

November 13, 2025

National Stock Exchange of India Limited

Exchange Plaza, C-1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai – 400 051

Symbol: AVG

BSE Limited

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

Scrip Code: 543910

Subject: Investor presentation for Q2/H1 FY2025-26

Dear Sir/Madam,

Pursuant to Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the investor presentation for Quarter and half year ended on September 30, 2025.

Kindly take the same on record.

Thanking you,

Yours Faithfully For AVG LOGISTICS LIMITED

Sanjay Gupta Managing Director DIN: 00527801



AVG Logistics Limited

estor Presentation

Sustainable, Reliable, Integrated logistics for India's top businesses



Electric Vehicle



Warehouse



LNG Vehicle





Liquid Logistics Parcel Cargo Train Customized Road



Solutions



GALAXY Packers & Movers



Our Vision

We aim to be part of India's success story by being the most reliable and sustainable logistics partners to India's top businesses

AVG Logistics is a leading multi-modal transport company with strong growth across profitable segments

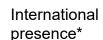


Company Overview

Established in 2010, AVG logistics has evolved into a dynamic force, becoming a trusted and leading multi-modal logistics solutions provider in India. The journey of AVG logistics is marked by rapid growth, fueled by a dedicated team of logistics experts and a technologically advanced fleet to deliver customized full-stack solutions across transportation, warehousing, distribution, supply chain management, and 3PL services. AVG Logistics aims to deliver excellence with every mile through a relentless focus on customer centricity, and a dedication to staying at the forefront of industry technology.

Key Facts







18,000+ pin codes covered



1,000+ Customers



3000+ partner vehicles





700+ Owned Vehicles



70+ Branch Network



6+ Rail Routes



Carrying Capacity: 1 to 40 Tons

Financials







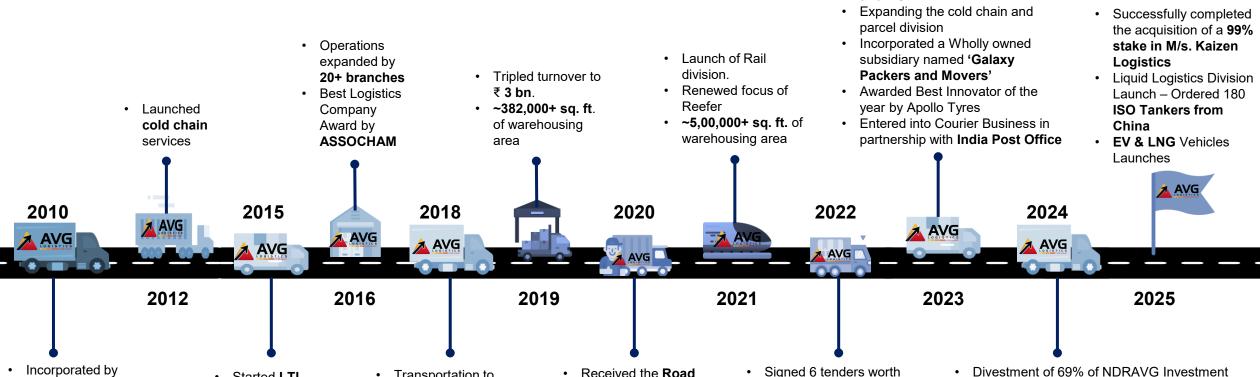
PAT ₹ 21.33 Cr

Mission

- To Build strategic partnerships with customers to enable them to achieve their supply chain goals.
- To Offer an integrated Multimodal network of Logistics solutions across varied industries.

Our evolution is a journey of transformation from strength to strength





- Incorporated by Mr. Sanjay Gupta
- Secured 'Nestle' as its first client
- Started warehouse with ~25,000+ sq. ft.

- Started LTL transportation
- Launched cargo express train
- Transportation to Bangladesh and Nepal commenced
- Listed on the NSE Emerge platform
- Entered into secondary transportation
- New hires and company's growth strengthened parcel division.

- Received the Road Safety Award at the Global Safety Summit
- Minister of Railways tweeted about AVG Logistics' 'First Direct VPU Movement'.
- Signed 6 tenders worth
 ₹5,100 Mn with Indian
 Railways for 6 leased
 parcel trains
- Started servicing QSR clients
- Over **14 lac tones** handled annually in March 2022.

· Migrated to Mainboard of NSE

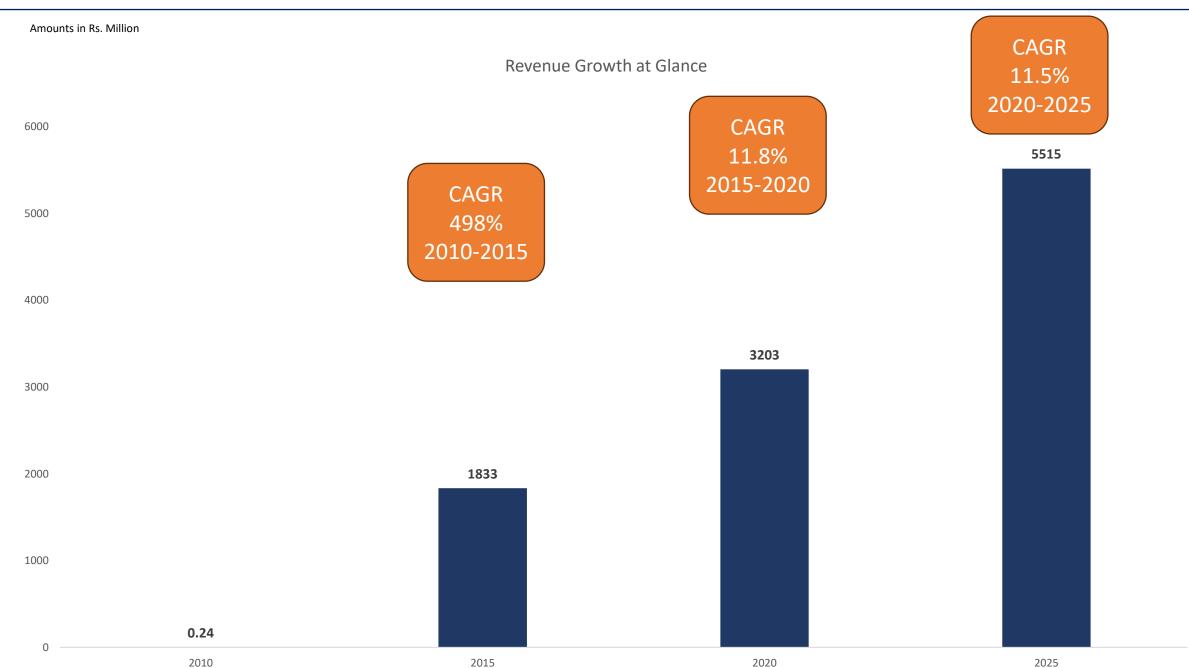
and BSE

- Handled 1.75 lac monthly shipments in Oct 2021.
- Used an automobile rake for the 1st time in railway history to transport Tyres

- Signed contract with Indian railways ₹ 105 Cr, Chennai-Guwahati Route for 6 Yrs
- Launch of First LNG Fleet in Apr'2024
- "Committed to Safety & Resilience Award" from Nestle India
- Allotment of 4 Acre Land Parcel in Khurdha District of Orissa
- Secured UPSRTC Tender as Authorized Agent for Parcel Services
- Secured Strategic Contract of ₹ 90 Cr with Leading Cement Company

Revenue Growth at Glance





AVG Leader in Multimodal Logistics Solution



Board of Directors

Strong Company Board supported by highly professional management team and consultants having deep knowledge of India and global exposure



Asha Gupta, Whole time Director



Apoorva Chamaria, Non- Executive Director

Top 100 digital marketers in India







Sanjay Gupta, MD & CEO

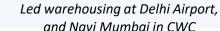


Pawan Kant, Independent Director



Ex-MD, CRWC; GM, CWC







Susheel Kumar Tyagi, Independent Director



DELHI INDIRA GANDHI INTERNATIONAL AIRPORT

30+ years in logistics

Shyam Sunder Soni,

Independent Director

Management Team

Highly experienced team having decades of experience in Logistics Industry with expertise across various functions



Sanjay Gupta MD & CEO

Veteran logistics leader with 35+ years of extensive experience in logistics industry with rich experience in multi modal logistics management. His strong strategic thinking, customer servicing approach & interpersonal skills has helped AVG to achieve significant growth & various milestone in short span of 13 Years.



Vinayak Gupta, Chief Strategy Officer & ESG Head

Mr. Vinayak joined AVG Business in September 2016 and has played a pivotal role in enhancing fleet operations, implementing new technology, driving cost reduction initiatives, and diligently monitoring progress. Mr. Vinayak holds a BSc in Mathematics from Delhi University and MSc in Management from the City University London.



Himanshu Sharma, CFO

Mr. Sharma is a seasoned Finance & Business professional with 18 Years of Experience in Finance/ Treasury/ Audits/ FP&A / Business Analysis/ Commercials / Fund Raise. Mr. Sharma spent 11+ Years time with Samvardhana Motherson Group and holds a Chartered Accountant certification with a B.Com degree.



Sumit Garg
Executive Vice President

Mr. Garg is a dynamic leader with over 20+ years of extensive experience in marketing and operations across various domains of the logistics industry. His expertise spans road transportation, multi-modal logistics, coastal shipping, 3PL logistics, ICD business, and supply chain solution design. Having worked closely with large multinational manufacturing organizations, he possesses deep insights into end-to-end supply chain management.



Sudhir Bansal
Executive Vice President

Seasoned Industry veteran with over 35+ Years of extensive experience in the Supply Chain & Logistics domain. An Engineer with MBA, he has held leadership positions at several renowned organizations including Honda, GM, Tata, Fiat, Hero, Yamaha, Jubilant and Pfizer.



A S Manojkumar Executive Vice President

26+ Years of extensive experience focused on achieving exceptional results in highly competitive environment. An expert in multi tasking with strong team building skills. Very flexible and adaptive to the change management. Previously worked with Sodexo, JLL PAM, Writer Business Services, Adroit FMS, Voltas, Maclellan.



Government Recognized Awards



Assocham Excellence Award



Environment Health Safety Awards



Environment Health Safety Awards



DELHI GOODS TRAISPORT ASSOCIATION (Regid)

Organ wheth the foreign and the or 1980)

Franch in the care bearing and the organization of the care of th

DGTA



NSE Emerge



Assocham Excellence Award 2016



CII Scale Award 2023



NSE Limited & BSE Limited



BSE Limited



NSE Emerge



NSE Limited



NSE Limited



External Agencies Awards



The Economic Times
Global Logistics Show



India's Greatest Leaders 2017-18



Cold Chain Industry Awards by FSC



Cold Chain Industry Awards by FSC



Inflection Awards



India's Greatest Brand 2017-18



Durables Connect 2023



Concor EXIM Star Award - 2016



Cold Chain Industry Award by FSC



Cold Chain Industry Award by FSC



Global Logistics Excellence Awards



Memento of Appreciation



Customer Recognition Awards



JK Tyres



Apollo Tyres Limited



Indian Oil



Mahindra Transport Excellence Awards 2018



IndiaMart



GSK



Apollo Tyres Ltd



Nestle Limited



Business Excellence Award



Nestle Commitment to Safety & Resilience Award



Customer Recognition Awards FY 2024-25

















AVG Logistics Limited

-Uerillau-

Logistics Support Ace

2024





ISO Certification



Certificate of Registration

(Quality Management System)

QFS MANAGEMENT SYSTEMS LLP

This is to Certify that the Quality Management System of

AVG LOGISTICS LIMITED

25, DDA MARKET, SAVITA VIHAR, DELHI-110092 (INDIA)

Has been found to be of the Quality Management System Standard

ISO 9001:2015

This certificate is valid for the following product or service range

PROVIDING TRANSPORTATION, WAREHOUSE & LOGISTIC SERVICES.

Certificate Number: SCC/2309AO/1408

1st Surv. Due on: 07.08.2024 Initial Date of Certification: 08.09.2023 2nd Surv. Due on: 07.08.2025

Date of Certificate: 08.09.2023

Date of Expiry: 07.09.2026





The validity of certificate is subject to regular surveillance audit on or before above mentioned dates and its only valid after successful surveillance with continuation letter issued by QFS. It is issued subject to the continued availability of access at any time and without notice to the above named organization's premises for the purpose of assessment and surveillance regarding the standard named above and QFS terms and conditions.

Accredited by Standards Council of Canada

SEDEX Certification



		Audit	Details			
Sedex Company Reference: (only available on Sedex System)	ZC: 1057011		Sedex Site Re (only available System)		ZS: 10	78857
Business name (Company name):	AVG Logistics Limite	ed				
Site name:	AVG Logistics Limit	ed				
Site address: (Please include full address)	102, FF, Metro Statio Complex, Jhilmil, De - 110095		Country:		India	
Site contact and job title:	Mr. Shree Gopal Mo	athur	- Controller			
Site phone:	8800797804		Site e-mail:		s.paul	@avglogistics.com
SMETA Audit Pillars:	∑ Labour Standards	Safe	lealth & ety (plus ronment 2- r)	Environr 4-pillar	ment	Business Ethics
Date of Audit:	30.09.2022/ 07.02.20	023				

Audi	SGS India Pvt. Ltd.	Logo:	(If paid foi please r	port Owner (payer): r by the customer of t emove for Sedex upla VG Logistics Limited	the site oad)
		Audit Con	ducted By		
Affiliate Audit Company		Purchaser		Retailer	
Brand owner		NGO		Trade Union	
Multi-			Combined Audit	Iselect all that appl	lv)

If you have any concerns or queries about this SMETA report or the associated SMETA audit, please contact grievance@sedex.com

To confirm the validity of this report, please visit https://www.sedex.com/audit-verifier/

stakeholder

URSA Certification

URSA M	ASTER COVER SHEET
AUDIT DETAILS	
Audit Company	Enter Details SGS India Pvt. Ltd.
Auditor(s) Name and Job Title	Sundeep Tomar- Lead Auditor .8hupendra Kumar- Team Auditor
Auditor(s) Email Address	sundeeptornariso@gmail.com, bheemtomar0093@gmail.com
Auditor Reference Number	RA 21704223, RA 21705095
Report Reviewer Name	Shiji A M
Unilever Procurement Contact Details (email on @unilever.com)	Mr. Shree Gopal Mathur - Controller
Date(s) of Audit	30.09.2022
Audit Reference Number	IN/KOL/963403
Date of report submitted to Unilever	10.10.2022 / 07.02.2023
AUDIT DECLARATION	Auditor Acknowledgement (checkbox)
facility for protices in Labour Standards, Health & Safety, Harma Rights, Business integrity, Environment Management, and Labour Rights, Ledevented that he audit underprincing the following report uses conducted in alignment with SMITA best practice guidance version of a and the Customen's Responsible Sourcing Policy requirements, Apparedia 1. Application of non-complance assessment. Where there is a gue between legal requirements and the standard being applied then whichever gives the higher protection will be applied as the basis for assessment and compliance.	ø.
FACILITY OVERVIEW	Enter Details
Facility Name	AVG Logistics Limited
Facility Address	102, FF, Metro Station Complex, Jhilmil, Delhi - 110095
City	Delhi
State	Delhi
Post Code	110092
Country	India
Name of Main Contact Person at Facility	Mr. Shree Gopal Mathur
Contact Person's Job Role	Controller
Email of Contact Person	s.paul@avglogistics.com
Phone Number of Contact Person	8800797804
Please list applicable business or other legally required licence numbers and are they in date, signed / approved as required?	Business Registration / Certificate No.: 2019122633 Dated: 04/12/2019 Name of Business: Trans
	No
exempts it from compliance with any local/national/federal laws?	12 years and 600 sq/m
exempts it from compliance with any local/national/federal laws? Approximate size of site and age of buildings	12 years and 600 sq/m Yes

Our Marque clients



FMCG Sector

















































Automotive Industry







Chemicals & Pharma Sector

















Power, Electricals, Telecom, E-Comm & Others



















Our Marque clients – Added in FY25 & FY26



FMCG Sector



Automotive Industry



Chemical, Pharma, Power, Electricals, E-Comm & Others

















EVEREST INDUSTRIES LIMITED





Parts distribution thru' Rail: A Milestone in Green Logistics

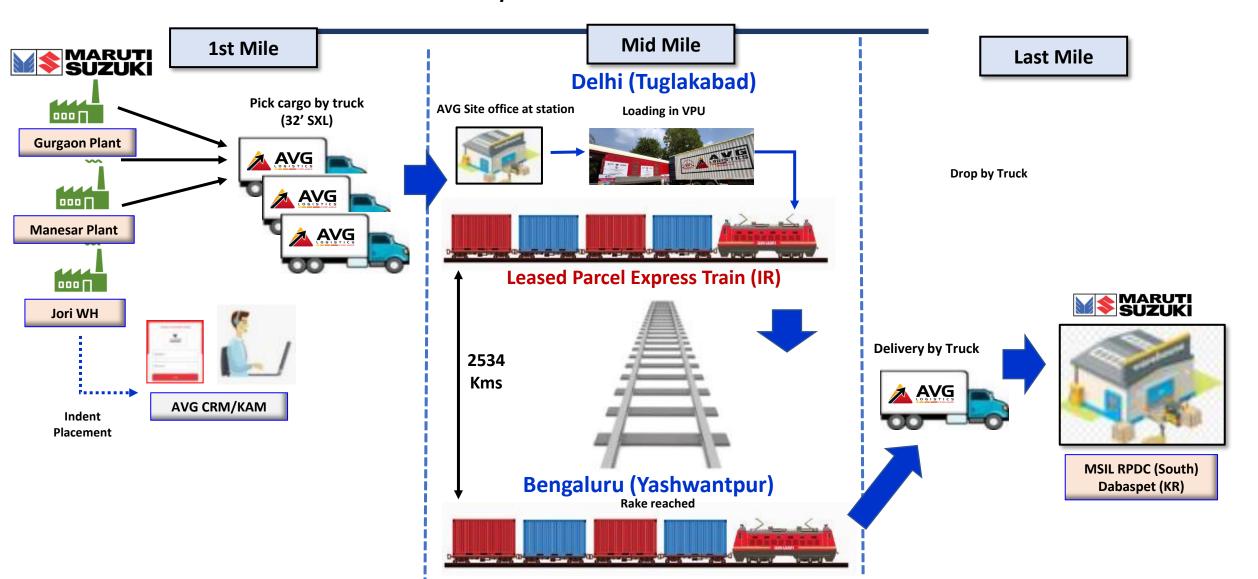
AVG Logistics has got a significant milestone in sustainable transportation through a strategic partnership with India's leading automobiles conglomerate **Maruti Suzuki India Limited (MSIL)** to distribute spare parts to their regional Parts Distribution Centres (RPDC) across the country.

AVG Logistics has rolled out this key project thru' its Leased Parcel Cargo Express Train (PCET) under Indian Railways from **New Delhi to Bengaluru** which will be followed by other RPDCs.

This initiative marks a milestone in **green logistics**, advancing multimodal connectivity in line with the **Hon'ble Prime Minister's Gati Shakti National Master Plan**. By transitioning a road-reliant sector like automobiles to rail-based logistics, thus reducing carbon emissions besides faster, reliable & cost-effective freight movement.



Maruti Suzuki Parts Distribution thru' PCET (Indian railways) for RPDC Parts Dispatch thru' PCET: Process Flow





MSIL Parts Dispatch thru' PCET Rake : Glimpses











Partnership with PepsiCo India for seamless 3PL operations







Contract of 3 PL operations in warehousing & dispatches of PepsiCo at North India

AVG Logistics has begged prestigious project from **PepsiCo India Holdings** as its logistics partner at one of its largest facilities located in **Kosi Kalan, Uttar Pradesh**.

It involves end-to-end 3 PL operations for PepsiCo's wide range of snacks, handling over a **million cases** per month with benchmark turnaround times to ensure **quality and speedy shipments** across the country.

This engagement marks a significant milestone in AVG Logistics' journey, further reinforcing its credentials in the **FMCG** sector. With a proven track record of delivering seamless logistics solutions, AVG already counts industry leaders like **Nestlé**, **HUL & ITC** among others esteemed clientele.

Key Highlights- New addition in Fleet segment



AVG became the **first company in India to acquire a fleet of 5 high-tonnage (55 MT) electric vehicles (EVs)**. This milestone was marked by a ceremonial handover in Jamshedpur in March 2025, graced by **Mr. N. Chandrasekaran (Chairman), Mr. Girish Wagh** (**President),** and **Mr. Rajesh Kaul (VP & Business Head).** I've attached a few photos and media coverage for your reference.













Appreciations Social Media



Minister of Railways Tweet on Train Launch



Increasing its contribution to exports. Railways loaded food products from Delhi for transportation to Benapole in Bangladesh.

Railways si is at the forefront in helping Indian products reach new markets across the border!

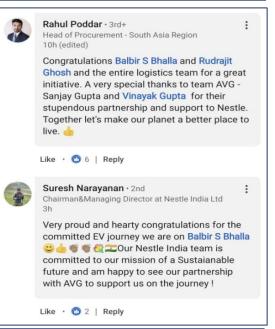
#MoveltLikeRailways



Media Coverage on Train Launch between India and Bangladesh



Nestle Chairman & MD LinkedIn Post on EV Launch



DRM Tweet on Indian Railway Supply chain improvement



Bangalore - Delhi Train Launch

HANS INDIA SWR Bengaluru division flags off first PCET

HANS NEWS SERVICE BENGALURU

THE first Parcel Cargo Express Train (PCET) of the Bengaluru division was flagged off from Yesvantpur Railway Station. The inaugural special train will run between Yesvantpur (Bengaluru) to Okhla (New Delhi).

The South Western Railway, Ben galuru Division has leased out PCET to M/s AVG Logistics Ltd with a frequency of 2 round trips per week (Okhla) and back. The total value of the contract for 6 years is Rs. 241 crore. The PCET is a novel initiative by the Indian Railways to lease out an entire train on a roundtrip basis for loading parcels for a period of 6 years, An average PCET consists of 15 parcel vans and 1 break van. They can transport 353 tonnes of materials in a single trip. After a span of 6

Ltd with a frequency of 2 round trips per week from Bangalore (Yesvantpur) to Delhi (Okhla) and back. The total value of the contract for 6 years is Rs. 241 crore.

The South Western Railway,

Bengaluru Division has leased

out PCET to M/s AVG Logistics

to hold 20 parcel vans and 1 break van with a total extended capacity of 491 tonnes. In a month, at least two trips must be operated

Being time-tabled trains with lesser transit time, customers will be able to transport parcels in bulk quantity. In the first 3 years, no esca lation in freight will be allowed but 10 per cent of escalation will be permit ted from the 4th year. The service is expected to attract transport from



DRM Tweet on Train Launch

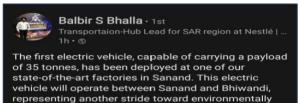


DRM Bengaluru

Manager/SWR, Shri Hari Shankar Verma, Principal Chief Operations Manager/SWR, Shri Shyam Singh, Divisional Railway Manager, Bengaluru Division and Shri Sanjay Gupta, Managing Director, AVG Logistics were present on the occasion 2/4



Nestle South Asia Head LinkedIn post on EV Launch



friendly transportation. Our roadmap aims to fully

LNG vehicles. We prioritize genuine partnerships,

exemplified by our service provider aligning with

Nestle's vision of accelerating greener transportation.

green this route, with plans to integrate it with existing



BSE Listing Ceremony



Geographical Presence: Extensive Reach for Seamless Nationwide Operations







Zonal Offices



Other Branches



International **Networks-**

2 Countries

- An extensive network of 70+ branches and 7 zonal offices ensuring AVG has a Pan-India presence
- 9 transhipment hubs for LTL services
- International routes catered to Nepal and Bangladesh
- 1 owned fleet maintenance hub
- ~8,56,369 sq. ft. of warehousing footprint pan India,
- Strong rail logistics network of 6 railway lines
- 3,000+ associated vehicles

Kolkata Bangaluru Mumbai Chennai Ahmedabad Guwahati

PAN India Branches

Goa (Ponda) Goa (Bicholim) Hubli Indore Jaipur Jammu Kala Amb Kanpur

Kundli Kollam Ludhiana Lucknow Madurai Moga Bhiwandi Nanjangud

Nagpur Noida (U.P.) Okhla Patna Pune Roorkee Raipur Ranchi

Renigunta Rudrapur Salem Alipur Hyderabad Ambala Baramati Beltola

Cochin Coimbatore Cuttack Faridabad Farrukh Nagar Samalkha Shimoga Siliguri

Tahliwal Trichy **UP Border** Vijayawada Nizamuddin Sonipat Trichy

Nabha

Rambagh Patel Nagar Chandigarh Bodi Silchur Hasan Jamshedpur Erode

Diverse Business Portfolio: Excelling In Multimodal Logistics





1. Multimodal



1.1 Road Transportation

- Market leader in integrated solutions for road cargo for Pan-India network for multi-modal transport services...
- Fleet of 3,000+ vehicles, including owned and hired dry/reefer vehicles.
- > Tech-enabled fleet with GPRS systems to ensure the safety of goods as well as the drivers
- > 10-year experience in providing Full Truck Load (FTL) and Less than Truck Load (LTL) solutions.
- > Dry delivery trucks with load capacities of 24 tons.
- > Temperature-controlled refrigerated vehicles ranging from 1 ton to 18 tons.
- Last mile delivery services using vehicles with less than 12-ton load capacity.
- Dedicated routes for efficient pan-India distribution.

Key Facts

Operating **1,200+**Vehicles Daily

24*7 Monitoring Through A Central Command Centre

700+ Own Fleet of Trucks & Reefers

100% Cashless Operations

Services



FTL and LTL (Primary)



Dedicated/ Secondary Solutions



Express Delivery



Last Mile Logistics / Door To Door Services



Multimodal Transportation



Reverse Logistics



Freight Forwarding



Export to Nepal and Bangladesh



Packers & Movers

Multimodal

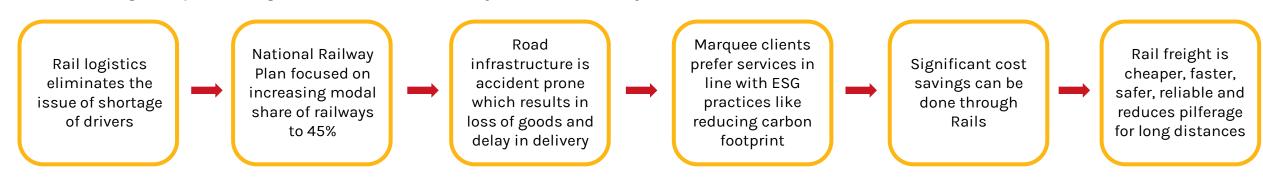


1.2 Rail Logistics: Advantages & Capacity for Efficient Cargo Transport



- AVG Logistics offers a range of rail logistics services to its customers, including Full rack and piece meal transportation, container movement, and terminal management across all CONCOR ICDs.
- o Rail logistics provides a multitude of advantages, including Flexibility, Sustainability, Reliability, Efficiency, and Cost-Effectiveness.
- o Notably, a single cargo train has the remarkable capacity to transport an equivalent of 480 truck loads.

Rail logistics provides significant Scale and Efficiency with Sustainability



2. Cold Chain



2.1 Cold Chain Logistics Redefined

Offering End to End Cold chain services from primary to secondary distribution



Case Study

- Temperature-controlled vehicle with a payload of 22 tonnes
- Equipped with state-of-the-art insulation, safety parameters and predictive alerts
- Benefit customers by optimizing cost and moving towards sustainable transportation

400+ Reefer Vehicle

Goods temperature range -25 Degree to +25 Degree Multi door & customized vehicles

IOT & Tech enabled with Realtime visibility

Secondary Distribution



Segment Catered

Fruits & Vegetables

Food Processing

Dairy

Pharma

QSR

Chocolates

Ice Creams

Retail

Primary Distribution



3. Warehousing



3.1 Warehousing Services: Enhancing Supply Chain Efficiency With Advanced Solutions

- o AVG Logistics offers professional warehousing services, leveraging advanced technology and skilled experts to optimize supply chain management.
- o We provide flexible options for short, medium, and long-term storage, ensuring improved productivity and efficiency.
- With a systematic approach and metrics tracking, we continuously enhance our processes for maximum effectiveness.
- o Our focus is on delivering exceptional customer satisfaction and supporting clients' supply chain objectives.

Key Facts



8 warehouses



~8,56,369 sq. ft. Total Warehousing Space



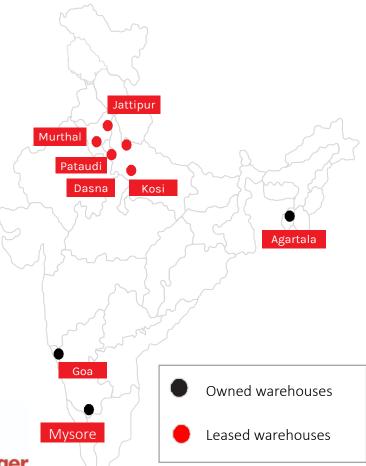
211,378+ sq. ft.
Owned
Warehousing
Space In Mysore
& Goa



5,94,991+ sq. ft. Leased Warehousing Space



Upcoming
50,000 sq. ft.
Owned
Warehousing
Space In Agartala



Dedicated Warehouses For Key Clients





Kosi, Mathura, UP



Pataudi, Gurgaon



Dasna



Goa

4. Value Added Services





Warehouse Management Services



Rental Services



Road Transportation



Rail Transportation





End-to-end Services To Compliment All Service Verticals

- Co Packing Service
- E2E Solutions
- Reverse Logistics
- Consolidation center
- Mid-last Mile Delivery
- Custom Clearance
- ODC
- Port Logistics
- E-commerce

Disruptive & Innovative Customised Solutions



AVG Logistics Limited has always stayed at the forefront of providing customised logistics solutions aimed at:

Cost optimization Reducing human intervention Optimum utilization of resources and capacity Environmentally friendly operations



45-ft Reefer

- Temperature-controlled vehicle with a payload of 22 tonnes
- Equipped with state-of-the-art insulation, safety parameters and predictive alerts
- Benefit customers by optimizing cost and moving towards sustainable transportation



Zero Residual Food Grade Tanker

- State-of-the-art customized Tankers for FMCG clients
- Help in optimum utilization of resources, owing to zero residues
- Payload of 22 Tonnage with a volume of 32m3



Curtain Multi-door Truck

- Customized Multi-door truck with 2 levels
- Palletized movement of goods completely eradicating human intervention
- O Helps in delivering the good in an as-is where-is state
- Reduces loading time by almost 80%
- Enhances the safety of operation and preserves the quality of goods handled

Green & Sustainable initiatives



Rhino 5536E EV – Fleet 55 Tonnage Launch Nestle Sanand



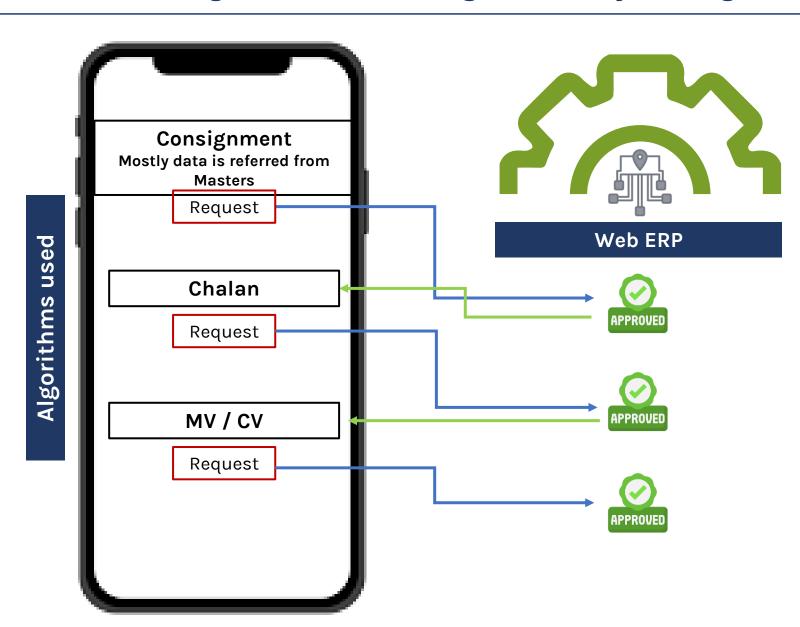


BE 5528+ 4x2 (BS-VI) - 1st LNG Fleet Launch ITC Pune









Partners API's



NEFT

Cash Advance

Generate Voucher and call API

Success Transaction Message

MV

NEFT view screen (Status)

Voucher Auto Generation screen

Matured

Reconciliations

Real-Time Tracking Redefined with Automation



- ADAS Systems in or trucks to enhance safety, optimize fuel consumption and reduce maintenance costs of our vehicles.
- o Installed cameras in all our trucks to aid real-time monitoring of driver behaviour and provide
- o We run 100% cashless operations, with all payments via Prepaid Cards
- Systems for real-time settlement of expenses booked
- Deployed an industry leading HRMS platform for the company ZingHR

ADAS Systems





GPS Tracking System



Features & Functionality



Future Growth Drivers: Unlocking Potential for Success





AVG Logistics aims to capitalize on strong macro tailwinds to define a multi-tiered strategy based on pillars of competence



Key Logistics Mega Trends



Increasing shift to multi-modal logistics on the back of strong investments into railways, shipping, and air freight



Changing customer preferences and rapid growth of ecommerce driving need for 3PL and cold chain services



Increasing focus on sustainability as an avenue for greater safety as well as reduced costs



Emerging technology such as ADAS, and GPS tracking to improve reliability and safety of logistics operations



Regulatory focus and government policies such as NLP, ULIP (Unified Logistics Interface Platform) and ONDC (Open Network for Digital Commerce) to promote efficiencies and drive investments at scale

Strategic Platforms

To grow in profitable markets



Focus on improving multi-modal capabilities



Drive profitability by serving fast growing segments



Improve focus on sustainability



Employ cutting edge solutions to drive reliability

- Operating 8+ rail routes with plans for expansion
- Enhancing 3PL capabilities through multimodal utilisations
- 7 lakh + sq ft of dedicated warehouse capacity
- Strategic launch of •
 Galaxy Packers &
 Movers, and JV
 with Sunil
 Transport to foray
 into liquid
 transportation
- 55+ % of planned capex in cold chain
- Partnership with Blue Energy motors for low emission LNG fleet
- Plan to invest in EV fleet for mid mile and last mile delivery
- Cutting edge driver safety systems like ADAS, in-cabin cameras, tyre monitoring
- End-to-end tracking through GPS systems and ERP

Empowering Supply Chain with Strategic Tech Initiatives



Operations and Warehousing

- Tyre Management system : Michelin complete tyre solutions
- Workman Management system
- o Record management system
- o Geo-fencing, e-invoicing

Digital Transformation

- Business process automation
- o Business Intelligence tools
- Data Analytics
- o Green driving indicator
- o Online market vehicle data

IOT Devices

- GPS and GIS
- Temperature Sensors for reefer trucks
- o RFID's
- Barcode scanners
- o CCTV enabled warehouses

Central Monitoring System

- Vehicle tracking system
- Logistics control tower
- o Fleet management system
- Security operations centre

Strong Tech team

- o Project management system
- o Tech enabled infrastructure
- o Repository system

Customer and Suppliers

- Customer relationship management
- Customer portal and app
- Supplier relationship management
- Driver app
- AVG Logistics revolutionizes the supply chain industry by empowering it with strategic tech initiatives. With a strong focus on operations and warehousing, digital transformation, IoT devices, and central monitoring systems.
- Our dedicated tech team ensures seamless implementation of innovative solutions, enabling a streamlined and sustainable supply chain. Experience the power of strategic tech initiatives and unlock the true potential of your supply chain with AVG Logistics.



AVG Logistics aims to elevate performance while making logistics sustainable and safe for all its stakeholders



Delivering customer centric operations by adding value at every step

- Our aim is to truly be a moving force in Indian logistics: We have entered segments that move the economy across cold chain, FTL, LTL, packers and movers, LNG, and forayed into exports to Nepal and Bangladesh.
- We cater to our customers through several innovations such as curtain multi-door trucks that are fully automated loading, with enhanced safety and reliability, zero residual food grade tankers for FMCG clients, and 45 ft reefer trucks
- We cater to all of our customers' needs by now delivering to 19000+ pincodes in India through a partnership with Indian Postal Service.

Reducing emissions with every shipment

- We aim to lead the sustainability revolution with multiple modes of sustainable transport such as 7+ rail routes and potential EV investments
- Reduced emissions per km via partnership with Blue Energy Motors (Essar) to procure LNG powered trucks
- Young fleets with latest BS VI technology for reduced emissions



Revolutionizing logistics through technology

- We are at the cutting edge of innovation with tech initiatives across payment such as completely cashless collections, ERP systems for logistics management, and white-labelled tracking dashboards
- Reliability at every step driven by a central monitoring system with a vehicle tracking system, logistics control tower, fleet management system, and security operations centre, Tyre Management Systems, etc.
- Automating internal processes with intelligent business processes, data analytics, green driving indicator, and online market vehicle data
- Reduced pilferage through GPS and GIS, RFID locks, barcode scanners, and CCTV enabled warehouses
- State of the art CRM enabled by customer portal, app, supplier relationship management and driver app

Growth centred around driver safety

- Enhanced driver safety through in-cabin cameras,
 ADAS systems to enhance safety, optimize fuel consumption and reduce maintenance costs
- Industry leading driver safety with sedex certification, and regular training and health check up camps with authorized partners
- Caring at every step for drivers with free eye tests, medical checkups, tie-up wih IOCL for Swagat facilities, along with regular training camps.



Industry Overview





India's Transportation & Logistics Landscape

As of FY22, India's exports grew by 44.6% to US\$422b and imports grew by 55.4% to US\$613b. This growth has propelled the Indian transportation and logistics sector, which has grown between ~US\$160 and US\$200b (INR13-16 Lakh cr.) in 2022.

This uneven distribution of modes of transportation has led to low operational efficiency; prompting the GOI to undertake multiple logistics specific initiatives, such as GatiShakti, National Logistics Policy and others. These programs aim to streamline India's logistics sector by making it more green, agile, transparent and integrated.

India aims to reduce logistics cost from 13% to 14% of GDP, to 8% to 10% of GDP, by 2030. It is estimated that a 10% reduction in indirect logistics cost will result in 5% to 8% rise in exports.

Modal Split-Freight Movement in India in



Road 3.05 Trillion Ton-Km 66%



Rail
0.82
Trillion Ton-Km
31%



Shipping
1.108 million Metric Ton
3%



Air 2,068 million Ton-Km 1% Infrastructure Present



Road 63.73 Lac km



Rail 1.08 Lac Km



Water
12 major, 200+ nonmajor ports



Airport
131 airports

Support Infrastructure Present





Container Freight Station 168



Multi Modal Logistics
PARK
1*



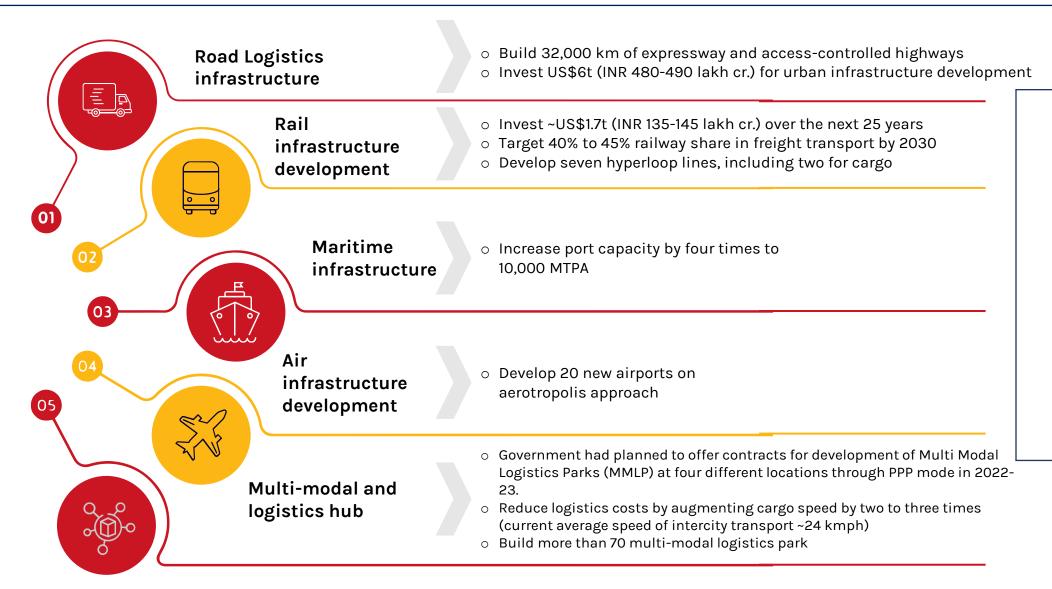
Warehouse Space

*Under Construction

(Source: EY Report on Future of Indian Logistics)

Government Initiatives To Improve Infrastructure Aid Logistic Growth







Vision@2047
aims to set
specific targets
for 10 sectors to
transition India
into a developed
nation by 2047.

Budget 2025 & Government Initiatives: Strengthening Infrastructure For Logistics Growth



1. National Infrastructure Pipeline (NIP)

- Aims to boost infrastructure growth, integrated with Make in India and PLI scheme.
- AAI & private airport developers targeting ₹98,000 Cr (US\$ 11.8B) investment.

2. Dedicated Freight Corridors & GatiShakti Cargo Terminals

- Spearheaded by the Ministry of Railways to enhance freight transportation efficiency.
- Expected to reduce logistics costs and improve cargo handling.

3. Multi-Modal Logistics Parks

- · Led by the Ministry of Road Transport & Highways.
- Focus on developing an integrated logistics network to streamline supply chains.

4. Logistics Data Bank (LDB)

- Uses RFID technology for real-time tracking of EXIM container movements.
- · Helps in reducing logistics costs and improving transit times.

5. Gati Shakti Master Plan

- Focused on multimodal connectivity for economic zones.
- Part of the NIP with a planned expenditure of \$1.8 trillion by 2025

6. Digital Transformation in Logistics

- Digitization of freight movement for seamless tracking.
- Government focus on Al-driven logistics solutions aligns with tech-enabled supply chain management.

7. Sustainability & Green Logistics

- Incentives for EV adoption in freight transport, enabling logistic companies to expand its sustainable logistics solutions.
- Opportunities to leverage green logistics initiatives for ESG compliance and cost savings.

8. Growth in E-Commerce & Retail Logistics

- Increased budget for rural development and digital connectivity to drive demand for express logistics.
- Growth in domestic production to boost demand for supply chain solutions.

India aims to become a developed nation by 2047, celebrating the 100th anniversary of its independence. This vision encompasses a high quality of life, a robust economy, and advanced technological infrastructure.



These initiatives demonstrate the government's dedication to reshaping the logistics sector.

They aim to cut costs, boost efficiency, create significant job opportunities, and foster gender inclusivity, all to support sustainable economic growth.



Government Initiatives to Boost Infrastructure with Freight Corridors

India's **2,843-kilometer Dedicated Freight Corridor network** is driving a major economic shift, enhancing freight efficiency and reducing transit times and costs. The Eastern Dedicated Freight Corridor (EDFC) is fully operational, while the Western Corridor (WDFC) is 93.2% complete, with final stages planned for FY 2024-25. This transformative infrastructure is positioning India as a powerful force across industries.

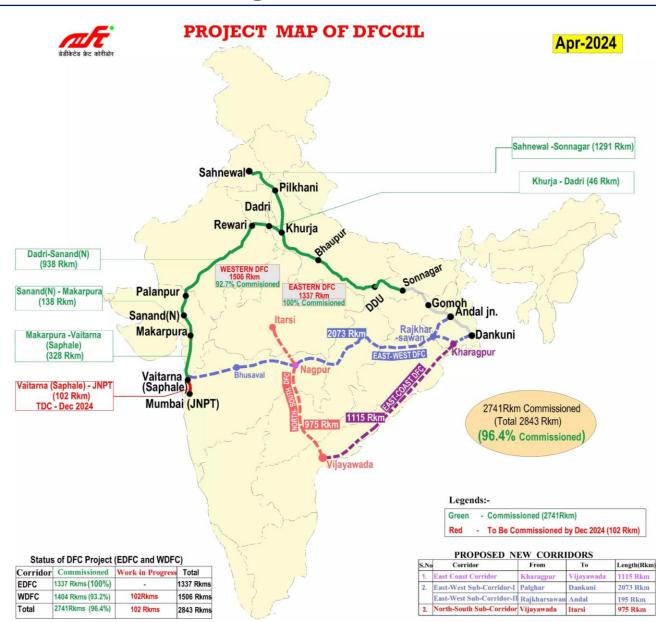
The Western Dedicated Freight Corridor (WDFC) covers 1,506 km, connecting Mumbai's JNPT port to Dadri in Uttar Pradesh, passing through Maharashtra, Gujarat, Rajasthan, Haryana, and Uttar Pradesh. The Eastern Corridor (EDFC) spans 1,337 km, divided into sections: Sahnewal-Khurja (401 km), Khurja-Bhaupur (351 km), Bhaupur-DDU (402 km), DDU-Sonnagar (137 km), and Khurja-Dadri (46 km).

Impact of Dedicated Freight Corridors on India's Economy and Logistics:

The DFCs aim to transform India's economy and infrastructure, targeting logistics costs **under 10%** as per the National Logistics Policy.

- EDFC and WDFC connect northern landlocked states to western ports, cutting transport times significantly.
- Reduced transit times have lowered power plant inventory costs by 20-30% and cut NCR-to-port transit times by over half.
- The DFCs support **agriculture**, **industry**, and **MSMEs** by enabling faster transport of perishables, reducing spoilage, and boosting income.
- Integrating DFCs with MMLPs could streamline operations and reduce logistics costs for e-commerce.

Future Plans: DFCCIL's roadmap includes approved East-West, East Coast, and North-South corridors, with a proposed Southern Corridor, set to transform goods movement and position India as a global logistics hub.



Rails of Progress: Navigating Challenges and Accelerating India's Cargo Growth



In 2022, cargo moved by Indian railways increased by ~7.5% YoY to 1,497 million tons.

Currently, the share of Indian railways in total cargo moved is ~31% and GOI aims to increase this to 44% by 2051. To achieve this growth, challenges such as low level of containerization, higher cost for movement of lighter cargo and insufficient first and last mile connectivity need to be addressed.

Average goods train speed in India increased by 83.5% to 43.2 kmph from FY20 to FY21. However, this pales in comparison to the high-speed freight train (350kmph) running in China.

Rail share in traffic having lead distance of 300 km reduced from 51.5% in FY2008 to 32.4% in FY2019.

Development of new infrastructure and launch of super freight trains like 3.5 km long Super Vasuki is a welcome step for improving rail freight efficiency.

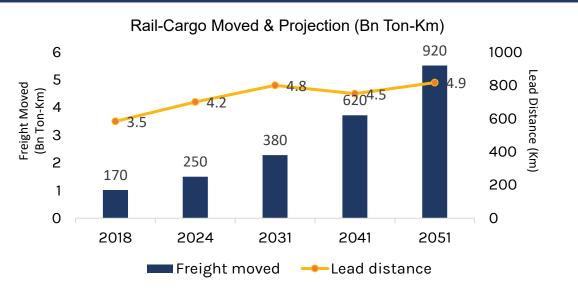
Targets

2030 Goal: Transport 3,000 million tones of cargo. **Revenue Target (2023-24):** ₹13,227 Cr from miscellaneous goods.



Environmental Impact

This initiative aligns with global trends in sustainable transportation. By leveraging railways' energy efficiency, it contributes to lower carbon emissions compared to road transport.





Unlocking India's Potential in Cold Chain Logistics

- The India Cold Chain Logistics Market is projected to be valued at **USD 11.64 billion in 2024**, with an anticipated growth to **USD 18.19 billion by 2029**, reflecting a compound annual growth rate (CAGR) of **9.72**% over the forecast period from 2024 to 2029.
- India, a major producer of milk, fruits, vegetables, seafood, meat, and poultry, faces substantial food losses due to insufficient cold chain infrastructure. The Food and Agriculture Organization estimates these losses at **1.3 billion tonnes** annually, costing up to USD 15 billion.
- Currently, India produces **400 Mn MT o**f perishables, with a wastage level of 0.9% to 15.9% and the annual value of losses in agricultural produce stands at over **Rs. 92,500** crores.

India is well-positioned for substantial growth, driven by several key factors that offer significant potential for expansion.

- Over 40% of food losses after harvest highlight the need for better cold chains logistics.
- FAO recommends energy-efficient cold chains to increase food supply by over 15%, or 250 million tons.
- In FY 2021-2022, India exported USD 1.53 billion in fruits and vegetables, mainly to the UAE and neighboring countries.
- With India set to be the fifth-largest economy by 2027, government-backed investment in cold chain infrastructure is being boosted.



Pharmaceuticals And Healthcare Industry



- Pharmaceutical cold chain logistics market to reach \$21.3 billion by 2024.
- o Precise temperature control during transport is critical for medicines, vaccines, etc.



Chemical Industry

- o Cold chain management ensures quality and safety in chemical transportation.
- o Precise temperature control is essential due to chemicals' value and hazards.
- o Semiconductor advancements demand stricter storage standards.



Cut Flowers

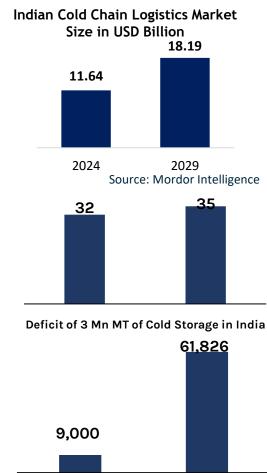
Cold chain logistics ensures flowers stay fresh, preventing early blooming and wilting.
Professional services guarantee undamaged delivery.

Reliable cold chain is crucial for wholesalers to boost sales and reduce losses.



Processed Foods and Beverages

- o Cold chain logistics ensures temperature-controlled storage for:
 - Perishable Fruits, Vegetables & Dairy: 7°C to 14°C
 - Fresh Produce: 14°C to 24°C



Reefer supply caters to only 15% of the demand



Green Logistics: A Sustainable Approach

- According to the World Bank, transport-related emissions currently make up nearly 20% of global energy-related CO2 emissions, a number expected to increase by 60% by 2050 if not addressed.
- o India's transport sector is the **third-largest** GHG emitter, contributing **14%** of CO2 emissions, with growth expected as urbanization increases, requiring urgent action for net-zero by 2070.
- o Road transport emits six times more than industrial enterprises and significantly more than rail transport.
- o Rapid transition to alternative fuel technologies like EV, LNG, and CNG fleets to meet Net Zero targets and corporate ESG commitments.

o Air pollution is a major issue in India, with 35 of the world's 50 most polluted cities. Transport emissions, making up 20-30% of urban pollution, directly impact

public health.

Green logistics for a better tomorrow

Given the environmental impact of logistics, exploring sustainable alternatives is crucial for a better future.

- Rising fuel costs are driving companies to adopt energy-efficient logistics, like electric vehicles and optimized routes, reducing expenses and carbon footprints.
- Consumer demand for sustainability is driving companies to adopt green logistics, boosting brand loyalty and competitiveness.
- Stricter regulations are driving companies to adopt green logistics to avoid penalties and meet growing demand for sustainability.
- CSR drives green logistics by meeting sustainability goals, boosting brand reputation, attracting eco-conscious consumers, and improving efficiency while ensuring regulatory compliance.



Electrification of Logistics : The Tipping Point

Electric vehicles (EVs) are no longer a niche experiment; they are becoming a mainstream logistics solution, particularly for urban and last-mile deliveries.

- Market Growth: The global electric commercial vehicle market is projected to reach \$558 billion by 2030, growing at a 31% CAGR.
- Cost Efficiency: EVs have up to 40% lower operating costs than diesel alternatives due to reduced fuel and maintenance expenses.
- Infrastructure Expansion: India targets 46,000 public EV charging stations by 2030, with policies incentivizing fleet adoption.



Green Logistics: Government Support for a Sustainable Planet















The Sustainable Development Goals aim to create a better, sustainable future by addressing global challenges like poverty, inequality, climate change, and peace. All 17 interconnected goals must be achieved by 2030 to leave no one behind.

Green logistics, which emphasizes eco-friendly practices in transportation, distribution, and supply chain management, is crucial for achieving these SDGs. By focusing on these areas, we can protect the planet, preserve ecosystems, and ensure a sustainable future for all.



BharatMala Pariyojana

Bharatmala Pariyojana contributes to green logistics by optimizing road traffic, reducing fuel consumption through efficient routes and bypass roads, and promoting the development of Multi-Modal Logistics Parks (MMLPs) for integrated transportation.

Additionally, the inclusion of dedicated freight corridors enhances freight movement, reducing emissions and encouraging the use of more eco-friendly transport modes like rail and waterways.



Sagarmala Programme

The Sagarmala project enhances green logistics by modernizing port infrastructure, promoting Direct Port Delivery (DPD) and Direct Port Entry (DPE) to reduce emissions, and encouraging modal shifts to coastal and inland waterways, which are more fuel-efficient.

The development of Coastal Economic Zones (CEZs) further optimizes supply chains, minimizing transportation distances and lowering fuel consumption and emissions.

Multimodal Logistics Parks

20% less congestion from larger truck and rail freight.

Inter-modal connectivity with rail, highway, and port/airport links.

Reduced handling costs with advanced mechanized infrastructure.

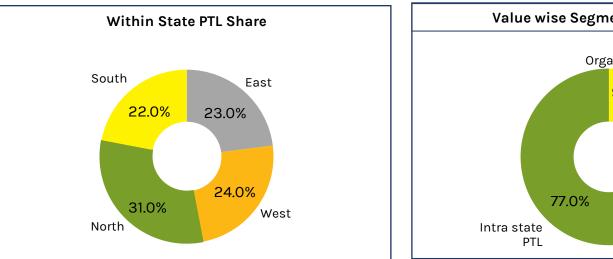
Enables hub-and-spoke transport, reducing costs with an efficient fleet.

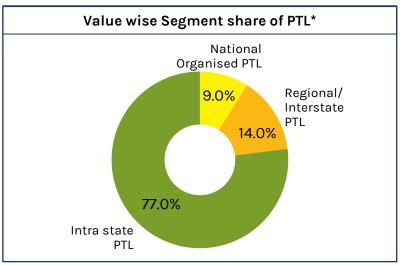


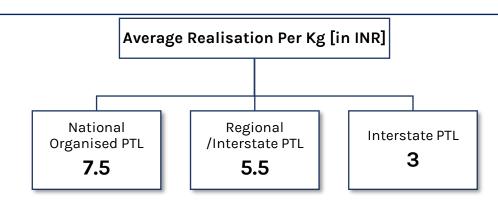
Part Truck Load: A Flexible Solution in Modern Logistics



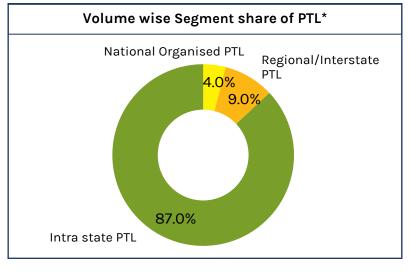
- o Estimated domestic market size: Approximately \$11 billion, surpassing B2B express logistics.
- o PTL has a wider reach and is more cost-effective than express logistics.
- Post-GST, PTL's share increased due to fewer state-specific constraints.
- o Industry is evolving due to changing consumer behavior, modern trade, and digitization.
- o PTL serves various sectors like Textile, Automobiles, Electronics, e-commerce, FMCG, and more.
- o Growth in Multi Modal Logistics Parks (MMLP) offers opportunities for PTL.
- Expect consolidation of small, unorganized players in the PTL industry through collaboration or mergers and acquisitions.







The PTL segment has grown at a CAGR of 8-10% in the last 5 years. Historical data indicate that the PTL industry grows at one and half times of the nominal GDP growth rate. As per our estimate, the PTL segment may grow at a CAGR of 5.5%-6.6% in the short term and this growth may increase to 8%-9% in the longer term

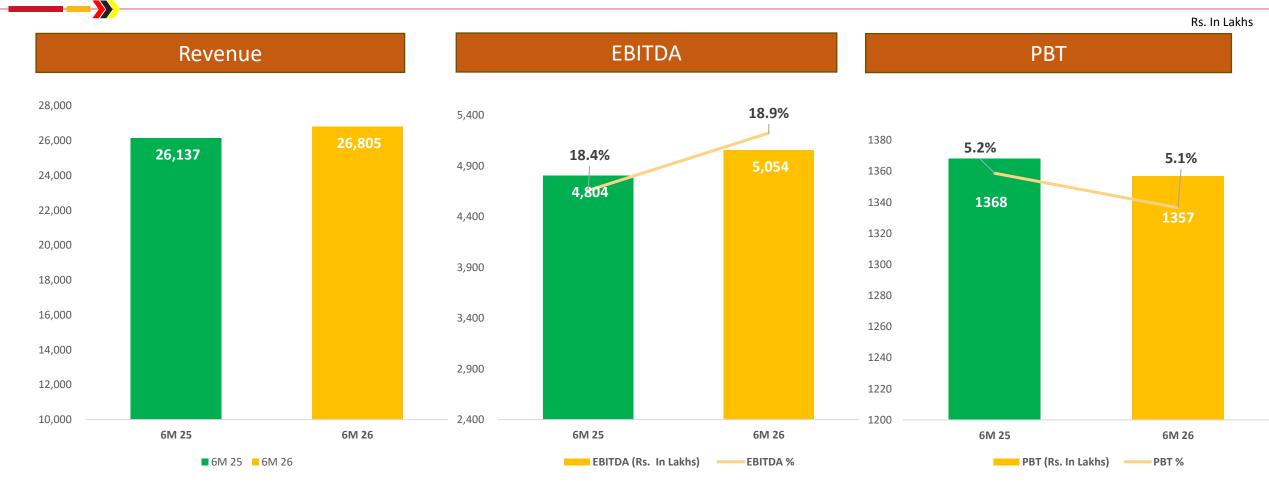




Financial Overview

H1 FY 26 Vs H1 FY 25 Financial Performance





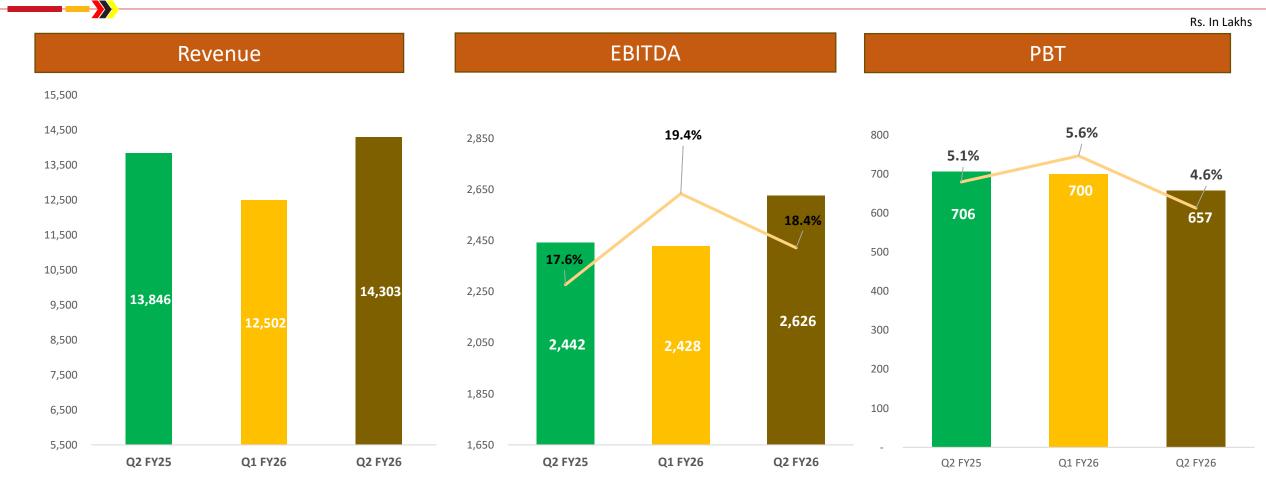




0.8% PBT Down H1 26 Vs H1 25

Quarter on Quarter Financial Performance







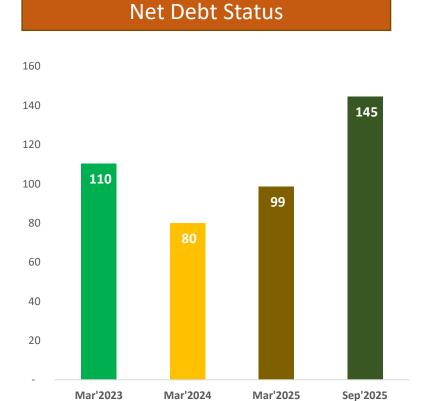


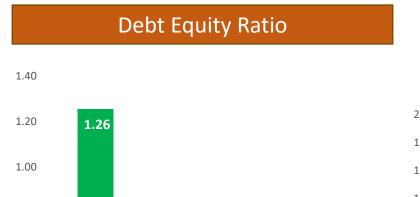
6.9% PBT Down Q2 26 Vs Q2 25

Financial Performance - Balance Sheet Metrics



Rs. In Lakhs





0.44

Mar'2025

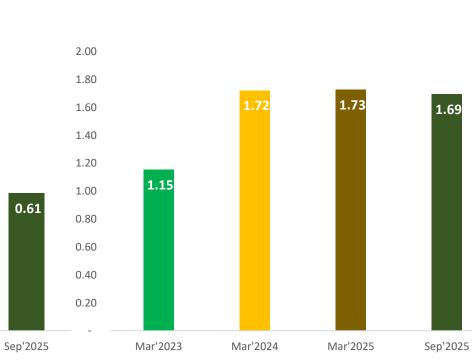
0.80

0.60

0.40

0.20

Mar'2023



Current Ratio

Net Debt.	Mar'2023	Mar'2024	Mar'2025	Sep'2025
Gross Debt	112.74	88.89	107.32	155.82
Cash & Bank	2.39	8.78	8.56	11.13
Net Debt	110.35	80.11	98.76	144.69

Debt Equity Ratio	Mar'2023	Mar'2024	Mar'2025	Sep'2025
Debt	112.74	88.89	107.32	155.82
Equity	89.76	199.96	246.59	256.64
Debt Equity Ratio	1.26	0.44	0.44	0.61

Mar'2024

Current Ratio	Mar'2023	Mar'2024	Mar'2025	Sep'2025
Current Assets	162.40	196.24	247.60	277.79
Current Liabilities	140.67	113.91	143.18	163.91
Current Ratio	1.15	1.72	1.73	1.69

