



Date: 09<sup>th</sup> April 2025

<b>National Stock Exchange of India Limited,</b> Exchange Plaza, 5 <sup>th</sup> Floor, Plot No. C-1, G Block, Bandra- Kurla Complex, Bandra (East), Mumbai – 400051, Maharashtra, India <b>NSE Scrip Code – SKFINDIA</b>	<b>BSE Limited,</b> Phiroze Jeejeebhoy Towers, Dalal Street, Fort Mumbai – 400001, Maharashtra, India <b>BSE Scrip Code -500472</b>
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**Subject: Intimation under Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR”) – Presentation on Analyst/Institutional Investor Meeting**

**Reference: Our Intimation Dated 04<sup>th</sup> April 2025**

Pursuant to Clause 15 (a)(ii) of Schedule III, Part A, Para A read with Regulation 30 (2), Regulation 30 (6), Regulation 46(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended from time to time) (“SEBI LODR”), and our intimation dated 04<sup>th</sup> April 2025, we are hereby submitting the presentation of Investor Call for an Update on the demerger of SKF India Limited (“the Company”) scheduled to be held on Wednesday, 09<sup>th</sup> April 2025 at 14:00 Hrs (IST).

This Investor Presentation will be available shortly on the website of the company at <https://www.skf.com/in/investors/financial-results>

The above is for your information and record. You are hereby requested to disseminate the same on your respective websites.

Thanking you,

Yours faithfully,

**For SKF India Limited**

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**Ranjan Kumar**  
**Company Secretary & Compliance Officer**

**SKF India Limited**

**Registered office:** Chinchwad, Pune 411 033, Maharashtra, India

Tel: +91 (20) 6611 2500, Fax no: +91 (20) 6611 2396, Web: [www.skf.com](http://www.skf.com), Email id: [investorIndia@skf.com](mailto:investorIndia@skf.com)

CIN: L29130PN1961PLC213113

The SKF logo is displayed in white, bold, sans-serif capital letters. It is positioned in the upper left corner of the image, overlaid on a semi-transparent dark blue rectangular area. The background of the entire slide is a photograph of a large industrial machine, likely a bearing manufacturing or testing rig, featuring a central circular component surrounded by numerous red hydraulic cylinders and various mechanical parts. A person in blue overalls is visible at the bottom, working on the machine.

# SKF

## Unlocking Value at SKF India

### Segregation of Automotive & Industrial Business

April 9, 2025

# Disclaimer

This presentation contains certain forward-looking statements that reflect SKF's present view of future events as well as financial and operational development. Words such as "intend", "anticipate", "expect", "may", "plan", "believe", "estimate", "project", and other expressions entailing indications or predictions of future development or trends, not based on historical facts, constitute forward-looking statements. Forward-looking statements are inherently associated with both known and unknown risks and uncertainties as they depend on future events and circumstances. Forward-looking statements are not a guarantee of future results or developments, and actual outcomes may differ materially from the information set forth in the forward-looking statements. SKF makes no undertaking to disclose update or revision any forward-looking statements due to new information, future events or other such matters, other than what is required according to applicable legislation. Any statements about future strategy and business decisions are indicative only and remain subject to all necessary approvals.

# Agenda

01 SKF India at a Glance

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02 Demerger of Automotive and Industrial Business

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03 Pro-Forma Financials

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04 Demerger Status and Timeline

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# SKF India at a Glance

A prominent supplier of innovative solutions for rotating equipment within automotive & industrial sectors

Our journey commenced in 1923 as a ball-bearing manufacturing company. Over the years, we have evolved as India's premier technology and solutions provider for bearings and services in both the industrial and automotive domains.



## Business Overview



3

State-of-the-art  
manufacturing facilities



4

Offices



570

Distributors



1,701

Employees

## Financial Overview

45,701

Revenue

12,221

Net Cash

8,116

EBITDA

59 days

Working Capital

5,518

Profit after Tax

22.0%

Return on Net  
Worth

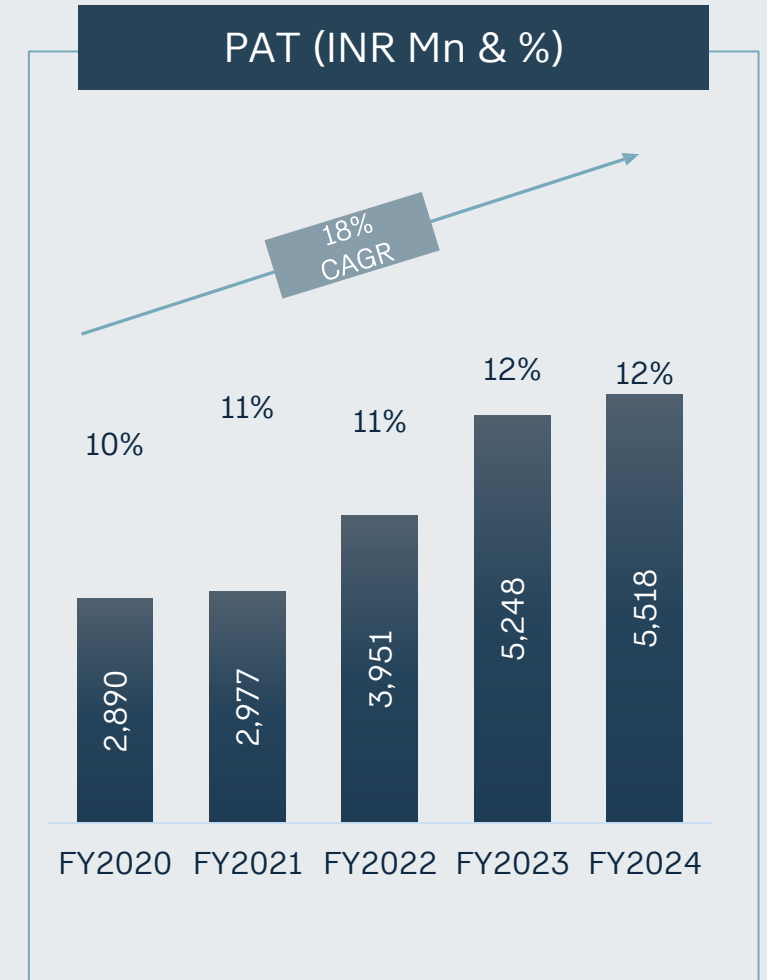
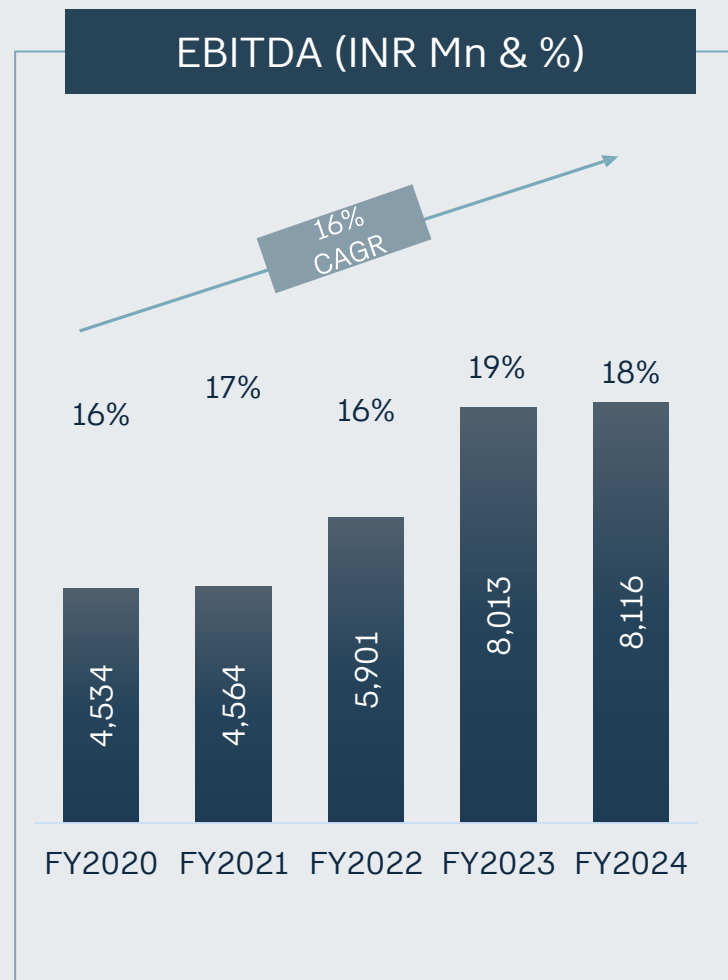
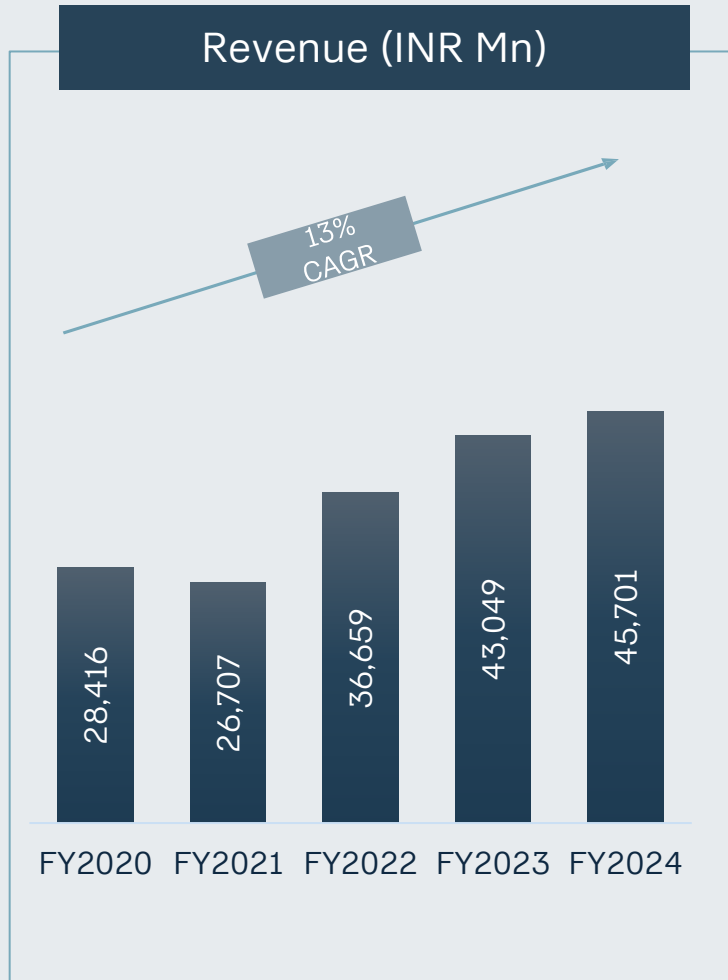
6,239

Net Cash Flow  
(Operations)

27.4%

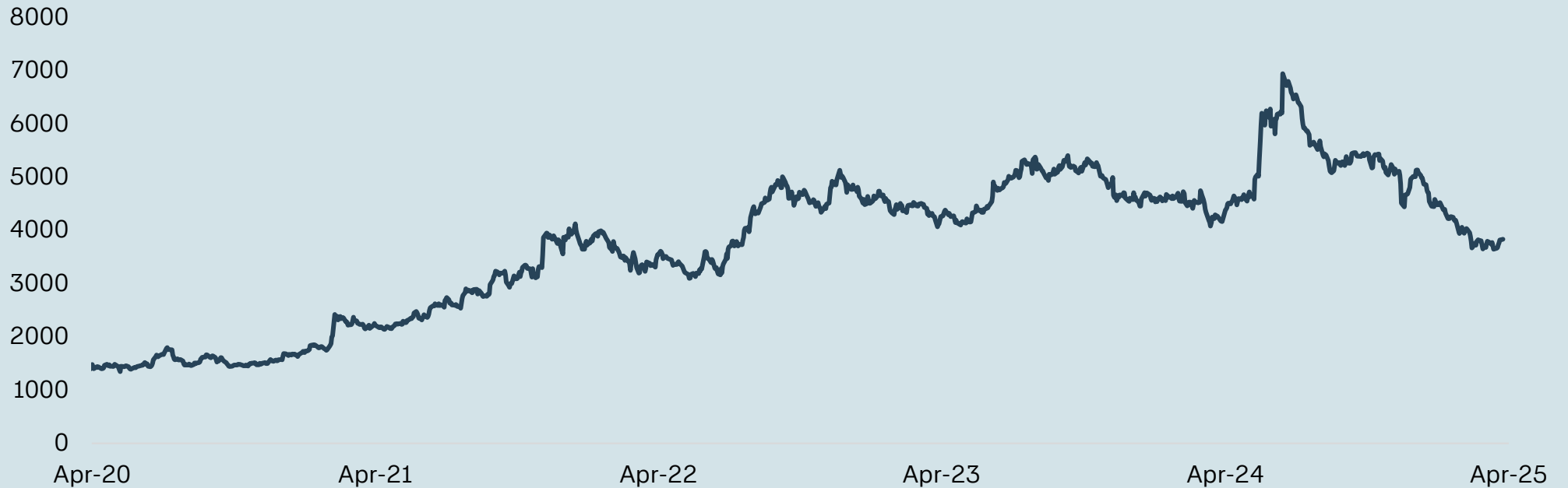
Return on  
Capital  
Employed

# With a Frictionless Financial Performance



# Ensuring Strong Commitment to Shareholder Returns

Stock  
Returns



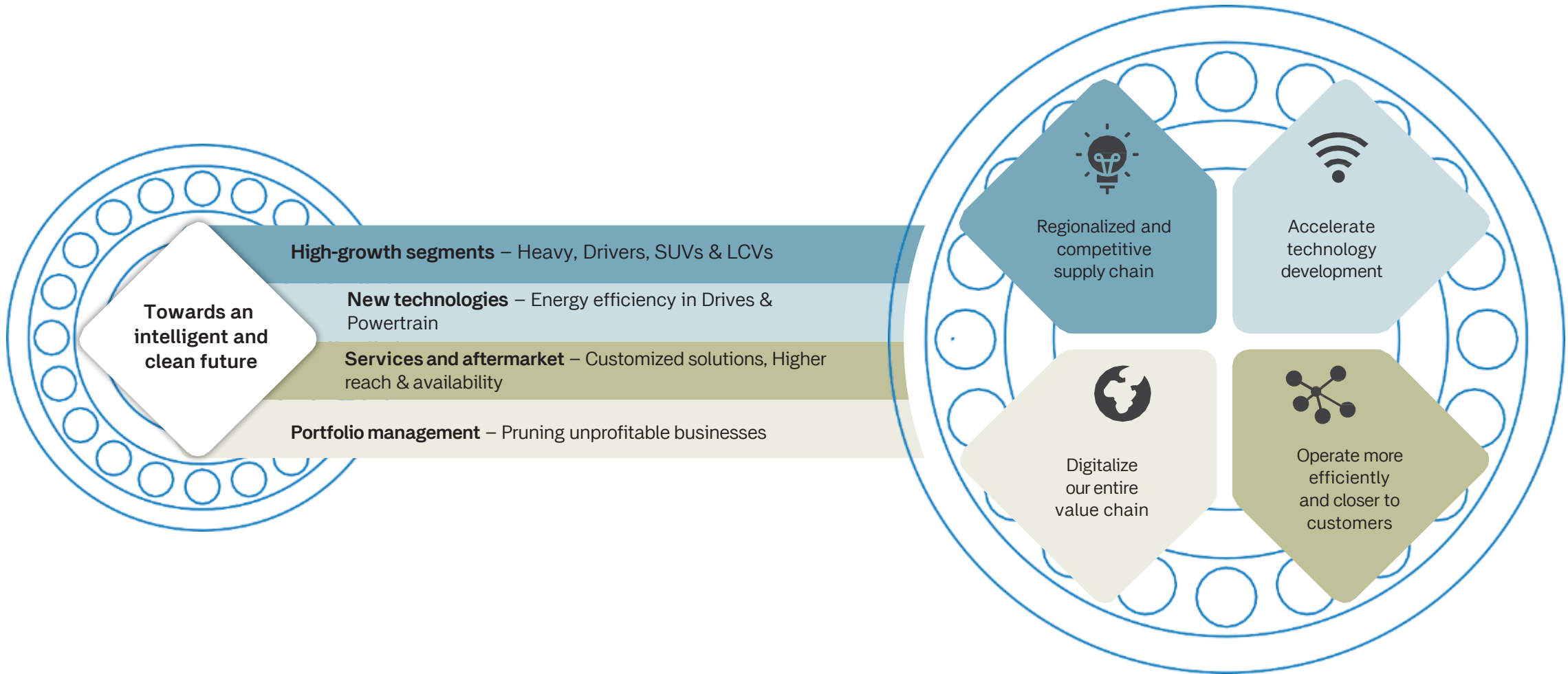
**23% CAGR**

Stock Price Growth

**658%**

5-Year Average  
Dividend Per Share

# Driven by a Sound Strategy in Action



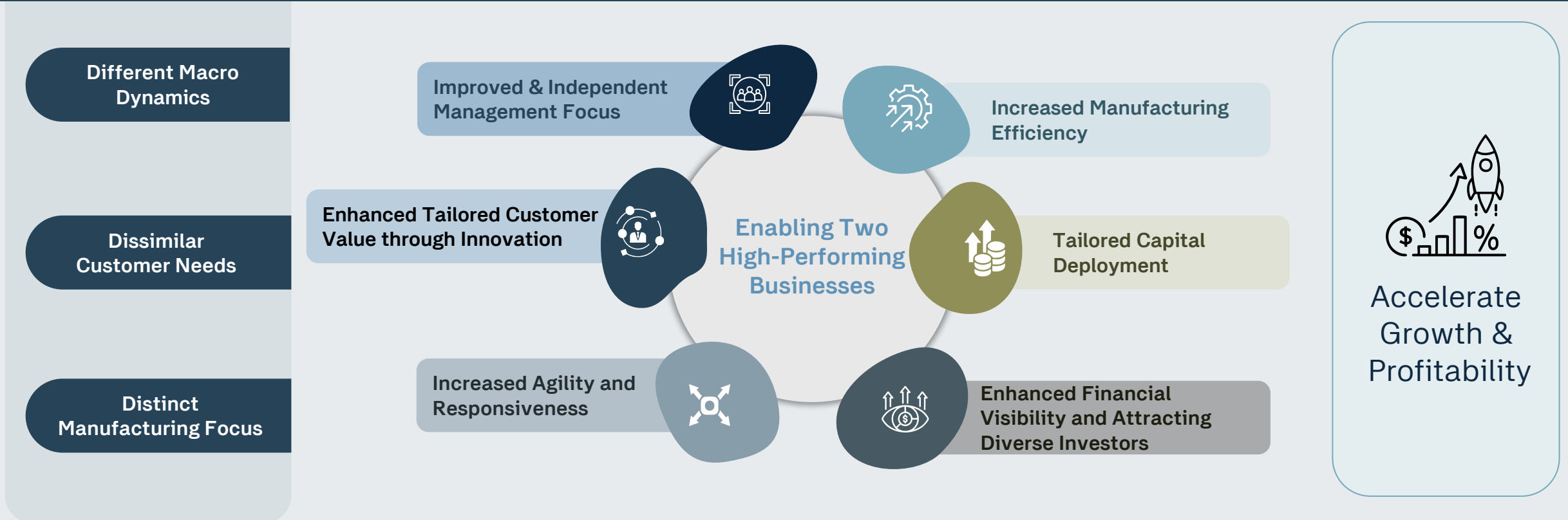




Demerger of Automotive &  
Industrial Business

# Automotive and Industrial: Two Fit-For-Purpose Independent Companies will Accelerate Growth and Profitability

## Key Drivers of Demerger



Strategic focus on distinct objectives, opportunities & business needs

# Automotive and Industrial: Both Businesses are Poised for Significant Growth

## Key Drivers of Demerger

Different Macro  
Dynamics

Dissimilar  
Customer Needs

Distinct  
Manufacturing Focus

### Automotive Business

Emission and CAFE norms are driving new energy vehicles

Government is targeting 30% EV penetration by 2030

Premiumization focus with demand for high performance, aspirational vehicles

Emphasis on last mile mobility CVs with growth in e-commerce & urbanization

### Industrial Business

Government initiatives like Make in India, NIP & PLI and increasing global trade to enhance industrialization

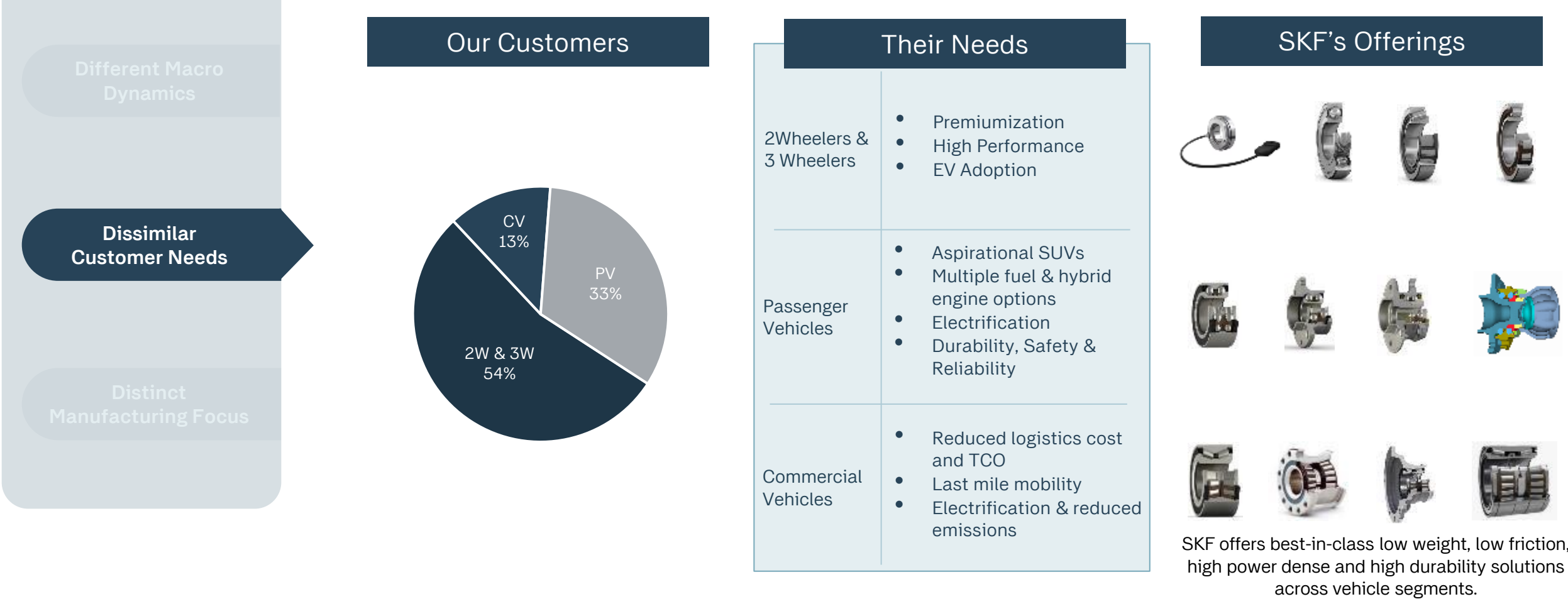
Cement, Metal & Construction sector to grow due to rapid Urbanization & strong rural demand

Emphasis on Railway network expansion with Rail Freight, Metros & Vande Bharat

Renewable energy capacity projected to double by 2030

# Automotive: Innovative Powertrain & Wheel End Bearing Solutions

## Key Drivers of Demerger



# Industrial: Innovative Customer Specific Solutions Provider

## Key Drivers of Demerger

Different Macro Dynamics

**Dissimilar Customer Needs**

Distinct Manufacturing Focus

### Our Customers

Customer Segment	Percentage
Heavy Industries	30%
Drives	25%
Others	20%
Railway	15%
Renewable	10%

### Their Needs

Heavy Industrials	<ul style="list-style-type: none"> <li>Intelligent Production</li> <li>Efficiency &amp; cost reduction</li> <li>Predictive maintenance</li> <li>Sustainability</li> </ul>
Drives	<ul style="list-style-type: none"> <li>Compact &amp; light weight designs</li> <li>Drives Industrial automation</li> <li>Energy Efficiency</li> </ul>
Railway	<ul style="list-style-type: none"> <li>High-Speed Rail</li> <li>Safety &amp; Durability</li> <li>Passenger experience</li> <li>Optimal Cost</li> </ul>
Renewables	<ul style="list-style-type: none"> <li>Demand for Clean Energy</li> <li>Reliable &amp; Longer life</li> <li>Optimal Cost</li> </ul>

### SKF's Offering

SKF offers a comprehensive range of bearings, seals, lubrication and machine health solutions for over 40 industrial segments.

Unlocking Value at SKF India



# Automotive: Newer Technologies Driving the Growth

## Key Drivers of Demerger

Different Macro Dynamics

Dissimilar Customer Needs

Distinct Manufacturing Focus

### Key Trends

Electrification, energy efficiency, & emission reduction



Premiumization in the Automotive segment



Rapidly growing Last Mile Mobility in CVs



### Technology Innovations

SKF high speed and ceramic bearings enhance EV powertrain performance and durability, resisting electrical damage with brush rings blocking parasitic currents



High Speed DGBB

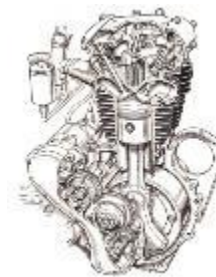


Conductive Carbon brushes



Ceramic Bearing

The systems approach shifts focus to improving vehicle energy performance away from being a component supplier



SKF enhances powertrain performance with lightweight, low-friction, high-power-dense, and durable solutions



# Industrial: Innovative & Reliable Solutions for Driving Growth

## Key Drivers of Demerger

Different Macro  
Dynamics

Dissimilar  
Customer Needs

Distinct  
Manufacturing Focus

### Key Trends

Modernizing India's rail infrastructure



Increased productivity with  
enhanced safety



### Technology Innovations

**SKF delivering innovative solutions to accelerate India's rail industry**

SKF India has designed and manufactured propulsion, control, & other equipment for Vande Bharat train sets, providing more reliable bearings with localized production and better lead time.

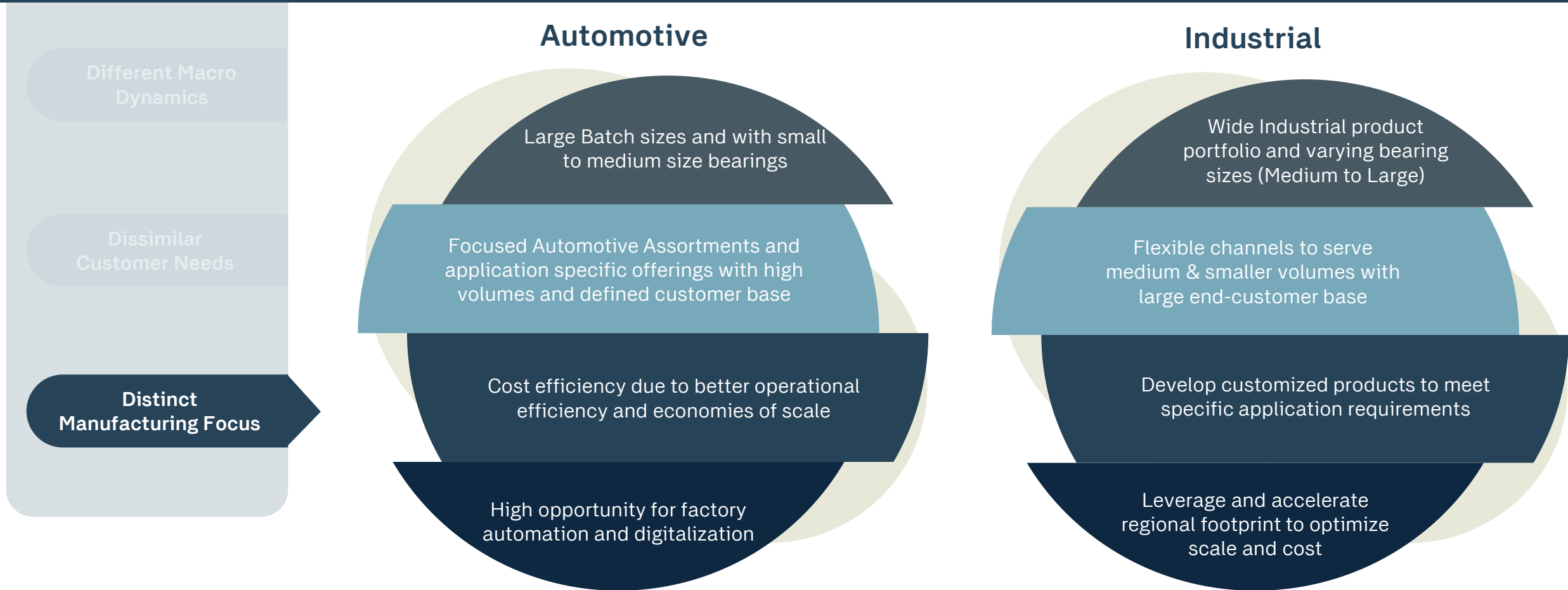
**SKF revolutionizes steel production monitoring with first of its kind solution for Tata Steel**

SKF developed a customized solution for Tata Steel's converter which eliminated unplanned downtime, increased production, reduced cost and enhanced safety.

SKF's offerings provide high efficiency, low TCO, safe, durable and maintenance-free solutions

# Distinct Manufacturing Focus

## Key Drivers of Demerger







Pro-Forma Financials

# Demerger will Create Two Focused and Stronger Listed Entities

Automotive Business (Un-audited)		FY2024	Industrial Business (Un-audited)	
Revenue	16,722		28,979	Revenue
EBITDA Margin	18.7%		17.2%	EBITDA Margin
PAT Margin	11.9%		12.2	PAT Margin
RoCE	24.9%		29.1%	RoCE

Future Drivers	
	Targeted value-driven product innovations and sales initiatives
	Conscious portfolio pruning of low profit businesses
	Better pricing strategy to stay competitive in market

Future Drivers	
	Value Selling, Focus on Critical applications, Services and Reach
	Leveraging Regionalization and Localization to drive competitiveness
	Pricing optimization & Pruning unprofitable business

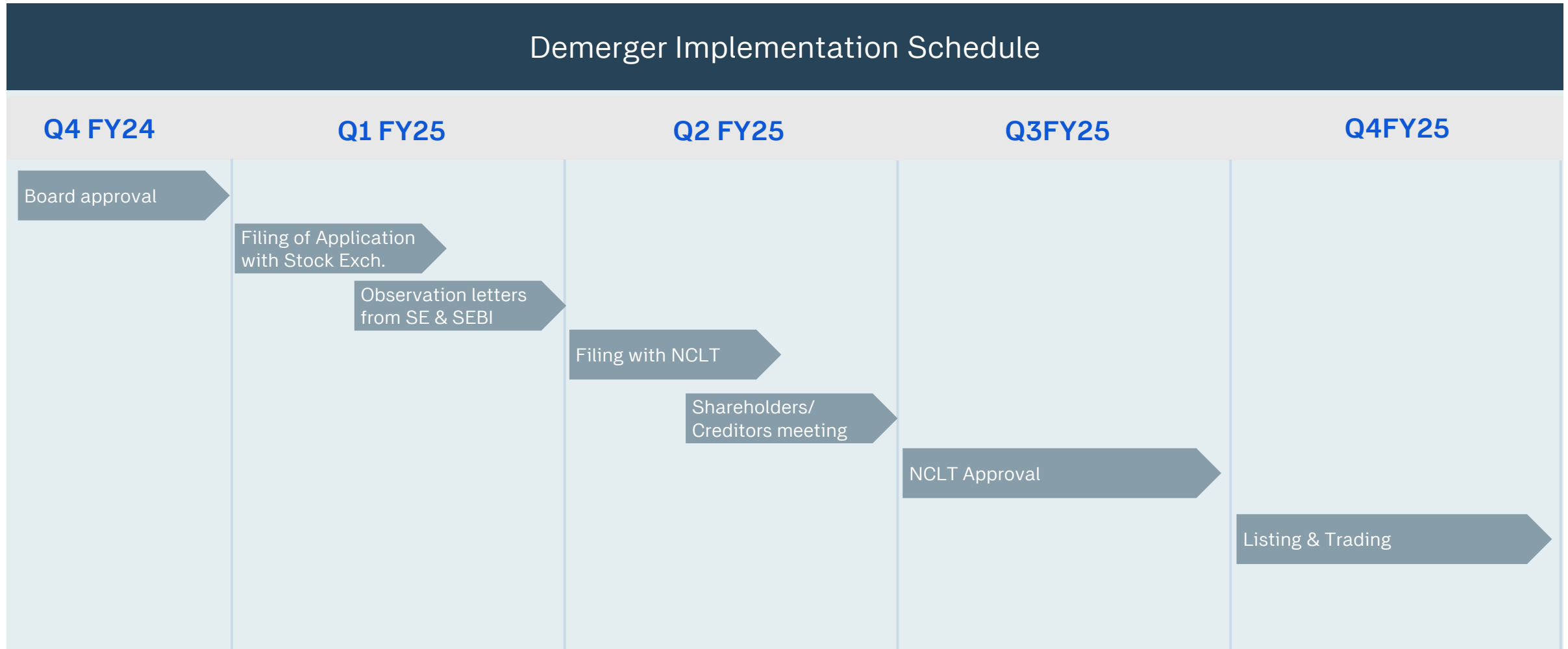
No change in shareholding due to demerger, Each shareholder of SKF India Ltd gets one share of SKF Industrials Ltd.  
Upon completion of demerger, shares of SKF Industrials will be listed on NSE & BSE.





## Demerger Status and Timeline

# Demerger Status and Timeline







# Thank You

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**SKF**