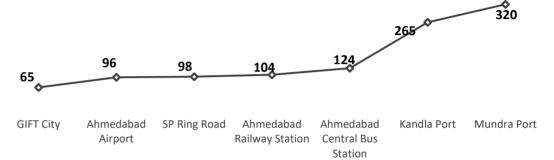


#### Becharaji, Gujarat

- Close proximity to Major all-weather ports viz., Kandla and Mundra, promise excellent access to global markets.
- This preempts huge long term investments by auto majors like Suzuki and Honda Motorcycles & Scooters in and around the region.



### Distance (in Kms)



### **Location Advantage**

- Part of a Delhi Mumbai Industrial Corridor.
- Tier 2 and Tier 3 auto-component suppliers to set up their production facilities.
- Most suitable for Auto and Auto Ancillary, Engineering, Logistics and Warehousing.
- Has access to Western Dedicated Freight Corridor.

### **Major Players in vicinity**















# Becharaji (Gujarat) – The next Auto-hub of India



Particulars	Romanovia Industrial Park Pvt.Ltd.		Kent Residential and Industrial Park LLP				
Project Images	TVS Warehouse	Nittsu Logistics Warehouse	SMGPL I	Dormitory			
Ownership		50:50 Joint Venture between Nila Infrastructures Limited and the Kataria Group (a prominent business house having major interests in automobile dealership and logistics)					
Legal status	The entity is bonafide industrial user of land project.	and eligible to obtain permission under (	Gujarat Tenancy and Agriculture Land Act(63	B AA), can allot the plot/shed to industrial			
Regional Infrastructure		s adding to the advantage of being the indu llent connectivity to North, East & South Ind					
Infrastructure provision	Internal roads, water distribution network, se	werage network, drainage treatment, efflu	ent treatment, power distribution network, co	ommunication network, etc.			
Mode of ownership proposed to be transferred	For long term lease or by out-right sale on selective basis						
Update on Industrial park	<ul> <li>These JVs are constructing total about 1 established/highrated corporate clients.</li> </ul>	L.O million sq feet bua comprising warehous	e, dormitory, commercial center, etc. on Built-	-To-Suit and/or Ready-To-Shift basis for the			
Industrial park approval	Received		Received				
	Received		Residential/Commercial:	Received for 10 acres			
Master plan approval	Conceptualized by VMS, a renowned firm		Industrial:	Rest under conceptualization  Post TP finalization			
Proposed development plan	Industrial park-land available in requisite measure and dimensions with built-to-suit plan option  Industrial park-land available in requisite measure and dimensions with built-to-suit option  Residential development: 1/2/3 BHK, apartments, bungalows, dormitory  Commercial development: Shopping complex, Hotel, Food Plaza, Multiplex,  Hospital, School, etc.						
Status	Already operational Sample house ready and dormitory already operational			ady operational			
Existing clients	TVS Logistics Services Ltd. (60,350 sq. ft.), and Nittsu Logistics (129,120 sq. ft.)  BUA for warehouses on Built-to-Suit basis  Suzuki Motors Gujarat Pvt Ltd for a 1,22,340 sq. ft. BUA dormitories for semployees on Built-to-Suit Basis			340 sq. ft. BUA dormitories for 1,660			
Outright sale	Vansh Auto Logistic LLP (28 acres) Kamal CED Solutions LLP (3 acres)						



### Way Forward – Infrastructure





- Affordable Housing has been granted "Infrastructure" status, serving as a stimulus to the segment.
- Central Government has targeted the construction of 10 Mn houses per annum with demand growing at 6-7 Mn per year due to population growth and nuclearisation of families.
- Potential addressable market may rise 4x in 7 years.
- In-situ rehabilitation of the slums situated on public land in urban areas of Gujarat and Rajasthan.
- Smart Cities Mission for the development of 100 cities all over the country, making them citizen friendly and sustainable.
- CUI opportunities across transportation infrastructure, sewerage, waste management, and other social infrastructure.

# HISTORICAL FINANCIAL HIGHLIGHTS





# Income Statement – Standalone (IND-AS)



Particulars (INR Mn)	FY2017	FY2018	9M-FY2019
Income from Operations	1,983	2,143	1,519
Operating Expenses	1,699	1,763	1,261
EBITDA	284	380	258
EBITDA Margin (%)	14.32%	17.73%	16.98%
Finance Cost	89	111	101
Depreciation	16	17	14
Other Income	69	73	62
Profit Before Tax	248	325	205
Taxation	89	100	57
Profit After Tax	159	225	148
PAT Margin (%)	8.02%	10.50%	9.36%
Other Comprehensive Income	(1)	(1)	(1)
Total Comprehensive Income	158	224	147
Diluted EPS (INR)	0.40	0.57	0.38



# Balance Sheet – Standalone (IND-AS)



<b>EQUITIES &amp; LIABILITIES (INR Mn)</b>	FY2017	FY2018	H1-FY2019	ASSETS (INR Mn)	FY2017	FY2018	H1-FY2019
Shareholder Funds				Non Current Assets			
Equity Share Capital	393	394	394	Property, Plant and Equipment	92	90	87
Other Equity	214	684	727	Investment Properties	255	250	247
				Intangible Assets under			
Total -Shareholder Funds	607	1,078	1,121	development	223		-
Non-current Liabilities				Investment in subsidiary	127	129	129
Long Term Borrowings	580	608	895	Non-Current Investments	_		-
Other Financial Liabilities	37	9	12	Loans	348	457	453
Long Term provisions	6	11	11	Other Financial Assets	121	73	53
Deferred Tax Liabilities (net)	122	98	98	Other Non-Current Assets	-	-	-
				Other Tax Assets	1	1	-
Total - Non-current Liabilities	745	726	1,016	<b>Total Non-Current Assets</b>	1,167	1,000	969
<b>Current Liabilities</b>				<b>Current Assets</b>			
Short term Borrowings	55	66	86	Inventories	600	637	731
Trade Payables	254	409	520	Trade Receivables	300	347	371
Other Financial Liabilities	169	373	249	Cash & Cash Equivalents	28	13	9
Other Current Liabilities	592	151	149	Bank Balances other than above	45	52	62
Short-term Provisions	1	4	8	Short-term loans	68	182	84
Current Tax Liabilities (Net)	17	25	-	Others	100	256	452
				Other Current Assets	132	345	466
				Current tax assets (net)			5
Total – Current Liabilities	1,088	1,028	1,012	Total – Current Assets	1,273	1,832	2,180
GRAND TOTAL - EQUITIES &							
LIABILITES	2,440	2,832	3,149	GRAND TOTAL – ASSETS	2,440	2,832	3,149



# Income Statement – Consolidated (IND-AS)



Income Statement (INR Mn)	FY2017	FY2018
Income from Operations	1,946	2,022
Total Expenses	1,670	1,665
EBITDA	276	357
EBITDA Margin	14.18%	17.66%
Finance Cost	89	111
Depreciation	16	17
Other Income	59	55
Share in profit of joint venture and associate	2	6
PBT	232	290
Tax	83	90
Profit after tax	149	200
PAT Margin	7.43%	9.63%
Other Comprehensive Income	(1)	(1)
Total Comprehensive Income	148	199
Diluted EPS (INR)	0.38	0.51



# Balance Sheet – Consolidated (IND-AS)



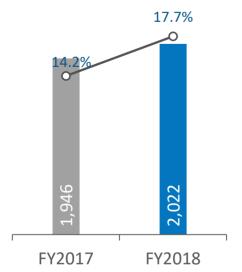
<b>EQUITIES &amp; LIABILITIES (INR Mn)</b>	FY2017	FY2018	ASSETS (INR Mn)	FY2017	FY2018
Shareholder Funds			Non Current Assets		
Equity Share Capital	393	394	Property, Plant and Equipment	92	90
Other Equity	194	639	Investment Properties	255	250
Total -Shareholder Funds	587	1,033	Intangible Assets under development	223	188
			Investment in subsidiaries	96	64
Non-current Liabilities			Non-Current Investments		_
Long Term Borrowings	580	608	Loans	348	507
Other Financial Liabilities	37	9	Other financial Assets	121	76
Long Term provisions	6	11	Other Non-Current Assets	-	1
Deferred Tax Liabilities (net)	111	78	Other Tax Assets	1	1
Total - Non-current Liabilities	734	706	Total - Non-current Assets	1,136	1,177
Current Liabilities			<b>Current Assets</b>		
Short term Borrowings	55	66	Inventories	600	640
Trade Payables	255	409	Trade Receivables	300	347
Other Financial Liabilities	169	373	Cash & cash equivalents	28	13
Other Current Liabilities	591	151	Bank Balances other than above	45	53
Short-term Provisions	1	4	Short-term loans	68	123
Current Tax Liabilities (Net)	17	25	Others	100	256
			Other Current Assets	132	158
Total – Current Liabilities	1,088	1,028	Total – Current Assets	1,273	1,590
GRAND TOTAL - EQUITIES & LIABILITES	2,409	2,767	GRAND TOTAL – ASSETS	2,409	2,767



### Consolidated Financial Performance (IND-AS)



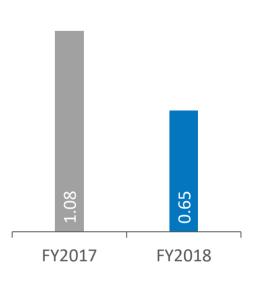
Revenue (INR Mn) and EBITDA Margin (%)



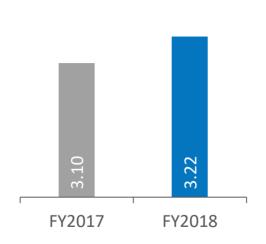
PAT (INR Mn) and PAT Margins (%)



**Debt to Equity Ratio** 



**Interest Coverage Ratio** 



**Current Ratio** 





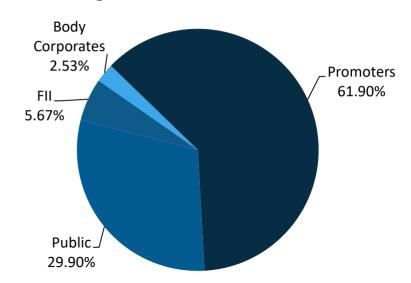
# **Capital Market Information**



### Price Data as on 31<sup>ST</sup> December, 2018

СМР	7.98
No. of Shares (Mn)	393.9
M.Cap (INR Mn)	3,143.2
Free Float (%)	38.1%
Free Float (Mn)	1,108
52 week H/L	25.23/6.60
Avg Total Vol. ('000)	764.67
Avg Net Turnover (Mn)	12.69

### **Shareholding Pattern as on 31<sup>ST</sup> December, 2018**





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